

**EXH. CTM-4T  
DOCKET UG-230968  
WITNESS: CHRISTOPHER T. MICKELSON**

**BEFORE THE  
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION,**

**Complainant,**

**v.**

**Docket UG-230968**

**PUGET SOUND ENERGY,**

**Respondent.**

**PREFILED REBUTTAL TESTIMONY (NONCONFIDENTIAL) OF**

**CHRISTOPHER T. MICKELSON**

**ON BEHALF OF PUGET SOUND ENERGY**

**SEPTEMBER 12, 2024**

**PUGET SOUND ENERGY**

**PREFILED REBUTTAL TESTIMONY (NONCONFIDENTIAL) OF  
CHRISTOPHER T. MICKELSON**

**CONTENTS**

I. INTRODUCTION .....1

II. SCOPE AND SUMMARY OF TESTIMONY .....1

III. THE COMMISSION SHOULD REJECT THE NON-COMPANY  
PARTIES’ EARNINGS SHARING TESTS .....2

    A. PSE’s Approach .....2

    B. The Non-company Parties’ Approaches .....3

    C. Lack of Support and Detail .....6

IV. CONCLUSION.....8

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**LIST OF EXHIBITS**

Exh. CTM-5	Staff Responses to PSE Data Requests
Exh. CTM-6	JEA Responses to PSE Data Requests

1 **PUGET SOUND ENERGY**

2 **PREFILED REBUTTAL TESTIMONY (NONCONFIDENTIAL) OF**  
3 **CHRISTOPHER T. MICKELSON**

4 **I. INTRODUCTION**

5 **Q. Are you the same Christopher T. Mickelson who submitted prefiled direct**  
6 **testimony on April 25, 2024, on behalf of Puget Sound Energy in this**  
7 **proceeding?**

8 A. Yes, I am.

9 **II. SCOPE AND SUMMARY OF TESTIMONY**

10 **Q. What is the purpose of your rebuttal testimony?**

11 A. My rebuttal testimony responds to the positions of the Washington Utilities and  
12 Transportation Commission Staff (“Staff”) and Joint Environmental Advocates  
13 (“JEA”), collectively the “Non-company Parties”, regarding the earnings test in  
14 their alternative proposals for risk-sharing mechanisms (“RSM”).

15 **Q. Please summarize your rebuttal testimony.**

16 A. My rebuttal testimony maintains that Puget Sound Energy (“PSE” or the  
17 “Company”) proposal more fairly balances the issues without causing financial  
18 instability compared to the proposals put forth by the Non-company Parties in this  
19 case. Specifically, my rebuttal testimony demonstrates that the Non-company  
20 Parties’ earnings sharing tests are indecipherable and unworkable.

1                   **III. THE COMMISSION SHOULD REJECT THE NON-COMPANY**  
2                                   **PARTIES' EARNINGS SHARING TESTS**

3           **A. PSE's Approach**

4           **Q. PSE presented an RSM and financial earnings test in its direct testimony in**  
5           **this proceeding. Does PSE now support Commission approval of an RSM?**

6           A. No. PSE's position remains as PSE witness Matt Steuerwalt describes it in his  
7           direct and rebuttal testimonies – an RSM is not necessary nor required by the  
8           Climate Commitment Act (“CCA”). If the Commission decides to require an  
9           RSM of PSE, the Commission should reject JEA's proposal and instead approve  
10          an RSM based on PSE's proposal. PSE's proposal is largely approved by Staff, as  
11          explained in the rebuttal testimony of Jason Kuzma, Exh. JK-3T, but it includes a  
12          more reasonable and measured financial earnings test than Staff's. As explained  
13          below, Staff's and JEA's financial earnings test is inappropriate and should be  
14          rejected.

