	Exh. JM-1T WUTC DOCKET: 190334 EXHIBIT: JM-1T ADMIT ☑ W/D ☐ REJECT ☐
BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION  DOCKET NO. UG-19	COMMISSION
DIRECT TESTIMONY OF	
JODY MOREHOUSE	
REPRESENTING AVISTA CORPORATION	

1		I. INTRODUCTION	
2	Q.	Please state your name, business address, and pre	sent position with Avista
3	Corp.		
4	A.	My name is Jody Morehouse and I am employed as I	Director of Gas Supply for
5	Avista Utiliti	es (Avista or Company). My business address is 14	11 East Mission Avenue,
6	Spokane, Wa	shington. In my current role, I am responsible for A	vista's natural gas supply
7	and upstream	pipeline transportation resources.	
8	Q.	Would you please describe your education and be	usiness experience?
9	A.	Yes. I graduated from Montana State University w	vith a Bachelor of Science
10	Degree in Me	echanical Engineering and hold a professional enginee	ring license in the State of
11	Washington.	I joined the Company in 1989 and have held staff and	I management positions in
12	our natural g	gas engineering, natural gas operations, natural gas	planning, and natural gas
13	measurement	departments. Additionally, I held the position of Man	nager of Pipeline Integrity
14	and Complian	nce prior to my current role.	
15	Q.	What is the purpose of your testimony in this pro	oceeding?
16	A.	The purpose of my testimony is to describe Avis	sta's natural gas resource
17	planning and	procurement process, as well as provide an overview	w of the Company's 2018
18	Natural Gas 1	Integrated Resource Plan. A table of contents for my t	testimony is as follows:
19	Descr	iption	Page
20	I.	Introduction	1
21	II.	Planning for Commodity Resource Procurement	2
22	III.	Integrated Resource Plan	10

1	Q.	Are you sponsoring exhibits in this proceeding?
2	A.	Yes. I am sponsoring Exh. JM-2 and Exh. JM-3. Exh. JM-2 is a copy of the
3	Company's 2018 Natural Gas Integrated Resource Plan, which was filed on August 31, 2018	
4	and acknowle	edged by the Commission on February 20, 2019. Exh. JM-3 is a copy of the
5	Company's 2	018 Washington Natural Gas Hedge Report and Exhibits.
6	Q.	Is the Company proposing any changes to the cost of natural gas for its
7	natural gas o	customers in this case?
8	A.	No, Avista is not proposing changes in this filing related to the commodity cost
9	of natural gas	s or upstream pipeline transportation resource costs. Changes in the commodity
10	cost of natural gas and the cost of natural gas pipeline transportation included in customers	
11	rates are addressed in the Company's annual Purchased Gas Cost Adjustment (PGA) filing	
12	The Company expects to file its annual PGA on or before September 15, 2019, with new rates	
13	proposed to b	pecome effective November 1, 2019.
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15	<u>II. ]</u>	PLANNING FOR COMMODITY RESOURCE PROCUREMENT
16	Q.	Please describe Avista's natural gas portfolio as it relates to the
17	procuremen	t of the natural gas commodity for its local distribution company ("LDC")
18	customers.	
19	A.	Avista manages natural gas procurement and related activities on a system-
20	wide basis with several regional supply options available to serve LDC customers. The	
21	Company purchases natural gas for its LDC customers in wholesale markets at multiple	
22	supply basins	s in the western United States and western Canada. Purchased natural gas is
23	transported f	from these various US or Canadian-sourced supply basins through six inter-
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- 1 connected pipelines within the region and delivered to city gates or put into the Jackson Prairie
- 2 Natural Gas Storage Facility ("JP") for future use. Avista holds firm contractual transportation
- 3 rights on all six pipelines, as well as firm withdrawal capability from JP, helping diversify
- 4 where supply can be received from to meet customers' needs among the three jurisdictions.
- 5 JP is an underground aquifer natural gas storage facility located in Chehalis,
- 6 Washington. Through a joint ownership agreement, Avista, Puget Sound Energy, and
- Williams Northwest Pipeline each hold one-third equal, undivided interest of JP. At the
- 8 present time, Avista owns a total of 8,528,013 dekatherms (Dth) of working gas capacity. This
  - capacity comes with a withdrawal capability (deliverability) of 398,667 Dth per day.
    - Jurisdictionally, this amount is broken out as follows:

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Jurisdiction	Working Capacity (Dth/Day)	Withdrawal Capacity (Dth/Day)
Washington/Idaho	7,704,676	346,667
Oregon	823,337	52,000
Total Owned	8,528,013	398,667

Access to regionally located storage provides several benefits to Avista customers, including: improving reliability and flexibility of supply, mitigating daily price volatility and peak demand price spikes, capturing price spreads between time periods, and numerous other economic benefits.

