

WASHINGTON STATE UTILITIES AND TRANSPORTATION COMMISSION

1300 S EVERGREEN PARK DRIVE SW, PO BOX 47250

OLYMPIA, WA 98504-7250

(360) 664-1222

**This permit authorizes the following operations under the provisions of RCW Title 81:**

FedEx Office and Print Services, Inc.  
13155 Noel Rd, Suite 1600  
Dallas, TX 75240

Permit No.  
CC-64930

General commodities in the state of Washington excluding household goods, hazardous materials and armored car service.

TV-130920

06-17-13

SERVICE DATE

JUN 18 2013

WASHINGTON UTILITIES AND TRANSPORTATION  
COMMISSION



By

*Catrina Murphy*  
*for Steven V. King*

NOTE: A copy of this permit **MUST** be carried in each vehicle being operated under this authority.

**PART A**

TV# 130920

**WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

1300 S Evergreen Park Dr SW, PO Box 47250, Olympia, WA 98504-7250

Telephone (360) 664-1222 – Fax (360) 586-1181

Intrastate Common Carrier Operating Authority

**APPLICATION FOR PERMIT**

(excluding Household Goods and Common Carrier Brokers)

**FOR OFFICIAL USE ONLY**

Check # 38365

Reception Number: <u>045151</u>	Safety:	Carrier ID#: <u>7215</u>
111 0268 200 02 <u>\$275.00</u>	Insurance:	Employee: <u>Carroll</u>

**TYPE OF APPLICATION (check one)**

New Common Carrier Permit Authority, or Transfer of Existing Permit Number		Extension of Common Carrier Permit Authority	
<input checked="" type="checkbox"/> \$275 GENERAL COMMODITIES ONLY		<input type="checkbox"/> \$100 GENERAL COMMODITIES, including ARMORED CAR SERVICE	
<input type="checkbox"/> \$275 GENERAL COMMODITIES, including ARMORED CAR SERVICE		<input type="checkbox"/> \$100 GENERAL COMMODITIES, including HAZARDOUS MATERIALS	
<input type="checkbox"/> \$275 GENERAL COMMODITIES, including HAZARDOUS MATERIALS		<input type="checkbox"/> \$100 GENERAL COMMODITIES, including HAZARDOUS MATERIALS and ARMORED CAR SERVICE	
<input type="checkbox"/> \$275 GENERAL COMMODITIES, INCLUDING HAZARDOUS MATERIALS and ARMORED CAR SERVICE			

\$100 REINSTATEMENT OF CANCELLED COMMON CARRIER PERMIT (Must be filed within 10 months of cancellation)

For Commission Use Only: Auth #:

**TYPE OF PAYMENT**

Check  Money Order  Amex  Discover  Mastercard  Visa

Expiration Date: \_\_\_\_\_

CERTIFICATION: I, the undersigned, under penalty for false statement, certify that the following information is true and correct, that I am authorized to execute and file this document on behalf of the applicant, and that all information on file is current and valid.

Name (printed): Michael Preston Date: 5/10/13

Signature: [Signature] Title: VP, Network Planning & Operations

**MOTOR CARRIER IDENTIFICATION**

CC#: <u>04930</u>	US DOT# <u>N/A</u> <u>under 10,000</u>	WA UNIFIED BUSINESS IDENTIFIER (UBI) #: <u>601753172</u> ✓
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APPLICANT NAME: FedEx Office and Print Services, Inc. PHONE#: 214.550.7602

d/b/a: \_\_\_\_\_ FAX #: \_\_\_\_\_

BUSINESS (MAILING) ADDRESS: 13155 Noel Road, Suite 1600, Dallas, TX 75240

PHYSICAL ADDRESS: (street address, if different)

**TYPE OF BUSINESS STRUCTURE**

(check individual or complete partnership/corporation information)

INDIVIDUAL     PARTNERSHIP     CORPORATION (LP, LLP, LLC)

STATE OF INCORPORATION Texas

**NAME**

**TITLE**

**ADDRESS**

**STOCK DISTRIBUTION OR PERCENTAGE OF SHARE**

FedEx Corporation

Owner

942 South Shady Grove Road  
Memphis, TN 98120

100%

**TRANSFER OF PERMIT NUMBER**

Complete this section if you are transferring an existing permit to a new owner. List name of current permit holder and permit number to be transferred. The current permit holder must sign below to authorize the transfer of the permit number.

