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0001
   1
                               STATE OF MINNESOTA
                     BEFORE THE PUBLIC UTILITIES COMMISSION
   2
           In the Matter of the
   3
          Complaint of the
          Minnesota Department of
   4
          Commerce Against Qwest
          Corporation Regarding
          Unfiled Agreements
   5
                                         Docket No. P-421/C-02-197
   6
   7
                          DEPOSITION OF BLAKE FISHER
   8
   9
          TAKEN AT:
                               Van Cott, Bagley, Cornwall & McCarthy
  10
                                         50 South Main Street, Suite 1700
                                         Salt Lake City, Utah
 11
          DATE:
                                   June 27, 2002
 12
          TIME:
                                   12:16 p.m.
 13
         REPORTED BY: Scott M. Knight, RPR
 14
 15
 16
 17
 18
 19
 20
 21
 22
 23
24
25
0002
 1
                                APPEARANCES
 3
     FOR QWEST:
     DOUGLAS R.M. NAZARIAN, ESQ.,
 4
 5
     HOGAN & HARTSON
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        111 South Calvert Street, Suite 1600
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      Baltimore, Maryland 21202
 8
 9
     MARTHA RUSSO, ESQ.,
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     HOGAN & HARTSON
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        555 Thirteenth Street, NW
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        Washington, D.C. 20004
13
14
     FOR MINNESOTA DEPARTMENT OF COMMERCE:
15
     STEVE ALPERT, ESQ.,
16
     ASSISTANT ATTORNEY GENERAL
17
        525 Park Street, Suite 200
```

```
18
         St. Paul, Minnesota 55103
  19
  20
      FOR McLEOD:
  21
      WARREN G. LAVEY, ESQ.,
  22
      SKADDEN, ARPS, SLATE, MEAGHER & FLOM
  23
        333 West Wacker Drive
  24
        Chicago, Illinois 60606
  25
  0003
  1
               Appearances Continued
  2
  3
     FOR THE WITNESS:
  4
     LOREN E. WEISS, ESQ.,
     VAN COTT, BAGLEY, CORNWALL & 6McCARTHY
  5
  6
        50 South Main Street, Suite 1600
  7
        Salt Lake City, Utah 84144
  8
     Also Present:
  9
 10
     Clay Deanhardt
 11
     Dan Lipschultz (via telephone)
 12
 13
 14
 15
 16
 17
 18
 19
20
21
22
23
24
25
0004
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 5
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18
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21
22
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23
  24
  25
  0005
   1
                  Deposition of Blake Fisher
   2
                       June 27, 2002
   3
                        PROCEEDINGS
   4
                 BLAKE FISHER, called as a witness for
   5
       and on behalf of Qwest, being first duly sworn,
       was deposed and testified as follows:
   6
   7
          EXAMINATION
  8
         BY-MR.NAZARIAN:
  9
                 Good afternoon, Mr. Fisher.
          Q.
  10
                 Good afternoon.
         Α.
 11
                 We met a little while ago in the hall,
      but my name is Doug Nazarian. I'm an attorney
 12
      with Hogan & Hartson. I'm here representing
 13
      Qwest. My colleague Martha Russo is here with
 14
      me. I guess before we get started, has everybody
 15
      who is in the room or their client, at least,
 16
 17
      signed the protective order in this case?
                MR. ALPERT: As far as I'm aware, for
 18
      the department, myself and Mr. Deanhardt have.
 19
 20
                MR. NAZARIAN: And McLeod has executed
 21
      a protective order?
 22
                MR. LAVEY: I believe that's right.
 23
                MR. WEISS: I haven't.
 24
                MR. NAZARIAN: I believe they have,
 25
      too. I just wanted to--
 0006
  1
                MR. WEISS: I haven't, so . . .
  2
                MR. ALPERT: I should clarify.
      extent the department had to sign one, we've
  3
      complied.
  5
                MR. NAZARIAN: I want to make sure
     we're clear on the record that there are going to
  6
     be topics covered in today's deposition that are
     going to include material that's considered trade
     secret. We could go back later and designate
10
     line by line when we've done that or not done
     that, but I want everybody to be aware that it is
11
12
     subject to protective order and that Qwest
     reserves it's rights under the protective order to
13
     protect trade secret information that we talk
14
15
     about today.
16
        BY MR. NAZARIAN:
17
        Ο.
               Mr. Fisher, have you ever had your
18
     deposition taken before?
19
        Α.
               Yes.
20
               So you're familiar, generally, with how
        Q.
21
     this all works?
22
        Α.
23
               And I will therefore spare you my long
     spiel about deposition procedure. But I will
24
     caution you that I can talk fast. And I will try
25
0007
    not to do that for the sake of the reporter. But
1
```

```
if I do get going and you can't follow me,
       please, don't hesitate to say so. And I'll stop
   3
  4
       and calm down and --
  5
          Α.
                 Okay.
  6
                 --say everything again. If you don't
  7
       understand my question, would like me to rephrase
       it or repeat it, just say so and we'll do that.
      And if for any reason you need to take a break or
      would like to stop for a little while, we can do
 10
 11
       that.
              Just say the word. Okay?
 12
         Α.
                 Okay.
 13
         Ο.
                 Great.
 14
                 MR. LAVEY:
                            I'm Warren Lavey. I'm here
      representing McLeod. And as you said, in terms
 15
 16
      of Qwest's right to designate material as trade
      secret, so too, McLeod would reserve its right to
 17
      designate some aspects of the testimony as trade
 18
 19
      secret.
 20
                 MR. ALPERT: And the department would
      reserve its right to challenge such designations.
 21
 22
                MR. NAZARIAN: Sure. Everybody
 23
      reserves everything and we're on our way.
 24
         BY MR. NAZARIAN:
 25
                Mr. Fisher, I understand you're
0008
 1
      recently retired, is that true?
  2
         Α.
                That's true.
  3
         Q.
                Congratulations.
  4
         Α.
                Thank you.
 5
         ο.
                Before you retired, you worked at
     McLeodUSA, correct?
 7
        A.
                Yes.
 8
         Q.
                How long had you been employed by
 9
     McLeod?
10
        A.
                Since February of '96.
11
                And during the time you worked for
     McLeod, you--I know you say in your affidavit--and
12
     we'll show you that in a minute--that you held a
13
     number of senior executive positions, is that
14
15
     right?
16
        Α.
                Correct.
17
               Tell me, if you could, what positions
        Q.
18
     you held during your time at McLeod.
19
               The first position I held was chief
     financial officer. And following that, I became
20
     regional president of what ultimately became known
21
     as the western region. After that, I became
22
23
     group vice president and chief planning and
24
     development officer.
25
               Okay. And that was the position you
0009
1
     held when you retired in May?
2
        A.
               Yes.
3
        Q.
               Is that right?
4
               To whom did you report at McLeod in the
     latter half of the year 2000?
               I always reported to Steve Gray, who
```

7 was president. 8 You reported directly to him? 9 Α. Yes. 10 And is there a chief executive officer 11 to whom Mr. Gray reported? 12 He reported to Clark McLeod. 13 I've heard of him. And just so we're clear, when you say he reported to Clark McLeod, 14 this is during the latter half of 2000, is that 15 16 right? 17 A. Yes. 18 Q. In your--in the latter half of 2000, you held the regional president and group vice 19 president positions, is that right, or were you 20 just--just, to denigrate--you held one title--let 21 me start again. In the latter half of 2000, Mr. 22 Fisher, you were--were you the regional president 23 for the western region, or were you the group 24 25 vice president and the development officer? 0010 1 I became group vice president and chief planning and development officer in December of 1999, so from that point on. So in connection with agreements that 5 were negotiated or signed in September, October of 6 2000, you were--your title was the group vice 7 president title? That's correct. 9 ο. Okay. In your capacity as group vice president--I won't spell the whole title out, but 10 we know what we're talking about--what was your 11 authority to enter agreements on behalf of McLeod? 12 13 Α. The board of directors give--gave authority to somebody at my level, authority up to 14 a limit which I don't recall. And over and above 15 that limit, we would have to go to the board of 16 17 directors and get authority. 18 Do you have any rough understanding of Ο. 19 where the limit was? 20 My rough understanding would be in the Α. 21 range of \$5 million of total commitment. 22 Q. Five million? 23 A. Yes. 24 So for any--I'm not going do hold you ٥. 25 to the exact figure, but your sense, as you sit 0011 here is, if you had a deal in the works that had 1 a commitment value to McLeod, you know, in excess 2 plus or minus \$5 million, you would need to get 3 approval to go ahead with that transaction, is 5 that right? 6 Α. That's correct. 7 And you would need approval from the Q. board of directors or from Mr. Gray or from 8 9 somebody else? 10 Α. I would need approval from either Mr. 11 Gray, Mr. McLeod, or the board, depending on the

12 level.

1

2

3

17 18

19

20

21

22 23

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1

2

3 4

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6

8

- 13 At what point--do you know or have any Q. sense of what Mr. Gray's authority to enter into 14 agreements or to approve agreements on behalf of 15 McLeod might have been in that late 2000 time 16 17 frame?
- 18 I don't remember precisely, but I would Α. estimate in the range of 10 million, Mr. Gray 19 would have. Mr. McLeod would make a decision as 20 to whether he felt he needed to go to the board. There's probably a defined number in the range of 22 23 25 million.
- 24 So without, again, holding you to real precise dollar figures, is it fair to say that a 25 0012
 - deal that had commitment value to McLeod of in excess of 25, 30 million dollars would require the commitment of the board of directors, as you recall?
 - Α. Yes.
- When you--well, make the predicate. the course of your time at McLeod, did you have 7 occasion to negotiate and enter agreements on behalf of McLeod?
- 10 Α. Yes.
- 11 You did that many times, I imagine? Q. 12
 - Α. I did.
- 13 Were there some of those agreements that required you to seek advice or approval from 14 15 the legal department at McLeod? 16
 - As a matter of course, almost all agreements I worked on at McLeod there would be a legal representative involved.
 - So it wouldn't be at all unusual--in fact, it would be the normal course for the legal department at least to have reviewed and weighed in on agreements that you were involved in negotiating for McLeod?
 - Α. Yes.
- 25 In the course of your time at McLeod-ο. 0013
 - let me--strike that. What was your authority during your time at McLeod to enter into oral agreements on behalf of the company?
 - My agreements to enter--or my authority to enter into oral agreements would parallel what we talked about earlier.
- 7 So there were no other restrictions on your authority to enter into oral agreements beyond those you described generally when we talked a minute ago?
- 11 No other restrictions I can think of. Α.
- 12 In the course of your time at McLeod, how many oral agreements did you enter into on 13
- behalf of the company, or negotiate? 14
- 15 Α. I don't know.
- 16 ο. Do you not know because the number is

```
so big you can't count, or you don't know because
  18
        you can't remember any?
  19
                  I have never attempted to count the
  20
        oral agreements I entered into.
  21
                 Well, take a moment, if you can--and
        again, I won't hold to you precise numbers, but I
  22
       want to get an estimate. Have you entered into
  23
       more than ten oral agreements or negotiated more
       than ten oral agreements on behalf of McLeod
  25
  0014
   7
       during your time with the company?
          Α.
                 Probably more than ten.
   3
                 Of those oral agreements, however many
          Ο.
       exactly there were, how many of them required the
       approval of Mr. Gray, Mr. McLeod, or the board of
   5
   6
       directors?
   7
          Α.
                 I don't recall.
                 Did any of them require the approval of
   8
          Q.
      Mr. Gray, Mr. McLeod, or the board of directors?
   9
  10
          Α.
                 I am--yes.
 11
                 So there is some number of oral
          Q.
 12
      agreements with which you were involved during
      your time at McLeod that rose to a level of
 13
      financial significance to the company that
 14
      required approval beyond your authority; is that a
 15
 16
       fair statement?
 17
         Α.
                 Yes.
 18
         Ο.
                 And you--can you recall any of those
 19
      agreements specifically?
 20
                The agreements I can recall
      specifically would normally have been with
 21
      investment bankers in my role as chief financial
 22
 23
      officer.
 24
                Those oral agreements related to fees
         ο.
 25
      or the provision of financial services by those
 0015
 1
      bankers to McLeod?
         Α.
                Yes.
 3
         Q.
                Can you recall negotiating or entering
      into any oral agreement during your time at McLeod
 4
      that was not with an investment banker?
 6
                I can't at this time, no.
 7
                MR. LAVEY: Let me just clarify the
     question. You're asking in addition to the oral
 8
     agreement that he's covering in his affidavit?
 9
                MR. NAZARIAN: No, sir. I asked the
10
11
     question generally.
12
               MR. LAVEY: Let's clarify that for the
     witness and ask him to answer that question.
13
14
               MR. NAZARIAN: Let me ask my follow-up
     question, which I think might clarify.
15
16
        BY MR. NAZARIAN:
17
               Is it fair to say, Mr. Fisher, then,
     with the exception of agreements you might have
18
     negotiated with investment bankers -- putting them
19
     aside--that every agreement you negotiated on
20
    behalf of McLeod--McLeod entered into during your
21
```

- time at the company was ultimately reduced to some 22 23
- controlling writing or series of writings? 24
- When I was answering the question earlier, rightly or wrongly, I was excluding the 25 0016
- agreement with Qwest that I discussed specifically 1 2 in the affidavit. 3
 - Ο. So you --
- 4 Α. That is the only one I recall having an 5 oral agreement on. 6
 - Q. Other than--
- 7 Α. Other than the ones with investment 8 bankers. 9
 - Q. --with investment bankers?
- 10 A. Yes.
- 11 Ο. So that we're all on the same page, then, in your six years at McLeod, you can recall 12 negotiating and entering into exactly one oral 13 14 agreement other than those with investment 15 bankers?
- 16 Α. Yes.
- 17 Q. Okay. So it's fair to say, then, it would have been unusual, outside of the investment 18 banking context, for you to negotiate or McLeod to 19 enter into an oral agreement with another company; 20 21 is that right?
- 22 Yes, it would have been unusual for me Α. 23 to do that.
- 2.4 And it's--is it also fair to say that Q. it would generally be McLeod's practice to 25 0017
- memorialize agreements with other companies, 1 particularly with telecommunications companies in 2 3 writing? 4
 - Α. Yes.
 - Ο. Isn't that correct?
 - Α. Yes, it would be.
- Describe, if you can, Mr. Fisher, for 7 0. me, your perception of McLeod's relationship with 8 Qwest in the year 2000. Was it a--an amicable, 9 trusting relationship? Was it distrustful? Was 10 11 it strained? How would you describe it?
- 12 During the whole year of 2000, are you Α. 13 asking? 14
- I've asked it that way, but if you want -- if it changed over the course of that year, 15 I'd ask you to break it out for me. I understand 16 17 there was a merger in that time period.
- 18 Yeah, so you are asking me about Qwest, not US West. I'm just trying to understand your 19 20 question.
- 21 That's fair. It's a fair distinction. I guess the way I asked the question was by 22 23
- referring to Qwest over the course of a year 24
- where Qwest merged with US West. In my head, I had both entities, Qwest and US West involved. 25
- 0018

But maybe rather than asking it that way, let's go at it a different way.

In the time period following the Qwest-US West merger, what was your perception of McLeod's relationship with the new entity?

- My perception, once the Qwest merged with US West, is that we had a developing positive relationship with Qwest. And it developed from the time of the merger through that year.
- 11 So before the Qwest-US West merger, 12 your--is it fair to say McLeod's relationship with Qwest or US West or both was less than positive? 13 14
 - Our relationship with Qwest prior to the merger--I had very little involvement until they announce the merger and once they announced the merger, before it was completed, we had some very--I'd say positive discussions with Qwest management.
 - Q. Once you knew the merger was coming?
- 21 Once we new knew the merger was coming. Α. Prior to that, I had virtually no--I had very 22 little interaction with Qwest. 23 2.4
 - Ο. How about US West?

2

6

7

9 10

15

16

17

19

20

5

8

9

15

16

17

18

19

20

21 22

23

- 25 Α. With US West, from the time I became 0019
- regional president, I would say it was--it was a 1 strained relationship, but we were starting to 2 3 have some productive discussions.
 - And then things started to improve in some fashion after the merger, is that what you said?
 - Α. The relationship with Qwest, after it merged with US West, yes, our relationship definitely improved.
- 10 And it was in the -- in that post merger time frame, then, that McLeod sought to expand or 11 develop its business relationship with Qwest; 12 13 isn't that right? 14
 - No. We started to expand and develop our relationship with US West well before the merger.
 - Ο. And then in the time period after the merger, those talks continued and--and led us up--I mean, they've continued to this day, but they lead us up to the agreements that bring us here in September and October of 2000; is that right?
 - Α. Yes. And the--and those agreements--and
- we'll talk in more specific terms in a minute 25 about what exactly what agreements we're talking 0020
- about -- they did represent an expansion of the 1 business relationship between McLeod and Qwest at 3 that time, did they not?
 - Α. Yes.
 - In general terms, Mr. Fisher, it's not Q.