Illustration No. 1 below is a map showing our service territory, natural gas trading hubs, interstate pipelines, and the Jackson Prairie Natural Gas Storage Facility.

### Illustration No. 1

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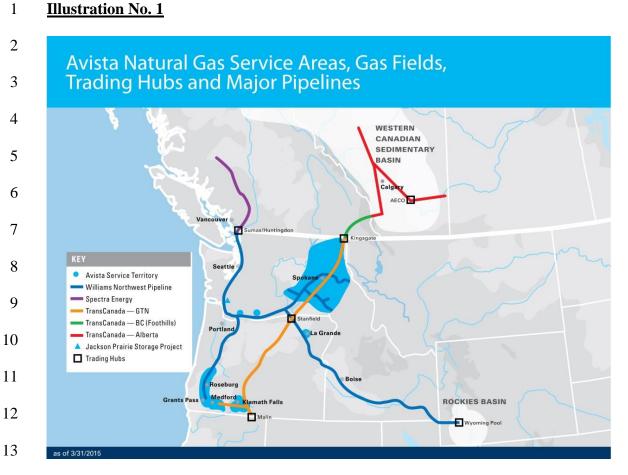
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Wholesale natural gas prices are a fundamental component of both procurement and integrated resource planning. Pacific Northwest natural gas prices can be affected not only by regional factors, but by global energy markets, and supply and demand factors from other regions within the United States and Canada. Price volatility and delivery constraints can have an impact on where our natural gas is sourced. Avista's diverse portfolio of natural gas supply resources allows the Company to make natural gas procurement decisions based on the reliability and economics that provide the most benefit to our customers.

Being that future natural gas prices cannot be accurately predicted, the Company has developed a Natural Gas Procurement Plan ("Plan") to ensure reliable supply and a level of price certainty in volatile markets. Market conditions, analysis, and experience shape the Plan's overall strategy, which includes hedging, storage utilization, and index purchases. This approach is diversified by transaction time, term, counterparty, and supply basin. A copy of the Company's Plan is included as an exhibit to Avista's Energy Resources Risk Policy (see

4 Confidential Exh. JRT-3C).

This Plan provides general guidelines regarding the use, procurement, and execution of transactions as authorized in Avista's Energy Resources Risk Policy. Although the specific provisions of the Plan will change based on ongoing analyses and experience, this Plan utilizes a combination of strategies to reduce the impacts of fluctuating commodity prices. A portion of the hedges are focused on concentration risk by utilizing Dynamic Hedge Windows ("Hedge Windows"), while another portion of hedges target reducing risk in a volatile commodity price environment by utilizing Risk Responsive Hedging methods.

Hedge Windows allow the Company to capture, or fix, future natural gas prices for a targeted portion of the portfolio. A Hedge Window is bounded by dates and market parameters, defined as a set-rate, an upper control limit ("UCL"), a lower control limit ("LCL"), and an expiration date. Quantitative mathematics and statistical calculations are used to determine these boundaries. Hedge Windows remain "open" as long as the current commodity price remains between the UCL and the LCL, and the window has not reached its time expiration. Once the current commodity price goes beyond the UCL or the LCL, or the window has reached time expiration, the Hedge Window has been triggered and may be procured. The Plan allows discretion for decision making as market conditions warrant. Management may determine that it is appropriate to take other action, partial action, or no action, with respect to transaction execution and will document accordingly.

In addition to the Hedge Windows described above, which guide execution of hedges

up to a predetermined minimum hedge ratio, a Risk Responsive Hedging approach was introduced at the beginning of the 2018-2019 natural gas year. Risk Responsive Hedging is utilized to help manage the Value at Risk ("VaR") of the Company's LDC natural gas portfolio's open position on a daily basis. Regional forward natural gas prices are the basis for the VaR analysis. The analysis utilizes a confidence level and historic volatility to calculate a portfolio VaR, and combines it with the current mark-to-market portfolio price to develop a price risk metric. This price risk metric is compared to a predetermined threshold, known as the Operative Boundary, on a daily basis. If the price risk metric exceeds the Operative Boundary, then one or more suggested hedges may be executed to bring the price risk metric back within the Operative Boundary. In any case, hedge volumes should not exceed the predetermined maximum hedge ratio. Similar to the Hedge Windows, the Company always maintains some level of discretion and may choose to take other action, partial action, or no action, with respect to transaction execution and will document accordingly. The Natural Gas Supply Department ("Gas Supply") continuously monitors the results of the Plan, evolving market conditions, variation in demand profiles, new supply opportunities, and regulatory conditions. Although various windows and targets are established in the initial design phase, the Plan allows discretion for ultimate decision making as market conditions warrant. Material changes to the Plan are communicated to Avista's Senior Management and Commission Staff. On August 31, 2018, the Company filed its 2018 Washington Natural Gas Hedge Report and Exhibits (UG-180734) in accordance with the requirements of UG-132019, the Commission's "Policy and Interpretive Statement on Local Distribution Companies' Natural Gas Hedging Practices". This report and associated exhibits are provided as Exh. JM-3.

