



The Avista 2015 Integrated Resource Plan

Presentation to the
Washington Utilities and Transportation Commission
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Agenda

- Background
- Avista Loads and Resources
- Ancillary Services and Battery Storage
- Conservation and Demand Response
- Preferred Resource Strategy
- Tipping Point and Scenario Analyses



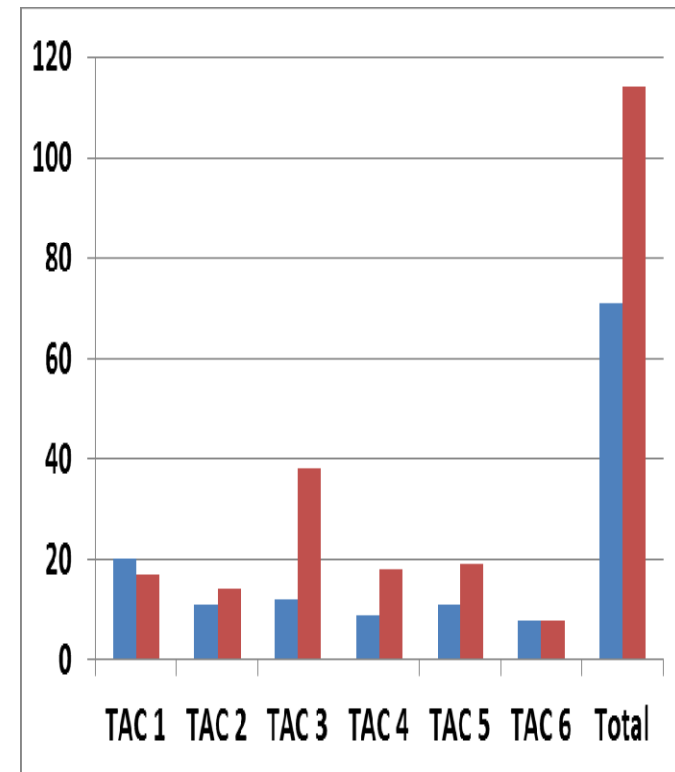
Background



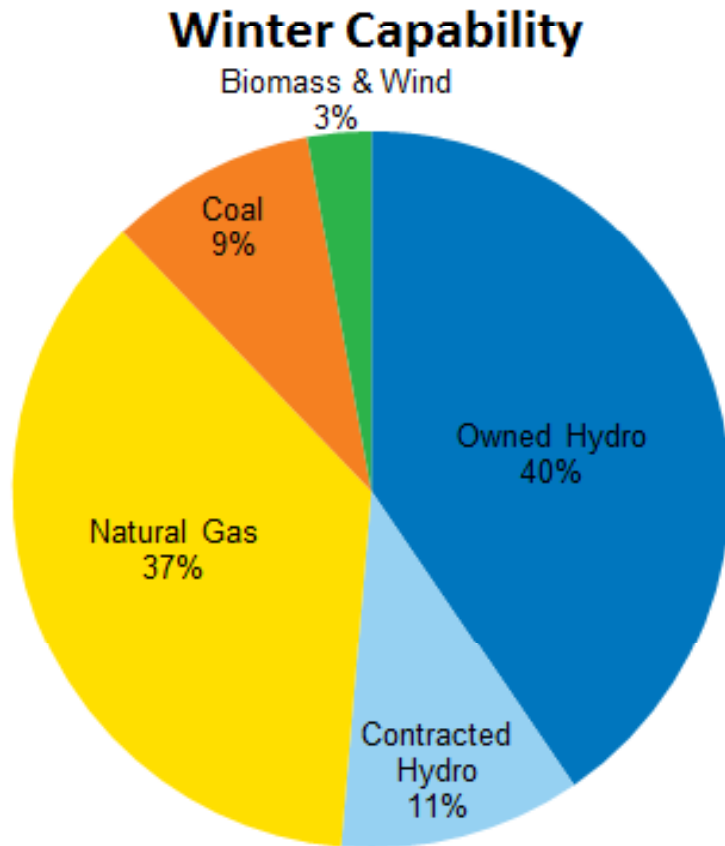
2015 IRP Public Participation

Rising Participation

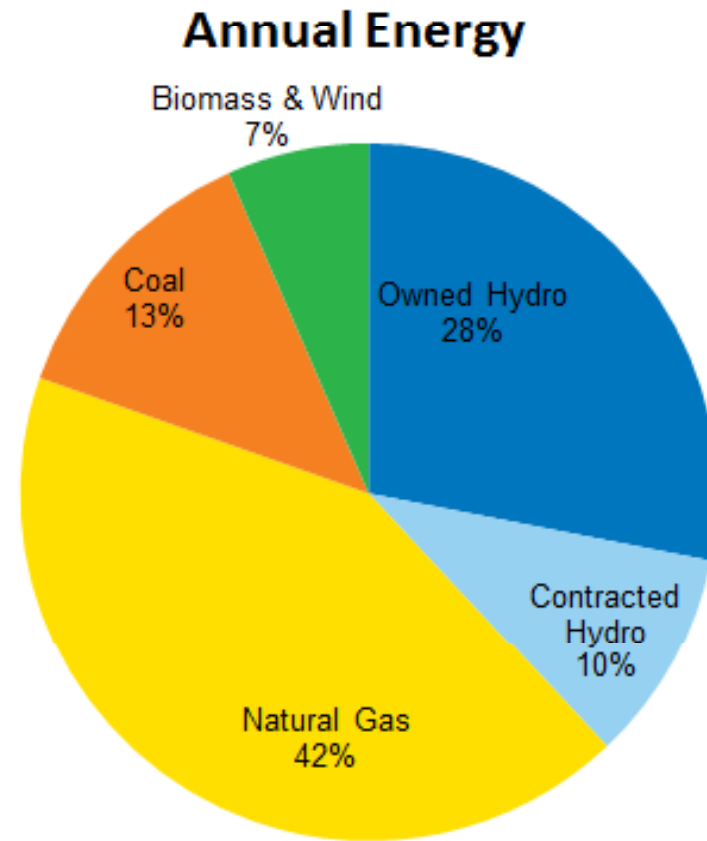
- 6 TAC Meetings
 - 2014: 5/29, 9/24, 11/21
 - 2015: 2/24, 5/19, 6/24
- Non-Avista IRP Attendance
 - 2013(blue) vs. 2015 (red)