```
at all uncommon for companies to enter agreements
       to settle disputes between them; is that right?
   8
                 It's--I think it is common.
          Α.
   9
                 It is common for them to do that, yes?
          Q.
 10
          Α.
                 Yes.
 11
                 And those settlements, when companies
          ٥.
      enter them, can include agreements to pay money,
 12
 13
       right?
 14
         Α.
                 Yes.
 15
          Q.
                 And they can include agreements to stop
 16
      fighting with each other, correct?
 17
                 Correct.
 18
                 And is it also fair to say, Mr. Fisher,
 19
      that it is common for companies to enter into
 20
      agreements that contain confidentiality
 21
      provisions?
 22
         A.
                 Yes, it is common.
 23
         Q.
                 If you're going to trade sensitive
      information, you want the other to honor that
 24
      confidentiality, correct?
 25
 0021
  1
         Α.
                Yes.
  2
                MR. NAZARIAN: Let's mark this as
  3
      Exhibit 1, please.
                     Exhibit-1 marked
  5
                MR. WEISS: You didn't bring
  6
      eleven-teen copies.
 7
                MR. NAZARIAN: I brought five, plus
 8
     mine. Actually, Martha and I can share.
 9
               MR. LAVEY: Do you want the witness to
10
     have his own?
11
                MR. NAZARIAN: The witness will get the
12
     one with the sticker.
13
               Let's mark this as Exhibit No. 2.
14
                    Exhibit-2 marked
15
        BY MR. NAZARIAN:
16
               Mr. Fisher, I'm going to hand you two
     documents to see if our arms between us can get
17
18
     across the table.
19
               MR. WEISS: It was designed that way.
20
        BY MR. NAZARIAN:
21
               I've handed you what--two documents the
22
     reporter has marked as Exhibits 1 and 2 to your
23
     deposition.
24
               MR. LAVEY: Sorry, we only got one.
25
               MR. DEANHARDT: We got one.
0022
1
               MR. NAZARIAN: I'm sorry. That's
     because I'm hoarding all the copies here in \ensuremath{\mathsf{my}}
 2
 3
     folder.
        BY MR. NAZARIAN:
 4
 5
               I've had the reporter mark and we've
        Ο.
 6
     handed to you and now distributed in the room,
    Mr. Fisher, the two documents the reporter has
     marked as Exhibits 1 and 2 to your deposition.
8
9
    Do you recognize these?
```

I recognize Exhibit 1 and Exhibit 2.

```
11
                 These are-these are documents that are
  12
       both titled, "Purchase Agreement," correct?
  13
          Α.
                 Correct.
 14
                 And they were executed by Qwest and
          Q.
 15
       McLeod on October 26, 2000, correct?
 16
                 Yes. The specific companies--
 17
          Ο.
                 Yes.
 18
                 --are McLeod Telecommunications Services
          Α.
 19
       and Qwest Communications Corp.
 20
          Q.
                 Fair enough.
 21
          Α.
                 Okay.
 22
          Q.
                 And you executed both of these
      documents on behalf of the relevant McLeod entity,
 23
 24
      correct?
 25
         Α.
                 Correct.
 0023
  1
         Q.
                 There's your signature?
  2
         A.
                 Yes.
  3
         Ο.
                 And you were the lead McLeod negotiator
      for these two agreements, were you not?
  5
         Α.
                 Yes.
  6
                 It's fair to say, Mr. Fisher--and take
      whatever time you need to go back over them, if
  7
      you need to--that the commitment value of these
  R
  9
      agreements to McLeod exceed--exceeded your
      authority to enter into them yourself, correct?
 10
11
                Correct.
12
                Were these agreements approved by the
      board of directors of McLeod?
13
14
                My understanding is, yes. I was not at
15
      the board meeting, but I was told that they were.
16
               You were told by Mr. Gray or Mr. McLeod
         Q.
17
      that they were?
18
        A.
                Mr. Gray.
19
         Q.
                Mr. Gray?
20
        Α.
                Mr. Gray.
21
        Q.
                Got it.
22
                The word discount does not appear
     anywhere in either of these documents, does it,
23
24
     Mr. Fisher?
25
        A.
                I don't remember.
0024
 7
               Okay. Do you want to take a look, or
     do you want to take my word for it?
 2
 3
        Α.
               I'd rather take your word, of course,
     subject to check.
 4
 5
               That's fine.
        Q.
 6
               I'm not real good at--I'd have to go
 7
     into a computer probably to check it.
 8
               MR. WEISS: Search.
 9
               THE WITNESS: Search, yeah. Search for
10
     discount.
11
        BY MR. NAZARIAN:
12
               Subject to check, then, will you--would
     you agree with me--well, I guess anybody can read
13
     the document. We can see for ourselves. But
14
     you -- since you negotiated these documents, you
```

```
wouldn't expect to see the word discount, refund,
       rebate, or anything--any similar word contained in
  18
       these agreements, would you?
  19
                 No, I wouldn't expect to see that word.
  20
                 These agreements committed Qwest and
       McLeod--one agreement for Qwest and one for
  21
  22
       McLeod--to purchase services from the other,
  23
       correct?
  24
                 MR. WEISS: On your document Bates
       stamped Q110116, last sentence on the page, I see
  25
  0025
  7
       the word, "discount."
  2
                 MR. NAZARIAN: The word, "discount,"
  3
      does appear.
  4
                 THE WITNESS: Thank you, Larry.
  5
                 MR. WEISS: Thank you, Warren.
  6
                 MR. LAVEY: You're welcome.
  7
         BY MR. NAZARIAN:
  8
                 Well, these--let's clarify that, then.
      These documents are not--neither of these
  9
      agreements was designed or intended to memorialize
 10
      a discount that Qwest would give to McLeod against
 11
 12
      the purchase of services, correct?
 13
                I can't agree with that
 14
      characterization.
 15
                Is it fair to say--well, let's back up
         Q.
 16
                When these agreements were negotiated
      a minute.
     by you on behalf of McLeod, is it fair to say
17
     that one of McLeod's business goals in negotiating
18
      these agreements was to obtain the best possible
19
     price for the services it needed from Qwest?
20
21
         Α.
                Yes.
22
         Q.
                Okay.
                      Is it fair to say that in the
     course of those negotiations, McLeod asked Qwest
23
     to enter into an agreement that specified McLeod
24
     would get a discount for the services it bought
25
0026
 1
     from Qwest, in writing?
 2
               Could you repeat that?
 3
               MR. NAZARIAN: Can I ask the reporter
 4
     to read it back, please?
 5
               (The last question was read.)
 6
               MR. LAVEY: Doug, I think it would help
     the witness if you could just define discount. I
 7
     think you'll get a better answer to your question
 8
 9
     if you do that.
10
               MR. NAZARIAN: Like him to try to
     answer my question if he can. Then we'll unpack
11
12
     it if we have to.
13
               THE WITNESS: I asked Qwest--and before
     that, US West--to provide us the best economic
14
     transaction they could for the services that they
     were providing to McLeod. And one of the
    mechanisms that would have been acceptable to us,
     from an economic perspective, would be to receive
    discounts off of pricing it was currently paying.
       BY MR. NAZARIAN:
```

16

17

18

- 21 And that mechanism was proposed and 22 rejected, correct? 23 US West--and I can't remember the
- precise timing relative to the merger, maybe 24 25 following the merger--did provide McLeod with 0027
- 1 various pricing proposals.

4

5

6

7

12.

1

3

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18

19

- Ο. But those never ripened into actual agreements?
- Not until the interconnection agreements we entered into and the agreements represented by Exhibit 1 and 2 and in oral agreements that we entered into with Qwest.
- 8 Let's take those one at a time. The interconnection agreement deals with the nuts and 9 bolts of connecting the networks, right? That 10 doesn't deal specifically with price terms? 17
 - No, that's incorrect.
- 13 What price terms are covered by the interconnection agreement, just generally. I can 14 1.5 pull it out if you want to go through it, 16
- 17 In the interconnection agreement, there Α. are pricings for what we refer to as UNE-M for 18 each of the 14 states that Qwest operates in and 19 provides local services. 20
- 21 And so it laid out the terms of that 22 interconnection relationship and the UNE-M 23 pricing? 24
 - Α. Correct.
- 25 ο. And then at the same time, Qwest and 0028

McLeod entered these agreements that are marked 1 and 2 to your deposition, correct?

- A. Correct.
- And these agreements don't relate to pricing of services $\bar{\text{Qwest}}$ is selling to McLeod or McLeod is selling to Qwest, correct ?
 - Α. No.
- These agreements numbers 1 and 2 obligate Qwest to purchase certain amounts of services from McLeod and McLeod to purchase certain amounts of services from Qwest, correct?
- 12 They provide for that. You used the word relate in your initial question. 13 14
- Q. Okay. They don't specifically--let me step back, then. The agreements marked as Exhibits 1 and 2 do not establish the price of 16 any particular Qwest or McLeod service to the other, correct?
 - That is correct. Α.
- 20 They--these two agreements--and they-one flows in one direction and one flows in the 21 other, but they represent commitments of the two 22 23 companies to buy certain amounts of telecommunication services from the other, 24 25 correct?

Α.

Ο.

Correct.

And that commitment comes in the

```
context of a broader series of agreements that
       defined Qwest and McLeod's business relationship
   6
       at the time, correct?
   8
          Α.
                 Yes.
   9
                 You mention the interconnection
       agreement, we just talked about the Qwest purchase
  10
       agreement No. 1, and then there's the McLeod
  11
       purchase agreement which is No. 2, right, in which
  12
      McLeod made a similar take-or-pay commitment to
 13
 14
      Qwest, right?
 15
         Α.
                 They made a take-or-pay commitment that
 16
      was much larger.
 17
                 Yes. That's true. It's--over the
      course of three years, it was Trade Secret Begins $480 million,
 18
 19
      Trade Secret Ends correct?
 20
         Α.
                Correct.
 21
         Q.
                And Qwest's aggregate take-or-pay
      commitment over that same time period was--I'm not
 22
      great at math, but somewhere in the Trade Secret Begins 53 million,
      Trade Secret Ends plus or minus, range. Does that sound about
 24
 25
      right?
 0032
  1
         Α.
                Yes.
  2
                So, right, McLeod's take-or-pay
      commitment to Qwest was greater than Qwest's,
  3
  4
      correct?
  5
         Α.
                Correct.
  6
                Although at the time, Qwest--or McLeod
  7
     already was a customer of Qwest's, right?
 8
                Yes.
 9
                And it's fair to say, is it not, that
     McLeod anticipated in October 2000 that its
10
     purchases from Qwest would increase along the
11
     lines set forth in this agreement if it's business
12
13
     continued to grow as it hoped?
14
               Along the lines in what agreement?
15
               In the McLeod purchase agreement set
16
     forth as No. 2?
17
        A.
               Exhibit 2?
18
        Q.
               Yes.
19
               No. Our purchases were expected to be
        Α.
     substantially larger than specified in Exhibit 2.
20
21
               Okay. So at the very least, then, if
     McLeod's business grew as you anticipated, McLeod
22
     would be purchasing at least Trade Secret Begins$480 million worth of
23
     Trade Secret Ends services from Qwest over those three years in the
24
25
     normal course?
0033
1
        Α.
               That was my expectation.
               All right. So we've talked about three
2
    agreements. We've talked about the
3
    interconnection agreement. We've talked about
4
    these two purchase agreements 1 and 2. Now
5
    you've mentioned an oral agreement. Tell me
6
    exactly, Mr. Fisher, what the terms of this oral
7
    agreement are. I'd be glad to show you a
8
    writing, but it's oral, so I--and you were the
```

