Exh. SWM-1T Docket UG-240008 Witness: Scott W. Madison

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,

Complainant,

v.

DOCKET UG-240008

CASCADE NATURAL GAS CORPORATION,

Respondent.

CASCADE NATURAL GAS CORPORATION

DIRECT TESTIMONY OF SCOTT W. MADISON

March 29, 2024

TABLE OF CONTENTS

I.	INTRODUCTION
II.	SCOPE AND SUMMARY OF TESTIMONY2
III.	OVERVIEW OF CASCADE'S HISTORY OF DECARBONIZATION
	EFFORTS AND STEPS BEING TAKEN TO FURTHER DECARBONIZE4
IV.	CASCADE IS FOCUSED ON COMPLYING WITH THE CCA WHILE ALSO
	MEETING ITS DUTY TO SERVE CUSTOMERS
V.	CASCADE IS PLANNING NEW DECARBONIZATION MEASURES THAT
	COMPLEMENT CAP-AND-INVEST ALLOWANCE PURCHASES14
VI.	CASCADE'S APPROACH FOR RECOVERY OF DECARBONIZATION
	MEASURES
VII.	CONCLUSION

LIST OF EXHIBITS

Exh. SWM-2	Meta Analysis of U.S. Economy Wide Decarbonization Studies
Exh. SWM-3	WA Energy Consumption 2021 Lawrence Livermore National Laboratories
Exh. SWM-4	Cascade Natural Gas 2023 Integrated Resource Plan Excerpt (p. 4-5 through 4-17)
Exh. SWM-5	Minnesota CenterPoint Energy NGIA Filing
Exh. SWM-6	SoCalGas – Clean Fuels Application – August 2022

I. INTRODUCTION

1	Q.	Please state your name and business address.
2	A.	My name is Scott W. Madison and my business address is 8113 West Grandridge
3		Blvd., Kennewick, WA 99336.
4	Q.	By whom are you employed, for how long, and in what capacity?
5	A.	I am employed by Cascade Natural Gas Corporation ("Cascade" or "Company"), a
6		wholly-owned subsidiary of MDU Resources Group, Inc. ("MDU Resources"), as
7		Executive Vice President of Business Development and Gas Supply. In this capacity,
8		I am responsible for the gas control and gas supply functions at Cascade and the
9		business development function, which works with new and potential residential,
10		commercial, and industrial gas customers.
11	Q.	Please briefly describe your educational background and professional experience.
12	A.	I am a graduate of the University of Idaho with a Bachelor of Science degree in
13		accounting. I have participated in several executive education programs, including
14		attending executive education at the Harvard Business School. I am a director and
15		past Chairman of the Northwest Gas Association. I am a director of the Association
16		of Washington Business, Western Energy Institute, University of Idaho Foundation
17		and the Idaho Governors Cup. I am a director and past Chairman of the Idaho
18		Association of Commerce and Industry, and the past Chairman of the Boise Metro

1		Chamber of Commerce. I am the past President of the Idaho Petroleum Council. I
2		have served as Chairman of the Board for the Better Business Bureau of Idaho.
3		I served as Vice President, Controller and Chief Accounting Officer for
4		Intermountain Industries and each of its subsidiaries from 1997 to 2008. From 1987
5		to 1997 I was a Senior Manager with Arthur Andersen LLP. I am a Certified Public
6		Accountant and a member of the American Institute of Certified Public Accountants
7		and the Idaho Society of Certified Public Accountants.
		II. SCOPE AND SUMMARY OF TESTIMONY
8	Q.	What is the purpose of your testimony in this docket?
9	А.	My testimony will address high-level considerations related to the regulatory and

9	A.	My testimony will address high-level considerations related to the regulatory and
10		policy landscape into which Cascade is filing this rate case. Particularly, this marks
11		Cascade's first rate case filing since the passing of the Climate Commitment Act
12		("CCA"), which directed the Washington Department of Ecology ("Ecology") to
13		implement a statewide cap-and-invest program to support the state in meeting the
14		greenhouse gas ("GHG") emissions reduction commitments set forth in state law
15		(RCW 70A.45.020). It also marks the first rate case filed by Cascade under RCW
16		80.28.425, which requires every general rate case to include a proposal for a
17		multiyear rate plan. Cascade is proposing a two-year multiyear rate plan in this case.
18		I discuss the steps Cascade will take to comply with the CCA during the proposed

multiyear rate plan and the impacts CCA compliance will have on Cascade's
 customers.

3 My testimony will highlight the Company's ongoing efforts to support 4 Washington's GHG emission reduction goals and comply with the CCA while also 5 meeting its duty to serve customers in Cascade's Washington service territory. In 6 filing this testimony, I will demonstrate that Cascade understands its role as a 7 contributor to the achievement of the state's GHG emissions reduction commitments 8 and that the Company is dedicated to utilizing its existing assets and deploying new assets to support statewide decarbonization efforts. Cascade commits to continue to 9 10 explore opportunities to decarbonize the Company's operations and support 11 customers in decarbonizing their energy usage in the most cost-effective and 12 equitable manner possible.