Avista 2016 Resource Mix



2,381 MW

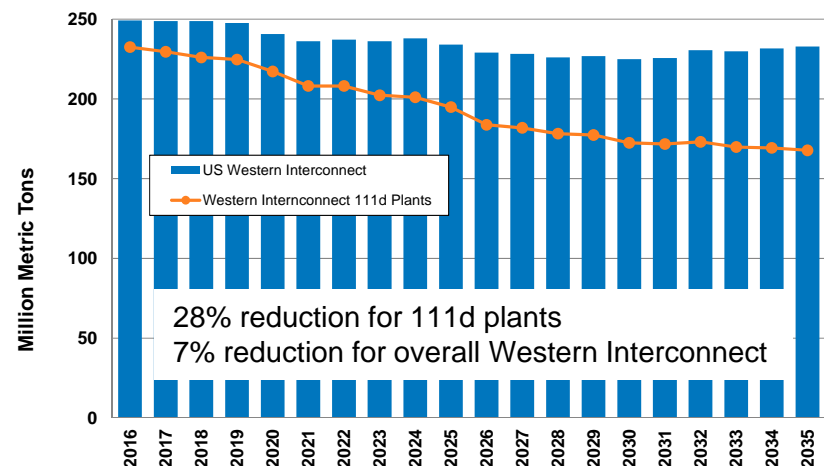
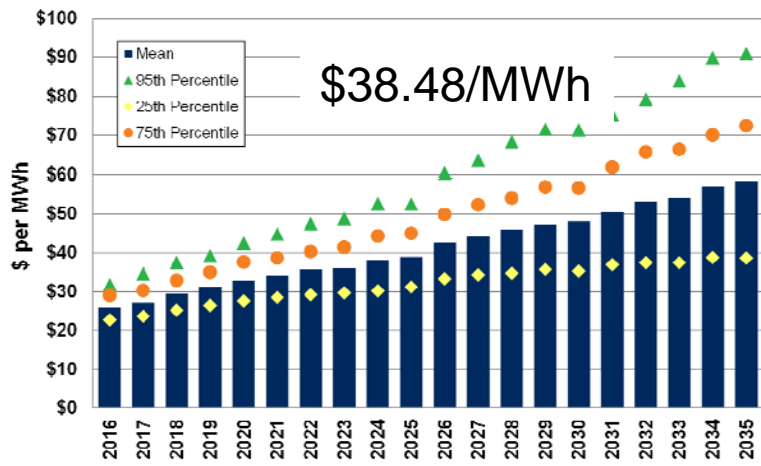
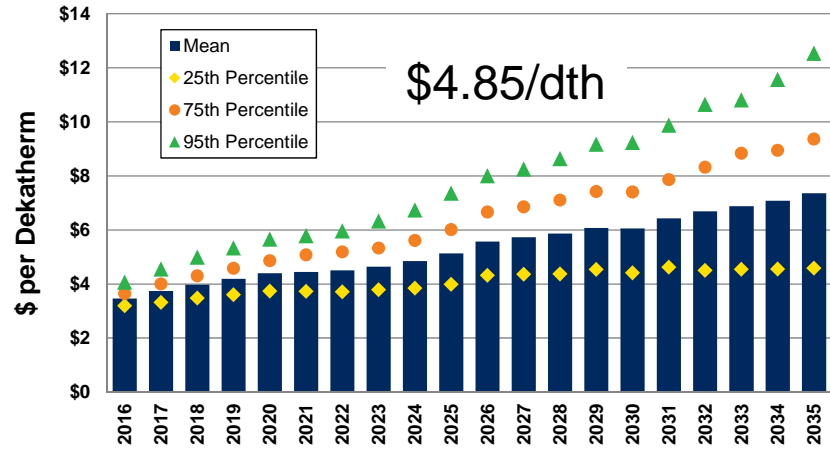
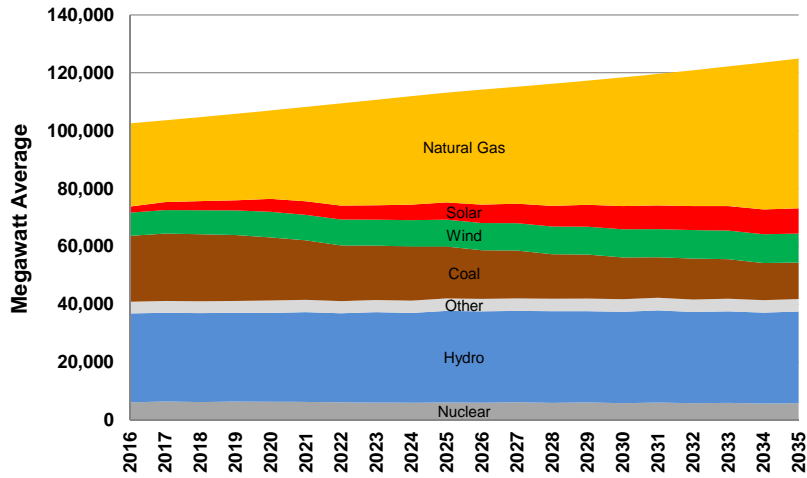