```
guy who negotiated it.
  11
                 Yes, can I refer to my deposition?
  12
          Q.
                 Oh, you mean --
  13
                 Excuse me, affidavit.
          Α.
  14
                 Your affidavit? I'd like you to do it
  15
       from your memory, since you were the guy who
  16
       negotiated it.
  17
                 Okay. I'll do the best I can from my
       memory. We received from Qwest a document that
  18
       was an exhibit to my affidavit that provided
  19
       approximately for the years beginning in October
      of 2000 and specifically referring to 2001, 2002,
 21
      2003, an estimate--excuse me--not an estimate, an
 22
 23
      amount of revenue that would run from McLeod to
      Qwest. And starting in 2001, there was a--what
 24
 25
      was referred to as a discount amount for purchases
 0034
      of up to about Trade Secret Begins $200 million Trade Secret Ends in 2001
  1
 that would
      give McLeod approximately a 6 1/2 percent
      discount. And then there was an increment above
      that--and I don't remember the specific number,
      it's on the exhibit--of somewhere in the range of
      Trade Secret Begins 220 million up to--between 200 and 220 million Trade
 Secret Ends
      that would provide for an 8 percent discount, and
      then above a certain level, approximately Trade Secret Begins 200
      million, Trade Secret Ends that would provide for a 10 percent
  9
10
      discount.
11
                Then in 2002 and 2003, McLeod had to
      purchase approximately Trade Secret Begins 200 million Trade Secret Ends to
12
qualify for
     an 8 percent discount. In 2002, over Trade Secret Begins 230 million Trade
13
Secret Ends
     approximately required to qualify for a 10 percent
14
     discount and in 2003, over Trade Secret Begins 200 million Trade Secret
15
Ends for an 8
     percent discount, and over about Trade Secret Begins 250 million Trade
16
Secret Ends for a
17
     10 percent discount.
18
               And the oral agreement provided that
     the way that McLeod would receive those amounts
19
     would be to look at the amount it received under
20
     Exhibit 1 and received revenue either above or
21
     below that according to that schedule I just
22
23
     described.
24
               So in other words, this discount you've
     described as this oral agreement was an umbrella
25
0035
     discount. In other words, McLeod was entitled to
 1
     this tiered discount, as you've described it. And
     it might capture some of that through the
3
    performance of the take-or-pay marked as Exhibit
    No. 1. To the extent it didn't then Qwest would
6
    pay the difference in cash?
7
               That's correct. Just for additional
    clarification, you're right, that's for all
```

services purchased from Qwest, whether local, long distance. If we paid them for any type of 10 service, then all of that was counted as revenue 11 towards that volume commitment. 12 13 Who at Qwest entered into that oral Q. 14 agreement? 15 Greg Casey and Audrey McKenney. - 16 Did you hear agreement to those terms from both of their mouths directly? 17 18 Yes. 19 And were you the only person on the 20 McLeod side who agreed to this? 21 Α. No. 22 Who else agreed to it from McLeod? 23 The other people involved in the negotiations were Jim Balvanz, who was vice 24 president of finance Stacey Stewart, who was vice 25 0036 president of ILEC relations. I'm sorry. I-L-E-C 1 relations. I--I discussed this agreement with Steve Gray, who was aware of the specifics of the 3 agreement. Q. Who was present for that handshake moment, or the--that precise point in time when this agreement was formed? In other words, I know that there was--over the course of over how many months you all had been talking there was 9 talk about discounts, right? 10 11 Α. Yes. 12 But there came a point, you know--as I understand your testimony--and please, correct me 13 if I don't have it right--that this discussion, in . 14 your view, ripened into this oral agreement you've 15 16 described, correct? 17 A. Yes. 18 Who exactly exchanged the handshake or 19 the words that turned it into an agreement, in 20 your view? 21 I have to describe three or four things that happened that led to the final agreement. 22 23 Well, you can do that, but please--24 The final--the specific answer to your question is the handshake agreement occurred over 25 0037 the telephone between Greg Casey and myself the 1 night before our board meeting. And I don't 2 remember the date. I think it was October 25, 3 but I'd have to check that. 4 5 Ο. It was before these agreements were 6 signed by you and by Mr. Casey? Yes. And on the phone at the time for 7 Qwest was Greg Casey, who I made the agreement 8 with, Audrey McKenney was on the phone as well, 9 and for McLeod, Jim Balvanz, Stacey Stewart, and 10

11

12

13

Q.

Α.

Randy Rings were on the phone.

So it was a conference call?

It was a conference call.

```
14
                  Why was McLeod willing to enter into an
        agreement of this magnitude without a writing?
  15
  16
                  The interconnection agreement we
        entered into that I described earlier provided for
  17
       pricing to McLeod that was--would save roughly two
  18
        and a half million dollars a month for McLeod as
  19
       compared to the pricing they previously had. So
  20
       the interconnection pricing, on a stand alone
  21
  22
       basis, was an improvement economically.
  23
                  For McLeod to enter into Exhibit 2,
       which was a take-or-pay contract with certain
  24
       minimums, and in order to keep McLeod on what
  25
  0038
       I'll call the Qwest network, by that, I include
   1
       their loops and their switches--the volume pricing
       arrangement where we would receive what we've been
   3
       discussing as a discount, in my judgment,
       economically was worthwhile for McLeod to continue
       to use the Qwest network.
                 And I felt that Exhibit 1 provided
       financially a commitment by Qwest to provide
  Я
      McLeod a substantial part of that revenue. And I
  9
      had the word of Greg Casey that if we met the
 10
      amounts of revenue to Qwest, that we would get
 11
 12
      the incremental revenue. And that I viewed, as
      did the other members of my team, a good economic
 13
 14
      arrangement for McLeod.
 15
                 If, for some reason, that arrangement
      broke down, then McLeod had the option of
 16
      continuing to build out its network, get off of
 17
      Qwest switches and use its own. So overall, the
 18
      business arrangement provided options to McLeod,
 19
      and assuming Qwest honored its oral agreement with
 20
      me, provided a good mechanism for us to stay on
 21
22
      Qwest network.
23
                So did McLeod not want the agreement in
24
      writing because it wanted to retain the option to
25
      build out its network?
0039
 1
                No. McLeod would have preferred to
 2
      have this agreement in writing.
 3
               But Qwest would not enter into an
      agreement like that in writing, correct?
 4
 5
         Α.
                That is correct.
 6
         Ο.
                Did the McLeod board approve this oral
 7
      agreement, to your knowledge?
 8
                I do not know. I was not at the board
        Α.
 9
     meeting.
10
        Q.
                Did Mr. Gray approve the oral
11
     agreement?
12
        Α.
13
               And he knew, as far as you know, that
     it was oral and not written?
14
15
        Α.
               Yes, he did.
16
        Q.
               You apprised him of that?
17
        Α.
18
               Did Mr. Gray tell you whether the board
        Q.
```

```
19
      had been advised that the agreement was oral?
 20
                 I don't remember.
 21
                 Mr. Gray--would Mr. Gray have been the
 22
      person to advise the board on this agreement -- this
 23
      oral--alleged oral agreement?
 24
                 Yes.
 25
                So he would know what the board was
         Q.
 0040
      told or not told about it?
  1
  2
         Α.
                That's correct.
  3
         Q.
                So put your chief financial officer hat
  4
      back on, then, Mr. Fisher, if you would. If
  5
      Qwest made a payment to McLeod pursuant to this
      oral agreement that you've described, which was an
  6
      agreement, as you described it, to give McLeod a
  8
      discount against the purchases McLeod had made
      from Qwest, would you expect that--
  9
                MR. LAVEY: I'm sorry. I'm going to
 10
      object. I'm not sure if that properly
 11
 12
      characterizes his testimony.
 13
                MR. NAZARIAN: Okay. Let me finish the
 14
      question. You can interpose your objection. The
 15
      record will sort it out.
16
         BY MR. NAZARIAN:
17
                You've testified--and correct me if I'm
18
      wrong--that McLeod and Qwest entered into this
19
     oral agreement you described, the purpose of which
20
     was to give McLeod a discount off of the services
21
     that it purchased from Qwest, correct?
22
                I've testified that it was--that we
     have a combination of agreements.
23
24
        Q.
               Okay.
25
        Α.
                Okay.
0041
 1
               But the oral portion of it created an
     overarching discount, some of which might be
 2
 3
     satisfied by the take-or-pay, but not necessarily,
 4
     right?
 5
               That is correct.
        Α.
               Okay. And under some set of facts,
     if--if McLeod purchased more in services from
     Qwest than the take-or-pay required, then as
     you've described this series of agreements, Qwest
10
     would owe McLeod a payment in cash, correct?
11
12
               In your capacity as the former chief
13
     financial officer of McLeod, would you expect that
     payment to be booked as revenue or as reduction
14
15
     costs?
16
        Α.
               My view would be you have to look at
17
     the transaction as a whole. And the way this
     transaction was structured was for Qwest, under
     Exhibit 1, to make payments to McLeod, and to the
19
     extent McLeod made purchases at a higher level,
20
21
     then we would receive incremental revenue from
     Qwest. That was the oral understanding. Up
22
     to--up to the levels I described:
```

- 24 percent, 10 percent levels. So that's the way the agreement was structured. The impact from a 25 0042
 - business perspective was that we--you could say that was an offset to the cost, but because of the way it was structured, it was--I believe it was revenue.
 - So what you're really saying, then, is that Qwest made a commitment to pay revenue above and beyond what it said in the take-or-pay?
 - Α. That's correct.

6

7 8

15 16

17

18

19

1

2

3

8

9 10

- 9 Not to give McLeod a discount, that this revenue contribution would be measured by 10 some percentage of the services that McLeod 11 12 purchased from Qwest. Is that your 13 characterization of it now? 14
 - That would be--yes, that's consistent with my characterization.
 - So you would resist, then, description of your oral agreement as being a discount agreement, correct?
 - I think you're playing with words. Α.
- 20 Q. Well, I don't want to play with words. I want--I want to get at this, but I also know 21 that Qwest is being accused of giving hidden oral 22 discounts to McLeod, so I want to hear--you're the guy who negotiated this. I want to hear your understanding. Is the oral agreement an agreement 25 0043
 - to provide a discount?
 - The oral agreement effect, okay, as demonstrated by the exhibit to my affidavit, was to compute a discount -- a number of the total purchases that McLeod made from Qwest. The mechanism, which is different--the mechanism to effect that agreement was to enter into the purchase agreement that's Exhibit 1, and then adjust the amounts that it would receive to equate to that level of discount.
- 11 So maybe--is it fair to say that the Ο. 12 oral agreement you're describing is an extension of the take-or-pay commitment that Qwest made to 13 McLeod?
- 15 Α. Yeah, I think--I think it's part of or 16 an extension of.
- 17 Now, you mentioned in your affidavit, Mr. Fisher, that one of the conditions that Qwest 18 19 put on McLeod to enter into this series of agreements that we've just been talking about, was 20 that McLeod would have to agree to remain neutral 21 22 with respect to Qwest's application for Section 23 271 approval. Is that correct? 24
 - Α. Yes.
- 25 Q. Is that agreement by McLeod to remain 0044
- neutral vis-a-vis 271 written down anywhere, to 1 your knowledge?

```
The only place I recall it being
       written down was in the term sheet that we
      discussed. I think it was September 19.
                 But in terms of finalized, signed
  7
      agreements, that--that provision or McLeod's
  8
      agreement to remain neutral as to Qwest's 271
      applications is not contained in a written
  9
 10
      agreement; is that correct?
 11
         Α.
                That--that's correct. It was an oral
 12
      agreement.
 13
                MR. NAZARIAN: Let's mark this
 14
      document, please, as Exhibit No. 3.
 15
                      Exhibit-3 marked
 16
         BY MR. NAZARIAN:
 17
                Let me hand you now, Mr. Fisher, what's
      been marked as Exhibit No. 3, which is your
 18
 19
      affidavit. Do you recognize it?
 20
         Α.
                Yes, I do.
 21
         Q.
                Take a look, if you would, Mr. Fisher,
 22
      on page .8 in paragraph number 24.
 23
                Page .8.
24
                Okay.
25
                You say in the last sentence of
         Q.
0045
     paragraph 24 that, "McLeodUSA agreed to remain
 1
     neutral with respect to 271," which is what it
     refers back to the prior sentences, "provided
     Qwest complied with all of our agreements and with
     all applicable statutes and regulations." Do you
 6
     see where I'm reading?
 7
        Α.
               Yes, I do.
 8
                Okay. And does that fairly
     characterize McLeod's agreement to stay neutral
 9
     with respect to Qwest's 271 applications?
10
11
        Α.
               Yes.
12
               Okay. So McLeod's agreement was
        0.
     conditioned on two things, as I read your
13
     testimony. First of all, Qwest had to comply
14
     with all of its agreements with McLeod. And
15
     second, Qwest had to comply with all applicable
16
17
     statutes and regulations, right?
18
        A.
               Yes.
19
        Q.
               Okay. And if Qwest failed, for
     whatever reason, not to live up to one of its
20
     agreements with McLeod, or failed to live up to
21
     applicable law, McLeod was free at that point to
22
     participate in Section 271 proceedings however it
23
     saw fit, correct?
24
25
               I wouldn't characterize them as free at
        Α.
0046
1
     that point.
               They wouldn't be bound by this
     agreement, any way, not to participate?
               No, that's not correct.
              Okay. Well, then what--what would have
    bound McLeod to stay neutral?
              As part of the overall agreements that
```

3

5

6

```
we--between McLeod and Qwest, there was an
   B
       escalation process. So if there was a dispute
       that arose which could include a dispute as to
 10
       whether Qwest was complying with all statutes and
 11
       regulations, then our escalation agreement
 12
      provided that we go through that process--
 13
 14
          Q.
                 I see.
 15
          Α.
                 --before we'd be free.
 16
                 Okay. Fair enough. So--so if--you
      know, you could analyze it one way or another, I
 17
      guess, but if there was a dispute that couldn't
 18
      be resolved through escalation mechanisms, or
 19
      Qwest couldn't satisfy McLeod in some fashion that
 20
      it was complying with applicable law after going
 21
      through that back-and-forth, then McLeod would
 22
      have the right to oppose 271 or participate
 23
 24
      however it wanted in those proceedings, correct?
 25
                That would be my understanding, yes.
 0047
  1
                If Qwest was complying with its
      agreements with McLeod and if Qwest was complying
  2
      with applicable law, can you imagine that McLeod
  3
      would have an objection to Qwest's 271
      application?
 6
                Can I ask you to clarify? I mean,
        Α.
     would McLeod have an objection, or would it be
 8
      able to formally object?
 9.
               No, in business terms, not whether it
     would have the right to or not. Put--put aside
10
     whether there had been any agreements one way or
11
     the other. If--if McLeod--if Qwest had agreements
12
     with McLeod that it was living up to and if, in
13
     McLeod's view, Qwest was complying with the law
14
     and regulations that governed its business, would
15
     McLeod as a business matter, have any objection to
16
17
     Qwest's 271 application, do you think?
18
        Α.
               Assuming this agreement's in place, or
     not in place.
19
20
               Assuming the set of agreements that are
        Q.
21
     in place.
22
               If these agreements are in place, then
        Α.
     I do not believe McLeod would have a reason or
23
     want to object.
25
        Q.
               Now, put yourself back in time before
0048
     these agreements are entered. McLeod and Qwest
1
     did have other agreements going on at that time,
3
     right?
               Yes.
               Okay. If Qwest was complying with
    those agreements and complying with the law, do
    you imagine that, at that point, McLeod would have
    had an objection to Qwest's 271 application?
       Α.
               I think it's very possible they would.
```

On what grounds?

Well, there could be a number of

2

4

5

6

7

10

11

12

Α.

grounds.