13 Q. Please outline the content of your testimony.

14 A. First, I provide a high-level overview of Cascade's historical decarbonization efforts 15 and the steps Cascade is taking to further decarbonize. Second, I discuss the current 16 policy and regulatory landscape for gas utilities in Washington, explain the Climate 17 Commitment Act, and describe how the CCA will impact Cascade. Third, I discuss 18 new decarbonization measures that complement cap-and-invest allowance purchases. 19 In this section I describe the strategy that Cascade will pursue to meet CCA 20 compliance obligations, including direct investments in durable decarbonization 21 measures. The importance of reviewing business planning through an equity lens is 22 also discussed. Finally, I provide testimony supporting the recovery of

Direct Testimony of Scott W. Madison Docket UG-240008 Exh. SWM-1T Page 3

1		decarbonization measures that are requested for cost recovery in this case. I provide
2		testimony supporting Cascade's request for recovery of \$350,000 for decarbonization
3		testing and demonstration activities that will assist Cascade in complying with state
4		law. And I discuss the Company's proposal to embed incremental labor costs related
5		to CCA compliance in base rates.
6	Q.	Are you sponsoring any exhibits in this proceeding?
7	A.	Yes, I sponsor the following exhibits:
8 9		• Meta Analysis of U.S. Economy Wide Decarbonization Studies Feb 2024, Exh. SWM-2
10 11		• WA Energy Consumption 2021 Lawrence Livermore National Laboratories, Exh. SWM-3
12 13		• Cascade Natural Gas 2023 Integrated Resource Plan Excerpt (p.4-5 to 4-17), Exh. SWM-4
14		Minnesota CenterPoint Energy NGIA Filing, Exh. SWM-5
15 16		 SoCalGas – Clean Fuels Application – August 2022 (including Transportation Fueling), Exh. SWM-6
		III. OVERVIEW OF CASCADE'S HISTORY OF DECARBONIZATION
		EFFORTS AND STEPS BEING TAKEN TO FURTHER DECARBONIZE
17	Q.	Please describe Cascade's history with respect to decarbonization efforts.
18	A.	Cascade is not new to decarbonizing our operations and providing decarbonization
19		solutions for our customers. The Company has been actively involved in deploying
20		energy efficiency initiatives for over a decade. Between 2008 and 2022 Cascade
21		supported savings of 9,763,488 therms for our customers through energy efficiency
22		programs: 42 percent of the therm savings were realized by residential customers, 56

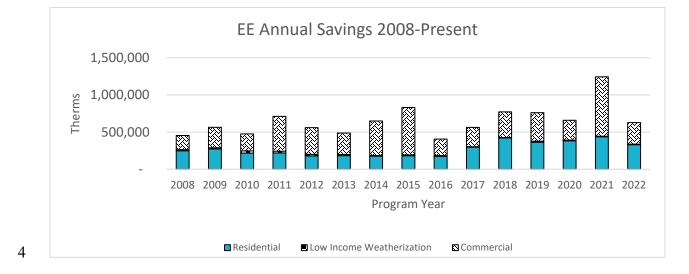
percent were realized by commercial and industrial customers, and 2 percent by low-

2 income weatherization customers.



1

Figure 1. Energy Efficiency Annual Savings



5 Q. Are there other decarbonization efforts being undertaken?

A. Yes. In 2023, Cascade's parent company MDU Resources set a methane emissions
reduction target of 30 percent by 2035, compared to 2022 levels, across the entirety of
its natural gas utility segment. This 2035 target by definition is focused on reducing
emissions associated with fugitive methane leakage in the natural gas system, which
accounts for approximately 10 percent of MDU Resources' scope 1 GHG emissions.

11 Q. In what ways is the CCA changing the way Cascade serves its customers?

A. By quantifying the value of GHG emissions associated with the use of energy across
the state, something that was previously an externality in the system, the passing of
the CCA is changing the way Cascade serves customers. While not every investment
will reduce GHG emissions, Cascade endeavors to make investment decisions that

1	serve customer interests, comply with policy and regulatory imperatives, further
2	equity, and enhance the affordability, safety, and resilience of the energy system. As
3	Cascade endeavors to meet the CCA requirements while serving its customers
4	equitably, the Company is currently developing a diversified portfolio of
5	decarbonization measures to achieve compliance. Purchasing allowances through the
6	Washington cap-and-invest allowance auction is an important component of
7	Cascade's strategy for achieving near-term CCA reduction targets. In addition,
8	Cascade believes it should simultaneously consider making durable, direct capital
9	investments in targeted decarbonization measures that will benefit Cascade ratepayers
10	and all Washington residents and businesses by contributing to Washington's GHG
11	emissions reduction goals.
12	As described in Exhibit SWM-2 "Designs for Net-Zero Energy Systems:
12	As described in Exhibit SWM-2 "Designs for Net-Zero Energy Systems:
12 13	As described in Exhibit SWM-2 "Designs for Net-Zero Energy Systems: Meta-Analysis of U.S. Economy-Wide Decarbonization Studies" ("Meta Analysis"),
12 13 14	As described in Exhibit SWM-2 "Designs for Net-Zero Energy Systems: Meta-Analysis of U.S. Economy-Wide Decarbonization Studies" ("Meta Analysis"), local distribution companies like Cascade, and its pipeline infrastructures, will need
12 13 14 15	As described in Exhibit SWM-2 "Designs for Net-Zero Energy Systems: Meta-Analysis of U.S. Economy-Wide Decarbonization Studies" ("Meta Analysis"), local distribution companies like Cascade, and its pipeline infrastructures, will need to be leveraged to enable a sustainable and equitable decarbonization of
12 13 14 15 16	As described in Exhibit SWM-2 "Designs for Net-Zero Energy Systems: Meta-Analysis of U.S. Economy-Wide Decarbonization Studies" ("Meta Analysis"), local distribution companies like Cascade, and its pipeline infrastructures, will need to be leveraged to enable a sustainable and equitable decarbonization of Washington's energy system. ¹
12 13 14 15 16 17	As described in Exhibit SWM-2 "Designs for Net-Zero Energy Systems: Meta-Analysis of U.S. Economy-Wide Decarbonization Studies" ("Meta Analysis"), local distribution companies like Cascade, and its pipeline infrastructures, will need to be leveraged to enable a sustainable and equitable decarbonization of Washington's energy system. ¹ As part of this transition to a decarbonized energy system, Cascade firmly
12 13 14 15 16 17 18	As described in Exhibit SWM-2 "Designs for Net-Zero Energy Systems: Meta-Analysis of U.S. Economy-Wide Decarbonization Studies" ("Meta Analysis"), local distribution companies like Cascade, and its pipeline infrastructures, will need to be leveraged to enable a sustainable and equitable decarbonization of Washington's energy system. ¹ As part of this transition to a decarbonized energy system, Cascade firmly believes that targeted investments to: a) utilize existing assets more efficiently; b)

¹ See Exh. SWM-2, beginning on p. 23.

customers interact with their energy service providers. As such, we expect that
 customers' service needs will change, and Cascade will need to respond dynamically
 and flexibly to provide new solutions that serve all customers' changing needs and
 expectations.