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1	Q.	What delivery period does the natural gas Procurement Plan include?
2	A.	The target delivery periods for the Procurement Plan include five to eleven
3	prompt mont	hs depending on the current month, as well as seasonal strips (November-March
4	or April-Octo	ober) for a period of up to 36 months from the current month.
5	Q.	Please describe the components of the Natural Gas Procurement Plan.
6	A.	Each year a comprehensive review of the previous year's Plan is performed.
7	The review in	ncludes analysis of historical and forecasted market trends, fundamental market
8	analysis, dem	nand forecasting, and transportation, storage and other resource considerations,
9	with the load	forecast being the basis of the Plan. In order to serve load and optimize resources
10	for the benef	it of customers, the Company secures/purchases natural gas supply through the
11	transactions a	and procedures described below:
12 13 14 15 16 17 18 19	1.	<b>Fixed-Price Purchases:</b> To provide a level of price certainty in volatile natural gas commodity markets, Gas Supply will hedge some of its load with fixed-price transactions, either with fixed-price physical purchases or with financial swaps or financial futures, which will be matched to purchases of index-priced physical products prior to the products settlement. These hedges will be structured to diversify procurement in terms of timing of the transaction and duration of committed supplies.
20 21		The fixed-price purchases portion of the Plan, or hedges, are comprised of the following two components, as previously described:
<ul><li>22</li><li>23</li><li>24</li><li>25</li></ul>		<ul><li>Dynamic Window Hedges</li><li>Risk Responsive Hedge Tool</li></ul>
23 26 27 28 29 30 31 32 33	2.	Storage Injections and Withdrawals: Avista owns and contracts for storage services at Jackson Prairie. Avista has a contractual operational incentive to have its share of Jackson Prairie full by September 30 of each year. Gas Supply retains flexibility in terms of the timing and volume of the injection and withdrawal schedules. Actual storage injections and withdrawals will be executed to optimize the economic value of storage within the reliability constraints of the project and the ability to serve retail customers' peak day needs.

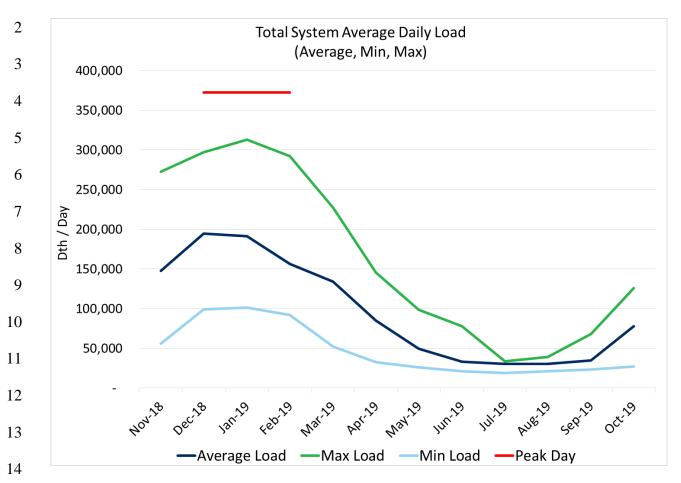
1 2 3 4 5 6 7	3.	<b>Index-Based Physical Purchases:</b> Gas Supply generally purchases physical index-based natural gas for up to the difference between the average daily load forecast for each month and the sum of the fixed-price purchases and projected storage withdrawals. Gas Supply retains flexibility to modify the components of its purchases in a month due to operational or other reasons. The selected indices may be first-of-month indices or daily-based indices.
8	4.	Daily Adjustments Due to Load Variability: To the extent actual loads
9		differ from the average daily load forecast for the month, the difference will be
10		managed through a combination of: a) daily purchases or sales of natural gas,
11		or b) withdrawals from, or injections into, natural gas storage facilities.
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13	5.	<b>Use of Derivative Contracts:</b> Subject to limitations in the Energy Resources
14		Risk Policy, Gas Supply may enter into derivative-based contracts intended to
15		reduce or manage exposure to rising prices or fluctuating loads.
16	_	
17	6.	<b>Resource Optimization:</b> Gas Supply may enter into transactions that create
18		value for customers using unutilized supply, transportation, or storage assets.
19 20		Utilization of these resources reduces fixed costs and lowers overall costs to
20		customers.
21	Q.	Please describe how the Procurement Plan manages volatility.
22	A.	The Plan focuses on managing the costs associated with serving varying retail
23	load with sup	ply from a wholesale market with price volatility. In order to manage these
24	seasonal, mor	athly, and daily volume swings, Avista shapes the components of the Plan by
25	month (i.e.,	more natural gas is hedged for the winter months than for the summer).
26	Illustration No	o. 2 below includes a chart that shows the demand volatility.

