

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

1300 South Evergreen Park Drive SW, PO Box 47250
Olympia Washington 98504-7250
Phone (360) 664-1222
Fax (360) 586-1181

RECEIVED

OCT 22 2003

APPLICATION FOR BUS CERTIFICATE

WASH. UT. & TP. COMM. Fee: \$150.00
M-8966 CID Reception NO. 0001933 Application No. D-79226
Date Received 10/22/03 Amount \$ 150.00 Additional Permit C-947 CH-83
Fitness Rates Schedule Insurance

Application is made to the Washington Utilities and Transportation Commission for a Certificate of Public Convenience and Necessity, as provided in Chapter 81.68 RCW.

APPLICATION

Fee - \$150

(Check One Only) ORIGINAL EXTENSION

NOTE: APPLICATION MUST BE COMPLETED IN FULL. INDIVIDUAL PARTNERSHIP CORPORATION

1. NAME OF APPLICANT Northwestern Stage Lines, Inc.
2. D/B/A: Northwestern Trailways
3. MAILING ADDRESS Same PHYSICAL ADDRESS 4711 S. Ben Franklin Lane Spokane, WA 99224
BUSINESS TELEPHONE NUMBER (509) 838-4029 FAX NUMBER (509) 624-9863
UBI # 601 134 881 E-MAIL busnws@aol.com

4. IF APPLICANT IS A CORPORATION, LIST NAME, TITLES, AND PERCENTAGE OF STOCK OF PRINCIPAL SHAREHOLDERS. IF APPLICANT IS A PARTNERSHIP, LIST NAMES, ADDRESSES, AND PERCENTAGE OF INTEREST OF ALL PERSONS HAVING AN EQUITY IN THE BUSINESSES:
Shirley Achabal (CEO) 47.93% Cleto Achabal (President) 33.69%
Bill Brannan (Exec. V.P.) 12.62% Shirley Sample (CFO) 5.74%

5. Will an attorney be representing you at the hearing? Yes No
If yes, list specific attorney's name:
Phone No. Address:

6. If the Commission assigns this application for formal hearing, applicant will present approximately 3 witnesses at the hearing. Estimate how much time your presentation will take. 30 minutes.
7. Describe your proposed route using state or county highway numbers, AND attach a detailed map or sketch showing the proposed route or area.

Attached is a Washington State Map. The route is highlighted in red.

Between: Wenatchee, Wa and Ellensburg, Wa over U.S. Highways 2 and 97.

(NOTE: This statement may be a separate attachment labeled "7").

8. AD Is this an application for extension of your present route? Yes NO
If yes, attach a copy of your current certificate.

9. Attach two copies of your proposed tariff, which shows both the rates or fees to be charged for service and rules and regulations which govern how they will be assessed.
10. Attach two copies of your proposed time schedule and route, naming all service points.
11. State fully the conditions that justify the Commission granting you a certificate.

There is no other bus service between these two Washington cities.

(NOTE: This statement may be a separate attachment labeled "11")

12. List the terminal facilities you propose to use at each of the named points on your proposed route.
- Wenatchee: Columbia Station 300 S. Columbia.
Ellensburg: Pilot Station, 1512 Hwy 97

(NOTE: This statement may be a separate attachment labeled "12")

13. AD You must submit, prior to issuance of a certificate to operate as an Auto Transportation Company, a Form "E" Certificate of Insurance issued by an insurance company authorized to write insurance in the state of Washington. ON-file

14. List the names and addresses of all other transportation providers currently furnishing similar service by means of motor coach, railroad or boat lines, between any of the points or along any portion of the route you propose to serve.

Kititas County Action Council 204 E. 6th Ellensburg Wa 98926
LINK, 2700 Euclid Ave, Wenatchee, WA 98801-5914

(NOTE: This statement may be a separate attachment labeled "14")

15. Complete the following financial data *Enclosed.*

ASSETS		LIABILITIES	
Cash in Bank and on hand	\$	Salaries/Wages Payable	\$
Notes Receivable	\$	Accounts Payable	\$
Accounts Receivable	\$	Notes Payable	\$
Investments	\$	Mortgages Payable	\$
Other Current Assets	\$	Contracts and Bonds Payable	\$
Prepaid Expenses	\$	Other	\$
Land and Buildings		TOTAL LIABILITIES	\$
Equipment (buses)	\$	NET WORTH	
Office Furniture	\$	Preferred Stock	\$
Other Equipment	\$	Common Stock	\$
Other Assets	\$	Retained Earnings	\$
	\$	Capital	\$
TOTAL ASSETS	\$	TOTAL LIABILITIES AND NET WORTH	\$

*Enclose Balance Sheet and Profit and Loss Statement, if available, and label it "15"

16. Complete the following statement of equipment to be used in connection with proposed service or attach equipment list with the appropriate information. *Attached.*

LICENSE NUMBER	YEAR AND MAKE OF VEHICLE	SERIAL NUMBER (VEHICLE IDENTIFICATION NUMBER)	SEATING CAPACITY

(NOTE: This information may be an attachment labeled "16").