5

Q.

What steps is Cascade taking to support Washington's GHG reduction goals?

- 6 As discussed in more detail below, Cascade is currently undertaking a comprehensive A. 7 planning exercise to determine how best to utilize its knowledge and assets to support 8 Washington in achieving the statewide GHG emissions reduction targets. Cascade's 9 intent is to proactively formulate a plan for making durable, direct capital investments 10 in decarbonization measures that could prove more impactful than allowance 11 purchases over the long term. Early results from this analysis are already informing 12 projects that the Company could invest in to support statewide decarbonization efforts 13 as we move through 2025. Examples of potential capital investment initiatives 14 Cascade is analyzing to support system decarbonization, in no order of preference of 15 pursuit, include: 16 1) Developing low-carbon fuel production, 17 2) Developing thermal energy networks, 18 3) Encouraging the deployment of hybrid heating systems, 19 4) Delivering hydrogen to large customers, and 20 5) Developing low-carbon fueling for transportation end uses.
- These decarbonization measures are described in more detail later in my
 testimony. And as noted earlier, while purchasing allowances represents the least-cost

compliance option at the present time, going forward Cascade intends to seek an
 optimal balance between allowance purchases and durable, direct capital investments
 in decarbonization measures that deliver environmental, social, and customer benefits
 while managing the cost impact to Cascade customers over the long term.

IV. CASCADE IS FOCUSED ON COMPLYING WITH THE CCA WHILE ALSO MEETING ITS DUTY TO SERVE CUSTOMERS

Q. Describe the value that the gas delivery system provides to the Washington decarbonization efforts, including resilience and reliability.

- 7 A. In 2021, natural gas supplied approximately 19 percent of the total economy-wide 8 energy demand in Washington covering end uses inclusive of building heating, 9 electric power generation, and industrial process loads. In comparison, hydro, 10 nuclear, wind and solar together supplied approximately 39 percent, while petroleum 11 supplied roughly 34 percent of the total economy-wide energy demand across the state as illustrated in Exhibit SWM-3.² While decarbonization of the statewide energy 12 13 system may require full or partial electrification of many end uses, it is also important 14 to recognize that the natural gas energy system provides significant benefits to this 15 transformation, including inherent storage capabilities and significant investment in 16 the transportation and delivery system.
- As some energy use in the state is electrified to meet decarbonization goals,
 there will still be a need for gas and other fuels, as part of a comprehensive energy

² Washington Energy Consumption in 2021. Lawrence Livermore National Laboratory https://flowcharts.llnl.gov/commodities/energy

portfolio, to provide overall reliability and resilience benefits to the energy system to
meet the highest peak loads. As the Meta Analysis describes, "Although pipeline gas
consumption decreases for net-zero scenarios, peak gas demands can remain
relatively high."³ For these reasons, it will be in the interest of the state to maintain
the viability of the gas utility business in Washington, and the Commission should
approve and grant cost recovery of projects that will support reduction of carbon
emissions to meet CCA compliance targets.

8 Q. Please describe the Climate Commitment Act and the cap-and-invest allowance
9 market administered by the Washington State Department of Ecology.

A. The CCA was signed into law May 17, 2021 and codified in chapter 70a.65 RCW.
The law was designed to address climate change by establishing significant GHG
emission reduction targets for the state, establishing programs to reduce emissions,
and providing assistance to communities that have been disproportionately impacted
by emissions and/or climate change. The CCA is Washington's solution to reducing
statewide GHG emissions by defining a steeply declining GHG emissions reduction
trajectory over the coming years.

The CCA directed Ecology to develop and implement a cap-and-invest program to cut emissions and commence the program by January 1, 2023. The CCA's goal is to reduce overall GHG emissions 95 percent below 1990 levels by 2050 with interim goals to reduce GHGs by 45 percent by 2030 and 70 percent by 2040 with 1990 as the base year. The program is designed to limit emissions from larger

³ Exh. SWM-2, p. 24-25.

1	emission sources, or covered entities, including natural gas utilities, liquid fuel
2	suppliers, fossil fuel fired electric generating units, and other industrial facilities,
3	emitting more than 25,000 metric tonnes CO2 equivalent ("CO2e") per year.
4	Covered entities may receive no-cost emissions allowances, purchase allowances at
5	auction or on a secondary market, implement decarbonization measures with direct
6	emissions reductions, and utilize a limited amount of other compliance instruments to
7	meet emissions reduction obligations. The State of Washington will invest revenue
8	generated from allowance auctions to fund projects and programs to achieve
9	additional emissions reductions and address climate change and environmental
10	justice.
11	Ecology assigns each covered entity a limit, or baseline, on overall carbon
12	emissions equivalent to the covered entity's 2015-2019 average emissions and
13	requires reductions from the emissions baseline over time. For 2023 through 2030,
14	Ecology requires emissions reductions of seven percent per year through 2030 with
15	subsequent periods requiring less aggressive reductions. Figure 2 below depicts the
16	projected emissions reductions through 2050 in million metric tons of CO2

17 equivalent.

