EXHIBIT NO. ___(RG-8HC) DOCKET NO. UE-06___/UG-06___ 2006 PSE GENERAL RATE CASE WITNESS: ROGER GARRATT

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,

Complainant,

v.

Docket No. UE-06____ Docket No. UG-06____

PUGET SOUND ENERGY, INC.,

Respondent.

SEVENTH EXHIBIT (HIGHLY CONFIDENTIAL) TO THE PREFILED DIRECT TESTIMONY OF ROGER GARRATT ON BEHALF OF PUGET SOUND ENERGY, INC.

REDACTED VERSION

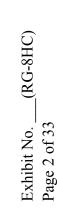
FEBRUARY 15, 2006

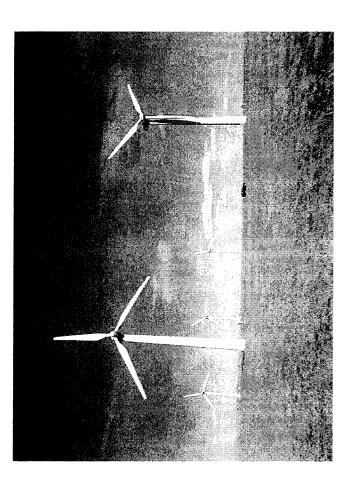
Exhibit No. ____(RG-8HC) Page 1 of 33

Evaluation Process & Faylew VUTO SELFAVON NEELTO

Wind RFP Evaluation Review

- Resource Acquisition Process
- RFP Evaluation Goals
- Request for Wind Resources
- Evaluation Process & Criteria
- Responses to RFP
- Summary of Proposals
- Stage 1 Evaluation
- Evaluation Criteria Detail
- Short-List Selection Process
- Evaluation Summary Matrix
- Selection Process Flow Chart
- Short-List Selection
- Stage 2 Evaluation
- Evaluation Criteria Detail
- ASM & PSM Cost Rankings
- Evaluation Summary Matrix
 - Short-List Order Ranking
- Post Stage 2 Update
 - **RFP Schedule**





| uisition Process | Stage 2 Broject(s) Evaluation | Belected project(s) | ed Selected project(s) | ubmitted in the All- better meet PSE's |
|------------------|---------------------------------------|--|---|---|
| | Short-ListedStage 1ProjectsEvaluation | ted Non-Selected projects Evaluation Projects | Non-Selected projects | rt-listed projects wind projects were officially resubmitted in the All- ed projects may be revised on an on-going basis to better meet PSE's |
| Resource Acq | Proposals | Proposals | Non-Short-listed projects Unsolvened Proposals** | & future RFPs Notes: * - All but two Non-Short-listed as well as all of the Short-listed projects wind projects were officially resubmitted in the All-Source, some with revisions. ** - Non-Short-Listed all-source projects and Non-Selected projects may be revised on an on-going basis to better meet PSE's Least Cost Planning needs and strategies. |

RFP Evaluation Goals Wind RFD

Exhibit No. ____(RG-8HC) Page 4 of 33

- Prudent selection of wind energy resources
- Consistent with PSE planning and strategies
- Apply evaluation criteria consistently
- Across range of 13 projects (43 proposal options) submitted
- In comparison to proposals submitted in response to All-Source RFP
- Document evaluation process and decision

Request for Wind Resources Wind RFP

Exhibit No. ____(RG-8HC) Page 5 of 33

- Issued RFP on November 19, 2003
- 150 MW nameplate capacity
- Contracting scenarios
 - PPA
- PSE Ownership
 - Hybrid
- Expect RFP to result in one or more projects
 - COD by end of 2005
- Responses arrived on January 16, 2004

Wind RFP Evaluation Process

First Stage Evaluation



110. Developers

ELEVELONSY.

113 - Projects 143 - Proposals

Second Stage Evaluation

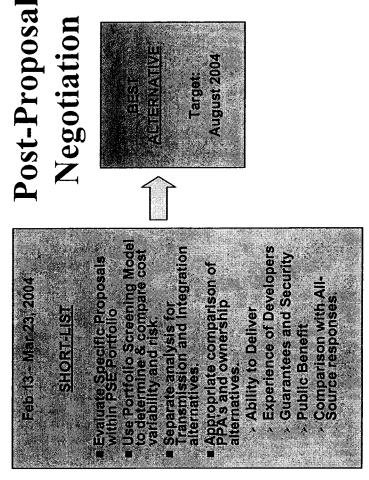


Exhibit No. ____(RG-8HC) Page 6 of 33 PUGET SOUND ENERGY

Exhibit No. ____(RG-8HC) Page 7 of 33

Wind RFP Evaluation Criteria

| Meet short and long term energy and capacity | Provide lowest cost alternative to meet energy and | Balance potential future exposure to power purchase | Lower portfolio emission levels Contribute to | Reasonable exposure to future environmental |
|---|--|---|---|--|
| Balance capacity and energy needs without risk of excess capacity Provide shaped resource to | Balance potential future exposure to power sales risk | Balance potential future exposure to power sales risk Reasonable exposure to counterparty risk | regional energy adequacy • Support renewable energy development objectives | regulations Reasonable Reasonable exposure to future state wholesale market restructuring trends |
| balance seasonality of load | | | efficiency (conservation and demand response) | Contribute to regional energy needs |
| | | | | Limits balance sheet impact of imputed debt from PPAs |

N

| (RG-8HC) | | TI | EXT IN BOX IS HIGHLY CONFIDENTIAL |
|---|-----------------------|--|--------------------------------------|
| Exhibit No(RC Page 8 of 33 | 16, 2004) | | |
| Highly Confidential per WAC 480-07-160 | FP (January 16, 2004) | REDACTED | |
| | Responses to RFF | Code Developer W01 W03 W05 W05 W07 W07 | 80 <u>M</u> 60M MII |

