

# Saleba Resume

## PROFESSIONAL EXPERIENCE AND BACKGROUND OF

### GARY S. SALEBA AS A TECHNICAL EXPERT

#### EDUCATION

MBA, Finance  
Butler University  
Indianapolis, Indiana

BA, Economics and Mathematics  
Franklin College  
Franklin, Indiana

#### EMPLOYMENT

October 1978 to Present                      EES Consulting, a GDS Associates Company  
16701 NE 80<sup>th</sup> Street, Suite 102  
Redmond, Washington 98052  
Registered Professional Engineering and Management  
Consulting Firm

Position:                                      Executive Consultant

Responsibilities:                            Overall supervision for all of EES Consulting's electric, water, wastewater and natural gas engagements in the areas of strategic planning, financial analysis, cost of service, valuations, mergers and acquisitions, rate design, engineering, load forecasting, load research, management evaluation studies, bond financing, prudency reviews, integrated resource planning and overall utility operations. Overall responsibility for firm's quality assurance/quality control.

Activities:                                    Numerous testimony presentations before regulatory bodies on utility economics, strategic planning, finance, utility operations and requests for proposals. Supervised several integrated resource planning studies, average embedded and marginal cost of service studies, RFPs, technical assessments and financial planning studies for electric, water, gas and wastewater utility clients. Participated in comprehensive resource acquisition, strategic planning and demand side management analyses. Developed and verified interclass usage data. Conceptualized and implemented compliance programs for the Public Utility Regulatory Policies Act and the Energy Policy Act of 1992. Contract negotiation and energy conservation assessments. Presentation of management audit, forecasting, cost of service, integrated resource planning, financial management, and rate design seminars for the American Public Power Association,

Electricity Distributors Association of Ontario, American Water Works Association, and Northwest Public Power Association. Past Board member of Northwest Public Power Association and ENERconnect, Ltd. Past Chairman of Financial Management Committee and Management Division of the American Water Works Association. Project manager for construction of 248 MW gas turbine, and acquisition of over \$1 billion of utility service territory and equipment. Supervised engineer's report for over \$5 billion in revenue bonds. Currently on Board of Director's for 3 Rivers Energy Partners, a renewable natural gas project developer.

October 1977 to  
October 1978

National Management Consulting Firm

Position:

Supervising Economist

Responsibilities:

Analyzed various energy related topics to determine economic impacts. Reviewed utility financial activities.

Activities:

Participated in several utility rate/financial regulatory proceedings. Provided clients with critique of issues, position papers and expert testimony on the topics of cost of service, rate design, utility finance, automatic adjustment factors, sales perspectives and class load characteristics. Conceptualized load forecasting models and assisted in economic and environmental impact analyses.

June 1972 to  
October 1977

Indianapolis Power & Light Company  
P.O. Box 1595 B  
Indianapolis, Indiana 46206  
Investor-owned Utility

Position:

Economist, Department of Rates and Regulatory Affairs

Responsibilities:

Provided general economic and rate expertise in Rates, Regulatory Affairs, Customer Service and Engineering Design Departments.

Activities:

Calculated retail and wholesale electric and steam class revenue requirements and rates. Prepared expert testimony and exhibits for state and federal agencies regarding rate design theory, application of rates and revenues generated from rates. Determined long range revenue and peak demand projections. Supervised comprehensive load research program. Supported thermal plant Environmental Impact Statements. Provided industrial liaison.

**PARTIAL LIST OF CLIENTS FOR WHOM FINANCIAL, OPERATIONAL AND STRATEGIC  
PLANNING PROJECTS  
HAVE BEEN DIRECTED BY GARY S. SALEBA**

**UNITED STATES OF AMERICA**

Alabama

City of Birmingham Water and Wastewater

Alaska

City of Barrow

City of Wrangell

\*Alaska Power & Telephone

\*Alaska Public Service Commission

\*Municipal Light and Power

Alaska Village Electric Cooperative

Anchorage School District

Arizona

\*Tucson Electric Power

City of Dodge

City of Page

Navopache Electric Cooperative

Arkansas

City of North Little Rock

California

City of Indian Wells

City of Palm Desert

City of Moreno Valley

City of Corona

City of Redding

Sacramento Municipal Utilities Board

City of Burbank

\*State of California - Department of Water Resources

Turlock Irrigation District

City of Palo Alto

City of Anaheim

El Dorado Irrigation District

City of Glendale

City of Pasadena

City of Roseville

Yucaipa Valley Water District

\*Los Angeles Department of Water and Power

Nor-Cal Electric Authority

Jefferson JPA

City of San Marcos

City of Cerritos

Coachella Valley Association of Governments

California (cont'd)

California Power Authority  
Santa Clara Valley Water District  
Los Angeles County Community Choice Aggregation  
San Bernardino County Community Choice Aggregation  
West Riverside County Community Choice Aggregation  
San Jose Clean Energy Choice Aggregation  
East Bay Community Energy  
Los Angeles County  
San Diego Community Choice  
County of San Diego  
City of Chula Vista  
City of Santee  
City of Vista  
City of Oceanside  
City of Escondido  
City of Carlsbad  
City of Del Mar  
City of Encinitas  
City of Irvine  
Orange County Power Authority  
City of San Diego  
Butte County  
Butte Choice Energy  
City of Chico  
South San Joaquin Irrigation District  
City of La Mesa  
Monterey Bay Community Choice  
City of Coachella

