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10	QWEST OSS 271 VENDOR TECHNICAL CONFERENCE 2
11	Radisson Santa Fe Hotel
12	Santa Fe, New Mexico
13	Tuesday, April 16, 2002
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1	APPE	ARANCES:
2	AT&T	
_		JOHN FINNEGAN
3		MARY TRIBBY
		TIM CONNOLLY
4		
	HPC	
5		DON PETRY
		GEOFF MAY
6		JEFF CROCKETT
		MARY CEGELSKI
7		LIZ GRAGERT
		TRICIA PARKER
8		LEE TRUDEAU
		MAUREEN TICHY
9		SAMANTHA DARBY
		IONE WILKENS
10		STEVEN KURTZ
		PENNY BAKER
11		BOB FALCONE
12	KPMG	
		MIKE WEEKS
13		JOE DELLA TORRE
		BEN HEMPHILL
14		CARRIE THIELEMANN
		CHUCK WOLVERTON
15		ERIC DEL ROSARIO
		JOE GORALSKI
16		JOHN DEAHL
10		LIZ FUCCILLO
17		NOLAN DINSMORE
Ι,		RUSS GUZDAR
18		TODD SCHERR
10		ALAN SALZBERG
19		NICK REDCHUCK
19		YLONDA CHESTNEY
20		TERRY TRUDGIEN
20		CHANDRA COOMBS
0.1		CHANDRA COOMBS
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0.0	MTG	
22		DENISE ANDERSON
0.0		BOB CENTER
23		MARIE BAKUNAS
0.4		
24		

1	APPEARANCES (CONTINUED):			
2	QWEST ANDY CRAIN			
3	BARB BROHL CHRIS VIVEROS			
4	LYNN NOTARIANNI NANCY LUBAMERSKY			
5	PAT HALBACH SCOTT SIMANSON			
6	CHARLES MILLER DAN POOLE			
7	WORLDCOM			
8	BECKY OLIVER TOM DIXON			
9	New Mexico Advocacy Staff			
10	MARION BUSTER GRIFFING, Ph.D., QSI Consulting MIKE RIPPERGER			
11	OREGON			
12	IRV EMMONS			
13 14	WASHINGTON DAVE GRIFFITH TOM SPINKS			
15	NEBRASKA			
16	BUSTER GRIFFING DICK PALAZZOLO			
17	PSC STAFF			
18	MARIE LARSON			
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1 PROCEEDINGS
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- 2 \* \* \* \* \* \* \* \*
- MS. ANDERSON: We have our transcriber,
- 4 Craig, today. He will need whoever is speaking to
- 5 introduce yourselves, the name and company. We know
- 6 as the day goes on, we won't have to mag about that.
- 7 We plan to start right in with Section
- 8 12.8. There are copies of a consolidated set of
- 9 questions. There will be a hand-out passed out later
- 10 to offer some additional data for one of the
- 11 questions.
- 12 Folks on the bridge, can you hear us all
- 13 right?
- 14 A VOICE: Yes:
- MS. ANDERSON: Good. We can hear you
- 16 quite well.
- 17 A couple additional things. We have a
- 18 morning break planned and, as you know, there is a
- 19 continental breakfast in the back room. We will be
- 20 bringing lunch in so we can take a quick 15-minute
- 21 break, load your plates up, and we can get back to
- 22 the questions.
- 23 If it turns out we are ahead of schedule
- 24 by some miracle, perhaps we will reevaluate that.
- 25 But we will definitely be breaking by 3 o'clock for

- 1 travel plans, as I said earlier.
- 2 If we proceed through all of these
- 3 questions and answers, we do have some follow-up
- 4 items that we would then work on. If we don't get to
- 5 those, then we will be scheduling some sort of AN
- 6 addition to a tag call to deal with them, or a
- 7 special call. We will make that decision a little
- 8 later.
- Any questions before we get started?
- 10 We are going to introduce the vendor folks
- 11 in a moment, then go right into it.
- 12 Any questions?
- 13 (No response.)
- MS. ANDERSON: Okay. Welcome. I look
- 15 forward to an educational day.
- Do you want to go ahead and introduce the
- 17 head table and supporting table back there? Marie's
- 18 got the other one.
- 19 (Introductions.)
- MS. ANDERSON: With that, let's proceed
- 21 directly to Section 12.8. Mike and Joe.

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1 Test 12.8 - POP Manual Order Processing Evaluation

- 2 MR. WEEKS: I will add our welcome to
- 3 everyone in the room and everyone on the bridge to
- 4 the second vendor technical conference.
- 5 We have a large number of questions to go
- 6 through today. We have prepared, we hope, answers
- 7 that will satisfy the questions that were asked.
- 8 There were some duplicates now and then,
- 9 so we will try to cover those as we can.
- 10 Also, as is the format of this, we will
- 11 take follow-up questions, if our answer doesn't make
- 12 sense or there is a little more that you need.
- 13 If there are questions that you ask that
- 14 we cannot answer in the course of this, we'll jot
- 15 them down.
- We will start with 12.8, POP Manual
- 17 Order Processing Evaluation. The latest and greatest
- 18 copy of the report, which hopefully you have all had
- 19 a chance to access, that is dated April 13th. All
- 20 the evaluation criteria are sitting currently in a
- 21 satisfied state.
- 22 A lot of the questions we are going to get
- 23 about 12.8 are based on the previous version of the
- 24 report. So don't be surprised when we sort of give
- 25 you an answer that says that section or set of words

- 1 everybody deleted or something.
- 2 So I know that is a bit confusing; we ran
- 3 into that in the last conference.
- 4 But we will have the same situation again
- 5 with 12.8. The questions are based on a previous
- 6 version. We will give you the best answers we can
- 7 based on what we currently know and where the current
- 8 report is at.
- 9 I think we are ready to go.
- 10 MR. DELLA TORRE: Good morning. Question
- 11 number 1, AT&T: "What is the form of the Functional
- 12 Acknowledgment that is received for orders submitted
- 13 by the IMA-GUI?
- 14 Within the GUI is a pop-up screen with one
- of two possible statuses. One has a message of okay.
- 16 It indicates that no BPL errors were detected and an
- 17 LSR number was assigned to the order.
- The other possible message is, okay, IMA
- 19 error, which indicates a BPL error exists on the
- 20 order preventing it from being (inaudible) and the
- 21 CLEC subsequently submits the same (inaudible).
- THE REPORTER: Please keep your voice up,
- 23 I just can't hear you.
- 24 Question number 2: "Because CLECs that
- 25 typically use EDI for LSR submittal may occasionally

1 use manual processes to submit orders, is it KPMG's

- 2 understanding there is no capability that enables
- 3 status checking of orders submitted manually?"
- 4 And that is our understanding.
- 5 Orders submitted electronically by EDI GUI
- 6 can be tracked by EDI or GUI. Manually submitted
- 7 orders can be submitted by calling the Help Desk. We
- 8 have updated and revised the report with this
- 9 information.
- 10 The follow-on question to that is: "Is it
- 11 KPMG's understanding that CLECs can employ EDI to
- 12 track status of EDI submitted orders that have
- 13 dropped to manual processing?"
- The answer is yes.
- 15 Question 3: I will jump a little forward
- 16 into the questions themselves if there is surrounding
- 17 text, unless someone requests a little more of the
- 18 text, although I believe everyone has received copies
- 19 of these questions.
- The first question is: "Does Qwest's
- 21 process require that every FOC for LSRs submitted via
- 22 the EDI interface be manually created by the SDC
- 23 whether or not the order flowed through into the
- 24 SOP?"
- 25 The second question is the same question

- 1 except for the GUI.
- The answer is the same in both cases: No.
- 3 It's not required that the manual create the --
- 4 specifically for flow-through orders.
- 5 MR. FINNEGAN: Is this a case where the
- 6 chart was revised, the flow chart showed --
- 7 MR. DELLA TORRE: Yes.
- Question number 4: "How would Figure
- 9 12.8-2 need to change to accommodate Owest's process
- 10 for handling non-fatal errors?"
- We are a little challenged here in
- 12 presenting a changed diagram. I will try to step
- 13 through our answer.
- But, more appropriately, I think we will
- 15 make some copies of a version of the diagram that  ${\tt I}$
- 16 am looking at here that shades particular areas of
- 17 the diagram to illustrate the answers.
- In fact, I will go into the error process,
- 19 or at least our understanding of the error process,
- 20 in a little more detail, because there are questions
- 21 from both AT&T and MCI WorldCom, and I think we can
- 22 knock off a bunch at the same time.
- 23 MR. FINNEGAN: In the spirit of a picture
- 24 is worth a thousand words, rather than describe it, I
- $\,$  25  $\,$  would as soon wait until the copies are out. Is that

- 1 something that can be done today?
- 2 MR. DELLA TORRE: Yes.
- 3 MR. WEEKS: We are not revising the
- 4 diagram. We are just explaining how the diagram
- 5 reflects what you are asking about, which is the
- 6 error processing.
- 7 MS. ANDERSON: Do you want to lone me one?
- 8 MS. THIELEMANN: I have got one.
- 9 MR. DELLA TORRE: We can return to
- 10 question 4 after we have distributed copies of this
- 11 diagram.
- 12 So let's move forward with question 5. We
- 13 will return to this after that information is
- 14 gathered.
- "For address validation how does the SDC
- 16 validate the address?"
- 17 SDC can use PREMIS to address valuation.
- 18 Second question, again, it's PREMIS. "For
- 19 customer name validation how does the SDC validate
- 20 the name?"
- The SDC uses BOSS/CARS and can be
- 22 validated using BOSS/CARS. So both PREMIS and
- 23 BOSS/CARS can be used by the SDCs.
- 24 The follow-on question. "Do the SDCs
- 25 follow the same procedure for validating customer

- 1 name and customer address as Qwest recommends the
- 2 CLEC follow in CLEC documentation?"
- 3 It's really sort of a partial answer.
- 4 CLECs using IMA to submit orders will validate names
- 5 and addresses using IMA to access PREMIS and
- 6 BOSS/CARS.
- 7 However, manually submitted orders, they
- 8 can get CSR information by adding faxing of request
- 9 or dialing several different phone numbers that are
- 10 offered that will connect them to the CSR
- 11 representative.
- 12 As a final comment, that is not a parity
- 13 evaluation. We are providing that information in
- 14 response to the question.
- MR. FINNEGAN: Follow-up question. This
- 16 gets into the consistency between databases.
- 17 If the CLEC is doing the CSR retrieval as
- 18 the way of validating the customer's name and that
- 19 CSR retrieval is accessing, I believe it's BOSS/CARS,
- 20 and the SDC can validate the name using either
- 21 BOSS/CARS or PREMIS. There is a potential the CLEC
- 22 order could be rejected because of inconsistencies
- 23 between the name in PREMIS and name in BOSS/CARS.
- 24 The CLEC would have done everything right
- 25 but still gotten a rejected order because the name

- 1 was not the same.
- 2 Can that situation occur?
- 3 MR. DELLA TORRE: For manually submitted
- 4 orders it would likely be more possible, because
- 5 there are means at a CLEC's disposal if they are
- 6 using electronic --
- 7 MR. FINNEGAN: What I am saying is, if the
- 8 CLEC uses electronic interface, uses BOSS/CARS to
- 9 validate the name, but from an SDC's perspective it's
- 10 optional whether they validate with PREMIS or
- 11 validate with BOSS/CARS, the back end manual order
- 12 processing is inconsistent from the preferred
- 13 approach or recommended approach to the CLECs and it
- 14 could result in cases where perfectly good CLEC
- orders are rejected, not because of an invalid name
- 16 but because the SDC used PREMIS to validate the name
- instead of BOSS/CARS.
- MR. DELLA TORRE: While your premise --
- 19 while your hypothesis seems logical and reasonable,
- 20 we didn't validate the underlying data in BOSS/CARS
- 21 and compare that to PREMIS.
- We also did not do a parity evaluation of
- 23 the functionality offered to CLEC versus how
- 24 (inaudible) checking names.
- So we really can't make a comment on

- 1 whether or not we have seen that situation occur.
- 2 MR. WEEKS: Would someone from Qwest like
- 3 to comment?
- 4 This is Chris Viveros from Qwest.
- 5 MR. VIVEROS: John, KPMG is correct in
- 6 that, certainly, the SDCs can use either PREMIS or
- 7 BOSS to seek the customer name on an account.
- 8 The fact of the matter is that that
- 9 information is the listed name on the account and
- 10 that is driven from the service order. The service
- 11 order drives the population in PREMIS and it drives
- 12 the population in BOSS/CARS.
- 13 Certainly there could be a conflict if you
- 14 were looking at two different accounts in those
- 15 sources.
- But if you are looking at an active
- 17 account as in a conversion scenario, the listed name
- 18 in PREMIS would be the same as the listed name in
- 19 BOSS/CARS.
- 20 Further, if for some reason there was a
- 21 conflict as far as the name on the LSR, the SDCs
- 22 would be looking to resolve that conflict before
- 23 issuing either a non-fatal error notice or reject to
- the CLEC.
- 25 So my expectation would be that they would

1 be checking both sources to ensure there wasn't a

- 2 conflict.
- 3 MR. WEEKS: Chris, is that true not only
- 4 for name but for address, as well?
- 5 In other jurisdictions we have seen
- 6 situations where CRIS and PREMIS are out of sync with
- 7 each other. It's less often on the name, but more
- 8 often on the address.
- 9 MR. VIVEROS: And on address, the
- 10 inconsistencies I am familiar with have more to do
- 11 with format.
- 12 And the fact that some old CSRs don't
- 13 conform to the (inaudible) standard format that we've
- 14 got --
- MR. WEEKS: Exactly. That's what we would
- 16 see if we did a pre-order for a pull-down name and
- 17 address validating name and address using CHRIS, drop
- 18 it into the LSR. PREMIS would catch it on an address
- 19 error.
- 20 MR. VIVEROS: We recommend that address
- 21 validation be done on all those orders. That would
- 22 be done against PREMIS, so we would be expecting a
- 23 PREMIS formatted address to come in on the LSR and it
- 24 would be using PREMIS to validate the address.
- MR. FINNEGAN: Why wouldn't it be as

1 simple to make it a business rule to always validate

- 2 the customer name through BOSS/CARS? That would
- 3 avoid any potential conflict.
- 4 If the information is or should be
- 5 equivalent, the way of avoiding, completely,
- 6 inconsistency between a customer name that the CLEC
- 7 has validated and one the SDC has validated is to
- 8 access the same database.
- 9 MR. VIVEROS: I am sorry, John. I missed
- 10 the middle part of your statement.
- 11 MR. FINNEGAN: Why not just make it a
- 12 standard operating procedure for the SDC to always
- 13 use BOSS/CARS to validate a name? That would avoid
- 14 the potential conflict entirely.
- MR. VIVEROS: Well, I am not sure we have
- 16 a conflict.
- We have a piece of information, listed
- 18 name, available in multiple sources. And as they are
- 19 checking multiple pieces of data they are going into
- 20 various databases. They are looking for a match.
- 21 Certainly if, in fact, there is a discrepancy between
- 22 the name that is used on the CLEC's LSR and the data
- 23 they are seeing, we expect them to investigate that
- 24 further as opposed to simply rejecting that back to
- 25 the CLEC.

1 So they are using all the information that

- 2 is available to them to determine whether or not
- 3 there is a conflict or not.
- 4 MR. WEEKS: If I could, I would like to
- 5 move on, since the primary reason for the
- 6 conversation is the report as opposed to talking
- 7 about how to redesign systems.
- 8 MR. DELLA TORRE: Just as a request to
- 9 those folks on the bridge, could you all mute your
- 10 phones, please, just to avoid occasional noise.
- 11 Thank you.
- I believe we are up on question number 6.
- "Provide KPMG's understanding of Qwest's
- 14 fatal and non-fatal rejects, as contrasted with fatal
- 15 and non-fatal errors."
- 16 It's our understanding those are one and
- 17 the same.
- 18 "What is KPMG's evaluation of these
- 19 processes that deal specifically with manual order
- 20 processing of LSRs that have been classified as fatal
- 21 and non-fatal rejects?"
- Non-fatals, they are a notice that is sent
- 23 to the CLEC. It is not a rejection of the order,
- 24 it's a notice sent to the CLEC.
- 25 If that is not responded to within four

1 hours, then a fatal error or rejection, rather, will

- 2 be sent back to the CLEC.
- I would point folks to our evaluation
- 4 criteria, 12.8-8, that discusses our evaluation of
- 5 the error process.
- 6 Additionally, as a follow-on to that, the
- 7 question asks specifically for manual orders. It's
- 8 our understanding there is no difference in error
- 9 processing for manual orders versus non-flow-through
- 10 manually handled orders.
- 11 Follow-on question: "How is the non-fatal
- 12 reject process similar to the non-fatal error
- 13 process?"
- I think I just described that a moment
- 15 ago.
- 16 Question 7 --
- MR. CONNOLLY: Excuse me. Tim Connelly,
- 18 AT&T.
- 19 MR. DELLA TORRE: Certainly.
- 20 MR. CONNOLLY: KPMG uses non-fatal rejects
- 21 and non-fatal errors interchangeably; is that
- 22 correct? Do I understand?
- MR. DELLA TORRE: Yes.
- MR. CONNOLLY: Can Qwest clarify they do
- 25 the same thing? The question is rooted in the recent

1 modifications for PO2, where we talk about excluding

- 2 non-fatal rejects.
- 3 Are you treating rejects and errors the
- 4 same?
- 5 MR. DELLA TORRE: May I expand before the
- 6 Qwest response? I want to make sure that the
- 7 difference is noted between an error for non-fatal
- 8 and by a reject, if you mean the notice, the
- 9 non-fatal reject notice that's sent. So there is
- 10 really a condition versus a response.
- 11 So if that's a distinction, we certainly
- 12 do make those distinctions that there is a non-fatal
- 13 error condition that results in a non-fatal notice
- 14 that is sent to a CLEC that can then lead to a fatal
- 15 error and reject of that order, if the CLEC does not
- 16 respond.
- 17 So there are sort -- there are differences
- 18 between them. I hope we articulate that clearly.
- MR. VIVEROS: We agree with Mr. Della
- 20 Torre's description. We have on occasion not been as
- 21 distinct and clear as we probably should be.
- There are non-fatal and fatal error
- 23 conditions. One results in a phone fatal notice, the
- 24 other results in a reject notice.
- With respect specifically to PO2, our

- 1 intent on the modification of the measure was to
- 2 exclude those LSRs that failed flow-through due to a
- 3 non-fatal error condition where a notice had been
- 4 sent to the CLEC.
- 5 MR. DELLA TORRE: Other questions?
- 6 Question number 7: "Under what
- 7 conditions, if any, do Qwest's internal procedures
- 8 require the SDC to attempt to resolve non-fatal
- 9 errors by calling the CLEC for corrective action?"
- 10 As stated in our report and Qwest's
- 11 documentation SDCs are responsible for sending
- 12 non-fatal error notices and those notices are sent
- 13 through an electronic interface.
- 14 There is no requirement that the SDC place
- 15 a call to the CLEC.
- MR. FINNEGAN: We should understand if the
- 17 SDC does make a call out of the goodness of their
- 18 heart, they are not required to do so and we should
- 19 not expect phone calls from the SDC to attempt to
- 20 resolve non-fatal errors as a standard operating
- 21 procedure?
- MR. DELLA TORRE: That is our
- 23 understanding.
- Question 8. "How does the non-specific
- 25 regularly scheduled quality review process compare

1 with the specifically scheduled productivity review

- 2 process relative to the SDCs?"
- 3 There are formal reviews and ongoing
- 4 reviews between certain periods of time. Some of the
- 5 ongoing reviews would include random ticket pulls at
- 6 10 percent per total orders per month, per rep, for
- 7 quality analysis. With feedback provided
- 8 immediately.
- 9 Results are used as part of both monthly,
- 10 quarterly and annual overall performance reviews.
- 11 There are reviews conducted of SCD productivity and
- 12 there are ongoing reviews to evaluate performance
- 13 measurements around order accuracy and rep
- 14 productivity.
- "Does the lack of specific quality review
- 16 schedules have a coincidental relationship with the
- 17 requirements for SDC Coaching?"
- I was wondering if AT&T could provide a
- 19 little bit more explanation or clarification on that
- 20 question.
- 21 MR. CONNOLLY: Sure. Would it be KPMG's
- 22 opinion that a regularly scheduled, perhaps monthly,
- 23 performance review would have a likelihood of
- 24 decreasing -- likelihood of decreasing volume of
- 25 incidents which result in a need for coaching by the

- 1 ISE Coaches?
- MR. DELLA TORRE: To address the premise
- 3 rather than our opinion, it's our understanding Qwest
- 4 already does have regularly scheduled performance
- 5 reviews on both daily, monthly, and quarterly, and
- 6 annually:
- 7 MR. CONNOLLY: Thanks.
- 8 MR. DELLA TORRE: Question 9. "Please
- 9 describe the order accuracy measurement Qwest uses to
- 10 measure the performance of SDCs."
- 11 We will provide examples of the order
- 12 accuracy measurements. Qwest employs an analysis
- 13 quality review form based on product type which
- 14 examines fields such as AP date and SPOKO remarks, et
- 15 cetera.
- 16 There is also a second tool used, known as
- 17 the "25-item Checklist," which monitors for the
- 18 presence of PON, correct TN, G remarks, et cetera.
- 19 These are identified in our evaluation criteria
- 20 12.8-3.
- 21 MR. FINNEGAN: Follow-up question. John
- 22 Finnegan.
- Do they compare an LSR to a service order?
- MR. DELLA TORRE: We are not aware of that
- 25 performance evaluation.

1 MR. FINNEGAN: So the order accuracy would

- 2 look, would focus just on the service order?
- 3 MR. DELLA TORRE: I believe it focuses on
- 4 the LSR.
- Actually, that doesn't make sense.
- 6 My apology. The LSR is received and they
- 7 enter the order as a service order which then is
- 8 reviewed, based on product type, for a variety of
- 9 fields.
- 10 MR. FINNEGAN: So if an SDC was typing an
- 11 order, just forgot to add a feature that was
- 12 requested on the LSR, would this service order
- 13 accuracy measure, or more specifically the quality
- 14 review form of the 25-item Checklist identify that
- 15 error.
- MS. ANDERSON: For folks on the bridge, we
- 17 have a caucus occurring.
- 18 MR. DELLA TORRE: Okay, I think I have a
- 19 better understanding of these. The responsibility
- 20 lies with the SDC to do the LSR to service order
- 21 quality evaluation.
- 22 On the quarterly or period end, because
- 23 there are a variety of periods, the coaches are
- 24 reviewing from the service order only, not a
- 25 comparison between the service order and LSR.

1 MR. FINNEGAN: So in effect the SDC is

- 2 checking his or her own work to make sure what was on
- 3 the LSR ended up on the service order?
- 4 MR. DELLA TORRE: There are limited number
- of, quote, buddy checks that also take place.
- 6 MR. FINNEGAN: Okay. And sounds like if I
- 7 am understanding it, the primary aspect is to look at
- 8 a service order to make sure business rules were
- 9 followed when due dates were assigned or information
- 10 that the SDC may create or send back to the CLEC is
- 11 accurate?
- 12 MR. DELLA TORRE: That is our
- 13 understanding.
- MR. GRIFFING: Buster Griffing, New Mexico
- 15 Advocacy Staff.
- 16 When you check the service order quality
- 17 is it a sample of the work or every order the SDC has
- 18 turned out?
- MR. DELLA TORRE: Our understanding is
- 20 these reviews are conducted on a sample.
- MS. ANDERSON: I would like to suggest
- 22 would folks take a moment and turn their cell phones
- 23 and pagers off so we have a little less distraction?
- 24 Thank you.
- MR. DELLA TORRE: Other questions?

1 Question number 10: "Please describe the

- 2 call handling performance that Qwest uses to measure
- 3 the performance of SDC."
- 4 Again, to cite an example, Qwest employs a
- 5 12-point checklist that includes an evaluation of
- 6 remarks completion, system notes input, timely ticket
- 7 handling.
- 8 There is a consultant behavior quality
- 9 review form, which evaluates establishing personal
- 10 connection, identification of problem and technical
- 11 quality, again, criteria 12.8-3.
- 12 MR. FINNEGAN: Follow-up. John Finnegan.
- 13 Is this something where there are coaches
- 14 listening in?
- Some of the evaluations seem subjective,
- 16 establishing the relationship with the CLEC on the
- 17 phone. That would appear to be a case where they are
- 18 listening in.
- 19 MR. DELLA TORRE: Yes. There is a quality
- 20 analysis team that will monitor calls.
- 21 Question 11: "Please indicate the
- 22 specific PID results that are based upon ISC
- 23 productivity and quality reports."
- 24 There are none based on productivity and
- 25 quality reports. There are PIDs related to manual

- 1 order processing.
- 2 MR. FINNEGAN: Follow-up question. I may
- 3 be off on the version. I am looking at the April 1st
- 4 version. But there is a sentence that reads: These
- 5 measurements are also compiled into product -- 12.8.9
- of the April 1st version, Section 2.7.67.
- 7 MS. THIELEMANN: And the title?
- 8 MR. FINNEGAN: Performance measurement.
- 9 The third paragraph begins with the
- 10 sentence: These measurements are also compiled into
- 11 product and ISC productivity and quality reports.
- 12 These data are used as the basis for SDC evaluation,
- 13 capacity management and executive reports, public ROC
- 14 271 OSS task service performance result reports that
- 15 correspond to performance indicator definitions are
- 16 also available on Qwest's web site.
- 17 The fact that that reference was in the
- 18 same paragraph appeared to provide some linkage.
- 19 MR. DELLA TORRE: Absolutely. And there
- 20 is no linkage. Those are separate sentences that
- 21 probably would be better stated as separate
- 22 paragraphs.
- 23 We are listing several different sets of
- 24 reports, one of which does not necessarily feed the
- 25 other. So we can change that.

