

4/2024

VITAE
of
The Honorable Branko Terzic

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Managing Director
Branko Terzic & Associates, LLC
Vienna, Virginia
June 1, 2014 – Present

Offering professional services in energy, resources and water infrastructure investment and regulation for management, boards and investors. Branko Terzic is an internationally recognized former public utility CEO, U.S. state (Wisconsin PSC) and federal regulatory commissioner (FERC), management consultant and expert witness in the energy and infrastructure industries. Terzic has testified before state and federal regulatory agencies on regulation and rates for electric, natural gas and oil pipelines, natural gas distribution, telephone and water utilities.

Distinguished Fellow, Council on Competitiveness
Member Advisory Board, Romanian-American Institute for Smart Energy

Founding Member, Society of Depreciation Professionals
Member, Society of Utility Regulatory Financial Analysts
Member, Association of Energy Engineers
Member, United States Association for Energy Economics
Member, (Non-attorney) Energy Bar Association
Faculty Member, The Washington Campus (MBA Programs)

Independent Contractor, Berkeley Research Group LLC 2015-present
Managing Director, Berkeley Research Group LLC 2015-2021
Washington, DC

Berkeley Research Group, LLC (BRG) is a global consulting firm that helps leading organizations advance in three key areas: disputes and investigations, corporate finance, and performance improvement and advisory. an integrated group of experts, industry leaders, academics, data scientists, and professionals working beyond borders and disciplines.

**Global & U.S. Regulatory Policy Leader in the Energy & Resources Group
Deloitte Services LP 1999- 2014**

Regional Managing Partner of Resources, Energy & Infrastructure Practice Group (1999-2003) for the Deloitte & Touche Central Europe LLP headquartered in Prague, Czech Republic.

Former Commissioner Terzic currently held the following appointments and committee memberships while at Deloitte:

- Member, U.S. National Petroleum Council, Committee on Oil and Gas
(Advisory body to the Secretary of Energy)
- Member, Advisory Council, North American Energy Standards Board (NAESB)
- Chairman, US Advisory Group for Carbon*Limited*, and Fellow of The Royal Society for the encouragement of Arts, Manufactures & Commerce (London, UK)
- Associate, The Bonbright Public Utilities Center, University of Georgia
- Faculty, The Washington Campus, (Consortium of 17 MBA Programs)
- Member, Planning Committee, The Bordeaux Energy Colloquium
- Member, Executive Council, The Energy Efficiency Forum
- Member (non-attorney) The Energy Bar Association (U.S.A.)

**Chairman, President and Chief Executive Officer (CEO August 22, 1995)
1994 - 1998**

Yankee Energy System, Inc.

Chairman, President, Chief Executive Officer and Director of Yankee Energy System, Inc.(formerly listed YES:NYSE then acquired in 1999 by Northeast Utilities now Eversource Energy) the parent of Yankee Gas Services Company, the largest gas distribution company in Connecticut and of Yankee Energy Services Company (YESCo) involved in gas-fired power development, operations, consulting, finance and HVAC services.

**Managing Director
1993-1994**

Arthur Andersen Economic Consulting, Washington, D.C. Economic consulting services provided to infrastructure companies. Provided consulting services for US AID for natural gas pipeline in Pakistan.

Commissioner**October 11, 1990, to May 24, 1993**

Federal Energy Regulatory Commission; Washington, D.C. The FERC regulates hydro-electric facilities in the US as well as wholesale electric power, natural gas transmission, oil pipeline transport services. Nominated by President George Bush on September 20, 1990, and confirmed by the United States Senate on October 11, 1990, for a term expiring October 20, 1991. Re-nominated by President Bush on September 20, 1991, and reconfirmed by the Senate on October 17, 1991, for a term expiring June 30, 1995.

Chairman, FERC Task Force on Natural Gas Pipeline Competition

Chairman-FERC Task Force on Incentive Regulation

Group Vice President and Director**December 1, 1986, to October 19, 1990**

AUS Consultants; Moorestown, New Jersey (Regional Office: Milwaukee, Wisconsin)

Responsible for developing and marketing integrated management consulting services using the resources of the Group companies with over 100 professional consultants. Provided expert consultancy to electric, gas, water and telephone utilities in regulatory policy, valuation and depreciation, acquisition and divestiture, and strategic planning for regulated public utilities and the investment community. Administrative duties included those of Publisher of subsidiary C. A. Turner Utility Reports.

Commissioner**March 18, 1981, to December 1, 1986**

State of Wisconsin Public Service Commission - Madison, Wisconsin

The quasi-judicial three-member Commission is responsible for regulation of public utilities in Wisconsin including electric, gas distribution, telephone, water, and sewer. Regulation is designed to promote reliable and adequate service to the public at rates that are reasonable and just. Oversight of public utility; tariff rates, finance and mergers and acquisitions (M&A). During this period the PSC reviewed hundreds of rate cases for the fourteen IOU electric and gas utilities, 500 municipal electric, water and sewer utilities and ninety independent telephone utilities under regulation under.

Served as Chairman of the NARUC Committee on Engineering, Valuation and Depreciation.

Chairman of NARUC Committee on Finance.

Partner**1979 to 1981**

Terzic & Mayer Public Utility Consultants - Milwaukee, Wisconsin

The firm, an independent professional valuation and cost engineering firm, provided services to Wisconsin municipal electric, water and sewer utilities subject to state PSC regulation. Services include M&A valuation, depreciation, engineering economics, cost of service, and utility rate design studies. This partnership was dissolved in 1981. The firm provided water and sewer rates consulting services to more than two dozen municipal owned water, sewer and electric systems in the state. The firm continued as John A. Mayer & Associates upon Terzic's appointment to the Wisconsin PSC.

Vice President**1976 to 1979**

Associated Utility Services, Inc. (now AUS Consultants) - Milwaukee, Wisconsin

Engaged in valuation and depreciation assignments for M&A and other purposes involving reproduction cost, original cost, investment allocation, cost of service and rate design, and directed the development of a standardized cost index of independent telephone company construction costs. Consultant for electric, telephone, gas, and water utilities.

Staff Appraiser / Valuation Engineer**1974 to 1976 and 1969 to 1971**

American Appraisal Associates, Inc.- Milwaukee, Wisconsin

Valuation, depreciation, and special studies for electric, gas distribution, gas transmission, water and telephone utilities, and other properties in North and South America. At that time it was the largest independent US valuation firm.

Special Investigations Engineer and Environmental Engineer**1972 to 1974**

Wisconsin Electric Power Company - Milwaukee, Wisconsin

Assignments included valuations, engineering economics, Federal Power Commission, and Public Service Commission analysis and liaison for this combination electric and natural gas utility.

Public Service and Non-Profit Positions

Chairman (Wisconsin State official in part-time capacity)

May 27, 1988, to October 19, 1990

State of Wisconsin Racing Board; Madison, Wisconsin

Appointed to a five-year term on the first five-member board established to regulate racing and on-track pari-mutuel betting, and to promulgate rules and issue licenses. Established this regulatory agency, hired staff and managed applications and hearings process for awarding of track licenses. Result was creation, in 36 months, of a new industry with five operating greyhound tracks in Wisconsin. This entity later superseded by State of Wisconsin Racing Commission

Public Member (Non-profit research institute)

1988 to 1990

Board of the National Regulatory Research Institute at The Ohio State University

This research institute was established in 1976 by the National Association of Regulatory Utility Commissioners.

INSTRUCTOR

On topics of Regulation, Cost of Service, Rate Design, Valuation and Depreciation

US Department of State's National Foreign Affairs Training Center

Arlington, Virginia

Guest Lecturer 1996, 1997, 1998 Business Council for International Understanding "Power Generation Seminar" for Foreign Service Officers

Guest Lecturer 2017, 2018, 2019 Bureau of Energy "Electricity 101"

Yale University School of Management

New Haven, CT

Guest Executive Lecturer 1995, 1996, 1997 for Dean and Professor Paul MacAvoy

Society of Depreciation Professionals

Annual Training 2016, 2017, 2018, 2019, 2020

Tax Institute of America Workshop on Public Utility Valuation

(Sponsored by and held at the Wichita State University)

Lecturer 1984, 1985, 1986, 1987, 1989, 1990, 1993 in Wichita, Kansas

National Communications Forum of the National Engineering Consortium

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(A nonprofit corporation affiliated with 42 major universities)
Faculty 1987, 1988, 1989, 1990 in Chicago, Illinois

Seminar on the Regulation of Natural Gas Services

(For the Ministry of Economy and Public Works and Services, Republic of Argentina)
Lecturer 1992 in Buenos Aires, Argentina

World Bank/EBRD Joint Vienna Institute

(Sponsored by The Economic Development Institute of the World Bank and the U.S. Agency for International Development and the EBRD)

Lecturer 1992 in Vienna, Austria, for Czech Republic, Poland, Hungary, and Slovak Republic

Lecturer 1993 in Vienna, Austria, for Bulgaria, Czech Republic, Romania and Slovak Republic

Utility Partnership Program: Management Seminars in Eastern Europe

(Sponsored jointly by the U.S. Agency for International Development and the United States Energy Association and in cooperation with electric utilities in the U.S. and Eastern Europe)

Lecturer 1993 in Sofia, Bulgaria, for the Bulgarian National Electric Company and the Committee on Electricity

Lecturer 1993 in Bratislava, Slovakia for Slovak Power Sector

Lecturer 1994 in Warsaw, Poland for Polish Power Sector

Lecturer 1994 in Budapest, Hungary for Hungarian Power Sector

(Central & Eastern European) **Electricity Management Development Institute**

Lecturer 2000 in Budapest, Hungary for MVM workshop

Lecturer 2000 in Bucharest, Romania for CONEL workshop

PERSONAL:

- Citizenship: United States
- Education and Academic Honors–
The University of Wisconsin -Milwaukee
Bachelor of Science in Engineering (1972)
Honorary Doctor of Sciences in Engineering (2009)

MILITARY:

Honorable Discharge at rank of Captain, Field Artillery and Foreign Area Officer, Wisconsin Army Reserve National Guard and US Army Reserve

SPECIAL COURSES:

Western Michigan University Center of Depreciation Studies -
Course II, Fundamentals of Life Estimation

Lincoln Institute of Land Policy -
Course 229, Appraisal of Gas and Electric Utilities

SPEECHES

1999-2020 Branko Terzic has given almost 500 speeches in over 31 U.S. states and 18 countries. See attachment.

