# BEFORE THE WASHINGTON UTILITIES & TRANSPORTATION COMMISSION

# WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,

Complainant,

v.

## **PUGET SOUND ENERGY**

Respondent.

DOCKET NOS. UE-190529 and UG-190530 (Consolidated)

## J. RANDALL WOOLRIDGE ON BEHALF OF PUBLIC COUNSEL UNIT

**EXHIBIT JRW-10** 

**CAPM Study** 

November 22, 2019

Docket Nos. UE-190529 & UG-190530 Exhibit JRW-10 CAPM Study Page 1 of 8

#### **Exhibit JRW-10**

# Puget Sound Energy Capital Asset Pricing Model

# Panel A Electric Proxy Group

Risk-Free Interest Rate	3.75%
Beta*	0.55
Ex Ante Market Risk Premium**	<u>5.75%</u>
CAPM Cost of Equity	6.9%

<sup>\*</sup> See page 3 of Exhibit JRW-10

# Panel B Morin Proxy Group

Risk-Free Interest Rate	3.75%
Beta*	0.00
Ex Ante Market Risk Premium**	<u>5.75%</u>
CAPM Cost of Equity	3.8%

<sup>\*</sup> See page 3 of Exhibit JRW-10

# Panel C Gas Proxy Group

Risk-Free Interest Rate	3.75%
Beta*	0.65
Ex Ante Market Risk Premium**	<u>5.75%</u>
CAPM Cost of Equity	7.5%

<sup>\*</sup> See page 3 of Exhibit JRW-10

<sup>\*\*</sup> See pages 5 and 6 of Exhibit JRW-10

<sup>\*\*</sup> See pages 5 and 6 of Exhibit JRW-10

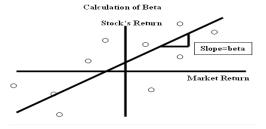
<sup>\*\*</sup> See pages 5 and 6 of Exhibit JRW-10

#### **Exhibit JRW-10**

#### Thirty-Year U.S. Treasury Yields 2013-2019



Source: Federal Reserve Dalik of St. Louis, FRED Database.



Company	Beta
ALLETE, Inc. (NYSE-ALE)	0.65
Alliant Energy Corporation (NYSE-LNT)	0.60
Ameren Corporation (NYSE-AEE)	0.55
American Electric Power Co. (NYSE-AEP)	0.55
AVANGRID, Inc. (NYSE-AGR)	0.40
Avista Corp (NYSE-AVA)	0.60
CMS Energy Corporation (NYSE-CMS)	0.55
Consolidated Edison, Inc. (NYSE-ED)	0.45
Dominion Energy Inc. (NYSE-D)	0.55
Duke Energy Corporation (NYSE-DUK)	0.50
Edison International (NYSE-EIX)	0.60
Entergy Corporation (NYSE-ETR)	0.50
Evergy (NYSE:EVRG)	NMF
Eversource Energy (NYSE-ES)	0.55
Exelon Corporation (NYSE-EXC)	0.65
FirstEnergy Corporation (NYSE-FE)	0.65
Hawaiian Electric Industries (NYSE-HE)	0.55
IDACORP, Inc. (NYSE-IDA)	0.55
MGE Energy, Inc. (NYSE-MGEE)	0.55
NextEra Energy, Inc. (NYSE-NEE)	0.55
NorthWestern Corporation (NYSE-NWE)	0.60
OGE Energy Corp. (NYSE-OGE)	0.80
Pinnacle West Capital Corp. (NYSE-PNW)	0.55
PNM Resources, Inc. (NYSE-PNM)	0.60
Portland General Electric Company (NYSE-POR)	0.60
PPL Corporation (NYSE-PPL)	0.70
Sempra Energy (NYSE-SRE)	0.75
Southern Company (NYSE-SO)	0.50
WEC Energy Group (NYSE-WEC)	0.50
Xcel Energy Inc. (NYSE-XEL)	0.50
Mean	0.57
Median	0.55
Data Saurace Valua Lina Invastment Sumay 2010	

Data Source: Value Line Investment Survey, 2019.