1 MR. WEEKS: For those -- the April 13th

- 2 version of the report, that was Section 2.1.8,
- 3 performance measurement on page 12.8-11.
- 4 MR. DELLA TORRE: Question 12. "Are the
- 5 Service Performance Results Reports those that are
- 6 published monthly to reflect Qwest's performance
- 7 against the PIDs?"
- 8 The answer is yes.
- 9 Question 13. "Please describe what, if
- 10 any, information was obtained from HP on HP's
- 11 experience as to whether or not Qwest was following
- 12 the procedures for processing manually submitted
- 13 orders."
- 14 First, a point of fact. HPC would not be
- 15 able to evaluate Qwest's adherence to processes.
- 16 Second --
- MR. WEEKS: Protocol, yes; process, no.
- 18 Process is inside the wall, black box. HP can't at
- 19 all see what Qwest is doing all day every day inside
- 20 the walls of Qwest. They can see whether the
- 21 protocol has been established for the order in which
- 22 things should happen, time in which things should
- 23 happen, so on. They can see that as an outsider.
- 24 MR. FINNEGAN: Let me give an illustrative
- 25 example. Let's say the Qwest process called for a

- 1 non-fatal reject notice to be sent when a non-fatal
- 2 error condition or non-fatal notice to be sent when a
- 3 non-fatal error is received and the SDC is not
- 4 following that process and HPC hasn't received any
- 5 non-fatal error notices.
- 6 MR. WEEKS: Then they would see the
- 7 violation of the protocol, but they wouldn't know
- 8 what process was followed or not followed by the rep.
- 9 Maybe we are working in semantics here. You are
- 10 saying process, I am saying protocol and we mean the
- 11 same thing.
- MR. DELLA TORRE: If I may, though, given
- 13 the example that you set up, the end result is the
- 14 only thing that HPC would know, that they were not
- 15 receiving non-fatal notices. The cause of that they
- 16 would not know.
- 17 In fact, the SDC may have been adhering to
- 18 process and for some reason the gateway was down,
- 19 there was something in the electronics that was
- 20 permitting that to be submitted. While the SDC may
- 21 have been following processes for creating and
- 22 sending non-fatal notices, that does not necessarily
- 23 mean that they were received by the CLEC.
- 24 Similarly, a CLEC that does not receive
- 25 any given response cannot conclude that a particular

1 individual or process within Qwest is not being

- 2 adhered to.
- 3 MR. FINNEGAN: And I am not suggesting
- 4 that. But the evaluation criteria also gets somewhat
- 5 into whether the process is being followed. The
- 6 process will produce an output, HPC will have some
- 7 visibility into the output. They are not going to
- 8 understand the whole picture, because they are not
- 9 looking behind the curtain.
- 10 But in terms of information, that will
- 11 allow KPMG to ascertain the adherence to the process.
- 12 That would appear to be a relevant and readily
- 13 available source of information.
- MR. WEEKS: Just as a matter of how we
- 15 normally conduct tests, when we do a white box test,
- 16 which is inside the walls walk-around and evaluation,
- 17 those results are contained in sort of a manual
- 18 process test like if the pseudo CLEC through its
- 19 black box testing notices the system isn't behaving
- 20 in a correct way those problems and issues are
- 21 brought up in the context of the black box test,
- 22 transaction test.
- 23 Sometimes, but not often, we will
- 24 cross-walk between the two in terms of how we report
- 25 the information. So, had HP experienced, and we all

- 1 know they did, disorderly notices and things like
- 2 that within the test, it wouldn't necessarily appear
- 3 in this report. It will appear in the Test 12
- 4 Report.
- 5 MR. DELLA TORRE: In fact, there were
- 6 appearances here and the next point to my response to
- 7 this question was that what KPMG Consulting did, in
- 8 terms of evaluating HP, my apologies, in terms of
- 9 monitoring and incorporating HPC's findings, the
- 10 primary tool was to monitor HPC's publication of
- 11 observations and exceptions.
- In this case or more specifically, in
- 13 others, including the one just cited by Mike, which
- 14 was out-of-sequence order processing, KPMG did note
- 15 the exceptions raised by HPC Consulting, and then
- 16 proceeded to do additional white box investigation of
- 17 changes and fixes implemented by the company in
- 18 response to HPC's exceptions.
- 19 So specifically, there was the issue with
- 20 the process for adhering to creation and commission
- 21 of FOCs by SDCs. I believe that was our Exception of
- 22 the out-of-sequence Exception and series that I think
- 23 we reference later in one of your questions, we will
- 24 get to it at some point, it did cause KPMG Consulting
- 25 to do additional analysis within the walls of Qwest

- 1 while HPC continued to do analysis from outside.
- 2 MR. FINNEGAN: That was partly the genesis
- 3 of the question. In 12.8.2 in footnote 2 there is
- 4 reference to several HPC exceptions and observations
- 5 that led us to believe you were throughout this
- 6 evaluation --
- 7 MR. DELLA TORRE: Absolutely.
- 8 MR. FINNEGAN: -- looking at what some of
- 9 HPC's findings were. In 12.8.1 or dash 1, it doesn't
- 10 appear to have that same information from an HPC
- 11 perspective. This was a question of why was it in
- 12 12.8-2 but not -1.
- MR. DELLA TORRE: I believe the
- 14 distinction is manually submitted orders. There was
- 15 a very specific subset of orders that would be
- 16 qualified as manually submitted versus --
- 17 Excuse me.
- 18 (Cell phone interruption.)
- 19 That is why we do reference HP exceptions
- 20 for non-flow-through orders but that specific set of
- 21 orders that were manual orders, there were no
- 22 exceptions raised by HP --
- MR. FINNEGAN: Couldn't that have helped
- 24 form the basis of your conclusion? If it was a
- 25 positive conclusion and you talked to HP and HP's

- 1 perspective was for manually submitted orders,
- 2 everything from their perspective looked like it was
- 3 done as it should be done, that could have formed the
- 4 conclusion. It doesn't necessarily always have to be
- 5 negative information.
- 6 MR. WEEKS: Understood. What we will do
- 7 is take under advisement whether we had specific
- 8 conversations with HP about specific manual order
- 9 processing issues.
- 10 If we did or didn't, certainly that could
- 11 be added here, that no problems were identified by
- 12 HPC in this area.
- MR. DELLA TORRE: Actually, as a matter of
- 14 course, we do not identify where we do not find
- 15 problems.
- MR. WEEKS: There is a concept in auditing
- 17 called negative assurance, and we try to avoid that
- in general, but we didn't see a problem kinds of
- 19 things. Leads one to believe everything is okay.
- 20 Usually we try to avoid statements like that. But I
- 21 understand your point.
- MR. FINNEGAN: It's more so from, in this
- 23 case, did you not do it at all or did you do it, not
- 24 find any problems.
- 25 MR. WEEKS: We will clarify the report on

- 1 this point.
- 2 MR. FINNEGAN: Thank you.
- 3 MR. DELLA TORRE: I believe that
- 4 conversation effectively covered HPC's position, but
- 5 rather than speak for them, this is one of several
- 6 questions we may or will defer a portion or the
- 7 question in its entirety to HPC.
- 8 Geoff, anything to add?
- 9 MR. MAY: No. I would concur with HPC's
- 10 explanation and the wording of the question, which it
- 11 appears to ask whether or not HP believed that Qwest
- 12 followed its own internal procedures. We would have
- 13 no visibility into that. I think that is what has
- 14 been said.
- If we were to observe something on our
- 16 side of the house, we would issue an Observation and
- 17 Exception, and did.
- 18 MR. DELLA TORRE: Question 14. Very
- 19 similar question, but actual commercial CLECs versus
- 20 HPC for the manual order process: "Please describe
- 21 what if any information was obtained from HP on HP's
- 22 experience as to whether or not Qwest was following
- 23 the procedures for processing manually submitted
- 24 orders."
- 25 Actual customer CLECs versus HPC for the

1 manual order process, any inputs KPMG Consulting

- 2 used.
- Response is KPMG did QC electronic input.
- 4 However the CLECs that responded to our request for
- 5 input and were subsequently interviewed did not
- 6 submit orders manually. Therefore, the two follow-on
- 7 questions are not applicable.
- 8 Question 15. "Please describe what, if
- 9 any, information was obtained from HP on Hp's
- 10 experience as to whether or not Qwest was following
- 11 the processes and procedures for manual order
- 12 inquiries and escalations."
- 13 And again, to return to the discussion we
- 14 had moments ago, as a matter of course KPMG
- 15 Consulting monitored the observations and exceptions
- issued by HPC Consulting, or rather HPC.
- 17 In this case Exception 2075 was related to
- 18 the order inquiry process. I would ask if you wish
- 19 more information to reference the OE lock.
- 20 As a result, KPMG conducted additional
- 21 interviews and observations on the site and
- 22 additional documentation analysis to determine that
- 23 procedures were in place and amended as necessary to
- 24 address CLEC inquiries and escalations. Eventually,
- 25 2075 was closed.

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1 HP, other points to that?
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- MR. MAY: No, we concur with that
- 3 explanation.
- 4 MR. DELLA TORRE: Thank you, Geoff.
- 5 Question 16: Same question but CLECs
- 6 rather than HPC.
- 7 During our interviews with CLECs, the
- 8 CLECs reported the process was adhered to.
- 9 However, we will make the same point we
- 10 made moments ago, that the CLEC would not know that
- 11 it was, in fact, adhered to. We presume that to mean
- 12 the outputs conformed with their expectations.
- 13 There was also representation the CLECs
- 14 were generally satisfied with their experience with
- 15 the call center and CSIE.
- 16 Question 17: "Please describe what, if
- 17 any, information was obtained from HP on HP's
- 18 experience as to whether or not Qwest was following
- 19 the procedures for processing electronically
- 20 submitted non-flow through orders."
- 21 So we have essentially changed subject
- 22 matters, similar format. Now non-flow through
- 23 orders.
- 24 Similar answer. KPMG Consulting monitored
- 25 observations and exceptions raised by HPC. This is

- 1 where the series of disorderly orders, if you will,
- 2 were raised. That caused additional retesting on
- 3 both vendors' parts.
- 4 We did additional white box testing, HPC
- 5 did additional transaction testing. All of the
- 6 related exceptions including Exception 3078 which was
- 7 subsequently issued by KPMG on the processing of
- 8 manual PODS were closed.
- 9 Mr. May?
- 10 MR. MAY: I would concur with that
- 11 explanation and record and issue observations and
- 12 exceptions on what we see on our side of the house.
- MR. DELLA TORRE: Question 18. "Please
- 14 describe what, if any, information was obtained from
- 15 CLEC interviews on the CLECs experience as to whether
- 16 or not Qwest was following the procedures for
- 17 processing non-flow through orders."
- 18 There was concurrence from the CLECs
- 19 during our interviews with the experience of
- 20 disorderly orders. And, therefore, that became the
- 21 focus of our retest evaluation and investigation.
- 22 And ultimately those exceptions were closed.
- 23 Question 19. "For Exception 2030, the
- 24 Disposition Report states, 'HP queried Qwest as to
- 25 potential PID impacts and why the subsequent fatals

- 1 do not reflect defined Qwest process of issuing
- 2 non-fatal rejections after issuance of a FOC. At the
- 3 direction of MTG and KPMG on Focus Call, HP withdrew
- 4 the question as 'out of scope' given the 95 percent
- 5 successful processing rate.'.
- 6 Please provide the specific direction from
- 7 MTG and KPMG provided to HP. Absent the direction
- 8 from MTG and KPMG, would HP have left the Exception
- 9 open until Owest provided a response to HP's query?"
- I will turn the question over to Mr. May.
- 11 MR. MAY: I would state this discussion
- 12 and direction took place on an open ROC, that is a
- 13 focus observation exception call. I don't think this
- 14 particular issue is complicated.
- 15 Generally speaking, the pseudo CLEC is
- 16 oblivious to PID results and benchmarks. We view our
- 17 role as to record what happens in the pseudo CLEC
- 18 experience.
- 19 So, in this case, where we were
- 20 essentially raising whatever we saw, and we had the
- 21 test administrator, who by test design has in its
- 22 scope measurements and benchmarks and the like, we
- 23 basically just deferred to that direction.
- 24 Follow-up on that?
- MR. FINNEGAN: Was this a case where the

direction was the results had met KPMG's benchmark,

- 2 so there was no need to focus on the 5 percent or
- 3 so --
- 4 MR. MAY: I believe it was 44 out of 3770.
- 5 MS. ANDERSON: Which is 1.2 percent.
- 6 MR. FINNEGAN: So the 1.2 percent
- 7 direction from KPMG was performance met their
- 8 benchmark, so there was no need to continue any
- 9 investigation on the 1.4 percent?
- 10 MR. DELLA TORRE: No, that is not correct.
- 11 That benchmark was not established by KPMG
- 12 Consulting.
- 13 HPC would open and close issues based on
- 14 HPC's standards and criteria.
- In this particular case it was passive.
- MR. FINNEGAN: Whose benchmark was this,
- was it KPMG's, was it HP's?
- MR. MAY: It was HP's for the purpose of
- 19 the retest. That was -- those were the results that
- 20 we were looking for.
- 21 MR. FINNEGAN: So was this a reminder from
- 22 MPG and KPMG that the benchmark, the HP benchmark had
- 23 been achieved, there was no need to focus on the
- 24 1.4 percent?
- MR. MAY: Yes, I would agree with that.

1 MS. ANDERSON: This is Denise Anderson

- 2 from MPG.
- 3 I believe from MPG's perspective it was a
- 4 situation of the standard is not perfection, in the
- 5 situation where the vendor had indicated that
- 6 95 percent was the vendor-established objective and
- 7 we have a situation where it's 1.2 percent, it has
- 8 more than exceeded the vendor's benchmark. And it
- 9 seemed an inappropriate way to use resources, when we
- 10 still had many other items to work on.
- 11 MPG's guidance was as indicated, to remind
- 12 the vendor that it had not only passed but exceeded
- 13 the benchmark.
- MS. OLIVER: Before you move on Becky
- 15 Oliver, WorldCom I would like to back up and ask a
- 16 follow-up question if I may on question 16.
- 17 My question is, how many CLECs did KPMG
- 18 talk to when conducting these interviews?
- MR. DELLA TORRE: First, all CLECs
- 20 participating in the early establishment of this task
- 21 were asked on several occasions in writing and phone
- 22 calls publicly to participate in various elements of
- 23 this task. I believe there is a well-documented
- 24 history of requests for CLEC participation.
- 25 In this particular instance three CLECs

1 were solicited and two ultimately would participate.

- MS. OLIVER: Thank you.
- 3 MR. DELLA TORRE: You are welcome.
- 4 Question 20 doesn't actually relate to
- 5 KPMG Consulting at all, so I will turn it over to
- 6 Geoff May, HPC.
- 7 MR. MAY: This is similar to question 19.
- 8 I think it's generally the same scenario. So again,
- 9 this was a publicly noticed TAG focused on an E call.
- 10 And I believe in this case this was a KPMG benchmark
- 11 and the benchmark --
- No? Was it ours?
- Okay, so it was another case where we had
- 14 set the benchmark for the retest and the benchmark
- 15 was satisfied.
- MR. FINNEGAN: So what would you describe
- 17 as the numerator of this measure?
- MR. MAY: That would be the 3770.
- 19 MR. FINNEGAN: These are -- then
- 20 represented --
- 21 MR. MAY: The transactional retest from
- 22 December 1st. All original and supplemental LSRs
- 23 from December through January.
- MR. FINNEGAN: This was from the point
- 25 where Qwest said they fixed whatever hiccup they had

1 in their system. These 3070 represented the original

- 2 LSRs and supplemental LSRs that were after that, and
- 3 subtracted from that and the numerator, I would
- 4 assume, would be the ones that didn't conform to the
- 5 process?
- 6 MR. MAY: 44. Right. Correct.
- 7 MR. FINNEGAN: The denominator was the --
- 8 MR. MAY: 3770. I apologize, you asked
- 9 for the numerator and I gave you the denominator.
- 10 MR. FINNEGAN: The 3770 was before the
- 11 subtraction of the 44?
- MR. MAY: Correct.
- MR. FINNEGAN: Were there any exclusions
- 14 in that?
- MR. MAY: There were no exclusions.
- MR. FINNEGAN: Maybe you said it before.
- 17 How was the 95 percent benchmark established?
- 18 MR. MAY: In the absence of a performance
- 19 indicator definition, again, we set the benchmark to
- 20 provide a basis for success or failure in the retest.
- MR. FINNEGAN: Thank you.
- MR. DELLA TORRE: Geoff, question 21 and
- 23 22 are also directed essentially to HPC.
- 24 MR. MAY: Geoff from HP. Again, these are
- 25 very similar situations to those we have just

- 1 discussed.
- 2 And in general, our response would be the
- 3 same. If you have additional follow-up questions on
- 4 these two instances, I would try to address that.
- 5 MR. FINNEGAN: When you say the two
- 6 instances are you adding question 22 into that?
- 7 MR. MAY: Correct.
- 8 MR. FINNEGAN: On 22 you just looked at
- 9 violations of the sequence in general, you didn't
- 10 have a specific benchmark for, say, A, an error that
- 11 was there was an FOC received then a fatal reject
- 12 versus an error condition where there were two FOCs
- 13 sent then a fatal reject. You just counted in the 44
- 14 any disorderly order status notes.
- MR. MAY: This disorderly order retest
- was pursuant to Exceptions 2030 through 2037.
- 17 As Don has whispered in my ear, there were
- 18 various flavors of disorderly orders. So each flavor
- 19 was subjected to the same retest.
- 20 MR. FINNEGAN: That I understand. But
- 21 let's say there was five flavors and it was a one and
- 22 a half -- I will make it easier, 2 percent occurrence
- of each error on the 5. You may have had 98 percent
- 24 success on that specific occurrence, but in total you
- 25 had 10 percent of disorderly order status notices.

1 So the question was getting at is that

- 2 allowance of 5 percent applied generally to any
- 3 flavor of order status, disorderly order status
- 4 notice, or does it apply to each specific flavor?
- 5 MR. MAY: Both.
- 6 MR. FINNEGAN: So that 44 included every
- 7 flavor?
- 8 MR. MAY: I could run through the
- 9 exceptions and give you the numerators by flavor, if
- 10 you wish. And denominators.
- 11 MR. FINNEGAN: I don't think I necessarily
- 12 need that as much as the 44 that we had talked about,
- 13 and I asked the question, is that all of the flavors,
- 14 and the answer was no. If I added all of the flavors
- 15 of disorderly order status notice would that be a
- 16 number higher than 44?
- MR. MAY: It would be higher than 44, but
- 18 still less than 5 percent.
- 19 MR. FINNEGAN: Is there anyplace in the
- 20 report where it identifies what the number would be?
- 21 Or is that in the specific exceptions?
- MR. MAY: Correct. Responses, you would
- 23 find those in the disposition reports for each
- 24 individual Exception.
- MR. FINNEGAN: So that 44 we were talking

1 about in the prior question, that would have been

- 2 just related to --
- 3 MR. MAY: Exception 2030.
- 4 MR. FINNEGAN: 2030. And we could go back
- 5 individually and find out what that number --
- 6 MR. MAY: I have them right here if you
- 7 want, the numerators and denominators.
- 8 MR. FINNEGAN: You could dumb it down a
- 9 bit for me and just give me the 44 plus number.
- MR. DELLA TORRE: Good man.
- MR. WEEKS: While they do it, should we
- 12 move to the next question?
- MR. FINNEGAN: Somewhere between 44 and
- 14 less than 5 percent?
- MR. MAY: Yes. Okay. Moving on.
- MR. DELLA TORRE: Question number 23.
- 17 Mike Weeks.
- 18 MR. WEEKS: I would like to add a question
- 19 here. Was AT&T asking for an opinion question, which
- 20 ones might permit kind of if you were to dream your
- 21 dream, which ones would? Or is this a question of
- 22 fact, which ones actually do and that we observed
- 23 during the course of the test?
- As you are well aware, there is an MTP
- $25\,$  change for an adequacy study of performance measures

- 1 over manual order processing.
- 2 So, if that is sort of the question being
- 3 asked here, I would ask you to hold off and read our
- 4 response or our document that's the adequacies, if
- 5 you are really asking which ones does Qwest use
- 6 that -- today, that are already in place and already
- 7 implemented that cover off these kinds of topics.
- 8 MR. FINNEGAN: I think that was what we
- 9 were getting at. This issue identified in these
- 10 exceptions appeared to be one that potentially
- 11 slipped through the performance measurement crack and
- 12 would not be captured with the existing performance
- 13 measurements.
- 14 MR. WEEKS: I think question 23 can
- 15 probably be best answered by reading our written
- 16 document that we are going to prepare for the
- 17 adequacy study. If I could indulge you to please
- 18 wait and read that document when it comes out, I
- 19 think that would answer what you are trying to get at
- 20 here.
- MR. FINNEGAN: That would be fine.
- MR. DELLA TORRE: I will put 24 back to
- 23 Geoff May.
- MR. MAY: The question is, "For Exception
- 25 2075 as recently as March 8, 2002, HP was identifying

1 problems with the support that the help desk was

- 2 providing on order inquiries and escalations.
- 3 "In HP's final summary for Exception 2075,
- 4 HP stated, 'HP has documented over the past several
- 5 months, multiple concerns regarding the support from
- 6 the Qwest Help Desk.
- 7 As stated in its responses Qwest has
- 8 instituted a number of efforts... to improve the
- 9 quality of services provided. At this time, HP
- 10 acknowledges Qwest's statements and actions to
- 11 address the items in this Exception.' While HP,
- 12 quote, 'acknowledges Qwest's statements and actions
- 13 to address the items in this Exception, ' HP
- 14 apparently made no attempt to verify that 'Qwest's
- 15 statements and actions to address the items in this
- 16 Exception' actually upgraded the quality of Qwest's
- 17 Help Desk support to acceptable levels."
- The question is, "Please describe the
- 19 efforts undertaken by HP to determine if Qwest's
- 20 statements and actions to address the items in this
- 21 Exception upgraded the quality of Qwest's Help Desk
- 22 to acceptable levels.
- 23 If HP did undertake such efforts, please
- 24 indicate how HP was able to determine that the
- 25 support from Qwest's Help Desk improved from

- 1 unacceptable to acceptable levels."
- 2 Again, HP in the role of the CLEC could
- 3 not verify internal processes and procedures
- 4 identified by Qwest. HP acknowledged Qwest's
- 5 statements and continued to document any instances of
- 6 noncompliance, i.e., met, not met. HPC would be
- 7 prepared -- excuse me.
- 8 (Pause.)
- 9 MR. MAY: So again, our visibility in
- 10 terms of verifying processes and procedures which are
- 11 internal to Qwest is out of scope.
- MR. FINNEGAN: Well, that is what puzzled
- 13 us. This was somewhat of a white box evaluation
- 14 where, from a pseudo CLEC perspective, there were
- 15 troubles with the information or help received from
- 16 the Help Desk.
- 17 In responding to it there were references
- 18 made to MCCs, QA, training, coaching, disciplinary
- 19 action, process improvements, documentation updates,
- 20 et cetera. Those are all black box type of
- 21 responses.
- MR. DELLA TORRE: The only way you would
- 23 know about MCCs and what-not would be --
- MR. FINNEGAN: I got my colors mixed up.
- 25 (Laughter.)

1 MR. FINNEGAN: I used to be dyslexic, but

- 2 now I am KO.
- 3 This was a black box test. The response
- 4 was a white box response. And there seemed to be
- 5 acknowledgment that Qwest had made these white box
- 6 response type of improvements which seemed somewhat
- 7 out of bounds for the pseudo CLEC black box type
- 8 evaluation.
- 9 MR. MAY: Well except for in our response
- 10 we state that should we receive additional instances
- 11 of the same problem, those would be recorded. Right.
- We didn't state that we had verified, we
- 13 state that we acknowledge that Qwest has stated that
- 14 they have implemented these improvements.
- MR. FINNEGAN: But consistent with past
- 16 practice, that would seem to point more towards a
- 17 close, unresolved, or close, unable to determine.
- MR. MAY: Only if we saw additional
- 19 instances of the same problem.
- 20 MR. FINNEGAN: But I think you had an
- 21 obligation to verify that the fix didn't produce the
- 22 intended effect and there had been no observations
- 23 one way or the other. You don't know if the fix
- 24 worked or didn't work because there were no
- 25 observations.

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1 (Pause.)
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- MS. ANDERSON: For folks on the bridge,
- 3 there is a caucus going on.
- 4 (Pause.)
- 5 MR. DELLA TORRE: Just as two points of
- 6 clarification. First, this may help big. KPMG
- 7 Consulting did do the white box testing and
- 8 verification validation of Qwest assertions made in
- 9 these particular responses, things like the MCCs and
- 10 coaching and documentation revisions and the like.
- 11 Furthermore, in HPC's position, there are
- 12 several activities that we attempt to observe
- 13 throughout the course of testing and this was
- 14 typically, if you participated in the O&E calls over
- 15 the last several months, there was a category of O&E
- 16 called monitoring.
- 17 That category was specifically designed
- 18 for a situation like this, where you may or may not
- 19 be able to cause a situation to occur. And
- 20 therefore, while you looked for it throughout the
- 21 remaining period, there is no assurance that it will
- 22 happen.
- I would point to say delay days or
- 24 jeopardies as being similar activities where we don't
- 25 necessarily have the data to represent performance on

1 that, because there weren't enough jeopardies or

- 2 delay days.
- 3 And this may be a very similar position,
- 4 where HP did make attempts from issuance of this
- 5 Exception throughout the conclusion of testing by the
- 6 way, so there was a wide window, that they did
- 7 monitor for this behavior and they just did not see a
- 8 reocurrence of the problems.
- 9 So there was an attempt to monitor it from
- 10 a transaction perspective and there was actual
- 11 concrete work done from the process perspective.
- 12 MR. FINNEGAN: I think the concern becomes
- 13 a matter of timing, because, from a monitoring
- 14 perspective, I understand what you are saying.
- But I would assume, correct me if I am
- 16 incorrect in my assumption, from March 8 on, I don't
- 17 think HPC made a lot of calls to the Help Desk. So
- 18 there was not going to be an opportunity to monitor
- 19 very much.
- That again, to me, would point more
- 21 towards a close, unresolved, or close, unable to
- 22 determine. If there had been a fix made five months
- 23 ago and it was in a monitoring state and there had
- 24 been buckets of calls to the Help Desk made and there
- 25 was no reoccurrence, I think then HPC could

1 confidently conclude we had the opportunity to test

- 2 the effect of the process and we saw no reoccurrence
- 3 of the original problem. Thus, the monitoring didn't
- 4 appear to have the opportunity to monitor anything
- 5 because there were no more Help Desk calls or very
- 6 few Help Desk calls.
- 7 MS. ANDERSON: This is Denise. I would
- 8 like to step in.
- 9 Is this something you think you can
- 10 address in a couple statements or would you like to
- 11 take it away and come back with additional detail? I
- 12 am concerned we are getting bogged down on one item
- 13 here, that was probably beat to death in O&E
- 14 discussions, and we haven't even gotten to WorldCom's
- 15 questions on this section.
- Would that be agreeable?
- MR. MAY: We could do that. I believe,
- 18 though, and for the record HP concurs with KPMG's
- 19 sort of explanation. I don't believe we would state
- 20 anything materially different from what we have said
- 21 so far.
- MS. ANDERSON: So that is the answer.
- 23 It's been asked; it's been answered. Can we move on?
- MR. FINNEGAN: Sure.
- MS. ANDERSON: I am just concerned,

1 because we are getting really bogged down in this one

- 2 area.
- 3 Next question.
- 4 MR. DELLA TORRE: Question 25. Back to a
- 5 similar format of question which is the inclusion or
- 6 incorporation of HP experience around the specifics
- 7 of manual order errors.
- 8 Again, similar approach. KPMG Consulting
- 9 monitored HPC's observations and exceptions in an
- 10 attempt to highlight any findings and, therefore,
- 11 tailor our subsequent testing efforts to address
- 12 those findings. No AP exceptions were raised
- 13 concerning the manual order error process.
- 14 The next question, 26, same concept but
- 15 CLEC participation versus HPC. CLECs who responded
- 16 to us did not report any issues with Qwest's
- 17 following procedures for manual errors.
- 18 Again, I will put in the caveat that means
- 19 they likely didn't experience problems with the
- 20 output versus their expectations of those processes.
- 21 Question 27: "The Discrete Report states
- 22 that, 'CLECs confirmed adherence to established
- 23 callback intervals.'.
- Other than adhering to callback intervals,
- 25 please summarize the CLECs responses on the more

1 general question of whether or not Qwest follows the

- 2 processes and procedures to check the status of a
- 3 manual order."
- 4 CLECs who responded to us indicated they
- 5 were satisfied with their ability to check order
- 6 status through IMA or by calling the call center.
- 7 Any other questions from AT&T or regarding
- 8 AT&T's set of questions?
- 9 MR. FINNEGAN: No.
- MS. ANDERSON: Other related to 27-20.
- MR. FINNEGAN: You mean the closed
- 12 unresolved one?
- MR. DELLA TORRE: Moving on to WorldCom.
- MR. DIXON: Just a minute.
- MR. DELLA TORRE: We will return to
- 16 question 4 before moving to the WorldCom section.
- 17 So if everyone would note there is a box
- 18 highlighted within this diagram that if you started
- 19 at Step B 5, does the order contain an error, and
- 20 move down to an answer, yes, we have inserted in the
- 21 hand-out a series of steps that hopefully depicts the
- 22 process more clearly. That there is an evaluation,
- 23 does the error type require immediate rejection, yes
- 24 or no. If not, a non-fatal error notice is sent to
- 25 the CLEC. Does the CLEC return the SUP within a

1 four-hour period or does it become a fatal reject

- 2 that needs to be sent to the CLECs.
- 3 So I think there is a little more
- 4 distinction here between the non-fatals and fatals
- 5 with a note that non-fatals may become fatal if they
- 6 are not in fact responded to. And again, the
- 7 distinction can be made between error conditions
- 8 versus reject notices and error or rejections and
- 9 notices.
- 10 So there are responses sent back and forth
- 11 versus conditions encountered on the order and there
- 12 are relationships between the non-fatal notice that
- 13 may ultimately become a fatal or reject.
- MR. FINNEGAN: Can you indulge me for the
- 15 moment?
- MR. DELLA TORRE: Sure.
- 17 MR. FINNEGAN: On my version, this is the
- 18 April 1st version, would this be an add to Figure
- 19 12.8-2, the order processing overview?
- MR. DELLA TORRE: This is not in your
- 21 report. In fact, we will put this entire -- this
- 22 process is described in language.
- 23 We will add this diagram that we have sent
- 24 out to everyone to the report, just to make it a
- 25 little bit more clear.