Numerous speeches were also given 1972-1999 in particular while serving as a Commissioner on the WPSC.

ILLUSTRATIVE PUBLICATIONS: (Numerous speeches quoted in trade publications not listed here)

Book Chapters and Contributions

GLOBAL STRATEGIC ASSESSMENT, 2009 Institute for National Strategic Studies Editor Patrick M. Cronin, National Defense University Press, Washington, DC 2009)

The World Crisis: The Way Forward After Iraq (in US by Skyhorse Publishing 2008) editor Robert Harvey chapter on energy by Branko Terzic.

White Papers

The Interface between Utility Regulation and Financial Markets
NARUC National Association of Regulatory Utility Commissioners, November 5, 2018

Energy independence and security; A reality check
A part of Deloitte's *Making America Stronger* series, October 2012

Regular Columns

“Terzic on Strategy” ENERGY METRO DESK monthly, continuation in 2009 of a regular bi-weekly column since 1999 in electric power and power trading bi-weekly publications New Power Executive and The Desk

“**Commentary by Branko Terzic**” regular column in **EUROPEAN ENERGY REVIEW** 2007
www.europeanenergyreview.eu

Selected Articles published in trade publications:

“Revolutionizing Energy Management”

February 2024 Public Utilities Fortnightly

“Extraordinary Careers: Branko Terzic

May 2023 Public Utility Fortnightly

“Gas Ban as Confiscation of Property”

September 2020 Public Utilities Fortnightly

“Depreciation: No Resect!”

Fall 2022 Society of Depreciation Professionals Newsletter

“COVID-19 As Not Unique But New Generic Problem”

Horizons Spring 2020 No. 16

“Innovation Requires Capital Recovery Recognition”

August 2019 Natural Gas & Electricity (Wiley Periodicals)

“Storm, Rate, Insurance: Entire Economy Pays Price”

PUF 2.0 Mid-January 2018

“Observations on Public Utility Regulation”

November 2018 NCAC Newsletter, U.S. Association for Energy Economics

“Regulation for the Unregulated”

September 2017 Public Utilities Fortnightly

“Regulatory Strategy and Tactics”

July 2017 Public Utilities Fortnightly

“Innovation and Capital Recovery”

November 2016 Public Utilities Fortnightly

“American Mergers: Doing the two-step!”

NOV/DEC 2015 WORLD GEN magazine

“The US Energy Picture in the 21st Century” with Spencer Abraham,

October 2015 HORIZONS: Journal of international Relations and Sustainable Development,

“Everybody’s and Expert on Rate of Return”

December 2015 Today in Fortnightly

“Decoupling Coupling: The Ratemaking Dilemma”

September 22, 2015 *International Energy Investment*

“Managing under regulation: above all else”

September 20, 2015 *EnergyBiz*

“Broken Utilities, how to fix them”

September 11, 2015 *Energy Post*

“10 Myths”

July-August 2013 ELECTRIC PERSPECTIVES

“History repeats itself: a guide from 30 years ago”

September 2009 OIL AND GAS FINANCE JOURNAL

“The Future of Conventional Fuels”

October 2009 OIL AND GAS FINANCIAL JOURNAL

“Regulators and Risk: Deloitte’s 2009 Survey of State Regulators”

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- May 2009 EEI ELECTRIC PERSPECTIVES
“Regulatory Strategy and Tactics”
 July 2017 Public Utilities Fortnightly
- “Innovation and Capital Recovery”**
 November 2016 Public Utilities Fortnightly
- “American Mergers: Doing the two-step!”**
 NOV/DEC 2015 WORLD GEN magazine
- “The US Energy Picture in the 21st Century”** with Spencer Abraham,
 October 2015 HORIZONS: Journal of international Relations and Sustainable
 Development,
- “Decoupling Coupling: The Ratemaking Dilemma”**
 September 22, 2015 *International Energy Investment*
- “Managing under regulation: above all else”**
 September 20, 2015 *EnergyBiz*
- “The electricity challenge of the 21st century”**
 June 2007 POWER magazine
- “The Economics of Climate Change: The Stern Review”**
 August 2007 AMERICAN GAS magazine
- “100 Years of Regulation”**
 July 24, 2007 Milwaukee Journal Sentinel newspaper (with George Edgar)
- “Global Regulation: Exporting America to the World”**
 February 2007 Public Utilities Fortnightly (with Gregory Aliff)
- “The ABCs of Regulation”**
 February 2007 Public Utilities Fortnightly (with Gregory Aliff)
- “The Russians Are Coming”**
 July-August 2006 *EnergyBiz* (w Rebecca Ranich)
- “North America: A Step in the Right Direction”** in THE WORLD ENERGY BOOK
 August 2006 The Petroleum Economist Ltd. London, UK
- “Reinventing The Classic Business Strategy”**
 December 2005 Public Utilities Fortnightly (w David Fornari)
- “New energy law to influence mergers”**
 Nov/Dec 2005 ENERGY/BIZ Magazine (with Robert Robinson)
- “Lessons Learned From the L.A. Blackout”**
 November 2005 Public Utilities Fortnightly (w Greg Aliff)
- “A Lost Art?”**
 November./December 2004 Electric Perspectives (w Gregory Aliff)
- “European Infrastructure: Billions Needed in Investment”**
 February 2004, Public Utilities Fortnightly (w Thomas J. Flaherty)
- “Today’s Electric Power Grids”**
 Winter 2003/2004 The National Interest (with Gregory Aliff)
- “Investment in Russia: Superpower”**
 February 1, 2003 Public Utilities Fortnightly (w James Balaschak)
- “Distribution Companies of the Future”**
 December 2002 IEEE Power Engineering Review
- “U.S consumers less aware of energy issues”**
 December 2002 Electric Light & Power (w Gregory Aliff)

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“Germany Taking The Lead in Electricity and Gas”

January 15, 2000 Public Utilities Fortnightly (w/ B. Wurm & Y. Dietrich)

“Restructuring Models for the Gas Industry”

March 1999, Natural Gas Magazine

“Restructuring Models for the Gas Industry”

March 1999, Natural Gas Magazine

“Restructuring, My Way” (Electric Industry Commentary)

February, 1, 1999 Public Utilities Fortnightly

“The New Energy Deal: Simplicity and Savings”

First Quarter 1999, Deregulation Watch, Quarterly Report

"Incentive Regulation: Efficiency in Monopoly"

Winter 1994, Natural Resources & Environment

"Incentive Regulation and Regulatory Forbearance: Appropriate Responses to the Ever-Competitive Market Place?"

October 1992, Incentive Regulation: The New Regulatory Compact (Proceedings and Papers 1992)

EXNET

Public Utilities Reports, Inc.

The Management Exchange

Interview: "Commissioner Terzic Encourages Adoption of Incentive Ratemaking Techniques by Regulators"

October 1992, In Your Interest (published by Minnesota Utility Investors, Inc.)

"The Future of Independents"

October 1992, Institutional Investor

"Gazing Into the Post-Order 636-A Natural Gas World"

August 31, 1992, The Oil Weekly

"FERC's Role Matches Changing Environment"

Spring 1991, The Investors' Voice

(published by Wisconsin Utility Investors, Inc.)

"FERC's Role in Utility Mergers"

1991, Utilities Mergers & Acquisitions (Proceedings and Papers 1991)

Public Utilities Reports, Inc.

The Management Exchange

"Gas in Britain: Regulation of a Privatized Former State Monopoly"

with James McKinnon

May 26, 1988, Public Utilities Fortnightly

"Reflections on the Regulatory Process"

December 25, 1986, Public Utilities Fortnightly

Video Presentations:

Broadcast appearances as industry expert on the CNN International, Fox Business and other networks. McNeil Lehrer News Hour (US PBS), host of C.A Turner Utility Reports Video Journal, Bloomberg News Service, Jefferson Energy Foundation Video programs and others

AWARDS:

Energy Efficiency Forum inductee HALL OF FAME

June 15, 2009 Energy Efficiency Forum, National Press Club, Washington, DC

WCEE 2008 "Champion" Award

February 6, 2008 Women's Council on Energy and Environment, Washington, DC

Natural Gas Roundtable Appreciation Award 2002

December 17, 2002 Natural Gas Roundtable, Washington DC

Distinguished University Graduate 1999

Commencement May 1999 University of Wisconsin - Milwaukee

Distinguished Service Award

October 5, 1993

James C. Bonbright Utility Center, University of Georgia

Achievement Award for Founding of the Society

November 21, 1991

Society of Depreciation Professionals

State of Wisconsin Certificate of Congratulations

November 16, 1990

Governor Tommy Thompson

Wisconsin Racing Board Resolution

November 16, 1990

Wisconsin Racing Board

Citizen of the Year 1989

May 1, 1989

Greater Milwaukee Legal Auxiliary

Resolution of Commendation

June 18, 1987

National Conference of Regulatory Utility Commission Engineers

Honorary Kentucky Colonel

April 7, 1983

Governor John Y. Brown

Branko Terzic REGULATORY AND COURT TESTIMONY

Before the State of Delaware Public Service Commission, prepared direct testimony on behalf of the Delaware Public Service Commission 1975 Subject: Depreciation rates for nuclear power plant

Before the Virgin Islands Public Service Commission, prepared direct testimony on behalf of the ITT Virgin Islands Telephone Company 1976 Subject: Depreciation rates

Before the Federal Energy Regulatory Commission, prepared testimony on behalf of the State of Wisconsin Public service Commission as a member of the Commission, 1985 Subject: FERC Rulemaking

Before the Idaho Public Service Commission, prepared direct testimony of behalf of the Intermountain Gas Company, 1990, Subject: Depreciation rates

Before the Arizona Corporation commission, prepared rebuttal testimony on behalf of the Citizens Utilities Company, PGA E-1032-93-111, 1994, Subject: regulatory policies

Before the Minnesota Public Utilities Commission, prepared direct testimony on behalf of Minnegasco (Arkla) G-008/GR-93-1090, June 1994, Subject: Affiliate regulatory policy

Before the Utah Public Service Commission, prepared rebuttal testimony for Questar Gas Company, Doc 98-057-12, April 26,1999, Subject: Pipeline gas quality