17. SAFETY COMPLIANCE REVIEW AND QUESTIONNAIRE:

GENERAL

	YES	NO	N/A
Do you have a copy of the laws and rules relating to auto transportation companies?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Have you been cited within the last three years by the Commission for violations of its rules or laws?.....	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

If Yes, explain: _____

Are you familiar with the state passenger carrier safety rules?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Will management review the carrier's compliance status on a periodic basis?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

NOTIFICATION AND REPORTING OF ACCIDENTS

	YES	NO	N/A
Are you familiar with the Commission accident reporting rule?	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Will you take any action against drivers involved in preventable accidents?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

PART 391 - QUALIFICATION OF DRIVERS

	YES	NO	N/A
Do you have written hiring policies/procedures that are being followed when hiring new drivers?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Are oral interviews conducted with new drivers to verify information submitted on their applications?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Will you have a system established to ensure drivers' medical certificates remain current?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Will you verify that physicians completing medical certifications are knowledgeable about the instructions for performing and recording driver physical examinations?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Will you review the results of the health history and physical examination?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Will you have a system established that will ensure drivers' operating licenses remain current?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Will you have a system established that will ensure drivers' annual reviews and annual record of violations remain current?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Will you comply with the road test provisions of Section 391.31?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Can you maintain and produce complete driver qualification files on drivers?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

PART 392 - DRIVING OF MOTOR VEHICLES

	YES	NO	N/A
Do you have established procedures concerning the use of alcohol and drugs?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Do you have a policy for monitoring speed?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

PART 395 - HOURS OF SERVICE OF DRIVERS

	YES	NO	N/A
Can you explain the hours of service limitations, i.e., 10, 15, 60 in 7, 70 in 8?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Will you file records of duty status in systematic manner?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Will drivers be required to complete recaps of their records of duty status?.....	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

- Will dispatchers be aware of drivers' hours of service prior to trip?..... ___
- Will other independent records be compared to drivers records of duty status for accuracy?... ___
- Will you have a system for recording hours of duty status on 100 mile radius drivers?..... ___
- Will you have a disciplinary policy for noncompliance with Part 395?..... ___

PART 396 - INSPECTION, REPAIR AND MAINTENANCE

- | | YES | NO | N/A |
|--|-------------------------------------|-----|-----|
| Will you have written procedures explaining a systematic, periodic maintenance program?... | <input checked="" type="checkbox"/> | ___ | ___ |
| Will you periodically review maintenance records for all equipment?..... | <input checked="" type="checkbox"/> | ___ | ___ |
| Will you comply with the vehicle inspection procedure?..... | <input checked="" type="checkbox"/> | ___ | ___ |

PART 396 - INSPECTION, REPAIR AND MAINTENANCE

- | | YES | NO | N/A |
|--|-------------------------------------|-----|-----|
| Will you train drivers to perform pre-trip inspections?..... | <input checked="" type="checkbox"/> | ___ | ___ |
| Will you maintain the prior three months vehicle inspection reports on a vehicle?..... | <input checked="" type="checkbox"/> | ___ | ___ |
| Will you maintain a complete maintenance file on all vehicles?..... | <input checked="" type="checkbox"/> | ___ | ___ |

The applicant understands that the filing of this application does not in itself constitute authority to operate; that he/she is familiar with the law and the rules of the Washington Utilities and Transportation Commission governing Auto Transportation Companies and promises strict compliance therewith.

Dated at: Spokane, Washington, 10/20/03
(City or Town) (Month/Day/Year)

Bill Brannan
(Name of applicant)

By: Bill Brannan
(Signature)

I certify (or declare) under penalty of perjury under the laws of the state of Washington that the foregoing is true and correct.

10/20/03 Spokane, Wa
(Date and Place)

Bill Brannan
(Signature)

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

For the Operation of Motor Propelled Vehicles

pursuant to the provisions of Chapter 81 RCW

THIS IS TO CERTIFY that authority is granted to operate as a MOTOR CARRIER in the transportation of the commodities and in the territory described herein to

NORTHWESTERN STAGE LINES, INC.
d/b/a NORTHWESTERN TRAILWAYS
4711 S. BEN FRANKLIN LN.
SPOKANE, WA 99204

CERT NO.
C-00947

PASSENGER AND EXPRESS SERVICE

BETWEEN: Spokane and the Washington-Idaho State Line southeast of Uniontown en route to Lewiston, Idaho:

From Spokane, over U.S. Highway 195 to the Washington-Idaho State Line, with authority to serve Thornton over access highways to U.S. Highway 195.

BETWEEN: Pullman and the Washington-Idaho State Line en route to Moscow, Idaho.

From Pullman over Washington Highway 270 to the Washington-Idaho State Line.

BETWEEN: The Idaho-Washington State Line east of Clarkston en route from Lewiston, Idaho, and Walla Walla:

From the Idaho-Washington State Line over U.S. Highway 12 to Walla Walla.

BETWEEN: Walla Walla and the Washington-Oregon State Line en route to Pendleton, Oregon:

From Walla Walla, over Washington Highway 125 to the Washington-Oregon State Line.

BETWEEN: Spokane and Seattle over Interstate Highway 90 and all intermediate points.

BETWEEN: Seattle and Bellingham over Interstate Highway 5 and all intermediate points.

BETWEEN: Wenatchee and Oroville over U.S. Highway 97.

BETWEEN: Everett, Wenatchee and Moses Lake over U.S. Highway 2 and State Routes 28, 282 and 17.

M. V. C. NO. 2161

10-15-1997



WASHINGTON UTILITIES AND TRANSPORTATION
COMMISSION

By _____

#15

Northwestern Stage Lines, Inc.
Income Statement
For the Eight Months Ending August 31, 2003