1 MR. FINNEGAN: And the question was how

- 2 would you revise 12.8-2.
- 3 MR. WEEKS: The answer is, technical
- 4 answer is we won't, we will produce it in the
- 5 diagram, it describes the error process.
- 6 MR. FINNEGAN: Okay. Would this be sort
- 7 of a branch-off of anything --
- 8 MR. WEEKS: It's actually, in the latest
- 9 revision it's 12.8-3, not 12.8-2.
- We will replace 12.8-3.
- 11 Are there questions about the error
- 12 process or were you just asking, the diagram as it
- 13 existed didn't appear to account for errors and
- 14 asking how those are handled?
- MR. FINNEGAN: Well, it did --
- MR. WEEKS: I am not sure what the
- 17 question you were asking was.
- 18 MR. FINNEGAN: The question was the
- 19 diagram as originally written accounted for fatal
- 20 rejects and fatal errors.
- MR. WEEKS: As opposed to non-fatal.
- MR. FINNEGAN: Right. The expectation was
- 23 there would be one chart that showed both fatal
- 24 errors and non-fatal errors.
- MR. WEEKS: We understand.

1 MR. DELLA TORRE: Depending on how it

- 2 works in terms of putting it on paper, I have just
- 3 finally, a little bit more clear. If you will note,
- 4 B 4 and B 5 on the hand-out corresponds directly to
- 5 B 4 and B 5 in the figure, 12.8-3 in the report. So
- 6 there is an expansion if you will. There are new
- 7 steps included in the hand-out that aren't
- 8 represented in the current version of the report.
- 9 So if we are able to revise the report and
- 10 keep it clean and kind of on one page, we will
- 11 certainly do that.
- 12 If we need to add this as a dotted line,
- 13 we will. So whichever sort of logistically works
- 14 better.
- MS. THIELEMANN: The report that went out
- on the 13th has been clarified to explain that.
- 17 MR. DELLA TORRE: No explain the error
- 18 rejects and the like.
- 19 MR. CONNOLLY: I have one more, Joe. Tim
- 20 Connelly. In 12.8-8, the third paragraph reads,
- 21 Orders that have fallen out of the flow-through
- 22 system are automatically examined for errors by the
- 23 SOP.
- MR. DELLA TORRE: That should be SDC.
- 25 That is a typo.

- 1 MR. CONNOLLY: Thank you.
- MR. DELLA TORRE: WorldCom 1. Again, I
- 3 think everyone has these, so I will jump to the
- 4 questions rather than context of the questions.
- 5 "Please clarify, is it Qwest practice to
- 6 track LSR and ASR numbers plus PONs for each order.
- 7 If not, what would cause PONs to be excluded in Qwest
- 8 tracking mechanism?"
- 9 The response is they are tracked by LSR
- 10 and PON both on the order. Same with ASR, tracked by
- 11 ASR order and PON, both of which are on the order and
- 12 this information has been updated on the most recent
- 13 version of the report.
- MS. OLIVER: Follow-up. Based on that
- 15 response then is it correct to assume that if the
- 16 CLEC were to make a call into the ISC and refer to
- 17 the order just by the PON number that Qwest would be
- 18 able to reference the order?
- MR. DELLA TORRE: Absolutely.
- 20 Question 2: "What are the required
- 21 pre-screening edits performed by the 'Indexer'?"
- The Indexer verifies that proper fields
- 23 are populated on the order and prepares the order for
- 24 typing by verifying data such as customer name,
- 25 company name, telephone number or fax number.

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1 The Indexer is responsible for
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- 2 prescreening edits and ensuring the proper fields are
- 3 populated on the fax LSRs. This information has been
- 4 updated in the most recent version of Discrete Report
- 5 12.8.
- 6 Question 3: "What is the criterion used
- 7 by the Indexer to determine, quote, 'timeliness'?"
- 8 We believe this is the result of a mistake
- 9 KPMG made in the -- in titling this report. It is
- 10 not a timeliness log sheet but rather it's called the
- 11 indexing daily log. We have since updated this in
- 12 the report.
- MS. OLIVER: Becky Oliver, WorldCom. I
- 14 would like to back up for one second to question
- 15 number 2 for a follow-up.
- MR. DELLA TORRE: Certainly.
- MS. OLIVER: Becky Oliver, WorldCom.
- 18 Can you provide more clarification between
- 19 prescreening edits that the Indexer is performing and
- 20 the business rule edits or the BPL edits?
- 21 (Pause.)
- MR. DELLA TORRE: These are for fax
- orders, therefore there is no such thing as a BPL.
- MS. OLIVER: But are the -- what is being
- 25 checked for the business rules the same, then?

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1 MR. DELLA TORRE: It's comparable, yes.
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- MS. OLIVER: Okay.
- 3 MR. DELLA TORRE: Question 4: "What are
- 4 the required checks performed by the SDC?"
- 5 When the SDC extracts individual LSRs from
- 6 the IS server they check them for possible reject
- 7 reasons such as incomplete or inadequate field
- 8 entries as we were just discussing moments ago. This
- 9 has also been clarified in the latest version of the
- 10 report.
- 11 My thanks to MCI WorldCom for catching
- 12 some things that made the report a little more clear,
- 13 because that has been a steady response that I have
- 14 given, our report hopefully is a lot better at this
- 15 point.
- Question 5: "What, if any, information is
- 17 automatically populated into the SOP such that the
- 18 SDC would not have to manually re-enter?"
- 19 Again, these are manual orders, and,
- 20 therefore, no information is automatically entered
- 21 into the SOP.
- 22 Question 6: "Does Qwest employ any audit
- 23 or control procedures to ensure manual processing is
- 24 validated prior to finalizing the steps to enter
- 25 order information into the SOP?"

1 The answer is yes. There are buddy checks

- of the orders before issuance of a SOP.
- 3 Question 7: I will read all of the
- 4 context. "If the SOP detects any errors ... such as
- 5 an unrecognizable field entry or missing information,
- 6 the SOP alerts the SDC to the presence of the
- 7 errors." The question is, "How is the SDC alerted?"
- 8 The answer, they are alerted to errors
- 9 with an error code message from the SOP. This has
- 10 been updated in the most recent version.
- 11 Question 8: "Are there specific
- 12 documented monitoring procedures the SDC is required
- 13 to follow?"
- 14 KPMG Consulting is not aware of procedural
- 15 documentation for this process. Late orders,
- 16 however, would be reflected in the SDC's performance
- 17 reports including the In Today, Out Today and
- 18 four-hour --
- 19 Question 9: "What is the role of a
- 20 'coach'?"
- 21 Several different elements. It's the
- 22 overseeing group of SDCs to conduct performance
- 23 analysis, to provide assistance with order writing
- 24 and call handling, to provide data reporting as a
- 25 tool for management use.

1 We have updated the report to be more

- 2 explicit in identifying the roles and
- 3 responsibilities of a coach.
- 4 Question 10: "What audit and control
- 5 procedures does Qwest employ to minimize the level of
- 6 errors inherent with manual processing?"
- 7 I think we have gone through a few. There
- 8 is some, unrelated to this test evaluation, some
- 9 additional work being conducted as per the MTP change
- 10 request on the adequacy study, but in this particular
- 11 case, buddy checks are done before FOC issuance.
- 12 There is ticket sampling after FOCs to
- 13 determine where there are recurrent problem areas,
- 14 the result being the following, training, and there
- 15 is error reporting from the billing department and we
- 16 address this in 12.8-3.
- 17 Question 11: "Please clarify, when does
- 18 the BPL reject an order? Is it when a single error
- 19 is detected or when the entire LSR has been checked
- 20 and identifies all errors on an order?"
- 21 It's our understanding a BPL error will
- 22 indicate all errors that happen.
- MS. OLIVER: Becky Oliver, WorldCom.
- 24 The response then, you are saying there
- 25 would be multiple, if there exists on the order

1 multiple rejects, there would be multiple error

- 2 codes.
- 3 MR. WEEKS: That is our understanding.
- 4 MS. OLIVER: Okay.
- 5 MR. DELLA TORRE: Question 12: "Please
- 6 provide the reasons Qwest would prevent an order from
- 7 flowing to the SOP not including those designed as a
- 8 non-flow through order based upon business rules."
- 9 A pending order. Another SOP. A product
- 10 or activity type that is not flow-through eligible,
- 11 but is on an otherwise flow-through eligible order.
- 12 Invalid data included on an LSR. They
- 13 could be flow-through eligible in its original state.
- 14 But incorrect data that causes the drop.
- 15 Supplemental orders, invalid CSRs,
- 16 non-flow through features such as, say, circular
- 17 hunting or system errors and time-outs.
- MR. FINNEGAN: I want to ask a follow-up.
- 19 This gets somewhat in Test 15. Would this also
- 20 include too many orders in the queue?
- MR. DELLA TORRE: That is a fact that was
- 22 represented to us during the volume test.
- MR. FINNEGAN: Do you consider that to be
- 24 a time-out?
- 25 MR. DELLA TORRE: I believe the strictest

- 1 definition of a time-out is a flow-through FOC
- 2 delivered in over two hundred seconds.
- 3 MR. FINNEGAN: That is a pre-order time
- 4 out.
- 5 MR. DELLA TORRE: That's right. Let me
- 6 follow up on that, John. In fact, please readdress
- 7 it in 15.
- 8 Question 13: "Please clarify what is
- 9 meant by, quote, 'manually issues a FOC to the
- 10 CLEC'".
- 11 SDC selects options in the IMH issue of
- 12 FOC. SDC issues the due date on the information and
- 13 submits to the CLEC in the same method the order was
- 14 received.
- 15 Question 14: "How does CRM alert the
- 16 SDC?"
- 17 If a downstream organization is unable to
- 18 process the order as written, and therefore requires
- 19 revision by the SDC, the SDC is alerted via CRM. The
- 20 question again is, "How does CRM alert the SDC?"
- 21 They alert -- the order is in an error status in the
- 22 queue. This indicates the SDC needs to pull the
- 23 order from IMA and fix as appropriate.
- 24 Again, this has been revised in the most
- 25 recent version of the report.

1 MR. CONNOLLY: I have a question in

- 2 follow-up.
- 3 That implies that the downstream
- 4 organizations finds something in the order that
- 5 causes it to not be processable.
- 6 Do those downstream organizations have
- 7 direct access to CRMs to make that error condition
- 8 known?
- 9 MR. DELLA TORRE: Okay. It's my
- 10 understanding that the downstream organizations would
- 11 utilize IMA, which would then directly feed into CRM
- 12 so that the SDC would become aware of it through sort
- 13 of an IMA link.
- MR. CONNOLLY: For example, the assignment
- 15 desk lets the order and doesn't have the required
- 16 pairs. It would interact with IMA to update the
- 17 order to say the facility is not available and that
- 18 would go into CRM.
- 19 MS. ANDERSON: I think Qwest wants to say
- 20 something. Is that okay?
- MR. WEEKS: Sure.
- MR. DELLA TORRE: Absolutely.
- MR. VIVEROS: I think we just need to
- 24 clarify. I think the question is a bit too broad
- 25 because it is going to vary depending on what

- 1 downstream organization you are talking about.
- 2 While some downstream organizations might
- 3 have access to IMA the most typical ordering error
- 4 conditions we are talking about are in the fax family
- 5 of systems, the service order flows into those
- 6 systems, those systems detect an error, it creates an
- 7 error condition on the service order. That error
- 8 condition on the service order is what feeds
- 9 information. It's commonly known as an ESOID. It
- 10 feeds information to CRM. The SDCs are monitoring
- 11 queues for all sorts of work including ESOIDs that
- 12 CRM has been made aware of from the downstream
- 13 system.
- 14 So the downstream organizations, the
- 15 actual humans, generally do not interact with CRM and
- 16 generally do not interact with IMA. Some do, some
- 17 have access to IMA like those processing directory
- 18 listings. But most error conditions as described
- 19 here would come through systems.
- 20 Someone in assignment would possibly
- 21 update the service order to reflect there was an
- 22 ESOID. That gets communicated backwards and is
- 23 registered in CRM and SDC in the service center can
- 24 see that they have more work to do.
- 25 MR. CONNOLLY: That happens in the service

- 1 order system? That ESOID?
- 2 MR. VIVEROS: Yes. It's actually done in
- 3 the facility assignment systems and there are
- 4 interactions between that and the SOP, between those
- 5 systems, the SOP and CRM.
- 6 MR. DELLA TORRE: And IMA.
- 7 MR. CONNOLLY: That was helpful. Thank
- 8 you.
- 9 MR. DELLA TORRE: Question 15: "Did KPMG
- 10 witness the ISC Team Leaders and Coaches monitoring
- 11 work queues and resorts to ensure all orders are
- 12 being processed according to Qwest's established
- 13 SIGs?"
- I would change "resorts" to "reports."
- The answer is yes, we did.
- 16 Question 16: "Are there particular status
- 17 indicators that are populated when a change occurs or
- 18 is status information populated via comments?"
- 19 The answer is status is populated
- 20 automatically after steps in the auditing division
- 21 process are completed and our revised report will
- 22 reflect these changes.
- MS. ANDERSON: I would like to maybe do a
- 24 time check right now. We are at the time that we had
- 25 scheduled for our morning break. I was wondering if

1 we could take five minutes, refill coffee, whatever,

- 2 then come back. We are behind and we may not get
- 3 through all of the questions.
- 4 Does anyone object to that? Let's take
- 5 five and come back.
- 6 (Recess.)
- 7 MS. OLIVER: Resume.
- MS. ANDERSON: We are going to begin again
- 9 and go back on the transcription.
- Joe, do you want to pick up where we left
- 11 off?
- MR. DELLA TORRE: I am going to turn it
- over to Geoff May for follow up.
- MR. MAY: With regard to question number
- 15 24, we have caucused internally. Although we stand
- 16 by the actions we have taken to date, we are going to
- 17 provide a supplemental response to help clarify the
- 18 issues.
- MS. ANDERSON: So that will be in our
- 20 follow-up questions just like we have from number 1?
- MR. MAY: Correct.
- MR. DELLA TORRE: Question 17 from MCI
- 23 WorldCom. "Please provide the list SDCs utilize to
- 24 determine non-fatal errors."
- This was from Owest's ordering web site,

1 Qwest,com. This is in our test report Section 2.1.4.

- 2 The non-fatal errors include those such as missing
- 3 contact information or mere match of a name or
- 4 address.
- 5 MR. WEEKS: There is a bullet list that
- 6 gives you the list of the non-fatals and fatals off
- 7 the web site.
- 8 MS. OLIVER: Becky Oliver, WorldCom.
- 9 So, does the SDC actually, you know,
- 10 envisioning this, sitting there with the list? How
- 11 do they work to make sure they cover the --
- 12 MR. DELLA TORRE: We didn't actually see
- 13 them use the list under the assumption that these
- 14 folks knew that, but we did not see them using the
- 15 list off of the web site. Additionally, there is an
- 16 error in the SOP to look for that if it's missed by
- 17 the SDC.
- 18 MS. OLIVER: Just for clarification. Your
- 19 statement that, "based on the assumption that they
- 20 knew that."
- Do you mean based on the assumption that
- 22 the SDC had the knowledge-
- MR. WEEKS: That they had been trained and
- 24 the training reinforces what kind of --
- MS. OLIVER: Thank you.

1 MR. DELLA TORRE: They do have reference

- 2 materials that we did see SDCs using. They identify
- 3 what the various codes are, how they are employed.
- 4 We did observe SDCs responding appropriately to error
- 5 conditions.
- 6 Question 18. "Are there procedures in
- 7 place in the event the SDC cannot get a hold of a
- 8 CLEC to obtain corrective information?"
- 9 The answer is yes. Non-fatal error
- 10 notices are sent to CLECs in every instance of a
- 11 non-fatal error. The CLEC may correct the order
- 12 using the same PON or contact the SDC. Phone calls
- 13 are not a mandatory process for addressing non-fatal
- 14 errors.
- Our report has been revised in the most
- 16 recent version.
- 17 19 --
- MS. OLIVER: Excuse me. Becky Oliver.
- I haven't seen the report update you have
- 20 just referenced. But the report and where this
- 21 question came from was it seemed to imply that for
- 22 this error either the SDC would call the CLEC on the
- 23 phone and get the correction that way, or actually
- 24 issue the non-fatal error back.
- 25 So does the response now indicate that say

1 the phone call was made, CLEC was contacted and the

- 2 CLEC representative was able to provide the
- 3 correction on the phone, that the non-fatal error
- 4 would still be sent back and the CLEC would respond
- 5 with a SUP order.
- 6 MR. DELLA TORRE: Our understanding of the
- 7 process is it's the other way around, the notice
- 8 happens first. As a courtesy the SDC may use a phone
- 9 to follow up.
- I believe we are at question 19: "Please
- 11 provide the list SDC's utilize to determine fatal
- 12 errors."
- 13 That is the same web site reference. In
- 14 our Section 2.1.4 we list examples of those fatal
- 15 error conditions or conditions that could cause fatal
- 16 errors.
- 17 Question 20: "Does the SDC identify all
- 18 known errors or is the order rejected upon the
- 19 identification of a single error?"
- 20 It's Qwest's policy to identify all errors
- 21 before rejecting the order.
- 22 Question 21: "What is meant by ASRs are
- 23 addressed on a case-by-case basis with the CLEC?"
- The answer. ASRs are addressed
- 25 individually by notifying CLEC in two forms. We have

1 updated the most recent release of the draft report

- 2 to state that all errors on an ASR cause it to be
- 3 deemed invalid.
- 4 The SDC types a letter to the CLEC which
- 5 includes the PON and error detail in the text.
- 6 Letter requests the CLEC submit a supplementary order
- 7 to correct the error within 15 days and it's E-mailed
- 8 or faxed, depending upon the method in which the ASR
- 9 was submitted. The letter is also sent in the mail.
- 10 Invalid order information is entered into
- 11 an access database used by the SDC to track the due
- 12 date for the supplementary order. Notes regarding
- 13 the communication to the CLEC is also recorded. If
- 14 the CLEC fails to submit a supplemental within 15
- 15 days the order is manually canceled.
- MS. OLIVER: Where is the e-mail address
- 17 that is used to return the letter if it is E-mailed
- 18 by, received from?
- 19 How does Owest know which e-mail address
- 20 to use?
- MR. DELLA TORRE: The CLEC's e-mail
- 22 address should be provided on the ASR that was
- 23 originally submitted by the CLEC.
- MS. OLIVER: Do you happen to know which
- 25 field offhand?

1 MR. DELLA TORRE: I don't think we do.

- 2 Sorry.
- 3 MR. WEEKS: Chris, do you have that
- 4 memorized?
- 5 MR. DELLA TORRE: We could take that away
- 6 and see if we could find out on the ASR form.
- 7 MR. CONNOLLY: Joe, isn't it the case that
- 8 the e-mail that comes in would have the address of
- 9 the sender.
- 10 MR. WEEKS: Certainly would.
- MR. DELLA TORRE: That would make sense.
- 12 We will determine if, in fact, there is sort of like
- 13 a design contact that is separate, a separate piece
- 14 of information.
- MS. OLIVER: That's fine. No further
- 16 follow-up is necessary.
- 17 MR. DELLA TORRE: Thank you.
- 18 Question 22: "Does Qwest not have
- 19 documented procedures the SDC would follow for ASRs?
- 20 Yes.
- MS. ANDERSON: I am not sure what "yes"
- 22 means?
- MR. DELLA TORRE: That is why I am reading
- 24 the question a little more slowly.
- MR. FINNEGAN: Like a Palm Beach ballot.

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1 (Laughter.)
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- 2 MR. DELLA TORRE: We do not have
- 3 documented procedures.
- 4 MR. WEEKS: We don't have the EMPs in
- 5 our -- I guess the question is are there M&Ps Qwest
- 6 has?
- 7 MS. OLIVER: Correct. The question is
- 8 getting at the statement about how invalid ASRs are
- 9 handled on a case-by-case basis. Our question is,
- 10 are their documented procedures Qwest is using.
- 11 MR. DELLA TORRE: The documentation answer
- 12 is no. Is there a process? The answer is yes. Did
- 13 we observe the process being adhered to? The answer
- 14 is yes.
- 15 Question 23: "Is the ASR rejected
- 16 manually or electronically?"
- 17 The answer is manually.
- 18 Question 24: "Does the SCIE designate a
- 19 single point of contact responsible for overseeing
- 20 the lifecycle of CLEC enquiries and escalations
- 21 through to resolution?"
- The answer is no. They can be transferred
- 23 or referred to the next (inaudible) within the SDC
- 24 then responsibility for that inquiry and escalation
- 25 also transfers.

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1 Question 25: "Are unresolved tickets
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- 2 automatically escalated by Qwest or does the CLEC
- 3 have to request escalation?"
- 4 The answer is, escalation can happen by
- 5 either party, either at the request of the CLEC or if
- 6 the original SDC is unable to respond to the
- 7 question.
- 8 Question 26: "Did KPMG witness the steps
- 9 between opening and closing CSIE tickets?"
- The answer is yes.
- 11 27: "Is there a designated party that
- 12 identifies resolved issues and closes the tickets in
- 13 the database?"
- 14 Similar to question 25, is the person
- 15 currently responsible and holding that spec ticket.
- 16 28: "Is closure of the ticket validated
- 17 by the CLEC?"
- The answer is yes. We have additional
- 19 detail in 24.8-8.
- 20 29 --
- MS. OLIVER: Question 28, follow-up.
- Is the CLEC validation of ticket closure,
- 23 does that happen before the ticket is actually closed
- 24 or in conjunction or after?
- MR. DELLA TORRE: The call is made just

- 1 prior to closure.
- 2 However, basically, if the phone isn't
- 3 answered by the CLEC, a message will be left in voice
- 4 mail and the ticket will be closed.
- 5 The CLEC then does have the liberty or
- 6 authority to call back and reopen or readdress that
- 7 issue if it wasn't resolved to their satisfaction.
- 8 MR. DELLA TORRE: My apologies.
- 9 Correction. A new ticket would be offered.
- 10 Question 29 and some context: "CLEC
- 11 requests for expedites or inquiries related to ASR
- 12 orders, are handled by the Monitoring Group in either
- 13 Des Moines, Iowa or Salt Lake City, Utah."
- 14 Question: "How are expedites or inquiries
- 15 tracked?"
- 16 Expedites are tracked in Lotus Notes and
- 17 EXACT. Non-order related inquiries are tracked using
- 18 call logs for center employs.
- 19 Let me say it again. The document is
- 20 called the call log for center employs. This has
- 21 been clarified in our most recent report, Section
- 22 2.1.5.
- 23 Question 30: "Please clarify, is HEET
- 24 updated by the Lotus Notes database? What are the
- 25 critical date-related information?"

1 Answer HEET is updated automatically by

- 2 Lotus Notes. DateOrelated information includes the
- 3 due date. We have updated this in 2.1.5.
- 4 Question 31: "Please verify, it is only
- 5 at the CLECs's request that ASR expedites and
- 6 inquiries can be escalated to senior ISC staff."
- 7 Similar to before, both CLECs and Qwest
- 8 SDCs can escalate with expedites and inquiries.
- 9 32: "Are there procedures in place in the
- 10 event a senior ISC staff cannot assist the CLEC?"
- 11 The answer is yes. There is additional
- 12 escalation of consultation with subject matter
- 13 experts until the issue is resolved.
- 14 Question 33: "Please verify, Qwest
- 15 internal process improvements do not formally follow
- 16 Qwest CMP."
- 17 The answer, the process improvement
- 18 tracking tool is separate from the change management
- 19 process. If a change is -- improvement is
- 20 implemented which doesn't impact CLECs it would not
- 21 necessarily be communicated to the CLECs.
- Other questions on Test 12.8?
- 23 (Pause.)
- MR. DELLA TORRE: I was looking for an
- 25 affirmative response.

1 Question 34: Did KPMG witness how Qwest

- 2 addresses feedback during quarterly executive
- 3 conference calls, in customer service meetings, or
- 4 through CLECs respective Qwest Service Managers?"
- 5 The answer is no.
- 6 Question 35: "What evidence was provided
- 7 to KPMG to make such a conclusion statement?"
- 8 The statement was capacity management is
- 9 addressed at both systems and staffing levels, for
- 10 context.
- 11 KPMG reviewed documentation specific to
- 12 the wholesale markets IWSC long-range forecast
- 13 report, reviewed ACD logs, IBA system track -- IBA,
- 14 interconnection business architecture systems
- 15 transaction forecasting tool, which forecasts
- 16 estimated product growth and resulting stresses on
- 17 systems that would be used to handle loads.
- 18 Additionally we conducted interviews with
- 19 Qwest IT representatives, and it was representative
- 20 that IT works with the wholesale finance group in
- 21 order to look at the IC's business as a whole, i.e.,
- 22 CLECs involved and types of orders they are placing,
- 23 the various forecasting information.
- 24 Algorithms are developed by product type
- 25 which can then be modified quarterly if required.