Panel B Morin Proxy Group

Alliant Energy Corporation (NYSE-LNT)  Ameren Corporation (NYSE-AEE)  (Avista Corp (NYSE-AVA)  Black Hills Corporation (NYSE-BKH)  (Centerpoint Energy (NYSE-CNP)  (Chesapeake Utilities (NYSE-CPK)  (CMS Energy Corporation (NYSE-CMS)  (Consolidated Edison, Inc. (NYSE-ED)  (Dominion Energy Inc. (NYSE-DD)  (DTE Energy Company (NYSE-DTE)  (Duke Energy Corporation (NYSE-DUK)  (Eversource Energy (NYSE-S)  Exelon Corporation (NYSE-S)  (Fortis (TSE-FTS.TO)  (Government of the Company (NYSE-EXC)  (Government of the Company (NYSE-	3eta 0.60 0.55 0.60 0.70 0.80 0.55 0.55 0.45
Ameren Corporation (NYSE-AEE)  Avista Corp (NYSE-AVA)  Black Hills Corporation (NYSE-BKH)  Centerpoint Energy (NYSE-CNP)  Chesapeake Utilities (NYSE-CPK)  CMS Energy Corporation (NYSE-CMS)  Consolidated Edison, Inc. (NYSE-ED)  Dominion Energy Inc. (NYSE-DD)  DTE Energy Company (NYSE-DTE)  Duke Energy Corporation (NYSE-DUK)  Eversource Energy (NYSE-ES)  Evelon Corporation (NYSE-EXC)  Fortis (TSE-FTS.TO)  (Fortis (TSE-FTS.TO)	0.55 0.60 0.70 0.80 0.55 0.55
Avista Corp (NYSE-AVA)  Black Hills Corporation (NYSE-BKH)  Centerpoint Energy (NYSE-CNP)  Chesapeake Utilities (NYSE-CPK)  (MS Energy Corporation (NYSE-CMS)  Consolidated Edison, Inc. (NYSE-ED)  Dominion Energy Inc. (NYSE-D)  DTE Energy Company (NYSE-DTE)  Duke Energy Corporation (NYSE-DTE)  Leversource Energy (NYSE-ES)  Eversource Energy (NYSE-ES)  Evelon Corporation (NYSE-EXC)  Fortis (TSE-FTS.TO)  (Fortis (TSE-FTS.TO)	0.60 0.70 0.80 0.55 0.55
Black Hills Corporation (NYSE-BKH)  Centerpoint Energy (NYSE-CNP)  Chesapeake Utilities (NYSE-CPK)  CMS Energy Corporation (NYSE-CMS)  Consolidated Edison, Inc. (NYSE-ED)  Dominion Energy Inc. (NYSE-D)  DTE Energy Company (NYSE-DTE)  Duke Energy Corporation (NYSE-DUK)  Eversource Energy (NYSE-S)  Exelon Corporation (NYSE-EXC)  Fortis (TSE-FTS.TO)	0.70 0.80 0.55 0.55
Centerpoint Energy (NYSE-CNP)  (Chesapeake Utilities (NYSE-CPK)  (CMS Energy Corporation (NYSE-CMS)  (Consolidated Edison, Inc. (NYSE-ED)  (Dominion Energy Inc. (NYSE-D)  (DTE Energy Company (NYSE-DTE)  (Duke Energy Corporation (NYSE-DUK)  (Eversource Energy (NYSE-S)  Exclon Corporation (NYSE-EXC)  (Fortis (TSE-FTS.TO)	0.80 0.55 0.55
Chesapeake Utilities (NYSE-CPK)  CMS Energy Corporation (NYSE-CMS)  Consolidated Edison, Inc. (NYSE-ED)  Dominion Energy Inc. (NYSE-D)  DTE Energy Company (NYSE-DTE)  Duke Energy Company (NYSE-DTE)  Eversource Energy (NYSE-ES)  Evelon Corporation (NYSE-EXC)  Fortis (TSE-FTS.TO)  (Fortis (TSE-FTS.TO)	0.55 0.55
CMS Energy Corporation (NYSE-CMS)  Consolidated Edison, Inc. (NYSE-ED)  Dominion Energy Inc. (NYSE-D)  DTE Energy Company (NYSE-DTE)  Duke Energy Corporation (NYSE-DUK)  Eversource Energy (NYSE-ES)  Exelon Corporation (NYSE-EXC)  Fortis (TSE-FTS.TO)	0.55
Consolidated Edison, Inc. (NYSE-ED) ( Dominion Energy Inc. (NYSE-D) ( DTE Energy Company (NYSE-DTE) ( Duke Energy Corporation (NYSE-DUK) ( Eversource Energy (NYSE-ES) ( Exelon Corporation (NYSE-EXC) ( Fortis (TSE-FTS.TO) (	
Dominion Energy Inc. (NYSE-D) ( DTE Energy Company (NYSE-DTE) ( Duke Energy Corporation (NYSE-DUK) ( Eversource Energy (NYSE-ES) ( Exelon Corporation (NYSE-EXC) ( Fortis (TSE-FTS.TO) (	0.45
DTE Energy Company (NYSE-DTE)  Duke Energy Corporation (NYSE-DUK)  Eversource Energy (NYSE-ES)  Exclon Corporation (NYSE-EXC)  Fortis (TSE-FTS.TO)  (Fortis (TSE-FTS.TO)	
Duke Energy Corporation (NYSE-DUK) ( Eversource Energy (NYSE-ES) ( Exelon Corporation (NYSE-EXC) ( Fortis (TSE-FTS.TO) (	0.55
Eversource Energy (NYSE-ES) ( Exelon Corporation (NYSE-EXC) ( Fortis (TSE-FTS.TO) (	0.55
Exelon Corporation (NYSE-EXC)  Fortis (TSE-FTS.TO)	0.50
Fortis (TSE-FTS.TO)	0.55
	0.65
MCE E I (NIVCE MCEE)	0.65
MGE Energy, Inc. (NYSE-MGEE)	0.55
NorthWestern Corporation (NYSE-NWE)	0.60
Public Service Enterprise Group Inc. (NYSE-PEG)	0.65
Sempra Energy (NYSE-SRE)	0.75
WEC Energy Group (NYSE-WEC)	0.50
Xcel Energy Inc. (NYSE-XEL)	0.50
Mean (	0.59
Median (	0.55