	Current Month This Year	Current Month Last Year	Year to Date This Year	Year to Date Last Year
Revenues				
PASS REVENUE - SCHEDULE	\$ 116,921.14	\$ 119,543.81	\$ 782,808.72	\$ 811,877.77
5311F GRANT REVENUE	9,255.75	4,927.63	52,628.66	44,961.81
PASS REVENUE - CHARTER	166,310.00	168,567.00	952,901.95	1,233,146.53
PACKAGE EXPRESS REVENUE	7,577.13	6,988.66	43,763.85	47,876.19
MISCELLANEOUS REVENUE	0.00	0.00	0.00	963.16
REFUND SER CHG REVENUE	234.73	258.59	1,300.34	1,386.75
PTO SERVICE CHARGE REVENUE	465.00	979.50	5,855.86	6,302.50
Total Revenues	300,763.75	301,265.19	1,839,259.38	2,146,514.71
Cost of Sales				
Total Cost of Sales	0.00	0.00	0.00	0.00
Gross Profit	300,763.75	301,265.19	1,839,259.38	2,146,514.71
Expenses				
BOISE SHOP VEH-FUEL&REP	108.48	0.00	132.48	0.00
SPOKANE SHOP VEHICLES	23.10	0.00	164.44	639.78
BOISE SHOP BLDG & GROUNDS	0.00	0.00	109.46	0.00
SPOKANE SHOP BLDG & GR	130.00	1,218.43	3,827.42	4,011.88
BOISE SHOP UTILITIES	474.91	575.97	4,284.78	4,482.13
SPOKANE SHOP UTILITIES	1,200.04	1,060.28	9,254.82	8,161.47
BOISE SHOP & GARAGE MISC.	0.00	0.00	0.00	4.91
SPOKANE SHOP & GARAGE MISC.	454.91	470.42	2,720.16	3,490.80
BOISE SHOP EMPLOYEE EXP	0.00	0.00	110.88	0.00
SPOKANE SHOP EMPLOY EXP	314.04	182.11	679.13	1,210.58
MATERIALS & PARTS	10,063.07	11,777.95	112,255.65	128,284.08
MATERIALS & PARTS - SOLD	0.00	<50.38>	<102.79>	<440.94>
MATERIALS & PARTS - STARTERS	0.00	0.00	1,641.10	1,985.70
MATERIALS & PARTS - GEN/ALT	744.86	1,043.43	7,142.83	9,666.66
TOWING	0.00	2,000.00	545.22	5,825.93
BUS REFURB. & VCR'S	0.00	0.00	0.00	4,642.00
FREON & AIR COND, REPAIR	2,715.58	1,107.75	14,445.30	11,459.87
REPAIRS LABOR - SPOK SHOP	3,360.38	3,868.00	30,773.89	33,634.14
OUTSIDE REPAIRS LABOR	1,022.43	373.75	5,211.01	2,130.94
REP - OTHER CARRIERS BUSES	<330.00>	<258.53>	<1,118.00>	<1,871.11>
SERVICING LABOR - SPOK SHOP	4,112.69	4,138.35	33,847.95	28,862.97
OUTSIDE SERVICING	595.75	448.55	2,215.03	4,892.54
SERV OTHER CARRIER BUSES	<50.00>	<20.00>	<220.00>	<150.00>
SHOP EMPLOYEE COVERALLS	102.64	152.76	863.46	1,125.65
BUS CLEANING SUPPLIES	1,183.22	1,116.76	4,687.19	4,515.44
CELLULAR TELEPHONES	503.59	588.38	6,393.46	8,366.12
UPS & FED EX SHIPPING CHARGES	0.00	28.96	416.18	438.93
TELEPHONE CHARGES - OP	103.66	58.34	638.62	346.40
TIRES & WHEELS	1,961.00	1,766.38	15,015.38	15,171.67
DRIVER WAGES	39,677.04	35,327.70	276,240.27	305,362.50
FUEL - REVENUE EQUIPMENT	23,760.93	16,634.78	160,463.50	129,567.03
FUEL SOLD TO OTHER CARRIERS	0.00	<250.46>	0.00	<1,040.43>
OIL - REVENUE EQUIPMENT	2,442.06	1,088.84	9,395.74	9,293.83
OIL SOLD TO OTHER CARRIERS	<77.00>	<98.64>	<77.00>	<98.64>
PURCHASED SCHEDULE TRANSP.	0.00	834.00	2,336.70	16,592.11
PURCHASED CHARTER TRANSP.	2,792.96	3,150.00	5,899.96	8,588.89
BRIDGE, FERRY & PARKING FEES	345.40	398.31	1,234.55	984.12
DOT PHYSICALS & DMV REPORTS	220.00	60.00	525.00	420.00

For Management Purposes Only

Northwestern Stage Lines, Inc.
Income Statement
For the Eight Months Ending August 31, 2003