1 When new products are introduced they are

- 2 analyzed from a systems perspective based on the
- 3 anticipated load the order will place on the system.
- 4 Additionally we have conducted
- 5 observations of twice-daily force loading calls,
- 6 calls for adjustments to staffing levels across
- 7 virtual centers.
- 8 This is represented in Section 2.1.7.
- 9 Evaluation criteria 12.8-4 and 12.8-5.
- 10 Question 36: "Please provide a list of
- 11 the various capacity elements."
- 12 We have some that we will read off to you
- 13 but again those same criteria are referenced in 4
- 14 and 5.
- Order and call volume, staff availability,
- 16 hold times, call handling times, time to issue FOCs,
- 17 number of orders in queue.
- 18 Question 37: "Does Qwest define when
- 19 periodic reviews and adjustments will occur?"
- The answers are that there is the
- 21 twice-daily force loading calls, quarterly review of
- 22 volume forecasts and monthly review of work schedules
- 23 and head count. We note this in 2.1.7.
- MS. OLIVER: Becky Oliver, WorldCom.
- 25 So those periodic reviews at the times you

1 just stated, do adjustments then follow those

- 2 reviews?
- 3 MR. DELLA TORRE: Yes.
- 4 Question 38: "Did KPMG Consulting witness
- 5 what impact these meetings had on Qwest performance?"
- 6 The answer is yes.
- 7 Question 39: I will read the context.
- 8 "Productivity for individual SDCs, products, and ISCs
- 9 is tracked on a daily, weekly, and monthly basis.
- 10 Similarly, SDC quality is observed, recorded and
- 11 tracked by supervisors on a regular basis using
- 12 measures that include order accuracy and call
- 13 handling performance. These measures serve as the
- 14 basis for performance evaluations, feedback, and
- 15 follow-up training.
- 16 Please verify KPMG witnessed all these
- 17 activities."
- 18 The answer is yes, KPMG witnessed all the
- 19 above listed activities.
- 20 Okay.
- 21 MS. OLIVER: Becky Oliver, WorldCom.
- I would like you to back up to question
- 23 37.
- MR. DELLA TORRE: Sure.
- MS. OLIVER: I have additional follow-up.

1 It was stated the adjustments followed these periodic

- 2 reviews and I am having a hard time understanding
- 3 how. It seems a lot to make adjustments following
- 4 meetings that are held, you said there are meetings
- 5 held twice a day.
- 6 How are adjustments made that quickly with
- 7 the resources that are available?
- 8 MR. DELLA TORRE: In fact, we were
- 9 fortunate enough to have a snow storm power outage in
- 10 Denver when we were in one of these centers. And we
- 11 observed a shift in work load from one center to
- 12 another center at the time we were actually there due
- 13 to an occurrence that couldn't have been anticipated
- 14 but that had clearly a dramatic effect on capacity.
- 15 So we did see that shift happen.
- MS. OLIVER: All right.
- 17 MR. DELLA TORRE: Question 40: "Please
- 18 verify, KPMG witnessed the ISC management and
- 19 supervisory personnel utilized these measurement
- 20 tools as the basis for SDC evaluation, capacity
- 21 management, executive reports, and Public Service
- 22 Performance Results Reports that correspond to PIDs."
- 23 KPMG witnessed the above being utilized
- 24 for SDC evaluation, capacity management and executive
- 25 reports. However, we did not witness these reports

1 being utilized to directly roll up to performance

- 2 results reported in corresponding PIDs.
- I refer you to Liberty Consulting's report
- 4 for possible additional information on PID reporting.
- 5 Question 41: "Did KPMG determine that the
- 6 documented procedures are sufficient to handle and
- 7 process CLEC orders, (i.e. consistently and
- 8 accurately applying business rule edits and returning
- 9 valid responses)?"
- The answer is yes.
- 11 42: "How does Qwest incorporate training
- 12 requirements into its processes and procedures for
- 13 future increases in order capacity?
- Both SDCs and (inaudible) are
- 15 cross-trained to accommodate shifting of work on a
- 16 short-term basis.
- 17 MS. OLIVER: Becky Oliver, WorldCom.
- 18 So that response would assume the shift in
- 19 work would be acceptable if work capacity in another
- 20 region decreased?
- 21 MR. WEEKS: Or there was excess capacity.
- MR. DELLA TORRE: I believe what we have
- 23 seen and are attesting to is shifts by location and
- 24 also level.
- MS. OLIVER: This question is getting at

1 when there is an increase in work capacity and having

- 2 trained reps available to increase your staffing. I
- 3 am not sure how the response of how these reps
- 4 cross-train and being able to shift addresses the
- 5 overall increase in what needs to be supported.
- 6 MR. DELLA TORRE: Well, if the statement
- 7 is that there is a simultaneous increase in order
- 8 load short-term in all centers at the same time then
- 9 we are not able to attest to their capacity to handle
- 10 that. If the load is in different centers not all
- 11 concurrently, then we can attest to the fact that
- 12 Qwest employs shifting of resources.
- But if it was an immediate and short-term
- 14 escalation in every center, then we did not see it.
- MS. OLIVER: Thank you.
- MR. DELLA TORRE: 43: "Has KPMG performed
- 17 an evaluation to determine accuracy and adequacy of
- 18 the Qwest web site listed above?"
- 19 (Pause.)
- 20 MR. DELLA TORRE: We did evaluate the web
- 21 site for consistency and accuracy across the
- 22 different documentation and practices and procedures
- 23 employed in the particular centers. But I'd like to
- 24 ask, is the question asking whether or not we
- 25 assessed this web site for its comprehensiveness?

- 1 Maybe you could clarify the question.
- MS. OLIVER: Becky Oliver, WorldCom.
- 3 The question is trying to understand if
- 4 KPMG did an evaluation to determine if the web site,
- 5 the information on the web site was accurate and
- 6 comprehensive in that it was adequate to meet the
- 7 needs of the CLECs looking at that information, did
- 8 it provide the type of information the CLEC would
- 9 need?
- 10 (Pause.)
- MR. DELLA TORRE: We did not do a
- 12 comprehensive, stand-alone evaluation of the web
- 13 site, the information on the web site.
- 14 If and when we were presented with
- 15 information regarding how SDCs do their business,
- 16 what information is presented, and there were
- 17 references made to the web site, we then went to
- 18 determine that the information that was being
- 19 referenced was accurate, was complete, was adequate.
- MS. OLIVER: Thank you.
- 21 MR. DELLA TORRE: Let's try this again.
- 22 Other questions on Test 12.8?
- Okay. I think we should probably just
- 24 move right along after we shuffle some books.
- MS. ANDERSON: Yes. You just need to

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1 change teams.
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- We are going to be moving right on to Test
- 3 15. KPMG will be changing some support team members.
- 4 We are going to change the order of the
- 5 questions addressed. We will be dealing with
- 6 WorldCom questions first, just to prove that we at
- 7 the ROC try to ensure non-discriminatory access to
- 8 answers.
- 9 MR. DIXON: Test 15 questions?
- 10 MS. ANDERSON: Right and you guys are
- 11 getting your questions answered first.
- MR. DIXON: Right. I just wanted to make
- 13 sure we were on the same page.
- MS. ANDERSON: Yes.
- 15 (Pause.)

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1 Test 15 - POP Volume Performance Test
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- MS. ANDERSON: We will move to Test 15,
- 3 volume testing. We will be addressing WorldCom
- 4 questions first. I think we have made our swaps
- 5 here. A technical term.
- 6 MR. WEEKS: Okay.
- 7 MS. ANDERSON: Okay, Joe and Mike.
- 8 MR. WEEKS: Test T is the POP Pre-order
- 9 Provisions Volume Performance Test. The questions
- 10 that were prepared were based upon the report dated
- 11 March 19th. We have subsequently, on April 11th,
- 12 produced a different report, an additional or revised
- 13 report.
- 14 So some of the questions may be a little
- 15 out of sync with what is sitting out there right now,
- 16 but we will try to answer them as best we can.
- For those of you who like to keep score,
- 18 32 satisfies two of the particular evaluation
- 19 criteria were diagnostic in nature, so they are not a
- 20 pass or fail.
- 21 So that is where we are on that. We will
- 22 start with WorldCom questions.
- MR. DELLA TORRE: All right. WorldCom
- 24 question number 1: "Please verify, KPMG did not
- 25 perform any scalability analysis during this test."

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1 That is a correct statement.
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- 2 Question 2: "Please verify, LSOG 5
- 3 business rules applied to GUI and EDI volume
- 4 testing."
- 5 That is correct. We have updated this in
- 6 our revised report.
- 7 Question 3: "What projected transaction
- 8 volume was determined by analyzing historical CLEC
- 9 ordering behavior, CLEC and Qwest forecasts?"
- 10 I will read three numbers off to you. The
- 11 March, 02 projected volumes for LSRs: 171,000. For
- 12 DSRs, 32,400 for a total of 203,400.
- 13 Question 4: "Please verify, during POP
- 14 volume performance test that stand alone pre-order
- 15 queries were executed and resulting information was
- 16 utilized to populate order transactions."
- Just as a clarification, the concept of
- 18 stand alone pre-orders is that they are not then
- 19 integrated with the orders.
- 20 For our volume test we used stand alone
- 21 pre-orders as independent acts.
- 22 5: "How did KPMG preserve blindness not
- 23 only during he preparation stages but during
- 24 execution of testing on each of these particular
- 25 days?"

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1 Referencing the normal P and (inaudible).
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- 2 The blindness during preparation stages,
- 3 there was no specific identification of test accounts
- 4 and scenario types and transaction types that we
- 5 would run that would distinguish them from volume and
- 6 function.
- 7 In terms of execution, Qwest was not
- 8 notified of the excuse dates or times from the normal
- 9 peak.
- 10 MS. OLIVER: So it would be correct to say
- 11 there was no difference between the test bed accounts
- 12 used for POP volume performance tests and test bed
- 13 accounts used for the functionality testing?
- MR. WEEKS: In terms of the type of
- 15 accounts, if you want to describe the business
- 16 characteristics of the accounts, then they were
- 17 similar.
- 18 If you want to talk about the specific
- 19 details of the accounts, yes, there were separate
- 20 accounts provisioned with the different company code
- 21 than the company code used for feature function test.
- MR. DELLA TORRE: But the original state
- 23 of the orders which is how we request the test bed,
- 24 these provide us with a single line residential
- 25 account that has already been monitored into a CLEC.

1 That request was exactly the same, so there would

- 2 have been no distinguishing the two.
- 3 Question 6: "What is the percentage break
- 4 out between orders designed to FOC and orders
- 5 designed to error?" Then the follow-on is, "Was an
- 6 activity type (i.e., new) used for a single account
- 7 multiple times?"
- 8 Let me answer before we go on. Percentage
- 9 breakout. For the normal day, normal and peak
- 10 combined, which is typically how we provide the
- 11 results was 2.24 percent of the orders were designed
- 12 to receive an error.
- 13 The answer is yes. That a particular
- 14 activity type was used on a single count multiple
- 15 times.
- MR. CONNOLLY: The 2.24 percent of the
- intentionally induced error was unique to orders?
- 18 Can you list the percentage on pre-orders as well?
- MR. DELLA TORRE: We do not have a
- 20 pre-order error number. We did not submit
- 21 intentional errors on pre-orders.
- MR. CONNOLLY: Thank you.
- MR. DELLA TORRE: Question 7: For
- 24 context, "Disconnects were used as a proxy for
- 25 Directory Service Request (DSR) orders." The

1 question is or request is, "Please clarify this

- 2 footnote."
- 3 And our response, directory service
- 4 requests are manual transactions, and since this is a
- 5 manual order, it was determined that a disconnect
- 6 order, because of the number of fields that must be
- 7 populated on it, could serve as a proxy for the DSR.
- 8 This approach was approved by the TET.
- 9 MS. OLIVER: Becky Oliver with WorldCom.
- I need to back up to question 6, please.
- 11 The response was, the single activity type
- 12 was used multiple times on a single account.
- MR. WEEKS: Yes.
- MS. OLIVER: How is that facilitated by
- 15 KPMG? I am assuming that that response means that
- 16 for account A I had --
- MR. WEEKS: The same order process --
- MS. OLIVER: -- new loop, new loop, new
- 19 loop, for example?
- MR. DELLA TORRE: That's right.
- MS. OLIVER: So wouldn't that -- second
- 22 follow-up to question 6, I didn't hear the response.
- 23 What error condition --
- MR. DELLA TORRE: Yes. Absolutely, my
- 25 apologies. We had invalid desired due dates, invalid

- 1 picks and invalid help picks.
- MS. OLIVER: Is that in the report?
- 3 MR. WEEKS: It's in the revised report.
- 4 MR. DELLA TORRE: Yes, revised version.
- 5 MS. OLIVER: Thank you.
- 6 MR. DELLA TORRE: You are welcome.
- 7 Question 8: "Please clarify how was Qwest
- 8 directed to establish test bed accounts for the
- 9 volume test?"
- I believe we did you discussed that a
- 11 moment ago.
- 12 "What, if any, information was provided by
- 13 KPMG for Qwest to establish these accounts?"
- "What information was provided back to
- 15 KPMG upon completion of the test bed set up?"
- And those would be CSRs for those accounts
- 17 for facilities inventory information, for our ability
- 18 to do new transactions. (Inaudible).
- 19 Question 9: "Did Qwest systems properly
- 20 handle the planned erred transactions under increased
- 21 volume conditions?"
- The answer is yes. Qwest systems handled
- 23 the erred transactions as expected.
- 24 Follow-up question: "Did KPMG Consulting
- 25 induce non-fatal and fatal error conditions.

1 The answer is yes, that we did induce

- 2 them, but please keep in mind our discussion before
- 3 about non-fatals versus fatals and in this case
- 4 non-fatals would be processed manually. And by test
- 5 design manual orders were not responded to.
- 6 Question 10: "When and how were the
- 7 results of the first stress test provided to Qwest?
- 8 Were these results provided to the ROC TAG? Did
- 9 Owest make any changes between the first stress test
- 10 and additional diagnostic stress volume test?"
- 11 Complete results for volume testing were
- 12 first produced in the March 19, 2002 report
- 13 distributed to the ROC TAG.
- 14 However, I believe the first observation
- was raised on December 12 of 2001 indicating we had
- only received approximately 42 percent of the LSRs
- 17 that we expected to receive, therefore there was a
- 18 public informal release of information on the volume
- 19 test performance, but it was not, in fact, the
- 20 complete results. It was just an indication of the
- 21 problems we had found.
- 22 And per Qwest Formal Response to 12-18,
- 23 Qwest did make changes and fixes, we did not perform
- 24 a root cause analysis. However we did around the
- 25 second iteration of the stress test.

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1 11: "How is Qwest able to disable the
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- 2 pending order restriction on the volume transactions
- 3 only and not on other production orders?"
- 4 Now, I will -- the way that I think this
- 5 was done was through a customer code difference that
- 6 we used in volume versus feature function. But what
- 7 the actual specific changes that were made by Qwest
- 8 that made that happen, I do not know and we did not
- 9 verify.
- 10 Question 12: "Were the error conditions
- 11 imposed on orders that were designed to flow
- 12 through?"
- The answer is yes.
- 14 13: "Why would these flawed orders not
- 15 receive reject/error responses from Qwest?"
- 16 Again, these particular orders were not
- 17 expected to flow through, therefore were dropped from
- 18 manual handling and, by test design, would not be
- 19 responded to.
- Question 14 is directed to HP.
- 21 MR. MAY: In the interested of efficiency
- 22 we would like to defer this question and response to
- 23 when we address AT&T questions 7 and 8 because HP's
- 24 response to these questions covers this ground in a
- 25 bit more. HP would be happy to address any remaining

1 WorldCom concerns or follow-up questions after those

- 2 responses.
- 3 MR. DELLA TORRE: Question 15: KPMG makes
- 4 reference to several other data sources for
- 5 constructing, executing, evaluating the volume test
- 6 and the request is, "Please elaborate, how were these
- 7 additional pieces of information used by KPMG in
- 8 performing the POP volume test?"
- 9 We used forecast and historical volume
- 10 data to determine both the number and the type of
- 11 transactions that would be submitted over the normal
- 12 volume, normal peak and stress volume.
- 13 Question 16. Context. "KPMG Consulting
- 14 examined a sample of 500 pre-order responses for
- 15 completeness." Question: "How was this sample
- 16 derived?
- 17 Did the sample include multiple
- 18 occurrences of the same pre-order responses for an
- 19 individual account?"
- 20 KPMG Consulting used a repetitive example
- 21 and multiple occurrences of the same pre-order
- 22 responses for an individual account or review.
- By representative sample, we selected
- 24 across a variety of types, across the hours of the
- 25 day, in order to sample across the different

- 1 possibilities.
- MS. OLIVER: I am not sure I followed
- 3 that. Representative sample. So you looked at
- 4 production activity, or representative sample of --
- 5 MR. WEEKS: Of the responses we received.
- 6 MR. DELLA TORRE: Of the responses we
- 7 received to the pre-order queries we submitted. We
- 8 submitted across several types of pre-orders,
- 9 throughout the course of the day we submitted
- 10 queries, we received responses to those.
- 11 Once all of those responses were received
- 12 we selected by type and by time across the day and
- 13 across the types.
- MS. OLIVER: Thank you.
- MR. DELLA TORRE: Sure.
- 16 Question 17: Did KPMG perform any root
- 17 cause analysis regarding the issue of the STATE
- 18 field?
- In fact, we did do some additional
- 20 analysis on this that was the result of comments made
- 21 to our first issuance of the report. KPMG Consulting
- 22 misinterpreted the conditions surrounding the STATE
- 23 field and, in fact, after we clarified our
- 24 understandings of the business rules, we determined
- 25 that Owest systems did in fact provide a complete

1 CSRQ pre-order responses via both EDI and GUI. That

- 2 will be reflected in the report.
- 3 Question 18: "How was this sample
- 4 derived? Did the sample include multiple occurrences
- 5 of the same pre-order response for an individual
- 6 account?"
- 7 And essentially the same answer.
- 8 MS. OLIVER: Okay.
- 9 MR. DELLA TORRE: As 16.
- 10 Question 19: "Criterion 15-2-1 'Of 5940
- 11 LSRs submitted, 100 percent received FAs.' Please
- 12 validate, these were only the orders designed to
- 13 flow-through?"
- 14 That is not correct. Functional
- 15 acknowledgments were received for both flow and
- 16 non-flow orders. The flow-through determination
- 17 happens after the functional acknowledgment is
- 18 generated.
- 19 Question 20 --
- 20 MS. OLIVER: Becky Oliver, WorldCom. I
- 21 need to ask a clarification on that.
- MR. DELLA TORRE: Certainly.
- MS. OLIVER: Non-flow through, I guess I
- 24 am thinking of performance volume tests, all the
- 25 orders were designed to flow through.

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1 MR. DELLA TORRE: That is not correct.
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- MR. WEEKS: We stick in some records.
- MR. DELLA TORRE: We have, there were
- 4 orders that were sent in intentionally to drop.
- 5 MS. OLIVER: Because of an error
- 6 condition.
- 7 MR. DELLA TORRE: Correct.
- 8 MS. ANDERSON: Or designed to flow
- 9 through.
- 10 MS. OLIVER: Okay.
- 11 MR. DELLA TORRE: They are sent as sort of
- 12 a control group, if you will.
- MR. WEEKS: Again, they are designed not
- 14 to flow through. Which means they are electronically
- 15 submitted, there is nothing wrong with the order but
- 16 by its definition, it's the type of product that
- 17 doesn't flow through all the way to the service order
- 18 processor without intervention. It's designed to
- 19 drop for manual handling. So there were included in
- 20 some of the orders we sent planned non-flow throughs
- 21 that got handled manually.
- 22 All orders received through the EEI
- 23 interface get 997s because it's a protocol level
- 24 functional acknowledgment that the message had been
- 25 received and it's a valid protocol, valid type

- 1 message. That is what an FA is.
- 2 MR. DELLA TORRE: At the highest level
- 3 there would be two reasons for an order to be
- 4 non-flow through. One is flow through order that
- 5 dropped because of an error, as you indicated. And
- 6 the second is one intentionally known up front as
- 7 Mike said.
- 8 MR. FINNEGAN: Wouldn't there be a third
- 9 possibility.
- MR. WEEKS: Yes.
- 11 MR. FINNEGAN: Too many orders in the
- 12 queue.
- MR. DELLA TORRE: There would, for sure.
- 14 Question 20: "'Of 5467 LSRs submitted for
- which a FOC was expected, 95.352 percent received a
- 16 FOC.' Did KPMG perform any analysis on the
- 17 percentage of orders that did not receive a FOC?"
- The answer is yes and several of the
- 19 underlying reasons for which a FOC was not received
- 20 would include that the interface was not properly
- 21 returning the CSR, that the CFA was undetermined,
- $22\,$   $\,$  that the LSR timed out, that the order was unable to
- 23 retrieve the SBN. That there was a SOP error or CLEC
- 24 error on the orders.
- MR. FINNEGAN: Just to understand, there

1 was an accounting of all of the ones that didn't go

- 2 back? So if there were a case of it got lost, lost
- 3 order situation, you didn't see any completely lost
- 4 orders?
- 5 MR. DELLA TORRE: Yes.
- 6 MR. WEEKS: That's correct.
- 7 MS. ANDERSON: Could I interrupt just a
- 8 moment. This is Denise. Would folks on the bridge
- 9 please be sure their mute buttons are on? We have a
- 10 lot of staticky paper shuffling. Thank you.
- 11 Okay.
- 12 MR. DELLA TORRE: Question 21: "Owest's
- 13 response to Exceptions [3084 & 3092] Stated that
- 14 during the reported times, Qwest experienced a system
- 15 problem. Did Qwest implement any fix upon
- 16 identification of the system problem?"
- Just representing Qwest's response here,
- 18 formal response, Qwest noted a system event that
- 19 occurred during normal tests on 11-1 that lasted
- 20 approximately 48 minutes. The response did not
- 21 detail any fix that may have been implemented.
- MR. FINNEGAN: There is a later evaluation
- 23 criteria where KPMG reports 100 percent system
- 24 availability for the ordering interface.
- That seems inconsistent with those

- 1 exceptions. How could you, in the exceptions,
- 2 identify and note an outage of a server, but then in
- 3 the evaluation criteria report a hundred percent
- 4 systems availability?
- 5 MR. DELLA TORRE: The systems availability
- 6 is a measure of the front end. Hence you will note
- 7 systems availability and functional acknowledgments
- 8 both of much higher numbers than the back end systems
- 9 that they may link to.
- 10 As I noted before, some of the reasons a
- 11 FOC might not be returned, well in those conditions
- 12 those FOCs weren't returned, but we did receive
- 13 functional acknowledgments because the interface was
- 14 available. That doesn't necessarily mean all the
- 15 back end systems were behaving appropriately or are
- 16 up or available.
- 17 MR. FINNEGAN: If I recall the definition
- 18 of a system outage in the PID it's a serious loss of
- 19 functionality.
- 20 MR. WEEKS: Again, I will state that the
- 21 purpose of the volume test has always been the
- 22 ability of the interface that is unique to the
- 23 wholesale community to be available and accept
- 24 orders, not for the entire complex that processes all
- 25 orders. It's a test of the ability of that front end

1 system to absorb large volumes of orders over a short

- 2 period of time and it's never been intended, nor in
- 3 the other jurisdictions either, intended to guarantee
- 4 that all the systems downstream from the order
- 5 interface systems were available and operating
- 6 properly.
- 7 MR. DELLA TORRE: If I may to follow on,
- 8 sorry to interrupt there, during that 48-minute
- 9 outage period we were receiving other -- some of the
- 10 order types and others we were receiving late. So it
- 11 was not an across-the-board shutdown.
- MR. FINNEGAN: What I was going to say,
- 13 with even Mike's definition, you are just at some
- 14 bounds on the interface you are evaluating, wouldn't
- 15 the FOC problem be in bounds in that evaluation as to
- 16 the system's ability to accept and process the
- 17 orders?
- MR. DELLA TORRE: That is why we issued
- 19 the exceptions on missing and late FOCs. Your
- 20 question was originally on system availability and
- 21 contradiction. We are in fact stating yes, you are
- 22 correct. We did note there was a problem returning
- 23 FOCs, but no, you are not correct that that
- 24 necessarily implies systems availability is down.
- MR. WEEKS: So as long as I can still

1 place orders and as long as I am still receiving

- 2 responses, I don't have -- the standard isn't in
- 3 perfection. I don't have to have --
- 4 MR. FINNEGAN: If you are sending orders,
- 5 not receiving FOCs, you don't consider that a serious
- 6 loss of functional.
- 7 MR. WEEKS: It is defined for the PID, but
- 8 not for the purposes of volume tests.
- 9 MR. FINNEGAN: Even with the limited
- 10 definition, wouldn't that be systems unavailable if
- 11 you are not receiving FOCs?
- 12 MR. WEEKS: You could not get FOCs for a
- 13 variety of reasons. As long as you are still getting
- 14 your messages in or getting your LSRs in and they are
- 15 being acknowledged and being processed, then the fact
- 16 there is some downstream dysfunctionality doesn't
- 17 mean the wholesale interfaces are down because there
- 18 is a common piece between wholesale and retail. That
- 19 is kind of the boundary you were talking about
- 20 earlier.
- 21 MR. FINNEGAN: I understand there are
- 22 reasons other than systems outage, but in this
- 23 particular response Qwest said the reason they didn't
- 24 get the FOCs was the system was down.
- MR. WEEKS: Part of the system, but not

- 1 the wholesale system.
- 2 MR. FINNEGAN: Part of the system.
- 3 MR. WEEKS: But the wholesale system which
- 4 is all the volume test is designed to evaluate.
- 5 MR. DELLA TORRE: If we said this wrong we
- 6 will fix it, but it wasn't a systems outage noted by
- 7 Qwest. It was a systems event. The system we saw
- 8 was not missing responses, but rather we saw
- 9 duplicate responses, therefore clearly the system was
- 10 available and was in fact too available. We received
- 11 multiple responses back including error conditions
- 12 because the orders appeared to be requeued and
- 13 processed twice. So this was a systems event noted,
- 14 not a systems outage. So in terms of impact on
- 15 systems availability, there is none.
- MR. FINNEGAN: There was also reference to
- 17 a server outage, server outage causing the system
- 18 event. I guess the bottom line is KPMG viewed that
- 19 as system was available.
- 20 MR. WEEKS: System was behaving, it was
- 21 interacting, communicating and processing and doing
- 22 some things you would expect it to do. The fact it
- 23 didn't do them all perfectly doesn't mean it wasn't
- 24 available.
- MR. DELLA TORRE: Additionally, in terms

1 of systems availability in those where we didn't

- 2 receive a FOC because there was a systems condition,
- 3 those orders dropped from manual handling and we
- 4 wouldn't have received it, because manual and
- 5 processed order are not handled during the volume
- 6 test.
- 7 So while we may have expected under normal
- 8 conditions to receive a manually processed FOC or
- 9 manually processed error, we did not receive either
- 10 because of the test design.
- 11 So when these FOCs in fact could not flow
- 12 through they dropped from manual handling and then
- 13 were essentially dead in terms of the volume test.
- 14 Again, no impact or reference can be drawn
- 15 to systems availability because, in fact, if you had
- 16 submitted an order during that same period, it may
- 17 not have flown through, but it would have been
- 18 processed and the system was available to you
- 19 potentially.
- 20 MR. FINNEGAN: So I understand the only
- 21 way KPMG would have considered the system unavailable
- 22 was one, if the system wouldn't accept the order, or
- 23 two, if there was no functional acknowledgment
- 24 received?
- MR. DELLA TORRE: Correct.