| | Wind RFD | | | Exhibit No. (RG-8HC) Page 9 of 33 |
|------------------|----------------------------|----------|--|--|
| U) | Summary of Proposals | fPr | oposals | Highly Confidential per WAC 480-07-160 |
| | | | Summary Information from Wind RFP Responses | |
| Code | Developer Project Location | M COD | MW PPA Offer | Proposal Options Offered Build Transfer or Hybrid Offers |
| 1 million (1997) | | P | PPA for up to 20 yrs - Capacity could be inc | Purchase 100% ownership assumes bears all development and construction financing costs |
| w02 | | Jul-05 | PPA Alternatives withyr term: PPA Alternatives withyr term: - Busbar Benchmark "vanilla" - Annual energy output guarantee - Pricing shaped to discount summer months - Internally shaped - a proposal that offers PSE first call on a majority, but not all of the facility output | Regardless of which PPA alternative, proposal offers to PSE 50% interest as tenant in common with the project. |
| W03 | REDACTED | Aug-04 | PPA Alternatives: 20 yr PPA 20 yr PPA and PSE purchases minority tax partner's interest yr 11 20 yr PPA and PSE buys 100% tax partner's interest yr 11 20 yr PPA and PSE buys 50% of General Partners minority interest at closing | Does not appear to be a build and transfer where PSE would own tax credits |
| W04 | | Aug-05 | - Purchase actual energy output under 20-yr PPA | Bidder intends to develop and construct and transfer ownership upon successful completion and testing. |
| W05 | | Nov-05 | N/A | Offer 100% ownership. Completes development construction and commissioning PSE owns and operates |
| W06 | | Nov-05 | 20 yr PPA with 100% ownership by | - 50% ownership - 20 yr PPA for 50% from - would construct, manage and operate |
| 1 | | | TEXT IN BOX IS HIGHLY CONFIDENTIAL | Continued on Next Slide |

| | Wind RF | Ω | | Exhibit No. (RG-8HC) Page 10 of 33 |
|--------|----------------------------|---------|---|--|
| U) | summary o | f Pr | Summary of Proposals (continued) | Bd) Highly Confidential per WAC 480-07-160 |
| - | | - S | Summary Information from Wind RFP Responses | |
| Code D | Developer Project Location | COD MW | | Build Transfer or Hybrid Offers |
| L | | Dec-05 | | |
| | | Dec-05 | - PPA Alternatives with 30 yr term: - As generated | PPM is prepared to discuss joint venture not only on proposed projects, but any other assets PSE identifies. |
| W07 | | Dec-05 | firm with day ahead preschedule ahead flat and firm HLH / LLH | own. • Services Agreement offer of any or all of the following: |
| | | Dec-05 | - Annual firm flat and firm | development, meteorol |
| W08 | | Jul-05 | PPA is for full output of project | offering 50% ownership interest and PPA for remaining 50% |
| 60 M | REDACTED | Dec-04 | PPA Alternatives: - 20 yr PPA with PTP Transmission - 20 yr PPA with dynamic exchange with PSE provides all regulation to by for intrahour variability | Two Alternatives: - 100% ownership with PTP transmission. BPA firms but PSE pays imbalance - 100% own with dynamic exchange |
| | | | | Alternatives: |
| W10 | | Dec-06 | 25 yr PPA energy delivered to John Day switchyard on an as-produced basis | - Description of 100% of the project - Outright purchase and operation of 100% of the project - Joint development and ownership - 100% murchase |
| | | | | operation - 100% purchase brovides training and oper |
| W11 | | late 05 | PPA 20 yr | Two alternatives: - Joint development and ownership - Purchase land and development rights |
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Exhibit No. ____(RG-8HC) Page 11 of 33

| | CRITERIAIN REP | EXPLANATION STREAM | EVALITATION TE AM |
|---|---|--|---|
| A | Resource price ranking as compared to | Evaluation Criteria: Cost Minimization | Tom MacLean-Resource Planner (lead) |
| | avoided cost. | Quantitative analysis using a "Pro Forma with Dispatch" model will produce stand-alone valuation for ranking numoses | Jim Elsea-Financial Analysis |
| | All transaction costs such as taxes and risk | should be service to the service and the service being should be service and the service service and the service servi | Jay Jacobson-Engineering Planner |
| | transfer will be included in the evaluation. | - Annual revenue requirement | Marino Monardi-Energy Risk Mgmt |
| | | | Salman Aladin-Energy Risk Mgmt |
| | | PSE prefers those proposals which satisfy its other evaluation criteria at the lowest cost throughout the arciant life. | Aliza Seelig-Load Resource Modeling |
| | | וווב וסאבא כסאו וווג סחפווסתו וווב או סלפכו וווב. | Darrin Morgan-Financial Analyst |
| В | Project size & monthly energy production | Evaluation Criteria: Compatibility with Need | Tom MacLean-Resource Planner (lead) |
| | An initial evaluation of the quality of the | • Quantitative analysis using the "Pro Forma with Dispatch" model. | Jim Elsea-Financial Analysis |
| | wind resource data submitted by | - Mark to Model evaluation with simple load. | Jay Jacobson-Engineering Planner |
| - | respondent will be made during this stage. | Consultants to evaluate wind data | Marino Monardi-Energy Risk Mgmt |
| | | Proposals where generation from the underlying generation asset more | Salman Aladin-Energy Risk Mgmt |
| | | closely match PSE's monthly energy requirements are preferred. | Aliza Seelig-Load Resource Modeling |
| | | | Christine Philipps-Power Marketing |
| | | | Darrin Morgan-Financial Analyst |
| | | | Garrad Hassan (outside wind consultant) |
| ပ | New or already existing project? | Evaluation Criteria: Public Benefit and Financial and Strategic | Roger Garratt- Project Development (lead) |
| | | Preference is for new projects | Dennis Parrish- Energy Supply |
| ٩ | Proximity and availability of transmission | Evaluation Criteria: Cost Minimization, Compatibility with Need | Doug Faulkner-Resource Integration (lead) |
| | and the status and schedule for completion of the necessary transmission agreements. | PSE prefers firm delivery of energy to its service area (particularly at points on its system at which the deliveries may be effected and used to | Wayman Robinett-Resource Planning |
| | The respondent shall be responsible for arranging for the transmission | serve load with no or limited transmission congestion). In the absence | Steve Johnson – Integration Analyst |
| | interconnection with the WECC high | proposals that provide a high likelihood of acquiring adequate | |
| | voltage transmission system and for projects located outside of PSE's control | transmission rights to such points. Proposals that do not include firm transmission to such points, that would produce congestion or that | |
| | area, transmission to agreed to point(s) on PSE's transmission system. | would increase PSE's transmission costs will be compared unfavorably with other proposals and/or will be assessed the additional cost to PSE. | |
| | | | |
| | | [In-depth transmission and integration analysis will occur in stage 2.] | |