Before the Utah Public Service Commission, prepared rebuttal testimony on behalf of Questar Gas, Doc 99-057-20, May 24, 2000, Subject: CO2 removal costs and gas policy

Before the Wisconsin Public Service Commission, prepared testimony on behalf of Wisconsin Power & Light Company (Alliant Energy), CPCN No. 6680-CE-176, 2015 Subject: New powerplant options,

Before the Arizona Corporation Commission, filed written testimony on behalf of the Arizona Investment Council, APS Docket E-01345A-16-0036, December 21, 2016, Subject: Electric rates

Before the Idaho Public Utilities Commission, prepared direct testimony on behalf of Intermountain Gas Company, Case No. INT-G-16-02, August 12, 2016, Subject: Cost of service and rate design

Before the Idaho Public Utilities Commission, prepared rebuttal testimony on behalf of Intermountain Gas Company, Case No. INT-G-16-02, February 15, 2017, Subject: Cost of service and rate design

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Before the Michigan Public Service Commission, prepared rebuttal testimony on behalf of the Upper Peninsula Power Company, Case No. U-18467, July 17, 2018, Subject: Depreciation policy

Before the United States Bankruptcy Court for the District of Delaware, prepared testimony on behalf of Platte River Midstream LLC, DJ South Gathering LLC and Platte River Holdings and Grand Mesa Pipelines, LLC in Extraction Oil & Gas Inc. Case No. 20-11548, October 1, 2020, Subject: FERC practice in determination of the “public interest”

Before the Federal Energy Regulatory Commission, filed direct testimony of behalf of ETC Rover LLC Rover Pipeline LLC Dockets No. RP20-1233-000, October 17, 2020 Subject: Abrogation of FTSA

Before the United States Bankruptcy Court for the Southern District of Texas, Houston Division, prepared testimony on behalf of ETC Tiger Pipeline LLC in Chesapeake Energy Corporation et al Case No. 20-33233 Chapter 11, October 21, 2020 Subject: FERC practice in determination of “public interest”

Before the Federal Energy Regulatory Commission, filed rebuttal testimony of behalf of ETC Rover LLC Rover Pipeline LLC Dockets No. RP20-1233-000, October 26, 2020 Subject: Abrogation of FTSA

Before the United States Bankruptcy Court for the District of Delaware, prepared testimony on behalf of Platte River Midstream LLC, DJ South Gathering LLC and Platte River Holdings and Grand Mesa Pipelines, LLC in Extraction Oil & Gas Inc. Case No. 20-11548, October 27, 2020, Subject: FERC practice in determination of the “public interest.”

Before the Puerto Rico Energy Bureau direct testimony on behalf of Luma Energy in Case No. NEPR-MI-2021-0007, May 18, 2021 Subject: Terms of Service and Limits of Liability

Before the Michigan Public Service Commission, prepared and filed rebuttal testimony on behalf of the Upper Peninsula Power Company, Case No. U-21286, February 2023 Subject: Treatment of loan forgiveness of PPP in utility rate case

Before the Puerto Rico Energy Bureau direct testimony on behalf of Luma Energy in Case No. NEPR-AP-220-0025, February 7, 2023 Subject: Performance Targets

LEGISLATIVE TESTIMONY

Before the United States House of Representatives, Committee on Energy and commerce, Subcommittee on Energy and Power, May 7, 1987 testified on behalf of self, Subject: Electric utility regulation

Before the United States House of Representatives, Committee on Ways and Means, testified on behalf of self, October 4, 1989 Subject: H.R. 2493 and H.R. 1150 Utility Refund Act

Before the United States Senate, Committee on Energy and Natural Resources, testified on behalf of self, September 28, 1990 Subject: Nomination to be a Member of the Federal Energy Regulatory Commission (FERC)

Before the United States Senate, Committee on Energy and Natural Resources, testified on behalf of self, October 2, 1991 Subject: Nomination to be a Member of the FERC

Before the House of Representatives, Committee on Government Operations States, Subcommittee on Environment, Energy and Natural Resources, representing self as Commissioner FERC, January 16, 1992, Subject: Review of Ex Parte matters

Before the United States House of Representatives, Subcommittee on Energy and Natural Resources, March 3, 1993, testified as a FERC Commissioner, Subject: Electric industry issues

Before the United States Senate Committee on Labor Issues, testified on behalf of self, March 22, 1994, Subject HB 1405

Before the United States House of Representatives, Subcommittee on Energy and Mineral Resources, 2004, testified on behalf of self, Subject: Energy supply

Branko Terzic Speeches 1999-2021

1999

1. September 1, 1999 DTCE Electric Seminar, Four International Trends in Electricity, Prague, Czech Republic
2. September 9, 1999 IBM Electric Utility Seminar, Business Transformation for Electric Utilities, Karlovy Vary. Czech Republic
3. September 30, 1999 The FINANCIAL TIMES PJM Power Markets Conference, Changing Industry, Philadelphia, PA
4. October 19, 1999 Capital Area Energy Association Seminar, Reregulation of Electricity Markets, Washington, DC
5. October 28, 1999 PowerMart '99 Conference, Applying Drucker in Electric Utility competition", Houston, TX
6. November 15, 1999 EXNET Utility Directors Workshop, The Future of gas and Electric Companies: Is Convergence the Only Answer, Naples, FL
7. December 13, 1999 MPR Annual Business Planning Meeting, Engineers and Power, Washington, DC
8. December 17, 1999 University of Minnesota 1999 Symposium, Electric Choice, Minneapolis, MN

2000

9. February 3, 2000 Energy Bar Association seminar, Pipes & Wires Strategies, Washington, DC
10. February 14, 2000 Royal Society For the Encouragement of Arts, commerce & Manufacture Annual lecture Series, Energy & the Consumer: lessons from the 20th century, London, United Kingdom
11. March 3, 2000 Milwaukee Area Chamber of Commerce Energy Forum 2000, Changes and Opportunities in Electric and Gas Industries", Milwaukee, WI
12. May 3, 2000 American Gas Association and National Association of Regulatory Utility Commissioners Committee on Accounting annual meeting, Natural gas For the 21st Century, Washington, DC
13. June 6, 2000 New York Power Markets Conf., New York, NY
14. June 8, 2000 National Economists Club, Electric Restructuring , Washington DC
15. June 15, 2000 Natural Gas Roundtable, European gas Trends, Washington, DC
16. June 28, 2000 Workshop for CONEL, Competitive Markets, Bucharest Romania
17. July 10, 2000 Natural gas Summit, Roadmap to the Future, Colorado Springs, CO
18. September 8, 2000 Workshop on Privatization, Valuation of Electric Utilities, Podgoritza, Montenegro
19. September 27, 2000 National Association of Water Companies, M&A In the Water Industry, Boston, MA
20. September 28, 2000 Utility Women's leadership Conference, M&A Winners and Losers, Arlington, VA
21. October 13, 2000 18th Annual ELCON conference, Selling and Buying Gas, Washington, DC

- 2001
22. October 18, 2000 National Press Conference, Deloitte Consumer Opinion Survey Press conference, Washington DC
 23. October 27, 2000 Foreign Service Institute, US Dept. of State, US Liberalization of Electric Markets, Arlington, VA
 24. November 14, 2000 Rockford Institute Center for International Affairs, Business prospects in New Yugoslavia, Washington, DC
 25. November 16, 2000 FPL Client Seminar, Inside FERC Order 2000, Juno Beach, FL
 26. November 29, 2000 National Association of Regulatory Utility Commissioners-Department Of Energy North American Summit, Vision for the Summit, Dallas, TX
 27. December 7, 2000 Croatian Electric Company "HEP" Supervisory Board Presentation on the California Energy Crisis, Zagreb, Croatia
 28. December 19, 2000 Global Resources Group Training program, How Deregulation Works, Prague, Czech Republic
 29. January 24, 2001 Briefing Kiplinger editorial Board, Energy Deregulation, Washington DC
 30. February 5, 2001 Polish Power Grid Co. Supervisory Board, briefing California Energy Crisis, Warsaw, Poland
 31. February 6, 2001 Polish Utility regulatory Agency briefing California Energy crisis, Warsaw, Poland
 32. February 26, 2001 US Energy Association and US Agency for International Development staff, California Energy Crisis, Washington, DC
 33. March 2, 2001 State Power Corporation of China and Bank of China delegations, International Restructuring, New York, NY
 34. March 8, 2001 Greater Milwaukee Chamber of Commerce 2001 Energy Symposium, The World-wide Energy Picture, Milwaukee, WI
 35. March 15, 2001 Duane, Morris & Public Affairs Management LLC Energy in New Administration Conference, World Utility Challenges, Washington, DC
 36. March 29, 2001 Edison Electric Institute Conference and Exposition, Core Utility Business, Chicago, IL
 37. April 4, 2001 ENEKON 2001 Conference, Multi-Utility Perspectives, Prague, Czech Republic
 38. April 6, 2001 State Legislative Leaders Foundation Third International Leadership Issues Conference , International Investment in Electricity infrastructure, Cologne, Germany
 39. April 10, 2001 USAID Electricity Management Development Institute & Polish Power Grid Company, California's Electric System Crisis, Warsaw, Poland
 40. April 10, 2001 USAID EMDI State of Electricity Restructuring, Warsaw Poland
 41. April 12, 2001 USAID EMDI Romanian Executives Briefing, California Crisis, Bucharest Romania
 42. April 12, 2001 USAID EMDI Romanian Executive Briefing, Status of US Electric Restructuring, Bucharest Romania

