BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

| WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION, | DOCKETS UE-220066 and UG-220067 (Consolidated) |
|---|--|
| Complainant, | |
| v. | |
| PUGET SOUND ENERGY, | |
| Respondent. | |

EXHIBIT SNS-3

Presentation Materials of John Howat

December 8, 2023

Pathways for Reforming Utility Credit and Collections Practices



Washington Utilities and Transportation Commission June 23, 2023 John Howat – jhowat@nclc.org

Policy Framework

- Existing energy and regulatory systems produce measurable inequities by race and income in the distribution of system costs and benefits.
- Policy imperatives to reverse these inequities and transition to cleaner electricity systems to mitigate climate change are not mutually exclusive.
- The transition to cleaner electricity systems presents opportunities to enhance affordability of electricity services and access to clean electricity generation, storage, and efficiency technologies for those disadvantaged by existing energy systems.
- Traditional cost-of-service regulatory model produces inequitable outcomes.
- The transition to clean, decarbonized energy systems must include purposeful legislative and regulatory action to reverse the undeniable inequities that are baked into existing systems.

Recommendations for Reversing Energy System Inequities during the Clean Energy Transition

- Protect vulnerable populations while also working to reduce greenhouse gas emissions by guiding utility investments and services toward achieving both equity and clean energy imperatives for electricity systems of the future
- Reverse regressivity in distribution of electricity system costs and benefits through comprehensive and proactive actions that at a minimum address:
 - Proportion of income required to maintain basic electric service
 - Access to on-site energy technologies
 - Regulatory consumer protections that ensure and affordable access to a basic level of electricity service
- Continue utility data reporting at zip code-level to
 - Determine extent to which residential customers are affordably accessing and retaining essential electricity service, and
 - Design effective affordability programs and credit/collection protocols
- Ensure that utility affordability programs:
 - Serve all customers who are income-eligible to receive federal energy assistance
 - Lower energy burdens to an affordable level
 - Promote regular, timely payment of utility bills
 - Comprehensively address payment problems current and past-due bills
 - Provide sufficient resources and are administered effectively and efficiently
- Reexamine utility consumer protections and credit/collections protocols to ensure vulnerable customers who demonstrate good faith efforts to make affordable utility payments are protected from loss or degradation of service
- Design low-income energy efficiency and distributed energy technology programs to require no upfront payments, result in positive cash flows, and mitigate any financing risks for participants

Credit and Collections Reform Recommendations

- Start with the assumption that customers want to be able to pay and stay current on their utility bills
- Use zip code level credit and collections data to inform program design and outreach
- Accelerate design and implementation of affordable payment programs
 - Income-based billing
 - Arrearage management
- Build in maximum flexibility in payment agreements and arrearage management payments
- Disconnections should never be the primary credit and collections tool
- Suspend disconnections at least until robust affordability programs are in place and operating without enrollment barriers
- Suspend disconnections until companies demonstrate reversal of documented racial inequities in credit and collections.

Understanding Late Payments

- Insufficient income to pay for basic necessities
- Fragile, insecure income
 - Low-wage work is often erratic and precarious
 - Lack of guaranteed hours, paid leave, health care benefits

(See, e.g., Victoria Smith & Brian Halpin, "Low-wage Work Uncertainty often Traps Low-wage Workers," Center for Poverty Research, UC Davis.)

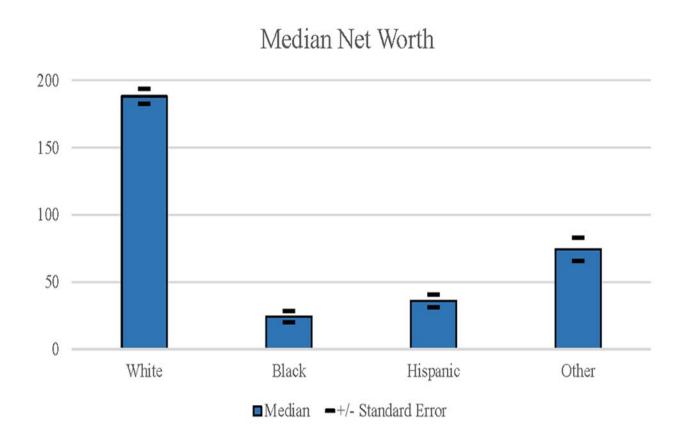
Racial Disparities in Disconnections: ComEd – Top 20 Disconnects Zip Codes