1,576 aMW



Western Interconnection Modeling

Less Coal, More Gas & Renewables, Low Prices, Lower Emissions

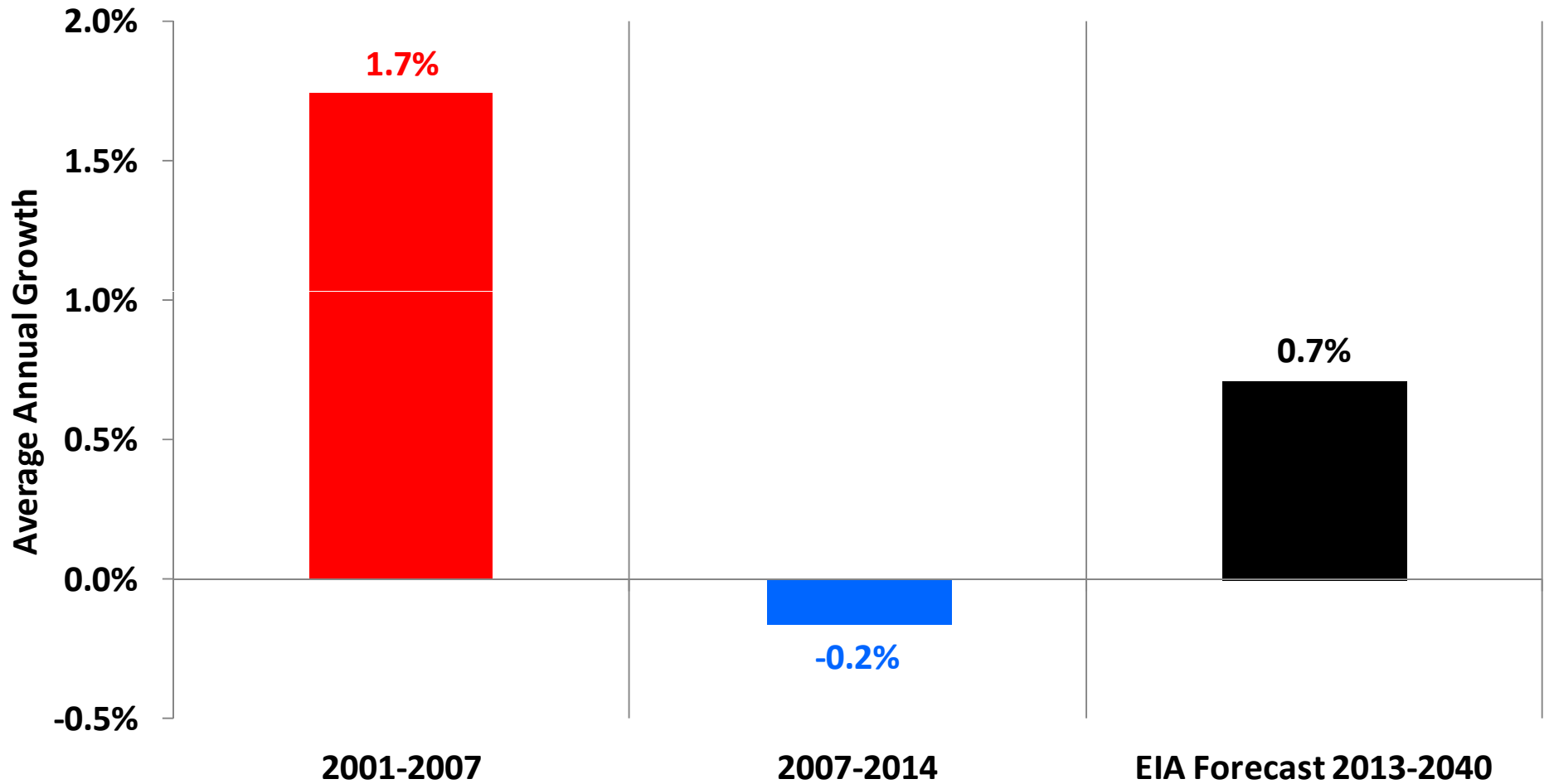


Avista Loads and Resource Position



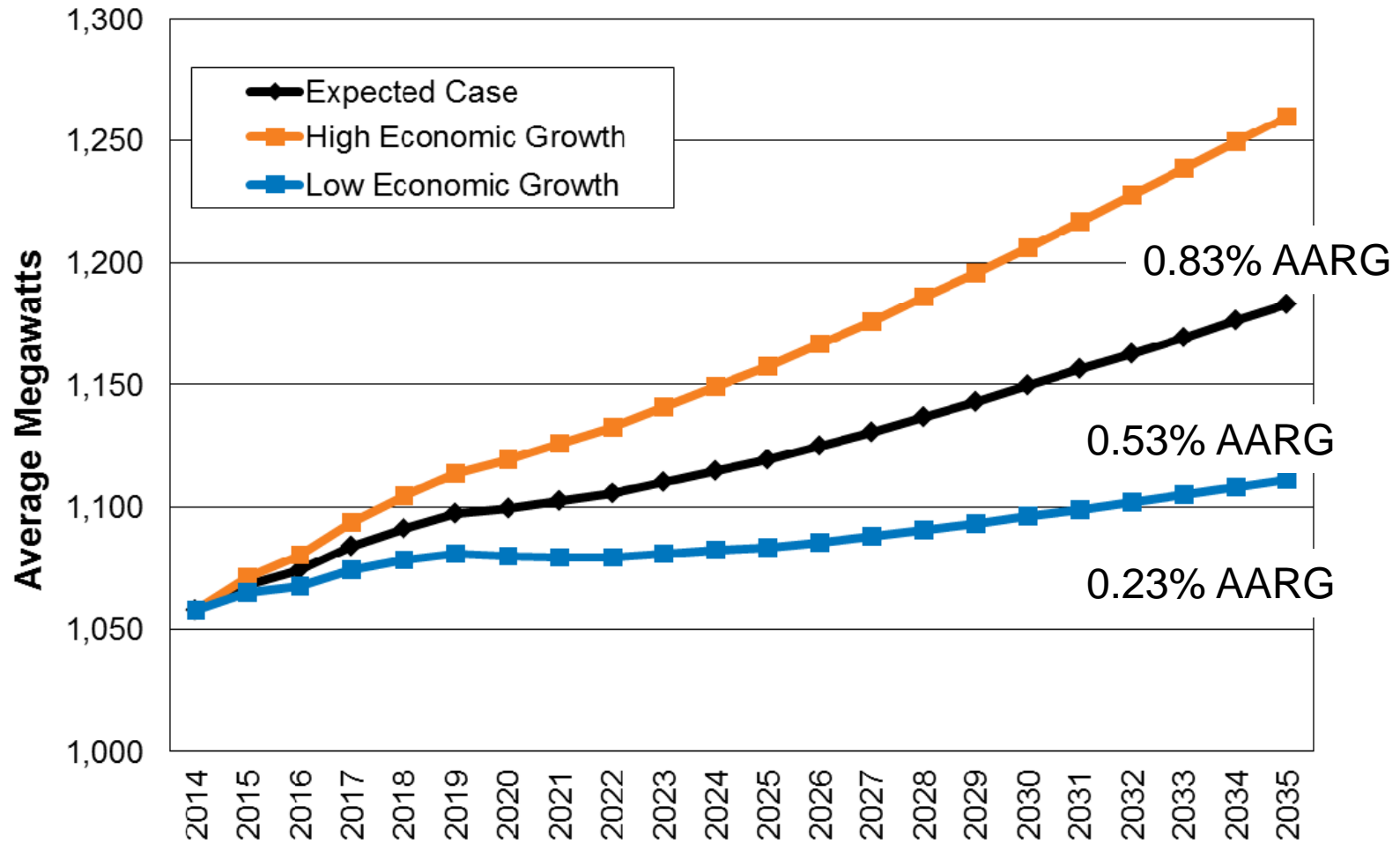
U.S. Electricity Consumption, 2001-2040

Positive Growth After Conservation



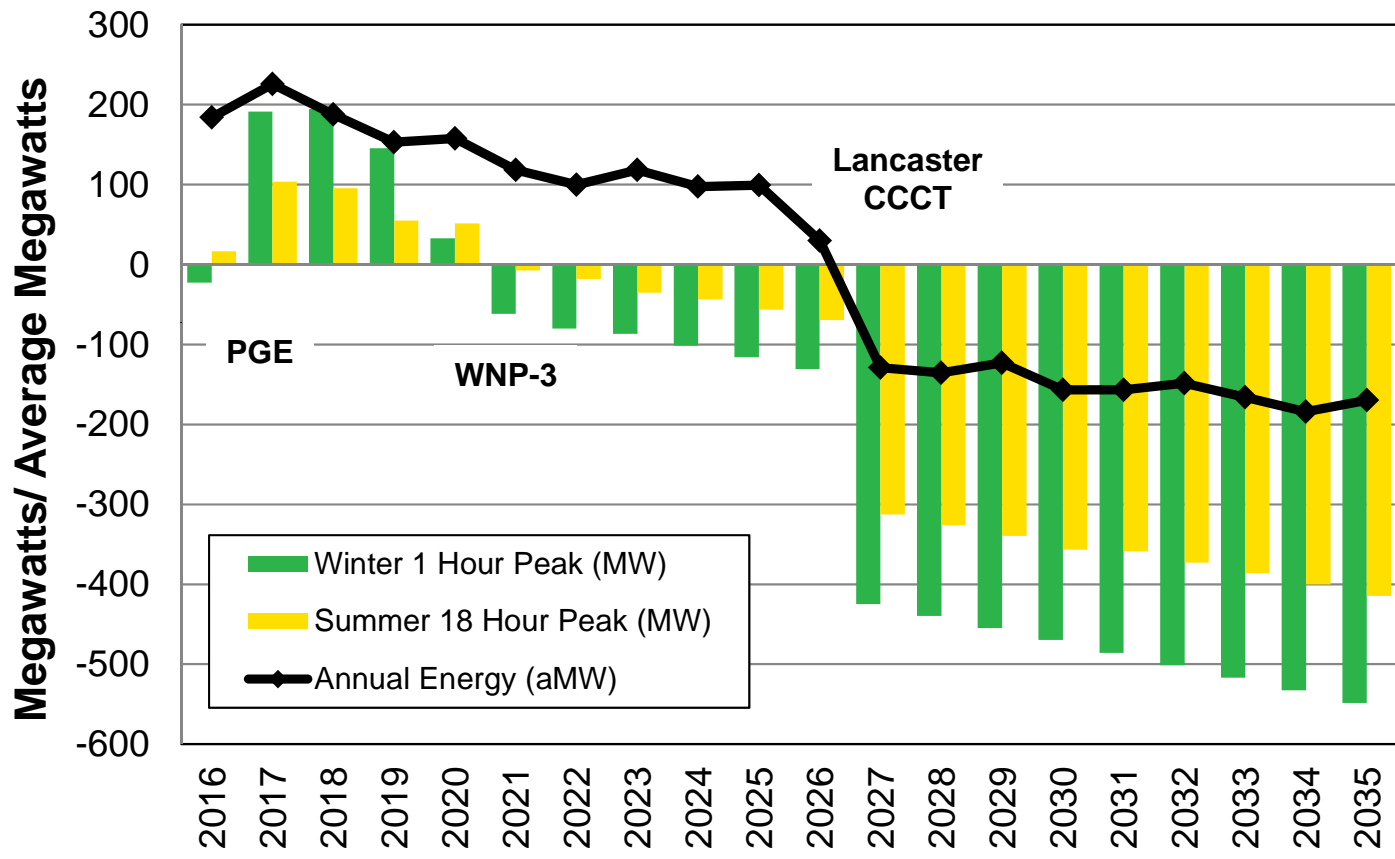
2015 IRP Load Growth Cases

~0.5% AARG in Base Case



Load & Resource Position

2021 is First Deficit Year



Ancillary Services and Battery Storage



New Resources Ancillary Services Values

Modest Benefits to Avista

- New Resources Included in Study

- 100 MW CCCT
- 100 MW LMS
- 100 MW Reciprocating Engines
- 25 MW Diesel Back-Up Generator

| Resource | Ancillary Services Capabilities | Value (\$/kW-Yr) |
|---------------|---------------------------------|------------------|
| 100 MW CCCT | Load Follow/Spin/Reg | \$ - |
| 100 MW LMS | Load Follow/Spin/Non-Spin/Reg | \$ 1.12 |
| 100 MW Recips | Load Follow/Spin/Non-Spin | \$ 0.61 |
| 20 MW Diesel | Non-Spin Only | \$ - |

- Model Input

- Based on Historical Data of Years 2010-14
- Portfolio Contracts adjusted to Year 2020 Conditions
- Load adjusted to Year 2020 Conditions

- Run Scenario: for each new resource

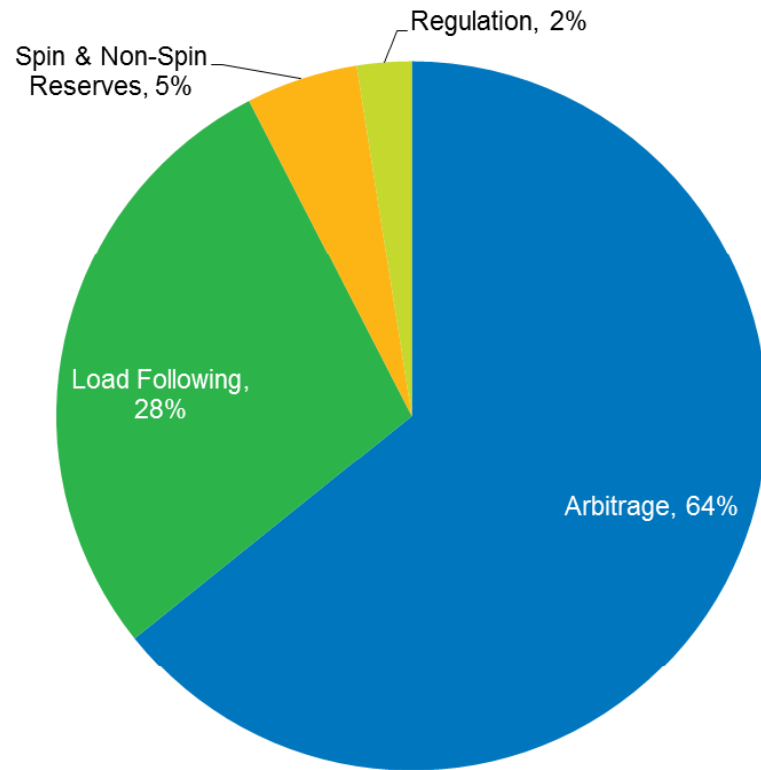
- Base Case Run with Existing Portfolio of Year 2020 Conditions
- Energy-Only Run (i.e., no ability to generate ancillary services)
- Energy/Capacity Run (i.e., ability to generate energy *and* ancillary services)