18

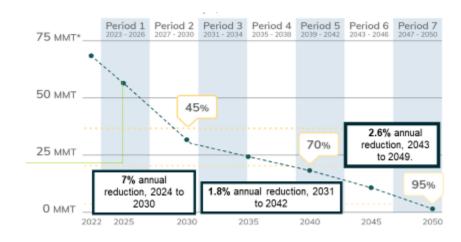


Figure 2. Projected Emissions Cap Over Time⁴

5 The CCA is designed with the intent to allow covered entities to find the most 6 cost-effective path to lower carbon emissions, including purchasing allowances at 7 auction. Emission allowances can be obtained through quarterly auctions 8 administered by Ecology and hosted by the Western Climate Initiative ("WCI") or 9 bought and sold on the secondary market. Some covered entities, including natural 10 gas suppliers such as Cascade, receive a limited number of no-cost allowances 11 directly from Ecology, and the no-cost allowance allocations decline proportionately 12 with the CCA emissions cap as depicted in Figure 2 above. 13 Q. Please elaborate on the no-cost allowances Cascade receives. 14 A. Beginning in 2023, Cascade, as a natural gas supplier, received no-cost allowances 15 equal to 93 percent of its baseline emissions. A portion of the no-cost allowances are 16 required to be consigned at auction to generate revenues that must be used for the 17 benefit of customers and through oversight from the Commission. In 2023, 65 percent

1 2

3 4

⁴ Source: Washington Department of Ecology. <u>Cap-and-Invest - Washington State Department of Ecology</u>

1		of Cascade's no-cost allowance allocation was required to be consigned at auction.
2		The proportion of no-cost allowances for consignment increases five percent annually
3		with 100 percent of the no-cost allowances to be consigned by 2030 and thereafter.
4		Most emitters, including natural gas utilities, will need to purchase allowances to
5		meet compliance obligations. As no-cost allowance allocations will decrease over
6		time and allowance prices will likely increase, finding ways to achieve cost-effective
7		direct emissions reduction is of upmost importance for covered entities.
8	Q.	Is Cascade also considered a regulated "facility" under the CCA?
9	A.	Yes. In addition to being regulated as a natural gas supplier, Cascade is also
10		regulated as a "facility" under the CCA for the Company's distribution system
11		operational combustion and methane emissions, as Cascade's facility emissions are
12		slightly higher than the CCA's emission threshold of 25,000 CO2e per year.
12 13	Q.	slightly higher than the CCA's emission threshold of 25,000 CO2e per year. What decarbonization strategies will Cascade deploy to meet the requirements of
	Q.	
13	Q. A.	What decarbonization strategies will Cascade deploy to meet the requirements of
13 14		What decarbonization strategies will Cascade deploy to meet the requirements of the CCA as a regulated "facility"?
13 14 15		What decarbonization strategies will Cascade deploy to meet the requirements of the CCA as a regulated "facility"? Cascade does not receive no-cost allowance allocations for its facility emissions.
13 14 15 16		What decarbonization strategies will Cascade deploy to meet the requirements of the CCA as a regulated "facility"? Cascade does not receive no-cost allowance allocations for its facility emissions. Therefore, to meet the CCA targets, Cascade must reduce GHG emissions associated
13 14 15 16 17		What decarbonization strategies will Cascade deploy to meet the requirements of the CCA as a regulated "facility"? Cascade does not receive no-cost allowance allocations for its facility emissions. Therefore, to meet the CCA targets, Cascade must reduce GHG emissions associated with its facilities, purchase allowances to cover the emissions at its facilities, and/or
 13 14 15 16 17 18 		What decarbonization strategies will Cascade deploy to meet the requirements of the CCA as a regulated "facility"? Cascade does not receive no-cost allowance allocations for its facility emissions. Therefore, to meet the CCA targets, Cascade must reduce GHG emissions associated with its facilities, purchase allowances to cover the emissions at its facilities, and/or purchase offsets to meet the requirements of the CCA.
 13 14 15 16 17 18 19 		What decarbonization strategies will Cascade deploy to meet the requirements of the CCA as a regulated "facility"? Cascade does not receive no-cost allowance allocations for its facility emissions. Therefore, to meet the CCA targets, Cascade must reduce GHG emissions associated with its facilities, purchase allowances to cover the emissions at its facilities, and/or purchase offsets to meet the requirements of the CCA. Cascade will primarily achieve near-term compliance through cap-and-invest

1		methane reduction goal will also support Cascade's compliance with the CCA as a
2		regulated "facility." Achievement of this goal will primarily focus on reduction of
3		leakage across the MDU Resources system, which will include implementation of
4		Picarro, an advanced mobile leak detection ("AMLD") and monitoring system.
5		Implementing Picarro will further support Cascade's efforts to mitigate leaks and
6		quantify and report company-specific methane emissions to Ecology for
7		demonstrating emissions reductions and ultimately lower Cascade's reliance on
8		allowance purchases. This project is discussed in the direct testimony of Patrick C.
9		Darras, Exh. PCD-1T.
10	Q.	Describe Cascade's CCA compliance cost recovery application submitted March
11		1, 2024.
12	A.	On March 1, 2024, Cascade filed Schedule 700, Temporary Climate Commitment Act
13		Adjustment Schedule in Docket UG-240141. The proposed tariff would include
14		recovery of actual compliance costs for 2023, including allowance purchases and
15		administration costs, and forecasted 2024 compliance costs. The tariff would also
16		credit customers the revenues obtained from no-cost allowance sales in both periods.
17		The costs and credits will be recovered through the Schedule 700 tariff and are not
18		included in base rates in this case.
19	Q.	When will CCA compliance costs, as reflected in Schedule 700, impact customer
20		bills during the multi-year rate case time horizon?
20		bins during the multi-year rate case time norizon.
21	A.	The costs of purchasing CCA allowances will begin to impact customers in 2024 and

1	year rate case. As noted above, these costs are detailed in Docket UG-240141 and
2	will be collected through Schedule 700. The filing proposes to collect \$31.25 million
3	in net CCA compliance costs beginning May 1, 2024.