```
Well, which can you think of?
  14
                 Ones I can think of is--primarily
          Α.
  15
       relate to their level of performance in providing
       services to McLeod. Whether they were consistent
  16
  17
       with regulations or not, we still could have
  18
       considered them inadequate.
  19
          Ο.
                 Do you know that McLeod, in the time
      prior to these agreements, did consider Qwest's
  20
       services inadequate or are you--are you saying
 21
      that that could have been an issue at that point
 22
 23
       in time?
 24
                 There's no question in my mind that we
      considered their services inadequate.
 25
 0049
  1
                 Prior to these October of 2000
  2
      agreements?
  3
         Α.
                Yes.
                Other than the service issues, what
      else might McLeod have wanted to raise in a
  6
      Section 271 proceeding?
  7
                We thought they were not only providing
  8
      inadequate services, but they were not making best
  9
      pricing available to the company.
 10 .
                What other issues?
         Ο.
 11
                I would say that most, if not all, of
 12
      our objections would fall into the adequate--
      whether service was adequate or whether pricing
 13
 14
      was adequate.
15
         Q.
                And McLeod's decision to participate or
16
      not in the Section 271 process, assuming these
      agreements had not been entered into, would have
17
      been a matter of McLeod's business judgment back
18
. 19
      then, right?
20
         Α.
                Yes.
21
         Q.
                Mr. Fisher, it's true, is it not, that
     you did not author the first draft of your
22
23
      affidavit, which is now marked as Exhibit 3,
24
     correct?
25
                That is correct.
        Α.
0050
 1
               That was drafted for you by Mr.
 2
     Deanhardt; is that right?
 3
               I received it from the attorney
     general's department. It was represented to me
     that Mr. Deanhardt did the first draft. I don't
 5
     know that for a fact.
 7
               Before you received the first draft of
     your affidavit from the attorney general's office,
 9
     what contacts had you had with the Minnesota
10
     Department of Commerce?
11
               I'm sorry. I didn't hear that.
12
        Q.
```

Before you received your draft--the

We had a conference call that lasted--

first draft of your affidavit from the attorney general's office, what contacts had you had with

anyone from the Minnesota Department of Commerce?

my recollection is about an hour and a half prior

13

14

15 16

17

Α.

18 to that draft being prepared. 19 Okay. Who participated in that 20 conference call? 21 Α. Would you allow me to refer to the--22 Ο. I'm sorry? 23 Α. Would you allow me to refer to some notes? I'd be happy to give them to you. I just 24 25 wrote down who participated. 0051 1 Ο. If you will produce the notes to us--2 Α. Sure. 3 --I don't have any objection to you referring to them. Sure. Dan Lipschultz, Steve Alpert, Clay Deanhardt, and Tony Mendoza, on 6/6 of '02. 7 8 You had a conference call with those people to discuss these agreements that you've 9 testified about today? 10 11 Yes. 12 What did the department representatives Q. tell you they wanted to know about these 13 14 agreements? 15 In general terms, they wanted me to explain to them how the agreements we'd entered 16 into on October 26--well, I guess they're 17 effective October 2, but entered into on October 19 26--interacted. 20 Did they tell--I'm sorry. I didn't Q. 21 mean to interrupt you. 22 No, I'm done. 23 Did they tell you how they'd come to 24 learn about this cluster of agreements? 25 I don't remember if they told me, but I Α. 0052 1 knew. 2 How did you know? 3 I knew because I was still at McLeod when the company received discovery requests from 5 the state of Minnesota. And so when you learned that the department had served discovery requests on 7 8 McLeod, you came to learn that they were 9 interested in these agreements? 10 Α. Yes. 11 And did you provide any information in Q. response to those discovery requests at that time? 12 13 Α. Yes. 14 And do you remember when that was? 15 I do not remember exactly. I left the company on May 15. I believe it was within 60 16 17 days prior to that. Was it closer to your end date than 60 18 19 days before your end date? 20 A. I don't know. 21 Sixty days in the life of this case covers filing to hearing. So I'm trying to get a 22

```
24
          Α.
                  I don't remember the dates.
  25
                 MR. ALPERT: I would like the record to
  0053
       show that the filing of the complaint was February
   7
       14, so I don't think 60 days is an accurate
   2
       representation, if I understood your statement.
          BY MR. NAZARIAN:
   5
          ο.
                 Well, it was--February 14 was the
       filing, and the first hearing was April 24, so
   6
      whatever. The case is moving on a fast track.
       I'm just trying to get a feel, but you can't
  8
  9
      place it at any point in time?
 10
                 I can't remember.
 11
                 Fair enough. Fair enough. So you--
      what else did you discuss with the department?
 12
      You said you explained how these agreements all
 13
      fit together. Tell me what else you discussed
 14
      with the --with the department during this
 15
 16
      telephone call on June the 6.
 17
                I think my affidavit covers everything
 18
      I can remember we discussed.
 19
                Did the department provide you with any
 20
      documents before you talked on the phone with the
 21
      folks from the state?
 22
         Α.
 23
         Q.
                Did you review any documents before you
 24
      reviewed the draft of your affidavit?
 25
 0054
 1
                Did you select the documents that would
      be attached to your affidavit?
  2
  3
         Α.
                No.
                Did the department attach drafts of
  4
 5
      other documents -- or attach other documents to
      earlier drafts of your affidavit that were--let me
 6
 7
      start the question again.
 8
                Did the earlier--well, let me ask the
     predicate. How many drafts of your affidavit were
 9
     there between the first one that you saw and the
10
11
     one that you executed?
12
                There might have been three drafts.
        Α.
13
                Did the earlier drafts of your
        Q.
     affidavit provided to you by the department attach
14
15
     any documents other than the ones attached to the
16
     final version?
        Α.
               Not that I recall.
               Did you review the documents that were
     attached -- that are attached to your affidavit
20
     before you executed the affidavit?
21
        A.
               Yes.
               And they were sent to you by the
        Q.
     department?
        Α.
               Did the earlier drafts of the affidavit
0055
     contain allegations or statements with which you
```

feel.

17

18

19

22

23

24

```
2
      did not agree that you took out and--that you
  3
      took out?
         Α.
                 I made edits to the document. If that
      represents disagreement, then the answer is yes.
                 Can you recall whether your edits were
      extensive or minor or somewhere in between?
  8
                 I would characterize them as minor.
  9
                 MR. NAZARIAN: This might be a good
      time to take a five-minute break.
 10
 11
                (Recess taken, 1:29-1:52 p.m.)
 12
                MR. NAZARIAN: We have a--have some
 13
      outstanding discovery issues with McLeod. We have
 14
      not yet received interrogatory responses or
      documents from McLeod that we've asked for.
 15
 16
      may, after we see those documents, have additional
      things to raise with Mr. Fisher. Subject to
 17
      reopening the deposition, if necessary, after we
 18
      get those materials, I have no further questions
 19
 20
              And I thank you, Mr. Fisher, for your
21
      time.
22
                THE WITNESS: You're welcome.
23
                MR. ALPERT: I just have a few, if I'm
24
     next.
25
                MR. WEISS: It sounded like Columbo,
0056
 1
     didn't it?
 2
                MR. ALPERT: Just one more thing.
 3
     one more thing.
 4
        EXAMINATION
 5
        BY-MR.ALPERT:
 6
                Your affidavit --
 7
                MR. WEISS: Where's the raincoat?
 8
                MR. ALPERT: Is the suit sloppy enough?
 9
                MR. DEANHARDT: It is. Let me clean
10
     you off.
11
        BY MR. ALPERT:
12
                The affidavit and exhibits that you
     submitted--the signed affidavit and the exhibits
13
14
     that were attached to it, were those all true and
15
     correct to the best of your knowledge?
16
        A.
               Yes.
17
               And do you have any changes, additions
        Q.
     or corrections that you became aware of since that
1.8
     time, except for, I think, there might have been
19
20
     a blank referring to--in a reference to an exhibit
21
     number in the affidavit. Other than that being
     filled in at some point, were there any changes?
22
23
        Α.
               No.
24
               Counsel asked you about board approval
25
     and your authority to enter into agreements. Did
0057
     you have a dollar limit authority on agreements
     where other companies were agreeing to pay McLeod
     for services as opposed to McLeod committing to
     purchase from other companies?
5
               No. When I referred to the limits,
     those would have been commitments McLeod would be
6
```

7 making to somebody else. So when the board--when you went to the board for approval for a take-or-pay agreement and 9 in this case the exhibit, I believe 2, was a 10 substantial commitment without the oral agreement, 11 12 if the board approved that, would the board need 13 to approve a reduction from that amount? 14 To clarify, are you asking me if we amended Exhibit 2 to some different number, would 15 16 we need board approval? 17 If you amended Exhibit 2 for a lower number, for example, if Exhibit 2 required you to 18 spend so much money for services but you had some 19 20 type of an amendment that would actually require the company to spend less--and again, I'm not an 21 accountant either, but the net effect would be 22 23 that the company would not be on the hook for as 24 much. It's not very artful, but I guess it's the 25 only way I can say it--would you expect to have 0058 1 to go back to the board for additional approval? 2 If the only impact was to reduce the commitment, the answer would be we would not have 3 4 a policy that required me to go back to the 5 board. 6 During your negotiations with Qwest for 0. the best pricing that you could obtain for your 7 company, and during your negotiations for this volume discount that you say you entered into with 9 Qwest on behalf of McLeod, did you ask Qwest for 10 11 its agreement for the volume discount to be 12 reduced to writing at some point? 13 Yes, when we negotiated the term sheet 14 that's dated September whatever it is--I forget-my request was to have those agreements be 15 16 reflected in writing. 17 Who did you make that request to, if 18 you can recall? 19 The people present in those 20 negotiations were Greg Casey and Audrey McKenney. 21 What, if anything, did either Ms. McKenney or Mr. Casey respond regarding your 22 23 request? 24 A. The response really occurred over a 25 period of time from that date when we negotiated 0059 1 the term sheet until we finalized the agreements we entered into. And in effect, the response 2 3 was, they preferred to use the mechanism of Exhibit 1 and our oral agreement rather than have 5 a discount agreement that resulted from our volume purchases put in writing. 6

Put in writing. 10 Did they ever explain to you or state 11 to you any reasons why they would prefer to have

Did they ever say--I'm sorry. I

7

8

9

Q.

Α.

apologize.

```
12
       it in that manner?
 13
                 They believed that the overall volume
 14
       purchase agreements -- this is what they indicated
      to me--were confidential. They were entering into
      it at the parent level, and that they felt they
      could do that and they would rather not put any
 17
      writing because then they might be dealing with
 18
      other CLEC or similar companies--C-L-E-C, all
 19
 20
      capitals -- that might want to claim they were
 21
      entitled to something similar.
 22
         Q.
                 And those discussions were with both
 23
      Ms. McKenney and Mr. Casey?
 24
         Α.
                Yes.
 25
                 The term sheet that you have referred
         ο.
 0060
      to in our discussion, is that Exhibit 2?
  1
  2
                Exhibit 2--no. It's an exhibit to--
  3
                I'm sorry--exhibit to your affidavit.
      Let me see if I can find those.
  4
  5
         Α.
                If you could--I don't have that with
  6
      me.
  7
         ο.
                I might have it here.
  8
                I think I might have it.
  9
                      Exhibit-4 marked
10
                THE WITNESS: Yes, it is Exhibit 2.
11
         BY MR. ALPERT:
12
                And what I've had marked as Exhibit--
13
                Sorry, Mr. Court Reporter.
14
                THE REPORTER: Number 4.
15
         BY MR. ALPERT:
16
                --No. 4, these are--this is a copy of
     your four exhibits to your affidavit?
17
18
                Yes.
19
                And so the Exhibit 2 to your affidavit,
20
     which is now Exhibit 4 to this deposition, is the
21
     term sheet that you were referring to in our
     discussion?
22
23
        Α.
                That is correct.
24
        Q.
               Thank you. Prior to entering or
25
     executing Exhibits 1 and 2 in October of 2000,
0061
 1
     and prior to entering into the oral agreement that
 2
     was part and parcel of those agreements, had you
 3
     and Qwest already discussed volume discounts?
 4
        Α.
               Yes.
 5
               Prior to October 26, when those three
 6
     agreements were entered into, had you had
 7
     discussions with both Audrey McKenney and Greg
8
     Casey wherein--either discussions or
     correspondence wherein Qwest had made offers to
     McLeod of volume discounts for services to be
10
     purchased by McLeod from Qwest?
               Yes, we had discussions about that.
               And Audrey McKenney was integrally
     involved in those discussions?
       A.
               Yes.
               So even if there hadn't been an
```

11 12

13

14 15

```
17
       agreement entered into, Ms. McKenney was part of
       offers made by Qwest to enter into volume
 19
       discounts. Would that be a fair statement?
 20
                 She was involved in discussions with
 21
      McLeodUSA and my team, yes.
 22
                 Mr. Nazarian was asking you about the
      handshake moment and when that occurred, and you
 23
 24
      indicated that you needed to explain your answer
 25
      by talking about a series of agreements is the
 0062
      way I recall it. Did you still feel a need to
  ٦
      give any further explanation, or do you feel that
  2
      you've had the opportunity to discuss that fully?
  3
                What I was referring to was--Mr.
  4
  5
      Nazarian asked me for the moment. I gave him
  6
      that, which was the evening before the board
      meeting--is that between September 19 and October
  7
      26, Greg Casey and I, and Audrey McKenney, with
      my team, had discussions about what the amount of
      the volume purchases would be and what level of
 10
      benefit McLeod could realize from those. And so
 11
 12
      there were--there was a moment in which we came
 13
      to a final agreement, but there were a series of
      discussions that led up to that -- I mean,
 14
      effectively negotiations to get to those numbers.
 15
 16
      That was the augment that I was thinking about.
 17
                Why would Qwest care about whether
 18
     McLeod stayed on its network or not? You talked
 19
      about that being something that brought about
 20
      these discussions, brought about this agreement?
21
                MR. NAZARIAN: I object to asking this
22
     witness what Qwest would want or care about.
23
        BY MR. ALPERT:
24
                From a business perspective, do you
25
     have an opinion as to why Qwest would care
0063
 1
     whether McLeod stayed on its network or not?
 2
        Α.
                I do have an opinion.
 3
        Q.
               What is it?
               My opinion is that McLeod had several
        Α.
 5
     hundred thousand--a couple hundred thousand lines
     that it effectively leased from Qwest--it was
     lines and switchboards. So if McLeod took all of
     its then business as of, say, middle of 2000, and
 8
 9
     it moved all of those customers off of Qwest's
     switch on to our new switches, that would have
10
     substantially reduced Qwest's revenue. And it is
11
12
     my personal belief that would have had a big
13
     negative economic impact on Qwest.
14
        Q.
               Did Qwest--anyone from Qwest ever
15
     express that to you?
16
        Α.
               Yes.
17
        Q.
               And who was that?
18
        Α.
               Greg Casey.
19
        Q.
               And when--was that during these
20
     negotiations?
21
        Α.
               Yes.
```

- 22 Mr. Nazarian was asking you about 23 McLeod's agreement to stay neutral on 271. Did Qwest express to McLeod at any time during the 24 25 discussions whether or not that part of the 0064
- agreement was essential to anything else in terms 1 of your discussions? In other words, did Qwest ever state anything to the effect to McLeod that unless we have some type of an agreement on 271, we're not going to have agreement on other 6 matters?
- 7 Yes. And if you refer to the term sheet that I talked about earlier, which was 8 9 Exhibit 2--
 - Exhibit 2 now to--
- 11 I'm sorry. Exhibit 2 to my affidavit, now Exhibit 4. Condition--the No. 7 item in that 12 term sheet indicated that this was a material provision of this overall--of this agreement.
 - I understand that's what the document says, but were there conversations specifically related to that where it was expressed to you by either Ms. McKenney or Mr. Casey that they really meant it when they said that?
- 2.0 Α. They really meant it. Yes.
- 21 And was that from both of them? Q.
- 22 Α. Yes.

15

16

17

18

19

11

12 13

14 15

16

17

18

19

23

- 23 Early on, Mr. Nazarian was asking you 24 about how many oral agreements you had entered 25 into on behalf of McLeod that didn't relate to 0065
- 1 banking. And you had indicated one. But I have 2 now heard you testify about the oral agreement that you entered into whereby Qwest would provide McLeod a volume discount. And I've also heard about an oral agreement whereby McLeod agreed to remain neutral in 271 proceedings. Are those two 6 separate oral agreements?
- 8 I viewed those as two parts of one Α. 9 overall agreement. 10
 - He was asking you about this agreement to stay neutral in 271 proceedings, and I think he was asking you something about the fact that if Qwest complied with their contractual arrangements with McLeod, would McLeod expect not to have to go into 271 proceedings, or there would be no need for it. Do you recall that question and that discussion?
 - Α. Yes.
- This oral agreement to pay McLeod--or Q. 20 to return to McLeod the 8 to 10 percent volume 21 discount, is that one of those agreements that McLeod expected Qwest to comply with in order for 22 McLeod to stay neutral in 271?
 - Α. Yes.
- 25 Q. You indicated that after the merger, 0066

there still was a problem in terms of McLeod obtaining adequate service levels from Qwest, or 2 3 am I misstating what you had to say? I don't remember saying that. After the merger, was there still a 6 problem in McLeod receiving adequate service 7 levels? 8 In my view, Qwest needed to improve its Α. 9 service levels. 10 After you entered into the agreements 11 in October of 2000, if not sooner, there was a--an escalation mechanism that McLeod was bound 12 13 by; is that correct? 14 There was an escalation mechanism 15 agreed to between Qwest and McLeod. 16 So McLeod would have had to have gone through the escalation process, even if there were 17 18 terrible problems between the--between McLeod and 19 Qwest in terms of civil--service levels, before 20 they could have done anything further? 21 You'd have to ask a lawyer if we had to 22 or not. As a business matter, I felt that we 23 should use our escalation process before we took 24 any other action. 25 Q. If McLeod had bypassed the escalation 0067 process and gone to a regulatory body as part of 1 271 or otherwise, would you have expected Qwest to comply with its oral agreement to pay McLeod the 3 volume discount it had agreed to? 5 I think the circumstances -- the specific 6 circumstances I'd have to understand before I could answer that question. 7 8 If I could just sit out a moment here. 9 During the negotiations that you had 10 with Qwest, did Qwest ever provide you with any estimations as to which services of McLeod's they 11 might be purchasing as part of the--I believe it's 12 13 the Exhibit 1 we'll call the McLeod purchase 14 agreement. I'm sorry, the Qwest purchase 15 agreement. I understand your question to be, did Α. Qwest ever indicate to me what services they would purchase from McLeod --That would be correct. Ο. Α. --under Exhibit 1 prior to us signing the agreement? Q. Yes. I do not recall any discussion of any specific services that Qwest was going to buy. And so would it be fair to say that 0068 there was no discussion or any documentation

provided to McLeod by Qwest that would indicate any particular volumes that Qwest anticipated that

it would be--that it would be purchasing from

16

17

18

19

20

21

22

23

24 25

7

3

McLeod?