Ancillary service value will be unique to each system



2015 IRP Value Streams of Storage

~\$36/kW-Year Total (First Year Value) for Power Supply



Battery Value Summary by Size

| Battery Cap (MW) | Annual Value | Annual Value/KW |
|------------------|--------------|-----------------|
| 35 | \$ 1,201,590 | \$ 34.33 |
| 30 | \$ 1,024,569 | \$ 34.15 |
| 25 | \$ 923,291 | \$ 36.93 |
| 10 | \$ 381,407 | \$ 38.14 |
| 5 | \$ 189,000 | \$ 37.80 |
| 1 | \$ 36,862 | \$ 36.86 |



2MW - 6MWh Storage System

(\$/kW-yr Levelized)

- Energy: < \$0
- Ancillary services: \$59.0
- Line losses: TBD
- System peak reduction: \$121.2
- Power supply risk reduction: \$0
- Distribution/transmission
Investment avoidance: \$27.7
- Reliability: TBD
- Power quality: >\$0.8
- Externalities: \$0
- Storage cost very by technology, capacity, and storage capability
- For this analysis it is assumed to cost **\$437 per kW-yr**

Total Value: **\$198 per kW-yr**

Current Valuation:

PV value: \$4.8 million
PV costs: \$10.6 million
NPV: -\$5.8 million

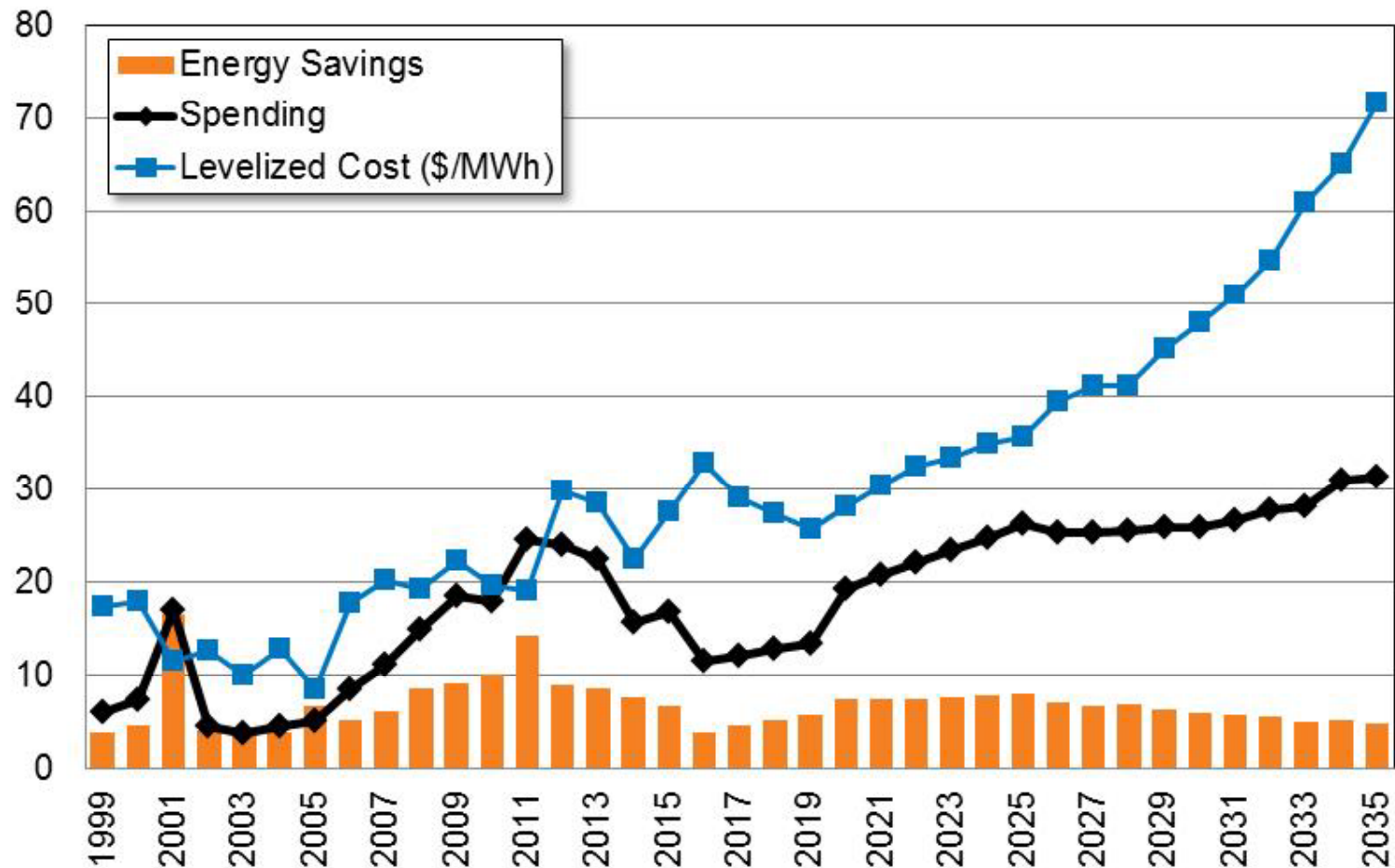


Conservation and Demand Response



2015 IRP Energy Efficiency Forecast (aMW)

Risings Costs, Moderating Acquisition



Generation Resources Conservation

| Facility | Brief EEM Description | Measure Life (yrs) | Electric Savings (kWh) | Gas Savings (therms) |
|---------------------------------|--|--------------------|------------------------|----------------------|
| Boulder Park | Control Room Lighting | 15 | 3,931 | |
| | Generating Floor Lighting High Bays | 15 | 16,099 | |
| | Replacing Engine Bay Lights | 15 | 6,736 | |
| | Replace Exterior Wall Packs | 15 | 16,054 | |
| | Instrument Air Cycling Air-Dryers | 12 | 10,074 | |
| | Oil reservoir heaters fuel conversion | 15 | 525,600 | -23,911 |
| Cabinet Gorge | Lighting Retrofit (Savings estimated) | 15 | 300,000 | |
| Coyote Springs | Control Room Lighting | 15 | 6,368 | |
| | Generating Floor Lighting High Bays | 15 | 85,778 | |
| | Roadway Lighting | 15 | 1,085 | |
| | Air-Compressor VFD | 12 | 130,000 | |
| | Retrofit Air-Dryer with Dew-Point Controls | 12 | 25,000 | |
| Kettle Falls Generation Station | Plant Lighting | 15 | 150,190 | |
| | Plant Lighting Controls | 15 | 183,058 | |
| | Yard Lighting | 15 | 48,180 | |
| | Forced Draft Boiler Fan VSD | 12 | 700,000 | |
| Little Falls Dam | Lighting Retrofit (Currently Under Construction) | 15 | TBD | - |
| | Speed Controls Cooling/Exhaust Fans | 12 | 247,909 | |
| Long Lake Dam | Generating Floor High Bays | 15 | 17,441 | |
| | Exterior Wall Packs | 15 | 2,084 | |
| | Variable Speed Stator Cooling Blowers | 12 | 135,000 | |
| Nine Mile Dam | Lighting Retrofit (Currently Under Construction) | 15 | TBD | - |
| North East Combustion Turbine | Halogen Pole Lights | 15 | 5,146 | |
| Noxon Rapids Dam | Full LED Lighting Upgrade (Completed) | 15 | 382,115 | |
| Post Falls Dam | Control Room T12s | 15 | 1,776 | |
| | Generating Floor HPS | 15 | 3,312 | |
| Post Street Upper Falls Dam | Utility Men Break Room Lighting | 15 | 2,151 | |
| | Control Room Lighting | 15 | 4,340 | |
| | Network Feeder Tunnel Lighting | 15 | 8,344 | |
| Rathdrum CT | Roadway Lighting | 15 | 16,273 | |
| | Halogen Pole Lights | 15 | 3,200 | |