	Current Month This Year	Current Month Last Year	Year to Date This Year	Year to Date Last Year
DRUG TESTING EXPENSES	59.75	350.00	1,220.90	662.50
ROOMS - SCHEDULE DRIVERS	1,702.31	3,315.16	14,555.94	16,059.90
ROOMS - CHARTER DRIVERS	1,593.31	2,126.67	15,161.81	34,346.38
DRIVER MEALS	1,220.60	<541.32>	8,000.14	12,059.21
DRIVER - AUTO & MISC	262.88	309.58	3,338.92	4,497.76
DRIVER UNIFORMS	144.03	396.90	2,783.39	2,802.86
CHARTER GROUP SUPPLIES	149.93	87.24	319.22	490.82
POOR CUSTOMER SERVICE	0.00	5.20	151.35	356.05
SAFETY AWARDS	0.00	0.00	0.00	54.00
DRIVER AIR FARES	805.50	217.00	1,722.50	3,006.00
AGENCY SUPERVISION	756.00	870.05	6,586.77	9,609.55
AGENCY SUPERVISOR'S EXPENSES	0.00	0.00	143.06	436.49
ELL - WEN GRANT	0.00	0.00	0.00	37.50
AGENCY SUPPLIES	0.00	2.88	7.73	541.14
LEWISTON AGENCY EXPENSES	6.14	0.00	6.14	16.47
PULLMAN AGENCY EXPENSES	8.56	0.00	102.14	108.51
WENATCHEE AGENCY EXPENSES	0.00	0.00	52.88	32.28
GATEWAY COMPUTERS	0.00	0.00	1,344.22	1,550.35
COMMISSION PAID - AGENTS	20,263.95	39,516.67	132,594.41	141,817.12
INTERLINE COMM. PAID - NWS	5,713.12	6,502.55	41,552.16	42,145.97
INTERLINE COMM EARNED	<10,527.66>	<12,291.83>	<58,928.30>	<72,634.83>
TRAFFIC SALARY - BRANNAN	3,315.00	3,315.00	26,520.00	26,520.00
WEEKEND DISPAT - WAGES	1,325.00	1,214.50	8,661.00	5,129.50
TARIFFS & SCHEDULES	505.00	86.48	1,441.31	1,307.42
TICKET & BAGGAGE CHECKS	0.00	0.00	3,484.34	0.00
ACHABAL - MEALS	0.00	62.61	184.18	285.18
ACHABAL - AUTO	225.70	303.87	2,774.90	2,618.13
ACHABAL - LODGING	101.55	376.13	101.55	751.53
ACHABAL - AIRLINE TICKETS	362.50	0.00	1,203.00	1,678.42
CUSTOMER RELATIONS	86.00	706.00	1,493.82	1,624.33
OPERATIONS - BONDS	0.00	0.00	0.00	23.00
BRANNAN - LODGING	54.51	0.00	1,033.18	438.54
BRANNAN - MEALS	0.00	0.00	105.71	49.45
BRANNAN - AIRLINE TICKETS	382.00	487.00	1,425.50	802.00
BRANNAN - AUTO	143.64	133.02	1,382.03	1,704.86
OTHER ADVERTISING	250.95	399.61	4,009.65	2,507.49
YELLOW PAGE ADVERTISING	919.23	708.03	9,312.26	8,677.07
BUS INSURANCE	19,298.00	17,899.00	133,449.76	119,340.00
LIABILITY DEDUCTIBLE	0.00	0.00	13,756.08	3,100.34
SAFETY PURCHASES	69.50	0.00	422.50	0.00
WORKMEN'S COMP - WASH.	4,832.23	4,522.17	35,017.98	30,914.54
BAGGAGE & EXPRESS CLAIMS	0.00	278.92	801.73	460.97
AUTO, BLDGS & MISC INSURANCE	0.00	4,037.25	14,546.00	19,627.50
SALARIES - ACHABALS	3,315.00	3,315.00	26,520.00	26,520.00
LIFE INSURANCE - C. ACHABAL	0.00	0.00	<467.32>	1,290.00
LIFE INS -NWM- BB/SS	0.00	0.00	483.00	455.00
SPOK OFFICE EMP WAGES	4,425.25	4,655.38	37,058.04	36,600.69
OFFICE EMPLOYEE EXPENSES	84.88	180.51	1,155.51	715.17
OFFICE SUPPLIES - SPOKANE	417.24	458.42	3,164.27	3,938.68
POSTAGE - SPOKANE	0.00	402.20	1,580.34	2,083.50
COMPUTER - SPOKANE	533.90	1,575.82	1,494.81	7,023.48
OFFICE EQPT MAINT-BOISE	0.00	0.00	0.00	7.88
OFFICE EQPT - SPOKANE	0.00	0.00	151.27	201.07
OFFICE UTILITIES&CLEANING-SPO	247.50	676.75	2,177.50	2,210.26
TELEPHONE - BOISE OFFICE	237.31	261.04	1,980.61	2,029.96
TELEPHONE - SPOKANE OFFICE	427.56	434.85	3,073.03	3,403.10
TELEPHONE - AGENCIES	571.97	575.53	4,634.20	4,679.83
TELEPHONE - GREYHOUND	3,320.05	0.00	14,413.57	0.00

For Management Purposes Only

Northwestern Stage Lines, Inc.
Income Statement
For the Eight Months Ending August 31, 2003

