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February 19, 2013

**VIA ELECTRONIC FILING**

Dave Danner, Secretary and Executive Director  
Washington Utilities and Transportation Commission  
1300 S Evergreen Park Drive, SW  
Post Office Box 47250  
Olympia, Washington 98504-7250

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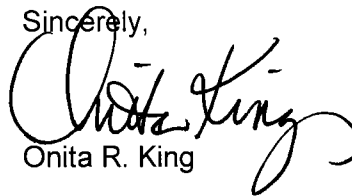
**Re: 2013 Annual Budget Report**

Dear Mr. Danner:

Northwest Natural Gas Company, dba NW Natural, submits herewith an original and three copies of its 2013 Annual Budget Report, pursuant to WAC 480-140-030 and WAC 480-140-040.

Please address any correspondence on this matter to me, with copies to John W. Sohl, Budget Manager, 503.226.4211, extension 3435, at the address stated above.

Sincerely,

  
Onita R. King

attachment

**2013 O&M BUDGET**

	Jan 2013	Feb 2013	Mar 2013	Apr 2013	May 2013	Jun 2013	Jul 2013	Aug 2013	Sep 2013	Oct 2013	Nov 2013	Dec 2013	2013 FINAL
<b>TOTAL O&amp;M</b>	10,958,328	10,899,558	11,599,086	10,758,241	10,335,148	10,223,646	10,269,137	10,102,538	10,070,661	10,900,597	10,453,111	11,409,977	127,980,029
<b>TOTAL DEPARTMENTAL O&amp;M</b>	12,602,427	12,624,621	12,551,198	12,561,288	12,168,283	12,237,785	12,120,847	11,981,068	12,401,553	12,820,705	12,252,930	12,337,449	148,660,144
<b>DAVID ANDERSON</b>	2,469,019	2,329,868	2,555,910	2,467,234	2,331,019	2,338,407	2,451,338	2,372,087	2,440,234	2,479,471	2,468,659	2,505,636	29,208,763
REGULATORY AFFAIRS	98,759	93,759	127,494	106,494	101,494	108,994	101,994	101,494	116,494	106,494	123,994	106,494	1,293,968
PURCHASING	29,052	26,952	30,209	27,689	29,789	27,689	29,789	28,109	27,689	27,689	27,689	27,689	340,029
STORES	22,244	22,244	22,316	22,316	22,316	22,740	22,740	22,740	22,740	22,740	22,740	22,740	270,615
FINANCE DIVISION	848,601	717,048	779,935	882,963	714,064	702,696	824,774	728,605	784,180	843,565	804,238	715,902	9,346,571
INFORMATION SERVICES	1,470,363	1,469,866	1,595,956	1,427,772	1,463,356	1,476,288	1,472,041	1,491,139	1,489,132	1,478,983	1,489,989	1,632,814	17,957,610
<b>KEITH WHITE</b>	301,228	298,460	310,646	309,900	308,944	360,001	347,810	362,073	397,025	362,151	368,815	366,029	4,093,081
GAS ACQ & PIPE SVCE	105,300	78,392	81,426	82,254	81,898	101,480	80,389	81,802	82,379	84,530	94,344	81,983	1,036,167
INTEG RESOURCE PLAN	22,695	22,695	23,376	23,376	23,376	23,376	23,376	23,376	23,376	23,376	23,376	23,376	279,146
BUSINESS DEV. STR PL	173,233	197,383	205,845	204,270	203,670	235,145	244,045	256,895	291,270	254,245	251,095	260,670	2,777,768
<b>LEA ANNE DOOLITTLE</b>	1,163,920	1,175,618	1,263,739	1,204,463	1,196,373	1,293,888	1,176,073	1,169,925	1,246,729	1,365,069	1,190,189	1,233,096	14,679,082
OCCUPATIONAL SAFETY	87,026	101,429	104,515	93,520	92,990	138,609	85,145	84,487	102,510	189,981	104,801	83,880	1,268,896
BUSINESS CONTINUITY	18,824	14,349	24,256	13,231	19,256	13,231	18,256	13,231	19,756	14,231	23,256	13,231	204,308
CORPORATE SECURITY	66,822	69,322	63,104	65,004	69,504	65,504	61,004	63,754	66,004	65,504	63,004	63,004	781,538
PROJECT OFFICE	48,510	54,744	55,494	55,244	55,244	55,244	55,244	55,244	55,244	55,244	55,244	55,244	657,698