43. April 20, 2001 Center for Advancement of Energy Markets, commentary at Distribution Company of the Future Forum
44. April 24, 2001 Deloitte China Staff training, Principles of Regulation, Beijing China
45. April 25, 2001 China State Council Office for Restructuring Economic Systems' International Symposium on Restructuring and Regulation of China's Electricity Industry, International Restructuring, Beijing, China
46. April 27, 2001 Yugoslav Waterworks Association Water Conference, Trends in Water, Belgrade, Yugoslavia
47. May 3, 2001 Yugoslav Regulation Seminar "Utility Operations", Belgrade, Yugoslavia
48. May 3, 2001 Yugoslav Regulation Seminar "Principles of Regulation", Belgrade Yugoslavia
49. June 11, 2001 System Integration Conference, New Network Industries, Prague, Czech
50. June 26, 2001 Capital Group Companies Board of directors, Do we have a US Energy vision or not? Washington, DC
51. August 2, 2001 American Legislative Exchange Council 28th Annual Meeting, Energy for the New Century, Washington, DC
52. August 21, 2001 Deloitte Northeast Utility conference, California Energy Crisis, President's Energy Plan, Absecon, NJ
53. September 10, 2001 Electricity Transmission Conference 2001, Streamlining Transmission Build, Arlington, VA
54. September 22, 2001 Maryland- EDC Utilities Association 77th Fall Conference, Future of deregulation, Ocean City, ND
55. September 24, 2001 North American gas Supply Symposium, The One and Only deregulation, Houston, TX
56. October 26, 2001 US Foreign Service Institute / Business Council for International Understanding (BCIU) Power Generation Training Program, Intro to the Electricity Sector, Arlington, VA
57. November 2, 2001 New England – Canada Business Council, 9th Annual US-Canada Energy Trade & technology Conference, Do Energy markets Work, Boston, NA
58. November 27, 2001 Restructuring Polish Power Conference, Value and International Energy Development, Warsaw Poland

2002

59. February 19, 2002 ENERKON 2nd Congress, Regulation and Valuation, Prague, Czech
60. April 18, 2002 New Jersey Association of Energy Engineers Annual Conference, A brief view of World Energy, Woodbridge, NJ
61. April 25, 2002 Energy Regulators Regional Association, First Investment Conference, Investment Opportunities and Barriers: The Effect of Government Policy, Budapest, Hungary
62. June 4, 2002 US Energy Association, US AID Energy Industry partnership program Executive Exchange, Restructuring in the US, Boston, MA

2003

63. January 8, 2003 NCAC International Association for Energy Economics, 2003 Power Markets, Washington, DC
 64. January 14, 2003 New Jersey Resources Board Dinner, Current Issues, Trenton, NJ
 65. February 5, 2003 EEI/DOE Russia Electricity Markets, Houston, TX
 66. February 14, 2003 CERA Week / International Regulators Roundtable, Houston, TX
 67. March 13, 2003 Energy Bar Association Chapter, New York, NY
 68. March 18, 2003 New Mexico Institute of Public Utilities, Santa Fe
 69. March 31, 2003 Global Power Conference, New Orleans, LA
 70. April 11, 2003 MMAC 6th Annual Energy Symposium, Milwaukee WI
 71. April 22, AABE, Philadelphia PA
 72. May 8, 2003 ERRA Annual Energy, Budapest, Hungary
 73. June 11, 2003 3rd Balkan power Conference, Sinaia, Romania
 74. August 17, 2003 Deloitte Northeast Utility Conference, Absecon, NJ
 75. October 5, 2003 World Forum on Energy Regulation, Rome Italy
 76. June 18-20, 2003 Deloitte Energy Conference presentation D&T Survey of Investor Confidence
 77. June 30, 2003 Standard & Poor's 2003 Utility & Energy seminar, Restructuring the Electric Industry, New York, NY
 78. July 1, 2003 Mid-American Conference of Regulatory Utility Commissioners 8th Annual Convention, Standard Market Design, Hot Springs, WV
 79. July 29, 2003 NARUC Summer Committee meetings, Ring fencing Techniques and Affiliate Abuse Issues, Denver, CO
 80. July 31, 2003 Energy Summit 2003, Regulatory benchmark in gas, Rio de Janeiro, Brazil
 81. September 8, 2003 Society of Depreciation Professionals, 17th Annual Meeting, FERC Update, Jackson Hole, WY
 82. September 16, 2003 North American Energy Standards Board 2nd Annual Meeting, Energy Market Place: Then and Now, Austin, TX
 83. September 22, 2003 SEAROR, Regulatory issues, Pinehurst, NC
 84. October 23, 2003 Business Council for International/ Foreign service Institute, Understanding Power Generation Training program, Regulation of US Electric Industry, Arlington, VA
 85. November 16, 2003 National Association of Regulatory Utility Commissioners 115th Annual convention, Committee on International Relations, International Regulatory Trends, Atlanta, GA
- 2004
86. March 25, 2004 Deloitte GEM's Training Week, US Federal Energy policy, San Jose, CA
 87. March 31, 2004 Electric Power 2004 Conference & Exhibition, Power Industry Trends to 2010, Baltimore, MD
 88. April 2, 2004 Metropolitan Milwaukee Chamber of commerce Energy Symposium 2004, National Regulatory Goals for Electricity, Milwaukee, WI
 89. April 29, 2004 Hong Kong Regulatory conference, Luncheon keynote, Hong Kong, China

90. May 25, 2004 Deloitte Energy conference, Foreign investment: The Next wave, Washington, DC
91. June 9, 2004 U.S. Russia Business Council Power Sector Seminar, What is needed to advance reform, Washington DC
92. June 15, 2004 Mid-American Conference of Regulatory Utility Commissioners Annual Meeting, Electric and Gas company Financial, Madison, WI
93. June 16, 2004 US Energy Association 15th Annual Energy efficiency Forum, Market versus Mandate, Washington DC
94. July 28, 2004 Center for the Advancement of Energy Markets 5th Anniversary Dinner, Keynote Testimonial, Washington, DC
95. August 11, 2004 Securities & Exchange Commission / Deloitte Training session, Economic Characteristics of regulation, Washington, DC
96. September 15, 2004 North American Energy Standards Board Annual meeting, Austin TX
97. September 22, 2004 SCC/ LDC Seventh Annual Conference, Natural Gas, Charlottesville, VA
98. October 27, 2004 Business Council for International Understanding / Foreign Service Institute Electricity sector Training, Regulatory Models, Arlington, VA
99. November 18, 2004 National Association of Energy Supply Companies 21st Annual Conference, Global Village: Energy Intensive and Politically Volatile, Newport Beach, CA
100. November 30, 2004 Deloitte Accounting, Financial reporting & Tax Update, Industry Development, Chicago, IL
101. March 11, 2005 Federal Energy & Environmental matters Conference 2005, Energy for the 21st Century, Washington, DC
102. March 21, 2005 The Santa Fe Conference Current Issues 2005, Keeping customers satisfied-what will it take, Santa Fe, NM
103. March 31, 2005 Deloitte Energy & Resources InSIGHT Virtual Classroom, Power & Utility Industry Outlook 2005, Washington, DC
104. April 8, 2005 Metropolitan Milwaukee Chamber of Commerce Energy Symposium 2005, Back to basics, Milwaukee, WI
105. April 13, 2005 Washington Coal Club, Power Regulation, Washington DC
106. April 25, 2005 NARUC Staff Sub Committee on Accounting & Finance, The Art of The Rate Case, St. Petersburg, FL
107. April 27, 2005 International Relief and Development briefing, Electrification Vital for Developing Societies, Washington, DC
108. May 24, 2005 2005 Sempra Global Financial Reporting Conference, How regulators look at non-regulated, San Diego, CA
109. June 6, 2005 Center for Energy markets 1st Annual Convention, Washington, DC
110. June 15, 2005 US Energy Association 16th Annual Energy Efficiency Forum, Understanding the Urgency, Washington DC
111. June 30, 2005 SEE Annual Conference & Trade Show, Rate case Challenges, Baltimore, MD
112. July 26, 2005 Banc of America Securities Meet a Commissioner Day, Regulation: limiting or Enabling Strategy, Austin, TX

113. August 22, 2005 Deloitte Northeast Energy b& Utility conference, Regulator's roundtable, Absecon, NJ
114. September 28, 2005 Bordeaux Energy Colloquium, 2005 Update, Cap Ferret, France
115. October 20, 2005 University of New Haven Executive MBA leadership Forum, Energy & Strategy, West Haven, CT
116. October 25, 2005 Energy Daily/ Edison Electric Institute Conference, The FERC Agenda, Washington, DC
117. November 2, 2005 Xcel Energy executive Forum, Future Outlook for Energy Policy, Amarillo, TX
118. November 15, 2005 Xcel Energy Executive Forum II, Global Energy Outlook, Eau Claire, WI
119. November 22, 2005 Columbia University SIPA, Electric Restructuring, New York, NY
120. November 25, 2005 Deloitte Accounting, Financial Reporting & tax Update, EPA of 2005: A Decades Progress, Chicago, IL
121. December 1, 2005 Banc of America New York Credit conference, Electric Utility outlook 2006, New York, NY
122. December 8, 2005 Edison Electric Institute International Electricity Briefing Teleconference, Investor Sensitivities, Washington, DC
123. December 9, 2005 American Gas Association Rate & regulatory Issues Audio Conference, Fixed Rate Sense, Washington, DC
124. December 19, 2005 Business Council for International Understanding / Foreign Service Institute US Electric and Gas Industries, Arlington VA

2006

125. January 11, 2006 Second Carnegie Mellon Conference in Electric Power Systems, Utility Regulation Affects Pace of technology Adoption, Pittsburgh, PA
126. January 23, 2006 IEEP Advisory Committee meeting, Update on Electricity Developments, Washington, DC
127. February 9, 2006 Women's Council on Energy & Environment See The Future Conference, Future of Good Business, Washington DC
128. February 17, 2006 Johns Hopkins University SAIS Energy Club, Energy & the Consumer, Washington, DC
129. April 7, 2006 Metro Milwaukee Chamber of Commerce 2006 Energy Symposium, Rate & Cost Trends, Milwaukee, WI
130. April 24, 2006 Washington Campus Seminar Federal Regulation, Washington DC
131. May 1, 2006 Washington Campus seminar, Federal Regulation, Washington, DC
132. May 3, 2006 MidAmerican Regulatory Finance Conference, Capital Markets & Regulation, Des Moines, IA
133. May 23, 2006 The NARUC Foundation, Rethinking rate design, Columbus, OH

134. June 5, 2006 CONGRESSIONAL QUARTERLY “Summit on Energy Exploration” (Virginia Beach, VA)
135. June 14, 2006 National Energy Efficiency Forum, panel moderator and commentator (Washington DC)
136. June 22, 2006 “Sweit Energii” World of Energy seminar (Warsaw, Poland)
137. August 21, 2006 Deloitte NEUC Commissioners’ Panel moderator and commentator (Absecon, NJ)
138. Sep 7, 2006 CONGRESSIONAL QUARTERLY “Summit on Energy Exploration” (Washington, DC)
139. Sep 15, 2006 Bordeaux Energy Colloquium (Bordeaux, France)
140. October 5, 2006 Bonbright Public Utilities Center Conference, Panel moderator and commentator (Atlanta, Georgia)
141. October 11, 2006 World Energy Forum, Panel moderator “Roundtable on Investment in Energy Infrastructure” (Washington, DC)
142. October 25, 2006 Electric Power Supply Association Regulatory Conference Panel Moderator and commentator
143. November 29, 2006 UN Economic Commission for Europe (UNECE), Chairman, Panel moderator and speaker Geneva Switzerland

