

Exhibit No. ___(MTW-1T)
Docket No. UE-03_____
2003 PP&L Rate Case
Witness: Mark T. Widmer

**BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION,

Complainant,

vs.

PACIFICORP dba Pacific Power & Light
Company,

Respondent.

Docket No. UE-03_____

PACIFICORP

DIRECT TESTIMONY OF MARK T. WIDMER

December 2003

1 **Q. Please state your name, business address and present position with**
2 **PacifiCorp (the Company).**

3 A. My name is Mark Widmer, my business address is 825 NE Multnomah, Suite 800,
4 Portland, Oregon 97232, and my present position is Manager, Regulation.

5 **Qualifications**

6 **Q. Briefly describe your education and business experience.**

7 A. I received an undergraduate degree in Business Administration from Oregon State
8 University. I have worked for PacifiCorp since 1980 and have held various
9 positions in the power supply and regulatory areas. I was promoted to my present
10 position in March 2001.

11 **Q. Please describe your current duties.**

12 A. I am responsible for the coordination and preparation of net power cost and
13 related analyses used in retail price filings. In addition, I represent the Company
14 on power resource and other various issues with intervenor and regulatory groups
15 associated with the six state regulatory commissions that have jurisdiction over
16 the Company's retail operations.

17 **Summary of Testimony**

18 **Q. Please summarize your testimony.**

19 A. I will present the results of the production cost model study for the 12-month
20 period ending March 31, 2003. I will describe the Company's production cost
21 model, the Generation and Regulation Initiatives Decision Tools ("GRID") model,
22 which is used to calculate net power costs. I will also provide information on how
23 input data is normalized in GRID and the rationale for doing so. My testimony

1 also presents the results of the PacifiCorp Prudence Review of Generating
2 Resources Acquired Since 1986, Joint Report, Docket No. UE-991832 (“Joint
3 Report”). I will also demonstrate that these resources were acquired to satisfy the
4 load and demand of Washington customers.

5 **Net Power Cost Results**

6 **Q. What are the results of the Company’s normalized test year net power cost**
7 **study?**

8 A. Total Company normalized net power costs for the 12-month period ending
9 March 31, 2003 is approximately \$553.0 million.

10 **Determination of Net Power Cost**

11 **Q. Please explain net power costs.**

12 A. Net power costs are defined as the sum of fuel expenses, wholesale purchase
13 expenses and wheeling expenses, less wholesale sales revenue.

14 **Q. Were the proposed net power costs that you have sponsored developed with**
15 **the same production dispatch model used in the Company’s last Washington**
16 **filing?**

17 A. No. The Company’s proposed net power costs were developed using our new
18 hourly production dispatch model, GRID 2.0.

19 **Q. Please explain how the Company calculated net power costs.**

20 A. The Company calculated net power costs on a normalized basis using the GRID
21 model. The model simulates the operation of the power supply operations of the
22 Company under a variety of stream flow conditions on an hourly basis. The
23 results obtained from the various stream flow conditions were averaged and the

1 appropriate cost data was applied to determine an expected net power cost under
2 normal stream flow and weather conditions for the test period.

3 **Q. Please explain how GRID normalizes net power costs.**

4 A. The development of expected net power costs begins with the selection of either a
5 forecast or historic test period. I have divided the description of the power cost
6 model into three sections, which follow below:

- 7 1. The model used to calculate net power costs.
- 8 2. The model inputs.
- 9 3. The model output.

10 **The GRID Model**

11 **Q. Please describe the GRID model.**

12 A. The GRID model is the Company's hourly production dispatch model, which the
13 Company uses to calculate net power costs. It is a server-based application that
14 uses the following high-level technical architecture to calculate net power costs:

- 15 – An Oracle-based data repository for storage of all inputs
- 16 – A Java-based software engine for algorithm and optimization processing
- 17 – Outputs that are exportable in Excel readable format
- 18 – A web browser-based user interface

19 Based on requests by regulatory staffs and intervenors, the model has also been
20 modified to run on stand-alone personal computers.