Action Item
from 2013 IRP
Identified
0.35 aMW
Of Technical
Potential



Demand Response Costs & Potential

Much Higher Costs than NPCC; None Selected in PRS

| DR Option | MW Potential | \$/kW-Yr Avg |
|-----------------------|--------------|--------------|
| Direct Load Control | 7.16 | 189.93 |
| Firm Curtailment | 17.46 | 219.05 |
| Time-Of-Use | 4.38 | 776.94 |
| Critical Peak Pricing | 13.12 | 226.86 |

Avista 2015 DR Study

NPCC DR Study
(winter capacity)

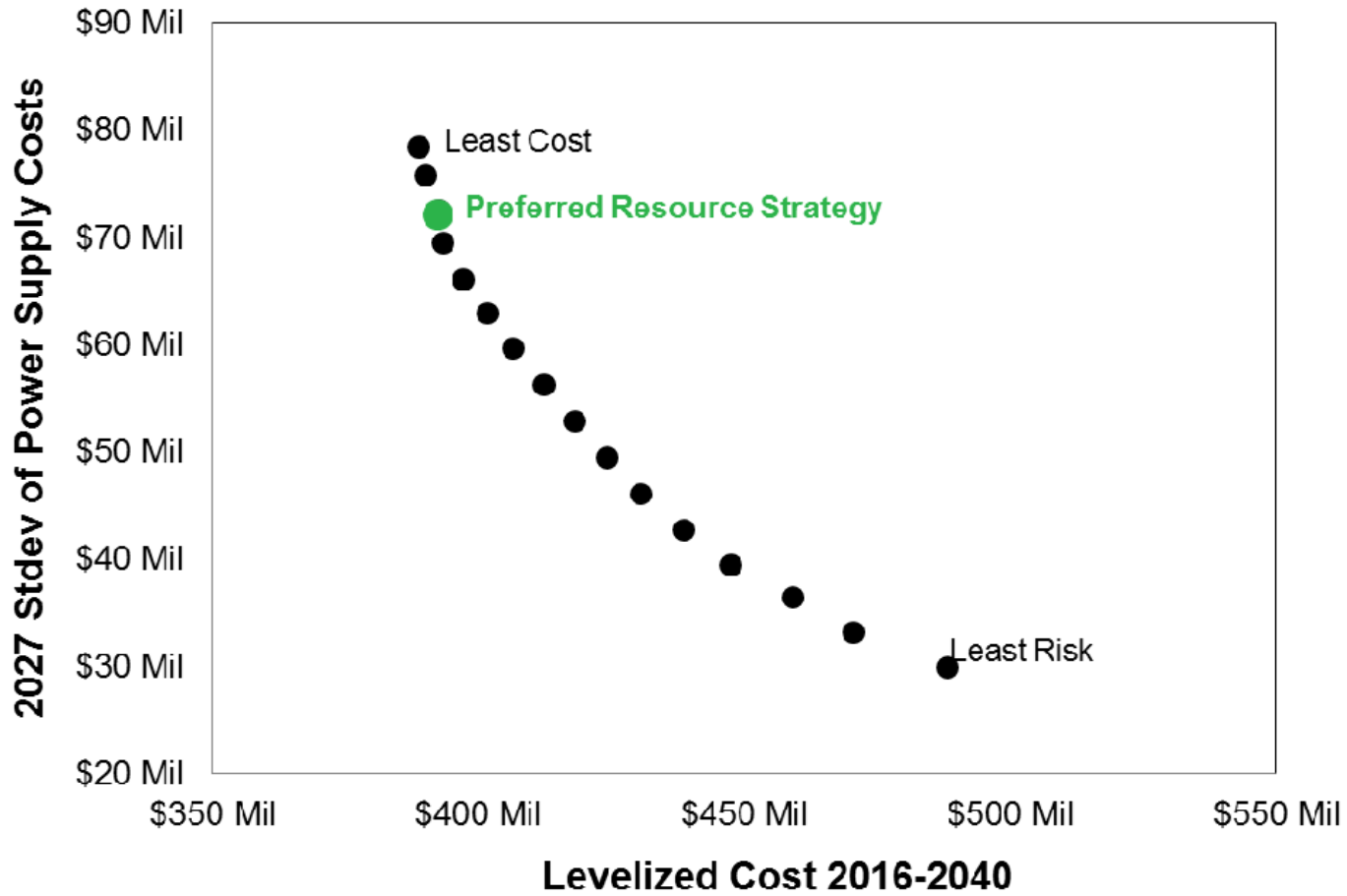
| Bucket | 2012 \$/kW-Yr Avg | 2035 MW Potential |
|------------------------|----------------------|----------------------|
| 1 | 25.00 | 1,450 |
| 2 | 54.00 | 1,200 |
| 3 | 77.00 | 75 |
| 4 | 189.00 | 800 |
| Total | 73.20 | 3,525 |
| <i>Avista 5% Share</i> | | <i>176</i> |



