

EQUITY RISK PREMIUM FORUM

NOVEMBER 8, 2001

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INTRODUCTION

Martin L. Leibowitz (*Forum Chair*)

*TIAA-CREF
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Our goal here today is to foster a very candid discussion of the many facets of the equity risk premium. Generally, the risk premium is thought of as the incremental return of certain equity market components relative to certain fixed-income components. Even when these two measures are clarified, however, which they often are not, considerable ambiguity can remain as to just what we're talking about when we talk about the risk premium. Are we talking about a premium that has been historically achieved, a premium that is the ongoing expectation of market participants, an analytically determined forecast for the market, or a threshold measure of required return to compensate for a perceived level of risk? All of these measures can be further parsed out as reflections of the broad market consensus, the opinions of a particular individual or institution, or the views of various market cohorts looking at specific and very different time horizons.

As for the issue of the risk premium as uncertainty, we often see the risk premium defined as an extrapolation of historical volatility and then treated as some sort of stable parameter over time. A more comprehensive (and more difficult) approach might be to view the risk premium as a sufficient statistic unto itself, a central value that is tightly embedded in an overall distribution of incremental returns. From this vantage point, we would then look at the entire risk premium distribution as an integrated dynamic, one that continually reshapes itself as the market evolves.

With the enormous variety of definitions and interpretations, the risk premium may seem to be the ultimate "multicultural" parameter and our forum today may have the character of a masked ball within the Tower of Babel. However, every one of us here does know and understand the particular aspect of the risk premium that we are addressing in our work. And I hope that we can communicate that clarity even as we tackle the many thorny questions that surround this subject. The risk premium is a concept that is so central to our field of endeavor that it might properly be called the financial equivalent of a cosmological concept.

Theoretical Foundations I

Richard H. Thaler

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One of the puzzles about the equity risk premium is that in the U.S. market, the premium has historically been much greater than standard finance theory would predict. The cause may lie in the mismatch between the actual asset allocation decisions of investors and their forecasts for the equity risk premium. In this review of the theoretical explanations for this puzzle, two questions are paramount: (1) How well does the explanatory theory explain the data? (2) Are the behavioral assumptions consistent with experimental and other evidence about actual behavior? The answers to both questions support the theory of “myopic loss aversion”—in which investors are excessively concerned about short-term losses and exhibit willingness to bear risk based on their most recent market experiences.

A good place to start consideration of what the equity risk premium should theoretically be is a discussion of the risk premium puzzle: The equity risk premium in the U.S. market has historically been much bigger than standard finance theory would predict. Based on the familiar Ibbotson Associates (2001) data of the long-term historical return to U.S. stocks, T-bonds, and T-bills, if you had invested \$1 in the stock market at the end of 1925 (with dividends reinvested), you would now have more than \$2,500; if you had put \$1 in T-bonds, you

would have about \$49; and if you had put \$1 in T-bills, you would have only \$17. These differences are much too large to be explained by any reasonable level of risk aversion.

The Puzzle

The formal puzzle, which was posed by Mehra and Prescott (1985), is that, on the one hand, if you ask, “How big a risk premium should we expect?” the standard economic model (assuming expected-utility-maximizing investors with standard additively separable preferences and constant relative risk aversion, A) provides a much smaller number than is historically true, but if you ask, “How risk averse would investors have to be to demand the equity risk premium we have seen?” (that is, how large does A have to be to explain the historical equity premium), the answer is a very large number—about 30. Mehra and Prescott’s response was that 30 is too large a number to be plausible.

Why? What does a coefficient of relative risk aversion of 30 mean? If I proposed to you a gamble in which you have a 50 percent chance that your wealth will double and a 50 percent chance that your wealth will fall by half, how much would you pay to avoid the chance that you will lose half your wealth? If you have a coefficient of relative risk aversion equal to 30, you would pay 49 percent of your wealth to avoid a chance of losing half your wealth, which is ridiculous. And that is why I believe that investors do not have a coefficient of relative risk aversion of 30.

Another way to think about this puzzle is that for reasonable parameters (and theorists argue about what those are), we would expect an annual risk premium for stocks over bonds of 0.1 percent (10 basis points).

In the Mehra–Prescott model, the coefficient of relative risk aversion, A , is also the inverse of the elasticity of intertemporal substitution, so a high value of A implies an extreme unwillingness to substitute consumption tomorrow for consumption today, which implies a long regime of high interest rates. We have not, however, observed high interest

rates for extended periods of time. Historically, the risk-free rate has been low, barely positive for much of the 20th century. Therefore, part of the risk premium puzzle is the “risk-free-rate puzzle”: Why do we not see very high interest rates if investors are so risk averse?