21 **Q. Please describe the methodology employed to calculate net power costs in this**
22 **docket.**

23 A. Net power costs are calculated on an hourly basis using the GRID model. The

1 general steps are as follows:

- 2 1. Determine the input information for the calculation, including retail load,
3 wholesale contracts, market prices, thermal and hydro generation capability,
4 fuel costs, transmission capability and expenses.
- 5 2. The model calculates the following pre-dispatch information:
 - 6 – Thermal availability
 - 7 – Thermal commitment
 - 8 – Hydro shaping and dispatch
 - 9 – Energy take of long-term firm contracts
 - 10 – Energy take of short-term firm contracts
 - 11 – Reserve requirement and allocation between hydro and thermal resources
- 12 3. The model determines the following information in the Dispatch
13 (optimization) process, based on resources pre-dispatched and contracts:
 - 14 – Optimal thermal generation levels, and fuel expenses
 - 15 – Expenses (revenues) of the firm purchase (sales) contracts
 - 16 – System balancing market purchases and sales necessary to balance and
17 optimize the system and minimize net power costs, taking into account the
18 constraints of the Company's system
 - 19 – Expenses for purchasing additional transmission capability
- 20 4. Model outputs are used to calculate net power costs on a total Company basis,
21 incorporating expenses (revenues) of purchase (sales) contracts that are
22 independent of dispatched contracts, which are determined in step 3.

23 The main processors of the GRID model are steps 2 and 3.

1 **Q. Please describe in general terms, the purposes of the Pre-dispatch and**
2 **Dispatch processes.**

3 A. The Dispatch process is a linear program optimization module, which determines
4 how the available thermal resources should be dispatched given load
5 requirements, transmission constraints and market conditions, and whether market
6 purchases should be made to balance the system. In addition, if market conditions
7 allow, market purchases may be used to displace more expensive thermal
8 generation. At the same time, market sales may be made either from excess
9 resources or market purchases, if it is economical to do so under market and
10 transmission constraints.

11 **Q. Does the Pre-dispatch process provide thermal availability and system**
12 **energy requirements for the Dispatch process?**

13 A. Yes. Pre-dispatch, which occurs before the Dispatch process, calculates the
14 availability of thermal generation, dispatches hydro generation, schedules firm
15 wholesale contracts, and determines the reserve requirement of the Company's
16 system. I will now describe each of the calculations in more detail.

17 **Generating Resources in Pre-dispatch**

18 **Q. Please describe how the GRID model determines thermal availability and**
19 **commitment.**

20 A. The Pre-dispatch process reads the input regarding thermal generation by unit,
21 such as nameplate capacity, normalized outage and maintenance schedules, and
22 calculates the available capacity of each unit for each hour. The model then
23 determines the hourly commitment status of thermal units based on planned

1 outage schedules, and a comparison of operating cost vs. market price if the unit is
2 capable of cycling up and down in a short period of time. The commitment status
3 of a unit indicates whether it is economical to bring that unit online in that
4 particular hour. The availability of thermal units and their commitment status are
5 used in the Dispatch process to determine how much may be generated each hour
6 by each unit.

7 **Q. How does the model shape and dispatch hydro generation?**

8 **A.** In the Pre-dispatch process, the Company's available hydro generation from each
9 non-run-of-river project is shaped and dispatched by hour within each month in
10 order to maximize usage during peak load hours. The monthly shape of a non-
11 run-of-river project is based on the hourly retail load and market prices in a
12 month, and incorporates minimum and maximum flow for the project to account
13 for environmental constraints. The dispatch of the generation is flat in all hours of
14 the month for run-of-river projects. The hourly dispatched hydro generation is
15 used in the Dispatch process to determine energy requirements for thermal
16 generation and system balancing transactions.

17 **Q. Does the model distinguish between short-term firm and long-term firm
18 wholesale contracts in the Pre-dispatch process?**

19 **A.** Yes. Short-term firm contracts are block energy transactions with standard terms
20 and a term of one year or less in length. In contrast, many of the Company's long-
21 term firm contracts have non-standard terms that provide different levels of
22 flexibility. For modeling purposes, long-term firm contracts are categorized as
23 one of the following six archetypes based on contract terms:

- 1 – Energy Limited (shape to price or load): the energy take of these contracts has
2 minimum and maximum load factors. These contracts may include shaping
3 (hourly, annual), exchange agreements, and call/put optionality.
- 4 – Generator Flat: the energy take of these contracts is tied to specific generators
5 and is the same in all hours, which takes into consideration plant down time.
6 There is no optionality in these contracts.
- 7 – Generator Optional: the energy take of these contracts is also tied to specific
8 generators but is dispatched as generators with flexibility. They can be either
9 hydro or thermal generation.
- 10 – Flat: these contracts have a fixed energy take in all hours of a period.
- 11 – Complex: the determination of energy take of these contracts requires the load
12 and resource balances of the third party.
- 13 – No Energy: these contracts do not take energy. They are contracts for capacity
14 transactions only.