NAME ON PERMIT: \_\_\_\_\_ PERMIT NUMBER: \_\_\_\_\_

\_\_\_\_\_  
Signature of current permit holder

\_\_\_\_\_  
Date

**INSURANCE REQUIREMENTS (must check one)**

A permit will not be issued until acceptable insurance is received

You will not haul hazardous materials in any quantity. You will only operate vehicles with a GVWR of less than 10,000 pounds. You must obtain \$300,000 in Public Liability and Property Damage Insurance. You do not need to complete Part B.

You will not haul hazardous materials in any quantity. You will operate vehicles with a GVWR of 10,000 pounds or more. You must obtain \$750,000 in Public Liability and Property Damage Insurance. You must complete Part B.

You will haul hazardous materials requiring \$1 million in Public Liability and Property Damage Insurance. You must complete Part C, Sections 1 and 2.

You will haul hazardous materials requiring \$5 million in Public Liability and Property Damage Insurance. You must complete Part C, Sections 1 and 2.

**MOTOR VEHICLE LIST (Attach additional pages if necessary)**

UNIT#	LICENSE#	STATE	VIN#
	See attached list		

**Signature**

*I, as applicant, understand that the filing of this application does not in itself constitute authority to operate and that no operations may be conducted until a permit is received from the Commission. I hereby declare and affirm that the information contained in this application is true to the best of my knowledge and belief.*

  
\_\_\_\_\_  
Signature(s)

5/10/13  
\_\_\_\_\_  
Date

Vehicle List

Vehicle	Year	Make	Model	VIN	Lic Plate	State	Current Odometer
11089	2011	FORD	ECONOLINE	1FTNE1EW3BDA82408	B76826S	WA	26,000
11043	2011	FORD	TRANSIT CONNECT	NM0LSTAN7BT055909	B76331S	WA	46,734
11096	2011	FORD	ECONOLINE	1FTNE1EW5BDA82409	B79429S	WA	105,710
12084	2012	FORD	ECONOLINE	1FTNE1EW7CDA80288	B01372W	WA	21,561
27002	2007	FORD	FREESTAR	2FTZA54617BA14806	B49356V	WA	32,333
11143	2011	FORD	ECONOLINE	1FTNE1EW3BDA82411	B16591T	WA	123,354
80061	2007	FORD	ECONOLINE	1FTNE14W67DA29016	B08948E	WA	217,334
80077	2007	FORD	ECONOLINE	1FTNE14W37DA63463	B01506W	WA	138,943
81016	2008	FORD	ECONOLINE	1FTNE14W48DB02059	B74780F	WA	218,456
81017	2008	FORD	ECONOLINE	1FTNE14W08DB02060	B42010F	WA	219,234
82067	2008	FORD	ECONOLINE	1FTNE14W58DB26936	B43032V	WA	124,489
99027	2005	CHEVROLET	EXPRESS	1GCFG15T9S1214792	B21293U	WA	167,456
11045	2011	FORD	TRANSIT CONNECT	NM0LSTAN5BT055911	B76332S	WA	42,972
81009	2008	FORD	ECONOLINE	1FTNE14W68DB02046	B37489F	WA	123,890
230102	2003	FORD	WINDSTAR	2FTZA54403BB16123	B86675N	WA	166,770
27015	2007	FORD	ESCAPE HYBRID	1FMYU49H17KB70501	B07714V	WA	175,685