How do we resolve these puzzles? One answer is to “blame the data”—for example, survivorship bias. The returns in the U.S. equity market have been particularly favorable, which may be simply the product of good luck. In other words, some markets have collapsed and disappeared. So, we should not focus all our attention on one market in one period; one market can go awry.

My view is that if we can worry about stock markets going awry, we had better also worry about bond markets going awry. For example, over the long run, bond investors have experienced bad periods of hyperinflation. Bond investors have been wiped out by hyperinflation just as stock investors have been wiped out by crashes. So, if we are going to consider the effect of survivorship bias on the data, we need to look at both sides of the equation—stock and bond returns—which brings us back to a puzzle. If you adjust *both* returns for risk, you still end up with a puzzle.

The part of the puzzle that I want to stress is the contrast between investor investments and investor expectations. I am a behaviorist, and the behavior I find puzzling is how investor expectations fit with their investments.

Throughout the 1980s and 1990s, investors had expectations of a big equity premium, typically in the range of 4 percent to 7 percent. Table 1 provides the results of a survey of fund managers on their forecasts for U.S. security returns at two points in time almost 10 years apart. Note that investor estimates of the equity risk premium fall into the 4–6 percent range in both years.

Other evidence comes from surveys of forecasts of the 10-year equity risk premium over the last decade (for example, Welch’s 2000 survey of econo-

Fund/Premium	1989	1997
90-day T-bills	7.4 %	4.7 %
Bonds	9.2	6.9
S&P 500	11.5	10.4
S&P 500 – T-bills	4.1	5.7

Source: Greenwich Associates.

mists); again, the estimates are substantial. A problem with such surveys, of course, is that we never know the question the people were really answering. For example, most respondents, including economists, do not know the difference between the arithmetic and the geometric return, and this confusion can skew the results. So, we cannot know precisely what such surveys show, but we can know that the estimates of the equity risk premium are big numbers compared with an estimate of 0.1 percent.

Thaler’s Equity Premium Puzzle

The real puzzle is a mismatch between the allocations of investors and their forecasts for the equity risk premium. Many long-term investors—individuals saving for retirement, endowments, and pension fund managers—think the long-term equity risk premium is 4–5 percent or higher yet still invest 40 percent of their wealth in bonds. This phenomenon is the real puzzle.

One version of this puzzle is “Leibowitz’s Lament.” In a former life, Marty Leibowitz was a bond guy at Salomon Brothers. As a bond guy, his job was to give investors a reason to buy bonds. The numbers Marty was crunching in 1989 for the wealth produced by \$1 in stocks versus the wealth produced by \$1 invested in bonds could have been those from the Ibbotson Associates studies. The historical risk premium was 6.8 percent, which made the return numbers ridiculous. Marty’s analysis showed that if we assume investors may lever, the correct asset allocation at that time would have been at least 150 percent in equities. The puzzle is that investors did not invest this way then and do not do so now.

Theoretical Explanations

Many explanations for the puzzle have been offered, and all the theoretical explanations so far proposed are behavioral—in the sense that they build on the Mehra–Prescott model and then make some inference about investor preferences. In most of these models, the investors make rational choices but their preferences are still slightly different from ones traditionally considered normal.

Epstein and Zin (1989) broke the link that A is equal to the coefficient of relative risk aversion and the elasticity of intertemporal substitution. With their approach, the standard assumptions of expected utility maximization are destroyed.

Constantinides (1990) introduced the theory of habit formation based on the following postulate: If I’m rich today, then I’m more miserable being poor tomorrow than if I’d always been poor. A similar theory of habit formation, the approach of Abel (1990), is based on the concept of “keeping up with

the Joneses.” Perhaps the leading model at the moment, however, is that of Campbell and Cochrane (1995, 1999), which combines the idea of habit formation with high levels of risk aversion. Together, these behavioral theories appear to explain some, but not all, of the data—including the risk-free-rate puzzle.

Benartzi and I (1995) suggested the theory of loss aversion, which is the idea that investors are more sensitive to market changes that are negative than to those that are positive, and the idea of mental accounting, which adds that investors are more sensitive when they are given frequent market evaluations. Combined, loss aversion and mental accounting produce what we called “myopic loss aversion.” We explicitly modeled investors as being myopic, in that they think about and care most strongly about the market changes that occur over short periods, such as a year.

Barberis, Huang, and Santos (1996) used the myopic loss aversion model and added another behavioral phenomenon, the “house money effect” (that is, loss aversion is reduced following recent gains), in an equilibrium model. When people are ahead in whatever game they are playing, they seem to be more willing to take risks. I also documented this effect in some experimental work about 10 years ago. I discovered this phenomenon playing poker. If you’re playing with people who have won a lot of money earlier in the game, there is no point in trying to bluff them. They are in that hand to stay.