15 In the Pre-dispatch process, long-term firm purchase and sales contracts are
16 dispatched per the specific algorithms designed for their archetype.

17 **Q. Are there any exceptions regarding the procedures just discussed for**
18 **dispatch of short-term firm or long-term firm contracts?**

19 A. Yes. Whether a wholesale contract is identified as long-term firm or short-term
20 firm is entirely based on the length of its term. Consistent with previous
21 treatment, the Company identifies long-term firm contracts by name and groups
22 short-term firm contracts by general delivery points. If a short-term firm contract
23 has flexibility as described for long-term firm contracts, it will be dispatched

1 using the appropriate archetype. Conversely, if a long-term firm contract is a
2 transaction for a standard block of energy, it will be dispatched the same way as
3 standard short-term firm block transactions. Dispatched hourly contract energy
4 takes are used in the Dispatch process to determine the energy requirements for
5 thermal generation and system balancing transactions.

6 **Reserve Requirement in Pre-dispatch**

7 **Q. Please describe the reserve requirement on the Company's system.**

8 A. The North American Electric Reliability Council ("NERC") requires all
9 companies with generation to carry operating reserves of 5 percent for operating
10 hydro resources and 7 percent for operating thermal resources. One-half of these
11 reserves must be spinning. Spinning reserves are the amount of capacity that can
12 be ramped up in a 10-minute period. NERC and the Western Electricity
13 Coordinating Council ("WECC") require companies with generation to carry
14 spinning reserves to protect the WECC system from cascading loss of generation
15 or transmission lines, uncontrolled separation and interruption of customer
16 service.

17 **Q. How does the model implement the operating reserve requirement?**

18 A. The model calculates operating reserve requirements (both spinning and non-
19 spinning) for the Company's east and west control areas, plus the regulating
20 margin that is added to spinning reserve requirements. The total operating reserve
21 requirement is 5 percent of dispatched hydro and 7 percent of committed available
22 thermal resources for the hour, which includes both the Company's owned
23 resources and the long-term firm purchase and sales contracts that contribute to

1 the reserve requirement. Spinning reserve is one-half of the total reserve
2 requirement plus the regulating margin, which is the same in nature as the
3 spinning reserve but which is used for following changes in retail load from one
4 hour to the next.

5 **Q. How does the model satisfy reserve requirements?**

6 A. Reserves are held first on hydro then on thermal units on a descending variable
7 cost basis. Spinning reserve is satisfied before the non-spinning requirement. For
8 each control area, the spinning reserve requirement is fulfilled using hydro
9 resources and thermal units that are equipped with governor control. The non-
10 spinning reserve requirement is fulfilled using remaining hydro reserves and
11 thermal units. To better utilize the reserve capability of the Company's West-side
12 hydro system, up to 175 MW of East-side reserves can be held in the West control
13 region, of which 100 MW is spinning and 75 MW is non-spinning. The hourly
14 reserve requirement allocated to the generating units is used in the Dispatch
15 process to determine energy available from the resources and the level of the
16 system balancing market transactions.

17 **Q. What is the impact of reserve requirement on resource generating
18 capability?**

19 A. There is no impact on the hydro generation, since the amount of reserve allocated
20 to hydro resources is based on the difference between their maximum technical
21 capability and their available energy. However, if a thermal unit is designated to
22 hold reserves, its hourly generation will be limited to no more than its capability
23 minus the amount of reserves it is holding.

1 **Model Inputs**

2 **Q. Please explain the inputs that go into the model.**

3 A. As mentioned above, the inputs used in GRID include retail loads, thermal plant
4 data, hydroelectric generation data, firm wholesale sales, firm wholesale
5 purchases, firm wheeling expenses, system balancing wholesale sales and
6 purchase market data, and transmission constraints.

7 **Q. Please describe the retail load that is used in the model.**

8 A. The retail load represents the temperature-adjusted hourly firm retail load that the
9 Company served within all of its jurisdictions for the twelve-month period ending
10 March 31, 2003. The total company load is modeled based on the location of the
11 load and transmission constraints between generation resources and load centers.

12 **Q. Please describe the thermal plant inputs.**

13 A. The amount of energy available from each thermal unit and the unit cost of the
14 energy are needed to calculate net power costs. To determine the amount of
15 energy available, the Company averages, for each unit, four years of historical
16 outage rates and maintenance adjusted to remove extraordinary outages. The unit
17 cost of energy for each unit is determined by using a four-year average of
18 historical burn rate data. By using four-year averages for outages, maintenance
19 and burn rate data, annual fluctuations in unit operation and performance are
20 smoothed. The four-year period used by the Company for this filing is the 48
21 months ending March 2003. Other thermal plant data includes unit capacity,
22 minimum generation level, minimum up and minimum down time, heat rate, fuel
23 cost, and startup cost. The Company's use of a four-year average is consistent

1 with the treatment the Company followed in its previous Washington rate case,
2 Docket No. UE-991832.