Colorado

\*CFI Steel  
\*Moon Lake Electric Association  
City of Denver - Wastewater  
\*Denver Water Board  
City of Pueblo  
LaPlata Electric Cooperative

Connecticut

City of Groton

Florida

City of Pompano Beach  
Florida Public Service Commission  
Dade County Water and Wastewater Utilities

Idaho

Kootenai Electric  
\*Northern Lights  
Salmon River Cooperative  
Prairie Power and Light  
\*Department of Energy  
City of Moscow  
Fall River Cooperative  
Lower Valley Power & Light  
\*Industrial Customers of Idaho Power  
Clearwater Power & Light  
City of Heyburn  
\*City of Bonners Ferry

Illinois

City of Highland  
City of Collinsville  
City of Peru  
City of Winnetka

Indiana

\*Indianapolis Power & Light Company

Iowa

\*City of Iowa City

Kentucky

\*Kentucky-American Water Company

Minnesota

Polk-Burnett Electric Coop

Missouri

\*General Motor, Inc.

Montana

Beartooth Electric Cooperative  
\*PPL Montana  
Montana Associated Cooperatives  
Sun River Electric Cooperative  
\*Montana Power Company  
Colstrip Community Center  
Flathead Electric Cooperative  
Glacier Electric Cooperative  
Vigilante Electric Cooperative  
Montana Electric Cooperative Association  
Western Montana G&T  
\*Northwestern Energy, Inc.  
Yellowstone Valley Electric Cooperative

Nebraska

Omaha Public Power District

Nevada

Nevada Electric Coop

North Dakota

City of Watford City  
Garrison Diversion Conservancy District

Oregon

\*Emerald PUD  
Clackamas Water District  
Central Lincoln PUD  
Springfield Utility Board  
Tri-Cities Service District  
City of Portland  
City of Klamath Falls  
City of Millersburg  
City of Gladstone  
City of West Linn  
City of Oregon City  
\*Public Power Council  
Central Electric Cooperative  
Warm Springs Energy Cooperative  
Northern Wasco PUD  
West Oregon Cooperative

South Dakota

Black Hills Electric Cooperative

Texas

City of League City  
City of Brownsville  
City of Lubbock  
Pedernales Electric Cooperative  
City of San Antonio  
\*Texas Municipal Power Agency

Utah

\*Moon Lake Electric Association  
Utah Association of Municipal Power Systems

Virginia

Loudoun County

Washington

\*Western Public Agencies Group  
TrendWest Resorts  
Weyerhaeuser Corporation  
Costco  
\*Pend Oreille County PUD  
City of Richland  
Industrial Customers of Grant County

Washington (cont'd)

Benton REA  
Seattle City Light  
\*Clark Public Utilities  
City of Blaine  
\*Snohomish County PUD  
\*City of Port Angeles  
\*Clallam County PUD  
Chelan County PUD  
\*City of Tacoma Electric, Water and Rail Utilities  
\*Mason County PUD No. 3  
\*Peninsula Light Company  
Washington Utilities and Transportation Commission  
\*Grays Harbor County PUD  
\*Pacific County PUD  
City of Gig Harbor  
Ferry County PUD  
\*City of Ellensburg  
City of Redmond  
\*Grant County PUD  
\*Klickitat County PUD  
Cascade Natural Gas  
City of Kennewick  
Daishowa Corporation  
Seattle Water Department  
\*Building Management Owners Association  
City of Bellingham  
\*US Ecology, Inc.  
\*Avista Corporation  
\*Cowlitz County PUD  
\*City of Cheney  
\*City of Yakima  
City of Bellevue  
City of Shoreline  
Douglas County PUD  
AT&T  
WorldCom  
City of Toppenish  
City of Shoreline  
Microsoft  
350 Eastside/East King County PUD  
Douglas County PUD  
\*King County  
Port Townsend Paper  
Whatcom PUD

Wisconsin

\*Wisconsin Manufacturing Association  
Polk-Burnett Cooperative

Wyoming

\*Lower Valley Power and Light



## **CANADA**

### Alberta

- \*University of Alberta
- \*City of Lethbridge
- \*City of Red Deer
- City of Medicine Hat
- Ocelot Chemicals
- Aqualta
- City of Calgary—Water and Wastewater Utilities

### British Columbia

- \*Fortis, BC
- Alcan, Ltd.
- \*Princeton Power & Light
- \*West Kootenay Power
- \*Ministry of Fisheries
- Crows Nest Resources
- Highland Valley Cooperative
- \*Council of Forest Industries
- Crestbrook Industries
- Royal Oak Mines
- UtiliCorp Canada
- \*Joint Industrial Electric Steering Committee
- \*British Columbia Transmission Corporation
- \*Terasen Gas

### Manitoba

- \*Manitoba Legal Aid

### Northwest Territories

- \*Northwest Territories Power Corporation

### Ontario

- ENERconnect, Inc.
- Ontario Hydro
- \*Municipal Electric Association
- North York Hydro
- Toronto Hydro
- \*Ottawa Hydro
- Electricity Distributors Association
- \*Ontario Energy Board
- \*Association of Major Power Companies (AMPCO)
- Hydro One

## **OTHERS**

- Northwest Public Power Association
- American Public Power Association
- American Water Works Association
- California Municipal Utilities Association

**\*Prepared Expert Testimony**