FACILITIES MGMT	565,454	558,154	558,613	561,163	558,613	564,783	561,783	559,633	559,433	561,983	559,433	562,933	6,791,977
HUMAN RESOURCES	376,284	377,619	457,757	416,301	401,766	456,066	394,640	393,575	443,531	478,125	384,450	454,553	5,034,664
<b>GREGG KANTOR</b>	7,000,117	7,350,354	6,947,508	6,876,026	6,946,163	6,915,779	6,907,710	6,962,893	7,134,635	7,093,980	7,165,884	7,290,273	84,591,322
COMMUNICATION SERV	59,351	60,351	66,751	62,751	120,751	64,751	65,751	60,751	64,751	62,751	61,751	63,751	814,209
CONSMR INFO-INTNT SR	147,784	167,784	174,158	169,158	179,158	169,158	169,158	169,158	244,158	169,158	179,158	151,158	2,089,144
<b>UTILITY SERVICES</b>	4,017,167	4,225,269	4,070,632	4,087,146	4,039,666	4,094,822	4,138,134	4,144,454	4,235,398	4,274,491	4,330,914	4,362,001	50,020,095
PROCESS DIRECTORS	46,138	44,988	51,564	47,339	46,239	52,514	49,489	47,289	51,564	48,189	46,789	53,960	586,062
<b>ACQUIRE CUSTOMERS</b>	274,020	274,020	250,647	250,647	250,647	251,238	251,238	251,238	251,238	251,238	251,238	251,238	3,088,646
CUST ACQ MRKTG NEW	78,024	78,024	79,975	79,975	79,975	79,975	79,975	79,975	79,975	79,975	79,975	79,975	965,802
CUSTOMER ACQUISITION	195,996	195,996	170,672	170,672	170,672	171,262	171,262	171,262	171,262	171,262	171,262	171,262	2,102,844
<b>SERVE CUSTOMERS</b>	3,687,008	3,906,261	3,768,421	3,789,160	3,742,780	3,791,071	3,837,407	3,845,927	3,932,597	3,975,064	4,032,888	4,056,803	46,375,387
CUST CONTACT CENTER	1,071,210	1,112,609	1,049,817	1,055,061	1,008,497	996,130	1,051,342	1,030,226	1,113,677	1,116,715	1,154,760	1,166,152	12,926,193
CUST FIELD SERVICES	1,560,976	1,724,463	1,642,164	1,651,409	1,655,906	1,691,212	1,691,915	1,710,652	1,713,370	1,756,360	1,765,118	1,781,447	20,344,584
ACCOUNT SERVICES	390,302	393,552	396,237	396,297	397,537	403,077	402,937	405,177	408,077	406,937	410,177	412,187	4,822,491
COMPLIANCE SERVICES	505,462	504,452	505,291	510,020	510,040	517,869	516,879	516,879	516,879	512,001	511,991	516,291	6,144,054
MAJOR ACCOUNT SERVICE	169,059	171,186	174,911	176,372	171,200	182,783	174,334	182,984	180,594	183,052	190,842	180,727	2,138,055
<b>UTILITY OPERATIONS</b>	2,776,815	2,896,949	2,635,968	2,556,971	2,606,589	2,587,049	2,534,668	2,588,531	2,590,328	2,587,581	2,594,061	2,713,364	31,667,874
RESEARCH AND DEVELOP	240,000	355,000	50,000	20,000	20,000	20,000	-	20,000	-	40,000	-	25,000	770,000
<b>OPERATIONS SERVICES</b>	335,139	335,965	352,919	345,169	348,519	344,615	344,615	340,016	365,716	348,866	362,116	366,616	4,193,922
OPERATIONS SUPPORT SVC	48,808	48,808	62,209	49,209	49,209	57,831	49,831	49,831	52,831	49,831	50,031	53,031	621,463
DISPATCH & BUS ANALYSIS	290,331	287,157	290,710	295,960	299,310	306,435	294,784	290,185	302,885	299,035	312,084	303,585	3,572,459
<b>DELIVER GAS</b>	2,196,676	2,206,984	2,233,049	2,191,802	2,258,070	2,202,793	2,190,052	2,228,515	2,234,613	2,198,715	2,231,945	2,331,748	26,703,952
CODE COMPLIANCE	85,919	86,319	88,848	88,948	88,848	88,848	88,848	88,848	88,848	88,848	88,848	88,848	1,060,818
OPS TECHNICAL SVCS	78,081	78,081	86,115	83,715	95,115	89,182	80,182	80,182	90,862	96,432	96,432	83,512	1,037,890
GAS OPERATIONS	541,559	563,153	551,008	555,737	575,977	546,475	548,269	582,034	535,617	532,434	536,442	588,363	6,657,068