	Current Month This Year	Current Month Last Year	Year to Date This Year	Year to Date Last Year
TELEPHONE - FARE & SCHEDULE	90.25	329.66	2,251.15	2,395.61
MOSS ADAMS-O/S ACCT	0.00	0.00	12,350.00	13,371.26
HEALTH & WELFARE	1,234.43	<350.33>	12,192.59	7,444.57
401K RETIREMENT	475.00	500.00	4,355.00	4,000.00
SICK LEAVE PAID	57.00	114.00	1,746.08	339.00
VACATION PAID	2,272.50	849.50	9,018.31	6,000.37
MISC. BONUSES	0.00	0.00	<25.00>	31.20
OTHER ADMIN EXPENSES	35.48	13.95	593.50	164.06
BANK SERVICE CHARGES	108.40	190.83	1,768.15	2,503.94
DUES & SUBSCRIPTIONS	0.00	825.00	6,330.00	6,693.11
CREDIT CARD DISCOUNTS	762.71	795.53	9,013.68	7,494.80
UNCOLLECTABLE REVENUE	0.00	0.00	1,193.21	1,010.78
DEPR. - GMC SCHOOL BUS	66.67	0.00	533.36	0.00
DEPR. - #183 ENGINE 10/02	482.96	0.00	3,863.68	0.00
DEPR. - # 183	0.00	1,145.64	6,873.84	9,165.12
DEPR. - # 192	1,288.98	1,288.98	10,311.84	10,311.84
DEPR. - # 194	1,288.98	1,288.98	10,311.84	10,311.84
DEPR. - # 198 ENG 1/01	462.63	462.63	3,701.04	3,701.04
DEPR. - # 198	581.60	581.60	4,652.80	4,652.80
DEPR. - #196 (1/03)	889.59	0.00	7,116.72	0.00
DEPR. - # 200	1,498.85	1,498.85	11,990.80	11,990.80
DEPR. - # 202	1,498.85	1,498.85	11,990.80	11,990.80
DEPR. - # 204	1,589.69	1,589.69	12,717.52	12,717.52
DEPR. - # 206	1,197.26	1,197.26	9,578.08	9,578.08
DEPR. - # 210	1,477.64	1,477.64	11,821.12	11,821.12
DEPR. - # 192 ENGINE 7/98	0.00	295.11	2,065.77	2,360.88
DEPR. - # 194 ENGINE 10/98	0.00	0.00	0.00	826.35
DEPR. - # 212	1,264.37	1,264.37	10,114.96	10,114.96
DEPR. - # 214	1,505.59	1,505.59	12,044.72	12,044.72
DEPR. - # 216	1,250.00	1,250.00	10,000.00	10,000.00
DEPR. - # 218	1,538.96	1,538.96	12,311.68	12,311.68
DEPR. - # 190 ENGINE '99	0.00	0.00	0.00	2,600.04
DEPR. - # 194 ENGINE '00	0.00	433.69	0.00	3,469.52
DEPR. - # 196 ENGINE '00	0.00	416.67	0.00	3,333.36
DEPR. - # 198 ENGINE '99	0.00	277.74	0.00	2,221.92
DEPR. - #222 - 12/02	1,190.11	0.00	9,520.88	0.00
DEPR. - REFURB. 204/216/192/19	0.00	306.40	306.40	2,451.20
DEPR. - #220	1,211.25	1,211.25	9,690.00	7,267.50
DEPR. - # 192 ENGINE 5/00	0.00	308.76	1,852.56	2,470.08
DEPR. - #196 ENGINE 5/02	472.87	472.87	3,782.96	1,891.48
DEPR. - SERVICE VEHICLES	598.91	598.91	4,791.28	5,039.31
DEPR. - LH IMPROVEMENTS	598.84	598.84	4,790.72	4,790.72
FUEL & MILEAGE - STATE TAXES	2,548.10	4,276.68	24,182.91	23,593.50
FUEL - FEDERAL TAXES	721.50	1,443.00	7,718.49	7,772.70
MILEAGE - OREGON TAXES	157.63	87.01	2,373.61	1,567.87
LICENSE & REGISTRATION - STATE	1,243.09	1,108.91	8,602.28	8,575.22
PAYROLL TAXES - EMPLOYER	4,525.88	4,049.71	32,619.79	33,926.25
UMEMP TAXES - IDAHO	13.89	6.54	96.40	66.15
UNEMP TAXES - FEDERAL	0.00	0.00	2,800.00	2,694.05
UNEMP TAXES - WASH	278.36	269.45	1,891.50	1,923.47
B & O TAX - WASH.	0.00	0.00	6,154.32	6,491.95
OTHER TAXES & LICENSES	202.00	108.00	5,534.93	5,166.32
LEASE BUS 196 - ABREP	0.00	1,800.00	0.00	14,708.86
LEASE BUS 208 - ABREP	0.00	3,500.00	21,000.00	29,425.00
RENT - SPOK SHOP & GARAGE	5,100.00	2,100.00	19,800.00	16,800.00
RENT - SPOKANE OFFICE	750.00	750.00	6,000.00	6,000.00
RENT - SPOKANE INTERMODAL	1,123.82	1,015.42	8,882.16	8,329.50
RENT - WEN INTERMODAL	2,257.96	2,257.96	17,760.41	18,063.68

For Management Purposes Only

Northwestern Stage Lines, Inc.
Income Statement
For the Eight Months Ending August 31, 2003

	Current Month This Year	Current Month Last Year	Year to Date This Year	Year to Date Last Year
RENT - PULLMAN DEPOT	380.00	380.00	3,040.00	3,040.00
INTEREST - MISC.	42.96	87.91	505.58	786.23
INT - ENGINES/TRANSM. LOC	0.00	48.11	36.33	544.31
INTEREST-CONSOLIDATED EQPT	2,859.49	5,775.94	32,886.52	47,114.81
INTEREST - BUSES 204/216/196	799.77	709.62	6,675.70	6,043.35
INTEREST - BUS 210	239.68	603.11	3,264.56	3,893.60
INTEREST - #220	902.54	1,171.57	7,596.97	6,721.03
INTEREST - BUS #222	943.00	0.00	7,225.39	0.00
CONTRIBUTIONS	0.00	0.00	35.00	150.00
	<hr/>	<hr/>	<hr/>	<hr/>
Total Expenses	217,645.67	234,050.39	1,715,419.35	1,751,554.10
	<hr/>	<hr/>	<hr/>	<hr/>
Net Income	\$ 83,118.08	\$ 67,214.80	\$ 123,840.03	\$ 394,960.61
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Northwestern Stage Lines, Inc.
Balance Sheet
August 31, 2003

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ASSETS

Current Assets

WASHINGTON MUTUAL	\$	250,504.05
US BANK - MISC.		461.61
US BANK - MAIN		160,021.10
HARRISdirect		25,750.04
HARRISDIRECT - CASH		9,489.93
WENATCHEE DEPOT DEPOSIT		2,550.00
DEPOSIT - ELLENS WASTE WATER		200.00
ACCTS REC. - CHARTER & MISC		613,335.33
INVEN - PARTS & SUPPLIES		78,362.37
FUEL INVENTORY - SPOKANE		17,563.94