1 MR. WEEKS: Because everything, every

- 2 other interaction you have isn't being generated by
- 3 the wholesaler, it's being generated by the back end
- 4 common retail wholesale systems.
- 5 MR. FINNEGAN: Well, I won't get into the
- 6 advocacy.
- 7 MS. ANDERSON: We may be in a
- 8 philosophical difference here.
- 9 MR. WEEKS: That is an explanation of how
- 10 we have conducted all the volume tests in all the
- 11 jurisdictions. It is what it is. If that is not
- 12 desirable or acceptable, do your advocacy in the
- 13 right places.
- MR. DELLA TORRE: Back to the questions.
- 15 Question 22 from WorldCom.
- A sample, sampling question, which we
- 17 discussed earlier, the same method was used and
- 18 multiple occurrences also occurred.
- 19 Question 23: "Did KPMG perform an
- 20 evaluation of the accuracy of the due date provided
- 21 on the FOC?"
- The answer is yes. The due dates did in
- 23 fact conform or match the due date return by Qwest.
- 24 Question 24: "Did KPMG find that the
- 25 missing DSGCON field in the FOC response had no

1 impact to Qwest downstream processing and completion

- 2 of the order?"
- 3 In fact that is not an evaluation we make
- 4 here. These orders did not go through to completion.
- 5 MS. OLIVER: Becky Oliver, WorldCom. The
- 6 report includes the statements that the missing
- 7 value, in KPMG's opinion, would not impede the CLEC
- 8 business operations, but it seems to imply that you
- 9 were looking at it a step beyond. That is why the
- 10 question was asked, well, does that impact the
- 11 placeability.
- 12 MR. DELLA TORRE: The reason the comment
- 13 was thrown in is because it's a required field, in
- 14 terms of evaluating the volume test. It's an
- 15 assessment of the firm order confirmation in the
- 16 various fields, fields, forms and values that are
- 17 populated and whether they are populated
- 18 appropriately.
- 19 So that is sort of the boundaries of the
- 20 volume test evaluation.
- 21 While we made the comment that since it
- 22 was a required field it would originally be provided
- 23 by the CLEC. If it were not returned, the CLEC would
- 24 already have that evaluation.
- If you go beyond that into the downstream,

- 1 that was not part of the evaluation.
- Question 25: "What is the threshold IMA
- 3 utilizes to determine LSRs are not being processed in
- 4 a timely fashion?"
- 5 We did not identify and do not know what
- 6 that threshold is.
- 7 Question 26: "When flagged for manual
- 8 attention, what audit and control procedures are
- 9 employed by Qwest to ensure these orders are reviewed
- 10 in a timely fashion?"
- 11 That also is not in the scope of the
- 12 volume test.
- 13 Other follow-up questions to the WorldCom
- 14 section?
- Move on to AT&T.
- Question 1: "Confirm that the 'Local
- 17 Service Ordering Guidelines (LSOG) 5 Business Rules,'
- 18 that were the basis for pre-order and order
- 19 transactions, are those business rules published by
- 20 Qwest and not ATIS?"
- 21 That is correct.
- We will defer questions 2 and 3 to HPC.
- MR. MAY: AT&T question number 2:
- 24 "Identify the source of the Interactive Agent used to
- 25 conduct Test 15."

1 The interactive agent used by HPC in Test

- 2 15 was developed internally by HPC and was based on
- 3 the telecommunications industry form Interactive
- 4 Agent Standard, which is TCIF-98-006, issue 2.
- 5 Prior to March 11, 2002 the HPC
- 6 Interactive Agent was TCIF, issue 2. On March 11,
- 7 2002 the HPC IA was upgraded and was based on TCIF,
- 8 issue 2, revision 1.
- 9 MR. FINNEGAN: Follow-up. The tests
- 10 appear to be done in the November time frame?
- MR. MAY: January.
- 12 MR. FINNEGAN: January.
- MR. MAY: Yes.
- 14 MR. FINNEGAN: Some of those references
- 15 were additional information you are saying after
- 16 March 11th, 2002?
- MR. MAY: Yes.
- MR. FINNEGAN: Okay.
- MR. MAY: AT&T 3: "Confirm the
- 20 interactive agent used to conduct Test 15 is the same
- 21 as the system used for conducting the functionality
- 22 testing. If different Interactive Agents were used,
- 23 please describe both and provide an explanation for
- 24 the reasons for using different Interactive Agents."
- 25 HPC's internally developed Interactive

- 1 Agent was used throughout the Test 15 POP volume
- 2 testing process. With regard to Test 12, HPC used
- 3 the Templar Interactive Agent from April 12th, 2001,
- 4 to August 22nd, 2001.
- 5 HPC then migrated from Templar to the HPC
- 6 Interactive Agent as a part of HPC's internal
- 7 software development process.
- 8 MR. DELLA TORRE: Question 4: "What is
- 9 the percentage of intentional error conditions
- 10 inserted into the test volume test ordering volume?"
- 11 This is a restate.
- 12 Question 5: "How were the intentional
- 13 error conditions spread throughout the 13-state base
- of order activity?"
- There were 12 states used for these
- 16 errors. The state that was not was Oregon.
- 17 MR. CONNOLLY: That was the induced
- 18 errors.
- MR. DELLA TORRE: That's correct.
- MR. CONNOLLY: What's the percentage of
- 21 induced non-flow through conditions?
- MR. WEEKS: We don't know. We will have
- 23 to get back to you.
- MR. CONNOLLY: Thanks.
- MR. DELLA TORRE: Question 6: "What was

1 the incidence of non-flow through orders that were

- 2 not intentionally submitted errors?"
- 3 The number is zero. Non-flow through -- I
- 4 am sorry. That were not intentionally submitted I
- 5 believe is how that is supposed to read.
- 6 MR. WEEKS: What was meant by the
- 7 question?
- 8 MR. DELLA TORRE: What was the incidence
- 9 of non-flow through orders that were not
- 10 intentionally submitted, correct? So you are
- 11 asking --
- MR. WEEKS: Let him ask his question.
- 13 (Pause.)
- MR. CONNOLLY: What we are looking for is
- 15 the number of orders that should have flowed through
- 16 but have not.
- MR. WEEKS: You are looking for the
- 18 percentage or number of flow-through orders that did
- 19 not in fact flow through for one reason or another
- 20 and that was a surprise to us?
- MR. CONNOLLY: Right.
- MR. FINNEGAN: Was that --
- MR. CONNOLLY: We hire you for order
- 24 writing skills?
- MR. WEEKS: If I could explain a little

- 1 about how we do this, we create seed orders ahead of
- 2 time that we have run through the loop and know they
- 3 are good orders, the LSRs are good and so on.
- 4 Speaking about planned non-good ones.
- 5 So it would only be unusual circumstance
- 6 on the Qwest side of the fence that would cause
- 7 planned good ones to fall out as opposed to a planned
- 8 error.
- 9 MR. FINNEGAN: Later in the report you get
- 10 into some of the math where I think you were
- 11 expecting 95 percent of orders, valid orders to
- 12 receive a valid FOC.
- MR. WEEKS: That is an evaluation
- 14 criteria.
- MR. FINNEGAN: But is that the equivalent
- of orders you expected to flow through that didn't,
- 17 if it didn't flow through, it wouldn't have received
- 18 a FOC.
- 19 MR. WEEKS: No, I think that is how well
- 20 Qwest performed.
- 21 MR. FINNEGAN: That I understand, but it
- 22 was 95.23 percent, if I remember. Something less
- 23 than a hundred. There was some percentage of orders
- 24 where you expected a FOC, but didn't get a FOC back.
- $\,$  25  $\,$  Was that because you had expected it to flow through

1 but it did not or does it include some of the ones

- 2 you didn't expect to flow through and expected to
- 3 error out.
- 4 MR. DELLA TORRE: I think the information
- 5 we presented a moment ago was incorrect. We thought
- 6 we were talking about error conditions, but in fact
- 7 if you are talking the entire population of the
- 8 volume test, and we started out with expectations of
- 9 what would flow and what would not flow, those
- 10 expectations were not a hundred percent met, until
- 11 after the fact when we then looked at the orders
- 12 again and recognized there was this error on this
- 13 case and this error on that case. And, therefore,
- 14 the order behaved as it should have behaved. Our
- 15 original expectations were incorrect.
- 16 That is an important subtlety and
- 17 distinction that when we started, I will go through
- 18 this with an example to make it extremely clear, when
- 19 we started we had ten orders, we expected 1 through 7
- 20 to flow through and 8 through 10 to drop. They
- 21 behaved as they behaved.
- When they didn't behave as we expected, we
- 23 examined them further and, in fact, found some
- 24 conditions where when they didn't behave as we
- 25 expected, they did behave as they should have,

1 because there were errors on the orders we missed.

- 2 Or there were conditions on the orders that caused
- 3 them to behave differently from what we originally
- 4 expected. So the behavior was appropriate. Our
- 5 expectation originally was incorrect.
- 6 MR. FINNEGAN: Did you account for that in
- 7 your statistics? If you thought something was
- 8 supposed to flow through and made a mistake, there
- 9 was an error on it and it --
- MR. DELLA TORRE: Yes, we did.
- MR. WEEKS: If it got counted as a
- 12 non-flow through error, it was our fault.
- MR. FINNEGAN: Yes. Did you exclude that
- 14 from --
- MR. DELLA TORRE: No, we did not. We
- 16 evaluated the behavior, not our ability to determine
- 17 expectation.
- 18 MR. FINNEGAN: Which I think would be the
- 19 reasonable thing to do. But consistent with that, I
- 20 would exclude it from your expectation of serving a
- 21 FOC.
- MR. WEEKS: That is true, because anything
- 23 that fell out would not have received a FOC, by
- 24 definition.
- 25 MR. FINNEGAN: Right. If you are

1 measuring Qwest's performance in processing orders

- 2 that should flow through --
- 3 MR. DELLA TORRE: Right.
- 4 MR. FINNEGAN: -- it's not a
- 5 hundred percent. If they are falling out because you
- 6 did something wrong --
- 7 MR. WEEKS: There is a difference between
- 8 achieved flow-through and design flow-through, the
- 9 point you are trying to make. We, like other CLECs,
- 10 made mistakes. So our achieved flow-through was less
- 11 than a hundred percent because we blew the order. We
- 12 didn't count that against Qwest.
- MR. DELLA TORRE: The expected flow
- 14 through number dropped by that number of orders that
- 15 we made mistakes on.
- MR. FINNEGAN: Okay. So it's really more
- 17 a measure of the achieved flow through and that
- 18 achieved flow through accounted for errors
- 19 unintentionally introduced by KPMG?
- MR. DELLA TORRE: Correct.
- MR. FINNEGAN: Or HP.
- MR. DELLA TORRE: Correct.
- MR. WEEKS: In other words, we put things
- 24 into piles that said did the system behave the way it
- 25 was supposed to behave, it goes over there. Did it

1 behave in a way it was not supposed to, we put them

- 2 over here.
- 3 The only thing then that could have
- 4 behaved, then, the way it was supposed to that was
- 5 flow through for the flow through percentages I think
- 6 you are talking about would be that subset of design
- 7 flow throughs that actually did flow through.
- 8 MR. DELLA TORRE: That's right.
- 9 MR. FINNEGAN: Is there numbers in here
- 10 for design flow through?
- 11 MR. DELLA TORRE: Our expected flow
- 12 through numbers, the ones that formed the basis for
- 13 the evaluation.
- 14 MR. FINNEGAN: I understand that was your
- 15 expectation, but it looked like that expectation was
- 16 bounced against the actual flow through, not the
- 17 design flow through.
- 18 MR. DELLA TORRE: It's what we expected to
- 19 flow through versus what actually flowed through.
- MR. WEEKS: Could we get to a specific, so
- 21 we can stop being general?
- MR. FINNEGAN: Sure.
- 23 (Pause.)
- MR. FINNEGAN: Okay, 15.2-2, this is on
- 25 page 15-12 on the April 11 version.

1 MR. WEEKS: 15.2-2. On April 11 it's

- 2 15-12.
- 3 MR. DELLA TORRE: Okay.
- 4 MR. FINNEGAN: It says the evaluation
- 5 criteria was Qwest systems provide valid confirm
- 6 order confirmations to valid LSR transactions
- 7 submitted via IMA EDI.
- 8 The response was, skipping in the comments
- 9 of 5467 LSRs submitted for which a FOC was expected,
- 10 95.52 percent received a FOC.
- MR. DELLA TORRE: As I said, we revised
- 12 that number down by the number we made mistakes on.
- 13 We shouldn't have expected a FOC in those conditions
- 14 if you read the criteria strictly, the way that that
- 15 is accounted for is valid LSR transactions.
- So we reduced the number of LSRs we
- 17 expected to flow through by that number we made
- 18 mistakes on, which --
- 19 MS. ANDERSON: 5467 represents the actual
- 20 number of orders that did flow through.
- 21 MR. FINNEGAN: You are kind of mixing and
- 22 matching. The numerator has the actual.
- MR. WEEKS: It, of the 5464 orders that
- 24 actually did flow through regardless of how many we
- 25 tried to make flow through, the 5467 orders that

1 actually did flow through and received -- that should

- 2 have received a FOC report, we got less than a
- 3 hundred percent on. We got FOCs for only
- 4 92.52 percent. Which means there was at least one
- 5 order we thought originally would flow through and it
- 6 did not FOC. So it did not, it dropped out. So it's
- 7 not the numerator and, because we blew it, it's not
- 8 the denominator.
- 9 MR. FINNEGAN: You said the denominator
- 10 was what actually flowed through. Is it more correct
- 11 to say what you expected to flow through?
- 12 MR. WEEKS: No. Our expectations were
- 13 higher than what we achieved. 5467 is what we
- 14 achieved, not what we intended.
- MR. DELLA TORRE: No. 5467 is what we
- 16 expected to flow through. And --
- MS. ANDERSON: Wait out the ones --
- MR. DELLA TORRE: Correct.
- MR. WEEKS: That includes the error?
- 20 MR. DELLA TORRE: No. About 200 didn't
- 21 come back. The number with the errors would be
- 22 higher than this number.
- 23 A VOICE: How may orders didn't come
- 24 through?
- 25 (Simultaneous speaking).

1 MR. DELLA TORRE: 95 percent of them

- 2 actually flowed through.
- MS. ANDERSON: So if it was -- it was 594,
- 4 is that what you are saying?
- 5 MR. FINNEGAN: The numerator is the actual
- 6 flow through rate.
- 7 MR. DELLA TORRE: Let's time out for a
- 8 second.
- 9 (Pause.)
- 10 MR. DELLA TORRE: We had an original
- 11 number, let's say a higher number. I will make them
- 12 up to make them clear. 6,000 was our original number
- 13 we expected to flow through. Later we realized that
- 14 a bunch of those we shouldn't have expected them to
- 15 flow through because they were malformed. So we
- 16 reduced the 6,000 number to 5467 that we expected to
- 17 flow through because there were, they were properly
- 18 formed orders.
- 19 Of that 5467, 95.52 percent received a FOC
- 20 flow through.
- 21 MR. FINNEGAN: Okay. So this is, I will
- 22 characterize it as a pure measure of Qwest's ability
- 23 to --
- MR. WEEKS: Return FOCs.
- 25 MR. FINNEGAN: -- flow through orders,

- 1 properly formatted flow through eligible orders.
- 2 MR. WEEKS: That's correct.
- 3 MR. FINNEGAN: There were no errors either
- 4 expected or unexpected by KPMG.
- 5 MR. DELLA TORRE: The other thing that it
- 6 checks, though, is orders that are not expected to
- 7 flow through don't, that they drop.
- 8 MR. CONNOLLY: It seems to me that you had
- 9 three categories of expectations going in. The first
- 10 being LSRs that would result in a FOC.
- MR. WEEKS: Should flow through and,
- 12 therefore, would get a FOC.
- MR. CONNOLLY: LSRs that should error out,
- 14 you rejected.
- MR. DELLA TORRE: Correct.
- MR. WEEKS: Yes.
- 17 MR. CONNOLLY: And LSRs that should not be
- 18 rejected but will not FOC.
- MR. DELLA TORRE: Correct.
- MR. WEEKS: Right then we got surprised on
- 21 some of the first --
- MR. CONNOLLY: When you executed you found
- 23 discrepancies between what your expectations were and
- 24 what the realities were.
- MR. WEEKS: That's correct.

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1 MR. CONNOLLY: Then the analysis work you
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- 2 did adjusted your three sets of initial expectations.
- 3 MR. WEEKS: Yes. So the numbers we report
- 4 here for rates like -- such as 2-2 represent of the
- 5 5467 that actually did flow through, how many of
- 6 those we got FOCs back on regardless of how many
- 7 others we sent expecting them to flow through and
- 8 they didn't.
- 9 MR. DELLA TORRE: If I would have listened
- 10 to my team earlier we could have cut to the chase
- 11 with table 15-13 which identifies the total number of
- 12 LSRs submitted, the total number of LSRs that were
- 13 flow through eligible, and the total number of FOCs
- 14 received. So it's all there.
- MR. WEEKS: In the new revised.
- MR. DELLA TORRE: So let us disgracefully
- 17 move away from this question.
- MS. ANDERSON: Thank goodness we got that
- 19 cleared up.
- 20 MR. WEEKS: Withdraw from the field
- 21 bloody.
- MR. DELLA TORRE: To number 7 and 8. Both
- 23 HP.
- MS. ANDERSON: Maybe we need to let AT&T
- 25 go first next time. They get mean. Sorry, Geoff.

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1 MR. MAY: That's okay.
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- 2 AT&T question 7: "Describe HPC's method
- 3 of recording date and timestamps on the outgoing and
- 4 incoming IMA EDI submissions. Specifically address
- 5 the points in the transaction life-cycle when HPC
- 6 established the date/time sent and date/time received
- 7 from Owest."
- 8 For EDI outbound transactions it will
- 9 obtain transaction data from an internal tape,
- 10 initiate a secure socket layer, SSL session, encrypt
- 11 the file, transmit the data file along with the IA
- 12 configuration file and close the SSL session.
- 13 The HPC IA send process obtains the system
- 14 date and time from the HPC server after sending the
- 15 file to Qwest via socket.
- 16 The outbound data is inserted in an
- 17 internal table with a system date and time. IA
- 18 proceeds to write this time to an internal table
- 19 within the HPC test harness database.
- 20 For EDI inbound transactions, the HPC IA
- 21 receive retrieves a byte stream from Qwest, the
- 22 inbound process receives the inbound responses by
- 23 opening an SSL session, decoding the inbound
- 24 response, determining the message type, EDI message
- 25 or receive, then logging the inbound transaction with

- 1 the system date when the last byte of data is
- 2 received. The byte stream is converted or decrypted
- 3 to an ASCII file and saved to a directory on the
- 4 server.
- 5 The inbound process obtains the create
- 6 time for this file and writes it to a table within
- 7 the HPC test harness database.
- 8 The inbound and outbound date and time
- 9 stamp is populated based on the system date and time
- 10 from the HPC Test 15 end class server. In order to
- 11 keep the system date and time accurate this server is
- 12 synchronized with the Naval Atomic Clock in Boulder,
- 13 Colorado. Obviously.
- 14 It is HPC's understanding that Qwest
- 15 synchronizes their servers to the Naval Atomic Clock
- 16 in Boulder, Colorado.
- 17 Any follow-ups?
- MS. ANDERSON: Don't even ask.
- 19 MR. FINNEGAN: What atom is being examined
- in Boulder, cesium?
- 21 (Laughter.)
- MR. CONNOLLY: Do I understand correctly,
- 23 Geoff, that we couldn't look at the EDI messages and
- 24 determine what you have used for the date-time-sent
- 25 according to that set of calculations.

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1 MR. MAY: That's correct.
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- We are on 8: "Describe HPC's method of
- 3 recording date and timestamps on the outgoing and
- 4 incoming IMA GUI submissions. Specifically address
- 5 the points in the transaction life-cycle when HPC
- 6 established the date/time sent and date/time received
- 7 from Qwest."
- For IMA GUI outbound transactions HPC's
- 9 IMA GUI tool obtains the local PC machine time
- 10 immediately before establishing an SSL session
- 11 connection. The SSL source code converts into
- 12 transaction data -- converts -- converts the
- 13 transaction data to a data stream and transmits the
- 14 information to the ILEC. For IMA GUI inbound
- 15 transactions the SSL session is established and SSL
- 16 source code converts the response data stream into
- 17 transaction data on receipt of the response. The
- 18 tool obtains the local PC machine time immediately
- 19 after completing Qwest's socket connection.
- 20 Inbound and outbound date/time timestamp
- 21 is populated based on the PC machine date and time.
- In order to keep the PC machine date and
- 23 time accurate, all PCs are synchronized with the HPC
- 24 Test 15 server date and time.
- 25 The HPC Test 15 server date and time is

1 synchronized with the Naval Atomic Clock in Boulder,

- 2 Colorado.
- MS. ANDERSON: A common theme has
- 4 developed here.
- 5 MR. MAY: I would like also at this point
- 6 to read WorldCom's question number 14: "Please
- 7 verify, HPC was able to electronically capture
- 8 associated ongoing submissions and incoming responses
- 9 via IMA EDI and GUI."
- 10 Do you feel that question has been
- 11 answered?
- MS. OLIVER: Yes.
- MR. DELLA TORRE: Moving on, question 9.
- MS. ANDERSON: Let me interrupt. Our
- 15 lunch has been delivered I think, or only partially
- 16 delivered.
- 17 Partially? Okay. Please continue. When
- 18 it comes I will interrupt again.
- 19 MR. DELLA TORRE: Question 9: "Confirm
- 20 that the HPC date/time stamps are those used to
- 21 produce results in section 3.0."
- That is correct.
- Questions 10 through 18.
- MR. CONNOLLY: Excuse me. Does that mean
- 25 HP calculated 3.0 results or did KPMG.

1 MR. WEEKS: They provided timestamps, we

- 2 did the calculation.
- 3 MR. CONNOLLY: Thank you.
- 4 MR. FINNEGAN: Could I ask a quick
- 5 question before we get into the matrix.
- In Section 2.35, page 15.6 of the April
- 7 11th version, it said in the evaluation of the test
- 8 performance, KPMG Consulting applied the standards
- 9 documented in Qwest's service performance indicator
- 10 definitions Version 3.0 issued May 31, 2001.
- 11 The capacity tests or volume tests were
- 12 done November and January. November of 2001, January
- 13 of 2002.
- MR. DELLA TORRE: Right.
- MR. FINNEGAN: By that time Version 4.0
- 16 was in effect. Was there a reason 3 was used instead
- 17 of 4.
- MR. WEEKS: We had the discussion about
- 19 what PID should be used for purposes of the test and
- 20 it was agreed we would use 3.0 regardless of whatever
- 21 changes or other morphs took place after that.
- 22 MR. DELLA TORRE: With the Exception being
- 23 the use of PID 4.0 for the retest associated with, I
- 24 believe, Exception 34, 35, 36, somewhere in that
- 25 group where we did a substantial retest of 4 where we

- 1 used 4.0. Otherwise it was always 4.0.
- 2 MR. FINNEGAN: Thank you.
- 3 MR. CONNOLLY: One more before we get into
- 4 these.
- 5 In the volume tests and stress tests the
- 6 company code that was used on the transaction, RSID,
- 7 that was unique to volume test.
- 8 MR. DELLA TORRE: Correct.
- 9 MR. CONNOLLY: And different from
- 10 functionality test.
- 11 MR. WEEKS: That's right.
- MR. DELLA TORRE: Correct.
- MR. WEEKS: HP may want to comment. It
- 14 went through a different certification process with a
- 15 different company code than the certification code
- 16 they went through for each function testing.
- MR. CONNOLLY: Right. Was the same
- 18 company code for the transactions used for all the
- 19 volume stress testing, you didn't use a --
- MR. MAY: Yes.
- MR. WEEKS: That's correct.
- MR. CONNOLLY: Thank you.
- MR. DELLA TORRE: Questions 10 through 18
- 24 are all of a similar nature and they are asking for a
- 25 possible reason, reasons between differences in

1 performance between GUI and EDI for the same

- 2 transaction types.
- 3 Our answer is that we did not perform any
- 4 analysis or investigate as to why those differences
- 5 may exist.
- 6 Question 19: "Explain the difference
- 7 between 'Time-out' and 'Non-response.'"
- 8 Time-out responses for pre-orders, are
- 9 pre-order responses where the response time is
- 10 greater than 200 seconds. Non-response, of course,
- 11 is one where there is never a response received.
- 12 MR. WEEKS: It's the difference between
- 13 late and never.
- MR. DELLA TORRE: This particular question
- 15 is pre-orders, I believe.
- 16 Question 20: "Did KPMG Consulting
- 17 evaluate the completeness of the Time-out
- 18 transactions it observed? What deficiencies, if any,
- 19 were found?"
- The answer is yes, we did assess the timed
- 21 out transactions. In fact, we found no discernible
- 22 differences in the content and structure of those
- 23 responses other than, of course, the response time.
- MR. CONNOLLY: A late transaction becomes
- 25 a no response when you stop looking for the response.