4 Q. What will be the customer impact to financial affordability resulting from the 5 current policy and regulatory landscape?

A. Overall, Cascade customers will experience bill increases resulting from the
implementation of CCA, although the CCA provides protections for low-income
residential customers. As outlined in RCW 70A.65.130(2)(a), revenues from the sale
of no cost allowances must "at a minimum eliminate[] any additional cost burden to
low-income customers."

V. CASCADE IS PLANNING NEW DECARBONIZATION MEASURES THAT COMPLEMENT CAP-AND-INVEST ALLOWANCE PURCHASES

11 Q. Describe the decarbonization planning process Cascade is undertaking to fulfill

12 CCA compliance and address the business and financial impacts to Cascade.

A. Driven by the current state energy policy described above, Cascade is undertaking a
 planning exercise to manage for the financial impact of meeting the state climate
 goals on our customers and our business. Through this exercise, Cascade is
 strategizing how to best meet the emissions reduction targets of the CCA by utilizing
 a combination of allowance purchases and durable, direct capital investments. As

18 outlined above, the near-term investments that Cascade will make to meet CCA

1		compliance requirements-primarily purchasing allowances in the cap-and-invest
2		market—will result in cost increases for our customers.
3		Meanwhile, the Company is strategizing ways to make direct investments in a
4		diversified portfolio of durable decarbonization measures that will limit impacts to
5		customers in the future and support a cost-effective transition to a low-carbon energy
6		system for Washington's residents and businesses.
7	Q.	Describe the advantages of Cascade investing in capital projects and programs in
8		addition to allowance purchases.
9	A.	Investing directly in durable, targeted decarbonization measures alongside allowance
10		purchases will transform the role of the natural gas utility. While carbon allowance
11		purchases allow CCA-covered entities to comply, they do not directly mitigate the
12		natural gas utility's GHG emissions. By meeting the CCA requirements through
13		durable, direct investments in targeted decarbonization measures, Cascade will
14		continue to provide vital energy services to customers while being an important part
15		of Washington's decarbonized energy solution.
16	Q.	Describe how Cascade's decarbonization planning effort will support the financial
17		resiliency of Cascade's utility operations while complying in full with the State of
18		Washington's policy and regulatory mandates.
19	A.	Cascade believes that a rigorous planning effort is needed to achieve best-cost
20		decarbonization while also maintaining the Company's financial strength. The
21		outcome of the planning effort will provide Cascade with a trajectory that enables the
22		continued financial strength and stability of the business while also complying with

1		existing policy mandates. The stability of the business is of high importance for both
2		Cascade and its customers. Cascade has a duty to serve customers in its service
3		territory, and customers depend on Cascade to meet their energy needs. Cascade
4		must be financially stable to meet customers' energy needs while also investing in the
5		decarbonization of its system. Future business planning will align with solutions that
6		support Washington's decarbonization policy efforts while taking into account
7		customer impacts.
8	Q.	How will Cascade's decarbonization planning efforts take into account customer
9		equity concerns?
10	A.	The direct testimony of Noemi Ortiz, Exh. NO-1T, contains details on how Cascade
11		is proposing to integrate an equity lens into all aspects of its business. Cascade
12		understands that it must prioritize equity in decision-making processes moving
13		forward. When applying an equity lens, Cascade is focused on the following customer
14		groups: 1) Tribal Lands, 2) Overburdened Communities, 3) Highly Impacted
15		Communities, and 4) Vulnerable Populations. These customer groups are defined in
16		Noemi Ortiz's direct testimony.
17		Cascade has formed an Equity Advisory Group ("EAG"), which is a
18		collaborative forum comprised of representatives from equity communities within
19		Cascade's service territory. The EAG will provide valuable feedback in the decision-
20		making process relating to Cascade's decarbonization efforts.

1

2

O. What are the decarbonization strategies that Cascade will deploy to meet the requirements of the CCA as a natural gas supplier?

3 A. In the early years, Cascade will achieve CCA compliance primarily by purchasing 4 allowances through the Washington cap-and-invest auctions and by introducing renewable natural gas ("RNG")⁵ as a low-carbon fuel option for customers. As noted 5 6 earlier, the Company is currently undertaking a planning process to evaluate a 7 comprehensive portfolio of decarbonization measures-including capital projects and 8 programs-that it can deploy to meet CCA emission reduction targets over time. 9 Cascade has formed internal teams and engaged an external consultant to assess and 10 prioritize the decarbonization impacts, cost drivers, policy and regulatory compliance 11 commitments, emerging markets, technologies and customer needs, and potential 12 business models for ramping up Cascade's direct investments in optimizing our 13 decarbonization efforts. This work is ongoing and will chart a path forward for 14 Cascade to support achieving the State of Washington's decarbonization goals. 15 **Q**. What categories of decarbonization measures is Cascade exploring? 16 A. The primary solutions Cascade is exploring as part of this process include the 17 following five decarbonization measure categories: 18 1. Developing Low-Carbon Fuel Production: Low-carbon fuels ("LCF"), such as 19 RNG and hydrogen, offer decarbonization benefits while leveraging existing natural gas distribution infrastructure and limiting the burden on customers to

20

⁵ RNG refers to biomethane and the environmental attributes.

make significant investments in replacing end-use equipment. As described in
greater detail below, Cascade is currently participating in five RNG related
projects, including one production facility. Cascade continues to explore
opportunities to make additional direct investments in LCF production facilities.
By owning the facilities, Cascade can secure long-term access to LCF supply and
limit exposure to long-term risk of LCF price volatility, providing more security
in costs for our customers.