# **Illustration No. 2**

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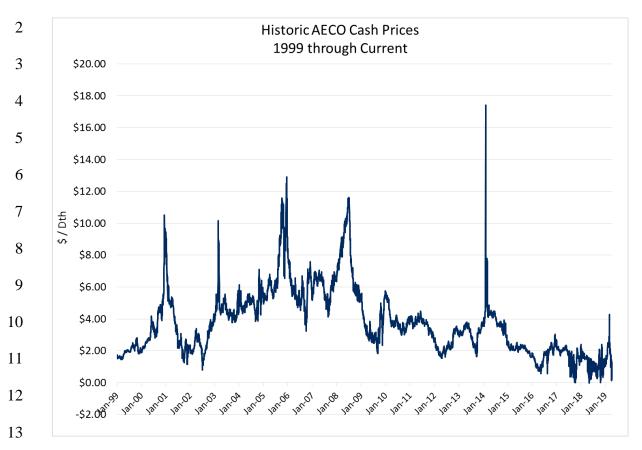
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Price volatility can also vary widely by season, month and day. Illustration No. 3 below includes a chart depicting the natural gas price volatility over time.

## **Illustration No. 3**

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Avista cannot predict with accuracy what natural gas prices may be. Our experience and intelligence related to market fundamentals guide our procurement decisions. By layering in fixed price purchases over time, setting upper and lower pricing levels on the Hedge Windows, managing the VaR of our LDC natural gas portfolio's open position on a daily basis, and actively managing storage resources, Avista is able to meet our goal of providing a meaningful measure of price stability and certainty, and competitive prices for our customers.

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### III. 2018 NATURAL GAS INTEGRATED RESOURCE PLAN

Q. Please provide an overview of the Company's development of its 2018

### 23 Natural Gas Integrated Resource Plan.

1	A.	The 2018 Integrated Resource Plan ("IRP") was filed with the Commission on
2	August 31, 20	018. The IRP includes forecasts of natural gas demand and any supply-side
3	transportation	resources and demand-side measures needed for the coming 20-years, which
4	will help Avi	sta continue to reliably provide natural gas to our customers. A copy of the
5	Company's 20	018 Natural Gas Integrated Resource Plan is included as Exh. JM-2.
6	Q.	What are the summary highlights from the 2018 IRP?
7	A.	Highlights from the 2018 IRP are as follows:
8 9 10 11 12 13 14 15 16 17 18 19 20	•	Marginally higher firm system-wide expected customer growth rates, combined with use per customer continuing to trend lower, kept the long term natural gas demand forecast relatively flat and helped eliminate the need to acquire new resources within the 20-year planning horizon in Washington, Idaho, or Oregon for the Expected Case.  With evolving state and federal environmental regulation, the Company broke out carbon costs by jurisdiction and thus, separated Washington and Idaho (previously combined) in the Sendout model; and  Higher carbon price adders for Washington and Oregon relative to the 2016 IRP, coupled with the expected price curve, resulted in higher avoided costs increasing overall potential for energy efficiency.
21	Q.	Has the Company's 2018 Natural Gas IRP been acknowledged by this
22	Commission	?
23	A.	Yes. On February 20, 2019, the Company's 2018 IRP was acknowledged by
24	the Commissi	on.
25	Q.	When will the Company file its next natural gas IRP?
26	A.	The Company will file its next natural gas IRP on or before August 31, 2020.
27	A courtesy wo	ork plan will be filed in August 2019 detailing Avista's IRP planning process as
28	well as tentati	ive dates and content for meetings with the Technical Advisory Group (TAC).

- 1 TAC meetings are currently scheduled to begin in the fourth quarter of 2019.
- 2 Q. Does this complete your pre-filed direct testimony?
- 3 A. Yes, it does.