Total Current Assets 1,158,238.37

Property and Equipment

REVENUE EQUIPMENT		4,238,262.57
SERVICE VEHICLES		53,434.16
SHOP & GARAGE EQPT.		23,572.68
SPOKANE FUEL TANKS		36,721.38
SPOKANE SHOP LH IMPROV		65,000.00
SPOKANE INTERMODAL L/H		42,000.00
WENATCHEE INTERMODAL L/H		10,000.00
FURNITURE & OFFICE EQPT.		41,086.76
ACCUM DEPR - REVENUE EQPT	<	2,102,420.01>
ACCUM DEPR - SERVICE VEHICLES	<	33,417.98>
ACCUM DEPR - SHOP & GARAGE	<	23,572.63>
ACCUM DEPR-FURNITURE & OFFICE	<	41,086.66>
ACCUM DEPR - LEASEHOLD IMPR	<	96,494.53>

Total Property and Equipment 2,213,085.74

Other Assets

PREPAID LICENSE - IFTA		3,655.33
PREPAID BUS EXPENSE		8,408.00
PREPAID BUS TIRES		6,632.26
PREPAID FEDERAL FUEL TAX		17,731.68
COMPANY CR CARD CLEARING		2,092.42
PASSENGER REV CLEARING	<	156.00>
PACKAGE EXPRESS CLEARING	<	305.88>
MISC. ITEM CLEARING		17,267.56

Total Other Assets 55,325.37

Total Assets \$ 3,426,649.48

LIABILITIES AND CAPITAL

Current Liabilities

WA MUTUAL - BUS #210	\$	49,621.83
VOUCHERS PAYABLE		46,541.29
EMPLOYEE FED. W/H TAX		6,016.04
EMPLOYEE SOC. SEC. W/H TAX		10,033.70
ACCRUED IND. INS. - WASH.		9,433.67
WAGES PAYABLE		37,541.22
PRIOR YR - UNREDEEMED TKS	<	54,514.36>
JAN UNREDEEMED TICKETS		6,235.40

Unaudited - For Management Purposes Only

Northwestern Stage Lines, Inc.
Balance Sheet
August 31, 2003

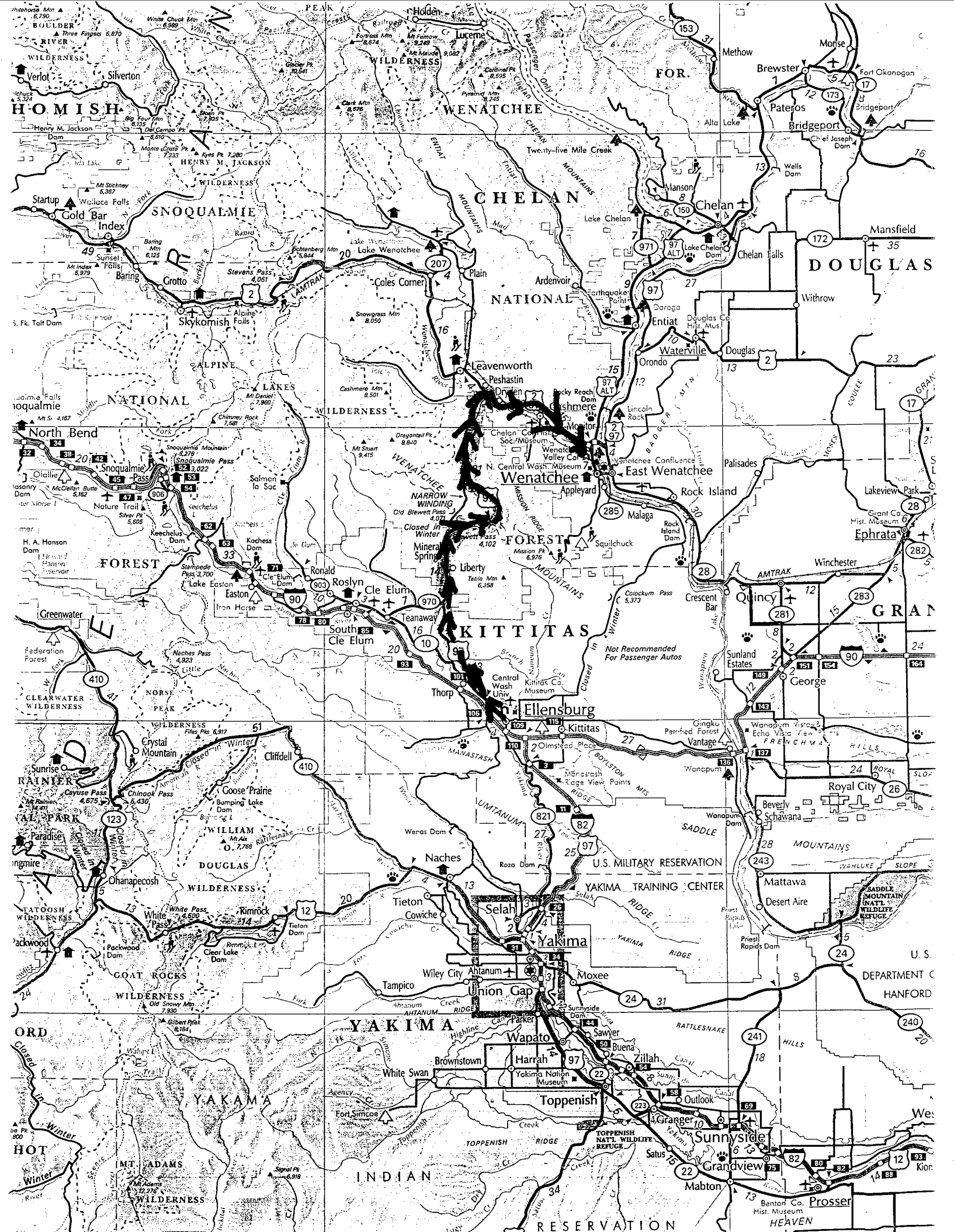
FEB UNREDEEMED TICKETS	29,596.82	
MAR UNREDEEMED TICKETS	<1,380.28>	
APRIL UNREDEEMED TICKETS	11,796.09	
MAY UNREDEEMED TICKETS	10,363.66	
JUNE UNREDEEMED TICKETS	10,702.69	
JULY UNREDEEMED TICKETS	1,835.31	
AUG UNREDEEMED TICKETS	55,336.78	
PACKAGE EXP UNREDEEMED	7,178.48	
FED SS TAXES ACCRUED	2,346.58	
ID UNEMPLOYMENT TAXES ACCRU	36.18	
FED UNEMPLOY TAXES ACCRUED	749.40	
WASH UNEMPLOY TAXES ACCRUE	<208.67>	
2000 JIMMY - STERLING BANK	10,045.83	
DEFERRED TAXES	271,088.00	
DEFERRED CREDIT - PTO'S	27,900.45	
Total Current Liabilities		548,296.11
Long-Term Liabilities		
AMERICAN EQ LEASING - BUS #220	219,121.13	
US BANCORP EQUIP FINAN #222	248,072.89	
US BANK CONSOL EQPT LOAN	863,051.93	
BUSES 204/216/196 - REV EQPT	181,819.56	
Total Long-Term Liabilities		1,512,065.51
Total Liabilities		2,060,361.62
Capital		
COMMON CAPITAL STOCK	30,000.00	
RETAINED EARNINGS	1,212,447.83	
Net Income	123,840.03	
Total Capital		1,366,287.86
Total Liabilities & Capital	\$	3,426,649.48