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| ed) | EVALUATION TEAM | Roger Garratt-Project Development (lead) | Chris Bevil- Resource Planning | Lorna Luebbe-General Counsel | Nick Floros-Real Estate | Kurt Krebs-Real Estate | Steve Secrist-Legal & Environmental | Michelle McGrady-Environmental | Kris Olin-Plant Engineering | Steve St. Clair-Asset Manager | Garrad Hassan (outside wind consultant) | Roger Garratt-Project Development (lead) | Chris Bevil- Resource Planning | Dennis Parrish-Energy Supply | Roger Garratt-Project Development (lead) | Jim Elsea-Financial Analysis | Lorna Luebbe-General Counsel | Jerry Gallagher-Energy Risk Control Bev Ikeda-Risk Control | Jim Sant-Forecasting | | | |
|---------------------------|-----------------|---|---|--|--|--|-------------------------------------|--------------------------------|-----------------------------|-------------------------------|---|---|--|---|---|--|------------------------------|---|---|--|--|-----------------------------------|
| iteria Detail (continued) | EXPLANATION | Evaluation Criteria: Risk Management | Nespondent needs to snow that the project will be completed and commercially operational. | Proposals that include project agreements and all other rights and | an augements constructions with power purchase delivery periods of project life are preferred. | Proposals that involve minimal risk for timely plant completion within | cost projections are preferred. | | | | | Evaluation Criteria: Compatibility with Need, Cost Minimization | Proposals which would provide an opportunity to achieve bonus MACRS depreciation are highly preferred All other things being equal | proposals with earlier on-line dates are preferred. | Evaluation Criteria: Compatibility with Need, Strategic and Financial | Long-term power purchase agreements (up to 20 years or longer) are preferred over short-term | | Proposals that provide flexibility to expand to meet PSE's growing needs or to be deferred as required are preferred. | • Proposals that provide PSE the flexibility to adjust its position in a resource, including termination are preferred. | • Proposals are preferred that do not increase PSE's exposure to adverse imnact on its financial nosition (e o hv requiring PSE to imnute debt | by otherwise adversely affecting PSE's financial leverage, operating leverage, credit rating, cash flow, income statement or balance sheet, or | by imposing credit requirements). |
| Evaluation Criter | CRITERIA IN RFP | Status and schedule for completion of the project including financial resources of the | respondent and securing necessary permits, | ומות, וומות אמרל, לול. | | | | | | | | Proposed date of operation and full | availability of the project. | | G PPA, PSE as owner, or hybrid of the two | | | | | | | |

Exhibit No. Page 12 of 3

Wind RFP: Stage 1

Exhibit No. ____(RG-8HC) Page 12 of 33 NA PUGET SOUND ENERGY

Continued on Next Slide III

| Exhibit No. | |
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| tage | D |
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| | Eval |

| _(RG-8HC) | |
|-------------|---------------|
| Exhibit No. | Page 13 of 33 |

| 5 | Wind RFP: Stage 1 Exhibit No(RG-8HC) Page 14 of 33 | HC) |
|----|--|------------|
| S | Short-List Selection Process | |
| | Combined the review and ratings of each: | |
| | PSE Qualitative Evaluation Teams | |
| | PSE Quantitative Evaluation Teams | |
| | Garrad Hassan Report and Technical Analysis | |
| | Garrad Hassan Wind Data Assessment | |
| | 7 Projects considered "Non-Financable" due to poor or insufficient wind data | L |
| | Of the 6 projects remaining: | |
| | 1 dropped due to having the highest cost of the 6 | |
| | 1 dropped due to immature development | |
| | 4 Projects selected for Stage 2 Evaluation | |
| X. | TA PUCET SOUND ENERGY | UND ENERCY |

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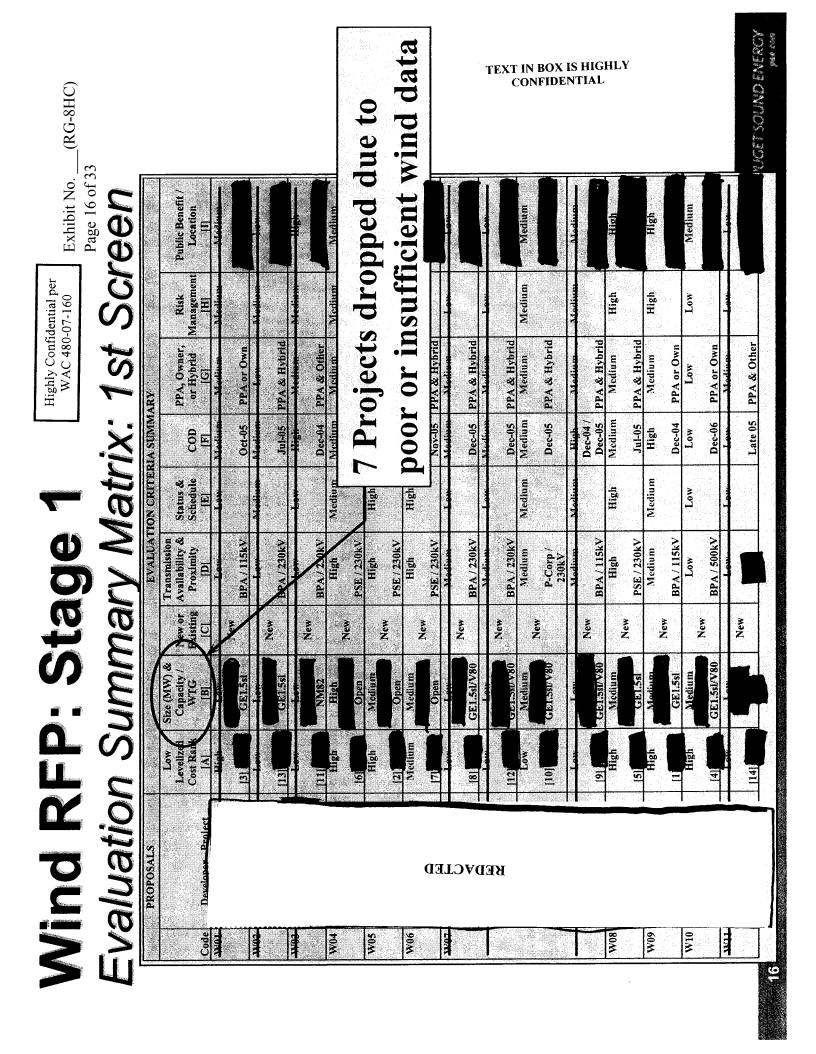
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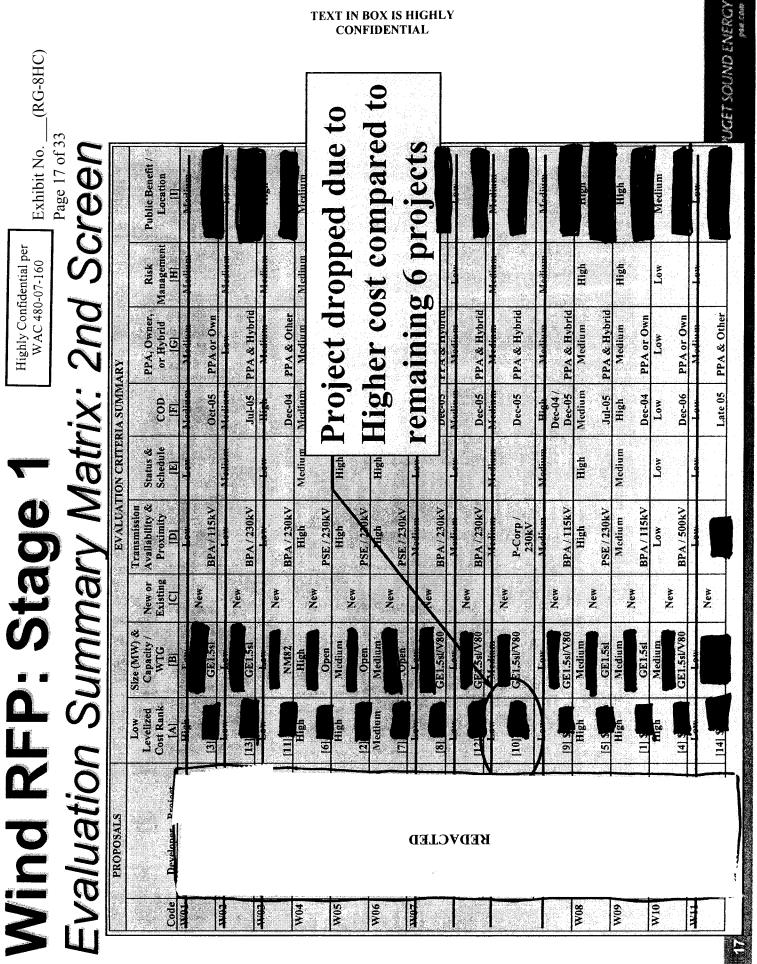
Wind RFP: Stage 1 [Evaluation Summary Matrix

