

2  
0  
1  
7

**CLASS A**  
**SOLID WASTE COLLECTION COMPANIES**  
**ANNUAL AFFILIATED INTEREST AND SUBSIDIARY REPORT**

Sanitary Service Company, Inc.  
21 Bellwether Way, Ste 404  
Bellingham, WA 98225

Full name and address of Company

Correct name and address, if different than shown

**WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**  
*for the*  
**YEAR ENDED DECEMBER 31, 2017**

***For Commission Use Only***

Reception Number: \_\_\_\_\_ 001-111-02-68-227-11: \_\_\_\_\_ Ref. No. \_\_\_\_\_  
001-111-02-68-227-01: \_\_\_\_\_ 001-111-02-68-032-05: \_\_\_\_\_

Original form to be mailed to the Washington Utilities and Transportation Commission, PO Box 47250, Olympia, WA 98504-7250  
Web Site: [www.wutc.wa.gov](http://www.wutc.wa.gov)

## CERTIFICATION

I certify that I, Amber L. Jones, the responsible official for Sanitary Service Company, Inc. and Blaine-Bay Refuse, Inc., have examined the attached Annual Affiliated Interest and Subsidiary Report; that to the best of my knowledge, information, and belief all statements of fact contained in said report are true, and said report is a correct statement of the affiliated interest and subsidiary transactions of Sanitary Service Company, Inc. and Blaine-Bay Refuse, Inc. in respect to each and every matter set forth therein during the period from January 1 to December 31, 2017, inclusive.

Name (Printed): Amber L. Jones

Title: CFO

Signature: Amber Jones

Date: 5.22.18

# SOLID WASTE ANNUAL AFFILIATED INTEREST REPORT

## Schedule 1 – Identification and Organization of Company, Affiliates, and Subsidiaries

### 1. Company Identification:

Full and Exact Name: Sanitary Service Company, Inc. Solid Waste Certificate No. 14  
Doing Business As: N/A

### 2. Annual Report/Accounting Contact Person:

Name:	<u>Amber Jones</u>	Title:	<u>CFO</u>
Mailing Address:	<u>P.O. Box 1702</u>	City/State/Zip:	<u>Bellingham, WA 98227-1702</u>
Physical Address:	<u>21 Bellwether Way, Ste 404</u>	City/State/Zip:	<u>Bellingham, WA 98225</u>
Telephone Number:	<u>(360) 734-3490</u>	FAX Number:	<u>(360) 650 9545</u>
E-mail Address:	<u>amber@ssc-inc.com</u>	Web Site Address:	<u>ssc-inc.com</u>

### 3. Type of Business Structure (check that which applies):

Sole Proprietorship  Partnership  Corporation  Other (LP, LLP, LLC, etc.) \_\_\_\_\_

### 4. Affiliated interests and subsidiaries:

#### a. Affiliated interest or subsidiary:

Blaine-Bay Refuse, Inc. (subsidiary of Sanitary Service Company, Inc.)  
Patrick Dunn and Associates, Ltd.

#### b. Address:

<u>Blaine-Bay Refuse, Inc.</u>	<u>Patrick Dunn and Associates, Ltd.</u>
<u>21 Bellwether Way, Ste 404</u>	<u>13531 Northshire Road N. W.</u>
<u>Bellingham, WA 98225</u>	<u>Seattle, WA 98177</u>

#### c. Corporate organization chart:

Attached

### 4. Verified copies of affiliated interest contracts and arrangements:

None

### 5. Summary of transactions:

Blaine-Bay Refuse, Inc.:  
Equipment Rent ( SSC pays BBR \$8,000.00/month or \$96,000.00/year.)  
Patrick Dunn and Associates, Ltd:  
Management services (Payments exceed \$100,000, see below.)

Schedule 2 – Additional information required by WAC 480-70-079(3)

(a) Balance sheet and income statement:

Attached for Patrick Dunn and Associates, Ltd.

(b) Description of products or services and (f) description of activities:

Patrick Dunn, President of Patrick Dunn & Associates, Ltd., as an individual, is a director on SSC's board. He has no ownership interest in SSC. Mr. Dunn performs business and managerial services for SSC. He advises the President and participates in analysis and decision-making regarding management, operational, personnel, and financial matters on an ongoing basis. Mr. Dunn implements decisions and carries out tasks related to the company's operations and regulated activities. Mr. Dunn attends company management meetings, supplements SSC's managerial team, and performs functions similar to those commonly undertaken by in-house corporate executive personnel.

(c) Description of pricing basis:

In 2017, SSC paid Mr. Dunn's firm \$15,000 for lobbying services. Payments for lobbying services are entirely excluded from SSC's regulated accounts, and have no impact on rate payers. In 2017, SSC paid Mr. Dunn's firm \$239,000 for managerial consulting services. The compensation paid to Mr. Dunn by SSC for managerial consulting services is calculated based on the fair market rate for annual compensation for an executive level position performing comparable functions, and payment is prorated in equal monthly installments. A portion of that compensation is included in SSC's regulated accounts, and allocated to the extent Mr. Dunn's services are for the benefit of the company's regulated activities and its customers.