**2013 O&M BUDGET**

	Jan 2013	Feb 2013	Mar 2013	Apr 2013	May 2013	Jun 2013	Jul 2013	Aug 2013	Sep 2013	Oct 2013	Nov 2013	Dec 2013	2013 FINAL
<b>GAS STORAGE &amp; OPS</b>	815,317	802,624	822,530	779,055	814,583	789,701	781,777	788,775	828,409	790,125	819,046	880,648	9,712,590
<b>ENGINEERING</b>	675,800	675,807	684,547	684,347	683,547	688,577	690,877	688,677	690,877	690,777	691,077	690,677	8,235,586
<b>MARGARET KIRKPATRICK</b>	1,224,977	940,992	972,264	1,218,719	1,046,089	1,014,133	1,227,043	941,448	1,088,045	1,184,425	986,800	967,727	12,792,864
CONSR RELATIONS-EVT	61,453	66,803	83,353	69,733	77,893	99,618	98,453	98,428	92,193	72,758	84,203	63,958	969,649
PUB POLICY & GVRM AF	151,990	72,240	75,574	75,324	74,824	76,574	75,324	75,074	76,824	80,474	77,074	95,824	1,007,117
COMM & CIVIC AFFAIRS	10,222	8,922	9,323	10,873	11,673	51,873	3,873	13,173	26,823	11,373	10,373	3,873	172,374
LEGAL	202,973	210,953	218,858	209,008	208,508	217,432	210,507	208,707	231,432	208,887	208,707	213,636	2,549,807
CORP SECRETARY	348,439	134,024	127,188	396,563	218,273	113,163	380,313	90,893	202,298	333,513	105,823	134,908	2,585,399
RISK, ENVIR AND LAND	413,583	413,943	422,832	421,082	419,782	420,337	420,437	420,037	423,339	421,284	465,484	419,392	5,081,545
ENVIRONMENTAL POLICY	36,306	34,306	35,136	36,136	35,136	35,136	37,136	35,136	35,136	36,136	35,136	36,136	426,973
<b>GREGG KANTOR, EXECUT</b>	598,135	596,390	636,916	624,240	632,862	639,285	606,425	612,728	628,435	621,980	612,056	635,042	7,444,490
INTERNAL-AUDITING	84,353	89,353	81,506	81,506	81,506	81,506	81,506	81,506	81,506	81,506	81,506	81,506	998,763
EXECUTIVES	503,782	507,037	555,410	542,734	551,356	557,779	524,919	531,222	546,929	540,474	530,550	553,536	6,445,727
VACATION TIMING	73,375	286,285	187,973	184,465	30,591	(6,948)	(201,793)	(46,337)	(146,791)	113,388	(159,614)	(294,584)	-
UNIDENTIFIED PAYROLL	(245,700)	(350,700)	(341,115)	(341,115)	(341,115)	(334,115)	(411,115)	(411,115)	(404,115)	(397,115)	(397,115)	(383,115)	(4,357,554)
UNIDENTIFIED NONPYRL	17,356	17,356	17,356	17,356	17,356	17,356	17,356	17,356	17,356	17,356	17,356	17,356	208,275
<b>CORPORATE</b>	(1,644,099)	(1,725,064)	(952,112)	(1,803,047)	(1,833,135)	(2,014,138)	(1,851,709)	(1,878,520)	(2,330,892)	(1,920,109)	(1,799,819)	(927,472)	(20,680,115)
BENEFIT ALLOCATION	(453,505)	(453,505)	130,092	(460,983)	(460,983)	(866,465)	(467,110)	(467,110)	(1,170,010)	(467,110)	(467,110)	44,080	(5,559,732)
OTHER ADMIN ACCOUNTS	(1,190,593)	(1,271,558)	(1,082,204)	(1,342,065)	(1,372,152)	(1,147,653)	(1,384,599)	(1,411,410)	(1,160,881)	(1,452,998)	(1,332,708)	(971,561)	(15,120,384)