So, we have a long list of possible behavioral explanations for the equity risk premium. How do we choose from them? We should concentrate on two factors. The first factor is how well the models fit the data. The second factor, and it is a little unusual in economics, is evidence that investors actually behave the way the modeler claims they are behaving. On both counts, the myopic loss aversion arguments that Benartzi and I (1995) proposed do well.

First, all the consumption-based models have trouble explaining the behavior of two important groups of investors, namely, pension funds and endowments. And these two groups hold a huge amount of the equity market in the United States.

Second, I do not understand why habit formation would apply to a pension-fund manager or the manager of the Rockefeller Foundation.

Third, explanations based on high levels of risk aversion do not fit the following situation: Consider these gambles. Gamble 1: You have a 50 percent chance to win \$110 and a 50 percent chance to lose \$100. Gamble 2: You have a 50 percent chance to win \$20 million and a 50 percent chance to lose \$10,000. Most people reject Gamble 1 and accept Gamble 2.

Now, those two preferences are not consistent with expected utility theory. To be consistent with expected utility theory, if you reject the first gamble, you must also reject the second gamble. This inconsistency between behavior and utility theory is a problem for all the models except those that incorporate loss aversion and “narrow framing.” In narrow framing, people treat gambles one at a time.

In Thaler, Tversky, Kahneman, and Schwartz (1997), we reported on some experiments to determine whether investors actually behave the way our myopic loss aversion model says they do. In the first experiment, we sat participants down at a terminal and told them, “You are a portfolio manager, and you get to choose between two investments, A and B.” One choice was stocks, and the other was bonds, but they were not told that. They were simply shown each investment’s returns for the investment period just completed. At the end of every period, the pseudo portfolio managers were instructed to invest their money for the upcoming period based only on the prior-period returns for A and for B. So, they made an asset allocation decision every period. The participants were paid based on the amount of wealth their portfolio had earned at the end of the experiment.

To test the effect of how often investors receive feedback, in various runs of the experiment, we manipulated “how often” the participants were able to look at the return data. In the learning period, the participants learned about the risk and returns of the investments over time. One group of participants received feedback the equivalent of every six weeks, which led to a lot of decision making. Another group made decisions only once a year. So, the first group was working in a condition of frequent evaluation, whereas the second group was receiving exactly the same random feedback as the first one but the returns for the first eight periods were collapsed into a single return. A third group was given a five-year condition. We also had an “inflated monthly” condition in which we increased returns by a constant over the 25-year period that was sufficient to create periods with never any losses. Over the 25 years, 200 decisions were being made in the most frequent condition and 5 in the least frequent condition.

When that part of the experiment was completed and the participants had enjoyed plenty of opportunity to learn the distribution patterns, we instructed them to make one final decision for the next 40 years. Outcomes were “yoked” to assure that all manipulations had the same investment experience.

Our hypotheses were, first, that more frequent reports would induce more risk aversion, resulting in an increased allocation to bonds and, second, that shifting the returns of both assets up to eliminate

losses would make stocks relatively more attractive. **Table 2** presents the results.

Table 2. Effect of Frequency of Feedback: Allocation to Bonds		
Feedback Group	Number	Mean
<i>A. Final decisions</i>		
Monthly	21	59.1%
Yearly	22	30.4
Five year	22	33.8
Inflated monthly	21	27.6
<i>B. Decisions during the last five "years"</i>		
Monthly	840	55.0%
Yearly	110	30.7
Five year	22	28.6
Inflated monthly	840	39.9

As you can see, participants involved in the monthly condition (the most frequent decision-making condition), on average, chose to invest 60 percent of their money in bonds. Participants in the yearly condition chose to invest only 30 percent in bonds. The participants made the most money if they chose 100 percent stocks every period.

We concluded that the more often investors look at the market, the more risk averse they become, which is exactly what our theory suggests. Loss aversion can be mitigated by forced aggregation (to avoid narrow framing), and learning may be improved by less frequent feedback.