```
6
                 I don't think that would be fair to
       say, because I am not the only person that Qwest
       had dealings with at McLeod. I am personally not
       aware of any services that they were contemplating
   9
  10
       buying.
  11
                 You were not provided anything from
          Q.
       Qwest during your negotiations or as part of your
  12
  13
       negotiations?
  14
          Α.
                 Not that I recall.
  15
                 You entered--you had an agreement, in
       principle, with Qwest for a take-or-pay agreement,
  16
       Exhibit 2. You had an agreement, in principle,
  17
       with an oral agreement to get an 8-to-10 percent
  18
       discount off of the purchase price of all of
  19
       those services you were going to be buying out of
  20
       Exhibit 2. When did the discussion of the
 21
      purchase agreement that is Exhibit 1 first come
 22
       into being in relationship to your oral agreement
 23
       for the 8-to-10 percent discount?
 24
 25
                My recollection is that the discussions
 0069
      about the amount of volume purchase we would have
  1
      to make in order to qualify for the discount
  2
      occurred first, then following that, not long
  3
      before October 26, the specific process or
      procedure for dealing with it evolved. In other
  5
      words, Exhibit 1 evolved late in the discussions.
  7
                Can you kind of walk through that just
         Q.
      a little bit, though, so that we can kind of
  8
      understand how the oral agreement and Exhibit 1
  9
      evolved from the discussions that resulted in
 10
      Exhibit 2? And again, Exhibit 1 being the McLeod
 7.7
      purchase agreement from Qwest, and Exhibit 2 being
 12
      the Qwest purchase agreement from McLeod. I'm
 13
      sorry, reverse--I'll get it right yet.
 14
 15
                MR. LAVEY: Do you want to say it, just
 16
      for the record.
17
        BY MR. ALPERT:
18
                Yeah, for the record, we'll say that
     again. I believe that Exhibit 1 is the agreement
19
     that required Qwest to purchase services from
20
     McLeod. Exhibit 2 was the agreement that required
21
     McLeod to purchase services from Qwest.
22
23
               Thank you.
24
               Okay. Now I know which exhibit is
25
     which, can you --
0070
 1
               MR. WEISS: What's your question?
 2
               THE WITNESS: -- can you restate the
 3
     question?
        BY MR. ALPERT:
 5
               Yes, if you can kind of walk through a
     little bit of the time line of how those three
     agreements became one or how they became executed
     and/or agreed to on or about October 26.
               Okay. In my mind, the time will start
10
     with September 19.
```

11 Q. Okay. 12 That's when we had the outline of ten Α. 13 items that we were going to attempt to document. 14 At that point in time, the concept of McLeod 15 entering into a take-or-pay agreement with Qwest, 16 Exhibit 2, was fairly well understood. Okay? knew that we would make some level of minimum 17 commitment to Qwest. And in exchange for meeting 18 certain minimum targets--not--not the minimum 19 take-or-pay, because at the minimum take-or-pay, 20 there wasn't going to be any reduction, okay--any 21 discount or any volume. That was not an adequate 22 value commitment, from Qwest's perspective, to 23 entitle us to payments back. So at that point, 24 we had understood that Exhibit 2 would be a part 25 0071 1 of the arrangement. 2 The level--then next, the business discussion revolved around how much would McLeod have to buy from Qwest in total services--local services, long distance services, the whole works--in order to entitle McLeod to what at that 6 time was considered a reduction or a discount. The last concept that came into being was Exhibit 1, okay? Exhibit 1, then, was a mechanism to assure McLeod that it would get a certain amount 10 of revenue. And the amount of revenue that was 11 pegged in Exhibit 1 was at about the 8 percent 12 13 discount level for certain targeted revenues. 14 And the oral agreement, then, evolved from that to say, okay, if we exceed this amount, 15 then instead of getting an 8 percent discount, 16 we'll get a 10, if our levels are below a certain 17 18 level, then we're getting a 6 1/2 percent 19 discount. Or if it's lower than that, we won't 20 get any discount. So that was the order that 21 things occurred. 22 Ο. And again, these were discussions between you and Audrey McKenney and Greg Casey? 23 24 And on McLeod's side, each of the other 25 people I've identified in my affidavit. 0072 1 But you had specific conversations with both Audrey McKenney and Greg Casey regarding, 2 first of all, offers of this volume discounts to 3 4 McLeod? 5 We had specific discussions of 6 receiving discounts tied to a certain volume of purchases and growth in our business with Qwest. 7 8 And then you also had discussions 9 specifically related to the agreement itself, that--the agreements themselves came into being 10 11 including the oral agreement with both Audrey 12 McKenney and Greg Casey? 13 Yes.

MR. ALPERT: I have no further

14

15

questions.

```
16
                 MR. WEISS: Just a couple more.
  17
          FURTHER-EXAMINATION
  18
          BY-MR. NAZARIAN:
  19
                 I just have one. I just have one, Mr.
       Fisher, if you'll indulge me for a second. If
  20
       the purpose of the Qwest purchase agreement,
  21
      Exhibit No. 1, was to permit McLeod to capture
  22
  23
       this revenue stream that I know has been
      characterized as a discount, but what you
      characterized to me earlier as revenue--
 0073
  7
                 Yes.
  2
                 --if the purpose of the agreement was
      to capture that revenue, why didn't McLeod insist
      that Qwest's revenue commitment in Exhibit 1 reach
      this whole target--reached this whole, you know,
      discount, these higher purchase levels that
      you--that you were certain that McLeod would
  8
      reach?
                Because the oral agreement was
         Α.
      effectively two-way. If we exceeded the amount
 10
      that would generate an 8 percent discount, then
 11
 12
      Qwest was orally agreeing to give us additional
      revenue payments. If we didn't reach that level,
 13
      McLeod was agreeing to give back the rebate down
 14
      to the oral agreement. So it was, in effect,
 15
 16
      both of us taking risk by entering into the oral
 17
      agreement.
 18
                I thought if McLeod did not meet its
      minimum purchase obligations, that Qwest's
 19
      obligations under the take-or-pay went away. Is
 20
21
      that incorrect?
22
                I'm sorry. I didn't understand.
23
                I thought these agreements were set up
24
     so that if McLeod didn't meet its purchase
25
     obligation to Qwest, then Qwest's purchase
0074
     obligation to McLeod evaporated. Is that correct?
               I can't remember if the agreements
     operate that way, but there's an intermediate
     step. Okay? We could very easily meet our
     obligations under Exhibit 2, the hundred fifty,
     hundred sixty, hundred seventy million, but if--
     let's--let me use an example that that's exactly
     how much we purchased from them. Then Exhibit 1,
     which still would have required, by my
 9
     understanding, Qwest to make the payments to
10
     McLeod, my oral agreement would have been, if
11
12
     that's all I spent with Qwest, I would have had
     to pay them back the amounts that they paid me in
13
     Exhibit 1, because I wouldn't have met the level
14
     of revenue commitment that we'd made under our
15
16
     oral agreement.
17
               So the oral agreement, as you're
     characterizing it now, flows in both directions
18
     pegged to McLeod's purchases from Qwest?
19
20
       Α.
               Yes.
```

21 Q. Correct?

3

4

9 10

11 12

13

14

15

16

17 18

19

20

4

5

7 8

9

10

11

12

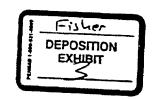
13 14

- 22 A. That's correct.
- Q. And you testified a minute ago in
- response to Mr. Alpert's questions that the oral agreement also encompassed McLeod's agreement not
- 1 to participate in Qwest's 271 proceedings,
 2 correct?
 - A. To remain neutral.
 - Q. To remain neutral, correct. Are there any other aspects of the oral agreement that you recall that you've not testified about today?
 - A. The only other aspects of our oral agreement was to continue to build our business relationship in any manner we could, both by Qwest working to improve its level of service to McLeod and for us looking at revenue opportunities in both directions.
 - Q. Okay. Were there specific--
 - A. There were no specifics around that, except as it related to their performance. There was a lot of specific negotiation about performance indicators and what we thought they should obtain and what they thought they should get and those occurred for many months post October.
- MR. NAZARIAN: Subject, again, to
 possibility of reopening, I don't have any further
 questions.
- MR. ALPERT: I just had a couple unless, Larry, you had something in between.
- 1 MR. WEISS: No. Not surprising. 2 FURTHER-EXAMINATION 3 BY-MR.ALPERT:
 - Q. Mr. Fisher, when you were, I think, answering one of Mr. Nazarian's first questions after I got done, you were talking about these agreements, and I think you might have said something about McLeod giving something back to Qwest. If you said McLeod giving back, did you really mean Qwest giving back?
 - A. No, I meant--there were circumstances under which the payments that Qwest was making to McLeod under Exhibit 1, our verbal agreement provided that we pay back to Qwest.
- 15 Q. Maybe I'd have to go back. I don't
 16 have real time, I'd have doing back and look at
 17 it, but performance indicators, is that the same
 18 thing as saying something about service quality
 19 standards?
 - A. Yes.
- Q. And so there were discussions
 continuing on with McLeod between Qwest and McLeod
 after October regarding service quality standards
 and specific performance indicators between the
 two companies?