**2013 Capital Budget**

		2013	January	February	March	April	May	June	July	August	September	October	November	December
<b>COMPANY TOTALS</b>		<b>130,000,000</b>	<b>6,857,989</b>	<b>8,518,883</b>	<b>11,957,486</b>	<b>12,084,035</b>	<b>13,093,846</b>	<b>13,363,876</b>	<b>14,036,563</b>	<b>12,532,389</b>	<b>12,948,522</b>	<b>9,864,692</b>	<b>7,337,784</b>	<b>7,303,937</b>
Category 1-4 Total		129,882,700	6,838,439	8,499,333	11,937,936	12,064,485	13,074,296	13,344,326	14,036,563	12,532,389	12,948,522	9,864,692	7,337,784	7,303,937
Category 5 (Storage) Total		117,300	19,550	19,550	19,550	19,550	19,550	19,550	19,550	-	-	-	-	-
1.	<b>NEW CUSTOMER ACQUISITIONS</b>													
	NEW MAINS	28,909,191	2,784,983	2,259,854	2,712,558	2,239,211	2,543,531	2,221,913	2,816,721	2,382,047	2,564,422	2,188,705	2,103,040	2,090,225
	710 MAIN EXT - RESIDENTIAL	3,802,009	316,834	316,834	316,834	316,834	316,834	316,834	316,834	316,834	316,834	316,834	316,834	316,834
	711 MAIN EXT - COMM & INDUST.	489,800	40,800	40,800	40,800	40,800	40,800	40,800	40,800	40,800	40,800	40,800	40,800	40,800
	712 MAIN EXT - SYS EXPANSION	1,963,500	163,625	163,625	163,625	163,625	163,625	163,625	163,625	163,625	163,625	163,625	163,625	163,625
	713 NEW SERVICES	1,348,909	112,409	112,409	112,409	112,409	112,409	112,409	112,409	112,409	112,409	112,409	112,409	112,409
	720 NEW RESIDENTIAL SERVICES	16,732,104	1,394,342	1,394,342	1,394,342	1,394,342	1,394,342	1,394,342	1,394,342	1,394,342	1,394,342	1,394,342	1,394,342	1,394,342
	721 CONV. RESIDENTIAL SERVICE	4,973,099	414,425	414,425	414,425	414,425	414,425	414,425	414,425	414,425	414,425	414,425	414,425	414,425
	722 COMM. & INDUS. SERVICES	8,383,247	698,604	698,604	698,604	698,604	698,604	698,604	698,604	698,604	698,604	698,604	698,604	698,604
	723 RETAINED CONTRIBUTIONS	3,375,759	281,313	281,313	281,313	281,313	281,313	281,313	281,313	281,313	281,313	281,313	281,313	281,313
	(600,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
	CONSTRUCTION PERMITS	645,592	53,799	53,799	53,799	53,799	53,799	53,799	53,799	53,799	53,799	53,799	53,799	53,799
	METERS	8,329,485	1,070,007	544,878	997,563	524,236	828,556	506,937	1,103,746	667,071	849,447	473,730	388,064	375,250
	METER PURCHASES	4,283,751	732,863	207,794	660,419	187,091	491,411	169,793	766,602	329,927	512,302	136,586	50,920	38,105
	METER INSTALLATIONS	3,867,923	322,327	322,327	322,327	322,327	322,327	322,327	322,327	322,327	322,327	322,327	322,327	322,327
	IND & COMMERCIAL SOLUTIONS-22/24	177,811	14,818	14,818	14,818	14,818	14,818	14,818	14,818	14,818	14,818	14,818	14,818	14,818
2.	<b>REPLACEMENTS SUPPORTED BY REVENUES</b>													
	TOTAL BARE STEEL	28,488,734	1,497,248	1,360,234	2,888,796	2,787,512	3,286,186	3,327,959	4,193,297	3,409,856	3,263,856	1,157,067	658,862	658,862
	BARE STEEL-MAINS	16,786,893	468,507	336,079	1,634,482	1,639,449	2,369,449	2,369,449	2,434,005	2,369,449	2,223,449	285,721	328,428	328,428
	BARE STEEL-SERVICES	16,642,701	409,927	322,561	1,627,272	1,632,239	2,362,239	2,362,239	2,426,796	2,362,239	2,216,239	278,511	321,219	321,219
	TOTAL LEAKAGE	144,193	58,580	13,518	7,209	7,209	7,209	7,209	7,209	7,209	7,209	7,209	7,209	7,209
	LEAKAGE RECONSTRUCTION - MAINS	3,196,729	179,936	286,038	516,198	473,574	473,574	515,344	515,344	47,344	47,344	47,344	47,344	47,344
	LEAKAGE RECONSTRUCT - SERVICES	3,135,344	170,492	281,316	511,476	468,852	468,852	510,622	510,622	42,622	42,622	42,622	42,622	42,622
	LESS: UNALLOWED LEAKAGE/BARE STEEL	(3,000,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
	DISTRIBUTION INTEGRITY - MAINS (DIMP)	2,508,850	250,884	250,884	250,884	167,257	167,257	167,257	376,327	125,443	125,443	125,443	250,884	250,884
	DISTRIBUTION INTEGRITY - SERVICES (DIMP)	520,631	65,715	39,558	39,558	39,558	39,558	39,558	39,558	39,558	39,558	39,558	49,447	49,447
	TRANSMISSION INTEGRITY (TIMP)	8,706,630	803,039	718,508	718,508	718,508	507,181	507,181	1,098,895	1,098,895	1,098,895	929,835	253,591	253,591
	LESS: UNALLOWED DIMP & TIMP	(250,000)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)