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1 MR. WEEKS: Or if you never receive it.
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- 2 Remember, these were solicited responses in the sense
- 3 we sent a request and were expecting a response. One
- 4 eventually arrives regardless of how late the child
- 5 lives, it's still there and could be measured,
- 6 evaluated and so on. That is distinct from it never
- 7 ever shows up. That is the distinction we are
- 8 making.
- 9 MR. CONNOLLY: Never shows up because you
- 10 only have so much time to await the response, then
- 11 you declare it lost.
- MR. WEEKS: Yes, beauty is what it is in
- 13 the eye of the beholder. One organization might wait
- 14 period one, someone else might wait 3 X.
- MR. CONNOLLY: So for the ones that are
- 16 late, because you ultimately did receive --
- 17 MR. DELLA TORRE: Right. The Time-out
- 18 responses.
- 19 MR. CONNOLLY: They were well formed in
- 20 your terms, transaction responses, all the data were
- 21 in them that you needed.
- MR. DELLA TORRE: Correct.
- MR. WEEKS: Yes, they were just tardy.
- MR. DELLA TORRE: 21.
- MR. FINNEGAN: Can I go back to test

1 cross-reference 15-2-4, on page 15-13 of the April 11

- 2 version, the latest version?
- 3 This is somewhat related to what you
- 4 discovered during the stress test. And that's if
- 5 there are too many well formed, flow-through
- 6 eligible, should-flow-through LSRs in the queue, they
- 7 will drop out for manual processing.
- 8 Do you know what triggers them to drop
- 9 out? Provide some context. It appears that if the
- 10 queue is getting such that the 20-minute benchmark is
- in danger of being missed, it would take perfectly
- 12 good, well formed should-flow-through orders and dump
- 13 them into manual processing. For no other reason
- 14 than they are going to miss the benchmark. Was that
- 15 your finding?
- MR. DELLA TORRE: It was a representation
- 17 made, there was a representation made by Qwest in one
- 18 of its responses, and I don't know the numbers, we
- 19 did not determine --
- 20 (Pause.)
- 21 MR. DELLA TORRE: We learned of the same
- 22 condition you did, probably in the same manner that
- 23 you did, which is that when a particular queue was
- 24 too long and there was an assessment made that the
- order would not be processed timely, it was dropped

- 1 because there was a potential indication for a
- 2 systems problem, therefore the order was dropped for
- 3 manual handling.
- 4 It was also represented to us that if
- 5 those queue lengths were going to change, so that in
- 6 subsequent testing we would not encounter that
- 7 problem, we did not do root cause analysis to
- 8 determine if in fact that was true. We ran
- 9 subsequent testing and did not see that behavior
- 10 indicate itself again.
- 11 MR. FINNEGAN: Was that, in your
- 12 accounting of that, between 95 and a hundred percent
- 13 discussion we had before, where your expectation was
- 14 it should have flowed through? There was nothing
- 15 wrong with the order, but it didn't flow through.
- 16 Did any of your accounting attribute the non-flow
- 17 through to too many in the queue at the time and it
- 18 dumped it out?
- 19 MR. WEEKS: We didn't do root cause as far
- 20 as I know.
- 21 (Pause.)
- MR. DELLA TORRE: The total number was
- 23 accounted for, our team did look at it and that was a
- 24 potential cause, this queue limitation, if you will.
- 25 We did account for all of them. But we do

1 not have that in here in any of the tables

- 2 represented in the back.
- 3 (Pause.)
- 4 MR. DELLA TORRE: And we don't have the
- 5 specific number that could be attributed to that
- 6 condition.
- 7 MS. ANDERSON: Qwest had their hand up
- 8 back there.
- 9 MS. NOTARIANNI: Lynn Notarianni. I want
- 10 to be real clear about something, so the wrong back
- 11 and forth impression isn't left here. Qwest has not
- 12 built or set anything in their system to trigger off,
- 13 and never did, to trigger off if something was not
- 14 an -- an FOC was not returned in 20 minutes it would
- 15 drop to a manual queue. I don't think we ever
- 16 represented that in a response to a TI.
- 17 There can be conditions based on load
- 18 coming into the system where a number of things can
- 19 queue up. If it is having trouble functioning as it
- 20 should, and there is parameters you can -- as you
- 21 tune all systems, to handle certain things and when
- 22 certain error conditions start happening to treat the
- 23 situation a certain way, and I think that is what
- 24 KPMG is responding to and what they encountered in
- 25 the test, that during the one test when we

1 encountered some of that, when we went back to look

- 2 at how we could, in the future, not have those
- 3 situations occur.
- 4 We tuned our systems as well as we
- 5 monitored for degradation in our system and when that
- 6 happens we have ways of recycling our systems very
- 7 quickly so it clears it out and you don't have to
- 8 drop things to manual queue.
- 9 So I didn't want the impression left that
- 10 Qwest had, per a particular parameter set up their
- 11 system to treat it one way or another, so a PID would
- 12 come out with a certain calculation.
- MR. DELLA TORRE: That is consistent with
- 14 the Exception, response to the Exception 3091 where
- 15 the representation is that it is load based, not time
- 16 based.
- MR. FINNEGAN: But what's the difference?
- 18 If there are flow-through eligible, has gone to the
- 19 determination it's flow through eligible and ends up
- 20 in a queue, why would that ever drop out for manual
- 21 processing? What would trigger it? You know it's a
- 22 good flow through order, it's in the queue. I
- 23 understand you say it's load. But what does that
- 24 mean in terms of the order?
- MS. NOTARIANNI: Okay, specifically what

- 1 can happen in terms of the system is, and again, we
- 2 now have processes in place, we monitor them, KPMG
- 3 retested them, we didn't see the same situations
- 4 occur.
- 5 But when you have got an operational
- 6 support system and when your -- when you are
- 7 processing transactions within the system and the --
- 8 you can get your system to a point where it ties up
- 9 and you are in a sense not processing transactions
- 10 anymore.
- 11 At those points in time, you can tune your
- 12 systems and set them up to have certain things
- 13 happening versus others.
- 14 So we would rather continue to process the
- 15 orders. If that means some things have to drop out
- 16 to manual handling, maybe then it does.
- 17 But systems can and different scenarios
- 18 can trigger it, cause different situations where
- 19 those transactions are tied up and just not
- 20 processing and they are coming at a dead state. So
- 21 you need to move it along while then you recycle your
- 22 systems and --
- 23 So again, there is no specific that says
- 24 this is always going to happen this one time or
- $25\,$   $\,$  another, but as with all systems, load conditionals

- 1 can cause certain things to happen.
- 2 MR. DELLA TORRE: If I understand the
- 3 treatment or evaluation of this sort of condition,
- 4 these orders would still be treated in terms of
- 5 timeliness and performance under say PID reporting
- 6 kind of conditions.
- 7 MS. NOTARIANNI: Correct.
- 8 MR. DELLA TORRE: As flow-through orders
- 9 even if they were not responsive to the --
- 10 MR. FINNEGAN: I don't think so. That is
- 11 my concern.
- 12 MR. DELLA TORRE: We have conditions where
- 13 we have flow-through eligible orders that should have
- 14 flowed through that did not, acknowledges and says
- 15 those are going to count against us.
- MR. FINNEGAN: We will see in the, perhaps
- 17 the data reconciliations.
- But the way the PID is designed for PO5,
- 19 it's electronically submitted and processed. If it's
- 20 flow-through eligible and it gets dumped because the
- 21 queue is too long, that is going to go into the
- 22 electronically submitted manually processed bucket
- 23 and instead of a 20-minute benchmark. It's going to
- 24 be measured against a 24-hour benchmark.
- 25 Am I incorrect in my assumption?

1 MS. VIVEROS: No, John, you are correct.

- 2 That is the definition within PO5.
- 3 And you are right, in a condition where a
- 4 flow-through eligible LSR came in and through the
- 5 load got backed up in the queue and was dropped for
- 6 manual handling Qwest wouldn't take a hit in PO5 A.
- 7 However, it is a flow-through eligible
- 8 LSR, therefore it would still be counted in the PO2
- 9 results. It still would be marked against Owest as
- 10 an order that should have flowed through but did not.
- 11 That's really what we are attempting to measure.
- 12 What was the level of flow-through.
- This was a Qwest caused condition, so we
- 14 would count that order in the denominator of PO2,
- both A and B, and take a hit for it in the numerator
- 16 because it wouldn't be there.
- 17 MR. FINNEGAN: It just seems to make the
- 18 KIO5A, electronically submitted, electronically
- 19 processed timeliness measure for FOCs somewhat
- 20 meaningless.
- 21 MR. WEEKS: That has evolved to a
- 22 discussion --
- MR. DELLA TORRE: And I would like you to
- 24 indulge me in one additional question, number 21:
- 25 "Does KPMG Consulting have an opinion on the volume

1 levels that cause the Qwest processing of flow

- 2 through LSRs to deteriorate?
- 3 Answer is no.
- 4 "Please provide volume thresholds for
- 5 pre-order and order volumes that appear to be the
- 6 cross-over point between continuous operation and
- 7 queue back up."
- 8 And it's unknown.
- 9 Other questions.
- 10 MR. SPINKS: Tom Spinks from Washington.
- 11 Going back to the questions 10 through 18.
- MR. DELLA TORRE: Yes.
- MR. SPINKS: I don't understand the
- 14 results because it seems counterintuitive that the
- 15 peak volume times would be less than normal volume
- 16 times for the order times across the board.
- 17 MR. DELLA TORRE: I believe these
- 18 questions are actually referring to GUI versus EDI.
- 19 You may be raising a different question.
- 20 MR. SPINKS: Then if you look at table
- 21 15-8 and 15-9 the IAM EDI, pre-order response times,
- 22 the times in table 15-9 for peak day are lower than
- 23 the average response times during normal --
- MR. DELLA TORRE: Actually, 15-8 and 9
- 25 again are a comparison between EDI and GUI, both for

- 1 peak days.
- MR. WEEKS: You are looking at a figure,
- 3 he is looking at a table.
- 4 MS. THIELEMANN: But I think we may have
- 5 some numbering problems, too.
- 6 MR. DELLA TORRE: Please continue. My
- 7 apologies.
- 8 MR. WEEKS: He is saying the normal day as
- 9 you look at the average, the min and max and so on,
- 10 that peak day for example for our LDQ, minimal for
- 11 normal was 2, minimum for peak was 8. Maximum for
- 12 normal was 71 and the maximum for peak was 55. Those
- 13 are just mins and maxes.
- MR. SPINKS: I am looking at the average
- 15 response times. 14.79, well --
- MR. WEEKS: I mean they are different.
- 17 MR. SPINKS: I looking at ADQ.
- MR. WEEKS: An average is an average.
- MR. SPINKS: Where the response time of
- 20 the peak was less than response time during the
- 21 normal.
- MR. WEEKS: But look at the max number on
- 23 the normal day, 61 and max on peak was only 23. So
- 24 averages can be distorted by extremes.
- 25 MR. DELLA TORRE: Quite honestly, I am

- 1 sure we can go through a variety of scenarios that
- 2 would be fairly logical and based on some experience
- 3 and exposure, but it would be speculation.
- 4 MR. SPINKS: What I was wondering was do
- 5 the plus systems during a week time that are coming
- 6 into a particular order center get to a certain point
- 7 where during this peak load it says okay now start
- 8 sending these orders over to this other place, so
- 9 that what you wind up with, during peak times is
- 10 actually faster processing than during normal times
- 11 when --
- MR. WEEKS: We were doing black box
- 13 testing, I would have no way of knowing the answer to
- 14 that question. What was going on behind the scenes I
- 15 really wouldn't be able to tell you.
- MR. DELLA TORRE: We are not aware of any
- 17 overflow systems of the type you are talking about,
- 18 but in fact, if that improved the performance, well,
- 19 that is a good thing that would come out in this
- 20 test.
- 21 The greater the performance, the more
- 22 horsepower they bring on line to address it, that
- 23 would actually be a very good thing.
- Other questions on the volume test?
- 25 Okay. Thank you. Most folks have food.

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Denise? Take five I suppose?
              MS. ANDERSON: Yes. Let's take 10 minutes
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 3
   to get drinks, eat. Then we will reengage.
              (LUNCHEON RECESS -- 12:17 P.M.)
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1 (AFTERNOON SESSION -- 12:23 P.M.)
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- 2 TEST 18 M&R End-to-End Trouble Report Processing
- 3 MR. WEEKS: Test 18 is the trouble
- 4 reporting process test. For those of you looking at
- 5 reports, this is hot off the press, latest and
- 6 greatest is April 14. We have made revisions there.
- 7 The current state of things are that there are ten
- 8 SATs, two not SATs, one unable is kind of the current
- 9 state of events. We will jump in there without a lot
- 10 of further intro.
- MR. DELLA TORRE: Test 18, question 1:
- 12 AT&T. Asks about your reference to Section V, and
- 13 that section is our PID reporting PID evaluation
- 14 section that will come out with the draft final
- 15 report.
- 16 Question number 2.
- 17 (Pause.)
- 18 MR. DELLA TORRE: 2, 3, 4, 5, 6, 7 and 8
- 19 were all questions for the -- requests for the
- 20 supporting data KPMG used to calculate the various
- 21 numbers in the specific references. We have passed
- 22 out the tables with the data on it.
- I believe an e-mail was sent earlier this
- 24 morning to a wider audience to include folks on the
- 25 bridge. So any questions that may come up from this

- 1 we can take in the next VTC.
- 2 (Pause.)
- 3 MR. DELLA TORRE: All of the related
- 4 product times and underlying numbers are provided in
- 5 the supplemental hand-out that we provided. We did
- 6 not in fact, however, review all of those. I believe
- 7 the report section states that subset we did
- 8 evaluate.
- 9 So there is a lot of information to digest
- 10 there. We certainly will be willing to take
- 11 questions on that data at some future point.
- Let's move to question number 9.
- 13 Excuse me.
- 14 (Pause.)
- MR. DELLA TORRE: Just a point of
- 16 clarification, in the report, there is a table that
- 17 exists that shows what products (inaudible).
- 18 You can use that as a cross-reference --
- MR. DELLA TORRE: Question 9: "Please
- 20 indicate whether Qwest's incorrect application of
- 21 close out codes resulted in any trouble reports being
- 22 inappropriately excluded from Qwest's maintenance and
- 23 repair PID calculations or 'no access' time being
- 24 improperly excluded from applicable maintenance and
- 25 repair results.

1 If Qwest was miscoding orders such that

- 2 orders or time were inappropriately excluded from
- 3 Qwest's maintenance and repair PID results, please
- 4 indicate the impact of the inappropriate exclusions."
- 5 KPMG Consulting did not audit Qwest's
- 6 calculations or exclusions of the (inaudible) --
- 7 reference to the Liberty Consulting report.
- 8 MR. FINNEGAN: Apart from that, the
- 9 evaluation criteria, last line talks about dispatch
- 10 of the technician are consistent with the troubles
- 11 placed on the line.
- 12 So in the context of this evaluation
- 13 criteria --
- MR. DELLA TORRE: Which criteria set?
- MR. FINNEGAN: 18.6.1, accuracy of coding.
- MR. DELLA TORRE: Which is it not
- 17 satisfied.
- 18 MR. FINNEGAN: Yes. I understand it's not
- 19 satisfied, but in the context of this evaluation was
- 20 Qwest miscoded or applying close out codes that
- 21 pointed toward some sort of customer caused delay or
- 22 customer problem?
- 23 MR. WEEKS: If I remember right the first
- 24 two digits, correct me if I am wrong, the first two
- 25 digits of the close out codes we agreed with. It was

1 the last two digits of the close out codes that we

- 2 didn't always agree with.
- 3 MR. GUZDAR: In general the second two
- 4 codes were incorrect, were the ones that were causing
- 5 the incorrect coding.
- 6 MR. DELLA TORRE: The first two were
- 7 categorization of the type, whereas the second two
- 8 were a specific identification of what the trouble
- 9 was.
- 10 MR. GUZDAR: Correct.
- 11 MR. WEEKS: So the attribution to CLEC
- 12 versus whatever I believe gets covered off the first
- 13 two; is that accurate or not? It's not always that
- 14 specific.
- MR. FINNEGAN: Is that something you find
- 16 out? I understand generally but if you had a Qwest
- 17 code and started off with a C as some sort of
- 18 customer disposition code --
- 19 MR. WEEKS: Is the question you are asking
- 20 is to validate whether or not coding could be missed?
- 21 The coding errors we saw would have caused the coding
- 22 error to be attributed to the wrong company? Do you
- 23 know that for a fact?
- 24 We did not see a situation in the testing
- 25 we did where the errors in coding we observed would

1 have caused it to be allocated to the wrong company.

- 2 MR. FINNEGAN: Okay.
- 3 MR. DELLA TORRE: Question 10: "Given
- 4 that 'Qwest instituted measures to increase frequency
- of internal audits and expand the scope of the FCC
- 6 SAVER audits to improve close out code accuracy
- 7 levels' and those measures only improved accuracy of
- 8 Qwest's close out coding by 0.5 percent, what is KPMG
- 9 Consulting's opinion on the effectiveness of this
- 10 Qwest quality improvement effort?"
- 11 KPMG Consulting renders no opinion on this
- 12 performance.
- I believe that takes us to WorldCom
- 14 questions, any other questions on the AT&T section?
- WorldCom number 1: "At what point
- 16 following the SOC of a CLEC order can a CLEC
- 17 electronically submit a trouble ticket for that
- 18 order?"
- 19 And we did confirm that they can be
- 20 submitted immediately after delivery of the SOC.
- 21 Question 2: "How are trouble tickets
- 22 handled electronically vs. manually?"
- 23 Answer is they are, in fact, processed in
- 24 the same manner.
- 25 MR. WEEKS: We assume that means submitted

- 1 electronically versus submitted manually.
- 2 MR. DELLA TORRE: Then how those are
- 3 subsequently processed.
- 4 MR. WEEKS: We interpreted the question in
- 5 the following way. Regardless of the way the CLEC
- 6 submits the trouble ticket, electronically or
- 7 manually, once in the system the way it's processed,
- 8 there is no difference with respect to how it was
- 9 entered.
- 10 MS. OLIVER: That is kind of what I think
- 11 our next question is asking.
- 12 MR. DELLA TORRE: And our answer to that
- 13 question was yes, in fact, they are processed the
- 14 same way. I.
- MS. OLIVER: Thank you.
- 16 (Pause.)
- MR. DELLA TORRE: For scope and nature of
- 18 this test versus some of the other sections, a lot of
- 19 the process based questions were not the scope of
- 20 these tests. These were, as we call, black box or
- 21 transaction based tests.
- MS. OLIVER: What are the process aspects
- 23 addressed in another test.
- MR. WEEKS: Yes.
- 25 MR. DELLA TORRE: 18-7 and 18-8.

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1 MS. OLIVER: I did have a follow-up to
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- 2 question number 1. You said you did find the ticket
- 3 could be submitted immediately following issuance of
- 4 the SOC.
- 5 (Pause.)
- 6 MS. OLIVER: That's probably better.
- 7 Sorry, I thought the microphone was on.
- 8 I can repeat the follow-up question I had
- 9 on number 1, which was to confirm that what KPMG
- 10 reported that a ticket could be submitted immediately
- 11 following issuance of a SOC, that that ticket could
- 12 be electronically submitted via both electronic
- 13 methods, that it would process the same.
- MR. GUZDAR: We only tested this through
- 15 the GUI, we did not do that through the EBTA.
- 16 That also, as an FYI, that was done as a
- 17 different test, not 18, that was done in test 16
- 18 which will be coming up later on.
- MR. DELLA TORRE: We may be able to
- 20 readdress this in the third conference.
- MS. OLIVER: So the response to question 1
- 22 should be made with that caveat, electronically
- 23 submitted through the GUI, correct?
- MR. GUZDAR: That is correct.
- MS. OLIVER: Okay, thanks.

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1 MR. DELLA TORRE: So I think we are on
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- 2 number 4: "Are the trouble tickets numbers assigned
- 3 automatically by WFA/C or LMOS? If so, what triggers
- 4 this automatic assignment?"
- 5 The answer is yes, it is assigned
- 6 automatically and the trigger is the initial creation
- 7 of new trouble --
- 8 Question 5: "What procedures are employed
- 9 by Qwest to ensure adequate and timely status updates
- 10 are provided to CLECs?"
- Both MEDIACC and CEMR send change of
- 12 status notice to the CLEC. Additionally the CLEC can
- 13 call and request status at will throughout the life
- 14 of the report.
- 15 Finally the process requires the CLEC to
- 16 be notified when the trouble is cleared or closed.
- 17 Question 6: "What factors are used by
- 18 LMOS to generate the commitment date and time?"
- 19 The commitment intervals are controlled by
- 20 the LRAC and are based on technician availability,
- 21 existing work volume, by geographic area.
- 22 Question 7: "Is there a standard
- 23 resolution timeframe for non-designed service trouble
- 24 processed via LMOS.
- Qwest does have work center objectives,

1 however the intervals may fluctuate based on business

- 2 needs.
- 3 MS. OLIVER: Is that Qwest's objective
- 4 published?
- 5 (Pause.)
- 6 MR. DELLA TORRE: Those are not published
- 7 publicly.
- 8 All right.
- 9 MR. CRAIN: What was the question? Andy
- 10 Crain.
- MS. LUBAMERSKY: Nancy Lubamersky.
- 12 The question you asked, it is not publicly
- 13 available.
- MR. WEEKS: Number 7: "Is there a
- 15 standard resolution timeframe for non-designed
- 16 service trouble processed via LMOS?"
- MR. DELLA TORRE: We referenced specific
- 18 work centers had specific objectives, but that that
- 19 is internal information and not published.
- 20 Question 8: "Please clarify, first-in,
- 21 first-out basis means oldest ticket will receive the
- 22 first dispatched service available regardless of type
- 23 or capacity."
- 24 And we believe that that is a
- 25 misunderstanding of what we were attempting to

1 illustrate in that the work is prioritized by type or

- 2 capacity of service.
- 3 MR. WEEKS: And then FIFO is applied. If
- 4 you will it's queues, different types of work, then
- 5 FIFO within the queue, so there may be some work
- 6 going on within one queue actually submitted later
- 7 than other work in other queues that may not know
- 8 what the nature of those other queues looks like.
- 9 MR. DELLA TORRE: Question 9: "Is the
- 10 CLEC required to authorize additional testing and
- 11 fault isolation activities?"
- The answer is no.
- 13 Question 10: "Why is this process
- 14 specific to manually entered trouble tickets?"
- 15 Let me provide context. "If trouble
- 16 tickets are entered manually, Qwest screeners and
- 17 Design Service Center (DSC) testers offer assistance
- 18 with Resale and Unbundled Network Element-Platform
- 19 (UNE-P) service fault identification by testing the
- 20 Qwest network to isolate or determine the location of
- 21 faults."
- The question is why is this process
- 23 specific to manually entered trouble tickets.
- 24 The response is if the report is entered
- via CEMR, the CLEC goes through the RC diagnostic

- 1 review as part of the trouble create process.
- 2 MS. ANDERSON: Folks on the bridge, could
- 3 we please implore you to put your mute buttons on.
- 4 MR. DELLA TORRE: Question 11: "Please
- 5 verify the, for UNE-P CLECs are not responsible for
- 6 isolating the nature and location of faults prior to
- 7 submitting a trouble ticket."
- 8 That is correct.
- 9 Question 12: "Utilizing Owest interfaces
- 10 (MEDIACC or CEMR), what testing mechanisms are
- 11 available to CLECs? Please clarify what 'associated
- 12 Qwest circuit identification' is required to be
- 13 provided when a CLEC submits a trouble ticket for an
- 14 UNE -- excluding UNE-P."
- For resale and UNE-P the mechanism is
- 16 mechanized loop test or MLT, that is not intended for
- 17 UNE testing.
- The second question regarding the circuit
- 19 identification, that is actually the CLEC provided
- 20 telephone number associated with the circuit
- 21 identification.
- Okay.
- MS. OLIVER: Becky Oliver, WorldCom.
- 24 Clarification on -- you said the Qwest, associated
- 25 Qwest circuit identification is actually the TN?

1 MR. WEEKS: It's the TN that the CLEC uses

- 2 or associates with Qwest's circuit ID.
- 3 MS. ANDERSON: Qwest wants to say
- 4 something?
- 5 MR. VIVEROS: I, maybe I am
- 6 misinterpreting the question. Since this is
- 7 excluding UNE-P, the circuit identifier we would be
- 8 expecting for a trouble report like in the case of an
- 9 unbundeled loop would be in fact the circuit ID that
- 10 we assigned to that UNE-P.
- MR. WEEKS: So you just want the raw
- 12 circuit ID, you don't care about anything else.
- 13 MR. VIVEROS: I don't. I have no
- 14 cross-reference to the end-user's telephone number.
- 15 We don't have that information.
- MR. WEEKS: I realize you don't have it.
- 17 You couldn't use that in any way to help you diagnose
- 18 or fix the problem?
- 19 MR. VIVEROS: No.
- 20 MR. DELLA TORRE: Our understanding is
- 21 that there is a request made for the associated
- 22 telephone number, that the reports are based on the
- 23 circuit ID, as Chris indicated, but there is a
- 24 request for the associated telephone number and how
- 25 that may be used is not --

1 MR. WEEKS: Not clear to us now. We

- 2 thought it was clear. But maybe it isn't. It's
- 3 based on the interface requirements of what CLECs are
- 4 required to put in when they turn in the trouble
- 5 ticket. It's our understanding CLECs are asked to
- 6 provide that TN as part of the trouble reporting
- 7 process.
- 8 MR. DELLA TORRE: Even if you are using
- 9 the circuit ID as your main key to the account.
- 10 MR. VIVEROS: Two points. I am looking at
- 11 the literal that is in this question, and it's
- 12 talking about the associated Qwest circuit
- 13 identifications. That would be the circuit ID that
- 14 Qwest has assigned to that UNE, either the circuit ID
- 15 for the loop, the circuit ID for the EO.
- MS. ANDERSON: We agree.
- 17 MR. VIVEROS: There may be some limited
- 18 circumstances after a recent conversion to loop and
- 19 number portability where the telephone number would
- 20 certainly be useful information.
- MR. DELLA TORRE: You are right there.
- MR. VIVEROS: We would be looking for
- 23 that.
- MR. DELLA TORRE: There was a disconnect
- 25 on the understanding. You are absolutely right. We

- 1 misread that question. Excuse me.
- MS. OLIVER: I did have an additional
- 3 follow-up. KPMG stated MLT is the testing mechanism
- 4 used for UDP and resale.
- I thought I had understood that the
- 6 response to question 10 stated that if there was an
- 7 RC diagnostic testing mechanism available in CEMR for
- 8 EDP, is that the same as MLT.
- 9 MR. DINSMORE: No it is not. The RCD is a
- 10 diagnostic process you go through to actually look
- 11 for trouble that asks intelligent questions and takes
- 12 down what to enter in order MLT visibly tests the
- 13 circuits.
- MR. DELLA TORRE: For point of reference
- 15 that was Nolan Dinsmore.
- MS. OLIVER: Thank you.
- 17 MR. DELLA TORRE: Question 13: "Is fault
- 18 isolation for POTS (non-designed) service conducted
- 19 after the ticket is accepted either electronically or
- 20 manually, and created in LMOS?"
- The answer is, not as a rule. However it
- 22 can be done if necessary.
- 23 Question 14: "Once the fault location is
- 24 determined, the trouble is routed 'IN' to the central
- $\,$  25  $\,$  office (CO) through the Work Force

1 Administration/Dispatch In (WFA/DI) system, or 'OUT'

- 2 to an outside technician through the Work Force
- 3 Administration/Dispatch Out (WFA/DO) system for
- 4 repair completion. Please verify, Qwest personnel
- 5 will make the determination for WFA/DI vs. WFA/DO."
- 6 And that is correct.
- 7 Question 15: "What audit and control
- 8 procedures are employed by Qwest to ensure CLECs are
- 9 notified and the trouble tickets are closed?"
- This is better discovered in 18-7 or 8.
- 11 However for purposes of responding to the question,
- 12 for design services a technician is required to enter
- 13 a remark to confirm CLEC notification and once the
- 14 tester restores the trouble it goes to a scrubber for
- 15 review of codes, times, and narratives, to ensure
- 16 compliance.
- 17 For non-design service Qwest process
- 18 requires CLEC notification and commitment in an area
- 19 and Qwest samples closed troubles for quality and
- 20 compliance.
- 21 My apologies. Qwest process requires CLEC
- 22 notification and comment. It's not a commitment.
- 23 Question 16: "Would the technician close
- 24 a trouble ticket without verifying trouble resolution
- 25 with the CLEC first?"

1 The process does require that CLEC

- 2 verification and notification happen before the
- 3 close-out, but that doesn't necessarily mean the CLEC
- 4 will respond, and, therefore, there is a process for
- 5 leaving three messages over a 24-hour period if a
- 6 live person is not reached.
- 7 Question 17 --
- 8 MS. TRIBBY: Mary Tribby, AT&T. After
- 9 three messages in 24 hours and there is no response
- 10 it gets closed; is that correct? What you are
- 11 saying?
- MR. DELLA TORRE: Yes.
- MR. WEEKS: If it was electronically
- 14 submitted it will get an electronic notification in
- 15 addition to the calls.
- MR. DELLA TORRE: Right. This series of
- 17 questions are covered in the process tests, 18-7,
- 18 18-8 and the clue to that is the beginning of this
- 19 next question: "What audit and control procedures
- 20 are employed by Qwest to ensure CORAC or LRAC
- 21 personnel adequately and efficiently close the
- 22 trouble tickets on behalf of the technician?
- 23 And we are unaware of any specific or
- 24 unique audit measures for this particular process.
- 25 All right.

1 MS. ANDERSON: Excuse me. You mentioned

- 2 that there are several questions in here that are
- 3 18-7 and 8. Do we still have several of those left?
- 4 Would it be appropriate to just skip them?
- 5 MS. ANDERSON: We are.
- 6 (Pause.)
- 7 MS. ANDERSON: We are a little behind.
- 8 MR. WEEKS: We don't mind if these are
- 9 being posed as follow-up questions. We will be happy
- 10 to answer them.
- MR. DELLA TORRE: We will go through
- 12 question 17, 18 and 19 while the team identifies
- 13 those covered by 18-7 and 8, then move past those.
- MS. ANDERSON: Thank you, I appreciate
- 15 that.
- MR. DELLA TORRE: Question 18: "How does
- 17 the RCHC and/or CRSAB know when the technician,
- 18 CORAC, or LRAC has closed a ticket.
- The answer is they will check the system
- 20 where they would know if the report had been closed.
- 21 Question 19: "Did KPMG make any
- 22 assessment as to the accuracy of the provided, quote,
- 'objective date and time for repair of the service'?"
- The answer is no.
- 25 It appears as though we can go to question

1 24. Each of the others are identified in 18-7 or

- 2 18-8.
- 3 Question 24, and I will provide context.
- 4 "Qwest provisioned a test bed of circuits based on
- 5 requirements specifications provided by KPMG
- 6 Consulting that included test design input received
- 7 from the Regional Oversight Committee (ROC) Technical
- 8 Advisory Group (TAG). Specifically what actions are
- 9 performed by Qwest to establish a test bed of
- 10 circuits?"
- 11 And this is not unlike the discussion we
- 12 had earlier on management test bed where we provided
- 13 a list of specifications to Qwest in advance of the
- 14 test that Qwest reported.
- 15 And we then upon receiving that
- 16 information back verified the original state, if you
- 17 will, of each of the circuits received.
- 18 Those verifications by the way were
- 19 conducted physically. So we are just going through
- 20 the rest at this point.
- MS. ANDERSON: Okay.
- MR. DELLA TORRE: Question 25: "How were
- 23 the test bed circuits distinguishable from
- 24 non-test-bed production circuits?"
- There was nothing to distinguish them.