NORTHWESTERN STAGE LINES / BOISE-WINNEMUCCA STAGES - EQUIPMENT LIST # 16

As of January 27, 2003

Idaho

PT/LIC	BUS #	MAKE	YEAR	MODEL	SEATS	ENGINE	TRANS.	FREON	SERIAL NUMBER	LICENSE
BW	^171	MCI	1981	MC-9	47	8V71	Allison HT754 Automatic	134A	1M89CM8A8BP036372	BE1225
BW	^174~	TMC	1984	MC-9	47	6V92	Fuller 5 Speed	134A	1TUAAH9A0ER004404	BE 1226
BW / BW	179~	MCI	1984	MC-9	47	8V71	Fuller 5 Speed	134A	1M89CM8A0EP039139	BE1227
NW / NW	183*~	MCI	1988	102C3	47	6V92	Fuller 5 Speed	134A	1M8GDM9A8JP042108	BE1216
TW / BWT	187	TMC	1984	MC-9	47	6V92	Fuller 5 Speed	134A	1TUAAH9A3ER004235	BE 1228
NWT / BW	190~	MCI	1985	96A3	47	6V92	Fuller 5 Speed	134A	1M8DDM8A4FP040237	BE1229
BW	^191~	MCI	1991	102C3	47	8V92 DDEC	Fuller 5 Speed	R22	1M8GDM9A9MP043806	BE1239
NW / NW	^192*~	MCI	1991	102C3	47	8V92 DDEC	Fuller 5 Speed	R22	1M8GDM9A5MP043804	BE1217
NW / NW	^194*~	MCI	1991	102C3	47	8V92 DDEC	Fuller 5 Speed	R22	1M8GDM9A7MP043805	BE1218
NW	^196*~	MCI	1992	102C3	47	8V92 DDEC	Fuller 5 Speed	R22	1M8GDM9A4NP044380	BE1219
BW	^197~	MCI	1993	102C3	47	6V92	Fuller 7 Speed	R22	1M8GDM7A4PP045163	BE1232
NWT / NW	198	TMC	1984	MC-9	47	8V71	Fuller 5 Speed	134A	1TUAAH7A1ER004382	BE1214
TW / BWT	199	TMC	1984	MC-9	47	8V71	Fuller 5 Speed	134A	1TUAAH7A3ER004531	BE1233
NW	^200~	MCI	1994	102D3	47	Series 60 DDEC	Fuller 7 Speed	R22	1M8SDMPA1RP046235	BE1215
BW	^201~	MCI	1996	102D3	47	Series 60 DDEC	Allison World Automatic	R22	1M8SDMPA7TP048501	BE 1234
NW	^202*~	MCI	1994	102D3	47	Series 60 DDEC	Fuller 7 Speed	R22	1M8SDMPA5RP046237	BE1220
BW	203	MCI	1981	MC-9	47	8V71	Allison 5 sp. auto HT740	134A	1M89CM8A5BP035955	BE 1235
NWT	^204*~	MCI	1995	102D3	47	Series 60 DDEC	Eton Semi-Auto 10 Speed	R22	1M8SDMPA5SP047331	BE1221
BW	^205*~	MCI	1999	102EL3	56	Series 60 DDEC	Allison WT B500R	134A	1M8TRMPA9XP060726	BE3805
NW	^206*~	MCI	1997	102D3	47	Series 60 DDEC	Eton Semi-Auto 10 Speed	R22	1M8SDMPA0VP049718	BE1222
Tauck/BW	^207~\$	MCI	2001	E4500	52	Series 60 DDEC	Allison WT B500R	134A	1M8TRMPA51P061640	BE 7971
NW	^208*~	MCI	1997	102D3	47	Series 60 DDEC	Eton Semi-Auto 10 Speed	R22	1M8SDMPAXVP049807	BE1223
NW	^210*~	MCI	1998	102D3	47	Series 60 DDEC	Eton Semi-Auto 10 Speed	R22	1M8SDMPAXWPO50778	BE1224
NW	^212*~	MCI	1999	102EL3	56	Series 60 DDEC	Allison WT B500R	134A	1M8TRMPA7XP060725	BE 6067
NW	^214*~	Van Hool	1999	T2145	57	Series 60 DDEC	Allison WT B500R	134A	YE2TC62BXX2043741	BE 4362
NW	^216 \$	MCI	1985	96A3	47	6V92	Allison 754-5 speed auto	134A	1TUDCH6A8FR005152	BE5484
NW	^218~\$*	MCI	2000	102EL3	56	Series 60 DDEC	Allison WT B500R	134A	1M8TRMPA8YP061402	BE7187
Tauck/NW	^*220~	MCI	2000	E4500	56	Series 60 DDEC	Allison WT B500R		1M8TRMPA1YP061113	BE8556
NW	^222~\$*	MCI	2000	102EL3	54	Series 60	Allison B-500R		1M8TRMPA7YP061391	BE 9495
SCHOOLBUS (#900)		BB	1977	NWS	44				11074	KD2693
SCHOOLBUS (#901)		FORD	1976	NWS	44				V75FVB665454	KD3060
SCHOOLBUS (#902)		INT	1974	NWS	44				13672DHA18840	YE 2565
SCHOOLBUS (#903)		GMC	1983	NWS	30				IGDK6P1DXDD522428	YF 5869
Total # of Motorcoaches - 29 # of School Buses - 4										
Average Age of Entire Fleet: 10.3 Years										
* BC LICENSED \$ Wheelchair Lift Equipped (4)										
^ RADIO/CASSETTE/CD PLAYER										
T2145 - 1										# NWS TITLE
E4500 - 2										+ BWS TITLE
102EL3 - 4										~ VCR Equipped - 24
102D3 - 7										
102C3 - 6										
96A3 - 2										
MC-9 - 7										