2013 Capital Budget		2013 Total	January	February	March	April	May	June	July	August	September	October	November	December
3.	REPLACEMENTS / BETTERMENTS NOT SUPPORTED BY REVENUES	44,229,293	2,129,558	2,703,034	3,526,952	4,362,644	4,549,462	4,894,849	4,329,427	3,985,824	4,385,592	3,772,166	2,726,097	2,863,697
	PUBLIC WORKS	14,089,282	888,823	898,178	968,383	1,249,029	1,566,634	1,529,674	1,590,481	1,590,481	1,216,175	935,530	907,464	748,432
	PUBLIC WORKS - MAINS	13,807,282	865,322	874,678	935,483	1,216,130	1,533,734.25	1,496,774	1,557,581	1,557,581	1,206,774	926,130	898,063	739,032
	PUBLIC WORKS - SERVICES	282,000	23,500	23,500	32,900	32,900	32,900	32,900	32,900	32,900	9,400	9,400	9,400	9,400
	RELOCATES/ABANDONMENTS	5,056,719	388,930	409,420	385,254	385,254	644,248	431,747	431,747	431,747	431,747	431,747	342,439	342,439
	RELOCATES/ABANDONMENTS-MAINS-116	2,915,909	280,482	238,155	171,174	171,174	430,168	260,482	260,482	260,482	260,482	260,482	171,174	171,174
	RELOCATES/ABANDONMENTS-SERV-316	2,140,810	128,448	171,265	214,080	214,080	214,080	171,265	171,265	171,265	171,265	171,265	171,265	171,265
	NON REVENUE PRODUCING LEAKAGE/BARE STEEL	3,250,000	270,833	270,833	270,833	270,833	270,833	270,833	270,833	270,833	270,833	270,833	270,833	270,833
	SYSTEM REINFORCEMENT	10,811,717	337,323	875,203	1,163,000.14	1,360,962	1,261,749	1,311,356	1,311,356	1,311,356	840,493	840,493	99,212	99,212
	CATHODIC PROTECTION	330,000	-	-	54,999	-	-	54,999	55,000	55,000	55,000	55,000	-	-
	DAMAGE RECONSTRUCTION - MAINS	258,233	21,519	21,519	21,519	21,519	21,519	21,519	21,519	21,519	21,519	21,519	21,519	21,519
	DAMAGE RECONSTRUCTION - SERVICES	113,240	9,437	9,437	9,437	9,437	9,437	9,437	9,437	9,437	9,437	9,437	9,437	9,437
	REGULATORS	1,023,952	41,380	41,380	41,380	41,380	41,380	164,388	157,241	124,138	74,483	173,794	41,380	81,630
	DISTRICT REGULATORS-13	943,452	41,380	41,380	41,380	41,380	41,380	124,138	124,138	124,138	74,483	173,794	41,380	41,380
	SERVICE REGULATORS-19	80,500	-	-	-	-	-	40,250	-	-	-	-	-	40,250
	SYSTEM BETTERMENTS	5,175,000	-	-	239,584	421,667	-	584,563	-	-	1,102,063	862,500	862,500	1,102,063