15          **Q. Can you explain PSE's current approach to the financial earnings test and**  
16          **how it compares to Staff's and JEA's proposals?**

17          A. Yes; PSE's current approach to the financial earnings test is a simple mechanism  
18          designed to balance cost recovery with maintaining financial viability. It  
19          includes a single-side RSM, where PSE shares risk only if costs exceed  
20          expectations and the Company is in a financially viable situation, while all  
21          resulting benefits are passed on to the customer. This approach accounts for  
22          normal business fluctuations and complexities of financial performance over the

1 compliance period, both of which PSE is in the best position to quantify and  
2 anticipate. In contrast, the Non-company Parties' proposals introduce more rigid  
3 caps and stringent earnings tests, which could exacerbate under-earning situations  
4 and create financial instability. The implications of multiple tests or caps across  
5 different mechanisms, such as decoupling, must be analyzed to avoid unintended  
6 consequences and ensure regulatory fairness and efficiency.

7 **Q. How does the current decoupling mechanism illustrate the challenges of**  
8 **implementing multiple tests or caps?**

9 A. The current decoupling mechanism already has caps on deferral that introduce  
10 delays in recovery, increasing regulatory lag. Implementing multiple tests or caps  
11 on all trackers, as proposed by the Non-company Parties, would compound these  
12 challenges, leading to higher administrative burdens and potential conflicts  
13 between different regulatory requirements. This complexity could divert resources  
14 from essential operational activities and hinder PSE's ability to maintain reliable  
15 service and attract investment.

16 **B. The Non-company Parties' Approaches**

17 **Q. What are the potential operational impacts of the Non-company Parties'**  
18 **sharing cap and earnings test proposals on PSE?**

19 A. Operationally, the rigid caps and stringent earnings tests in both Staff's and JEA's  
20 proposals could lead to higher compliance costs and inefficiencies, without fully  
21 accounting for how these caps and tests would operate in tandem with the RSM.

1 Another reason to reject the Non-company Parties' proposals is because they are  
2 not completely thought out.

3 **Q. What do you mean the Non-company Parties' proposals are not completely**  
4 **thought out?**

5 A. Staff's proposal introduce caps as an alternative approach to PSE's earnings test  
6 but does not explain its application to RSM. Staff's response testimony suggests a  
7 10-basis points ("bps") cap placed upon the Company's annual return on equity  
8 ("ROE")<sup>1</sup> but does not clarify what the 10-bps is applied to (*e.g.*, rate base, net  
9 operating income, *etc.*) or even which party the cap impacts (*i.e.*, PSE or the  
10 customer) if a compliance amount is above such cap. In addition, it does not  
11 appear that Staff has thought through how the cap would be applied given the  
12 four-year compliance periods associated with the CCA.

13 **Q. Why is the compliance period an issue?**

14 A As Staff correctly points out, the CCA compliance period is four years long.  
15 Staff's 10-bps proposal is an annual calendar amount.<sup>2</sup> Over a four-year  
16 compliance period, Staff's proposal would total 40-bps. In addition to being  
17 drastic, the proposed cap is arbitrary. Staff has provided no support for its  
18 selection of 40-bps and has provided no financial analysis to demonstrate the  
19 potential impact of such a cumulative hit on PSE's earnings. Staff simply appears

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<sup>1</sup> McConnell, Exh. KM-1T at 7:13-16.

<sup>2</sup> McConnell, Exh. KM-1T at 7:15-16: "10 basis points of 2023 ROE + 10 basis points of 2024 ROE + 10 basis points of 2025 ROE + 10 basis points of 2026 ROE = Total 4-year compliance period cost."

1 to have pulled 10-bps out of the air with no attempt to show how the annual or  
2 cumulative earnings impact will affect PSE or its investors.

3 **Q. What are the potential operational challenges posed by multiple earnings**  
4 **tests proposed by Staff?**

5 A. The multiple earnings tests proposed by Staff could pose significant operational  
6 challenges for PSE, including increased administrative burden, higher compliance  
7 costs, more complexity filings, and potential conflicts between different  
8 regulatory requirements and mechanisms. Implementing multiple tests without a  
9 coordinated approach can lead to inefficiencies and make it difficult for PSE to  
10 manage its financial performance effectively. This complexity could divert  
11 resources away from essential operational and investment activities or increase  
12 overall costs to meet these new regulatory requirements.