Preferred Resource Strategy

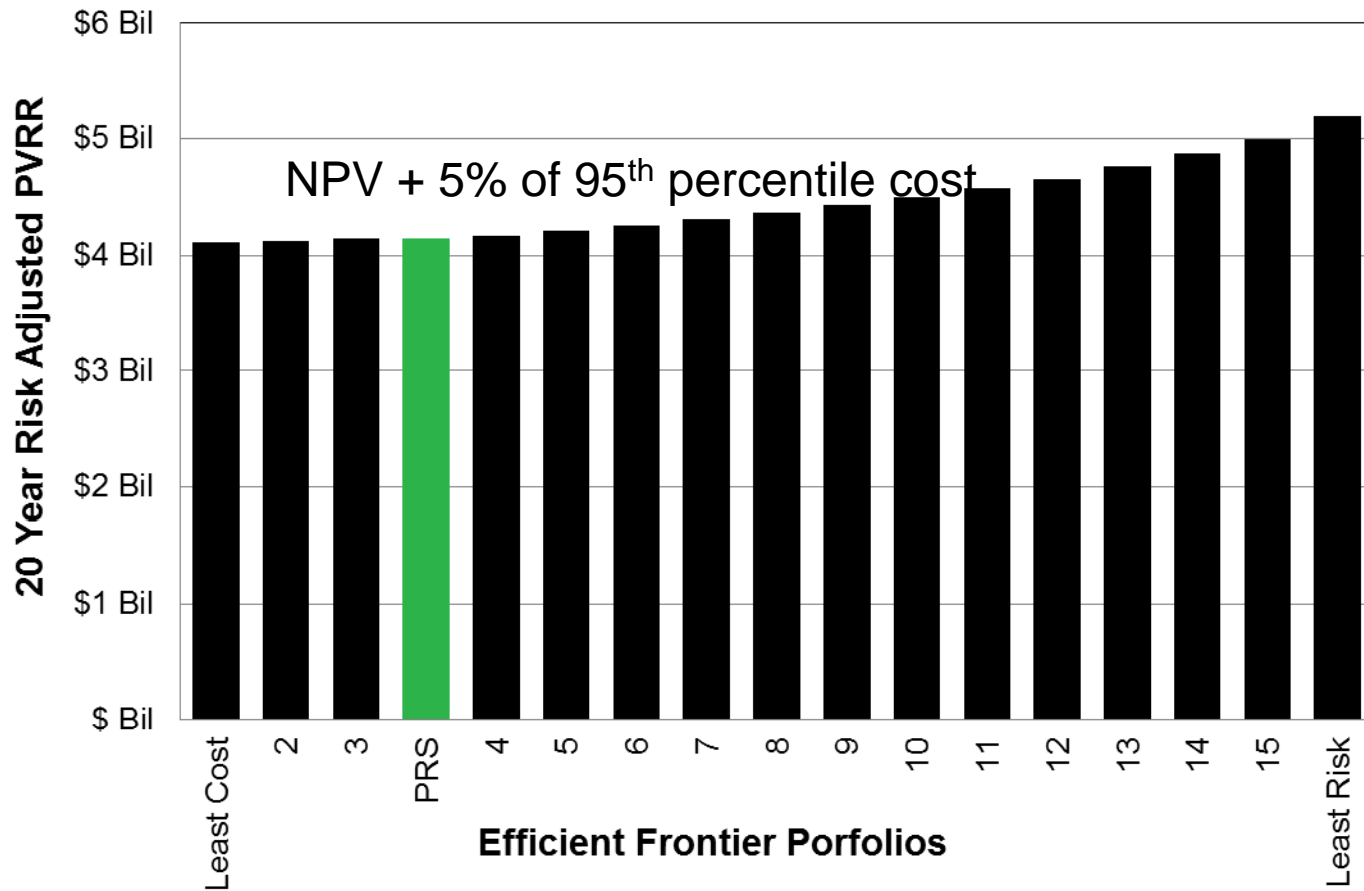


2015 IRP Efficient Frontier



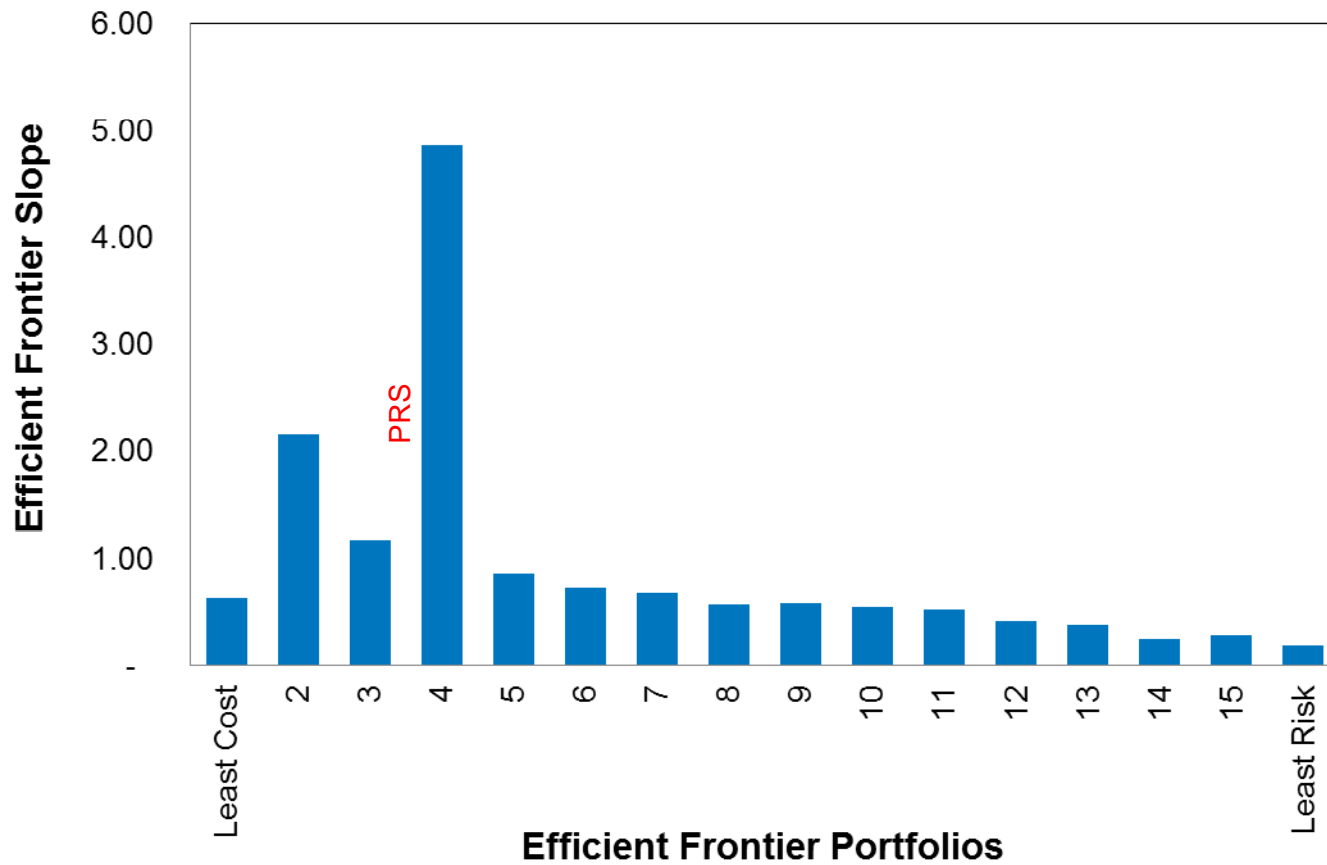
2015 IRP Risk-Adjusted PVRR

NPV + 5% of 95th Percentile Cost



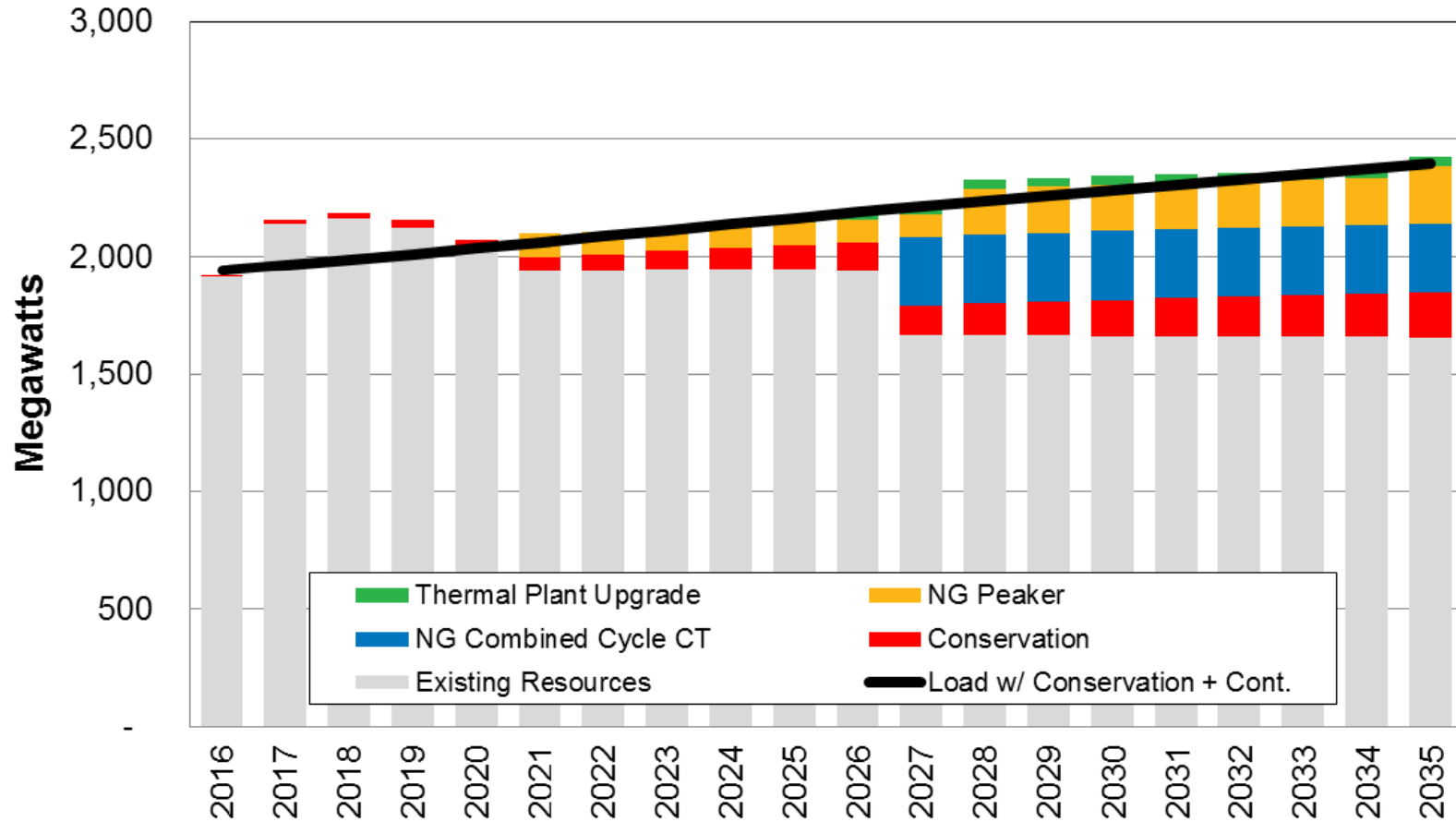
2015 IRP Risk-Adjusted PVRR

Point-To-Point Derivatives



2015 IRP Load and Resource Additions

Conservation and Gas



Shown position is 1-hour winter peak



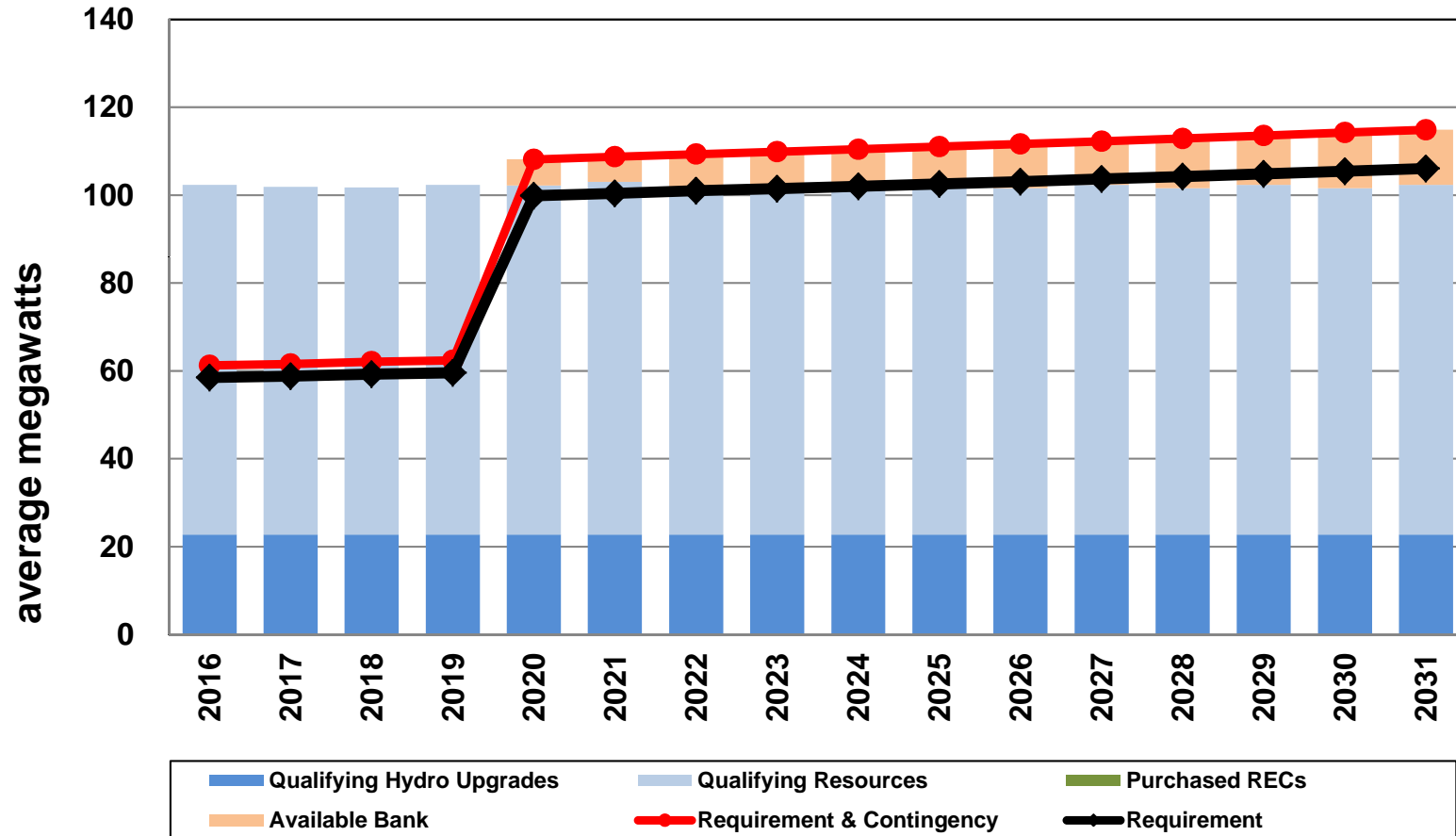
2015 IRP: Preferred Resource Strategy

| Resource | By the End of Year | ISO Conditions (MW) | Winter Peak (MW) | Energy (aMW) |
|---------------------------|--------------------|---------------------|----------------------------|--------------|