3 **Q. Did the Company's net power cost normalization use the Commission**
4 **approved 40 year rolling average methodology?**

5 A. Yes. The proposed net power costs were developed using the 40-year rolling
6 average normalization method previously adopted by the Commission. This
7 method uses input data based on stream flows for the period August 1948 through
8 July 1988, as described below. The resulting generation is then normalized by
9 running the production cost model for each of the forty different water years,
10 producing forty sets of net power costs.

11 **Q. Please describe the hydroelectric generation input data.**

12 A. Forty years of monthly available hydroelectric generation for Company-owned
13 hydro plants in the Northwest and Mid-Columbia purchased resources are input
14 into the model. The Mid-Columbia hydro inputs are modeled with the
15 Company's Vista hydro model. Data from Vista is based on actual stream flows
16 for the period August 1948 through July 1988. Vista simulates the hydroelectric
17 generation at the Mid-Columbia projects based on historical stream flows and
18 current hydroelectric plant efficiencies, storage capabilities and requirements,
19 minimum flow requirements (including fish requirements), regional loads and
20 resources, and non-power operating constraints. The Company-owned Northwest
21 hydro data inputs are a combination of actual generation for the period the plants
22 were in service and estimated generation for the portion of the 40-year period that
23 the plants were not in service.

1 **Q. Is the input of hydro generation located outside of the Northwest modeled in**
2 **the same manner as the Pacific Northwest hydro generation?**

3 A. No. The input of hydro generation located in Utah and Southeast Idaho is
4 calculated as the actual average monthly hydroelectric generation for the years
5 1974 through March 2003. A shorter time frame is used for the Utah and
6 Southeast Idaho hydro resources than the Company's other hydro resources
7 because their relative size is small and there is a lack of reliable data for the earlier
8 years.

9 **Q. Does the Company use other hydro generation inputs?**

10 A. Yes. The Company also uses maximum and minimum capacities of the projects,
11 must-run level, and monthly shapes of the available energy.

12 **Q. Please describe the input data for firm wholesale sales and purchases.**

13 A. The data for firm wholesale sales and purchases are based on contracts to which
14 the Company is a party. Each contract specifies the basis of quantity and price.
15 The contract may specify an exact quantity of capacity and energy or a range
16 bounded by a maximum and minimum amount, or it may be based on the actual
17 operation of a specific facility. Prices may be specifically stated, or may refer to a
18 rate schedule, a market index such as California Oregon Border ("COB"), Mid-
19 Columbia (Mid-C), South Path 15 ("SP15") or Palo Verde ("PV"), or be based on
20 some type of formula. The long-term firm contracts are modeled individually, and
21 the short-term firm contracts are grouped based on general delivery points. The
22 contracts are dispatched against the hourly market prices so that they are
23 optimized.

1 **Q. Please describe the input data for wheeling expenses and transmission**
2 **capability.**

3 A. The data for firm wheeling are based on contracts to which the Company is a
4 party. The firm transmission rights modeled in GRID are developed from the
5 summer/winter postings on the Company's Open Access Same-Time Information
6 System ("OASIS"). The limited additional transmission rights to which the
7 Company may have access are based on the experience of the Company's
8 Wholesale Energy Services Department.

9 **Q. Please describe the system balancing wholesale sales and purchase input**
10 **assumptions.**

11 A. The GRID model uses three wholesale markets to balance and optimize the
12 system. The three markets are at Mid-C, COB and Desert Southwest ("DSW"),
13 where the model makes both system balancing sales and purchases if it is
14 economical to do so under constraints. The input data regarding wholesale
15 markets include market prices and sizes.

16 **Q. What market prices are used in the net power cost calculation?**

17 A. The market prices for the system balancing wholesale sales and purchases at Mid-
18 C, COB, DSW, and SP15 are based on actual Dow Jones prices for the period
19 January 2003 through May 2003 and the Company's monthly Official Price
20 Forecast for the period June 2003 through December 2003 shaped into hourly
21 prices. The market price hourly scalars are developed by the Company's
22 Commercial and Trading Department based on historical hourly data since April
23 1996. Separate scalars are developed for on-peak and off-peak periods and for

1 different market hubs to correspond to the categories of the monthly forward
2 prices. Before the determination of the scalar, the historical hourly data are
3 adjusted to synchronize the weekdays, weekends and holidays, and to remove
4 extreme high and low historical prices. As adjusted, the scalars represent the
5 expected relative hourly price to the price in a month. The hourly prices for the
6 test period are then calculated as the product of the scalar for the hour and the
7 corresponding monthly price.