**FEDEX OFFICE AND PRINT SERVICES, INC.**

**Officers**  
as of June 11, 2012

<b><u>Name</u></b>	<b><u>Title</u></b>	<b><u>Business Address</u></b>
* T. Michael Glenn	Chairman of the Board	942 South Shady Grove Road Memphis, TN 38120
Robert B. Carter	Vice Chairman of the Board	942 South Shady Grove Road Memphis, TN 38120
Brian D. Philips	President and Chief Executive Officer	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Kimberly D. Dixon	Executive Vice President and Chief Operating Officer	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Leslie M. Benners	Senior Vice President and Chief Financial Officer	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Tracy B. Brightman	Senior Vice President – Human Resources	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Aimee L. DiCicco-Ruhl	Senior Vice President – Sales	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Kimble H. Scott	Senior Vice President – General Counsel and Assistant Secretary	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Robert B. Cooper	Vice President – Operations	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Mark P. Cox	Vice President – Finance	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Jeffrey A. Heyman	Vice President – Retail and Supply Chain	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
John R. Knazur	Vice President – Sales	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Jerod H. Littlefield	Vice President – Global Operations Planning	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Norman E. McLeod	Vice President – Real Estate and Development	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240

Christy R. McWhorter	Vice President – Talent Management	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Jeffrey A. Miller	Vice President and Corporate Controller	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Michael R. Preston	Vice President – Network Planning and Operations	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
David E. Sutter	Vice President – Operations	Three Galleria Tower, Suite 1600 13155 Noel Road, Dallas, TX 75240
Robert T. Molinet	Secretary	942 S. Shady Grove Road Memphis, TN 38120
Shahram A. Eslami	Assistant Secretary	942 S. Shady Grove Road Memphis, TN 38120
Andrew S. Lynn	Assistant Secretary	3620 Hacks Cross Road Memphis, TN 38125
D. Mark Connell	Assistant Treasurer	3630 Hacks Cross Road Memphis, TN 38125
Michael D. Fryt	Assistant Treasurer	942 S. Shady Grove Road Memphis, TN 38120
Herbert C. Nappier	Assistant Treasurer	942 S. Shady Grove Road Memphis, TN 38120
Linda K. Hill	Assistant Treasurer	3630 Hacks Cross Road Memphis, TN 38125
Greg K. Satterfield	Assistant Treasurer	2200 Forward Drive Harrison, AR 72602
Hugh A. Skinner	Assistant Treasurer	3630 Hacks Cross Road Memphis, TN 38125
Sherri R. Swindle	Assistant Treasurer	3630 Hacks Cross Road Memphis, TN 38125

**FEDEX OFFICE AND PRINT SERVICES, INC.**

**Directors**  
as of May 31, 2012

* T. Michael Glenn (Chairman)	942 S. Shady Grove Road, Memphis, TN 38120
Robert B. Carter (Vice Chairman)	942 S. Shady Grove Road, Memphis, TN 38120
Alan B. Graf, Jr.	942 S. Shady Grove Road, Memphis, TN 38120
Christine P. Richards	942 S. Shady Grove Road, Memphis, TN 38120
Frederick W. Smith	942 S. Shady Grove Road, Memphis, TN 38120

STATE of WASHINGTON



SECRETARY of STATE

SECRETARY OF STATE  
SAM REED

JUNE 10, 2008

STATE OF WASHINGTON

AMENDED APPLICATION  
FOR CERTIFICATE OF AUTHORITY  
RCW 23B.15.040

06/10/08 1307886-001  
\$20.00 K #211229  
id:1520983

UBI #: 601-753-172

Phone #: \_\_\_\_\_

Pursuant to the provisions of RCW 23B.15.040 of the Washington Business Corporation Act, the undersigned does hereby submit an Amended Certificate of Authority.

- The name of the corporation, on the records of the Office of the Secretary of State of Washington is: FedEx Kinko's Office and Print Services, Inc.
- The name the corporation currently uses in the State of Washington, if different from its real name listed above, is: N/A
- The state or foreign country of incorporation is: Texas
- The date the corporation was authorized to transact business in the State of Washington was: 12/07/2007
- Application is being filed for the following reason (Check all applicable items)
  - The corporation has changed its corporate name to: FedEx Office and Print Services, Inc.
  - Name the corporation will hereafter use in the State of Washington is changed to: \_\_\_\_\_

06/10/08 1307886-001  
\$30.00 K #211230  
id:1520983

(NOTE: If the corporation is required to use a fictitious name in order to transact business in the State of Washington a copy of the resolution of the board of directors, certified by the corporation's secretary, adopting the fictitious name is attached.)