2007

144. January 31, 2007 GOVERNING magazine speech “Expanding Energy Resources in a Warming World” National Press Club, Washington, DC
145. February 8 Columbia University lecture to the Graduate School “Principles of Utility Ratemaking” New York, NY
146. February 22, 2007 US Energy Association/ US Department of State briefing on “Role of Regulator” for Republic Tajikistan Deputy Prime Minister and delegation
147. March 5, 2007 US Energy Association/World Energy Council commentator at “Nuclear Power Europe” briefing with Andre Callie, WEC Chairman
148. March 13, 2007 Department of Energy/US Energy Association Briefing “Carbon Sequestration: The Way Forward” guest commentator on regulation, Washington DC
149. March 19, 2007 speech “Regulation and Investment” UN Economic Commission for Europe Committee on Sustainable Energy meeting of Committee of Ad Hoc Experts, Geneva Switzerland
150. March 23, 2007 briefing for World Energy Council directors on RSA’s Carbon Limited carbon trading program London, UK
151. March 26, 2007 Roundtable participant for Blank Rome LLC “Climate Change and Energy Policy” Washington, DC
152. April 9 Deloitte live broadcast “DBrief” with Joseph Stanislaw on “The Impact of the New Congress on the Energy Industry” Washington, DC
153. April 26 Congressional Quarterly magazine speaker for Energy & Climate Change program Washington, DC
154. April 24, 2007 lecture on “Distribution Regulation” for CEZ client executives visiting US Washington DC

155. April 27, 2007 speech Sino-US Energy & Market Development Conference Houston, TX
156. May 9, 2007 speech Boeing Company 13th Annual Energy Resources and Conservation Conference Houston, TX
157. June 4, 2007 speech Canadian Embassy for Canada – US Relations conference “Climate Change Initiatives”
158. June 11, 2007 four lecture on 4 topics for the State Electricity Regulatory Commission of China, Beijing, China
159. June 13, 2007 summary speech at the Energy Efficiency Forum, National Press Club Washington, DC
160. June 19, 2007 speech at 3rd World Energy Council North American Regional Forum, Halifax, Nova Scotia Canada
161. June 27, 2007 dinner speech North American Energy Standards Board Austin Texas
162. July 24, 2007 speaker at the 100th Anniversary Wisconsin Public Service Commission, Madison WI
163. July 25, 2007 speaker for Canadian Electricity Association meeting on “Depreciation Primer” via teleconference
164. July 26, 2007 speech at USEA for Regional Electricity Market Study Tour Central Asia delegations: Kazakhstan, Kyrgyzstan, Tajikistan
165. August 20, 2007 panel moderator Deloitte’s Northeast Utility and Energy Conference Seaview, NJ
166. September 7, 2007 speaker Deloitte regional training Las Vegas, NV
167. September 17, 2007 Keynote speech “Energy & Consumers: lessons for the 21st century” for annual convention of the International Association for Energy Economics in Houston, TX
168. September 20, 2007 lecture EEI/ AGA Beyond the Board Room “Federal Regulation”
169. October 3, 2007 speech “Homage to Professor Bonbright” at the annual conference Bonbright Utilities Center of the University of Georgia, Atlanta Georgia
170. October 4, 2007 lecture on “regulation” for Thailand Pipeline for Robert Svoboda and GE
171. October 18, 2007 lecture at Hamline University “Efficiency” Minneapolis, MN
172. October 24, 2007 briefing for PA PUC Chairman and staff on energy in Balkans Harrisburg, PA
173. November 6, 2007 Wisconsin Public Utility Institute: Decoupling Conference moderator. Madison, WI also Web broadcast
174. November 27, 2007 Opening speech at UN ECE meeting of Ad hoc Group of Experts on Clean Electricity production Geneva, Switzerland
175. November 28, 2007 Panel speech UN ECE Special Session: Investing in and Financing the Hydrocarbon Sector to Enhance Global Energy Security
176. December 12, 2007 introduction of Dr. Joseph Stanislaw at NAESB Board dinner Houston, TX

177. January 9, 2008 speaker on “Clean Energy” British-American Business Association luncheon Washington DC
178. February 5, 2008 speech on “Regulatory Issues” at U.S. Department of Commerce Conference “Powering Our Low Carbon Future” Washington, DC
179. February 6, 2008 acceptance speech Women’s Conference on Energy and Environment Annual Dinner “Champion” Award at the Willard Hotel Washington, DC
180. February 11, 2008 speech “The Future of Midwest Energy; Coping with Climate Change”, Wisconsin Politics, Madison WI
181. February 12, 2008 “Scenarios for Green Energy in the Americas”, Investment Roundtable participant sponsored by the Inter-American Development Bank, Washington, DC
182. February 17, 2008 NARUC International Committee Meeting panel on “China”, Washington, DC
183. February 28, 2008 briefing Pennsylvania Public Utility Commission NARUC/USIAD Partnership program
184. March 5, 2008 RKS Seminar “Putting Energy Efficiency to Work” Dallas-Fort Worth International Airport, TX
185. March 6, 2008 Council on Competitiveness Energy Workshop (Deloitte is corporate sponsor) Westfields, VA
186. March 7, 2008 Northeastern University EMBA lecture ENERGY AND REGULATION -- WHAT THE BUSINESS COMMUNITY SHOULD KNOW, Ronald Reagan International Center, Washington, DC
187. March 13, 2008 speaker Deutsche Bank Institutional Investor luncheon for Adam Sieminski, Washington, DC
188. March 20, 2008 speaker National Real Estate Investment Trust “Sustainability” panel Scottsdale, AZ
189. March 28, 2008 speaker Deloitte Canadian Power & Utilities training Webcast for Jane Allen (Toronto, CA)
190. March 31, 2008 keynote speaker Deloitte’s Southeast Public Utility Accounting Workshop, Doral Miami FL
191. March 13, 2008 panelist International Energy Agency, US DOE Carbon Capture Workshop Washington, DC
192. April 10, 2008 dinner speech 40th Forum of the Society of Utility Regulatory and Financial Analysts at Georgetown University, Washington DC
193. April 16, 2008 panelist Enterprise Resource Management Symposium Chicago, IL
194. April 18, 2008 speech and press conference “NPC Hard Truths: Global Energy”, Serbian-American Center, Belgrade Serbia
195. April 21, 2008 speech for Energy Regulators Regional Association (Eastern Europe) assigned topic “How Have Current Incentives Worked for Renewable Investment” 7th ERRA Energy Investment and Regulation Conference, Budapest, Hungary
196. April 24, 2008 speech Deloitte Energy & Resources Update for Greater Washington, “Challenges and Opportunities for Power & Utilities”
197. May 1, 2008 speech for the Energy Bar Association’s Annual Meeting, Ronald Reagan International Center, Washington DC

198. May 14, 2008 panel moderator International Energy Agency, Carbon Capture Regulators workshop Paris, France
199. May 19, 2008 Deloitte 2008 Energy Conference, Survey Press Conference Washington, DC
200. May 20, 2008 panel moderator “Regulation” Deloitte Energy Conference
201. June 3-4, 2008 Competitiveness Council III, “Discover Demand Drivers for Sustainable Energy Solutions-Suppliers” Airlie, VA
202. June 5, 2008 panelist/ speaker Ontario Electric Policy Workshop, Toronto, Canada
203. June 5, 2008 dinner remarks Deloitte Canada energy dinner
204. June 11, 2008 speaker Energy Efficiency Forum, Washington, DC
205. July 24, 2008 speech NARUC “*The Implications of Climate Change Policy for State Regulators: A Practical Guide*” Portland OR
206. August 7, 2008 speaker Interstate Natural Gas Pipeline Association of America (INGAA) Rockport, Maine
207. August 11, 2008 panel on “The 2008 Political Landscape” Deloitte Northeast Utility & Energy Conference, Seaview, NJ
208. August 12, 2008 moderate panel “Regulator’s Roundtable: A Focus on Renewable Energy” NEUC Seaview, NJ
209. September 11-15, panelist Bordeaux Energy Colloquium Cap Ferrat, France
210. September 19, 2008 luncheon speaker “IT and Energy” Information Technology Industry Council luncheon Washington, DC
211. September 29, 2008 training for Pipelines Denver, CO
212. September 30- October 1, 2008 lecturer for University of Wisconsin Executive Education for CMS Corp, South Haven. MI
213. October 3, 2008 speaker “Challenges of a Dynamic Energy Economy” National Council of Minorities in Energy Washington, DC
214. October 22, 2008 briefing for Deloitte new global energy partners New York, NY
215. October 23, 2008 remarks at CRO dinner Deloitte clients and prospects Houston, TX
216. October 28, 2008 lecture Edison Electric Institute “Beyond the Boardroom” briefing for corporate directors, Washington, DC
217. October 30-31, 2008 speaker at Council on Competitiveness Workshop: Risk Intelligence and Resilience, DuPont Hotel Wilmington, Delaware
218. November 10, 2008 presenter for McDermott Will & Emery Energy & derivatives web broadcast on “FERC and CFTC” Washington, DC
219. November 12, 2008 speech Ontario Energy Association, Toronto, Canada
220. November 17-18, 2008 opening remarks speaker/Chairman UN ECE Ad Hoc Group of Experts on Cleaner Electricity production from Coal and Other Fossil Fuels Meeting in Geneva, Switzerland
221. December 1, 2008 speech at US Energy Association “Combined Heat & Power” seminar Washington, DC
222. December 4, 2008 comments at Deloitte Energy & Resources event National Press Club