| Natural Gas Peaker | 2020 | 96 | 102 | 89 |
| Thermal Upgrades | 2021-2025 | 38 | 38 | 35 |
| Combined Cycle CT | 2026 | 286 | 306 | 265 |
| Natural Gas Peaker | 2027 | 96 | 102 | 89 |
| Thermal Upgrades | 2033 | 3 | 3 | 3 |
| Natural Gas Peaker | 2034 | 47 | 47 | 43 |
| Total | | 565 | 597 | 524 |
| Efficiency Improvements | Acquisition Range | | Winter Peak Reduction (MW) | Energy (aMW) |
| Energy Efficiency | 2016-2035 | | 193 | 132 |
| Distribution Efficiencies | | | <1 | <1 |
| Total | | | 193 | 132 |

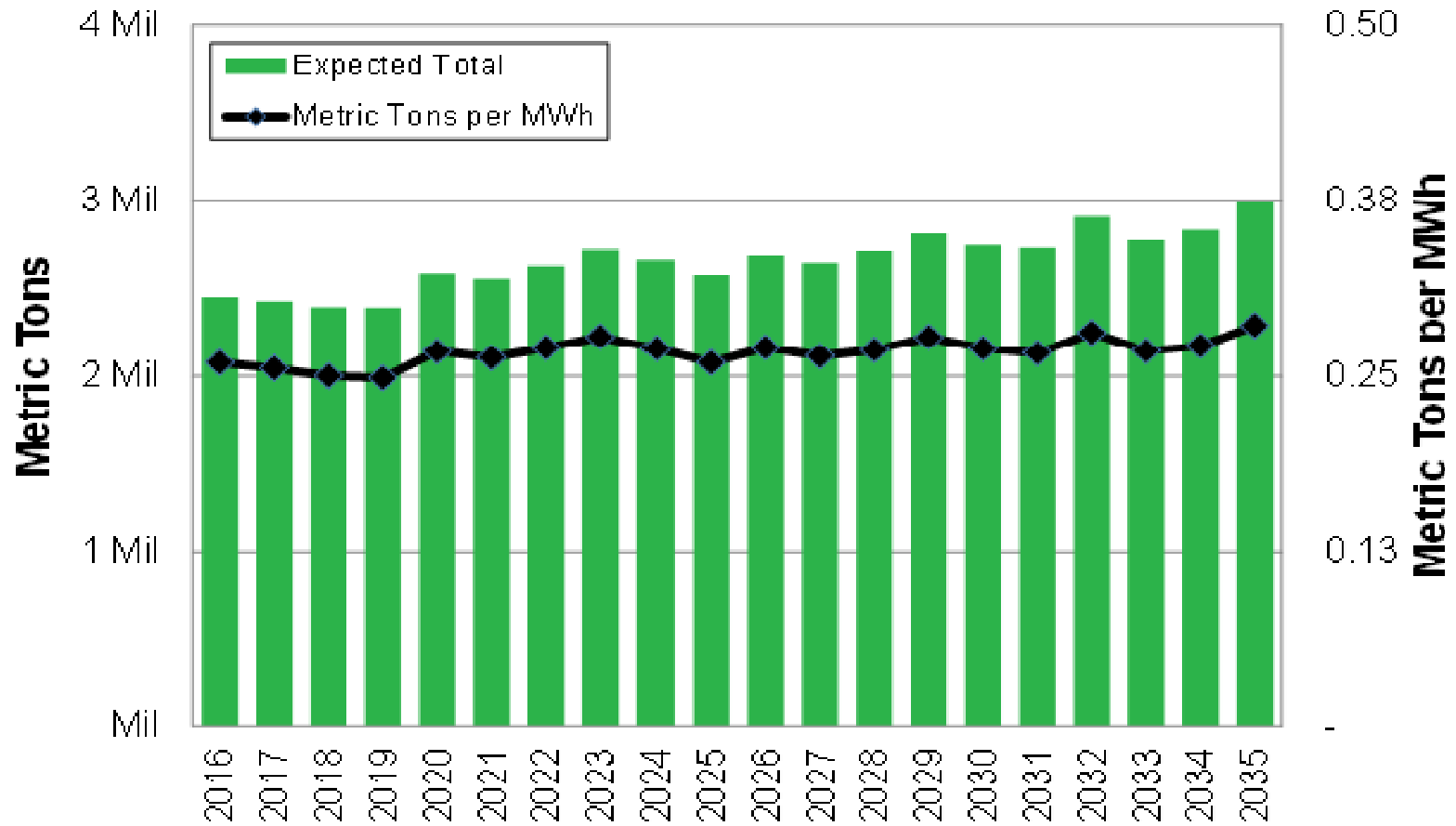


Washington RPS Position (aMW RECs)