```
1
          Α.
                 Yes.
                 And so McLeod was working on trying to
          Q.
      get some level of commitment to service quality
   3
       from Qwest that was more than just parity as we
      call it? It was benchmarks and service quality
      standards?
          Α.
                 McLeod, because of its neutrality
      stand, was having discussions specifically with
  8
      Qwest about how many customers would be brought
  9
      back into service within 24 hours, for example,
 10
      and the level of service that we would like to
 11
      obtain. We had discussions back and forth.
 12
      Never, to my knowledge, had arrived at a final
 13
      agreement. And we certainly were aware that there
 14
      were ongoing activities within each of the 14
 15
      states. And in some cases, groups of states, in
 16
 17
      order to establish that. That was moving at a
      snail's pace, from my perspective. And so we
 18
      were continuing to try to work with Qwest to see
 19
      if we could work out certain levels of service
 20
21
      and the consequences associated with them not
22
      meeting certain levels.
23
                MR. ALPERT: I have nothing further.
24
                MR. NAZARIAN: I have no additional
25
      questions.
0078
 1
                MR. WEISS: I have none. I presume
 2
     we're adjourned.
 3
                THE REPORTER:
                              Who all wanted copies?
 4
               MR. NAZARIAN: As soon as you could
 5
     conceivably do it.
 6
               MR. ALPERT: I would like to get an
     electronic and a written copy and if you could
 7
     just send it to that, I'll give an e-mail
 8
     address, steve.alpert@state.mn.us. So it's my
 9
     name, with a dot in between the first and last
10
11
     name, @state.mn.us.
12
               MR. LAVEY: I'd like to get a copy.
13
     And there's my e-mail down here.
14
           (Deposition concluded at 2:25 p.m.)
15
16
17
```

AFFIDAVIT OF BLAKE O. FISHER

- 1. My name is Blake Fisher. I retired in May 2002 from McLeodUSA where I held a variety of senior executive positions, including, at relevant times. Regional President for the Western Region as well as Group Vice President and Chief Planning and Development Officer. I now live in Park City, Utah.
- 2. This affidavit explains the circumstances surrounding the negotiation and implementation of an agreement with Qwest Corporation ("Qwest") to provide McLeodUSA with volume pricing for all purchases made by McLeodUSA from Qwest. The events described in my affidavit took place when I worked for McLeodUSA.
- I was McLeodUSA's lead negotiator for the negotiations that resulted in a series of agreements, including the volume purchase agreement. Initially, I was negotiating with John Kelley at U S WEST. Later I was negotiating with my counterpart at Qwest, Greg Casey. Following the merger with U S WEST, Mr. Joe Nacchio, Qwest's CEO attended a meeting in Cedar Rapids, Iowa, where, among other things, the possibility of volume pricing was discussed. I also attended that meeting. Qwest representatives at that meeting informed us that they were meeting with many of Qwest's large customers. They also told us that Qwest intended to treat us as a large customer. Mr. Nacchio explained that Mr. Casey was responsible for our wholesale relationship with Qwest. Mr. Casey told me that Mr. Nacchio had to give final approval to any significant transactions between Qwest and McLeodUSA.



- 4. The U S WEST negotiating team, and later the Qwest negotiating team, also included Audrey McKenney, who reported to Mr. Casey, and Arturro Ibarra, who reported to Ms. McKenney. Stephen Davis was occasionally involved in the negotiations, particularly when the topic turned to regulatory matters.
- 5. The McLeodUSA negotiating team included Jim Balvanz, who was a Vice President of Finance and Stacey Stewart, who was a Vice President of ILEC Relations and Performance Measurements at the time. This is the same team that had negotiated with U S WEST before the merger. Once Mr. Casey and I negotiated broad agreement parameters, the other members of our teams would work on negotiating the details of the agreements.
- 6. The genesis of the agreements that include the volume pricing occurred well before the Qwest / U S WEST merger. Prior to the passage of the Telecommunications Act of 1996, McLeodUSA purchased Centrex Common Blocks from U S WEST under various state retail tariffs and re-sold the services to our customers. On the eve of the signing of the Telecommunications Act of 1996, U S WEST withdrew its offering of Centrex Common Blocks to new customers in all of its 14 states. McLeodUSA sought state regulatory action to stop or reverse U S WEST's unilateral withdrawal of its wholesale Centrex product. We were largely successful in these regulatory cases in retaining our right to resell U S WEST's Centrex product. McLeodUSA continued reselling U S WEST (and then Qwest) Centrex products in those states in which our right to resell the product was upheld. We also began reselling1FR and 1FB under the resale provisions of the Telecommunications Act. Later, we began to avail ourselves of UNE-Platform products.

- 7. Financially, the Centrex Common Block products and the subsequent resale products would not work for McLeodUSA over the long term. The margins on both forms of resale were too thin to sustain and grow the company.
- 8. Before the merger, we approached U S WEST and told them that we wanted to convert all of our customers to UNE-P, which had much better margins. U S WEST said that we could not just convert our customers that there would be a lot of work and cost involved and that the conversion would be difficult and time consuming.
- 9. I explained to U S WEST that all we really wanted to do was to leave our customers on the same lines that they currently had, with the same features, but to get the best pricing available. At the time that was UNE-P pricing and we told U S WEST we were entitled to such pricing for the services we were using.
- 10. U S WEST responded that it believed it could provide McLeodUSA with an acceptable product at pricing that worked across its region, so we began negotiating the parameters of the product and its pricing.
- Prior to the Qwest / U S WEST merger, we were unable to agree on pricing that made economic sense for McLeodUSA. After the merger, however, Qwest expressed a desire to improve its relationship with McLeodUSA as a customer. Joe Nacchio indicated at the meeting in Cedar Rapids referenced above that Qwest recognized competition was developing in its local markets. Therefore, Qwest intended to strengthen its wholesale business and relationships with its wholesale customers. Specifically, Qwest indicated that it hoped to find a way to make it economically and operationally attractive to keep our traffic on Qwest's network if possible.

- 12. The result of our continued negotiations was a product that Qwest calls UNE-M or UNE Star. UNE-M was intended to be a flat-rated, UNE platform product that allowed us to convert our resold Centrex lines directly to UNE-M lines. As we continued to discuss pricing, however, it was clear that the pricing Qwest offered was not good enough for McLeodUSA to warrant keeping our traffic on Qwest's network.
- When we pointed this out to Qwest, the concept of Qwest providing McLeodUSA with improved pricing on all of our purchases based on volume commitments was developed during our negotiations. I do not now recall whether Qwest or McLeodUSA first proposed the idea, but it became a central component of the agreements we were discussing.
- After substantial negotiations with U S WEST first, and then with Qwest, Qwest agreed to provide McLeodUSA the benefit of volume pricing on all of McLeodUSA's purchases from Qwest. The volume pricing applies to all products and services purchased by McLeodUSA from Qwest, including access, wholesale long distance, capacity trunking, private line, unbundled network elements ("UNEs"), collocation, resale services, and tariffed products and services. The volume pricing applies to all purchases made by McLeodUSA from Qwest inside and outside of Qwest's 14-state ILEC territory.
- 15. As a result of our negotiations, McLeodUSA and Qwest entered into a number of written agreements between September 19, 2000 and October 26, 2000, including three that are essential to understanding the volume pricing:

- a. Purchase Agreement signed October 26, 2000 and effective October 2, 2000 covering purchases by McLeodUSA from Qwest (the "McLeodUSA Purchase Agreement").
- Purchase Agreement signed October 26, 2000 and effective October 2, 2000
 covering purchases by Qwest from McLeodUSA (the "Qwest Purchase Agreement").
- c. The 8th Amendment to the McLeodUSA/Qwest interconnection agreement.
- 16. The 8th Amendment to the McLeodUSA interconnection agreement with Qwest set out the terms and conditions for the UNE Star product, including state-specific flat rate pricing negotiated by Qwest and McLeodUSA.
- 17. The McLeodUSA Purchase Agreement is a take or pay agreement. That is, McLeodUSA committed to purchase a specified volume of products from Qwest during specified time periods. If McLeodUSA fails to make the requisite purchases, it is still obligated to pay Qwest the difference between the dollar amount of purchases it actually made and the minimum commitment amount in the purchase agreement. In Year 1 of the contract (ending on December 2001), the commitment was [TRADE SECRET BEGINS]\$150.000,000[TRADE SECRET ENDS]. By the end of 2002, the cumulative commitment is [TRADE SECRET BEGINS]\$310,000,000[TRADE SECRET ENDS] and, by the end of 2003, it is [TRADE SECRET BEGINS]\$480,000,000[TRADE SECRET ENDS]. We believed we could exceed these commitments and shared that view with Qwest. Exhibit 1 is a true copy of the McLeodUSA Purchase Agreement, which was entered into by McLeodUSA and kept by it in the normal course of business.

- 18. The Qwest Purchase Agreement is also a "take or pay" agreement. In addition,
 Qwest orally agreed to increase its commitment to give McLeodUSA a volume
 purchase discount of up to 10%, to provide an incentive for additional purchases
 under the McLeodUSA Purchase Agreement. In order to obtain a higher percentage.
 McLeodUSA had to increase its purchases.
- 19. The percentage reduction depends on the volume of purchases by McLeodUSA from Qwest. The table below shows generally out how the volume pricing works:

•	000 through ber, 2001	20	002	20	2003	
Aggregate Purchases	Percentage Reduction	Aggregate Purchases	Percentage Reduction	Aggregate Purchases	Percentage Reduction	
TRADE SECRET BEGINS 178- 188 TRADE SECRET ENDS - TRADE SECRET BEGINS \$189- 199m TRADE SECRET ENDS	6.5% 8%	[TRADE SECRET BEGINS] \$199- 230m[TRAD E SECRET ENDS]	8%	[TRADE SECRET BEGINS] \$199- 250m[TRAD E SECRET ENDS]	8%	
TRADE SECRET BEGINS > \$199m TRAD E SECRET ENDS	10%	TRADE SECRET BEGINS > \$230m TRA DE SECRET ENDS	10%	[TRADE SECRET BEGINS] > \$250m[TRA DE SECRET ENDS]	10%	

20. The volume pricing is applied to every purchase made by McLeodUSA, not just the purchases above the minimum. So, for example, if McLeodUSA spends [TRADE SECRET BEGINS]\$200,000,000[TRADE SECRET ENDS] with Qwest in 2002 it

will be entitled to a [TRADE SECRET BEGINS]\$16[TRADE SECRET ENDS] million payment, calculated by multiplying 8% times every dollar spent. If McLeodUSA spends [TRADE SECRET BEGINS]\$250,000,000[TRADE SECRET ENDS] with Qwest, then it will be entitled to receive [TRADE SECRET BEGINS]\$25[TRADE SECRET ENDS] million, calculated by multiplying 10% times every dollar spent. If McLeodUSA purchases fall below certain levels, there is no guaranteed payment.

- 21. I asked Qwest how I could be sure that it would live up to its agreement to provide the discount if McLeodUSA signed the Purchase Agreement. Qwest responded by suggesting a mechanism to guarantee that McLeodUSA would receive a payment of at least a portion of the agreed-to discount each year in return for its minimum purchase requirements, that increased over time.
- That mechanism suggested by Qwest is the combination of the Qwest and McLeodUSA Purchase Agreements. The Qwest Purchase Agreement requires Qwest to purchase [TRADE SECRET BEGINS]\$15.84[TRADE SECRET ENDS] million in products from McLeodUSA in 2001, [TRADE SECRET BEGINS]\$18.32[TRADE SECRET ENDS] million in products in 2002, and [TRADE SECRET BEGINS]\$19.92[TRADE SECRET ENDS] million in products in 2003.
- 23. The Qwest Purchase Agreement identifies products offered by McLeodUSA. We did not discuss any specific products that Qwest would purchase from McLeodUSA. Thus, McLeodUSA viewed the Qwest Purchase Agreement as a mechanism to insure that McLeodUSA would receive some, if not all, of the benefit it was entitled to

under the oral volume pricing agreement. The commitment amounts in the Qwest Purchase Agreement were calculated by applying an 8% volume discount percentage (from Qwest and McLeodUSA's oral agreement) to the maximum McLeodUSA projected expenditures for that percentage.

- 24. Another component to completing the transaction that gave McLeodUSA access to UNE-M and the purchase volume pricing was McLeodUSA's agreement to remain neutral regarding Qwest's Section 271 application. Qwest made it clear to me that for Qwest to enter into the UNE-M and volume pricing arrangements, McLeodUSA had to agree to remain neutral on Qwest's Section 271 applications. McLeodUSA agreed to remain neutral provided Qwest complied with all of our agreements and with all applicable statutes and regulations.
- 25. Exhibit 2 to this affidavit is a true copy of a document titled "Outline of Major Terms" and dated September 19, 2000. This document was created jointly by Qwest and McLeodUSA at the September 19, 2000 meeting. It is an accurate description of the terms that had been discussed between the parties as of that date, including the terms hammered out during an all-day negotiation session.
- 26. Exhibit 3 to this affidavit is a true copy of an e-mail I sent to Jim Balvanz, who forwarded it to Stacey Stewart on October 23, 2000. Attached to Mr. Balvanz's e-mail is an October 21, 2000 e-mail from Audrey McKenney to Mr. Balvanz, Randall Rings (McLeodUSA's General Counsel) and me. Ms. McKenney's e-mail included the attachment printed out on the second page of Exhibit ___ was received and kept by me in the ordinary course of business.

Affidavit of Blake O. Fisher June 12, 2002 Page 9 of 10

- 27. The second page of Exhibit 3 is an Excel spreadsheet prepared by Qwest showing Qwest's counterproposal to a volume pricing proposed by McLeodUSA during the negotiations discussed above. In this spreadsheet, Qwest proposed a discount rate ranging from 6.5% to 10%.
- 28. Exhibit 4 to this affidavit is a true copy of an e-mail found by McLeodUSA in Mr.

 Balvanz's files in the course of responding to information requests from the

 Department of Commerce. Mr. Balvanz no longer works with McLeodUSA. I was
 copied on this e-mail.
- 29. Exhibit 4 contains five questions asked of Mr. Balvanz by Gary Dupler, then our Group Vice President of Network Development, and Mr. Balvanz's handwritten responses to those questions. The questions all relate to the discount agreement with Qwest. At the time, Mr. Dupler was responsible for network planning at McLeodUSA. I have read through each of the questions and responses on Exhibit 4. I am familiar with Mr. Balvanz's handwriting and recognize the handwriting on Exhibit 4 to be his. Based on my personal knowledge, Mr. Balvanz's handwritten responses to each question are accurate and correct.

I declare under penalty of perjury under the laws of the United States of America and the state of Minnesota that the foregoing is true and correct.

Further affiant sayeth not.

Signed this 12 day of June, 2002

Blake O. Fisher

Affidavit of Blake O. Fisher June 12, 2002 Page 9 of 10

- 27. The second page of Exhibit 3 is an Excel spreadsheet prepared by Qwest showing Qwest's counterproposal to a volume pricing proposed by McLeodUSA during the negotiations discussed above. In this spreadsheet, Qwest proposed a discount rate ranging from 6.5% to 10%.
- 28. Exhibit 4 to this affidavit is a true copy of an e-mail found by McLeodUSA in Mr.

 Balvanz's files in the course of responding to information requests from the

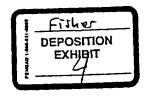
 Department of Commerce. Mr. Balvanz no longer works with McLeodUSA. I was
 copied on this e-mail.
- 29. Exhibit 4 contains five questions asked of Mr. Balvanz by Gary Dupler, then our Group Vice President of Network Development, and Mr. Balvanz's handwritten responses to those questions. The questions all relate to the discount agreement with Qwest. At the time, Mr. Dupler was responsible for network planning at McLeodUSA. I have read through each of the questions and responses on Exhibit 4. I am familiar with Mr. Balvanz's handwriting and recognize the handwriting on Exhibit 4 to be his. Based on my personal knowledge, Mr. Balvanz's handwritten responses to each question are accurate and correct.

I declare under penalty of perjury under the laws of the United States of America and the state of Minnesota that the foregoing is true and correct.

Further affiant sayeth not.
Signed this day of June, 2002
Blake O. Fisher

Affidavit of Blake O. Fisher June 12, 2002 Page 10 of 10

Signed before me this day of June, 2002.	
Notary Public	



Docket No. P421/CI-01-1371

Exhibit #1

Contains Trade Secret Information

Purchase Agreement

(18)

[Trade Secret Data Begins

This Purchase Agreement ("PA") is made and entered into by and between McLeodUSA Telecommunications Services, Inc. and its subsidiaries and affiliates ("McLeodUSA") and Qwest Communications Corp. and its subsidiaries ("Qwest") (collectively, the "Parties") effective on the 2nd day of October, 2000.

The Parties have entered in to enter into this PA to facilitate and improve their business and operational activities, agreements and relationships. In consideration of the covenants, agreements and promises contained below the Parties agree to the following:

- 1. This PA is entered into between the Parties based on the following conditions, which are a material part of this agreement:
- 1.1 This PA shall be binding on Qwest and McLeodUSA and each of their respective subsidiaries, affiliated corporations, successors and assigns.