| | TANK | Size MIID 2 | | Tununderlan | | | | | |
|---------------------|-----------|-------------|-----------------|-------------------|----------|--------|-----------------|------------|------------------|
| | Levelized | Capacity / | New or | | Status & | | ÷ | Risk | Public Benefit / |
| Developer - Project | LOST KANK | B B | EXISTING ICI | | Schedule | 30 | or nyona [G] | Management | Location |
| | Hgh | Low | New | Low | Low | Medium | Medium | Medium | Medium |
| ₽Ì | <u>[]</u> | GE1.5sl | | BPA/115kV | | Oct-05 | PPA or Own | | |
| | LOW. | - LOW | New | Low | Medium | Mcdum | Low | Medium | Low |
| | [13] | GELSSI | | BPA/230kV | | Jul-05 | PPA & Hybrid | | |
| | Fun | Low | 2 | Low | Low | High | Medium | Medium | High |
| ma 29) | | Z8WN | Tew | BPA/230kV | | Dec-04 | PPA & Other | | |
| • <u></u> | High | Hich | | High | Medium | Medium | Medium | Medium | Medium |
| | 161 | Open | New | PSE / 230kV | | Aue-05 | PPA or Own | | |
| | 4gth | Medium | | High | High | Medium | Medium | High | . High |
| | 121 | Onen | New | PSF / 230kV | | Nov-05 | PPA | | |
| D E | Medium | Medium | | High | High | Medium | Medium | High | Hich |
| LL | | Open | New | PSE/230kV | | Nov-05 | PPA & Hybrid | | |
| DAC | Low | Low | M | Medium | Low | Medium | Medium | Low | Low |
| ED | [8] | GE1.5sl/V80 | INEW | BPA / 230kV | | Dec-05 | PPA & Hybrid | | |
| Я | Low | Low | | Medium | Low | Medium | Medium | Low | Low |
| | [12] | GE1.5sl/v80 | New | BPA/230kV | | Dec-05 | PPA & Hybrid | | |
| | Low | Medium | | Medium | Medium | Medium | Medium | Medium | Medium |
| | for | GE1.5sl/V80 | New | P-Corp / 230kV | | Dec-05 | PPA & Hybrid | | |
| | Low | Low | ; | Medium | Medium | High | Medium | Medium | Medium |
| | 6 | GEL.Ssl/V80 | New | BPA/115kV | | Dec-05 | PPA & Hybrid | | |
| | High | Medium | | High | High | Medium | Medium | High | ngih |
| | [5] | GE1.5sl | New | PSE / 230kV | | Jul-05 | PPA & Hvbrid | | |
| | High | Medium | 2 | Medium | Medium | High | Medium | High | High |
| | | GEI.5sl | New | BPA/115kV | | Dec-04 | PPA or Own | | |
| | High | Medium | Naw | Low | Low | Low | Low | Low - | Medium |
| | 4 | GE1.5sl/v80 | T SCH | BPA / 500kV | | Dec-06 | PPA or Own | | |
| | Low | Low | | Low | Low | Low | Medium | Low | Tow |
| | | | Non | | | | - | | |