2. Developing Thermal Energy Networks: Community geothermal and thermal 8 9 energy networks offer an efficient way for customers to meet heating and cooling 10 needs while curtailing GHG emissions at the point of use. Although geothermal 11 heating systems can offer very low operating costs, the underground pipe 12 infrastructure can be overly costly to serve a single customer. Cascade is 13 exploring opportunities to leverage its capabilities as a regulated utility with 14 knowledge of underground pipe infrastructure to develop thermal energy 15 networks, to achieve economies of scale that make geothermal a more economical 16 solution for low-carbon heating and cooling. This exploration will be further 17 enabled by House Bill 2131, which passed in the 2024 legislative session and is 18 currently on the Governor's desk for signature. The law gives gas utilities priority 19 for developing thermal energy network pilot projects in the gas utility's service 20 territory and provides the opportunity for local distribution companies to apply for 21 grant funding for such pilots through the Washington State Department of 22 Commerce. An interested gas utility must announce in writing to the Commission 23 its intention to deploy a pilot project in a specific location within 12 months of the

1

2

effective date of the statute and then must deploy a pilot project within 30 months to maintain this priority.

3. Encouraging the Deployment of Hybrid Heating Systems: Hybrid heating 3 4 systems, such as dual fuel heat pumps, offer decarbonization benefits over 5 traditional fossil fuel systems, while providing benefits around system resilience. 6 Cascade is exploring opportunities to pilot hybrid heating systems to provide 7 viable avenues to support system decarbonization and reduce impacts to 8 customers. As the Meta Analysis describes, efficiency improvements across all 9 sectors will be critical to meet decarbonization goals while still allowing for economic growth.⁶ 10

4. Delivering Hydrogen to Large Customers: Many large commercial and
industrial customers have processes that are difficult to electrify and will require
access to low-carbon fuels to decarbonize. Cascade is exploring the opportunity
and interest of large customers in the region to move to a hydrogen supply. In
addition, the Company is exploring the business case to develop projects to
supply hydrogen fuels by deploying new pipeline or modifying existing pipeline
to develop dedicated hydrogen delivery to large customers.

5. Developing Low-Carbon Fueling for Transportation End Uses: The transportation sector is the largest source of GHG emissions across the state. Therefore, reducing emissions across this sector will be critical to achieving the state's decarbonization goals. Not all transportation end uses are suited to

⁶ See Exh. SWM-2, p. 5.

1	electrification, particularly heavy-duty vehicles. As such, low-carbon fuels can
2	provide an alternative to help decarbonize these difficult-to-electrify
3	transportation segments, and Cascade is exploring options to serve the needs in
4	this market.
5	Cascade is currently exploring each of the decarbonization solutions described
6	above to evaluate the market opportunity, understand the interest of customers, and to
7	build the financial case, particularly in comparison to the ongoing purchase of
8	allowances through the Washington cap-and-invest market. Cascade is committed to
9	pursuing capital projects and programs that result in a reduction of CCA covered
10	GHG emissions to reduce the need for allowance purchases over time. To meet the
11	objectives of the CCA, Cascade believes incremental capital project investments and
12	programs that reduce CCA covered emissions are necessary to leverage the
13	Company's infrastructure, which has been heavily invested in by Washington
14	ratepayers. A diverse portfolio of decarbonization solutions will ensure that Cascade
15	will be a part of reducing energy-related GHG emissions across the state, help meet
16	the CCA requirements, and manage the impacts of the transition to a low-carbon
17	energy system equitably and cost-effectively for Cascade's customers and energy
18	users across the state.

Q. With respect to low-carbon fuel production discussed above, describe Cascade's
 ongoing and planned RNG development efforts as part of the Company's CCA
 compliance.

4	A.	Cascade believes that RNG is a critical resource in the portfolio to be deployed to
5		meet CCA GHG emissions reduction targets. Renewable natural gas is an emerging
6		supply option that brings many benefits; chief among them being emissions
7		reductions. RNG is a gas consisting largely of methane and other hydrocarbons
8		derived from the decomposition of organic material in landfills, wastewater treatment
9		facilities, and anerobic digesters. Cascade provides a deeper discussion of RNG in its
10		2023 Integrated Resource Plan ("IRP"). ⁷ An excerpt is provided as Exh. SWM-4.
11		Cascade is currently progressing on RNG projects at varying stages of
12		development. There are three types of RNG projects with which Cascade is involved:
13		"Purchase Projects," "Transport Projects," and "Production Projects."
14		Purchase Projects are defined as projects where the Company would invest in
15		the Cascade infrastructure required to on-board or flow the RNG produced by a third
16		party into the Company's distribution system and purchase the environmental
17		attributes or Renewable Thermal Credits ("RTC") to be utilized for compliance
18		obligations or voluntary RNG tariffs. The Company's investment in the infrastructure
19		influences the negotiated price to purchase the RNG.

⁷ Docket UG-220131, Cascade Natural Gas Corporation 2023 Integrated Resource Plan. Filed February 24, 2023.

1		In Transport Projects, RNG produced by a third party is injected into the
2		Company's distribution system, and Cascade transports the customer's RNG so that
3		the customer may market the environmental attributes to other parties. Cascade is not
4		the purchaser of the environmental attributes of "Transport Projects", either because
5		they are priced higher than would be prudent for cost recovery from utility customers
6		or they are already committed to another customer. For a Transport Project, the third-
7		party producer will normally be placed on Cascade's transportation rate schedule 663,
8		and Cascade will make an investment in the infrastructure required to flow the gas in
9		the distribution system in accordance with Cascade's line extension tariff. Although
10		Cascade plays an essential role in enabling Washington's emissions reductions
11		through its facilitation of RNG Transport Projects, under current rules, Cascade
12		receives no credit for the emissions reductions accorded to the RNG production
13		entity.
14		The third type of RNG projects, called Production Projects, are defined as
15		projects where Cascade invests in the RNG production facility as well as the
16		infrastructure required to flow the RNG into the distribution system. Cascade will
17		ultimately produce and own the RNG, including the associated environmental
18		attributes. Cascade plans to grow its portfolio of RNG Production Projects over time
19		to support Washington's GHG emissions reduction goals.
20	Q.	Please describe the five contracts that Cascade has executed for RNG projects.
21	A.	Cascade has signed contracts for five RNG projects. Four are contracts with third-
22		party producers where the gas will be injected into Cascade's distribution system.