Data Source: Value Line Investment Survey, 2019.

Panel C Gas Proxy Group

Company	Beta
Atmos Energy Company (NYSE-ATO)	0.60
Chesapeake Utilities (NYSE-CPK)	0.65
New Jersey Resources Corp. (NYSE-NJR)	0.70
Nisource Inc (NYSE-NI)	0.55
Northwest Natural Gas Co. (NYSE-NWN)	0.60
ONE Gas, Inc. (NYSE-OGS)	0.65
South Jersey Industries, Inc. (NYSE-SJI)	0.80
Southwest Gas Corporation (NYSE-SWX)	0.70
Spire (NYSE-SR)	0.65
Mean	0.66
Median	0.65

Data Source: Value Line Investment Survey, 2019.

# Exhibit JRW-10 Risk Premium Approaches

Means of Assessing The Market Risk Premium

Problems/Debated Issues

Historical Ex Post Returns	Surveys	Expected Return Models and Market Data
Historical Average	Surveys of CFOs,	Use Market Prices and
Stock Minus	Financial Forecasters,	Market Fundamentals (such as
Bond Returns	Companies, Analysts on	Growth Rates) to Compute
	Expected Returns and	Expected Returns and Market
	Market Risk Premiums	Risk Premiums
Time Variation in	Questions Regarding Survey	Assumptions Regarding
Required Returns,	Histories, Responses, and	Expectations, Especially
Measurement and	Representativeness	Growth
Time Period Issues,		
and Biases such as	Surveys may be Subject	
Market and Company	to Biases, such as	
Survivorship Bias	Extrapolation	

Source: Adapted from Antti Ilmanen, Expected Returns on Stocks and Bonds," Journal of Portfolio Management, (Winter 2003).