8 **Normalization**

9 **Q. Please explain what is meant by normalization and how it applies to the**
10 **production cost model for historical normalized test years.**

11 A. For historical test years, normalization is the process of modifying actual test year
12 data by removing known abnormalities and making adjustments for known
13 changes. Normalization produces test year results that are representative of
14 expected conditions. The following are examples of the normalization of actual
15 test period results:

16 1. Owned and purchased hydroelectric generation is normalized by running the
17 production cost model for each of the forty different water years identified in
18 the Hydro Regulation. The resultant forty sets of thermal generation, system
19 balancing sales and purchases, and hydroelectric generation are then averaged
20 using a weighting method which accounts for 115 years of stream flow data as
21 measured on the Columbia River at The Dalles. As previously explained,
22 normalized thermal availability is based on a four-year average.

- 1 2. Wholesale market prices are adjusted to reflect expected prices during the
- 2 normalized period.
- 3 3. Long-term firm wholesale sales and purchase contracts are redispatched based
- 4 on the normalized wholesale market prices and known changes in the
- 5 contracts.
- 6 4. Wheeling expense is adjusted for known contractual changes.
- 7 5. System load net of special sales is adjusted to reflect loads that would have
- 8 occurred under normal temperature conditions.

9 **Q. You stated that hydroelectric generation is normalized by using historical**
10 **water data. Please explain why the regulatory commissions and the utilities**
11 **of the Pacific Northwest have adopted the use of production cost studies that**
12 **employ historical water conditions for making these normalization**
13 **adjustments.**

14 A. In any hydroelectric-oriented utility system, water supply is one of the major
15 variables affecting power supply. The operation of the thermal electric resources
16 both within and outside the Pacific Northwest are directly affected by water
17 conditions within the Pacific Northwest. During periods when the stream flows
18 are at their lowest, it is necessary for utilities to operate their thermal electric
19 resources at a higher level or purchase more from the market, thereby
20 experiencing relatively high operating expenses. Conversely, under conditions of
21 high stream flows, excess hydroelectric production may be used to reduce
22 generation at the more expensive thermal electric plants, which in turn results in
23 lower operating expenses for some utilities and an increase in the revenues of

1 other utilities, or any combination thereof. No one water condition can be used to
2 simulate all the variables that are met under normal operating conditions. Utilities
3 and regulatory commissions have therefore adopted production cost analysis that
4 simulates the operation of the entire system using historical water conditions, as
5 being representative of what can reasonably be expected to occur.

6 **Model Outputs**

7 **Q. What variables are calculated from the production cost study?**

8 A. These variables are:

- 9 – Dispatch of firm wholesale sales and purchase contracts;
- 10 – Dispatch of hydroelectric generation;
- 11 – Reserve requirement, both spinning and non-spinning;
- 12 – Allocation of reserve requirement to generating units;
- 13 – The amount of thermal generation required; and
- 14 – System balancing wholesale sales and purchases.

15 **Q. What reports does the study produce using the GRID model?**

16 A. The major output from the GRID model is the Net Power Cost report. Interim
17 data that can be exported for more detailed analyses is also available, the format
18 for which can be hourly, daily, weekly, monthly, annually and by heavy load hours
19 and light load hours.

20 **Q. Do you believe that the GRID model appropriately reflects the Company's**
21 **operating relationship in the environment in which it operates?**

22 A. Yes. The GRID model appropriately simulates the operation of the Company's
23 system over a variety of stream flow conditions consistent with the Company's

1 operation of the system including operating constraints and requirements.