- Attached is a copy of the document filed in the state or country of Incorporation showing that jurisdiction's "Filed" stamp.
- This document is hereby executed under penalties of perjury, and is, to the best of my knowledge true and correct.

Dated: June 4, 2008.

The corporation has changed its corporate duration.

X [Signature]  
(Signature of Officer) Robert T. Molinet, Secretary

010-002 (1/96)



UNITED STATES OF AMERICA

The State of



Washington

Secretary of State

I, **SAM REED**, Secretary of State of the State of Washington and custodian of its seal, hereby issue this

**CERTIFICATE OF AUTHORITY**

to

**FEDEX KINKO'S OFFICE AND PRINT SERVICES, INC.**

a/an TX Profit Corporation. Charter documents are effective on the date indicated below.

Date: 12/7/2007

UBI Number: 601-753-172

APPID: 1023239



Given under my hand and the Seal of the State of Washington at Olympia, the State Capital

A handwritten signature in cursive script that reads "Sam Reed".

Sam Reed, Secretary of State

Form 424  
(Revised 01/06)  
Return in duplicate to:  
Secretary of State  
P.O. Box 13697  
Austin, TX 78711-3697  
512 463-5555  
FAX: 512/463-5709  
Filing Fee: See instructions



This space reserved for office use.

**FILED**  
In the Office of the  
Secretary of State of Texas

JUN 02 2008

**Certificate of Amendment**

**Corporations Section**



The name of the filing entity is:

FedEx Kinko's Office and Print Services, Inc.

State the name of the entity as currently shown in the records of the secretary of state. If the amendment changes the name of the entity, state the old name and not the new name.

The filing entity is a: (Select the appropriate entity type below.)

- |  |   |
|--|---|
| <input checked="" type="checkbox"/> For-profit Corporation | <input type="checkbox"/> Professional Corporation               |
| <input type="checkbox"/> Nonprofit Corporation             | <input type="checkbox"/> Professional Limited Liability Company |
| <input type="checkbox"/> Cooperative Association           | <input type="checkbox"/> Professional Association               |
| <input type="checkbox"/> Limited Liability Company         | <input type="checkbox"/> Limited Partnership                    |

The file number issued to the filing entity by the secretary of state is: 800899036

The date of formation of the entity is: November 15, 2007



**1. Amended Name**

(If the purpose of the certificate of amendment is to change the name of the entity, use the following statement)

The amendment changes the certificate of formation to change the article or provision that names the filing entity. The article or provision is amended to read as follows:

The name of the filing entity is: (state the new name of the entity below)

FedEx Office and Print Services, Inc.

The name of the entity must contain an organizational designation or accepted abbreviation of such term, as applicable.

**2. Amended Registered Agent/Registered Office**

The amendment changes the certificate of formation to change the article or provision stating the name of the registered agent and the registered office address of the filing entity. The article or provision is amended to read as follows:

RECEIVED

JUN 02 2008

Form 424

6

Secretary of State

**Registered Agent**  
(Complete either A or B, but not both. Also complete C.)

A. The registered agent is an organization (cannot be entity named above) by the name of:

OR

B. The registered agent is an individual resident of the state whose name is:

\_\_\_\_\_

First Name

M.I.

Last Name

Signature

C. The business address of the registered agent and the registered office address is:

\_\_\_\_\_

Street Address (No P.O. Box)

City

TX

State

Zip Code

**3. Other Added, Altered, or Deleted Provisions**

Other changes or additions to the certificate of formation may be made in the space provided below. If the space provided is insufficient, incorporate the additional text by providing an attachment to this form. Please read the instructions to this form for further information on format.

Text Area (The attached addendum, if any, is incorporated herein by reference.)

Add each of the following provisions to the certificate of formation. The identification or reference of the added provision and the full text are as follows:

Alter each of the following provisions of the certificate of formation. The identification or reference of the altered provision and the full text of the provision as amended are as follows:

Delete each of the provisions identified below from the certificate of formation.



The amendments to the certificate of formation have been approved in the manner required by the Texas Business Organizations Code and by the governing documents of the entity.