1 Three of the four projects are Purchase Projects where Cascade will be purchasing 2 some or all of the environmental attributes. The fourth is a Transport Project where 3 Cascade is only facilitating the transportation of RNG on its distribution system. The 4 fifth project is a Production Project where Cascade will own and operate the 5 production facility and retain both the biomethane and RTCs for use by its customers. 6 Additional contracts are likely in the near future. These projects are listed below and 7 discussed in more detail in the direct testimony of Patrick C. Darras, Exh. PCD-1T.

VI. CASCADE'S APPROACH FOR RECOVERY OF DECARBONIZATION MEASURES

8 Q. What types of cost recovery mechanisms are appropriate for costs associated with 9 CCA compliance?

A. Cascade believes that regulatory cost recovery mechanisms should be flexible and
 principled, based on cost causation, for CCA compliance investments and programs.
 The Commission should be open-minded to multiple cost recovery mechanisms and
 customer cost allocations that align with the way Cascade deploys capital while
 achieving policy objectives and managing customer equity.

In this case, Cascade proposes to bifurcate CCA compliance costs into two distinct groupings: (i) annual recovery costs, which include allowance purchases and credits, RTC purchases, and administration costs, and (ii) base rate investments including capital projects, incremental labor, and technology testing and demonstration. CCA annual recovery costs should have a discrete cost recovery venue/mechanism, while cost recovery for base rate investment proposals to meet

1		CCA compliance should be carried out in either a rate case or a single-issue
2		regulatory proceeding.
3		Cascade anticipates using future regulatory proceedings-both rate cases, and
4		annual recovery mechanisms, such as the proposed Schedule 700-to request cost
5		recovery for decarbonization investments and customer solutions. Cascade is
6		sensitive to the impacts that decarbonization compliance will have on customers'
7		energy costs and is mindful of the need to balance decarbonization mandates and
8		customer energy affordability.
9	Q.	Is Cascade seeking approval of direct investments in decarbonization measures in
10		this case?
11	A.	Yes, Cascade is seeking cost recovery of three distinct items in this case: RNG capital
12		additions, testing and demonstration funding, and embedding incremental labor costs
13		associated with decarbonization efforts into base rates.
14	Q.	What RNG capital plant additions is Cascade seeking to recover in this case?
15	А.	The direct testimony of Patrick C. Darras, Exh. PCD-1T, contains detailed
16		information on RNG plant additions that are being requested for cost recovery. Only
17		the capital costs associated with RNG projects are being requested for inclusion in
18		this multiyear rate plan. Cascade is requesting cost recovery for the following RNG
19		projects:
20		• Knott Landfill RNG Project (Bend) – FP-322677 – Production Project
21 22		 Divert Inc., RNG Project (Longview) – FP-323431, 323432, 323434, 323435 – Transport Project

1 2		 Horn Rapids Landfill RNG Project (Richland) – FP-323443, 323446, 323452 – Purchase Project
3 4		 Lamb Weston RNG Project (Richland) – FP-323467, 323469, 323472 – Purchase Project
5 6		 Process Water Reuse Facility RNG Project (Pasco) – FP-323775, 323824, 23840, 323841 – Purchase Project
7	Q.	Will technology testing and demonstration be warranted to implement the
8		solutions required to meet Washington's decarbonization goals?
9	A.	Yes. Providing the deep decarbonization envisioned in the CCA while still
10		maintaining safe and reliable energy for Washington customers will only be possible
11		through the expanded use and accelerated availability of new or emerging
12		technologies. In the Meta Analysis of five different U.S. economy-wide net-zero
13		studies, all studies relied on large-scale deployment of new technologies. The study
14		goes on to state, "Innovation in a variety of forms – technologies, operating models,
15		market frameworks, and beyond – will be central to enabling the transition to net-zero
16		economies."8
17	Q.	Please explain the technology testing and demonstration proposed in this case.
18	A.	Cascade is proposing to collect \$350,000 annually from customers through base rates
19		to fund technology testing and demonstrations related to the potential measures
20		outlined earlier in my testimony. A potential option for providing this type of testing
21		and demonstration is Operations Technology Development, NFP ("OTD") and
22		Utilization Technology Development, NFP ("UTD"). These collaborative not-for-

⁸ See Exh. SWM-2, p. 6.

profit organizations are managed by GTI Energy and would allow the Company to
 direct funding to projects that directly support Cascade's decarbonization efforts,
 providing meaningful benefits to customers.

4 Participation in these not-for-profit organizations will allow Cascade to 5 benefit from leveraging the collective intelligence and experience of other 6 participating companies from across North America as well as outside funders to 7 bring innovative solutions to Washington. The requested technology testing and 8 demonstration funding can also be used to fund specific pilot projects related to 9 Cascade's decarbonization strategies. This targeted funding will allow Cascade to 10 develop and apply innovative near-term and long-term solutions to address 11 Washington's energy transition goals. Cascade would develop a technology testing 12 and demonstration plan after the decarbonization solutions are selected. Based on 13 approval in this proceeding, the plan would be implemented in 2025. The technology 14 testing and demonstration plan would be updated each year with spending capped at 15 \$350,000 annually.

