2025

CLASS A
SOLID WASTE COLLECTION COMPANIES
ANNUAL AFFILIATED INTEREST AND SUBSIDIARY REPORT

Sanitary Service Company, Inc. 21 Bellwether Way, Ste 404 Bellingham, WA 98225	
Full name and address of Company	Correct name and address, if different than shown

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION
for the
YEAR ENDED DECEMBER 31, 2025

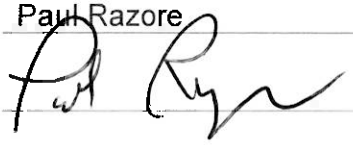
For Commission Use Only		
Reception Number: _____	001-111-02-68-227-11:_____	Ref. No. _____
001-111-02-68-227-01:_____	001-111-02-68-032-05:_____	

Original form to be mailed to the Washington Utilities and Transportation Commission, PO Box 47250, Olympia, WA 98504-7250
Web Site: www.wutc.wa.gov

CERTIFICATION

I certify that I, Paul Razore, the responsible official for Sanitary Service Company, Inc. and Blaine-Bay Refuse, Inc., have examined the attached Annual Affiliated Interest and Subsidiary Report; that to the best of my knowledge, information, and belief all statements of fact contained in said report are true, and said report is a correct statement of the affiliated interest and subsidiary transactions of Sanitary Service Company, Inc. and Blaine-Bay Refuse, Inc. in respect to each and every matter set forth therein during the period from January 1 to December 31, 2022, inclusive.

Name (Printed): Paul Razore Title: President

Signature:  Date: 5.26.26

SOLID WASTE ANNUAL AFFILIATED INTEREST REPORT

Schedule 1 – Identification and Organization of Company, Affiliates, and Subsidiaries

1. Company Identification:

Full and Exact Name: Sanitary Service Company, Inc. Solid Waste Certificate No. 14

Doing Business As: N/A

2. Annual Report/Accounting Contact Person:

Name:	Paul Razore	Title:	President
Mailing Address:	P.O. Box 1702	City/State/Zip:	Bellingham, WA 98227-1702
Physical Address:	21 Bellwether Way, Ste 404	City/State/Zip:	Bellingham, WA 98225
Telephone Number:	(360) 734-3490	FAX Number:	(360) 650 9545
E-mail Address:	paulr@ssc-inc.com	Web Site Address:	ssc-inc.com

3. Type of Business Structure (check that which applies)**:**

☐ Sole Proprietorship ☐ Partnership X Corporation ☐ Other (LP, LLP, LLC, etc.) _____

4. Affiliated interests and subsidiaries:

a. Affiliated interest or subsidiary:

Blaine-Bay Refuse, Inc. (subsidiary of Sanitary Service Company, Inc.)
Patrick Dunn and Associates, Ltd.
Jeffrey A Williamson CPA, Inc

b. Address:

Blaine-Bay Refuse, Inc.	Patrick Dunn and Associates, Ltd.	Jeffrey A Williamson CPA, INC
21 Bellwether Way, Ste 404	13531 Northshire Road N. W.	PO Box 1743
Bellingham, WA 98225	Seattle, WA 98177	Bellevue, WA 98009

c. Corporate organization chart:

Attached

4. Verified copies of affiliated interest contracts and arrangements:

None

5. Summary of transactions:

Blaine-Bay Refuse, Inc.:
Equipment Rent (SSC pays BBR $3,600.00/month or $43,200.00/year.)
Patrick Dunn and Associates, Ltd:
Management services (Payments exceed $100,000, see below.)
Jeffrey A Williamson CPA, INC:
Management services (Payments exceed $100,000, see below.)

Schedule 2 – Additional information required by WAC 480-70-079(3)

(a) Balance sheet and income statement:
Attached for Patrick Dunn and Associates, Ltd.
Attached for Jeffery A. Williamson CPA, Inc

(b) Description of products or services and (f) description of activities:
Patrick Dunn, President of Patrick Dunn & Associates, Ltd., as an individual, is a director on SSC's board. He has no ownership interest in SSC. Mr. Dunn performs business and managerial services for SSC. He advises the President and participates in analysis and decision-making regarding management, operational, personnel, and financial matters on an ongoing basis. Mr. Dunn implements decisions and carries out tasks related to the company's operations and regulated activities. Mr. Dunn attends company management meetings, supplements SSC's managerial team, and performs functions similar to those commonly undertaken by in-house corporate executive personnel.

Jeffrey A. Williamson, Owner of Jeffrey A. Williamson CPA, Inc as an individual, is a director on SSC's board. He has no ownership interest in SSC. Mr. Williamson analyzes, troubleshoots and critiques reporting of all company results of operations and financial data and disclosures including to federal, state and local regulatory bodies, actively participates in management financial and operations decision-making including discussing evaluation of equipment acquisition, income tax depreciation considerations, general operations and fiscal impacts thereof, investments, cash management, regulated and city contract rate assessment, and staff compensation with management.

(c) Description of pricing basis:
In 2025, SSC paid Mr. Dunn's firm $15,000 for lobbying services. Payments for lobbying services are entirely excluded from SSC's regulated accounts, and have no impact on rate payers. In 2025, SSC paid Mr. Dunn's firm $381,196 for managerial consulting services. The compensation paid to Mr. Dunn by SSC for managerial consulting services is calculated based on the fair market rate for annual compensation for an executive level position performing comparable functions, and payment is prorated in equal monthly installments. A portion of that compensation is included in SSC's regulated accounts, and allocated to the extent Mr. Dunn's services are for the benefit of the company's regulated activities and its customers.

In 2025, SSC paid Mr. Williamson's firm $158,950 for managerial consulting services. The compensation paid to Mr. Williamson by SSC for managerial consulting services is calculated based on the fair market rate for annual compensation for an executive level position performing comparable functions, and payment is prorated in equal quarterly installments. A portion of that compensation is included in SSC's regulated accounts, and allocated to the extent Mr. Williamson's services are for the benefit of the company's regulated activities and its customers.

(d) Description of loans:
None

(e) Description of any obligations or liabilities assumed:
None

(g) List all common officers and directors:

Name	Company Title	Affiliated Interest Title
Patrick Dunn	Director, SSC	Owner, Patrick Dunn & Associates, Ltd.
Jeffrey A. Williamson	Director, SSC	Owner, Jeffrey A. Williamson CPA, Inc.