**Effectiveness of Filing** (Select either A, B, or C.)


- A.  This document becomes effective when the document is filed by the secretary of state.
  - B.  This document becomes effective at a later date, which is not more than ninety (90) days from the date of signing. The delayed effective date is: \_\_\_\_\_
  - C.  This document takes effect upon the occurrence of a future event or fact, other than the passage of time. The 90<sup>th</sup> day after the date of signing is: \_\_\_\_\_
- The following event or fact will cause the document to take effect in the manner described below:
- \_\_\_\_\_
- \_\_\_\_\_

**Execution**

The undersigned signs this document subject to the penalties imposed by law for the submission of a materially false or fraudulent instrument.

Date: June 2, 2008

FedEx Kinko's Office and Print Services, Inc.

By:   
Robert T. Molinet, Secretary  
Signature and title of authorized person(s) (see instructions)



## Office of the Secretary of State

### Certificate of Fact

The undersigned, as Secretary of State of Texas, does hereby certify that the document, Certificate of Conversion for FedEx Kinko's Office and Print Services, Inc. (file number 800899036), a Domestic For-Profit Corporation, was filed in this office on November 15, 2007.

It is further certified that the entity status in Texas is in existence.

In testimony whereof, I have hereunto signed my name officially and caused to be impressed hereon the Seal of State at my office in Austin, Texas on November 27, 2007.



A handwritten signature in black ink that reads "Phil Wilson".

Phil Wilson  
Secretary of State

**FILED**  
In the Office of the  
Secretary of State of Texas

NOV 15 2007

**Corporations Section**

STATE OF TEXAS

**CERTIFICATE OF CONVERSION  
FROM A DELAWARE CORPORATION  
TO A TEXAS CORPORATION**


This Certificate of Conversion is being filed pursuant to Section 10.154 of the Texas Business Organizations Code (the "Code") by FEDEX KINKO'S OFFICE AND PRINT SERVICES, INC., a corporation organized under the laws of the State of Delaware (the "converting entity"), to effect a conversion of its jurisdiction of incorporation to the State of Texas (the "converted entity") pursuant to Section 10.102 of the Code. In connection therewith, the undersigned hereby certifies on behalf of the converting entity as follows:

- A. The name of the converting entity is FedEx Kinko's Office and Print Services, Inc. and its jurisdiction of organization is the State of Delaware.
- B. The organizational form of the converting entity is a corporation.
- C. A signed plan of conversion is on file at the principal place of business of the converting entity, which is Three Galleria Tower, 13155 Noel Road, Suite 1600, Dallas, Texas 75240.
- D. A signed plan of conversion will be on file at the principal place of business of the converted entity, which will be Three Galleria Tower, 13155 Noel Road, Suite 1600, Dallas, Texas 75240.
- E. A copy of the plan of conversion will be furnished on written request without cost by the converting entity before the conversion or by the converted entity after the conversion to any owner or member of the converting or converted entity.

The plan of conversion has been approved as required by the laws of the jurisdiction of formation and the governing documents of the converting entity. The converted entity shall be responsible for payment of any required franchise taxes in connection with the conversion.

IN WITNESS WHEREOF, the undersigned has executed this Certificate of Conversion on the 14<sup>th</sup> day of November, 2007.

**FedEx Kinko's Office and Print Services, Inc.**

By:   
Name: Robert T. Molinet  
Title: Secretary

**Form 201**  
**(Revised 1/06)**  
Return in duplicate to:  
Secretary of State  
P.O. Box 13697  
Austin, TX 78711-3697  
512 463-5555  
FAX: 512/463-5709  
**Filing Fee: \$300**



This space reserved for office use.

**FILED**  
In the Office of the  
Secretary of State of Texas

NOV 15 2007

**Certificate of Formation  
For-profit Corporation**

**Corporations Section**

**Article 1 - Entity Name and Type**

The filing entity being formed is a for-profit corporation. The name of the entity is:

FedEx Kinko's Office and Print Services, Inc.

The name must contain the word "corporation," "company," "incorporated," "limited" or an abbreviation of one of these terms.