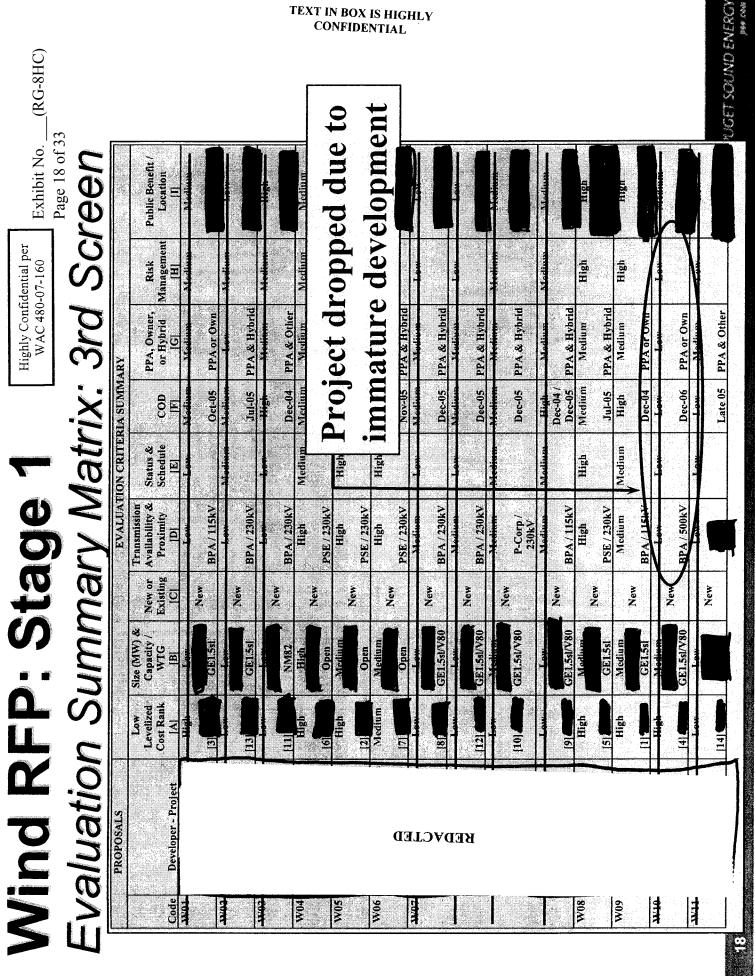
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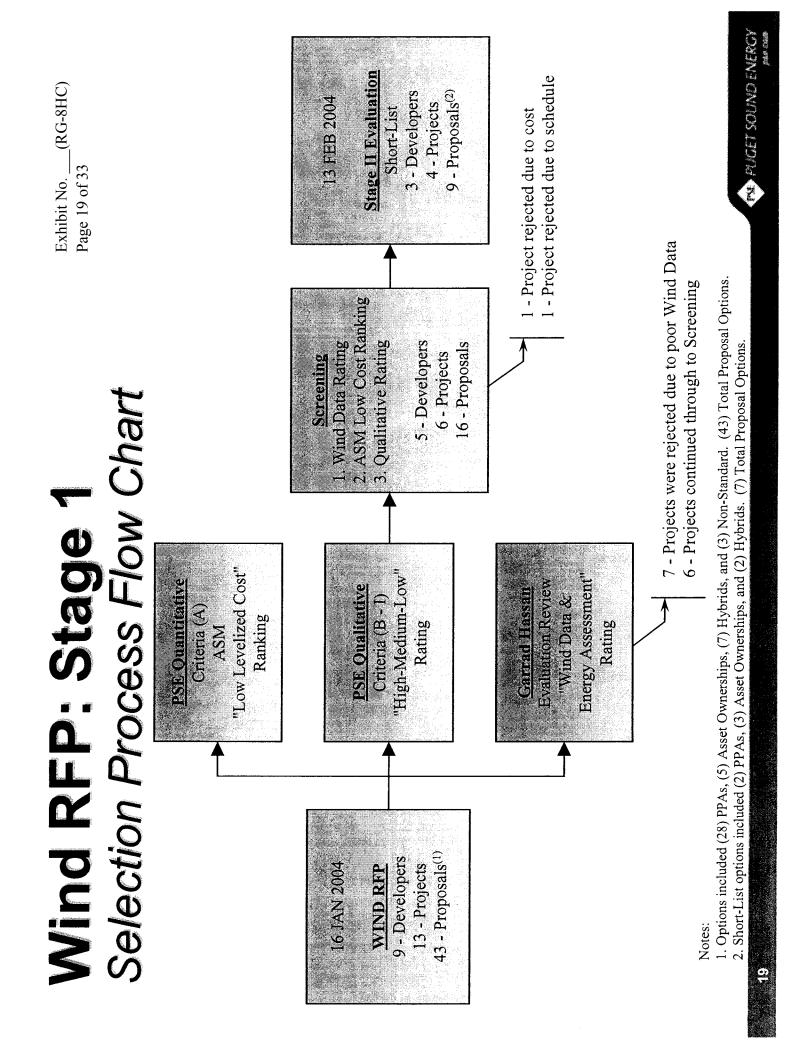


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Wind RFP: Stage 1

Short-List Selection

Highly Confidential per WAC 480-07-160

| Options | Ownership | <i>6</i> | ý | 50% | 50% | % | 2 | |
|-------------------------|------------|----------|---------|----------|----------|----------|--------|--|
| Proposal Options | PPA Ow | 100% | 100% | | | C 100% | 3 | |
| | d] PP | 15 |)5 |)5 | 5 X | 14 X | als 2 | |
| COD | (Proposed) | Apr 2005 | Nov 20(| Nov 2005 | Jul 2005 | Dec 2004 | Totals | |
| Size | (WIW) | | | | | ÷ | | |
| | Location | | | | | | | |
| | Project | | | REDACTED | | | | |
| | Developer | | | | | | | |
| | No. | W04 | W05 | W06 | W08 | 60M | | |

Stage 2 includes Portfolio Screening Model runs Four projects selected for Stage 2 Evaluation and additional qualitative analyses

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*Evaluation Criteria Detail Wind RFP: Stage 2

| | CRITERIA IN RFP | EXPLANATION | EVALUATION TEAM |
|---|-----------------------------------|---|---|
| | Portfolio Analysis | Evaluation Criteria: Cost Minimization, Compatibility with Need | Tom MacLean-Resource Planner (lead) |
| | | • The net impacts of each proposal on cost and risk for the Company's overall electric resource portfolio | Jim Elsea-Financial Analysis Jav Jacobsen-Engineering Planner |
| | | How proposed resource interacts with other existing and planned resources in PSE's overall portfolio and with PSE's retail electric | Marino Monardi-Energy Risk Mgmt |
| | | loads | Aliza Seelig-Load Resource Modeling |
| | | Includes: | Darrin Morgan-Financial Analyst |
| | | - Imputed debt | |
| | | - Integration costs | |
| | | - Transmission costs (See separate sheets) | |
| | | Proposals and combinations of proposals that result in the lowest impact on PSE's revenue requirements and rates when included into PSE's existing generation resource portfolio are preferred. | |
| | | Proposals which provide PSE control of project output acceptable to PSE to respond (i.e., displacement) to system reliability events are preferred, including the ability for PSE to elect to displace for reliability purposes generation output that would otherwise have been used by the other owner. | · |
| 1 | Portfolio Analysis (Transmission) | Evaluation Criteria: Cost Minimization, Compatibility with Need | Doug Faulkner-Resource Integration (lead) |
| | | • The ability to transmit power from the project site to one or more points on PSE's electric system is a requirement (particularly to points on its system at which the deliveries may be effected and used to serve load with no or limited transmission congestion). PSE will use information provided in response to the RFP to assess whether and to what extent required transmission will be available and whether and to what extent the necessary transmission paths are subject to constraint | Wayman Robinett-Resource Planning Steven Johnson- Resource Integration |

Continued on Next Slide * First Stage Criteria will continue to apply.