#### Exhibit JRW-10

# Capital Asset Pricing Model

			Market Risk Premiu	m						
G-4	St. J. A. Alexander	Publication		M	Return		inge	Midpoint		Median
Category	Study Authors	Date	Of Study	Methodology	Measure	Low	High	of Range	Mean	
Historical Risk Premium	***	2016	1020 2015	White to the same and the					c 000/	
	Ibbotson	2016	1928-2015	Historical Stock Returns - Bond Returns	Arithmetic				6.00%	
	Damodaran	2019	1928-2018	Historical Stock Returns - Bond Returns	Geometric Arithmetic				4.40% 6.26%	
	Damodaran	2019	1928-2018	Historical Stock Returns - Bond Returns	Geometric				4.66%	
	Dimson, Marsh, Staunton Credit Suisse Repo	2019	1900-2018	Historical Stock Returns - Bond Returns	Arithmetic				5.50%	
	Dinison, Marsii, Staunton _Credit Suisse Rept	2019	1900-2018	Historical Stock Returns - Bolid Returns					3.30%	
	Bate	2008	1900-2007	Historical Stock Returns - Bond Returns	Geometric Geometric				4.50%	
	Bate	2008	1900-2007	Historical Stock Returns - Bond Returns	Geometric				4.50%	
	Shiller	2006	1926-2005	Historical Stock Returns - Bond Returns	Arithmetic				7.00%	
	Sniller	2006	1920-2005	Historical Stock Returns - Bond Returns	Geometric				5.50%	
	6'1	2005	1027 2005	Historia I Co. J. D. co. D. J. D. co.	Arithmetic				6.10%	
	Siegel	2003	1926-2005	Historical Stock Returns - Bond Returns	Geometric				4.60%	
	Dimson, Marsh, and Staunton	2006	1900-2005	Historical Stock Returns - Bond Returns	Arithmetic				5.50%	
	Dimson, Marsn, and Staunton	2006	1900-2005	Historical Stock Returns - Bond Returns	Arithmetic				5.50%	
	Goyal & Welch	2006	1872-2004	Historical Stock Returns - Bond Returns					4.77%	
	Goyai & weich	2006	18/2-2004	Historical Stock Returns - Bond Returns					4.//%	
	M. P.									5.5
	Median									3.3
Ev Anto Models (Burnels P	roh)									
Ex Ante Models (Puzzle Resea		2001	1005 1000	About and Francisco Model					3.00%	
	Claus Thomas	2001 2002	1985-1998	Abnormal Earnings Model						
	Arnott and Bernstein Constantinides	2002	1810-2001	Fundamentals - Div Yld + Growth					2.40% 6.90%	
	Constantinides Cornell	2002 1999	1872-2000 1926-1997	Historical Returns & Fundamentals - P/D & P/E Historical Returns & Fundamental GDP/Earnings		3.50%	5.50%	4.50%	6.90% 4.50%	
		2002	1926-1997	Residual Income Model		3.30%	3.30%	4.50%	4.50% 5.30%	
	Easton, Taylor, et al Fama French	2002				2.55%	4.32%		3.44%	
	rama rrenen Harris & Marston	2002	1951-2000	Fundamental DCF with EPS and DPS Growth		2.55%	4.32%		7.14%	
			1982-1998	Fundamental DCF with Analysts' EPS Growth		2.500/	4.000/			
	McKinsey	2002	1962-2002	Fundamental (P/E, D/P, & Earnings Growth)		3.50%	4.00%		3.75%	
	Siegel	2005	1802-2001	Historical Earnings Yield	Geometric	2.500/	C 000/	4.750/	2.50%	
	Grabowski	2006 2006	1926-2005	Historical and Projected		3.50% 4.02%	6.00% 5.10%	4.75% 4.56%	4.75%	
	Maheu & McCurdy	2006	1885-2003	Historical Excess Returns, Structural Breaks,						
	Bostock Bakshi & Chen	2004	1960-2002 1982-1998	Bond Yields, Credit Risk, and Income Volatility Fundamentals - Interest Rates		3.90%	1.30%	2.60%	2.60% 7.31%	