**Article 2 - Registered Agent and Registered Office**  
(Select and complete either A or B and complete C)

A. The initial registered agent is an organization (cannot be entity named above) by the name of:

C T Corporation System

OR

B. The initial registered agent is an individual resident of the state whose name is set forth below:

First Name	M.I.	Last Name	Suffix
------------	------	-----------	--------

C. The business address of the registered agent and the registered office address is:

Street Address	City	State	Zip Code
350 N. St. Paul Street	Dallas	TX	75201

**Article 3 - Directors**  
(A minimum of 1 director is required)

The number of directors constituting the initial board of directors and the names and addresses of the person or persons who are to serve as directors until the first annual meeting of shareholders or until their successors are elected and qualified are as follows:

Director 1				
First Name	M.I.	Last Name	Suffix	
SEE ATTACHED EXHIBIT A				
Street or Mailing Address	City	State	Zip Code	Country

Director 2				
First Name	M.I.	Last Name	Suffix	
Street or Mailing Address	City	State	Zip Code	Country

Director 3				
First Name	M.I.	Last Name	Suffix	
Street or Mailing Address	City	State	Zip Code	Country

**Section 4 - Authorized Shares**

The total number of shares the corporation is authorized to issue is: 1,000

A. The par value of each of the authorized shares is: \$0.01

OR

B. The shares shall have no par value.

If the shares are to be divided into classes, you must set forth the designation of each class, the number of shares of each class, the par value (or statement of no par value), and the preferences, limitations, and relative rights of each class in the space provided for supplemental information on this form.

**Articles - Purpose**

The purpose for which the corporation is formed is for the transaction of any and all lawful business for which a for-profit corporation may be organized under the Texas Business Organizations Code.

**Supplemental Provisions/Information**

Text Area: [The attached addendum, if any, is incorporated herein by reference.]

This entity is being formed under a Plan of Conversion. The converting entity is FedEx Kinko's Office and Print Services, Inc., a corporation incorporated on January 23, 1996 in the State of Delaware, whose address is Three Galleria Tower, 13155 Noel Road, Suite 1600, Dallas, TX 75240.



**Organizer**

The name and address of the organizer:

Robert T. Molinet

Name

942 South Shady Grove Road

Memphis

TN

38120

Street or Mailing Address

City

State

Zip Code

**Effectiveness of Filing (Select either A, B, or C)**

- A.  This document becomes effective when the document is filed by the secretary of state.
- B.  This document becomes effective at a later date, which is not more than ninety (90) days from the date of signing. The delayed effective date is: \_\_\_\_\_
- C.  This document takes effect upon the occurrence of a future event or fact, other than the passage of time. The 90<sup>th</sup> day after the date of signing is: \_\_\_\_\_

The following event or fact will cause the document to take effect in the manner described below:

**Execution**

The undersigned signs this document subject to the penalties imposed by law for the submission of a materially false or fraudulent instrument.

Date: November 14, 2007

Signature of organizer

Robert T. Molinet

**EXHIBIT A**

**FEDEX KINKO'S OFFICE AND PRINT SERVICES, INC.**

**Directors**

Robert B. Carter (Chairman)	942 S. Shady Grove Road, Memphis, TN 38120
T. Michael Glenn	942 S. Shady Grove Road, Memphis, TN 38120
Alan B. Graf, Jr.	942 S. Shady Grove Road, Memphis, TN 38120
Christine P. Richards	942 S. Shady Grove Road, Memphis, TN 38120
Frederick W. Smith	942 S. Shady Grove Road, Memphis, TN 38120

# Delaware

PAGE 1

*The First State*

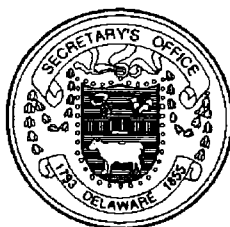
I, HARRIET SMITH WINDSOR, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF CONVERSION OF "FEDEX KINKO'S OFFICE AND PRINT SERVICES, INC.", FILED IN THIS OFFICE ON THE FIFTEENTH DAY OF NOVEMBER, A.D. 2007, AT 8:40 O'CLOCK A.M.

A FILED COPY OF THIS CERTIFICATE HAS BEEN FORWARDED TO THE NEW CASTLE COUNTY RECORDER OF DEEDS.