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PLIGET SOUND ENERGY

| Wind RFP. | FP: Stage 2 | Exhibit No(RG-8HC) Page 22 of 33 |
|-----------------------|--|--|
| Evaluatic | *Evaluation Criteria Detail (continued) | ied) |
| B Risk | EXPLANATION Evaluation Criteria: Risk Managment | EVALUATION TEAM Tom MacLean-Resource Planner (lead) |
| | Cost uncertainty, price volatility, production uncertainty and other such quantitative factors which can be included into the Portfolio Analysis Proposals and combinations of proposals will be evaluated to determine the impact of the proposal(s) on the overall risk position with respect to PSE's generation asset base. Risk scenarios will include such factors as hydroelectric production variation, fuel price volatility and price scenarios, and market price volatility and price scenarios. Other considerations will include exposure to transmission congestion and costs. All other factors being equal, PSE prefers proposals that result in lower generation portfolio performance risk. | Jim Elsea-Financial Analysis Jay Jacobsen-Engineering Planner Marino Monardi-Energy Risk Mgmt Aliza Seelig-Load Resource Modeling Darrin Morgan-Financial Analyst Outside wind consultant |
| B1 Risk (Qualitative) | Evaluation Criteria: Risk Managment | Roger Garratt- Project Development (lead) |
| | • Qualitative risk associated with factors such as technology, performance, operations, transactional, vendor support, construction, project completion, schedule, capital cost, and others. | Dennis Parrish-Energy Supply Tom Hiester-Resource Acquisitions Christine Philipps-Resource Acquisitions |
| | | Chris Bevil-Energy Planning Outside wind consultant |
| | | |

Continued on Next Slide * First Stage Criteria will continue to apply.

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PLIGET SOUND ENERGY

| | * | |
|--|---|--|
| Evaluation Critel | riteria Detail (continued) | led) |
| CRITERIA IN RFP Ability of Project to Deliver as Pronoved | EXPLANATION | EVALUATION TEAM |
| | Description Clincias. Also, Management, Companyany wan Need | Tom History December A contribution |
| | rrougonity of meeting the proposed commercial operation date | 1 OIN LIESCET-RESOURCE ACQUISITIONS |
| - | - Financing commitments | Christine Philipps-Resource Acquisitions |
| | Fermit status and difficulty Long lead time equipment commitments | Chris Bevil- Resource Planning |
| | - Probability of financing - reasonableness of project budgets and pro | Dennis Parrish-Energy Supply |
| | forma - Prviset schedule ressonshleness | Lorna Luebbe-General Counsel |
| | - Availability and cost of transmission | Nick Floros-Real Estate |
| | Ability to document proposed transaction within schedule requirements | Kurt Krebs-Real Estate |
| · · · · · · · · · · · · · · · · · · · | | Steve Secrist-Legal & Environmental |
| | Confidence in long-term energy projections Quality and quantity of on-site data | Michele McGrady-Environmental |
| - | Long-term reference data | Kris Olin-Plant Engineering |
| · · · | Experience of the parties making the energy projections History of proposed turbines | Steve St. Clair-Asset Manager |
| | Written opinion and analysis of a nationally recognized | Outside wind consultant |
| | meteorological consultant as to the reasonableness of the amount | |
| | and shape of energy production. | |

Continued on Next Slide [* First Stage Criteria will continue to apply.

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| Ex | (continued |
|------------|-----------------|
| P: Stage 2 | Criteria Detail |
| Wind RF | *Evaluation |

Exhibit No. ____(RG-8HC) age 24 of 33

| | CRITERIA IN REP | EXPLANATION | EVALUATION TEAM |
|---|--------------------------------|--|--|
| D | Experience of the Project Team | Evaluation Criteria: Risk Management | Roger Garratt-Project Development (lead) |
| | | • The organizations and key personnel responsible for implementing the | Tom Hiester-Resource Acquisitions |
| | | project including identification of the project manager, his/her tenure, and scope of responsibility. | Christine Philipps-Resource Acquisitions |
| | | A legal entity organization chart. | Chris Bevil- Resource Planning |
| | | A managerial organization chart Existing projects owned, developed and/or operated by the resnondent | Dennis Parrish-Energy Supply |
| | | • The personnel or organizations responsible for the following areas: | Lorna Luebbe-General Counsel |
| | | Project wind resource assessment and energy projections | Nick Floros-Real Estate |
| | | Project Innancing Project design, engineering, procurement and construction | Kurt Krebs-Real Estate |
| | | specifications | Steve Secrist-Legal & Environmental |
| | | Interconnection and substation design Project environmental assessments | Michele McGrady-Environmental |
| | | Project land use and zoning approval | Kris Olin-Plant Engineering |
| | | Permits and related approvals | Steve St. Clair-Asset Manager |
| | | - Project construction and commissioning | Outside wind consultant |
| | | - NJSK HIAHAGEMENT AND INSURANCE - Project operations | Curstae willy consultant |
| _ | | - Project maintenance | |
| | | A brief description of relevant experience of the key personnel and | |
| | | organizations for their responsibility area listed above. | |
| | | Contacts and references (name, title, address, telephone, e-mail and tax numbers) knowledgeable about the newions wind project experience of | |
| | | the key participants in the project. | |
| | | | |

Continued on Next Slide III * First Stage Criteria will continue to apply.

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| | "Evaluation C | 5 | Criteria Detail (continued) | /ed/ |
|-------------------|---|---|--|---|
| | CRITERIA IN RFP | E | EXPLANATION | LEVALUATION TEAM |
| <u>с</u> ш | Guarantees, Security and Credit | È | Evaluation Criteria: Strategic and Financial | Jerry Gallagher-Energy Risk Control |
| • | | • | This evaluation criterion will include an assessment of the credit | Bev Ikeda-Risk Control |
| | | | wortunitiess of respondent and any person that would provide any guarantees and security offered to PSE in the proposal. | Jim Sant-Forecasting |
| | | • | PSE will consider the information received in response to this RFP in | Mike Main-Risk Management |
| • • • • • • | | | determining risk associated with the financial condition of and performance by a respondent and any third parties depended upon by respondent. | Tom Hiester-Resource Acquisitions Christine Philipps-Resource Acquisitions |
| | | • | PSE may require additional guarantees or security pursuant to Section 9 of this RFP. | |
| - | | • | Lower-risk respondents are preferred. | |
| FE | Environmental and Public Purpose | Ē | Evaluation Criteria: Public Benefit | Roger Garratt-Project Development (lead) |
| | | • | This criterion will include an assessment of the magnitude of potential | Tom Hiester-Resource Acquisitions |
| | | | environmental impacts, the thoroughness of the plan to identify and mitigate those immarks regardless of whether the monosol results in a | Christine Philipps-Resource Acquisitions |
| | | - | new wind resource being added to the Northwest region. | Chris Bevil- Resource Planning |
| | | • | Proposals with lower environmental impacts are preferred. | Dennis Parrish-Energy Supply |
| | | | Environmental impacts refer to the full range of issues evaluated in an environmental impact statement (FIS) or environmental assessment | Lorna Luebbe-General Counsel |
| | | | (EA). | Nick Floros-Real Estate |
| | | • | Proposals that demonstrate support from public, local, state and federal | Kurt Krebs-Real Estate |
| | | | government chines and ivanve American hanons, it appreade, are preferred. | Steve Secrist-Legal & Environmental |
| | | | | Michele McGrady-Environmental |
| | | | | Kris Olin-Plant Engineering |
| | | | | Steve St. Clair-Asset Manager |
| , | | | | Outside wind consultant |

FIRST Stage Criteria will continue to apply.