223. December 5, 2008 speaker Wisconsin Public Utility Institute, Madison, WI
224. December 9, 2008 speaker Toronto Forum for Global Cities topic of “Energy a Key Component of a City’s Competitiveness” Toronto, Ontario Canada
225. December 10, 2008 panel moderator Deloitte Oil & Gas Conference Houston, TX
226. December 19, 2008 speech Edison Electric Institute International Committee Meeting in Washington, DC
- 2009
227. January 23, 2009 training lecture Deloitte Consulting utilities 101
228. February 15, 2009 speaker National Association of Regulatory Utility Commissioners Winter Meeting International Committee, Washington, DC
229. February 16, 2009 panel speaker Edison Electric Institute luncheon at NARUC Winter Meetings, Washington DC
230. March 27, 2009 speaker Columbia University Energy Symposium New York, NY
231. March 20, 2009 video conference Deloitte’s “Books with Branko”, McLean, VA
232. April 1, 2009 speaker Deloitte’s Northeast E&R learning Summit, New York, NY
233. April 3, 2009 speaker Women in International Trade (WIT) and Women’s Council on Energy & Environment Sustainability Committee, USEA Washington DC
234. April 7, 2009 speaker panel Carbon Trade-Ex America Washington, DC
235. April 10, 2009 lecturer WCEE “101” Lecture on Understanding the Public Utility Washington, DC
236. April 20, 2009 Commissioner Survey Press conference, Washington DC
237. April 27, 2009 panel member EEI E-Forum on “Cost of Capital” Internet based
238. April 28, 2009 speaker EEI International Committee German Feed-In Tariff, Washington DC
239. April 30, 2009 speaker Illinois State University Energy Conference Springfield, IL
240. May 14, 2009 opening comments UN ECE AHGE Geneva, Switzerland
241. May 16, 2009 acceptance speech Chancellor’s Reception UW-M Milwaukee, WI
242. May 17, 2009 Commencement speech #1 University of Wisconsin Milwaukee Commencement Milwaukee, WI
243. May 17, 2009 Commencement speech #2 University of Wisconsin Milwaukee
244. May 19, 2009 panelist 1:00 PM Customer Services Week/UtilitPoint Conference
245. May 19, 2009 speaker 3:45 PM Customer Services Week/UtiliPoint Conference Washington DC

- 246. May 27, 2009 speech AGA Foundation for gas CEO's in Washington DC
June 10. 2009 Washington Campus
- 247. June 10, 2009 EEI FORUM Rate School web lecture on "Performance Based Ratemaking" Washington, DC
- 248. June 16, 2009 lecture Maxwell School of Syracuse University on "Obama Administration Energy Policy"
- 249. August 11, 2009 keynote The 2009 Green Building Summit, Richmond VA co-sponsored by Virginia Tech
- 250. August 11, 2009 moderate panel on Policy 2009 Green Building Summit
- 251. August 17, 2009 IQPC speech IQPC Conference Smart Grid, Washington DC
- 252. August 18, 2009 Deloitte NEUC panel moderator Jersey City, NJ
- 253. August 19, 2009 speech and panel moderator Smart Grid Implementation Summit McLean, VA
- 254. August 31, 2009 keynote speech World Energy Forum/ United Nations New York, NY
- 255. September 3-7, 2009 panel at Bordeaux Energy Colloquium, Cap Ferret, France (on planning committee)

- 256. September 10, 2009 panelist CLEAN TECH conference Boston, MA
- 257. September 13, 2009 speech American Gas Foundation Board meeting, Williamsburg, VA
- 258. September 18, 2009 panelist NARUC International Program Serbian Regulators Luncheon, Washington DC
- 259. September 28, 2009 lecture on Revenue Requirement for Johns Hopkins University SAIS and Amer. Assoc. Energy Economists
- 260. September 28, 2009 speech update WORLD CRISIS at Washington Campus book event National Press Club, Washington, DC
- 261. October 5, 2009 commentator CERA Fueling America's Future Workshop Washington, DC
- 262. October 6, 2009 lecture to executive MBA program Hunan University, Washington, DC
- 263. October 6, 2009 welcome remarks to Washington Energy Diplomats luncheon, USEA Washington, DC
- 264. October 18-21, 2009 panel moderator World Forum on Energy Regulation, Athens Greece (on planning committee)
- 265. October 26-27, 2009 speaker AGS/EEI Beyond The Boardroom program Washington, DC
- 266. October 30, 2009 speaker Rural Utilities Administration / Cooperative Finance Corporation executive seminar Herndon, VA
- 267. November 4, 2009 moderator Deloitte/ Ballard & Spahr FERC compliance webinar, webcast
- 268. November 6, 2009 speaker University of Michigan- Global Operations Conference, Ann Arbor Michigan
- 269. November 9, 2009 panelist Eisenhower Strategy Forum, Washington DC
- 270. November 13, 2009 speaker Deloitte P&U Trends and Developments web cast

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- 2010
- 271. November 18, 2009 opening remarks UN ECE Ad Hoc Committee
Geneva, Switzerland
 - 272. November 19, 2009 report to UN ECE Committee on Sustainable Energy,
Geneva, Switzerland
 - 273. November 30, 2009 lecture Johns Hopkins University, School of
Advanced and International Studies – “COS and Rate design”
 - 274. December 1, 2009 speaker Empower Ideas Top 10 (Deloitte Canada)
webcast
 - 275. December 2, 2009 panel Energy Advisory Council of the NEW
AMERICA FOUNDATION Washington DC
 - 276. December 8, 2009 facilitator and discussion leader Deloitte Oil and Gas
Institute - The Woodlands, Texas
 - 277. December 9, 2009 panel moderator, Deloitte Oil & Gas Conference The
Woodlands, TX
 - 278. December 9, 2009 press conference Deloitte Oil & Gas Conference
 - 279. January 11, 2010 speaker INFOCAST Projects & Money Conference New
Orleans, LA
 - 280. January 14, 2010 Eisenhower Forum, Lotos Club, New York NY
 - 281. February 10, 2010 Charlotte, NC
 - 282. March 4, 2010 speech National Association of Manufacturers Board of
Directors meeting, California
 - 283. March 22, 2010 Deloitte speech SEPAUW Orlando, FL
 - 284. March 23, 2010 moderator for panel Natural Gas Roundtable Washington,
DC
 - 285. April 22, 2010 speech for Cooperative Finance Corporation CEO
Roundtable New York, NY
 - 286. June 7-8, 2010 Deloitte Energy Conference
 - 287. June 7-8, 2010 Deloitte Energy Conference
 - 288. June 10, 2010 speech annual convention Cooperative Finance Corporation
Forum Philadelphia, PA
 - 289. June 16, 2010 speech The Atlantic Council Prague, Czech
 - 290. June 20, 2010 speech International policy Group Brussels, Belgium
 - 291. June 29, 2010 speech Syracuse University Graduate School, Washington,
DC
 - 292. August 1, 2010 speech Alliant Corp. Board of Directors meeting
 - 293. August 10, 2010 speech Green Buildings, Richmond VA
 - 294. August 11, 2010 briefing Deloitte Chiefs of Staff meeting, Washington
DC
 - 295. August 13, 2010 speech Valve Manufacturers Assoc., San Francisco, CA
 - 296. September 8, 2010 speech US DOE CHP conference
 - 297. September 11, 2010 speech Georgetown University Energy conference
 - 298. September 14, 2010 moderator UNECE AHGE & E8 World Energy
Conference Montreal Canada
 - 299. September 20, 2010 TV interview POLITIKA Belgrade, Serbia
 - 300. September 23, 2010 panel moderator Deloitte Northeast Utility & Energy
Conference Jersey City, NJ

- 301. September 27, 2010 keynote speaker Society of Depreciation Professionals Saint Louis, MO
 - 302. September 27, 2010 workshop leader SDP training St. Louis, MO
 - 303. September 30, 2010 moderator Deloitte Alternative Energy conference Dallas, TX
 - 304. October 5, 2010 training PSEG CFO, Newark, NJ
 - 305. October 7, 2010 Books with Branko, Washington DC
 - 306. October 12, 2010 speech Carnegie Endowment “Natural Gas” Washington, DC
 - 307. October 13, 2010 summary report US Department of Energy / US Energy association CHP Dialogue San Francisco, CA
 - 308. October 20, 2010 speaker DBRIEF on Smart Grid Washington DC
 - 309. November 17, 2010 summary report US Department of Energy / US Energy association CHP Dialogue Houston, TX
 - 310. November 21-23, 2010 opening speech UN ECE Ad Hoc Group of Experts, Geneva, Switzerland
 - 311. November 24, 2010 report to the UN ECE Committee on Sustainable Energy
 - 312. November 30, 2010 keynote Deloitte Fall Accounting, Financial reporting and Tax Update seminar Chicago,
 - 313. December 10, 2010 Books with Branko interview with Lord Lawson “A Call to Reason: A Cool look at Global warming.”
- 2011
- 314. January 13-16, 2011 Le Cercle panelist international policy meeting New York, NY
 - 315. January 27, 2011 speech Argus Crude Summit, Houston, Dallas, TX
 - 316. February 13, 2011 speech NARUC International Committee, Washington, DC
 - 317. March 8, 2011 ICER International Gas Union Workshop Washington, DC
 - 318. March 10, 2010 speech Petrobras Investor Conference, Philadelphia, PA
 - 319. March 10, 2011 welcome remarks Petrobras regional supplier conference, Philadelphia, PA
 - 320. March 17, 2011 moderator Deloitte Energy Book Club “Books with Branko”, Washington, DC
 - 321. March 28-29, 2011 Intro presentation UN ECE Geneva, Switzerland
 - 322. March 30, 2011 moderator DOE/USEA Combined Heat and Power Conference Washington, DC
 - 323. April 4, 2011 speech Deloitte Canada Knowledge East, Toronto, Canada
 - 324. April 4, 2011 Ontario Power Generation briefing Toronto
 - 325. April 5, 2011 Ontario Energy Board speech Toronto, Canada
 - 326. April 5, 2011 speech Women in Energy, Toronto, Canada
 - 327. April 7, 2011 panelist Smart Grid conference University of Texas, Austin, TX
 - 328. April 28-29, 2011 Deloitte Oil & Gas College global speech, Houston, TX
 - 329. May 10, 2011 speech CFC Auditors Conference , Reston, VA
 - 330. May 12, 2011 opening remarks UN ECE meeting Geneva, Switzerland
 - 331. May 19, 2011 moderator Deloitte Energy conference, Washington, DC