AND I DO HEREBY FURTHER CERTIFY THAT THE CORPORATION HAS FILED ALL DOCUMENTS AND PAID ALL FEES REQUIRED, AND THEREUPON THE CORPORATION SHALL CEASE TO EXIST AS A CORPORATION OF THE STATE OF DELAWARE.

2584687 0265C

071225242



*Harriet Smith Windsor*

Harriet Smith Windsor, Secretary of State

AUTHENTICATION: 6161431

DATE: 11-15-07

STATE OF DELAWARE  
CERTIFICATE OF CONVERSION  
FROM A DELAWARE CORPORATION  
TO A NON-DELAWARE ENTITY  
PURSUANT SECTION 266 OF THE  
GENERAL CORPORATION LAW

1.) The name of the Corporation is FedEx Kinko's Office and Print Services, Inc.

(If changed, the name under which it's certificate of incorporation was originally filed was Kinko's New Master Corporation.)

2.) The date of filing of its original certificate of incorporation with the Secretary of State is January 23, 1996.

3.) The jurisdiction to which the corporation shall convert to is Texas and the name under which the entity shall be known as is FedEx Kinko's Office and Print Services, Inc.

4.) The conversion has been approved in accordance with this section;

5.) The corporation may be served with process in the State of Delaware in any action, suit or proceeding for enforcement of any obligation of the corporation arising while it was a corporation of the State of Delaware, and that it irrevocably appoints the Secretary of State as its agent to accept service of process in any such action, suit or proceeding.

6.) The address to which a copy of the process shall be mailed to by the Secretary of State is

Attn: General Counsel  
Three Galleria Tower, 13155 Noel Road, Suite 1600  
Dallas, TX 75240

In Witness Whereof, the undersigned have executed this Certificate of Conversion on this 14<sup>th</sup> day of November, A.D. 2007.

By:   
Authorized Officer

Name: Robert T. Molinet, Secretary  
Print or Type Name and Title

# SCOPELITIS

GARVIN LIGHT HANSON & FEARY

10 West Market Street  
Suite 1500  
Indianapolis, IN 46204

*The full service transportation law firm*

www.scopelitis.com

Main (317) 637-1777  
Fax (317) 687-2414

NATHANIEL G. SAYLOR  
nsaylor@scopelitis.com

May 15, 2013

**VIA FEDERAL EXPRESS**

Washington Utilities and Transportation Commission  
1300 S. Evergreen Park Dr SW  
Olympia, WA 98504-7250

RE: FedEx Office and Print Services, Inc.  
Intrastate Authority

To Whom It May Concern:

Enclosed for filing are the following documents in connection with an intrastate authority application for the above company:

1. Application For Permit
2. Filing Fee Check in the Amount of \$275.00
3. Equipment List
4. Copies of Washington Secretary of State admission approval documents
5. Copies of Texas Secretary of State corporate documents

With regard to insurance, the Form E insurance filing will be submitted directly by the insurance company. Lastly, I enclose an extra copy of this letter along with a self-addressed, stamped envelope for your use in acknowledging receipt. If you have any questions concerning the filing, please contact me.

Very truly yours,



Nathaniel G. Saylor

NGS/sl

Enclosures

cc: Araceli Castillo w/enclosures

4839-4253-3396, v. 1

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## Search Business Licenses

### License Information:

**Entity Name:** FEDEX OFFICE AND PRINT SERVICES, INC.  
**Business Name:** FEDEX OFFICE AND PRINT SERVICES, INC.  
**License Type:** Washington State Business  
**Entity Type:** Profit Corporation  
**UBI:** 601753172 Business ID:001 Location ID:0066  
**Status:** To check the status of this company, go to [Secretary of State](#) and [Department of Revenue](#).