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PLIGET SOUND ENERCY

| Exhibit No(RG-8HC) Page 26 of 33 ngS | REDACTED | Highly Confidential per WAC 480-07-160 | TEXT IN BOX IS HIGHLY CONFIDENTIAL | at f | PLACET SOUND ENERCY |
|---|--|---|---------------------------------------|-------------------------------------|--|
| Stage 2 Cost Rankings & Ratings | | W09 PPA W08 PPA W08 PPA W06 PPA + 50% by Portfolio Analysis (Portfolio Screening Model): by Portfolio Analysis (Portfolio Screening Model): No. Developer Project Offer Option N09 5 MM | | | PPA + 50% PPA + 50% 100% 100% |
| Wind RFP: St ASM & PSM Cost | by Project Analysis (Acquisition S No. Developer Project C W05 W08 W04 | W08 W06 by Portfolio Analysis (Po No Developer Project W09 | W05 W04 W09 W09 W06 | No. Developer Project W09 W08 | W08 W05 W04 |

| | Wind RFP: Stage 2 Evaluation Summary Matrix | Sta | ge 2 y Matr | REDACTED | Exhibit No Page 27 of 33 Highly Con WAC 48 | ibit No. (RG-8HC) e 27 of 33 Highly Confidential per WAC 480-07-160 |
|--|---|---|--|---|---|--|
| | Evaluation Criteria ¹ | W04 | W05 Zilkha Wild Horse | W06 | W08 | 60M |
| [A] | Project Analysis ² | Medium | High | Low | Medium | Hiah |
| E | Portfolio Analysis ³ | Medium | High | | Medium | |
| [A1] | [A1] Transmission | High | Medium | Medium | High | Low |
| [8] | Risk Management (Quantitative) ⁴ | Medium | Medium | Medium | Medium | Medium |
| [B1] | Risk Management (Qualitative) | Low | Medium | Medium | Medium | Medium |
| <u>ত</u> | Ability to Deliver | Low | Medium | Medium | Medium | Medium |
| ē | Experience | Medium | Medium | High | High | High |
| E | Strategic & Financial | Medium | Medium | High | Medium ⁶ | Medium |
| [] | Environmental & Public Benefit | Low | Medium ⁷ | Medium ⁷ | Medium | High |
| Notes: 1. Stage 2. For s 3. For s | Notes: 1. Stage 2 Evaluation Ratings were relative to only the Short-List projects 2. For summary purposes, the number (in (\$/MWh) equates to the 'ASM5 Levelized Cost - Static' for the lowest Offer Option 3. For summary purposes, the number (in \$ MM) equates to the 'PSM2 Static 20-Year Expected Cost' for the lowest Offer Option 4. For summary purposes, the number (in \$ MM) equates to the 'PSM2 Static 20-Year Expected Cost' for the lowest Offer Option | ily the Short-List p (h) equates to the ' equates to the ' P S | ojects ASM5 Levelized C SM2 Static 20-Year SM2 Dvnamic 5-Ye | TEXT IN BOX IS HIGHLY CONFIDENTIAL CONFIDENTIAL to the 'ASM5 Levelized Cost - Static' for the lowest Offer Option the 'PSM2 Static 20-Year Expected Cost' for the lowest Offer Of the 'PSM2 Dvnamic 5-Year Risk Factor (95%- 50%)' | t Offer Option west Offer Option | |

4. For summary purposes, the number (in \$ MM) equates to the 'PSM2 Dynamic 5-Year Risk Factor (95%- 50%)'
5. The levelized cost for a 50% PSE Ownership option would equal and the factor (95%- 50%)'
6. This rating would trend to "High" if the were to provide guarantee
7. Rating is trending to "Low" due to current likelihood of "Low" ratings represents high risk obstacles

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| S 3 | Wind RFP: Stage 2 Short-List Order Ranking | Exhibit No. (RG-8HC) Page 28 of 33 Highly Confidential per WAC 480-07-160 |
|------------|---|--|
| | 1st - [| |
| | Ranks third in portfolio & project costs | TEXT IN BOX IS HIGHLY CONFIDENTIAL |
| | Best project using all evaluation criteria | |
| | 2nd - Zilkha Wild Horse | |
| | Ranks second best in portfolio cost & best in project costs | project costs |
| | Current likelihood of EFSEC preemption | |
| | 3rd - RES Hopkins Ridge | NEUACIED |
| | Ranks best in portfolio cost & second best in project cost | project cost |
| | Transmission constraints provide major obstacle | acle |
| | 4th - | |
| | Ranks last in portfolio & project costs | |
| | • | strong negative |
| | reaction to project | |
| 28 | | RAN PRIGET SOUND ENERCY |

| Exhibit No. (RG-8HC) Page 29 of 33 Highly Confidential per WAC 480-07-160 REDACTED REDACTED REDACTED REDACTED | ity on beginning proceeding with due continue ortunity to gather additional hat best fit PSE needs at | A REFERENCE SOUNDENERGY |
|--|--|-------------------------|
| Wind RFP: Stage 2 Short-List Order Ranking Short-List Order Ranking OrderRanking by Project: 1 2 1 3 1 4 1 1 1 1 1 1 1 1 1 1 1 1 1 | Order Ranking provides priority on beginning commercial negotiations and proceeding with due diligence phase Monitoring of all projects will continue All-Source RFP provide opportunity to gather additional information on resources Goal to choose resource(s) that best fit PSE needs at least cost | |