(d) Description of loans:

None

(e) Description of any obligations or liabilities assumed:

None

(g) List all common officers and directors:

Name	Company Title	Affiliated Interest Title
Patrick Dunn	Director, SSC	Owner, Patrick Dunn & Associates,
_____	_____	_____
_____	_____	_____
_____	_____	_____

**PATRICK DUNN & ASSOCIATES, LTD**

**Balance Sheet**

As of December 31, 2017

Dec 31, 17

**ASSETS**

**Current Assets**

**Checking/Savings**

GBC International 144,387.82

**Total Checking/Savings** 144,387.82

**Total Current Assets** 144,387.82

**Fixed Assets**

**Equipment - Sec 179**

Depreciation -16,452.24

Original Cost 16,452.24

**Total Equipment - Sec 179** 0.00

**Furniture, Fixtures & Equipment**

Depreciation -12,458.27

Original Cost 12,458.27

**Total Furniture, Fixtures & Equipment** 0.00

**Leasehold Improvements**

Depreciation -47,161.85

Original Cost 51,268.24

**Total Leasehold Improvements** 4,106.39

**Transportation Equipment**

Depreciation -70,354.15

Original Cost 40,391.93

Transportation Equipment - Other 29,962.22

**Total Transportation Equipment** 0.00

**Total Fixed Assets** 4,106.39

**TOTAL ASSETS** 148,494.21

**LIABILITIES & EQUITY**

**Liabilities**

**Current Liabilities**

**Credit Cards**

VISA - Alaska Airlines 4506 5,268.14

**Total Credit Cards** 5,268.14

**Other Current Liabilities**

**Other Current Liabilities**

Payroll Liabilities -1,705.57

**Total Other Current Liabilities** -1,705.57

**Total Other Current Liabilities** -1,705.57

**Total Current Liabilities** 3,562.57

**Total Liabilities** 3,562.57

**Equity**

Capital Stock 1,000.00

Distribution - S-Corp Dividends -913,019.04

Opening Bal Equity 118,334.89

Retained Earnings 809,819.42

Net Income 128,796.37

4:48 PM  
05/08/18  
Cash Basis

**PATRICK DUNN & ASSOCIATES, LTD**

**Balance Sheet**

As of December 31, 2017

Dec 31, 17

144,931.64

148,494.21

Total Equity

TOTAL LIABILITIES & EQUITY

**PATRICK DUNN & ASSOCIATES, LTD**

**Profit & Loss**

January through December 2017

Jan - Dec 17

Ordinary Income/Expense

Income	
CONSULTING INCOME	
PWD	649,900.00
Ziegler	<u>36,000.00</u>
Total CONSULTING INCOME	685,900.00
LOBBYING Income	
PWD	91,000.00
Ziegler	<u>9,000.00</u>
Total LOBBYING Income	100,000.00
Reimbursed Expenses	<u>35,629.88</u>
Total Income	<u>821,529.88</u>
Gross Profit	821,529.88

Expense	
Automobile Expense	
Vehicle Expenses - Other	<u>5,991.22</u>
Total Automobile Expense	5,991.22
Bank Charges	76.78
Client Development	17,867.97
CLIENT EXPENSES-Reimbursable	13,720.86
Computer Software & Training	1,353.64
Condo - Olympia	
Cable	1,913.08
Dues	3,700.00
Insurance	633.00
Maintenance	3,744.00
Repairs	597.67
Security	274.45
Utilities	<u>2,404.91</u>
Total Condo - Olympia	13,267.11
Donations - Charitable	157,098.00
Donations - Political	5,331.00
Donations; Charitable In-Kind	2,231.20
Dues/Memberships	1,551.84
Education	951.49
Insurance	
Insurance - Other	2,983.44
Liability Insurance	<u>1,129.00</u>
Total Insurance	4,112.44
Maintenance	250.00
Membership	6,888.00
Non-Employee Compensation	52,000.00
Office Equipment	1,869.98
Office Supplies	
Books	531.94

**PATRICK DUNN & ASSOCIATES, LTD**

**Profit & Loss**

January through December 2017

Jan - Dec 17

Printing and Reproduction	81.95
Office Supplies - Other	2,848.10
<b>Total Office Supplies</b>	<u>3,461.99</u>
<b>Payroll Expenses</b>	
Officer Salary	216,000.00
Payroll Expenses - Other	48,000.00
<b>Total Payroll Expenses</b>	<u>264,000.00</u>
<b>Payroll Tax Expense</b>	
FUTA	840.00
Social Security & Medicare	14,690.40
<b>Total Payroll Tax Expense</b>	<u>15,530.40</u>
Postage and Delivery	2,670.11
<b>Professional Fees</b>	
Accounting	1,175.00
Bookkeeping	205.00
Computer Technician	660.00
Professional Fees - Other	1,964.78
<b>Total Professional Fees</b>	<u>4,004.78</u>
Rent - Office	9,655.00
<b>Repairs</b>	
Building	31.14
<b>Total Repairs</b>	<u>31.14</u>
<b>Retirement Expenses</b>	
Retirement - Pat	53,000.00
SEP -IRA	13,000.00
<b>Total Retirement Expenses</b>	<u>66,000.00</u>
Subscriptions	1,685.00
<b>Taxes</b>	
Auto License Plate	479.75
Gov't Business Licenses	113.78
Local	1,591.52
State	12,030.41
<b>Total Taxes</b>	<u>14,215.46</u>
Telephone/Cable/Broadband	9,989.92
<b>Travel &amp; Ent</b>	
Meals	12,660.86
<b>Travel</b>	
Parking	900.47
Travel - Other	3,366.85
<b>Total Travel</b>	<u>4,267.32</u>
<b>Total Travel &amp; Ent</b>	<u>16,928.18</u>
<b>Total Expense</b>	<u>692,733.51</u>
<b>Net Ordinary Income</b>	<u>128,796.37</u>
<b>Net Income</b>	<u><u>128,796.37</u></u>



Sanitary Service Company, Inc.  
G-14

Blaine Bay Refuse  
100% stock owned by SSC

Directors & Officers:  
Paul Razore - Director/President/Treasurer/Secretary  
Patrick Dunn - Director  
Carmen Sepic - Director  
Mike Torre - Director  
  
Amber Jones - Vice President