| Zip Code | 2017 - 2019 Disconnections Ratio | Percent Non- White | City | CityAliasName |
|----------|--|-----------------------|----------|----------------|
| 60958 | 0.96 | 80.7% | PEMBRO | PEMBROKE TWP |
| 60621 | 0.61 | 97.8% | CHICAGO | ENGLEWOOD |
| 60636 | 0.58 | 94.4% | CHICAGO | OGDEN PARK |
| 61057 | 0.52 | 14.4% | NACHUS. | NACHUSA |
| 60827 | 0.50 | 93.2% | RIVERDA | RIVERDALE |
| 61361 | 0.50 | 3.0% | SHEFFIEL | SHEFFIELD |
| 60472 | 0.49 | 89.6% | ROBBINS | ROBBINS |
| 60624 | 0.47 | 95.5% | CHICAGO | CHICAGO |
| 60426 | 0.47 | 79.1% | HARVEY | PHOENIX |
| 60628 | 0.46 | 95.3% | CHICAGO | ROSELAND |
| 60649 | 0.46 | 96.2% | CHICAGO | CHICAGO |
| 60419 | 0.45 | 95.5% | DOLTON | DOLTON |
| 60644 | 0.44 | 93.8% | CHICAGO | CHICAGO |
| 60428 | 0.43 | 85.2% | MARKHA | MARKHAM |
| 60637 | 0.43 | 83.3% | CHICAGO | JACKSON PARK |
| 60620 | 0.41 | 97.9% | CHICAGO | CHICAGO |
| 60619 | 0.40 | 98.2% | CHICAGO | GRAND CROSSING |
| 60623 | 0.39 | 62.0% | CHICAGO | CHICAGO |
| 60653 | 0.36 | 94.0% | CHICAGO | CHICAGO |
| 60409 | 0.35 | 77.2% | CALUME | CALUMET CITY |

Racial Disparities in Disconnections: Eversource Connecticut – Top 20 Disconnects Zip Codes