2 **Q. Please explain your recommendation for the Aquila Hydro Hedge payment**
3 **received by the Company.**

4 A. In order to mitigate the negative effects of annual fluctuations of hydro conditions
5 upon net power costs, the Company has entered into a contract (the “Aquila Hydro
6 Hedge”) with Aquila Risk Management Corporation (“Aquila”) that provides
7 financial protection when stream flow levels are low. The financial contract is
8 structured as a collar, whereby PacifiCorp makes a payment to Aquila if stream
9 flows are above a certain level (when power prices would tend to be low), and
10 Aquila makes a payment to PacifiCorp if stream flows are below a certain level
11 (when power prices would tend to be high). The Aquila Hydro Hedge is
12 measured on a quarterly and October to September contract year basis. Any
13 payments will be made on a quarterly basis based on actual stream flows for that
14 quarter. Any payments received are held on the Company’s balance sheet until a
15 final determination for the contract year. For the just-completed contract year, the
16 Company has booked a \$5.2 million payment that it expects to receive from
17 Aquila as a result of poor hydro conditions. Since the revenues pertain only to the
18 just-completed contract year and are not ongoing, I have not included them in the
19 net power cost study. Rather, I believe these revenues should be returned to
20 customers through a balancing account. The balancing account treatment will be
21 discussed in Mr. Griffith’s testimony.

22 **Q. Please describe Exhibit No. ___(MTW-2).**

23 A. This Exhibit is a schedule of the Company’s major sources of energy supply by

1 major source of supply for the test period, expressed in average megawatts owned
2 and contracted for by the Company to meet system load requirements. The total
3 shown on line 11 represents the total normalized usage of resources during the test
4 period to serve system load. Line 12 consists of wholesales sales made to
5 neighboring utilities within the Pacific Northwest, the Pacific Southwest, and the
6 Desert Southwest as calculated from the production cost model study. Line 13
7 represents the Company's System Load net of special sales.

8 **Q. Please describe Exhibit No. ___(MTW-3).**

9 A. This Exhibit lists the major sources of normalized peak generation capability for
10 the Company's winter and summer peak loads and the Company's energy load for
11 the test period.

12 **Prudence of Resource Acquisitions**

13 **Q. What requirement was imposed on the Company in its last Washington**
14 **general rate case regarding the prudence of certain resource acquisitions?**

15 A. In the Commission's Third Supplemental Order in Docket No. UE-991832, the
16 Commission approved a stipulation that contained the following requirement:

17 The Company will be required to make an affirmative showing in the
18 direct testimony and exhibits of its next general rate proceeding
19 demonstrating the prudence of those resources acquired since its general
20 rate case (Cause No. U-86-02) which it proposes to include in rates in such
21 proceeding.

1 **Q. Have the resources acquired between 1986 and the date of the Third**
2 **Supplemental Order undergone a prudence review process?**

3 A. Yes. The participating parties in that rate proceeding (Staff, Public Counsel, and
4 ICNU) were provided an opportunity to review the information provided by the
5 Company that would comprise the Company's direct case as it relates to the
6 acquisition of resources between the Company's 1986 and 1999 general rate
7 cases. This review culminated in the Joint Report, a copy of which is included as
8 Exhibit No.__(MTW-4).

9 **Q. Which resources were addressed in the Joint Report?**

10 A. The Joint Report addressed Craig and Hayden, Cholla Unit 4, the James River
11 cogeneration project, the Hermiston cogeneration project, and the Foote Creek
12 Wind Project. A description of the resources is included Exhibit No.__(MTW-
13 4). Since the Company's 1999 general rate case the Company has acquired the
14 Gadsby and West Valley resources. Mr. Tallman will address the prudence of the
15 Gadsby and West Valley resources in his testimony.

16 **Q. What was the conclusion of the Joint Report?**

17 A. In the Joint Report, Staff concluded that the Company's acquisition of resources
18 was consistent with increases in load and customer growth, and that the
19 Company's decisions regarding the need to acquire new resources was guided by
20 the Company's least-cost plan. Further, although Staff did not make a
21 determination that the resources were acquired specifically to satisfy demand of
22 Washington customers, Staff concluded that on a system-wide basis the resources
23 were acquired prudently. Staff indicated that future proceedings could consider

1 “whether these resources were acquired prudently to satisfy increased load growth
2 or demand in Washington State, including consideration of the Company’s
3 commitments under merger agreements and orders, the impact of the ‘inter-
4 jurisdictional’ allocation method used by the Company, and particular load-
5 growth characteristics of the Company’s Washington service territory.” (Joint
6 Report, p. 62)

7 **Q. Why is it appropriate to review the prudence of the Company’s resource**
8 **acquisitions from a system-wide basis?**

9 A. It makes sense to determine the prudence of resource acquisitions that support and
10 benefit the Company’s entire system from a system-wide basis. The Company
11 operates a geographically dispersed system with characteristics that differ by
12 location. In order to take advantage of those differences, the Company operates
13 and plans its system on an integrated basis to capture the efficiencies of its system,
14 which benefits all of the Company’s customers by keeping net power costs as low
15 as possible. Operating and planning the Company’s system from the perspective
16 of one State, in contrast, would lead to sub-optimal financial results for the
17 Company and all of the Company’s customers would pay higher costs.
18 Accordingly, the prudence of the resource acquisitions should be analyzed from a
19 total Company basis, not on the basis of a single State. Since the Joint Report
20 found that resources were prudent from a system basis, the Commission has a
21 sound basis for concluding that the acquisitions were prudent and therefore
22 eligible for inclusion in Washington rates.