NORTHWESTERN TRAILWAYS

ELLENSBURG - WENATCHEE - OMAK

ONE-WAY FARES

EFFECTIVE: JULY 1, 2001

	ELLENSBURG, WA	WENATCHEE, WA.	ORONDO, WA.	CHELAN FALLS	PATEROS, WA.	BREWSTER, WA.	MALOTT, WA	OKANOGAN, WA.
WENATCHEE	15.00							
ORONDO, WA	16.00	7.00						
CHELAN FALLS	17.00	9.00	7.00					
PATEROS, WA.	20.00	11.00	10.00	7.00				
BREWSTER, WA.	21.00	12.00	10.00	8.00	6.00			
MALOTT, WA	24.00	13.00	12.00	10.00	8.00	7.00		
OKANOGAN, WA	25.00	14.00	13.00	11.00	9.00	8.00	5.00	
OMAK, WA.	25.00	15.00	14.00	11.00	9.00	9.00	6.00	5.00

ROUNDRIP FARES

	ELLENSBURG, WA.	WENATCHEE, WA.	ORONDO, WA.	CHELAN FALLS	PATEROS, WA.	BREWSTER, WA.	MALOTT, WA	OKANOGAN, WA.
WENATCHEE	25.00							
ORONDO, WA	28.00	12.00						
CHELAN FALLS	29.00	16.00	12.00					
PATEROS, WA.	35.00	20.00	18.00	12.00				
BREWSTER, WA.	37.00	22.00	18.00	14.00	10.00			
MALOTT, WA	42.00	24.00	22.00	18.00	14.00	12.00		
OKANOGAN, WA	44.00	26.00	24.00	20.00	16.00	14.00	8.00	
OMAK, WA.	45.00	28.00	26.00	20.00	16.00	16.00	10.00	8.00

NORTHWESTERN STAGE LINES, INC. dba NORTHWESTERN TRAILWAYS

TICKET TYPE	TARIFF NUMBER	MARKING OF TICKETS	EXPIRATION DATE
SENIOR CITIZEN:	WGHL-23-B	RFT-N-34	

AGE 55 AND OLDER, TEN PERCENT (10%) DISCOUNT ANY DAY OF THE WEEK.

CHILDREN'S FARES:

0 - 2 YEARS FREE (MARK TICKET "1 CHILD FREE")
2 - 11 YEARS 40% off regular fare – only if accompanied by a adult fare paying passenger

MILITARY: NM-40	MIL RT-N-147/N-17-L	ICC GL 3435-N N-17-P
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TEN PERCENT (10%) DISCOUNT, ONE-WAY AND ROUND TRIP. NO REFUND. ID REQUIRED

Childrens Fares Apply
MAXIMUM ONE-WAY \$109 (60 DAYS)
MAXIMUM ROUND-TRIP \$169 (90 DAYS)

PREPAID TICKET ORDERS: ICC NBTA 705-G	NM-3-B
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SERVICE CHARGE FOR TICKET ORDERS NOT INVOLVING CASH ADVANCE --- \$15.00
SERVICE CHARGE FOR TICKET ORDERS INVOLVING CASH ADVANCE --- \$20.00

REFUND SERVICE CHARGE:

15% SERVICE CHARGE ON ALL TICKETS (unused portion)

BAGGAGE LIMIT:

No Piece of Luggage may exceed 60 lbs.
Allowed to check two pieces (total combined weight of the two pieces may not exceed 100 lbs.)

EXCESS BAGGAGE CHARGE:	(USE FORM BX-103)
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\$15.00 PER PIECE; NOT OVER 60lbs EACH.
* LIMIT OF THREE (3) PIECES AS EXCESS BAGGAGE.

ADDITIONAL BAGGAGE INSURANCE:

\$1.00 FOR EACH ADDITIONAL \$100 IN VALUATION.

PACKAGE EXPRESS INSURANCE:

0 - \$100 = FREE
\$100 - \$300 = \$1.00
\$300 - \$500 = \$2.00
\$501 - \$700 = \$3.00
\$701 - \$1000 = \$4.00

PACKAGE EXPRESS MISCELLANEOUS CHARGES---

C. O. D. FEE	\$5.00	Greyhound: \$10.00
COLLECT FEE	\$1.00	Greyhound: \$2.00