	Donaldson, Kamstra, & Kramer	2005	1982-1998			3.00%	4.00%	3.50%		
		2008	1982-2004	Fundamental, Dividend yld., Returns,, & Volatility				3.30%		
	Campbell	2008		Historical & Projections (D/P & Earnings Growth)		4.10%	5.40%		4.75%	
	Best & Byrne		Projection	Fundamentals - Div Yld + Growth					2.00%	
	Fernandez	2007 2008	Projection	Required Equity Risk Premium					4.00% 3.22%	
	DeLong & Magin		Projection	Earnings Yield - TIPS						
	Siegel - Rethink ERP	2011	Projection	Real Stock Returns and Components					5.50%	
	Duff & Phelps	2019	Projection	Normalized with 3.5% Long-Term Treasury Yield	D - 4				5.50%	
	Mschchowski - VL - 2014 American Appraisal Quarterly ERP	2014 2015	Projection	Fundamentals - Expected Return Minus 10-Year Treasur Fundamental Economic and Market Factors	у кате				5.50% 6.00%	
			Projection							
	Market Risk Premia	2019	Projection	Fundamental Economic and Market Factors					4.29%	
	KPMG Damodaran	2019 2019	Projection	Fundamental Economic and Market Factors	:: 12 · · · · · · · ·	odali i Pi		`	5.75% 5.09%	
		2019	Projection	Fundamentals - Implied from FCF to Equity Model (Train	iiiig 12 month,	with adjus	nea payout	,	5.09%	
	Social Security		1000 1005							
	Office of Chief Actuary	2001	1900-1995	Historical & Desirations (D/D & Essive Const.)	A mist	2.000/	4.000/	2.500/	2 500/	
	John Campbell	2001	1860-2000 Projected for 75 Vega	Historical & Projections (D/P & Earnings Growth)	Arithmetic Geometric		4.00% 2.50%	3.50% 2.00%	3.50% 2.00%	
	Beton Diomond	2001	Projected for 75 Year		Geometric					
	Peter Diamond	2001		r: Fundamentals (D/P, GDP Growth)		3.00%	4.80%	3.90%	3.90%	
	John Shoven	2001	Projected for /5 Year	r: Fundamentals (D/P, P/E, GDP Growth)		3.00%	3.50%	3.25%	3.25%	4.2
	Median									4.2
Surveys	New York Fed	2015	F' 37	Company of the state of the sta					5.700/	
			Five-Year	Survey of Wall Street Firms					5.70%	
	Survey of Financial Forecasters	2019		About 20 Financial Forecastsers					1.85%	
	Duke - CFO Magazine Survey	2019		Approximately 200 CFOs		E 000/	5.740/	5.250/	4.62%	
	Welch - Academics	2008		Random Academics		5.00%	5.74%	5.37%	5.37%	
	Fernandez - Academics, Analysts, and Compa	2019	Long-Term	Survey of Academics, Analysts, and Companies					5.60%	
	Median									5.3
Building Block	TI	2017	n	W				( 222 )		l
	Ibbotson and Chen	2015	Projection	Historical Supply Model (D/P & Earnings Growth)	Arithmetic			6.22%	5.21%	
	of publication	20	20.11 - : :		Geometric			4.20%	10000	l
	Chen - Rethink ERP	2010		Combination Supply Model (Historic and Projection)	Geometric				4.00%	
	Ilmanen - Rethink ERP	2010	Projection	Current Supply Model (D/P & Earnings Growth)	Geometric				3.00%	
	Grinold, Kroner, Siegel - Rethink ERP	2011	Projection	Current Supply Model (D/P & Earnings Growth)	Arithmetic			4.63%	4.12%	
	Offiloid, Kroller, Sieger - Retillik ERI		-							
					Geometric			3.60%		
<b>Jean</b>	Median				Geometric			3.60%		4.0