1 Question 26: "How were the test bed

- 2 circuit faults distinguishable from faults of
- 3 non-test-bed production circuits?"
- 4 The faults placed were standard physical
- 5 conditions routinely found on customer accounts. The
- 6 faults were placed on lines requiring Qwest
- 7 technicians to troubleshoot as they would any other
- 8 customer trouble.
- 9 The faults were reported by the pseudo
- 10 CLEC rather than KPMG Consulting to adhere to
- 11 blindness and the Qwest employee would likely have no
- 12 way to know that the pseudo CLEC was associated with
- 13 the troubles that we have inserted.
- 14 Question 27: "Which faults were
- 15 physically inserted, and which were virtually
- 16 inserted?"
- 17 The follow-on. "How was a fault virtually
- 18 inserted for a circuit?"
- The answer, physically inserted were
- 20 wiring troubles, both in the central office and at
- 21 field locations.
- The virtually inserted were central office
- 23 vertical feature type problems.
- 24 KPMG was responsible and directed in the
- 25 process of the fault insertions.

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1 Question 28: "Please verify, KPMG and/or
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- 2 PCLEC personnel witnessed Qwest inserting faults on
- 3 all the circuits. What verification steps were taken
- 4 by KPMG and/or PCLEC personnel to insure faults were
- 5 induced correctly?"
- As I said, we did direct and witnessed
- 7 insertion of faults. Then we also checked each of
- 8 those faults afterward to make sure that they were
- 9 functioning as we expected them to be.
- Then also after the faults were put in,
- 11 the circuits were again tested to ensure that the
- 12 fault was placed correctly.
- 13 MS. OLIVER: What methods did KPMG use to
- 14 do this actual verification of the faults or
- 15 existence of the faults?
- MR. DINSMORE: Noland Dinsmore, KPMG.
- Depends on the type of fault. If it was a
- 18 feature control, we used the telephone. We had one
- 19 person monitor the line and another person call up to
- 20 see if the call forwarding worked. If it was a
- 21 physical trouble we used the handheld telephone test
- 22 sets Qwest provided. We actually went across the
- 23 circuit to see if it was dial tone or absence of dial
- 24 tone.
- 25 So we physically verified it as a tester

- 1 would troubleshoot.
- MS. OLIVER: Thank you.
- 3 MR. DELLA TORRE: Question 29: "What
- 4 source(s) did KPMG use to verify Qwest appropriately
- 5 documented the repairs made and that the trouble had
- 6 been resolved?"
- 7 Our steps were that after the repair the
- 8 detailed trouble history was examined to make sure
- 9 that the work was properly documented.
- Then the tester returned and actually
- 11 examined the circuit to ensure the fault place was
- 12 corrected and the circuit returned to the original
- 13 working state.
- 14 Question 30: "Please verify, KPMG did
- 15 determine the accuracy of the closeout codes for
- 16 those tickets initiated by the PCLEC on behalf of
- 17 this test.
- 18 That is correct.
- 19 31: "What audit and controls did KPMG
- 20 employ to verify testers maintained a record of all
- 21 key data elements associated with each trouble
- 22 processed?"
- 23 Clarification. In your reference to
- 24 testers, are you referring to KPMG Consulting
- 25 personnel?

1 MS. OLIVER: I will need to follow up with

- 2 that question.
- 3 MR. DELLA TORRE: Thank you.
- 4 MR. WEEKS: Provided that you are asking
- 5 about what our test results were, the answer is there
- 6 was a master spreadsheet that we had all of our
- 7 testers fill out, then we consolidated all that
- 8 information about each trouble, took the aggregate of
- 9 all the troubles we observed.
- 10 If by that you meant the repair people
- 11 from Qwest, then we didn't actually work in the
- 12 field with the actual repair folks. As has been
- 13 stated, we went in and set up the problem, went away,
- 14 let the field people from Qwest do what they normally
- 15 would do.
- Then we came back and looked to see
- 17 whether the repair we had inserted had actuality been
- 18 fixed. So we weren't actually there at the time the
- 19 tech was fixing the problem.
- MS. OLIVER: Okay.
- MR. DELLA TORRE: Question 32: "Please
- 22 verify, given KPMG could not determine if Qwest's
- 23 performance was in parity with its retail
- 24 performance, the results of this report should
- 25 reflect, quote, 'unable to determine,' while noting

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1 the results of the ROC TAG review.
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- 2 And this is just a matter of agreement, in
- 3 terms of the test, when no decision was reached in
- 4 the dual test system, that it was brought to the TAG,
- 5 the TAG votes and that was then the close up and for
- 6 the conclusion. And I think that our comments
- 7 articulated that position fairly clearly.
- 8 Question 33 is the same concept.
- 9 Other questions? Test 18? Great. Thank
- 10 you.
- MS. ANDERSON: We are now moving to 24.8.

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1 Test 24.8 - Interconnect Service
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- 2 Center (ISC) Support Review
- 3 MR. WEEKS: ISC support review. The
- 4 underline there is on support. So at this time the
- 5 date of the report that is the latest and greatest is
- 6 April 12th and it has all SATs in it.
- 7 Are you ready? Okay.
- 8 MR. DELLA TORRE: WorldCom number 1: "Is
- 9 the division of responsibility between the ISC
- 10 locations transparent to CLECs?
- 11 No.
- 12 Follow-on question: "If not, how are the
- 13 responsibilities of the various ISC locations
- 14 communicated to the CLECs?"
- The CLECs are notified through their
- 16 service managers and/or via the wholesale web sites
- 17 of the proper numbers to call depending upon the
- 18 issue in question.
- I will go a little bit more quickly, so
- 20 please be aggressive about stopping me when you have
- 21 follow-up questions.
- 2: "Please clarify what is meant by
- 23 'Program Manager at out-sourced facilities.'"
- 24 Program manager is the equivalent of the
- 25 team leader within a Owest service.

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1 Question 3: "What are the specific roles
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- 2 and responsibilities of the Coaches and Service
- 3 Delivery Coordinators?"
- 4 Coaches responsibilities include but are
- 5 not limited to overseeing a team of SECs, conducting
- 6 performance analysis, providing assistance needed,
- 7 responding to issues, and providing reporting data
- 8 and tools to the center manager.
- 9 Question 4: "What evidence did KPMG
- 10 obtain to determine these centers are, quote,
- 11 'staffed with representatives who are specifically
- 12 trained to handle questions regarding order status,
- 13 rejection notices, delayed orders and other order
- 14 process questions.'"
- 15 KPMG conducted interviews and on site
- 16 observations of staff, of Tier 0 graphs and --
- 17 My apologies. During the interviews and
- 18 observations we determined and learned that the Tier
- 19 0 reps did receive specific training to handle the
- 20 specific order processing questions. And we had
- 21 specific training materials such as the CSIE training
- 22 materials, (inaudible) system training, and
- 23 product-specific training.
- Question 5: "Which menu options should be
- 25 selected by CLECs for UNE-P (or Loop with Port)?"

- 1 The answer is number 5.
- MS. OLIVER: Back to question 4. Did
- 3 KPMG's observations include an assessment on the
- 4 adequacy of that training to handle the questions.
- 5 (Pause.)
- 6 MR. DELLA TORRE: Could you ask the
- 7 question again?
- 8 MS. OLIVER: Sure. Follow-up to question
- 9 4. Did KPMG's observations include an assessment of
- 10 the adequacy of the training as far as enabling the
- 11 reps to address the CLEC questions.
- MR. WEEKS: I think question 5.
- 13 (Pause.)
- MR. PETRY: It's question 4 on my sheet.
- 15 They split that into two parts and answered it as
- 16 question 1 and question 2.
- MR. DELLA TORRE: So we will downgrade
- 18 them by one as we go along.
- Where were we?
- 20 MR. WEEKS: Adequacy of training for reps.
- 21 MR. DELLA TORRE: The answer is no, we did
- 22 not.
- 23 Question 6: "Is a ticket created if the
- 24 Tier 0 SDC is able to fully address the CLEC's
- 25 inquiry at the time of the original call?"

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1 Yes.
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- Question 7: "Did KPMG witness a customer
- 3 being placed into a queue or was this information
- 4 derived from documented procedures?"
- 5 KPMG Consulting did observe reps answering
- 6 calls.
- 7 Question 8: "Is there an established time
- 8 limit for how long a CLEC caller could be on hold, in
- 9 queue, before being routed to a SDC?"
- No, there is not a time limit. There are
- 11 center objectives. There is not a limit.
- 12 Question 9: "Is the SDC able to access
- 13 caller's order information? Is the SDC able to
- 14 access caller's order information using just the PON?
- The answer is yes to both.
- 17 being employed by the Tier 0 representative?"
- 18 Yes, we did.
- 19 Number 11: "Please clarify. What happens
- 20 to the caller attempting to escalate to Tier 1 SDC?"
- 21 The caller is wrong transferred, if
- 22 desired.
- 23 Qwest policy states a Tier 0
- 24 representative will make three attempts to wrong
- 25 transfer an issue to Tier 1. If unsuccessful, the

1 Tier 0 representative will advise the customer of

- 2 such and commit that a Tier 1 representative will
- 3 return the call in 30 minutes.
- 4 Question 12: "If the" --
- 5 MS. OLIVER: Excuse me. Did KPMG observe
- 6 that process?
- 7 MR. DELLA TORRE: Yes, we did.
- 8 MS. OLIVER: Thank you.
- 9 MR. DELLA TORRE: We did not see the three
- 10 attempts fail. So we did not see the failure
- 11 condition where three tries are made by Tier 0 to
- 12 Tier 1.
- MR. WEEKS: All the transfers were.
- MR. GRIFFING: On the first try?
- MR. WEEKS: Not necessarily, but before
- 16 the third.
- MR. DELLA TORRE: Please clarify -- "if
- 18 the caller plus ticket is placed in queue, is there a
- 19 threshold as to the amount of time a call ticket will
- 20 remain in queue?"
- In this context it is not placed in queue,
- 22 the tickets are.
- 23 12: "Is there any one party responsible
- 24 for seeing the tickets from open to closed status?"
- The answer is no.

This is similar to a question we discussed

- 2 before where responsibility is transferred with the
- 3 call.
- 4 MR. PETRY: I think that was actuality
- 5 12. I think you split your 11 into two questions.
- 6 So now we are two off for future reference.
- 7 MR. WEEKS: So any one party is actually
- 8 12?
- 9 MR. PETRY: Yes.
- MR. WEEKS: Thank you.
- MR. DELLA TORRE: 13: "Each ticket is
- 12 assigned a resolution interval, according to the
- 13 severity of the issue. Who is responsible for
- 14 assigning a resolution interval?"
- Tier 0 call center rep.
- 16 14: "Are there documented intervals for
- 17 when a SDC is required to notify the CLEC of any
- 18 status changes? If so, are they adhered to?"
- 19 According to Qwest policy SDCs are
- 20 required to notify CLECs any time there is a change
- 21 in status and KPMG Consulting observed Qwest
- 22 representatives providing CLECs with status updates.
- 23 15: "What method is used by Qwest to sync
- 24 up Exact orders with delayed orders in the Lotus
- 25 Notes database?"

- 1 The method employed is manual.
- 2 16: "What date-related information is
- 3 downloaded into HEET and what is the source of these
- 4 dates?"
- 5 Answer, the HEET tool includes details on
- 6 due date, reason for escalation and external notes.
- 7 This information is downloaded from a Lotus Notes
- 8 database. This is for ASR orders only. The relevant
- 9 section in the report is 2.1.2.2.
- 10 Follow-on: "Is the date-related
- 11 information downloaded into HEET manually or via an
- 12 automated process?"
- MR. PETRY: That is still part of 16.
- MS. ANDERSON: We are three off.
- MR. DELLA TORRE: Question 17 --
- MS. OLIVER: I am sorry I missed the
- 17 response.
- MR. WEEKS: Automated.
- 19 MR. DELLA TORRE: Sorry. 16, the answer
- 20 is automated.
- 21 For 17: "Is the CLEC required to request
- 22 issues get escalated to a senior member of the center
- 23 staff, or the CLEC assigned service manager?"
- 24 The answer is either the CLEC or the Qwest
- 25 SDC can request an escalation.

1 Order related issues would be handled by

- 2 the center staff, whereas non-order related issues
- 3 would be handled by the service manager.
- 4 Question 18: "Did KPMG witness the team
- 5 identifying process improvements, making necessary
- 6 system or process adjustments, revising process
- 7 documentation and/or issuing notification of the
- 8 change to Qwest staff?"
- 9 KPMG Consulting witnessed quality analysis
- 10 of tickets and trend analyses being performed.
- We have examples of end-to-end process
- 12 improvement measurements for IMA ticket handling
- 13 which includes quality analysis of the tickets, trend
- 14 analyses, process adjustments, communication of
- 15 process adjustments and feedback from the process
- 16 adjustments.
- 17 19: "Did KPMG witness the LRM adhering to
- 18 the above responsibilities?"
- 19 The answer is yes, KPMG Consulting
- 20 witnessed the twice-daily force loading call and
- 21 analysis of data for that call.
- 22 Question 20: Context. "During periods of
- 23 high order/call volume, Qwest has procedures in place
- 24 to use overtime (voluntary and mandatory) or
- 25 cross-trained SDCs and/or shifts work between ISC

1 locations, in order to accommodate variances in

- 2 demand. Are these procedures documented?"
- 3 The answer to this is documented in Qwest
- 4 document ISC Primary And Backup Locations By
- 5 Function.
- 6 21: "Are the IT long-term system capacity
- 7 management procedures documented and adhered to?"
- 8 Capacity management for the interfaces is
- 9 actually covered under 24.6, interface development,
- 10 and is not within the scope of this section of the
- 11 test.
- 12 22: "What Qwest systems are included in
- 13 the IT Team's capacity assessment of quarterly
- 14 wholesale demands?"
- And that would be the same test 24.6.
- Question 23: "For what time period(s)
- 17 were direct observations of ISC operations
- 18 conducted?"
- 19 Periodically between May of 2001 to March
- 20 testify 2002.
- Onto AT&T, question number 1. This first
- 22 question refers to the inclusion of provision
- 23 billing. In fact the MPP was changed in February,
- 24 2002, to transfer billing support to 24.10.
- 25 Provisioning support at ISCs is still

1 covered in this particular test. So we didn't

- discharge it, it was moved to the appropriate area.
- 3 2: "Please clarify whether the HEET
- 4 database can be queried to obtain the status of any
- 5 ASR (order), or clarify that it only contains orders
- 6 that have been marked as delayed by Qwest."
- 7 The answer is HEET can only be used to
- 8 check the status for delayed orders.
- 9 Question 3: "Given that HP is not
- 10 scheduled to publish the section of the Discrete Test
- 11 Report until April 13, 2002, how was it that 'KPMG
- 12 also collected and analyzed findings from HPC?"
- We monitored HPC's observations and
- 14 exceptions throughout the course of the test and we
- 15 regularly consulted and interviewed with HPC
- 16 personnel and incorporated their findings into this
- 17 report up to and including the very recent -- we have
- 18 just had a spilled drink.
- 19 (Laughter.)
- MS. ANDERSON: We draw the line at
- 21 physical abuse.
- MR. DELLA TORRE: Question 4. Same
- answer.
- 5: "Please describe what, if any,
- 25 information was contained from CLEC interviews on the

1 CLEC's experience as to whether or not Qwest was

- 2 following Interconnect Service Center processes"....
- 3 We will have the similar conceptual
- 4 understanding about whether or not a CLEC or HPC
- 5 would be able to determine if Qwest were adhering to
- 6 its processes.
- 7 However, the CLECs who responded to KPMG
- 8 Consulting's request for info were generally
- 9 satisfied with their experience and they noted no
- 10 major issues with ISC.
- 11 This data was used as one data source of
- 12 many for KPMG in determining the testing and
- 13 subsequent retesting activities that we needed to
- 14 conduct.
- 15 MS. OLIVER: Follow-up question similar to
- 16 what I had before.
- 17 How many CLECs provided feedback?
- MR. DELLA TORRE: It's the same.
- MR. WEEKS: Same ones.
- MS. OLIVER: Thank you.
- 21 MR. DELLA TORRE: Question number 6 from
- 22 AT&T asks: Did KPMG Consulting -- "Please explain
- 23 why KPMG Consulting considered this particular
- 24 Evaluation Criteria 'Satisfied' and why the issues
- 25 described in the open HPC exceptions do not prevent

1 KPMG from assigning a Satisfied result to this

- 2 evaluation criterion."
- We did make note of and were monitoring
- 4 HPC's findings throughout the course of the test.
- 5 And these were that group of exceptions known as the
- 6 disorderly orders.
- We subsequently raised our own related
- 8 observations and exceptions and retested those
- 9 appropriately.
- 10 There is a second point though that I
- 11 would like to make. That is that HPC in its role as
- 12 PCLEC will typically raise observations and
- 13 exceptions on an individual transaction level basis
- 14 where they do one of something and, if it works,
- 15 great, and if it doesn't work, they will issue an
- 16 observation or Exception.
- 17 However, KPMG Consulting in its role will
- 18 look at aggregated performance over a course of time.
- 19 And in many of these cases there were not, there was
- 20 not sufficient evidence for us to continue to pursue
- 21 any individual finding that HPC had uncovered.
- 22 Finally, the reports that we have released
- 23 to date have not been the final reports, and,
- 24 therefore, things are subject to change, should
- 25 conditions warrant that we do additional work or

- 1 change what we have presented to date.
- Number 7: This is the same, same response
- 3 that I have just given to number 6 in that taken in
- 4 total, this issue did not merit further attention by
- 5 KPMG.
- 6 Question 8: "Please describe what, if
- 7 any, information was obtained from CLEC interviews on
- 8 the CLEC's experience as to whether or not Qwest was
- 9 following Interconnect Service Center processes
- 10 including policy, procedures, roles and objectives."
- 11 We believe that this is a duplicate
- 12 question from number 5, in that we had several CLECs
- 13 respond that they seemed to be satisfied with the
- 14 process.
- So on to number 9: "KPMG Consulting
- 16 states, quote, 'If a SDC handling an LSR is unable to
- 17 assist the CLEC with an issue, the caller is
- 18 'warm-transferred' to the appropriate ISC. The
- 19 ownership of the issue is also transferred and
- 20 customer-specific information is verified by the new
- 21 SDC handling the issue. Does verification of
- 22 'customer specific information' by 'the new SDC
- 23 handling the issue' mean the CLEC must provide to the
- 24 second SDC the same information it already provided
- 25 to the first SDC?"

1 The answer is no. The SDC confirms the

- 2 identity and issue in question only.
- 3 This has been clarified in the new version
- 4 or latest version.
- 5 The second follow-up question to that is
- 6 no longer applicable.
- 7 The third, "Is information entered into
- 8 the Call Center Tracking Database by the Tier 0 SDC
- 9 immediately available to the Tier 1 SDC if the call
- 10 is 'warm-transferred?'"
- 11 The answer is yes.
- 12 Question 10: "Provide KPMG Consulting's
- 13 understanding of the ISC management objectives for
- 14 performance measurements related to ISC operations.
- 15 To what extent is the management tier provided with
- 16 incentives to meet or exceed specific performance
- 17 measurement results?"
- We are not aware nor did we evaluate any
- 19 incentive plans in place by the company, particularly
- 20 in the ISC.
- 21 Similarly we read the question to mean the
- 22 ISC management objectives of performance measures
- 23 rather than performance measures. And the
- 24 performance objectives that were indicated to us
- 25 during Qwest management interviews was quality of

- 1 service for the CLEC customer base.
- 2 Question 11 --
- 3 MR. CONNOLLY: Excuse me, you said you
- 4 didn't look beyond the fact that there are specific
- 5 sets of objectives as to what are the behaviors that
- 6 go to attempting to achieve those objectives.
- 7 MR. WEEKS: I think we interpreted the
- 8 question to be asking about the objective of the
- 9 performance measures and we were answering we think
- 10 the objective of the performance measures, taken as a
- 11 whole, is customer service. We interpreted the
- 12 question that way rather than interpreting the
- 13 question to asking us for a list of the individual
- 14 performance measures.
- Because that is -- some of that is
- 16 documented in the report. And then we didn't look at
- 17 any comp plans or anything like that. It would have
- 18 been tied to whether the center or individuals in the
- 19 center accomplished targets or goals or objectives.
- 20 MR. CONNOLLY: There are standards for the
- 21 performance measures in the ISCs. The internal ones
- 22 that drive --
- MR. WEEKS: I know there are quality
- 24 targets. Yes, there are internal targets for the
- 25 different performance measures --

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1 MR. CONNOLLY: Means the same thing to me.
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- 2 MR. WEEKS: Okay.
- 3 MR. CONNOLLY: The manager strives to
- 4 achieve those targets or standards.
- 5 MR. WEEKS: One would think.
- 6 MR. CONNOLLY: What is the incentive to do
- 7 that.
- 8 MR. WEEKS: We don't know whether they get
- 9 paid bonuses or not, whether they are fired or
- 10 penalized if they don't achieve -- we didn't look
- 11 into the comp plans so we don't know what kind of
- 12 compensation impact there is, if any, for failure or
- 13 success in meeting goals or objectives.
- MR. CONNOLLY: No one was flogged at the
- 15 stake or anything like that.
- MR. WEEKS: We didn't see that, not in our
- 17 presence.
- 18 MS. ANDERSON: Would Qwest like to comment
- 19 on that?
- 20 (Laughter.)
- MR. WEEKS: Flogging will continue until
- 22 morale improves.
- MR. FINNEGAN: There are going to be a lot
- 24 of floggings, then.
- MR. DELLA TORRE: Question 11: "Are

1 Service Performance Results Reports those that are

- 2 published monthly to reflect Qwest's performance
- 3 against the PIDs?"
- 4 We removed this reference in our report.
- 5 The answer is yes.
- 6 12: "Provide KPMG Consulting's
- 7 understanding of any differences in work rules
- 8 established by the ISCs versus retail order
- 9 processing centers where those result from collective
- 10 bargaining agreements."
- We did not do any assessment of the terms
- 12 and conditions in collective bargaining agreements or
- 13 parity with wholesale, between retail and wholesale.
- Other questions on 24.8?
- MS. ANDERSON: Okay. In keeping with the
- 16 ROC's incentive plan for performance, we are now five
- 17 minutes ahead, so we can take a five-minute break.
- 18 (Recess.)
- MS. ANDERSON: We are going to get
- 20 started. That includes you, Dick. You can't be
- 21 chitchatting those press people.
- MR. WEEKS: He has to be listening to get
- 23 the criticism.
- MR. DELLA TORRE: We can get started on
- 25 24.10.

1 Test 24.10 - ISC/Billing and Collection

- 2 Center Support Review
- MR. WEEKS: 24.10. The last one that you
- 4 have available to you is dated April 9. We have 11
- 5 SATs and one unable.
- 6 We are going to start with, going back and
- 7 forth, so it's AT&T's turn first.
- 8 MR. DELLA TORRE: I will try to move
- 9 rather quickly. Jump right in. Don't be afraid to
- 10 cut me off.
- 11 Question number 1: "Did the pseudo CLEC
- make any calls to the ISC Billing and Collection
- 13 Center? If so how were the Pseudo-CLEC's experiences
- 14 captured and incorporated into the findings and
- 15 conclusions for Test 24.10?"
- In point of fact, KPMG Consulting acted as
- 17 the Pseudo-CLEC in this test. In case there was any
- 18 misunderstanding that we used the same name, which
- 19 probably wasn't the best thing.
- But it was the concept of the Pseudo-CLEC.
- 21 It was just that it was KPMG Consulting personnel
- 22 that did place calls.
- 23 So the answer is yes, that we did place
- 24 calls.
- 25 But it was actually in relation to test 20

- 1 from the billing test.
- 2 MR. WEEKS: When we had questions or
- 3 problems or issues that arose as a result of things
- 4 we saw during bill validation, that generated calls.
- 5 MR. DELLA TORRE: I think there are a
- 6 series of questions around this, so we can describe
- 7 it a little bit more.
- 8 The distinction we commonly refer to
- 9 between the transaction testing and process testing,
- 10 black box, white box, what-not, here, as is the case
- 11 with audit management, we do have a white box
- 12 analysis of the support center review. Those are the
- 13 processes that were evaluated.
- So the calls are not placed as part of
- 15 that white box process evaluation. In fact, calling,
- 16 not unlike order submission or the bills themselves
- 17 or trouble tickets, those are all transaction-type
- 18 activities. Any subsequent calls that may be
- 19 required for clarification on your bills, your
- 20 trouble tickets or your orders and pre-orders are
- 21 then therefore part of the transaction, which is why
- 22 HPC, in the order management world, get the Help Desk
- 23 calls which is why our Help Desk calls here are
- 24 related more to Test 20 and truly Test 24.10,
- 25 although there was clearly a relationship between

- 1 them.
- I think that that may address in whole or
- 3 in part the first three questions. But let me ask if
- 4 there are follow-ups before we just move beyond
- 5 those?
- 6 MR. FINNEGAN: Just so I understand, the
- 7 issue is you really need to look at both? The Test
- 8 20 and Test 24.10?
- 9 MR. DELLA TORRE: The -- yes, that is a
- 10 correct statement. So the strict answer to your
- 11 question is yes. You need to look at both.
- 12 But I do want to be fair in disclosing
- 13 Test 20 now, these were a limited number of calls
- 14 based on our need to call based on the bills we
- 15 received and questions that we had on those bills.
- MR. WEEKS: It wasn't a bunch of
- 17 artificial scripted make up pretend calls. They were
- 18 real calls about real problems on real bills.
- 19 MR. DELLA TORRE: As was the case in order
- 20 management. The volume of calls required to be made
- 21 in order management were much higher because the
- 22 questions that we had around the order processing
- 23 were much higher.
- 24 Other questions on that sort of concept in
- 25 general? Okay. We will move on to question number

- 1 4: "The test report refers to a 'tracking
- 2 spreadsheet that lists the status of all customer
- 3 requests.' Are these spreadsheets readily accessible
- 4 to all SDCs or are they separately maintained by
- 5 individual SDCs?
- 6 Answer: They are separately maintained by
- 7 individuals.
- 8 MR. FINNEGAN: Are there CLEC specific
- 9 SDCs?
- MR. DELLA TORRE: Yes, there are.
- 11 MR. FINNEGAN: Is that a team approach, or
- 12 is there an individual with perhaps a backup?
- MR. DELLA TORRE: Okay. The individual
- 14 SDCs are aligned by product. There are groups,
- 15 though, overseen by a coach who can also acted as the
- 16 backup across both CLECs and products with a group of
- 17 SDCs.
- MR. FINNEGAN: I guess what I am getting
- 19 at with this is --
- 20 MR. WEEKS: Sure. You want to know if
- 21 spreadsheets can get shared.
- MR. FINNEGAN: Yes.
- MR. WEEKS: Given they are owned by
- 24 individuals.
- MR. FINNEGAN: And would Joe Della Torre

1 know that Mike Weeks had files on AT&T's billing

- 2 issues?
- 3 MR. DELLA TORRE: The answer, our best
- 4 understanding is that the alignments are across
- 5 products at the Coach level. And, therefore, not
- 6 distinguished by the CLEC as much. So the Coach who
- 7 would aggregate that information would see
- 8 commonalities or look at the reports across CLECs by
- 9 product rather than the individual SDC who is a CLEC.
- 10 MR. WEEKS: I think the question was going
- 11 in the opposite direction. I am the SDC that handles
- 12 AT&T. I am sick today. There is spreadsheets and
- 13 all this sort of stuff. Who has access to those?
- 14 How do they find them? How do they know where they
- 15 are? That sort of thing.
- MR. DELLA TORRE: The SDC is backed by the
- 17 Coach.
- 18 MR. FINNEGAN: So the quote was talking
- 19 about customer requests. So if I have an unbundeled
- 20 loop request, I am AT&T, there is going to be an SDC
- 21 that is aligned by service that will deal with my
- 22 unbundeled loop, they will maintain a spreadsheet, if
- 23 another day I had an issue on UNE-P, there might be a
- 24 different SDC that deals with UNE-P issues --
- MR. DELLA TORRE: That's correct.