16 Q. Please describe OTD's work and how Cascade and its customers could benefit 17 from working with OTD.

A. OTD directs a research, development, and deployment program of near-term applied
 research to develop, test, and implement new technologies that enhance system
 safety, improve operating efficiencies, reduce operating costs, and maintain system
 reliability and integrity. Examples of OTD research projects that will assist Cascade
 in implementing decarbonization solutions include research on improved leak

detection technology to improve customer safety and meet decarbonization goals, 2 research to better understand and safely incorporate lower carbon gases like hydrogen 3 and renewable natural gas, and research into new thermal energy delivery systems 4 such as community geo-thermal.

1

5 **Q**. Please describe UTD's work and how Cascade and its customers could benefit 6 from working with UTD.

7 A. UTD directs a research, development, and deployment program of near-term applied 8 research to expand innovative customer solutions that maximize the environmental 9 performance, affordability, efficiency and safety of equipment and processes that use 10 natural gas and renewable energy resources, including the integration of hydrogen or 11 electricity derived from renewable energy. Washington's technology interests and 12 needs, like other states, are based on building types, venting safety, specific codes and 13 standards, weather, and other localized factors. One major benefit of participating in 14 UTD is that projects can be tailored to specific issues within a state or service 15 territory. Working with UTD, the utility can engage UTD's staff and technology 16 developers to ensure that the technologies being developed can address any specific 17 state or local issues and best perform for Washington consumers. Additionally, any 18 add-ons or optimization of a specific technology can potentially be tested through 19 demonstration projects in Cascade's service territory to verify performance, measure 20 environmental benefits and to learn any specific barriers to future deployment. Local 21 contractors involved in the demonstration project learn about installing new pre-

1		commercial emerging technologies, which can help to identify and overcome any
2		potential local barriers.
3	Q.	How has the Commission previously treated decarbonization studies that focus on
4		testing and evaluating methodologies for complying with state decarbonization
5		laws?
6	А.	The Commission approved a settlement in Puget Sound Energy's ("PSE") 2022
7		multiyear rate plan that required PSE to spend \$15 million in funding for a
8		decarbonization study, targeted electrification pilot, and a targeted electrification
9		strategy. The decarbonization study was required, among other things, to evaluate:
10		various decarbonization measures and scenarios and consider the cost to rate payers
11		and emissions reductions resulting from the measures, including decarbonized fuels;
12		and reducing and decarbonizing gas throughput.9
13	Q.	How does the PSE decarbonization study relate to Cascade's proposal in this case
14		to recover \$350,000 annually for testing and demonstration activities to support
15		Cascade's decarbonization strategies?
16	A.	Because PSE is both a gas and electric company its decarbonization plan would look
17		different from Cascade's plan. But in both cases, the utility would be taking steps to
18		study, test, and evaluate options and solutions for decarbonization and compliance
19		with state law. Given the enormity of the energy transition that must take place, and
20		the uncharted territory that lies ahead, it is appropriate for the Commission to grant

 $^{^9}$ See WUTC v. Puget Sound Energy, Dockets UE-220066 et al. Order 24/10 p. 18 (December 22, 2022) (citing Revenue Requirement Settlement ¶ 66)).

recovery of costs to evaluate decarbonization methodologies and strategies.
 Ultimately customers will benefit through a planned transition to a decarbonized
 future.

4 Q. Is there regulatory precedent in other jurisdictions that support testing and
5 demonstration of decarbonization solutions?

6 Yes, state regulatory commissions in other states are considering or have approved A. 7 utility spending to test and demonstrate decarbonization solutions within the regulated 8 gas industry. In Minnesota, the Natural Gas Innovation Act creates a regulatory 9 framework for natural gas utilities to invest in renewable energy resources and 10 innovative technologies that aim to reduce the state's greenhouse gas emissions. In 11 June 2023, CenterPoint Energy proposed the first five-year innovation plan Docket No. G-008/M-23-215¹⁰ under Minnesota's Natural Gas Innovation Act that is subject 12 13 to review and approval by the Minnesota Public Utilities Commission. Within the 14 proposal CenterPoint proposed several research and development projects aimed at 15 better understanding various pathways to achieving net-zero carbon emissions. A 16 copy of the Minnesota CenterPoint Energy filing is provided as Exh. SWM-4. 17 In California, Southern California Gas ("SoCalGas") has applied for spend 18 and received cost recovery from the California Public Utilities Commission ("CPUC") across four main research areas¹¹ including Clean and Renewable Energy 19

¹⁰ Petition by CenterPoint Energy for Approval of its First Natural Gas Innovation Plan Docket No. G-008/M-23-215. *See* Exh. SWM-5.

¹¹ See Exh. SWM-6 (Southern California Gas Company (U 904 G). 2024 General Rate Case. A.22-05-015. Exhibit SCG-12-R).

1		Resources, Gas Operations, Clean Transportation, and Clean Energy Applications.
2		The Research, Development and Deployment Program tracks and evaluates projects
3		based on a set of six potential ratepayer benefits: safety, reduced GHG emissions,
4		improved air quality, improved affordability, operational efficiency, and reliability. A
5		copy of the SoCalGas filing is provided as Exh. SWM-6.
6	Q.	Please explain the request to add incremental labor and benefits related to CCA
7		compliance to base rates.
8	A.	In Docket UG-220759, the Commission authorized the deferral of costs related to
9		compliance with the CCA including incremental labor. Cascade added personnel to
10		assist with the efforts to develop and interconnect RNG projects, to develop voluntary
11		RNG customer programs, manage overall decarbonization compliance, and to
12		effectively participate in allowance auctions. Incremental labor and benefit costs
13		related to these positions or partial positions are currently being deferred. In this
14		multiyear rate plan, Cascade is requesting these incremental labor and benefits costs
15		be embedded in base rates. The direct testimony of Jacob A. Darrington, Exh. JAD-
16		1T, discusses the proposed adjustments related to this item.
		VII. CONCLUSION

17 Q. Does this conclude your direct testimony?

18 A. Yes.