#### Exhibit JRW-10

#### Capital Asset Pricing Model Market Risk Premium

Summary of 2010-19 Equity Risk Premium Studies

		Publication	Time Period		Return	Range	Midpoint	t	Average
Category	Study Authors	Date	Of Study	Methodology	Measure Lov	v High	of Range	Mean	
Historical Risk Premium									
	Ibbotson	2016	1928-2015	Historical Stock Returns - Bond Returns	Arithmetic			6.00%	
					Geometric			4.40%	
	Damodaran	2019	1928-2018	Historical Stock Returns - Bond Returns	Arithmetic			6.26%	
					Geometric			4.66%	
	Dimson, Marsh, Staunton _Credit Suisse Report	2019	1900-2018	Historical Stock Returns - Bond Returns	Arithmetic			5.50%	
					Geometric				
	Median								5.36%
Ex Ante Models (Puzzle Re	esearch)								
La rinte models (1 dizie re	Siegel - Rethink ERP	2011	Projection	Real Stock Returns and Components				5.50%	
	Duff & Phelps	2019	Projection	Normalized with 3.5% Long-Term Treasury Yield				5.50%	
	Mschchowski - VL - 2014	2014	Projection	Fundamentals - Expected Return Minus 10-Year Treasu	ry Rate			5.50%	
	American Appraisal Quarterly ERP	2015	Projection	Fundamental Economic and Market Factors	•			6.00%	
	Market Risk Premia	2019	Projection	Fundamental Economic and Market Factors				4.29%	
	KPMG	2019	Projection	Fundamental Economic and Market Factors				5.75%	
	Damodaran	2019	Projection	Fundamentals - Implied from FCF to Equity Model (Tra	iling 12 month, with adj	usted payout)		5.09%	
	Median								5.50%
Surveys									
	New York Fed	2015	Five-Year	Survey of Wall Street Firms				5.70%	
	Survey of Financial Forecasters	2019		About 20 Financial Forecastsers				1.85%	
	Duke - CFO Magazine Survey	2019	10-Year Projection	Approximately 200 CFOs				4.62%	
	Fernandez - Academics, Analysts, and Companies	2019	Long-Term	Survey of Academics, Analysts, and Companies				5.60%	
	Median								5.11%
Building Block									
	Ibbotson and Chen	2015	Projection	Historical Supply Model (D/P & Earnings Growth)	Arithmetic		6.22%	5.21%	
					Geometric		4.20%		
	Chen - Rethink ERP	2010	20-Year Projection	Combination Supply Model (Historic and Projection)	Geometric			4.00%	
	Ilmanen - Rethink ERP	2010	Projection	Current Supply Model (D/P & Earnings Growth)	Geometric			3.00%	
	Grinold, Kroner, Siegel - Rethink ERP	2011	Projection	Current Supply Model (D/P & Earnings Growth)	Arithmetic		4.63%	4.12%	
					Geometric		3.60%		
	Median								4.069
Mean									5.01%
Median									5.24%

#### **Duff & Phelps Risk-Free Interest Rates and Equity Risk Premium Estimates**

Duff & Phelps Recommended U.S. Equity Risk Premium (ERP) and Corresponding Risk-free Rates ( $R_f$ ); January 2008–Present