1 Question 5 is very similar, discussing the

- 2 folders that are maintained by SDCs that contain the
- 3 requests. This is also separately maintained by the
- 4 individual SDCs and backed by the Coaches.
- 5 So question 6: "KPMG Consulting
- 6 identified that Qwest process is to 'acknowledge
- 7 requests within 10 days of receipt.' Please indicate
- 8 using KPMG Consulting's professional judgment and
- 9 experience in other tests whether a 10 -day interval
- 10 to acknowledge a request is long, short, or typical."
- We do not offer any opinion on this
- 12 10-day, being long, short or typical.
- MR. FINNEGAN: To acknowledge, it's, hey,
- 14 we got your question?
- MR. WEEKS: As opposed to committing to
- 16 having an answer back within ten days.
- 17 MR. FINNEGAN: Is there --
- MR. DELLA TORRE: That is also to
- 19 encompass request claims. Yes. Is that right?
- Okay. Requests and claims.
- 21 MR. FINNEGAN: That seems like a long time
- 22 just to say we've got it.
- MR. WEEKS: If that is your advocacy case,
- 24 I think you should make it.
- MR. DELLA TORRE: Question 7, similar

1 question, but discussing the resolution of a claim.

- 2 It's a 30-day period.
- 3 Again, we don't offer a position on
- 4 whether this is a long, short or typical period of
- 5 time.
- 6 Finally, "What is KPMG Consulting's
- 7 professional opinion on whether or not a standard for
- 8 resolving non-complex claims within 30 days would be
- 9 considered timely?"
- We offer no position.
- 11 MR. FINNEGAN: Is there any reason why?
- MR. WEEKS: It just wasn't part of the
- 13 evaluation of the test. In general what we try not
- 14 to do is go through offering, spreading gratuitously,
- 15 opinions about things like this.
- What we try to do is test what is there,
- 17 report on what is there. Just historically have not
- 18 often jumped into -- for example, PIDs.
- 19 There are a lot of PIDs sitting out there.
- 20 If you asked our professional opinion, we would tell
- 21 you we think they are silly. It's not our place to
- 22 do that. It's been through due process. It is what
- 23 it is, we audit to it, we describe, we report. We
- 24 are not here to second-guess all of that.
- 25 MR. FINNEGAN: The PID example is somewhat

- 1 different.
- 2 MR. WEEKS: Agreed.
- 3 MR. FINNEGAN: Here there is some element
- 4 of the adequacy of the process rather than just is it
- 5 documented and are they following it. And I think
- 6 it's relevant if KPMG has experience it obtained
- 7 through other tests to offer an opinion.
- 8 MR. WEEKS: Right. But it wasn't an
- 9 activity of the test to do that. What I am saying,
- 10 if you want to ask me that question on a witness
- 11 stand in a hearing, I would be happy to answer that
- 12 question.
- But in terms of a report of fact, it
- 14 doesn't really belong, because it would be just a
- 15 professional opinion, not a finding, not an
- 16 observation or Exception or anything else.
- MS. ANDERSON: This is Denise Anderson.
- 18 Would it be appropriate to have a
- 19 follow-up question that was more along the lines that
- 20 you could research an answer later that would say in
- 21 other testing jurisdictions what were the similar
- 22 time frames to this?
- MR. WEEKS: We could do that. You could
- 24 do that as well. These folks do business all across
- 25 the United States. I am sure they have ready access

- 1 to that information the same way we do.
- MS. ANDERSON: Good point. Yes.
- 3 MR. DELLA TORRE: Question 9: "Is this
- 4 document an internal Qwest document or is it
- 5 available to the CLECs?"
- The answer is it is another internal
- 7 document.
- 8 Follow-on question: "If it is an internal
- 9 Qwest document, please identify how Qwest
- 10 communicates its 30-day resolution to CLECs."
- 11 The answer is, it is a written
- 12 acknowledgment.
- 13 10: This was actually, we believe this
- 14 was a mistake. We have corrected the web site
- 15 reference. This is in the revised April 9 version of
- 16 this report.
- 17 Question 11: "Please identify and
- 18 describe the performance objectives that Qwest uses
- 19 for resolving customer disputes and answering of
- 20 customer questions."
- 21 And the dispute, objective that we just
- 22 discussed was the 30 days, and we are not aware of a
- 23 performance objective for answering customer
- 24 questions.
- Other questions on AT&T's section?

- 1 Moving to WorldCom.
- 2 Question 1: "Please verify, KPMG makes no
- 3 determination of the adequacy of the responses
- 4 provided by Qwest."
- 5 That is a correct statement.
- 6 Question number 2: "Is there a
- 7 distinction between the two call centers that is
- 8 relevant to CLECs?"
- 9 The answer is no.
- 10 Question 3: "Are the billing SDCs the
- 11 same resources used to work pre-order and order
- 12 inquiries for CLECs?"
- The answer is also no.
- 14 Question 4: "What are the documented
- 15 procedures Qwest employs to handle the different
- 16 contact methods described above?", which are
- 17 toll-free number, e-mail, U.S. Mail and fax.
- There is really distinction to be made
- 19 here. We are not aware of any MMPs for the actual
- 20 retrieval process of going and getting the fax or
- 21 opening the e-mail or answering the phone.
- However, if the question was intended to
- 23 mean the actual handling of the disputes, then they
- 24 do not in fact differ, based on the submission
- 25 manner.

1 Question 5: "Did KPMG conduct on-site

- 2 inspections at both Billing Support Center
- 3 locations?"
- 4 The answer is yes.
- 5 6: "Did KPMG consult, conduct interviews
- 6 with Qwest POCs in both Billing Support Center
- 7 locations?"
- 8 Answer is yes.
- 9 7: "Did KPMG witness" --
- 10 MS. OLIVER: Excuse me. Becky Oliver,
- 11 WorldCom.
- 12 Follow-up question. I guess it applies to
- 13 both questions 5 and 6.
- 14 Did KPMG observe any differences between
- 15 the Billing Support Center locations?
- MR. DELLA TORRE: No, we did not.
- 17 MS. OLIVER: Thank you.
- MR. DELLA TORRE: Question 7: "Did KPMG
- 19 witness adherence to scope of responsibilities?"
- 20 We did witness adherence to the credits
- 21 and adjustments responsibilities, the escalation
- 22 procedures, billing dispute management
- 23 responsibilities and general inquiries
- 24 responsibilities.
- 25 Additionally, resends of past period bills

1 requested from Owest via the ISC were received in the

- 2 course of Test 20.
- 3 So I guess another way to put that in
- 4 summary is that we did examine artifacts of these
- 5 processes having been adhered to.
- 6 Question 8: The 10-day reference,
- 7 "calendar or business days?"
- 8 And the answer is those are business days.
- 9 And I believe 10 days is the maximum, and it's
- 10 actually a window of anywhere from three to ten days.
- 11 Question 9: Context, "A dispute
- 12 maintenance conversation (DISM) database, used to
- 13 track disputes. The question is, "Please clarify if
- 'disputes' is the same as CLEC claims."
- 15 And the answer is yes.
- 16 Question 10: "Qwest processes exist for
- 17 resolving inquiries and claims in a timely manner.
- 18 What evidence did KPMG utilize to make such a
- 19 conclusion statement?"
- The process was examined using document
- 21 dispute and wholesale procedures documentation
- 22 available to the SDCs.
- The processes for resolving customer
- 24 inquiries are included as part of the billing SDC's
- 25 training materials detailing customer contact

1 guidelines and various tools available to billing

- 2 SDCs to investigate inquiries.
- 3 KPMG also reviewed artifacts of these,
- 4 rather supporting documentation for IFs and
- 5 historical claims, that is reviewed with Billing
- 6 Support Center personnel.
- 7 Finally, KPMG Consulting placed a limited
- 8 number of inquiries to the Collection Center and,
- 9 Bill and Collection Center and the responses to these
- 10 inquiries were both timely and accurate.
- 11 Question 11: Also a calendar or business
- 12 days on the 30-day claim resolution. And we believe
- 13 that these are calendar days, but we would ask if
- 14 Qwest is able to provide confirmation of if, in fact,
- 15 they are calendar or business days.
- MS. LUBAMERSKY: We will do that. Nancy
- 17 Lubamersky from Qwest.
- 18 MR. DELLA TORRE: 12: "When is the CLEC
- 19 notified that a claim cannot be resolved within 30
- 20 days, and when is a new commitment date for its
- 21 disposition is provided?"
- 22 For IF disputes, if a dispute requires
- 23 more than 39 business days to investigate the CLEC
- 24 will be notified, but no fixed date is given for when
- 25 a new or no fixed date, rather, is given for when a

1 new commitment date will be provided to a CLEC.

- 2 CRIS disputes, dispute wholesale
- 3 procedures indicate the CLEC is notified prior to the
- 4 initial 30-day investigation if more than 30 days is
- 5 required. Again, no fixed date is given.
- 6 MS. OLIVER: Becky Oliver, WorldCom.
- 7 I didn't follow the second half of the
- 8 response. You said for CRIS disputes the CLEC is
- 9 notified in advance of the investigation, that it's
- 10 getting under way if it's going to take longer than
- 11 30 days?
- MR. DELLA TORRE: The CLEC will be
- 13 notified if more than 30 days is required.
- MS. OLIVER: This is getting to the
- 15 investigation is under way and at some point in that
- 16 process Qwest realizes this is going to take longer
- 17 than we originally thought.
- 18 MR. DELLA TORRE: We are not aware of a
- 19 specific date within the 30-day period the CLEC is
- 20 given notification.
- MS. OLIVER: Did I understand that the
- 22 process also doesn't allow for when a delay is
- 23 identified, that a new target resolution date is
- 24 provided but doesn't happen?
- MR. DELLA TORRE: That's correct.

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1 MS. OLIVER: Was there a reason for that ?
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- 2 MS. LUBAMERSKY: My understanding is that
- 3 the methods do not require a new commitment be given
- 4 because in most cases when it goes beyond 30 days
- 5 it's treated on an ICD basis.
- If it is a point of delay, it is known how
- 7 much longer it will take, that commitment is given
- 8 and regular follow-up occurs from that SDC back to
- 9 the CLEC until resolution.
- 10 MR. DELLA TORRE: Other follow-up, Becky?
- MS. OLIVER: No, thank you.
- 12 MR. DELLA TORRE: 13: "Who is responsible
- 13 for monitoring accuracy of pending claims in the
- 14 Wholesale Division Status Report?
- The answer is team leaders and Coaches.
- Question 14: "Upon closure, reviews of
- 17 each case are obtained by a Coach, Team Leader or the
- 18 Director. Did KPMG Consulting witness any such
- 19 reviews?"
- The answer is no.
- 21 15: "Did KPMG Consulting make any
- 22 assessment as to the timeliness of sending resolution
- 23 letters to CLECs?"
- The answer is no.

1 E-mailed to ensure that he or she is aware of the

- 2 claim's final resolution. Please verify, KPMG
- 3 confirmed adherence to this procedure."
- 4 We did examine e-mails. We did not
- 5 observe calls being made.
- 6 17: "Did KPMG conduct on site visits at
- 7 both Billing Support Center locations?"
- 8 The answer is yes.
- 9 18: We reference historical data and the
- 10 question is, "How were the referenced historical
- 11 claims selected to be reviewed?"
- 12 KPMG Consulting submitted a data request
- 13 specifying the historical claim information to review
- 14 with Qwest personnel as per the established data
- 15 request process in the ROC TAG at the beginning of
- 16 the task.
- MS. OLIVER: Becky Oliver, WorldCom.
- 18 Was there any process for randomly
- 19 selecting these historical records or claims, or was
- 20 that up to Qwest to choose which ones based on the
- 21 data requests they received?
- MR. DELLA TORRE: Our data request was
- 23 made for a period of time, I believe.
- 24 (Pause.)
- MR. DELLA TORRE: We specified the type of

1 claim -- sorry. Historical claims. We specified the

- 2 type we were looking for, but we did not actually
- 3 oversee the selection of those times by Qwest.
- 4 Question 19: "Please clarify, no claims
- 5 can be initiated by calling the toll-free number
- 6 shown on its bill?"
- 7 That is correct.
- 8 20: "Does Qwest employ methods to sync up
- 9 information being tracked via the 'notes' section of
- 10 the CRIS or the IABS user interface with that of the
- 11 claim tracking spreadsheet?"
- 12 We are not aware of any explicit methods.
- 13 These are both done by the SDCs.
- 14 Question 21: "What is/are the source(s)
- 15 utilized by Qwest to capture information in the above
- 16 two reports? Specifically, the Product-specific
- 17 Carrier Billing and Collection Report and the
- 18 Wholesale Service Delivery Results Trending
- 19 Report?"
- These reports are collected by the Coaches
- 21 and Team Leaders from SDC claims and disputes
- 22 processing information.
- 23 Question 22: "What are the performance
- 24 objectives?"
- I believe we answered this in AT&T

1 question number 11, that it's 30 days for resolution

- 2 and no specific performance objective in answering
- 3 the customer question.
- 4 Question 23: "What methods are in place
- 5 to ensure that when deficiencies in performance are
- 6 identified, they are also addressed?"
- 7 And our criteria for this particular area,
- 8 performance measures are defined, measured and
- 9 reviewed. We did observe all of those happening.
- 10 But I am not sure if we went to the level
- 11 that you seem to be asking in this question. Could
- 12 you clarify your question?
- MS. OLIVER: Becky Oliver, WorldCom.
- 14 This question is just getting to an MMP
- 15 that may be in place by Qwest to follow up and
- 16 actually implement improvements --
- 17 MR. WEEKS: Let me ask the question
- 18 differently.
- 19 Are you asking us do the MMPs contain
- 20 steps to sort of make sure that once a problem or
- 21 issue has been identified that there is something
- 22 downstream in the process, some checklist or
- 23 check-off or something that says this particular
- 24 issue has been addressed from a process perspective?
- 25 That none of the problems have been raised

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1 and then let fall on the floor? Is that --
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- 2 MS. OLIVER: Essentially.
- 3 MR. WEEKS: -- essentially right?
- 4 MR. DELLA TORRE: We did observe the
- 5 behavior that you are discussing. But we are not
- 6 aware of the specific citation in an MMP.
- 7 MS. OLIVER: Okay.
- 8 MR. DELLA TORRE: Question, 24: "What
- 9 source information is used by Qwest's Learning
- 10 Council to identify and prioritize the development of
- 11 training needs and relevant courses?"
- 12 First just as a point of fact, the Qwest
- 13 Learning Council has been supplanted by the Wholesale
- 14 Market Training Group, which has assumed
- 15 responsibility for developing training plans.
- 16 And the identification you have training
- 17 needs and relevant courses are determined using input
- 18 from the Coaches within the ISC Billing and
- 19 Collection Center.
- The Coaches appraise the performance of
- 21 SDCs and provide input on the training needs of the
- 22 SDCs that they manage within their team to the
- 23 wholesale market training group.
- 24 And question number 25: "What events
- 25 would require that Qwest initiate these process

- 1 actions?"
- 2 The process being referred to is KPMG
- 3 Consulting was able to verify the existence of
- 4 Qwest's process.
- 5 However, since this process is performed
- 6 only when events require such actions to be taken,
- 7 and KPMG Consulting observed none of those such
- 8 events, KPMG Consulting was unable to observe and
- 9 determine whether or not Qwest adheres to these
- 10 processes.
- 11 This is one of the conditions where we
- 12 have published "unable to determine," and refer to
- 13 these essentially as event driven activities where
- 14 that particular event did not occur for one reason or
- 15 another. In this specific case the events that would
- 16 be required are the training classes or meetings of
- 17 the training staff to discuss the training
- 18 development issues.
- 19 And one of those I believe occurred after
- 20 the conclusion of our testing activities in this test
- 21 section.
- 22 (Pause.)
- MR. DELLA TORRE: So that this group we
- 24 referred to earlier, Wholesale Market Training Group,
- 25 met at the end of January. We had already concluded

- 1 our work at that point.
- 2 MS. OLIVER: All right.
- 3 MR. DELLA TORRE: Other questions on Test
- 4 24.10?
- 5 MR. SPINKS: Tom Spinks, Washington. Is
- 6 there a dispute escalation process?
- 7 MR. DELLA TORRE: A dispute escalation
- 8 process.
- 9 MR. SPINKS: In other words --
- MR. WEEKS: We understand the question.
- 11 (Pause.)
- MR. DELLA TORRE: Apparently, individual
- 13 interconnection agreements can have the dispute
- 14 escalation built into it.
- 15 Other questions?
- MR. FINNEGAN: Follow-up to that last
- 17 WorldCom question. Test has been going on for quite
- 18 some time.
- 19 Was that answer limited to training
- 20 subsequent to the Qwest Wholesale Market Training
- 21 Group?
- MR. WEEKS: Are you asking whether our
- 23 results predate the warping of one organization to
- 24 the other?
- MR. FINNEGAN: The question was generally

- 1 a question of training of representatives.
- 2 MR. WEEKS: Maybe we misunderstood the
- 3 question. We were focused not on the training of
- 4 people. We were focused on the process of, I think
- 5 the process being described there isn't the actual
- 6 day-in, day-out training, it's something to do with
- 7 the training design or development process.
- 8 MS. ANDERSON: Characteristic lump
- 9 development.
- 10 MR. WEEKS: Characteristic lump
- 11 development and so on. Which doesn't happen
- 12 frequently.
- In fact, we found out about this meeting
- 14 where they had a characteristic lump or planning
- 15 meeting that occurred after, this was anecdotal
- 16 information that didn't have any bearing on the
- 17 results of the report.
- 18 MR. DELLA TORRE: Other questions? Thank
- 19 you.
- MR. WEEKS: Are we going to try to --
- 21 MS. ANDERSON: Yes. One of my concerns is
- 22 that we currently have transcription. If we go to a
- 23 conference call we will have to do recordings, all of
- 24 that. I would like to take whatever advantage of
- 25 this that we can.

1 If we can have a list of the questions for

- 2 follow-up, then someone can read that or give a copy,
- 3 both, if we could give one to Craig, that would be
- 4 great.
- 5 (Pause.)
- 6 MS. ANDERSON: Okay, then just read them.
- 7 What we will do is Joe will read the follow-up
- 8 question from BTC number 1. And then give the
- 9 answer.
- 10 MR. DELLA TORRE: This may be a bit
- 11 disjointed, because it's going to be very out of
- 12 context. Let's see if we can make it through this.
- These are follow-up questions from the
- 14 first Vendor Technical Conference and the first test
- 15 we will talk about is Test 12.7. The question, "Do
- 16 retail reps have access to the raw loop data tool?"
- 17 Answer is no.
- 18 12.7-1 details the detail loop raw process
- 19 which shows FNS. However, Figure 12.7-2 shows FNS
- 20 and ISA and FNS EA. Describe the differences, if
- 21 any, that exist between the two process descriptions.
- I believe we did go into this detail at
- 23 the VTC, so we can strike that from here.
- 24 Test 14.7 is our next reference. The
- 25 question was, "What are the conditions for no

1 facilities? What are remedial options? Is there a

- 2 difference between retail and wholesale as to how a
- 3 no facilities order is processed?
- 4 The answer is through a documentation
- 5 request, supplied information which describes the
- 6 condition under which request will reject the CLEC's
- 7 order or Qwest order due to lack of facilities.
- 8 KPMG learned there were no differences
- 9 between the processing of retail and wholesale
- 10 non-facilities orders.
- 11 And then the other question --
- MR. FINNEGAN: Follow-up. This concern we
- 13 got around to, CLEC orders would be canceled if it
- 14 turned out there were no facilities available.
- Does that mean Qwest will cancel retail
- orders if they determine no facilities available?
- 17 That you examined process documentation that showed
- 18 cancellation of retail orders where there were no
- 19 facilities available?
- 20 MR. DELLA TORRE: We will have to follow
- 21 up on that. We don't have the personnel to assist us
- 22 in answering that.
- MR. WEEKS: Unless Qwest wants to take a
- 24 stab at it.
- 25 A VOICE: I am sorry.

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1 MS. LUBAMERSKY: I don't know.
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- 2 MR. WEEKS: We will have to find out. We
- 3 don't know.
- 4 MR. DELLA TORRE: And the last question in
- 5 test 14.7, "What is the prioritization mechanism for
- 6 K2?"
- 7 Answer is the prioritization mechanisms
- 8 for K2 are reflected in business rules embedded in
- 9 the system. These are contained in the K2 program
- 10 document.
- MR. WEEKS: So the answer is we don't
- 12 know.
- MR. DELLA TORRE: We are aware they are,
- 14 we know what the rules are.
- MS. ANDERSON: So you will be following
- 16 up?
- MR. WEEKS: Yes.
- MR. DELLA TORRE: For test 14.8. "Did
- 19 KPMG validate the trigger where LNP cuts had been
- 20 set?"
- The answer is no.
- 22 "Has KPMG checked to ensure the hard cut
- 23 was a good cut, the validating trigger was set?"
- The answer is no.
- 25 Question. "What evidence did KPMG see to

1 conclude orders or work according to RAD date from

- 2 earliest to latest without regard to retail or
- 3 wholesale initiation?
- 4 We observed representatives actually work
- 5 orders according to RAD date from earliest to latest
- 6 without regard to retail or wholesale initiation, so
- 7 observation of field personnel.
- 8 MR. FINNEGAN: Could I go back to the
- 9 previous question. This was on the HOT-TOT (phon.)
- 10 and PID defines a completed order as one in which
- 11 associated porting activity has been completed?
- 12 MR. WEEKS: Right. The reason we didn't
- 13 observe it, because it's done in the RCMAC, not the
- 14 field tech in the field. It's not in the MMPs we
- 15 were evaluating adherence to. A technical answer to
- 16 why we didn't do it.
- 17 MR. FINNEGAN: So it's done but it's not
- 18 something observed or referenced in a Qwest document?
- MR. DELLA TORRE: RCMAC MMPs.
- MR. WEEKS: We were evaluating adherence
- 21 to a set of MMPs used by the tech field personnel.
- 22 There is a set of RCMAC MMPs I would suggest, the
- 23 guys aren't here so I can't confirm this, RCMAC MMPs
- 24 that describe how that is supposed to happen and so
- on wasn't part of the evaluation we were doing for

- 1 the MMPs that were oriented around the field tech.
- 2 MR. FINNEGAN: Wasn't that task number --
- 3 I forget the task number, dealt with coordinated
- 4 processes generically?
- 5 MR. WEEKS: This is 14.8. I would have to
- 6 look at what the definition of 14.8 is.
- 7 The question is did we observe it. The
- 8 answer is no.
- 9 Should we have done it is a second
- 10 question.
- 11 MR. FINNEGAN: It's not when did you
- 12 observe it. If there is Qwest documentation that
- 13 exists, it's something you could review since you
- 14 have access to the documentation. At this point it
- 15 may be too late to observe them in practice. At
- 16 least from a documentation perspective, was there in
- 17 this coordinated process MMPs in place --
- MR. DELLA TORRE: Yes.
- MR. WEEKS: The answer to that is yes.
- 20 Our folks are referring to specific RCMAC MMPs.
- MR. FINNEGAN: So there are MMPs that --
- MR. WEEKS: Describe how to do the set of
- 23 triggers and so on.
- MR. FINNEGAN: Well ensure the trigger has
- 25 been set --

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1 MR. WEEKS: As part of one of the steps.
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- 2 MR. FINNEGAN: You just didn't observe the
- 3 practice.
- 4 MR. WEEKS: We just didn't observe it.
- 5 MR. FINNEGAN: Okay.
- 6 MR. DELLA TORRE: The question again in
- 7 test 14.8 references Page 8. "What audits and
- 8 controls are in place to ensure CLECs are notified of
- 9 delayed orders within four hours?"
- 10 And the audit and controls that are in the
- 11 TURK system time stamp notes are made in the GC note
- 12 screen by GC personnel and DR we received for the
- 13 process flow explains that the DOTG will pull this
- 14 from RTT the first thing each morning and at least
- 15 every four hours throughout the day to find new
- 16 orders and within four hours of the RTT ticket
- 17 issuance will call the SRN, all market units except
- 18 wholesale, inform the SRN of the delayed order so
- 19 contact can be made to the customer and document this
- 20 contact with a GC note.
- 21 The wholesale monitoring group does not
- 22 require a call when the R2 ticket is issued, however
- 23 GC note must still be updated.
- 24 So those are some of the audit and control
- 25 measures around CLEC notification in the TURK system.

1 That is the completion of the follow-up

- 2 questions with two that still need to be followed up
- 3 a second time.
- 4 MS. ANDERSON: Great. Thanks for doing
- 5 that.
- Any other questions or issues before we
- 7 break?
- 8 I would like to, at this time, thank the
- 9 vendors, KPMG's team and all their support folks for
- 10 the preparation, as well as HP's team and their
- 11 support folks. We appreciate all the time and effort
- 12 that goes into having answers well-prepared and being
- 13 able to deliver them and take the follow-ups. So
- 14 thanks everybody for attendance.
- The next and final VTC will be VTC number
- 16 3, scheduled for May 14 to 16, and we will be putting
- 17 out a schedule for question submittal probably
- 18 tomorrow. We just want to get past the project
- 19 managers meeting and take sure where we are at on
- 20 everything, then we will get the schedule out.
- I do have one announcement I think. Is it
- 22 firm that Test 16 will not be a discrete and will be
- 23 in the final report or are we still expecting-
- MR. DELLA TORRE: Should have the final on
- 25 Friday.

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1
                MS. ANDERSON: Okay. So those of you
     waiting with extreme bated breath for Test 16, it
 3
     will be arriving with the draft final report on
     Friday.
 5
                Any other questions or comments?
 6
                Thank you, Marie, for all of the
     arrangements. I think this was our best acoustics so
 8
     far.
 9
               (Applause.)
10
               MS. ANDERSON: And thanks to the bridge.
11
     We are going to hang up now.
12
             (PROCEEDINGS CONCLUDED -- 2:30 P.M.)
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