- 1.2 This PA may be amended or altered only by written instrument executed by an authorized representative of both Parties.
- 1.3 The Parties, intending to be legally bound, have executed this PA effective as of October 2, 2000, in multiple counterparts, each of which is deemed an original, but all of which shall constitute one and the same instrument.
- 1.4 Unless terminated as provided in this section, the initial term of this PA is from the date of signing until December 31, 2003 ("Initial Term") and this PA shall thereafter automatically continue until either party gives at least six (6) months advance written notice of termination. This is Amendment can only be terminated during the Initial Term, or at any time thereafter, in the event of:
 - 1.4.1 a material breach of the terms of the Agreements or this Amendment which remains unresolved and uncompensated following application of the dispute resolution provisions of this agreement;
 - 1.4.2 a material change in the telecommunications industry pricing structure that is so adverse to McLeodUSA so as to make this PA useless; or
 - 1.4.3 a termination of that certain Purchase Agreement with a like effective date pursuant to which McLeodUSA purchases Products (defined below) from Qwest.
- 1.5 All factual preconditions and duties set forth in this PA are, are intended to be, and are considered by the Parties to be, reasonably related to, and dependent upon each other.
- 1.6 If either party's performance of this PA or any obligation under this PA is prevented, restricted or interfered with by causes beyond such Parties reasonable control,

including but not limited to acts of God, fire, explosion, vandalism which reasonable precautions could not protect against, storm or other similar occurrence, any law, order, regulation, direction, action or request of any unit of federal, state or local government, or of any civil or military authority, or by national emergencies, insurrections, riots, wars, strike or work stoppage or vendor failures, cable cuts ,shortages, breach or delays, then such party shall be excused from such performance on a day-to-day basis to the extent of such prevention, restriction or interference (a "Force Majeure").

- Without the prior written consent of the other party and except as set forth below or to the extent required by law, neither party will disclose to any person the existence or content of this agreement, or material terms of the agreement. In the event that either party concludes that disclosure is required by applicable law, including but not limited to the regulations of the Securities and Exchange Commission, such party will provide the other party with prompt notice thereof and an opportunity to comment on such disclosure prior to such disclosure and such party will disclose only the information that, in the opinion of its counsel, it is required by such law to disclose. In the event that either party or any of its Representatives is required by a governmental authority or in connection with a legal proceeding or pursuant to legal process to disclose any of the Evaluation Material with respect to which such party is the receiving party or any other matter referred to in the immediately preceding paragraph, it is agreed that such party will provide the other party with prompt notice of each such request or requirement so that such other party may seek promptly an appropriate protective order or other appropriate remedy and/or waive compliance by such party subject to such request or requirement with the provisions of this PA and the party giving notice shall use its commercially reasonable efforts to assist the party seeking protection. In the event that such protective order or other remedy is not obtained promptly, such party subject to such requirement may furnish that portion (and only that portion) of the PA or other information with respect to such matter that, in the opinion of its counsel, it is legally compelled to disclose and will exercise its commercially reasonable efforts to obtain reliable assurance that confidential treatment will be accorded any information so furnished. The term "person" as used in this Agreement shall be broadly interpreted to include without limitation any corporation, company, partnership, organization, bank, group, individual or other entity.
- 1.8 Neither party will present itself as representing or jointly marketing services with the other, or market its services using the name of the other party, without the prior written consent of the other party.
- 2. In consideration of the agreements and covenants set forth above and the entire group of covenants provided in section 3, McLeodUSA agrees to purchase from Qwest, or one of its affiliate corporations, during the Initial Term of this PA, at least \$480 million worth of telecommunications, enhanced or information services, network elements, interconnection or collocation services or elements, capacity, termination or origination services, switching or fiber rights (the "Products"), at prices previously quoted by Qwest, including but not limited to, on any products or updated products for wholesale long distance services purchased, the highest discount level available for that product, subject to the terms of this section 2.

- 2.1 Subject to the provisions of this section 2, by December 31, 2001, McLeodUSA will purchase a minimum of \$150 million of Products and in the event purchases by McLeodUSA do not meet this minimum, McLeodUSA agrees to make a payment to Qwest, no later than January 15, 2002, in an amount equal to the difference between actual purchases and the minimum.
- 2.2 Subject to the provisions of this section 2, from January 1, 2001 through December 31, 2002, McLeodUSA will purchase a cumulative minimum of \$310 million of Products, and in the event purchases by McLeodUSA do not meet this minimum, McLeodUSA agrees to make a payment to Qwest, no later than January 15, 2003, in an amount equal to the difference between actual purchases and the minimum.
- 2.3 Subject to the provisions of this section 2, From January 1, 2001 through December 31, 2003, McLeodUSA will purchase a cumulative minimum of \$480 million of Products, and in the event purchases by McLeodUSA do not meet this minimum, McLeodUSA agrees to make a payment to Qwest, no later than January 15, 2004, in an amount equal to the difference between actual purchases and the minimum.
- 2.4 The minimum purchase requirements provided above shall be changed proportionally, but in no event to exceed \$480 million in the cumulative aggregate, if the following occur to a material degree:
 - 2.4.1 A reduction in the rates for any of the Products.
 - 2.4.2 Products are no longer offered without adequate substitution.
 - 2.4.3 Any sale of current Qwest exchanges where McLeodUSA is
- 2.4.4 Delays in the delivery of an ordered Product that cause McLeodUSA difficulty in meeting its minimum commitments.

doing business.

- 2.4.5 Release, sale, transfer or relinquishment of any current collocation back to Qwest by mutual agreement.
- 2.4.6 McLeodUSA's business is prevented, restricted or interfered with by a Force Majeure as described in section 1.7.
- 2.4.7 Changes in technology eliminating the need for certain services provided by Qwest, provided Qwest has the right of first refusal to provide the technology.
- 2.5 The Parties will meet to discuss all proposed changes in requirements or payments pursuant to this section 2, and will resolve any disputes pursuant to Escalation Procedures to be developed by the Parties, before any payment or change in requirement is made.

- 3 -

- 2.6 The take or pay purchase requirements of this section are specifically conditioned on the rates offered for the Products as of the date of this PA remaining in effect at levels no higher than the rates quoted.
- 3. In consideration of the agreements and covenants set forth above and the entire group of covenants provided in section 2, all taken as a whole, with such consideration only being adequate if all such agreements and covenants are made and are enforceable, Qwest agrees to make the Products available for purchase by McLeodUSA at such rates and on such terms and conditions as agreed.

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o janskin ja tyronalis proje Pikon od postoje od projektina i od

للترور والأراز المرووع فيساه بالمعادات الأساعات

NONPUBLIC DOCUMENT

CONTAINS TRADE SECRET DATA

: =

SUBJECT TO RULE OF EVIDENCE 408

Trade Secret Data Ends]	
Made and entered into on the date written above by	y McLeodUSA and Qwest
McLeodUSA Telecommunications Services, Inc.	Qwest Communications Corp.
Authorized Signature	Authorized Signature
Blake O. Fisher, Jr. Name Printed/Typed	Name Printed/Typed
Group Vice President Title	Title
October 26, 2000 Date	October 26, 2000 Date

HEQWINTQTOP102500

(TEU) 10. 26' 00 13:09/ST. 13:07/No. 4861183380 ? 8

SUBJECT TO RULE OF EVIDENCE 4DE

Made and entered into on the date written above by McLoodUSA and Qwest.

McLeodUSA Telecommunications Services, Inc.	Qwest Communications Corp.
Authorized Signature	Authorized Signature
Blake O. Fisher, Ir. Name Printed/Typed	GLESORY M. CASET Name Printed/Typed
Group Vice President Title	EXEC. U.P.
October 26, 2000 Date	October 26, 2000

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NONPUBLIC DOCUMENT

CONTAINS TRADE SECRET DATA

<u> O110120</u>

Docket No. P421/CI-01-1371

Exhibit #2

Contains Trade Secret Information

PRIVILEGED & CONFIDENTIAL - FOR DISCUSSION PURPOSES

Outline of Major Terms September 19, 2000

- 1. Q will provide billing tapes to allow M to bill access charges starting with usage for the month of October (or possibly September Q to confirm) and going forward. M will not charge Q access rates on M platform lines at a rate higher than the rate Q charges M. Q will pay M [\$18 million] to settle a past billing dispute over access charges for the [2d & 3d] quarter of 2000 and a release of claims for a new M platform from the date of M's request. M will pay Q [\$29 million] for conversion and termination fees associated with the changes to a new M platform created by the parties. (Judy and Stacey to work on platform issues and details) (Audrey needs to confirm whether 2d quarter settlement is available).
- 2. Q will offer v.m. & DSL (& .net to be confirmed by Q) to M region-wide at retail rates, subject to paragraph 6. In addition, if any new products offered by Q the parties will meet to discuss product offerings through a business-to-business relationship.
- 3. Q will develop state-by-state M local platform pricing for services (including & not limited to loops, ports, features, etc.) for a 36 month period (M to identify features it desires to sell and provide to Q by 9/22) (Q to provide pricing by 9/29).
- 4. M will provide information to allow Q to develop LD rates by 9/22 and Q will provide LD pricing by 9/29.
- Within 2 days after receipt of pricing, M will deliver a forecast based on the rate information and will propose a 36 month total revenue commitment to Q (including revenue from all services and products purchased by M from Q, including & not limited to new M platform, resale, LD, Private line, v.m., DSL, DIA, etc.) with a firm, substantial portion of the total commitment in the form of "take or pay." In the event of significant competitive pressures, the parties agree to provide for a review of the pricing. The parties will address a review of the 'take-or-pay' amount in the event Q can not or does not provide services substantially in accordance with the agreement.
- 6. Based on the proposed commitment by M, within 5 business days, Q will propose volume and term discounts based on quarterly revenue targets, to be paid back to M by Q on a quarterly basis.
- 7. As a condition to Q completing this transaction, M must take a neutral stance on Q 271 relief and agree to develop a joint press release with Q announcing this arrangement. M and Q will work jointly on service standards. This is a material provision of this agreement.
- The parties will continue to work on a program for securitization of receivables to allow capitalization by M (Audrey is working on these details and will provide input by 9/29).
- 9. The parties will continue work on an agreement to address M trunking needs. (Audrey to investigate pricing issues and provide ideas for how M can help address these issues and M needs to update LIS forecast by 9/29).
- 10. The parties will develop a clear escalation process to address problems, issues, disputes and concerns raised by the parties.

CONFIDENTIAL

Docket No. P421/CI-01-1371

Exhibit #3

Contains Trade Secret Information

From:

James T. Balvanz on 10/23/2000 09:39 AM

To:

Stacey D. Stewart/MCLEOD@MCLEOD

cc:

Subject: Another proposal - with attachments

--- Forwarded by James T. Balvanz/MCLEOD on 10/23/2000 09:43 AM

-2

Blake O. Fisher 10/21/2000 04:19 PM

To:

James T. Balvanz/MCLEOD@MCLEOD

CC:

Subject: Another proposal - with attachments

Jim,

I have agreed to this. We will be having additional conversations about DSL and Voice Mail after this agreement is signed.

I concluded we couldn't get anymore right now, but I think if we can find out of region stuff we have a great opportunity to get more. Please give me a call at 435-658-3338.

Forwarded by Blake O. Fisher/MCLEOD on 10/21/2000 03:21 PM



Audrey McKenney <axmcken@uswest.com> on 10/21/2000 02:46:46 PM

To:

Randall E. Rings/MCLEOD@MCLEOD, Blake O. Fisher/MCLEOD@MCLEOD, James T.

Balvanz/MCLEOD@MCLEOD

cc:

Subject: Another proposal - with attachments

Hi Folks - Here's the proposal with the attachment.

Thanks Audrey



- 10_21_00 Qcounter.xls



QWEST COUNTERPROPOSAL

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	2000	2001	2002	2003	2001-2003
McLeod to Qwest - Before Split Rock / other acquistions	lock / othe	er acquistion	87		
Projected Growth Rate	%0	28%	24%	17%	
"Base"/Projected revenue	155	198	246	288	732
Preferred Vendor "Take or Pay"	•	150	160	170	480
% of Projected Revenue		76%	65%	29%	%99

Qwest to McLeod

Preferred Vendor -- "Take or Pay" commitment ranges

Minimum for discount to apply

Tier 1

Revenue ranges Discount Rate

Over 199

Over 199

178-188 6.5%

Based 5

\$M's

10.0%

10.0%

8.0%

over 199

Over 250

189-198 Over 230

McLeod's Proposal to Qwest

Revenue ranges Tier 2

Discount Rate

Revenue ranges Discount Rate

fer 199 The above level is an 10.0% interim default tevel. Both Parties agree to negotiate final rates based on

Integration of Split Rock / annual basis and for the market conditions on an

other acquistions.

Attorney Clent Privilege

For Discussion Purposes Only. Data Exchanged Between The Parties Does Not Constitute Offers. Qwest Reserves The Right to Revise/Supplement Any Term or Condition Contained Herein

~0015547.xls Sheet3 5/23/02 3:06 PM DEH

Docket No. P421/CI-01-1371

Exhibit #4

Contains Trade Secret Information

James T. Balvanz on 03/01/2001 06:08 AM

To:

Gary E. Dupler/MCLEOD

Subject: Re: Owest agreement

From: Gary E. Dupler on 02/28/2001 02:24 PM

CONFIDENTIALITY - only people who should lenow. Assure add's 8.0% Discount (Min)

From:

Gary E. Dupler on 02/28/2001 02:24 PM

To: CC:

James T. Balvanz/MCLEOD@MCLEOD

Roy A. Wilkens/MCLEOD@MCLEOD, Eric W. Wilkens/MCLEOD@MCLEOD, Howard W. Vernop MCLEOD@MCLEOD, Todd M. (Echtenberg) MCLEOD@MCLEOD, Tami J. Spocogee/MCLEOD@MCLEOD, Blake O. Fisher/MCLEOD@MCLEOD, jbarnett@splitrock.net@MCLEOD.

LOT A. Coventon/MCLEOD@MCLEOD, Larry C. Littlefield/MCLEOD@MCLEOD, Jay D.

Gulick/MCLEOD@MCLEOD

Subject: Owest agreement

i have the following questions related to the subject agreement and am copying a limited number of individuals with the understanding that this is considered highly confidential information. As i understand it there is a 6-10% additional discount on the prices we pay for all qwest services. As such i need to understand and all of those copied need to understand at least the following:

1) How and under conditions does this discount apply?

2) Are you sure that it has already been incorporated in all of our network access budgets? for example how did it get applied to qwest IXC products we buy?

3)How do we determine if this discount has been applied to new services we get quotes on from Qwest or

4)who makes sure that we are receiving the discount since it is not applied to a specific bill?

Quality true up. Tool up all checks to Q + multiply by 10%.

5) Are we sure it was included in the CO break-even analysis?

YES, 10% aggressing gim the 80%? The 20% = . 50/ Line not that material

these are basic questions, that all of us need to understand. Please advise how you wish to handle the response to these either in an email or a meeting. However, i must make sure that at least certain people in the network organization knows this information.

Gary

f/u 3/6

	fisher
	DEPOSITION EXHIBIT
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Purchase Agreement

Trade Secret Data Begins

This Purchase Agreement ("PA") is made and emered into by and between McLeodUSA Telecommunications Services, Inc. and its subsidiaries ("McLendUSA") and Qwest Communications Corp. and its subsidiaries ("Qwest") (collectively, the "Parties") effective the 2nd day of October, 2000.

The Parties have entered in to enter into this PA to facilitate and improve their business and operational activities, agreements and relationships. In consideration of the covenants, agreements and promises contained below the Parties agree to the following:

- This PA is emered into between the Parties based on the following conditions, which are a material part of this agreement
- This PA shall be binding on Qwest and McLeodUSA and each of their respective subsidiaries, affiliated corporations, successors and assigns.
- This PA may be amended or altered only by written instrument executed by an amborized representative of both Parties.
- The Parties, intending to be legally bound, have executed this PA affective as of October 2, 2000, in multiple counterparts, each of which is deemed an original, but all of which shall constitute one and the same instrument.
- Unless terminated as provided in this section, the initial terms of this PA is from the date of signing until December 31, 2003 ("Initial Term") and this PA shall thereafter automatically continue until either party gives at least six (6) months advance written notice of termination. This is PA can only be terminated during the Initial Term, or at any time thereafter, in the event of