For additional information, please visit www.duffandphelps.com/CostofCapital

Date	Risk-free Rate (R <sub>f</sub> )	R <sub>f</sub> (%)	Duff & Phelps Recommended ERP (%)	What Changed
Current Guidance:				
December 31, 2018 - UNTIL FURTHER NOTICE	Normalized 20-year U.S. Treasury yield	3.50	5.50	ERP
September 5, 2017 - December 30, 2018	Normalized 20-year U.S. Treasury yield	3.50	5.00	ERP
November 15, 2016 - September 4, 2017	Normalized 20-year U.S. Treasury yield	3.50	5.50	Rf
January 31, 2016 - November 14, 2016	Normalized 20-year U.S. Treasury yield	4.00	5.50	ERP
December 31, 2015	Normalized 20-year U.S. Treasury yield	4.00	5.00	
December 31, 2014	Normalized 20-year U.S. Treasury yield	4.00	5.00	
December 31, 2013	Normalized 20-year U.S. Treasury yield	4.00	5.00	
February 28, 2013 - January 30, 2016	Normalized 20-year U.S. Treasury yield	4.00	5.00	ERP
December 31, 2012	Normalized 20-year U.S. Treasury yield	4.00	5.50	
January 15, 2012 - February 27, 2013	Normalized 20-year U.S. Treasury yield	4.00	5.50	ERP
December 31, 2011	Normalized 20-year U.S. Treasury yield	4.00	6.00	
September 30, 2011 - January 14, 2012	Normalized 20-year U.S. Treasury yield	4.00	6.00	ERP
July 1 2011 - September 29, 2011	Normalized 20-year U.S. Treasury yield	4.00	5.50	Rf
June 1, 2011 - June 30, 2011	Spot 20-year U.S. Treasury yield	Spot	5.50	$R_f$
May 1, 2011 - May 31, 2011	Normalized 20-year U.S. Treasury yield	4.00	5.50	$R_f$
December 31, 2010	Spot 20-year U.S. Treasury yield	Spot	5.50	
December 1, 2010 - April 30, 2011	Spot 20-year U.S. Treasury yield	Spot	5.50	$R_f$
June 1, 2010 - November 30, 2010	Normalized 20-year U.S. Treasury yield	4.00	5.50	$R_f$
December 31, 2009	Spot 20-year U.S. Treasury yield	Spot	5.50	
December 1, 2009 - May 31, 2010	Spot 20-year U.S. Treasury yield	Spot	5.50	ERP
June 1, 2009 - November 30, 2009	Spot 20-year U.S. Treasury yield	Spot	6.00	$R_f$
December 31, 2008	Normalized 20-year U.S. Treasury yield	4.50	6.00	
November 1, 2008 - May 31, 2009	Normalized 20-year U.S. Treasury yield	4.50	6.00	$R_f$
October 27, 2008 - October 31, 2008	Spot 20-year U.S. Treasury yield	Spot	6.00	ERP
January 1, 2008 - October 26, 2008	Spot 20-year U.S. Treasury yield	Spot	5.00	Initialized

<sup>&</sup>quot;Normalized" in this context means that in months where the risk-free rate is deemed to be abnormally low, a proxy for a longer-term sustainable risk-free rate is used.

Source: https://www.duffandphelps.com/-/media/assets/pdfs/publications/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx?la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx?la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx?la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx?la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx?la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx?la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx?la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx?la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-risk-free-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-rates-jan-2008-present.ashx.la=encorrections/valuation/coc/erp-rates-jan-2008-present.ashx.la=encorrection/

# Panel A KPMG Market Risk Premium Recommendation

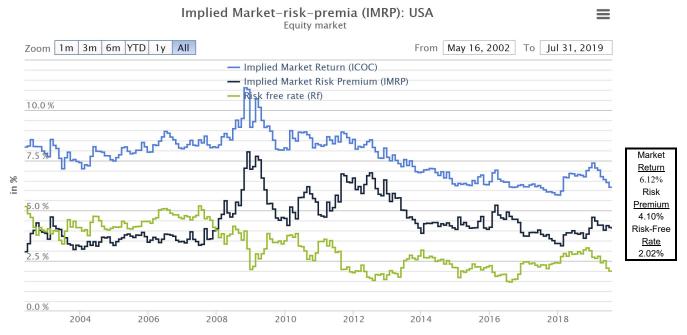


Please find an overview of the historic MRP estimates by KPMG in the graph below.



Source: https://assets.kpmg/content/dam/kpmg/nl/pdf/2019/advisory/equity-market-risk-premium-research-summary-31032019.pdf

Panel B
Market-Risk-Premia.com Implied Market Risk Premium
31-Jul-19



Source: http://www.market-risk-premia.com/us.html