13 **Q. You have articulated serious concerns with Staff's earnings test, but what**  
14 **about JEAs?**

15 JEA's earnings sharing proposal contains other similar flaws to Staff's. First, it is  
16 extreme. Staff's proposal would reduce PSE's earnings 40 bps over four years,  
17 but JEA's proposal is even more drastic. While Staff is 40-bps over four years,  
18 JEA could reduce PSE's ROE 400-bps (four percent) over four years.

19 Further, as with Staff's 10-bps cut, JEA's 50-bps trigger is wholly arbitrary,  
20 simply "picked,"<sup>3</sup> and based on no data, empirical evidence, or analysis. Also,

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<sup>3</sup> Gehrke, Exh. WG-1T at 28:12.



1 like Staff, it is unclear how JEA's alternative earnings test will function within a  
2 four-year compliance period, given that the RSM is conducted annually. This  
3 misalignment with the intended operation of compliance instruments creates  
4 additional complications. JEA's proposal suggests that each emission has a cost  
5 based on its corresponding allowance, applying the cost again to the RSM bands  
6 at the time purchase. This approach does not acknowledge PSE's ability to  
7 purchase offsetting allowances at any time during the four-year compliance  
8 period, nor does JEA's proposed earnings test consider this flexibility.

9 **C. Lack of Support and Detail**

10 **Q. Was there enough information on the record to implement the Non-company**  
11 **Parties' proposals?**

12 A. No. The Parties' proposals lacked sufficient details on how their alternative test  
13 or caps would be applied. To address this, PSE submitted multiple data requests  
14 to the Non-company Parties to clarify the record. See Exh. CTM-5 for copies of  
15 data requests and Staff's responses thereto and see Exh. CTM-6 for copies of data  
16 requests and JEA's responses thereto. Without these data requests, neither PSE  
17 nor the Commission would have had the necessary information to fully  
18 understand how to implement the Non-company Parties' proposals. Still, despite  
19 these efforts, neither Staff nor JEA provided sufficient detail or explanation, and  
20 further analysis is still needed to fully understand the implications and be  
21 comfortable with these proposals.

1 The complexity and depth of the proposed mechanisms necessitate thorough  
2 examination, which the given timeframe and forum did not adequately  
3 accommodate. Consequently, while some aspects were clarified through  
4 responses to PSE's data requests, significant uncertainty remains regarding the  
5 feasibility and impact of the Non-company Parties' proposals. This uncertainty  
6 could lead to unintended consequences if the mechanisms are implemented  
7 without a complete understanding of their operational and financial implications.  
8 Additionally, there is a risk that the proposals could misalign customer and  
9 Company interests, potentially incentivizing investments in costly  
10 decarbonization measures as allowance price increases, since such measures  
11 would not subject to the RSM could be seen as less risky investments.

12 **Q. What questions remain unanswered by the Non-company Parties regarding**  
13 **their proposals?**

14 A. In addition to the lack of clarity regarding the mechanics of the Non-company  
15 Parties' proposals discussed previously in my testimony, several broader  
16 questions remain unanswered by the Non-company Parties regarding their  
17 proposals, such as:

- 18 1. How will the proposed mechanisms account for market volatility and  
19 operational realities?
- 20 2. How will multiple earnings tests be coordinated to avoid regulatory  
21 inefficiencies and increased complexities?
- 22 3. What provisions are in place to ensure ongoing investment in critical  
23 infrastructure?

1 4. What comprehensive assessments have been conducted to evaluate the  
2 potential impacts of these earnings tests on PSE's financial stability and  
3 ability to attract investment?

4 5. How will the proposed mechanisms ensure fair and consistent returns for  
5 investors while protecting customer interests?

6 If the Commission is intent on ordering an RSM using an earnings test similar to  
7 those proposed by Staff or JEA, it would need a further record in this, or another  
8 proceeding, to develop answers to these questions. Without this information, the  
9 proposals of the non-company parties are not well understood at this time and  
10 may be unworkable due to their inherent complexity. Therefore, PSE submits the  
11 Commission does not have a fully developed record before it at this time.

#### 12 IV. CONCLUSION

13 **Q. Does that conclude your rebuttal testimony?**

14 **A. Yes, it does.**