1 **Q. How is the treatment of these resources affected by the “impact of the ‘inter-**
2 **jurisdictional’ allocation used by the Company”?**

3 A. The Company is proposing adoption of the MSP Protocol in this proceeding, as
4 discussed in the testimony of Mr. MacRitchie. These resources are proposed to be
5 treated in the manner provided in the MSP Protocol. The Protocol does not
6 require that we demonstrate a “state-specific” benefit for particular resources
7 before they can be recovered in a particular state’s retail rates. Rather, resources
8 are treated on a system-wide basis, and allocated among the states pursuant to the
9 Protocol, which in the case of some resources takes into account the seasonal
10 nature of the resource and any seasonality of a state’s load. Thus, while the
11 remainder of my testimony discusses some of the Washington-specific benefits of
12 these resources, such a showing is not required under the MSP Protocol, but is
13 being offered in response to the specific issues raised by Staff in the Joint Report.

14 **Q. Have the Company’s other jurisdictions included the resources addressed in**
15 **the Joint Report in rates?**

16 A. Yes. All of the Company’s other jurisdictions have included these resources in
17 rates, with the exception of Idaho, which has not had a general rate case either
18 during or after the period of the resource acquisitions. While the adopted
19 treatment of other jurisdictions is not binding on the Commission, it should be an
20 indication that these resources have been found to be reasonable in cost and
21 necessary to serve the Company’s retail customers, including those in
22 Washington.

1 **Q. Was an expansion of PacifiCorp's system necessary to meet the requirements**
2 **of the Company's Washington customers?**

3 A. Yes. As shown on Exhibit No.____(MTW-5), the Company acquired 1,058 MW
4 of net resources through 2002, and Washington's share of those resources is
5 approximately 85 MW. It also shows that during the same period, Washington
6 MWh sales increased by approximately 500 aMW. This demonstrates that
7 Washington load growth contributed heavily to the need to add these resources,
8 and that these "resources were acquired prudently to satisfy increased load growth
9 in Washington state."

10 **Q. Where are these resources located?**

11 A. The acquired resources are split geographically between the Company's western
12 and eastern control areas. Hermiston and James River are located in the western
13 control area, while the remaining resources are located in or electrically connected
14 to the eastern control area.

15 **Q. Do resources on both the western and eastern sides of the Company's system**
16 **benefit Washington customers?**

17 A. Yes. As my following testimony discusses, resources on both sides of the
18 Company's system benefit Washington customers in numerous ways. James
19 River and Hermiston provide resource diversity and Hermiston also provides
20 operational flexibility, which is beneficial to customers. Since the Company's
21 portfolio of thermal resources is heavily weighted towards coal, both resources
22 enhance the Company's resource diversity and lower the Company's fuel risk.
23 The flexibility of Hermiston is derived from its gas contracts and the ability to

1 dispatch the resource to match load requirements. Both projects also provide
2 voltage support for the Company's transmission system.

3 Craig, Hayden and Cholla 4 resources benefit Washington customers
4 because of peak diversity between the Company's eastern and western control
5 areas. The Company's eastern control area is summer peaking and the western
6 control area is winter peaking. This means that loads are higher in the eastern
7 control during the summer season than during the winter season. On the other
8 hand, the western control area is winter peaking so just the opposite is true. Since
9 the entire system is operated on an integrated basis, resources that are not being
10 fully utilized in the east are used to either serve customers in the western control
11 area, make additional wholesale sales or displace higher cost generation. The
12 monthly level of peak diversity during the test period is shown on Exhibit
13 No.__(MTW-6).

14 **Q. Have the eastern resource acquisitions also benefited Washington retail**
15 **customers through the deferral of resource acquisitions?**

16 A. Yes. The ability to more efficiently utilize resources as a result of peak diversity
17 has allowed the Company to defer resource acquisitions that otherwise would
18 have been required.