 - 1.4.1 a menerial breach of the terms of the Agreements or this Amendment which remains unresolved and uncompensated following applications of the disputs resolution provisions of this agreement,
 - 1.4.2 a material change in the relecommunications industry pricing structure that is adverse to Qwest so as to make this PA useless; or
 - 1.4.3 a termination of that certain Purchase Agreement with a like effective date pressure to which McLeodUSA purchases Products (defined below) from Qwest.
- All factual preconditions and duties set forth in this PA are, are intended to be, and are considered by the Parties to be, reasonably related to, and dependent upon each other.
- If either party's performance of this PA or any obligation under this PA is prevented, restricted or interfered with by causes beyond such Parties reasonable control, including but not limited to aces of God, fire, explosion, vandalism which reasonable precessions

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CONTAINS TRADE SECRET DATA Q110121 could not protect against, storm or other similar occurrence, any law, order, regulation, direction, action or request of any unit of federal, state or local government, or of any civil or military authority, or by national emergencies, insurections, riots, wars, strike or work stoppage or vendor failures, cable cuts, shortages, breach or delays, then such party shall be excused from such performance on a day-to-day basis to the extent of such prevention, restriction or interference (a "Force Majeure").

- Without the prior written consent of the other party and except as set forth below or to the excent required by law, neither party will disclose to any person the existence or content of this agreement, or manerial terms of the agreement. In the event that either party concludes that disclosure is required by applicable law, including but not limited to the regulations of the Securities and Exchange Commission, such party will provide the other party with prompt notice thereof and an opportunity to comment on such disclosure prior to such disclosure and such party will disclose only the information that, in the opinion of its counsel, it is required by such law to disclose. In the event that either party or any of its Representatives is required by a governmental authority or in connection with a legal processing or pursuant to legal process to disclose any of the Evaluation Material with respect to which such party is the receiving party of any other maner referred to in the immediately preceding paragraph, it is agreed that such party will provide the other party with prompt notice of each such request or requirement so that such . other party may seek promptly an appropriate protective order or other appropriate remedy and/or waive compliance by such party subject to such request or requirement with the provisions of this PA and the party giving notice shall use its commercially reasonable efforts to assist the party seeking protection. In the event that such protective order or other remedy is not obtained promptly, such party subject to such requirement may furnish that portion (and only that portion) of the PA or other information with respect to such matter that, in the opinion of its counsel, it is legally compelled to disclose and will exercise its commercially reasonable efforts to obtain reliable assurance that confidential treatment will be accorded any information so famished. The term "person" as used in this Agreement shall be broadly interpreted to include without limitation any corporation, company, parmership, organization, bank, group, individual or other entity.
- 1.8 Neither party will present itself as representing or jointly marketing services with the other, or market its services using the name of the other party, without the prior written consent of the other party.
- 2. In consideration of the agreements and covenants set forth above and the covenants provided in section 3, all taken as a whole, with such consideration only being adequate if all such agreements and covenants are made and are enforceable, McLeodUSA agrees to make relecommunications, enhanced or information services, network elements, interconnection or collocation services or elements, espacity, termination or origination services, switching and fiber rights ("the Products") available for purchase by Owest.
- 3. In consideration of the agreements and covenants set forth above and the covenants provided in section 2, all taken as a whole, with such consideration only being adequate if all such agreements and covenants are made and are enforceable. Qwest agrees to purchase from

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CONTAINS TRADE SECRET DATA

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McLeodUSA, or one of its affilians corporations, during the Initial Term of this PA. Products at prices established by McLeodUSA, subject to the terms of this section 3.

- 3.1 Subject to the provisions of this section 3, Qwest will purchase quarterly a proportional amount of additional Products to aggregate no less than \$15.84 million between January 1, 2001 and December 31, 2001 and in the event the quarterly purchases by Qwest do not meet this minimum, Qwest agrees to make a payment to McLeodUSA, in an amount equal to the difference between actual purchases and the proportional amount of the minimum.
- 3.7 Subject to the provisions of this section 3, Qwest will purchase quarterly a proportional amount of additional Products to aggregate no less than \$18.32 million between January 1, 2002 and December 31, 2002 and in the event the quarterly purchases by Qwest do not meet this minimum, Qwest agrees to make a payment to McLeodUSA, in an amount aqual to the difference between actual purchases and the proportional amount of the minimum.
- 3.3 Subject to the provisions of this section 3, Qwest will purchase quarterly a proportional animin of additional Products to aggregate no less than \$19.92 million between January 1, 2003 and December 31, 2003 and in the event the quarterly purchases by Qwest do not meet this minimum. Qwest agrees to make a payment to McLeodUSA, in an amount equal to the difference between actual purchases and the proportional amount of the minimum.
- 3.4 The minimum purchase requirements provided in this Attachment shall be adjusted proportionally for each of the following which occur:
 - 3.4.1 A reduction in the rates for any of the Products.
 - 3.4.2 Any of the Products are no longer offered.
- 3.4.3 Any substantial increase or decrease in the operations of including but not limited to the scope or geography of services officed by, McLeodUSA.
 - 3.4.4 Amy delay in the delivery of an ordered Product.
- 3.45 Any outage of state of "out of service" when Products have
- 3.4.6 The business of Qwest or McLeodUSA is prevented, restricted or interfered with by a Force Majeure as described in section 1.9.
- provided by McLeadUSA. Changes in rechnology eliminating the need for certain services
 - 3.5 The Parties will meet to discuss all proposed changes in requirements or

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payments pursuant to this section 3, and will resolve any disputes pursuant to Escalation Procedures to be developed by the Parties, before any payment or change in requirement is made.

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Made and entered into on the data written above by McLeodUSA and Qwest.

McLeodUBA Telecommunications Services, Inc. Qwest Communications Corp.

Amborized Signature	Amhorized Signature
Blake O. Risher. Jr. Name Printed/Typed	 Name Printed/Typed
Grown Vice President Title	Title
October 26, 2000 Date	 Oember 25, 2000 Date
• .	

NO.

CONTAINS TRADE SECRET DATA
Q110125

T SUBSCITE SHALL OF EVEN AND

Medic and entered into on the date written	s above by McLandUSA and Onwest		
McLeodUSA Telemannusications Services, Inc.	Quest Communications Corp.		
Authorized Signature	Amburined Signature		
Blake O. Fisher & Name Printed/Typed	BLESOLY M. COSTY		
Tale	EXEC U.P.		
Details 26, 2000 Details	October 26, 2000		

Mily-Maritime Company

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CONTAINS TRADE SECRET DATA
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Purchase Agreement

[Trade Secret Data Begins

This Purchase Agreement ("PA") is made and entered into by and between McLeodUSA Telecommunications Services, Inc. and its subsidiaries and affiliates ("McLeodUSA") and Qwest Communications Corp. and its subsidiaries ("Qwest") (collectively, the "Parties") effective on the 2nd day of October, 2000.

The Parties have entered in to enter into this PA to facilitate and improve their business and operational activities, agreements and relationships. In consideration of the covenants, agreements and promises contained below the Parties agree to the following:

- 1. This PA is entered into between the Parties based on the following conditions, which are a material part of this agreement:
- 1.1 This PA shall be binding on Qwest and McLeodUSA and each of their respective subsidiaries, affiliated corporations, successors and assigns.
- 1.2 This PA may be amended or altered only by written instrument executed by an authorized representative of both Parties.
- 1.3 The Parties, intending to be legally bound, have executed this PA effective as of October 2, 2000, in multiple counterparts, each of which is deemed an original, but all of which shall constitute one and the same instrument.
- 1.4 Unless terminated as provided in this section, the initial term of this PA is from the date of signing until December 31, 2003 ("Initial Term") and this PA shall thereafter automatically continue until either party gives at least six (6) months advance written notice of termination. This is Amendment can only be terminated during the Initial Term, or at any time thereafter, in the event of:
 - 1.4.1 a material breach of the terms of the Agreements or this Amendment which remains unresolved and uncompensated following application of the dispute resolution provisions of this agreement:
 - 1.4.2 a material change in the telecommunications industry pricing structure that is so adverse to McLeodUSA so as to make this PA useless; or
 - 1.4.3 a termination of that certain Purchase Agreement with a like effective date pursuant to which McLeodUSA purchases Products (defined below) from Qwest.
- 1.5 All factual preconditions and duties set forth in this PA are, are intended to be, and are considered by the Parties to be, reasonably related to, and dependent upon each other.
- 1.6 If either party's performance of this PA or any obligation under this PA is prevented, restricted or interfered with by causes beyond such Parties reasonable control,

including but not limited to acts of God, fire, explosion, vandalism which reasonable precautions could not protect against, storm or other similar occurrence, any law, order, regulation, direction, action or request of any unit of federal, state or local government, or of any civil or military authority, or by national emergencies, insurrections, riots, wars, strike or work stoppage or vendor failures, cable cuts, shortages, breach or delays, then such party shall be excused from such performance on a day-to-day basis to the extent of such prevention, restriction or interference (a "Force Majeure").

- Without the prior written consent of the other party and except as set forth below or to the extent required by law, neither party will disclose to any person the existence or content of this agreement, or material terms of the agreement. In the event that either party concludes that disclosure is required by applicable law, including but not limited to the regulations of the Securities and Exchange Commission, such party will provide the other party with prompt notice thereof and an opportunity to comment on such disclosure prior to such disclosure and such party will disclose only the information that, in the opinion of its counsel, it is required by such law to disclose. In the event that either party or any of its Representatives is required by a governmental authority or in connection with a legal proceeding or pursuant to legal process to disclose any of the Evaluation Material with respect to which such party is the receiving party or any other matter referred to in the immediately preceding paragraph, it is agreed that such party will provide the other party with prompt notice of each such request or requirement so that such other party may seek promptly an appropriate protective order or other appropriate remedy and/or waive compliance by such party subject to such request or requirement with the provisions of this PA and the party giving notice shall use its commercially reasonable efforts to assist the party seeking protection. In the event that such protective order or other remedy is not obtained promptly, such party subject to such requirement may furnish that portion (and only that portion) of the PA or other information with respect to such matter that, in the opinion of its counsel, it is legally compelled to disclose and will exercise its commercially reasonable efforts to obtain reliable assurance that confidential treatment will be accorded any information so furnished. The term "person" as used in this Agreement shall be broadly interpreted to include without limitation any corporation, company, partnership, organization, bank, group, individual or other entity.
- 1.8 Neither party will present itself as representing or jointly marketing services with the other, or market its services using the name of the other party, without the prior written consent of the other party.
- 2. In consideration of the agreements and covenants set forth above and the entire group of covenants provided in section 3, McLeodUSA agrees to purchase from Qwest, or one of its affiliate corporations, during the initial Term of this PA, at least \$480 million worth of telecommunications, enhanced or information services, network elements, interconnection or collocation services or elements, capacity, termination or origination services, switching or fiber rights (the "Products"), at prices previously quoted by Qwest, including but not limited to, on any products or updated products for wholesale long distance services purchased, the highest discount level available for that product, subject to the terms of this section 2.

- 2.1 Subject to the provisions of this section 2, by December 31, 2001, McLeodUSA will purchase a minimum of \$150 million of Products and in the event purchases by McLeodUSA do not meet this minimum, McLeodUSA agrees to make a payment to Qwest, no later than January 15, 2002, in an amount equal to the difference between actual purchases and the minimum.
- 2.2 Subject to the provisions of this section 2, from January 1, 2001 through December 31, 2002, McLeodUSA will purchase a cumulative minimum of \$310 million of Products, and in the event purchases by McLeodUSA do not meet this minimum, McLeodUSA agrees to make a payment to Qwest, no later than January 15, 2003, in an amount equal to the difference between actual purchases and the minimum.
- 2.3 Subject to the provisions of this section 2, From January 1, 2001 through December 31, 2003, McLeodUSA will purchase a cumulative minimum of \$480 million of Products, and in the event purchases by McLeodUSA do not meet this minimum, McLeodUSA agrees to make a payment to Qwest, no later than January 15, 2004, in an amount equal to the difference between actual purchases and the minimum.
- 2.4 The minimum purchase requirements provided above shall be changed proportionally, but in no event to exceed \$480 million in the cumularive aggregate, if the following occur to a material degree:

 2.4.1

 A —duration is the complete aggregate aggregate.
 - 2.4.1 A reduction in the rates for any of the Products.
 - 2.4.2 Products are no longer offered without adequate substitution.
 - 2.4.3 Any sale of current Qwest exchanges where McLeodUSA is
- 2.4.4 Delays in the delivery of an ordered Product that cause McLeodUSA difficulty in meeting its minimum commitments.

doing business.

- 2.4.5 Release, sale, transfer or relinquishment of any current collocation back to Qwest by mutual agreement.
- 2.4.6 McLeodUSA's business is prevented, restricted or interfered with by a Force Majeure as described in section 1.7.
- 2.4.7 Changes in technology eliminating the need for certain services provided by Qwest, provided Qwest has the right of first refusal to provide the technology.
- 2.5 The Parties will meet to discuss all proposed changes in requirements or payments pursuant to this section 2, and will resolve any disputes pursuant to Escalation Procedures to be developed by the Parties, before any payment or change in requirement is made.

- 2.6 The take or pay purchase requirements of this section are specifically conditioned on the rates offered for the Products as of the date of this PA remaining in effect at levels no higher than the rates quoted.
- 3. In consideration of the agreements and covenants set forth above and the entire group of covenants provided in section 2, all taken as a whole, with such consideration only being adequate if all such agreements and covenants are made and are enforceable, Qwest agrees to make the Products available for purchase by McLeodUSA at such rates and on such terms and conditions as agreed.

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SUBJECT TO RULE OF EVIDENCE 408

Trade	Secret	Data	Ends
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Made and entered into on the date written above by McLeodUSA and Qwest.

McLeodUSA Telecommunications Services, Inc.	Qwest Communications Corp.
Authorized Signature	Authorized Signature
Blake O. Fisher, Jr. Name Printed/Typed	Name Printed/Typed
Group Vice President Title	Title
October 26, 2000 Date	October 26, 2000

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SUBJECT TO BUILD OF EVIDENCE 401

Made and entered into on the date written above by McLeodUSA and Qwest.

McLeadUSA Telecommunications Services, Inc.	of MethodUSA and Qwest
	Qwest Communications Corp.
Authorized Signature	Authorized Signature
Blake O. Fisher, Jr. Name Printed/Typed	Name Printed Types
Group Vice President Title	Exec, u.p. Title
October 26, 2000 Date	O=tphe: 26, 2000 Date

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