- 332. June 2, 2011 e8 / UN Global Summit, UN New York
- 333. June 6, 2011 Deloitte Canada Summit, Toronto, CA
- 334. June 7, 2011 SNL Energy Power Policy Forum, keynote speaker New York, NY
- 335. June 15, 2011 Deloitte Books with Branko broadcast Washington, DC
- 336. June 23, 2011 Syracuse University Graduate program guest lecture, Washington DC campus
- 337. July 25, 2011 Women in Nuclear Conference, speech St. Louis, MO
- 338. July 27, 2012 CMS Energy Training, lecture, Lansing, MI
- 339. September 2, 2011 Georgetown University Energy Conference Washington, DC
- 340. September 11, 2011 Northeast Independent Power Producers, speech Union, Washington
- 341. September 16, 2011 Ontario Energy Association annual convention speaker, Niagara Falls, Canada
- 342. September 21, 2011 Deloitte Alternative and Renewable Energy Seminar, Scottsdale, AZ
- 343. September 22, 2011 Speech PG&E Forum San Francisco, CA
- 344. September 23, 2011 Deloitte Books with Branko Broadcast
- 345. September 26, 2011 Johns Hopkins University School of Advanced and International Studies (SAIS) lecture I Public Utility Revenue Requirement, Washington DC
- 346. September 27, 2011 Women in Nuclear - DC Chapter, Washington, DC
- 347. October 3, 2011 Johns Hopkins University SAIS lecture Cost of Service and Rate Design II, Washington DC
- 348. October 4, 2011 Deloitte Books with Branko Washington, DC
- 349. October 5, 2011 Hunan University & Chamber of Commerce Delegation (China) Washington Campus Washington, DC
- 350. October 13, 2011 BP Executive Dinner and Roundtable Discussion, Washington DC
- 351. October 19, 2011 University of Texas Energy Poll release, introduced as advisor Washington, DC
- 352. October 25, 2011 AGA-EEI Beyond the Boardroom lecture for new Directors, Washington, DC
- 353. October 30, 2011 World Energy Council Houston Business Forum, Houston Texas
- 354. November 14, 2011 UN ECE Ad Hoc Committee, speech, Geneva, Switzerland
- 355. November 18, 2011 Croatian Energy Association 20th Forum Zagreb, Croatia
- 356. November 22, 2012 International Press Freedom Dinner, Argus Media, Guest New York, NY
- 357. December 9, 2011 Deloitte Books with Branko Broadcast
- 358. December 19, 2011 International Association for Energy Economics-National Capitol Chapter, speech, Washington, DC
- 359. January 7, 2012 Awakening, Energy speech, Charleston, SC

2012

360. January 12, 2012 Washington Campus, lecture, University of Texas and Emory University, Washington, DC
361. January 25, 2012 Energy Central Webcast - EnergyBiz Leadership Series Washington, DC
362. February 2, 2012 University of Texas Energy Forum, "National Energy Policy – The Search Continues" opening comments and panel, Austin TX
363. February 3, 2012 "Friday Caucus" An interview conference call on "Current Issues in Regulation" with State PSC Commissioners, Washington, DC
364. February 24, 2012 "Energy 101" lecture for Deloitte Consulting, McLean, VA
365. March 15, 2012 Washington Campus, Washington, DC
366. April 11, 2012 New York Times "Energy for Tomorrow: Fueling a Global Economy", panel member, The Times Center, New York, NY
367. April 26, 2012 National Environmental Balancing Bureau Annual Conference "Building a Bridge to The Future" Anaheim, CA
368. May 3, 2012, Washington Campus, Washington DC
369. May 11, 2012 National Grid – lecture and training New York, NY
370. May 22, 2012 Deloitte Energy Conference panel moderator, Washington DC
- 371.
372. June 13, 2012 AGA/ Georgetown Law School Executive Leadership Development Program lecturer, Washington, DC
373. June 14, 2012 Energy Efficiency Forum, Wrap-Up Speech, Washington DC
374. July 13, 2012 Books with Branko author interview Ken Green
375. July 18, 2012 Deloitte Briefing Integrated Generation, moderator, Washington DC
376. July 25, 2012 The Atlantic Council roundtable comments Washington, DC
377. August 7, 2012 Energi, Inc. Moderator on Webcast, Washington, DC
378. August 15, 2012 Energy Collective, webcast, Washington, DC
379. September 6, 2012 Energy Collective comments on webcast Washington, DC
380. September 7, 2012 Deloitte AERS E&R lunch and learn Houston, TX
381. September 10, 2012 Deloitte Northeast Energy & Utility conference, Panel Moderator, Newark, NJ
382. September 11, 2012 Webinar "Energy Risk and End of Coal"
383. September 19, 2012 Deloitte Alternative Energy Conf, Panel Moderator, Phoenix, AZ
384. October 18, 2012 Consulting Engineer magazine Chicago, IL
385. October 31, 2012 Georgia Tech University, "Energy Independence" panel, Atlanta, GA
386. November 8, 2012 George Washington University "Clean Tech" Class lecture, Washington DC
387. November 11, 2012 NARUC Subcommittee on Electricity – Energy Independence and Security – speech Baltimore, MD

388. November 13, 2012 Deloitte Oil & Gas Conference, Panel Moderator
Houston, TX
389. November 14, 2012 The Atlantic magazine and The National Journal joint
Energy Roundtable, Newseum, Washington, DC
390. November 28, 2012 Council on Foreign Relations Luncheon Moderator
with EIA Administrator Adam Sieminski, Washington, DC
- 2013
391. January 10, 2013 lecture, Washington Campus, Washington DC
392. January 11, 2013 lecture, Washington Campus, Washington DC
393. January 21, 2013 Lecture, Webster University Geneva, Switzerland
394. January 22, 2013 Chairman and Presiding officer, UN Economic
Commission for Europe Natural Gas Roundtable, Geneva Switzerland
395. January 31, 2013 Deloitte Japan Nuclear Forum, Tokyo Japan
396. February 8, 2013 lecture, Milwaukee School of Engineering Energy
Engineers Chapter, Milwaukee, WI
397. February 8, 2013 lecture University of Wisconsin – Milwaukee College of
Engineering, Milwaukee, WI
398. February 27, 2013 Presentation US Energy policy, visiting Romanian
Delegation, Washington DC
399. March 12, 2013 Lecture, MBA class Purdue University, Washington
Campus, Washington DC
400. March 13, 2013 BP Roundtable Discussion and Dinner, Washington, DC
401. March 27, 2013 presentation Books with Branko, Washington, DC
402. April 19, 2013 panelist Society of Utility Regulatory Financial Analysts
annual convention, Indianapolis, IN
403. May 2, 2013 National Environmental Balancing Bureau Annual
Convention, keynote speech, Montreal, Quebec Canada
404. May 7-8, 2013 Canadian Association of Members of Public Utility
Tribunals Annual Convention CAMPUT Keynote speech, Niagara Falls,
Ontario, Canada
405. May 10, 2013 University of Michigan Carson Scholars lecture
Washington Campus, Washington DC
406. May 15, 2013 speech for National Rural Utilities Cooperative Finance
Corp., Dulles, VA (attest client)
407. May 16, 2013 Washington Campus, Washington DC
408. May 21-23 Deloitte Energy Conference Washington, DC
409. June 4, 2013 panel on Natural Gas Power Sector, Center for Climate and
Energy Solutions Natural Gas Report Launch, Washington, DC
410. June 12-13, 2013 Energy Efficiency Forum, summary speaker,
Washington DC
411. July 28, 2013 US Association for Energy Economics Annual Convention,
Anchorage AL
412. September 19-20, 2013 Deloitte Alternative & Renewable Energy
conference, panel moderator, Phoenix, AZ
413. October 3, 2013 American Gas Association, Energy market Regulation
Conference , Princeton Club, New York, NY

- 414. October 21, 2013 The International Conference on Thermal Treatment Technologies & Hazardous Waste Combustors (IT3/HWC) KEYNOTE speech San Antonio, TX
- 415. June 4, 2013 panel on “Leveraging Natural Gas to Reduce Greenhouse Gas Emissions”, Center for Climate Change and Energy Solutions, Washington, DC
- 416. June 13, 2013 Energy Efficiency Forum, summary speaker “Energy Efficiency in New Energy Economy”, Washington DC
- 417. June 14, 2014 Deloitte Power & Utilities Simulation, Dallas TX
- 418. July 10, 2013 WCEE Opower Co. event introduction, Washington DC
- 419. July 28, 2013 US Association for Energy Economics Annual Convention, Anchorage AL
- 420. August 7, 2013 Webinar, Distributed Generation, Center for Climate and Energy Solutions, Washington, DC
- 421. September 11, 2013 Ontario Energy Association Energy Conference 2013, Panel Speaker, Toronto, CA
- 422. September 12, 2013 George Washington University School of Business “Intro to the Electric Utility Industry” Washington, DC
- 423. September 19-20, 2013 Deloitte Alternative & Renewable Energy conference, panel moderator, Phoenix, AZ
- 424. September 25, 2014 Washington Campus, China MBA’s, Washington, DC
- 425. October 3, 2013 American Gas Association, Energy Market Regulation Conference, “Natural Gas Regulation”, Princeton Club, New York, NY
- 426. October 8, 2013 Brookings Global Electricity and Technology Roundtable, panelist, Washington DC
- 427. October 21, 2013 The International Conference on Thermal Treatment Technologies & Hazardous Waste Combustors (IT3/HWC) keynote speech “Energy Independence and Security” San Antonio, TX
- 428. November 5, 2013 North Carolina Sustainable Energy Association annual conference keynote “Energy and Security” Raleigh, NC
- 429. November 12, 2013 UN ECE / Global Sustainable Electricity Partnership High-Level Dialogue on Strengthening Public Private Partnerships for Sustainable Energy and Energy Efficiency, Belgrade, Serbia
- 430. November 20, 2013 “Energy Independence and Security” Houston Chapter of the U.S. Association for Energy Economics, Houston TX

2014

- 431. January 9, 2014 Washington Campus, “Energy Policy” MBA students, Washington, DC
- 432. January 10, 2014 Washington Campus, “Energy Policy” MBA students, Washington DC
- 433. February 28, 2014 Greater Philadelphia Chamber of Commerce program “Energizing Our Region” panel Philadelphia, PA
- 434. March 6, 2014 Grand Valley State University, Indiana University, Northeastern University, University of Michigan, University of Maine,