| Miles | Milestone History | Milestone History REDACTED Highly Confidential per WAC 480-07-160 |
|-------------|-------------------|--|
| <u>Date</u> | Project | Subjects & Conclusions |
| 3/23/04 | Stage 2 projects | Evaluation makes clear that least cost results from 100% PSE ownership. |
| 3/23/04 | | PSE considers that 100% ownership on the with residual royalty interest may be of interest to as it compensates the project unity cost of project transferred to PSE, yet would keep motivated and at risk in the project. |
| 3/24/04 | | Meeting with Mee |
| 3/25/04 | | Meetina with |
| 4/14/04 | | Meeting with Bulk of discussion on and transfer cost issues. Agrees to make royalty proposal to PSE at next meeting. |
| 4/22/04 | | Proposes to transfer project for total cost of approximately which includes and development fee and the premium. Premium could be structured as a royalty of MWH. PSE counter proposed that project be built on a turnkey basis at a price of the which would include an include and the structure fee, and a royalty of the MWH. |
| 4/22/04 | Hopkins Ridge | RES submits proposal addendum with additional data suggesting transmission constraint is not a show-stopping problem. |
| 4/30/04 | Wild Horse | Zilkha The meet with PSE to discuss possible 100% PSE ownership and royalty structures. No numerical suggestions. |
| | | TEXT IN BOX IS HIGHLY CONFIDENTIAL |

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| つりしてい | | Milestone History (continued) REDACTED WAC 480-07-160 |
|-------------|------------------|--|
| <u>Date</u> | Project | Subjects & Conclusions |
| 5/5/04 | Hopkins Ridge | RES submits a modified proposal addendum with further data on transmission. |
| 5/7/04 | | data by the mounces a reduction in capacity factor from the second pased on reanalysis of wind data by the second part of the s |
| 5/7/04 | Hopkins Ridge | PSE considers that RES would not be in a position to cure the firm-transmission problem if its time to commit to firm transmission comes before a project deal is made. The solution may be to negotiate a deal with RES contingent on firm transmission so that when it's turn in the transmission queue comes, it can sign up. Otherwise the project might die for inability to cure its fundamental flaw—a Catch 22. |
| 5/11/04 | Stage 2 projects | PSE revisits levelized cost and other considerations of leading projects. All projects updated with new integration/transmission cost estimates, new estimates of PTC, and new schedule estimates. Fremains in first place even with capacity factor reduction if PSE proposal of 4/22 accepted. RES in second place, considering a reduction in energy delivered based on congestion estimates provided by BPA. See next slide. |
| 5/11/04 | | Meeting with PSE proposes that reduction in capacity factor merits a reduction of 4/22 proposed royalty to MWH. |
| 5/18/04 | | Counterproposal by the market with with the process in capacity factor in any year. PSE evaluates this upside as expected value of the WWH increase in royalty. |
| 5/19/04 | | PSE counterest with MWH with upside and downside at capacity factor |
| 5/23/04 | | PSE and agreed on MWH with neither upside nor downside adjustments based on capacity factor. |

| Wind RFP: Post Stage 2 | Exhibit No(RG-8HC) Page 32 of 33 |
|---|--|
| egot | Highly Confidential per WAC 480-07-160 |
| Date Offer By (\$000) (1) Fact. (\$1000) (\$1000) (\$2000) (\$3) Improvament From Last Date Cost Cap. Royalty Dav. Fee Royalty NPV Cost Offer (\$000) (3) Offer (\$000) (4) Date Offer By (\$5000) (1) Fact. (\$5000) (\$5000) (\$2000) PSE Proposal PSE [\$5000] | Distance Apart (\$000) (5) ASM8W (7) ASM8Wa (8) |
| REDACTED | |
| 03/12/04 | |
| (1) Includes EPC cost, plus development cost, plus development fee. Does not include financing costs, transaction costs, IDC, or AFUDC. | |
| (2) Discounted at . Pre-tax number. Note: might use a different discount rate to evaluate royalty. In fact, first proposal suggests | ests |
| (3) Does not include EPC fee or O&M fee. EPC fee unclear. PSE proposed reduce EPC fee by This, plus develop haircut. The haircut is considered in theturnkey cost column. | evelopment fee reduction makes up |
| (4) Improvement from last offer. This represents change in NPV of Total Fee & Royalty from previous offer by same party. Negative means worse offer. | ins worse offer. |
| (5) Distance Apart: This represents separation in NPV of Total Fee & Royalty between current offer and last offer by other party. | TEXT IN BOX IS HIGHLY |
| (6) ASM5: Acquisition Screening Model Version 5. Used escalating PTC as proposed by Assumes on-line date mid 2005. | CONFIDENTIAL |
| (7) ASM8W: All projects put on 1/1/06 start date basis. PTC still escalates as in proposal. Some adjustments in transmission/integration cost assumptions | igration cost assumptions |
| (8) ASMBWa: Changed PTC to flat. | |
| (9) Includes base royalty of plus estimated benefit of in any year in which it occurs of per 0.1% improvem | per 0.1% improvement in capacity factor ove |
| (10) broposal on capital costs. West of McNary constraint, short term firm transmission; first 5 days of month at higher rate than remainder of month. If the officite correlation to long-term site is poorwind resource assessment may decline with due diligence. No assurance of achieving firm transmission through BPA at this time. | ainder of month. D&M. |
| (11) Wind assessment based on one year of data on site and poor correlation to offsite long-term referencewind resource assessment ma decline with due diligence. Permitting issues include | ssessment ma decline with due diligence. |
| (12) Proposal agreed by The proposal with and without haircut is shown. | |
| | AND FUNE SCUPE SCUPELENCE |

| Z Z | Wind RFP Milestone Schedule | Exhibit No(RG-8HC) Page 33 of 33 |
|-----|---|-------------------------------------|
| • | WUTC Approval of RFP | November 12, 2003 |
| • | Issue Final RFP | November 17, 2003 |
| | Pre-Proposal Conference | December 3, 2003 |
| | Proposal Responses Due | January 16, 2004 |
| | Stage I Evaluation | January 16 - February 13, 2004 |
| | Short-List Selection | February 13, 2004 |
| | Stage II Evaluation | February 13 - March 19, 2004 |
| | WUTC Staff Review Meeting | March 10, 2004 |
| | Short-List Order Ranking | March 23, 2004 |
| | Due Diligence Begins | May 24, 2004 |
| M | WUTC Staff Review Meeting | June 4, 2004 |
| | Execute Letter(s) of Intent | June 14, 2004 |
| | Board of Directors Approval | July 13, 2004 |
| | Execute Definitive Transaction Agreement(s) | August 30, 2004 |
| | Non-appealable Permit/Notice to Proceed | April 1, 2005 |
| | Commercial Operation Date | December 30, 2005 |
| | | AND PUGET SOUND ENER |

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