	MISC IMPROVEMENTS-GAS SUPPLY-11	76,667	-	-	76,667	-	-	-	-	-	-	-	-	-
	MIST MISC BETTERMENTS-18	988,333	-	-	239,584	-	-	239,583	-	-	239,583	-	-	239,583
	NEWPORT LNG-529	4,140,000	-	-	-	345,000	-	345,000	-	-	862,500	862,500	862,500	862,500
	GENERAL	4,121,150	171,313	177,068	372,563	602,563	733,663	516,313	481,813	171,313	343,813	171,313	171,313	208,113
	TRANSPORTATION-32	2,812,900	115,000	115,000	201,250	546,250	591,100	345,000	345,000	115,000	115,000	115,000	115,000	94,300
	POWER OPERATED EQUIPMENT-35	345,000	28,750	28,750	28,750	28,750	28,750	28,750	28,750	28,750	28,750	28,750	28,750	28,750
	SMALL TOOLS-33	494,500	41,208	41,208	41,208	41,208	41,208	41,208	41,208	41,208	41,208	41,208	41,208	41,208
	OFFICE FURNITURE-40	86,250	7,188	7,188	7,188	7,188	7,188	7,188	7,188	7,188	7,188	7,188	7,188	7,188
	OFFICE EQUIPMENT-31	230,000	-	-	-	-	-	-	-	-	-	-	-	-
	CORPORATE SECURITY-571	402,500	-	-	-	-	-	-	-	-	-	-	-	-
	SALVAGE - TRANS. & POWER EQUIP.-44	(250,000)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)	(20,833)
4.	INVESTMENTS REQUIRING ECONOMIC JUSTIFICATION	28,274,482	426,650	2,176,212	2,809,649	2,695,117	2,695,117	2,899,605	2,695,117	2,754,662	2,754,662	2,846,754	1,849,785	1,671,152
	INFORMATION TECHNOLOGY	13,371,050	426,650	922,300	1,121,250	1,211,206	1,211,206	1,211,206	1,211,206	1,270,750	1,270,750	1,270,750	1,211,206	1,032,573
	RADIO & ELECTRONIC IMPROVEMENTS-17	1,207,500	-	-	120,750	120,750	120,750	120,750	120,750	120,750	120,750	120,750	120,750	120,750
	COMPUTER SOFTWARE/HARDWARE-38	12,163,550	426,650	922,300	1,000,500	1,090,456	1,090,456	1,090,456	1,090,456	1,150,000	1,150,000	1,150,000	1,090,456	911,823
	LAND AND STRUCTURES	14,903,432	-	1,253,912	1,688,399	1,483,912	1,483,912	1,688,399	1,483,912	1,483,912	1,483,912	1,576,004	638,560	638,560
	STRUCTURES-36	14,903,432	-	1,253,912	1,688,399	1,483,912	1,483,912	1,688,399	1,483,912	1,483,912	1,483,912	1,576,004	638,560	638,560
5.	STORAGE	117,300	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550
	TOTAL UTILITY STORAGE	117,300	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550
	ADAMS STORAGE PROJECT-562	117,300	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550	19,550