- University of Texas at Austin, The Washington Campus MBA program
“Energy Policy” Washington DC
435. March 13, 2014 The Washington Campus MBA program “Energy Policy”
Washington DC
436. March 14, 2014 The Washington Campus MBA program “Energy Policy”
Washington DC
437. March 18, 2014 National Association of Energy Service Companies,
keynote Federal Market Workshop, Washington DC
438. March 26, 2014 Singapore Economic Development Board briefing,
Washington, DC
439. March 26, 2014 Dept. of Defense 2014 Peace and Stability Operations
Training and Education Workshop, “Importance of Regulation” George Mason
University, Fairfax, VA
440. March 31-April 1, 2014 Deloitte SEPUAW Conference, Keynote Speech,
Orlando, FL
441. April 24, 2014 Society of Utility Regulatory Financial Analysts annual
convention, plenary panel “The Regulatory Compact Revisited”, Indianapolis,
IN
442. April 25, 2014 Society of Utility Regulatory Financial Analysts
convention panel “Distributed Energy Resources - Impact on the Regulatory
Compact”, Indianapolis, IN
443. April 29, 2014 Brookings Global Electricity and Technology Roundtable,
Washington, DC
444. May 13, 2014 Deloitte Energy Conference panel, Washington DC
- 2015
445. January 5, 2015 National Rural Electric Cooperative Association, Legal
Department Briefing “Electric Issues” Arlington, VA
446. January 27, 2015 New York University School of Law, Natural Gas
Symposium, speech “The Future of LNG”, New York, NY
447. February 18, 2015 Natural Gas Supply Association (NGSA) Annual
Member, San Antonio, TX
448. March 6, 2015 The Energy Council, speech “LNG Impact”, Washington,
DC
449. April 30, 2015 Brookings Institution Global Electricity and Technology
Roundtable, Member, Washington, DC
450. May 5, 2015 EEI Economics Policy Advisory Group. Speech, “Redefining
the Regulatory Compact” Washington, DC
451. May 22, 2015 NARUC EIPSC Webinar “What’s Happening to
Baseload?” Panelist, Washington, DC
452. June 2, 2015 The Atlantic Council Energy Task Force, comments on
“Electricity: Policy Options for the US and Abroad, Financing, Grid
Modernization and Renewables Integration”, Washington, DC
453. June 11, 2015 NRECA Rural Summit “Physical Infrastructure, Energy and
Environment” Comments as Expert Observer, Washington, DC
454. July 15, 2015 National Rural Utilities’ Cooperative Finance Corporation
(CFC) , speech “The 21st Century Energy Customer”, Dulles, VA

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- 2016
455. September 20, 2015 Society of Depreciation Professionals, Training Workshop, lecturer “Rate Regulation”, Austin, TX
456. October 21, 2016 Atlantic Council – Washington, DC Panelist on program on the launch of AC report titled “*Transforming the Power Sector in Developing Countries*”
457. October 27, 2016 George Washington University – Class lecture Washington DC
- 2017
458. April 12, 2017 The FERC's Anti-Market Manipulation Rule: Trends and Developments, Speech, Washington, DC
459. June 6, 2017 NRU CFC Forum Regulatory Panel, Washington, DC
460. July 10, 2017 U.S. Department of State - Electricity 101, lecture, Washington, DC
461. July 11, 2017 NRU Cooperative Finance Corporation, Annual Accounting Conference, Dulles, VA
462. August 14, 2017 U.S. Department of State - Morocco Clean Energy - International Visitor leadership Program, Lecture, Washington, DC
463. September 11, 2017 SDP Annual Conference, speaker, San Diego, CA
464. October 31, 2017 Bilateral Chamber – Turkish Delegation "Gas Hubs" lecture, Washington, DC
465. December 5, 2017 SNL 2017 Utility Regulation Conference, Panelist, Washington, DC
- 2018
466. January 23, 2018 Harvard Energy Policy Group 89th Plenary Session, panelist, Palm Beach, FL
467. February 14, 2018 Wisconsin Electric Power Cooperative Association Legislative event, speech Madison, WI
468. March 5, 2018 National Labor and Management Public Affairs Committee LAMPAC, speech, Washington DC
469. April 19, 2018 SURFA 50th Financial Forum, panel, New Orleans, LA
470. June 26, 2018 World Gas Conference Panel "The Forces Driving Regulatory Change in Natural Gas Markets" Washington, DC
471. September 2018, CYBER Conference, speech, Belgrade Serbia
- 2019
472. April 2, 2019 Atlantic Council-Emirates Global Aluminum Energy briefing, Washington, DC
473. April 11, 2019 Center for Climate and Energy Solutions (C2ES), Business Environmental Leadership Council (BELC) Speech, Washington DC
474. April 16, 2019 S&P Utility Regulation Conference, Speaker, Washington, DC
475. May 9, 2019 National Governors’ Association Bootcamp for New Energy Policy Advisors, Lecture, Arlington, VA
476. July 22, 2019 Dept. of State FSO Power lecture, Washington, DC
477. September 17, 2019 Society of Depreciation Professionals, Annual Conference speech, Philadelphia

- 2020
- 478. October 22, 2019 AGA EEI Beyond-the-Boardroom lecture, Washington, DC
 - 479. October 24, 2019 Energy Risk Summit, Speech, Houston, TX
 - 480. December 11, 2019 NAESB, Annual meeting dinner speech, Houston, TX
 - 481. February 12, 2020 S&P Federal Power Roundtable, Panelist New York, NY
 - 482. March 11, 2020 Empower Energy, FERC 101, Bethesda, MD
 - 483. July 21, 2020 AGA 43th Legal Forum, (Virtual) Panel, Washington, DC
 - 484. July 22, 2020 Society of Depreciation Professionals (SDP) Open Mic Solar & Battery Storage, lecture, (virtual), Washington, DC
 - 485. August 5, 2020 SDP Open Mic Witness training, (Virtual), Washington, DC
 - 486. August 19, 2020 SDP Open Mic Stranded Investment (Virtual) Washington, DC
 - 487. September 15, 2020 SDP Short Course Depreciation and Regulation, Lecturer (virtual), Washington, DC
 - 488. September 15, 2020 SDP Training Testifying Techniques, Panelist (Virtual) Washington, DC
 - 489. September 17, 2020 SDP Short Course, Depreciation and Ratemaking, (virtual) Washington, DC
 - 490. September 17, 2020 SDP Short Course, Depreciation for Assets in Transition, Panelist (virtual) Washington,
 - 491. September 17, 2020 SDP Short Course, Current Issues Forum, Panelist (Virtual) Washington, DC
 - 492. October 26, 2020 AGA EEI Beyond the Boardroom “Fed & State Issues” speech (virtual) Washington, DC
 - 493. October 28, 2020 SDP Training “Evolution of Depreciation” Lecturer (Virtual) Washington, DC
 - 494. October 28, 2020 S&P Annual Financing US Power Virtual Conferences Talking Politics and Presidential Election, Panelist, Washington, DC
- 2021
- 495. January 24, 2021 34th S&P Annual Power and Gas M&A Forum panelist
 - 496. March 9, 2021 Tulane Center for Energy Law, “Systemic Power Failure”, Panelist (Virtual)
 - 497. June 23, 2021 SDP Open Mike Forum, Extraordinary Obsolescence - Forces Panelist (Virtual)
 - 498. June 30, 2021 SDP Open Mike Forum, Extraordinary Obsolescence - Responses Panelist (Virtual)
 - 499. July 21, 2021 SDP Open Mic Forum Energy Storage Panelists (Virtual)
 - 500. August 18, 2021 SDP Open Mic: Witness Preparation and Pitfalls, Panelist (Virtual)
 - 501. September 15, 2021 SDP Depreciation & Ratemaking Issues Class, Lecturer, (Virtual)
 - 502. September 17, 2021 Society of Depreciation Professionals Depreciation Issues, Lecturer (Virtual)

503. September 22, 2021 Society of Depreciation Professionals (SDP) Electives Evolution of Depreciation Class, Lecturer (Virtual)
504. October 13, 2021 SDP Current Issues Forum, Panelist (Virtual)
505. October 13, 2021 Energy Bar Association, Securitization Panelist (Virtual)
506. October 22, 2021 US Energy Association, Natural Gas Press Briefing, Panelist (Virtual), Washington, DC
507. October 25, 2021 EEI AGA Beyond the Boardroom, “State & federal Regulation” Lecturer (Virtual)
- 2022
508. January 19, 2022 CS2 AI Energy Cyber Conference (Virtual)
509. March 30, 2022 S&P Global 25th Annual Power and Gas Conference
510. August 23, 2022 Washington Campus, Global Energy
511. September 11, 2022 SDP lecture “Utility Regulation” Phoenix, AZ
512. September 12, 2022 SDP Annual Convention keynote speech Phoenix, AZ
513. November 7, 2022 Happy TV Interview (Belgrade Serbia TV)
- 2023
514. January 5, 2023 Washington Campus lecture “ESG: The Good, The Bad, The Ugly, Washington, DC
515. June 14, 2023 SDP Open Mic panel (virtual)
516. June 26, 2023 North Central Electric League Annual conference, keynote, Minneapolis, MN
517. July 26, 2023 SDP Lecture “Climate Change Litigation” (virtual)
518. August 14, 2023 Foreign & Civil Service Officer’s Energy Power Generation Training Course, lecture “Electricity 101” and “Electricity Markets”
519. September 17, 2023 SDP lecture Utility Regulation, Cincinnati Ohio
520. September 18, 2023 SDP annual convention, keynote “Climate Change and Depreciation”, Cincinnati Ohio
521. September 29, 2023 Webster University Tashkent, lecture “Energy, Electricity, Climate Change, (Virtual)
522. October 10, 2023 Radio Television Serbia interview, Washington DC
523. October 19, 2023 Washington Campus, Rice University MBA lecture “ESG” (virtual)
524. October 21, 2023 Embassy of Serbia Diaspora Conference, speech, “The Individual and Politics” Washington, DC
525. November 8, 2023 Council of American Ambassadors Fall Conference 2023, Cyber Warfare 2023, panelist “Cyber Methodologies and Vulnerabilities”, Washington, DC
526. November 21, 2023 United State Energy Association Press Briefing Series, “The Oil & Gas Dilemma”, (Virtual)