19 **Q. Are eastern resources able to serve western control area customers only**
20 **through seasonal diversity?**

21 A. No. The operation of the Company's system on an integrated basis also allows
22 eastern resources to serve western control area customers when western control

1 area resources are not available due to poor hydro conditions and forced and
2 planned outages, as long as these eastern resources are not being fully utilized.

3 **Q. Do Washington customers benefit from greater access to wholesale markets**
4 **and a more efficient utilization of resources as a result of the acquisition of**
5 **the eastern resources?**

6 A. Yes. As part of the Craig and Hayden and Cholla Unit 4 acquisitions, the
7 Company also acquired additional transmission rights to and from wholesale
8 markets. The Craig and Hayden transaction included 67 MW of on-peak and
9 100 MW of off-peak transmission rights to the Four Corners wholesale market.
10 The Cholla Unit 4 acquisition included access to 350 MW of transmission rights
11 in the APS control area. These additional transmission rights allow the Company
12 to more efficiently utilize all of the Company's resources in both the eastern and
13 western control area resources through expanded access to wholesale markets.
14 The additional access enables the Company to make more and higher margin
15 wholesale sales when resources are not fully utilized for retail customers and,
16 when economic, the ability to displace higher priced resources when market
17 purchase prices are lower. Both of these types of transactions benefit Washington
18 retail customers by reducing net power costs. The expanded access to wholesale
19 markets, benefits of seasonal diversity, and resource deferrals were the same
20 factors giving rise to the benefits associated with Pacific Power's merger with
21 Utah Power, a transaction that was found by the Commission to be in the public
22 interest.

1 **Q. Do the eastern control area resources provide other benefits?**

2 A. Yes. The Craig and Hayden transactions include a seasonal exchange with
3 Tristate that provides 50 MW of capacity during the winter season when the
4 western control area is experiencing peak demand. Similarly, the Cholla
5 transaction includes a seasonal exchange currently rated at 480 MW during the
6 winter season. The addition of Craig, Hayden and Cholla further enhance the
7 Company's system reliability and flexibility in maintenance scheduling and
8 energy dispatching, which are beneficial to all of the Company's customers,
9 including those in Washington.

10 In addition to supplying energy to customers from a renewable resource,
11 Foote Creek is providing the Company with valuable knowledge and experience
12 in operating wind projects that will assist future wind projects in the Northwest.
13 Further, by adding renewable resources to the Company's resource portfolio,
14 Foote Creek reduces the Company's reliance on less environmentally friendly
15 resources, and by providing resource diversity, increases the reliability and
16 security of our electricity supply.

17 **Q. To what extent did the Company use the resources in question during the**
18 **test period in this case?**

19 A. The acquired resources are utilized extensively to meet the Company's resource
20 requirements. In total, the resources addressed in the Joint Report provide
21 approximately 8 million MWh of net generation to serve customers. For the
22 reasons discussed above in my testimony, the Commission has a basis for

1 determining that the resource acquisitions were prudent from both a system-wide
2 and a Washington perspective.

3 **Q. Please summarize your testimony regarding the prudence of the Company's**
4 **acquisition of resources between 1986 and 1999.**

5 A. Between 1986 and 1999, the Company acquired the following resources: Craig
6 and Hayden, Cholla Unit 4, the James River Cogeneration Project, the Hermiston
7 Cogeneration Project, and the Foote Creek Wind Project. These resource
8 acquisitions were subjected to third-party verification and public review,
9 including a thorough review by Staff in connection with the preparation of the
10 Joint Report.. In the Joint Report, Staff concluded that the Company's acquisition
11 of resources was consistent with increases in load and customer growth, that the
12 Company's decisions regarding the need to acquire new resources was guided by
13 the Company's least-cost plan, and that on a system-wide basis the resources were
14 acquired prudently.

15 These resources provide system-wide benefits to the Company's customers
16 by adding operational flexibility, reducing net power costs through seasonal
17 diversity benefits and increased access to wholesale markets, and increasing
18 reliability and security of the Company's electricity supply. These resources
19 provide system-wide benefits; therefore, it makes sense to evaluate their prudence
20 on a system-wide basis. At the same time, however, if evaluated from the
21 perspective of whether they provide benefits to Washington, my testimony has
22 shown the various benefits that these resources produce for the Company's
23 Washington customers.

1 These resources have been added to the rate base in every State in which
2 the Company has filed such a request. Staff has determined that the acquisition of
3 these resources was prudent on a system-wide basis. Accordingly, the Company
4 respectfully requests that the Commission include these resources in the
5 Company's rate base in Washington.

6 **Q. Does this conclude your direct testimony?**

7 **A. Yes.**