Covered through End of IRP Forecast Timeframe



Avista GHG Emissions Forecast



Tipping Point and Scenario Analyses



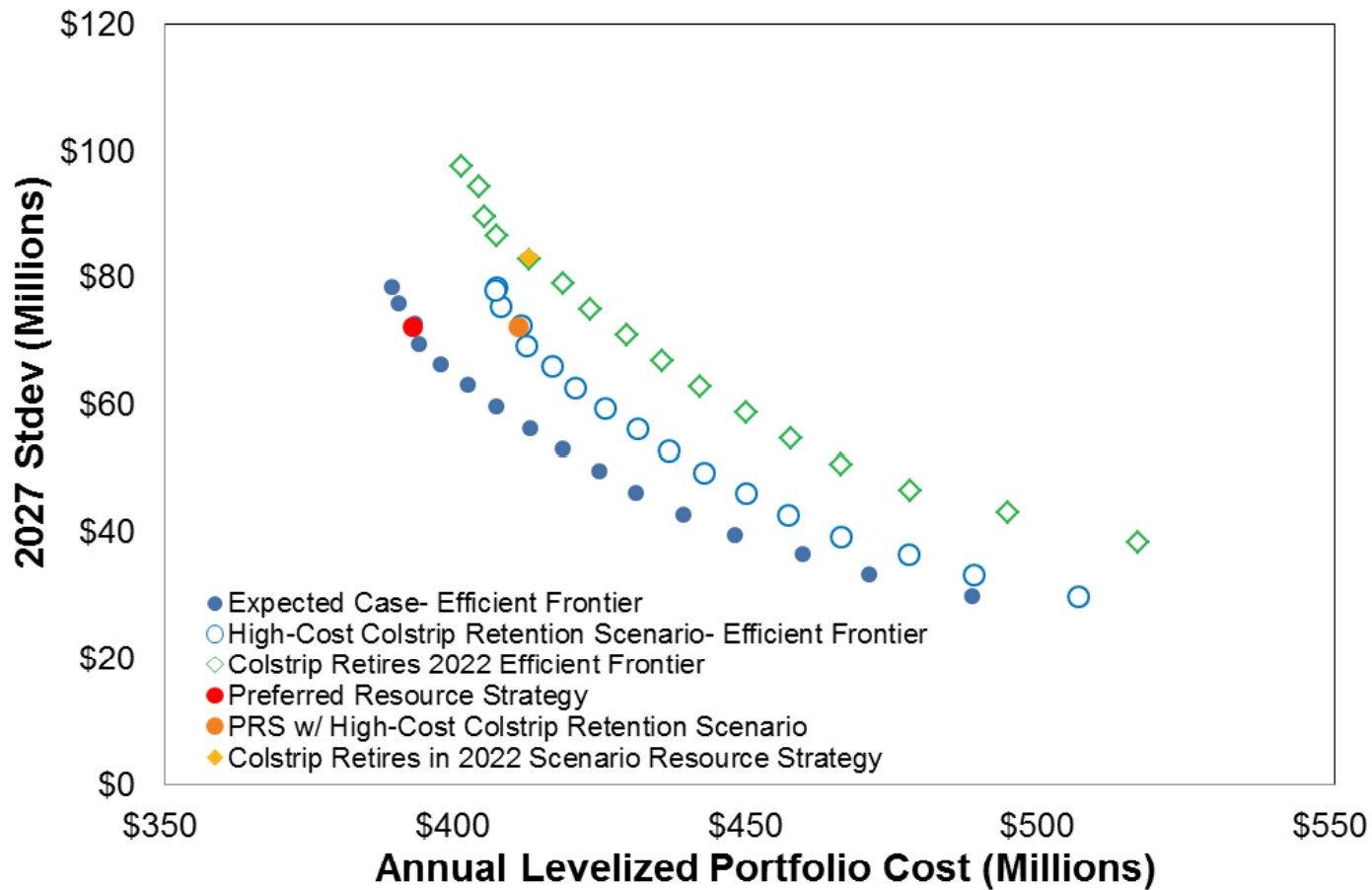
Tipping Point Analysis

- Lower cost points where PRiSM selects a given resource
- All capital costs are in 2014 dollars
- Utility Scale Solar:
 - *\$1,300/kW would have to decline to \$671/kW to be selected in 2022 (-48%)*
- Utility Scale Energy Storage:
 - *\$2,736/kW, would have to decline to \$770/kW in 2021 (-72%)*
 - *With distribution benefits, decline would be closer to 50% based on preliminary analyses*
- Demand Response:
 - *\$217/kW-yr (levelized nominal) would have to decline to \$117/kW-yr (-46%)*

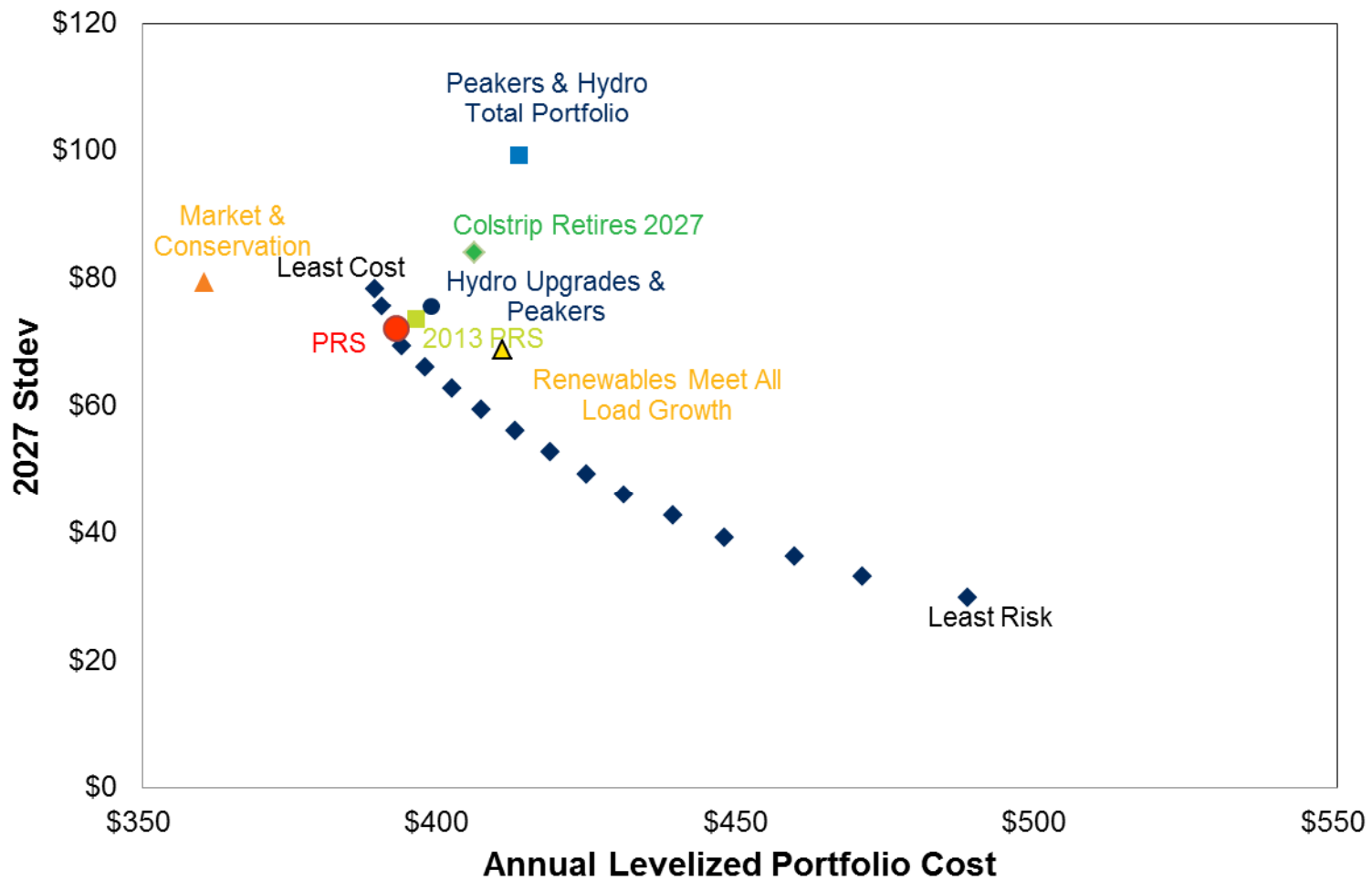


Colstrip Retirement Impacts

All Modeled Scenarios Show Higher Customer Costs



2015 IRP Other Strategies Summary



Thank You