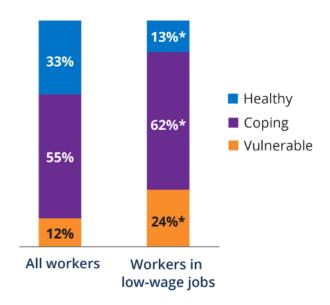
| Involuntary Residential Service Disconnections by Zip Code and Race: January 2019 - February 2021 - Eversource Service Territory | | | | | | | | | |
|---|-------------------|---|----------------------------------|-------------------------------------|---------------------------------------|--------------------------------|------------|-----------------------------|---------------------|
| Zip | Total Accounts | Total Disconnections for Non-payment - January 2019 | Disconnections to Accounts Ratio | Discountions to Accounts Ratio Rank | Non-white Percent of Population | NonWhite Population Rank | | City | County |
| 06710 | 4091 | 1097 | 0.2681 | 1 | 41% | 17 | 59% | WATERBURY | NEW HAVEN |
| 06120 | 4529 | 1166 | 0.2575 | 2 | 80% | 2 | 20% | HARTFORD | HARTFORD |
| 06112 | 8644 | 2168 | 0.2508 | 3 | 87% | 1 | 13% | HARTFORD | HARTFORD |
| 06702 | 1070 | 263 | 0.2458 | 4 | 46% | 11 | 54% | WATERBURY | NEW HAVEN |
| 06114 | 10970 | 2560 | 0.2334 | 5 | 71% | 3 | 29% | HARTFORD | HARTFORD |
| 06105 | 9617 | 2207 | 0.2295 | 6 | 63% | 5 | 37% | HARTFORD | HARTFORD |
| 06106 | 15415 | 3431 | 0.2226 | 7 | 57% | 6 | 43% | HARTFORD | HARTFORD |
| 06051 | 13423 | 2962 | 0.2207 | 8 | 36% | 23 | 64% | NEW BRITAIN | HARTFORD |
| 06704 | 10594 | 2332 | 0.2201 | 9 | 47% | 9 | 53% | WATERBURY | NEW HAVEN |
| 06708 | 12878 | 2479 | 0.1925 | 10 | 26% | 36 | 74% | WATERBURY | NEW HAVEN |
| 06706 | 5758 | 1080 | 0.1876 | 11 | 46% | 12 | 54% | WATERBURY | NEW HAVEN |
| 06705 | 10807 | 2018 | 0.1867 | 12 | 41% | 18 | 59% | WATERBURY | NEW HAVEN |
| 06108 | 9535 | 1711 | 0.1794 | 13 | 47% | 10 | 53% | EAST HARTFORD | HARTFORD |
| 06372 | 42 | 7 | 0.1676 | 14 | 4770 | 237 | 3370 | LASTHARTIONS | HARTIGRE |
| 06052 | 3437 | 530 | 0.1542 | 15 | 25% | 38 | 75% | NEW BRITAIN | HARTFORD |
| 06451 | 9932 | 1513 | 0.1523 | 16 | 23% | 40 | 77% | MERIDEN | NEW HAVEN |
| 06855 | 287 | 40 | 0.1325 | 17 | 25% | 39 | 75% | NORWALK | FAIRFIELD |
| 06053 | 14456 | 1958 | 0.1354 | 18 | 26% | 37 | 74% | NEW BRITAIN | HARTFORD |
| 06450 | 14990 | 1980 | 0.1334 | 19 | 21% | 43 | 79% | MERIDEN | NEW HAVEN |
| 06320 | 11865 | 1541 | 0.1321 | 20 | 43% | 15 | 57% | NEW LONDON | NEW LONDON |
| 06118 | 11162 | 1430 | 0.1299 | 21 | 43% | 16 | 57% | EAST HARTFORD | HARTFORD |
| 06810 | 20785 | 2553 | 0.1281 | 22 | 45% | 13 | 55% | DANBURY | FAIRFIELD |
| 06263 | 225 | 2333 | 0.1228 | 23 | 3% | 195 | 97% | ROGERS | WINDHAM |
| 06103 | 1397 | 167 | 0.1196 | 24 | 41% | 193 | 59% | HARTFORD | HARTFORD |
| 06854 | 5769 | 676 | 0.1172 | 25 | 36% | 24 | 64% | NORWALK | FAIRFIELD |
| 06002 | 9043 | 1024 | 0.1172 | 26 | 64% | 4 | 36% | BLOOMFIELD | HARTFORD |
| 06226 | 6650 | 751 | 0.1132 | 27 | 32% | 26 | 68% | WILLIMANTIC | WINDHAM |
| | 410 | 46 | | 28 | 19% | 53 | | | |
| 06387 | 27161 | 2880 | 0.1123 0.106 | 28 | 16% | 64 | 81% 84% | WAUREGAN BRISTOL | WINDHAM HARTFORD |
| 06010 | | | | 30 | | 22 | | | |
| 06040 | 16061 5469 | 1701 551 | 0.1059 0.1007 | 30 | 39% 35% | | 61% 65% | MANCHESTER WEST HARTFORD | HARTFORD |
| 06110 | | | | | | 25 | | | HARTFORD |
| 06353 | 112 | 11 | 0.098 | 32 | 53% | 7 | 47% | MONTVILLE | NEW LONDON |
| 06018 | 1397 | 133 | 0.0952 | 33 | 6% | 152 | 94% | CANAAN | LITCHFIELD |
| 06770 | 13252 | 1236 | 0.0933 | 34 | 21% | 44 | 79% | NAUGATUCK | NEW HAVEN |
| 06095 | 12165 | 1133 | 0.0931 | 35 | 49% | 8 | 51% | WINDSOR | HARTFORD |
| 06061 | 108 | 10 | 0.0927 | 36 | 0% | 224 | 100% | PINE MEADOW | LITCHFIELD |
| 06902 | 27817 | 2571 | 0.0924 | 37 | 44% | 14 | 56% | STAMFORD | FAIRFIELD |
| 06373 | 124 | 11 | 0.0887 | 38 | 0% | 225 | 100% | ONECO | WINDHAM |
| 06383 | 23 | 2 | 0.0883 | 39 | | 238 | 000/ | monnn romor: | |
| 06790 | 16513 | 1441 | 0.0873 | 40 | 11% | 97 | 89% | TORRINGTON | LITCHFIELD |
| 06457 | 20654 | 1746 | 0.0845 | 41 | 27% | 32 | 73% | MIDDLETOWN | MIDDLESEX |
| 06098 | 5241 | 430 | 0.082 | 42 | 7% | 135 | 93% | WINSTED | LITCHFIELD |
| 06081 | 690 | 56 | 0.0812 | 43 | 15% | 73 | 85% | TARIFFVILLE | HARTFORD |
| 06850 | 9117 | 740 | 0.0812 | 44 | 28% | 30 | 72% | NORWALK | FAIRFIELD |
| 06786 | 3797 | 308 | 0.0811 | 45 | 7% | 136 | 93% | TERRYVILLE | LITCHFIELD |
| 06779 | 3388 | 263 | 0.0776 | 46 | 6% | 153 | 94% | OAKVILLE | LITCHFIELD |
| 06851 | 11490 | 892 | 0.0776 | 47 | 22% | 41 | 78% | NORWALK | FAIRFIELD |

Racial Wealth Gap

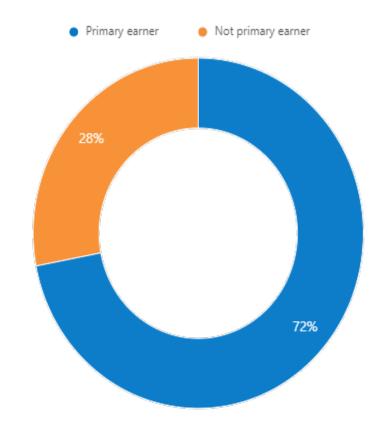


Source: Bhutta, et al., Board of Governors, Federal Reserve System, Disparities in Wealth by Race and Ethnicity in the 2019 Survey of Consumer Finances, September, 2020.

Workers in low-wage jobs are less Financially Healthy than the average worker.



Nearly three-fourths of workers in low-wage jobs are primary earners.



Source: Brockland, et al., "The Financial Health of Workers in Low-wage Jobs," 2022.



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