**Location Address:**  
 1400 6TH AVE  
 SEATTLE, WA, 98101-2318

**Mailing Address:**  
 BLDG C 3RD FL  
 3630 HACK CORSS RD  
 MEMPHIS, TN, 38125

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	Status	Expires	First Issued
<b>Registered Trade Names:</b>			
FEDEX OFFICE	Active	N/A	07/22/2008
KINKO'S	Active	N/A	02/03/1997
KINKO'S COPIES	Active	N/A	02/03/1997
KINKO'S COPIES OPEN 24 HOURS	Active	N/A	02/03/1997
KINKO'S OPEN 24 HOURS	Active	N/A	02/03/1997
KINKO'S THE COPY CENTER	Active	N/A	02/03/1997
KINKO'S YOUR BRANCH OFFICE	Active	N/A	02/03/1997

### Governing People:

ADDITIONAL NAMES ON FILE  
 BRIAN PHILIPS  
 MICHEAL FRYT  
 ROBERT B CARTER  
 ROBERT T MOLINET  
 TRACY BRIGHTMAN

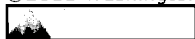
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# Corporation Detail

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All documents filed with the Corporations Division are considered public record.

## FEDEX OFFICE AND PRINT SERVICES, INC.

UBI Number	601753172
Category	REG
Profit/Nonprofit	Profit
Active/Inactive	Active
State Of Incorporation	TX
WA Filing Date	12/07/2007
Expiration Date	12/31/2013
Inactive Date	
Duration	Perpetual
Registered Agent Information	
Agent Name	C T CORPORATION SYSTEM
Address	505 UNION AVE SE STE 120
City	OLYMPIA
State	WA
ZIP	98501
Special Address Information	
Address	
City	
State	
Zip	

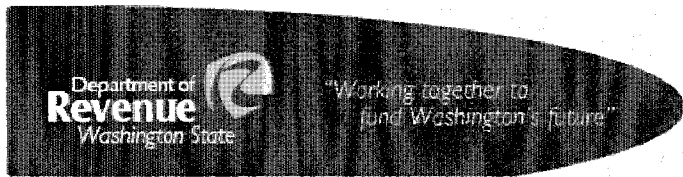
**Governing Persons**

Title	Name	Address
President	PHILIPS , BRIAN	THREE GALLERIA TOWER 13155 NOEL RD, STE 1600 DALLAS , TX 75240
Vice President	BRIGHTMAN , TRACY	THREE GALLERIA TOWER 13155 NOEL RD, STE 1600 DALLAS , TX 75240
Secretary	MOLINET , ROBERT T	942 S SHADY GROVE RD MEMPHIS , TN 38120
Treasurer	FRYT , MICHEAL	942 S SHADY GROVE RD MEMPHIS , TN 38120
Chairman	CARTER , ROBERT B	942 S SHADY GROVE RD MEMPHIS , TN 38120

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If "Non-revenue" appears after Tax Registration Number, the account is not registered with the Department of Revenue. However, it may be registered with other agencies in the state.

### Washington State Department of Revenue State Business Records Database Detail

<b>TAX REGISTRATION NO:</b> 601753172 <b>UBI:</b> 601753172 <b>ENTITY NAME:</b> FEDEX OFFICE AND PRINT SERVICES INC <b>BUSINESS NAME:</b>	<b>ACCOUNT OPENED:</b> 01/01/1997 <b>ACCOUNT CLOSED:</b> OPEN
<b>MAILING ADDRESS:</b> 3630 HACKS CROSS RD FL 3 MEMPHIS, TN 38125-8800	<b>BUSINESS LOCATION:</b> 16815 NE REDMOND WAY REDMOND, WA 98052-0000
<b>ENTITY TYPE:</b> CORPORATION  <b>NAICS CODE:</b> 561439 <b>NAICS DEFINITION:</b> OTHER BUSINESS SERVICE CENTERS (INCLUDING COPY SHOPS) (PT)	<b>RESELLER PERMIT NO:</b> A05 7417 13 <b>PERMIT EFFECTIVE:</b> 01/01/2010 <b>PERMIT EXPIRES:</b> 12/31/2013

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May 22, 2013

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- X Obtain a Uniform Motor Carrier Certificate of Insurance (Form E) from your insurance company. The insurance must show your name EXACTLY as it is shown above.

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You may call 360-664-1222 or e-mail us at [transportation@utc.wa.gov](mailto:transportation@utc.wa.gov). Our fax number is 360-586-1181.

Thank You.

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