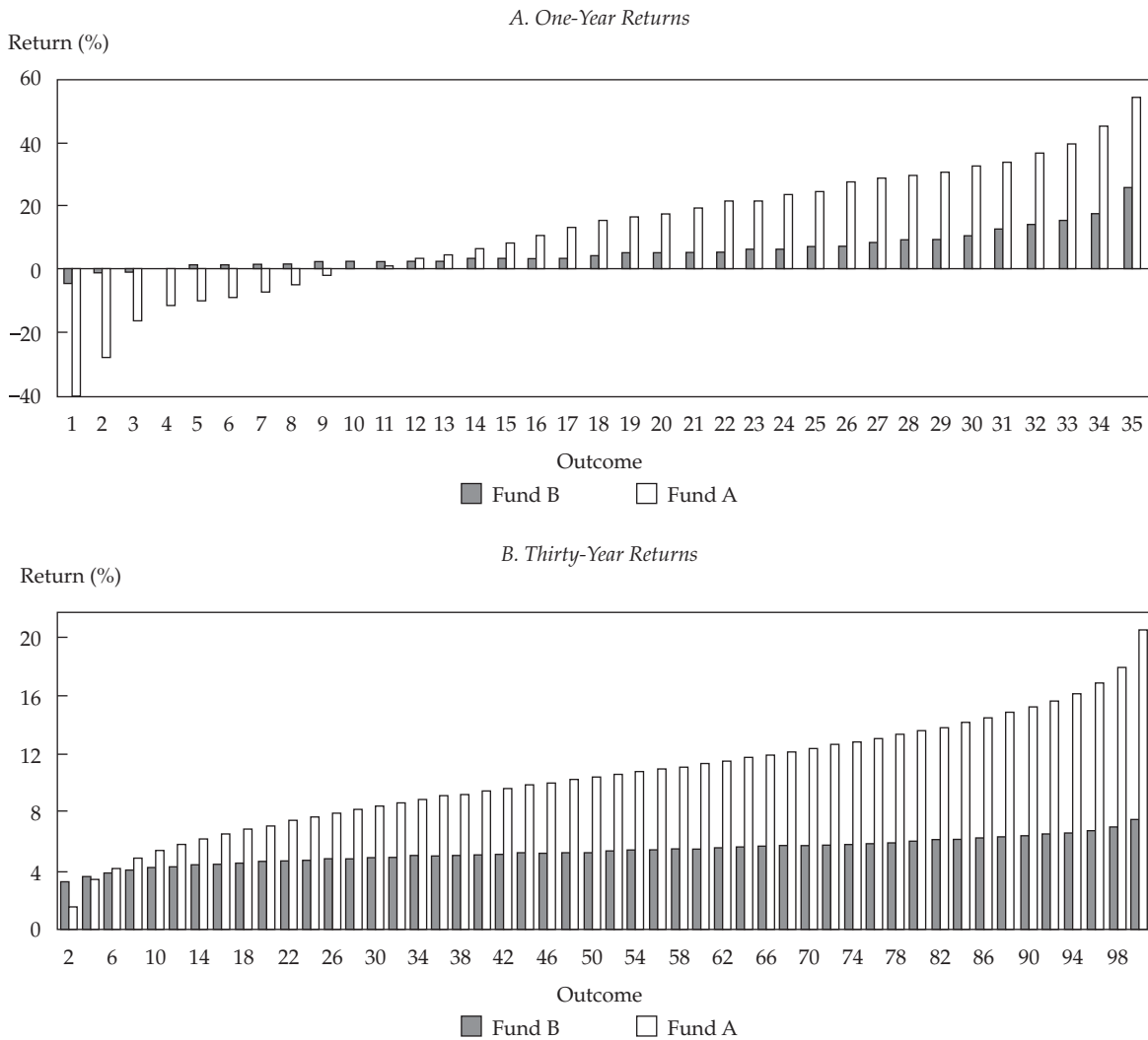
Another set of experiments on myopic loss aversion involved 401 (k) participants—specifically, staff among University of Southern California employees who had become eligible for the program in the past year. They were shown return data for Fund A (pro-

viding higher returns than Fund B but riskier, equivalent to stocks) and Fund B (equivalent to bonds) and then asked how they would allocate their money. One group was given one-year returns and one group was given 30-year returns. **Figure 1** contains the charts presented in which the historical equity risk premium was used. The figure shows the distribution of periodic rates of return that were drawn from the full sample. That is, if this is the distribution you're picking from, what allocations would you make? Possible outcomes are ranked from worst on the left to best on the right. When we showed the participants the distribution of 1-year rates of return for each asset category (Panel A), the average choice was to invest about 40 percent in stocks. Stocks seemed a bit risky to participants under this scenario. When we showed exactly the same data as compounded annual rates of return for a 30-year investment (Panel B), the participants chose to put 90 percent of their money in stocks. The data are the same in both charts, but the information is presented in a different way. Again, we concluded that the amount investors are willing to invest in stocks depends on how often they look at periodic performance.

Finally, we showed participants the data with a lower risk premium. As **Figure 2** shows, we divided the equity premium in half. Again, Panel A shows the revised return data for the 1-year periods, and Panel B shows the revised return data for the 30-year period. In this experiment, the participants liked stocks equally well either way they viewed the data. They chose to put about 70 percent of their money in stocks in either scenario. We call this situation a "framing equilibrium." If the equity premium were a number such as 3 percent, investors would put about the same amount of money into the stock market whether they had a long-term perspective or not.

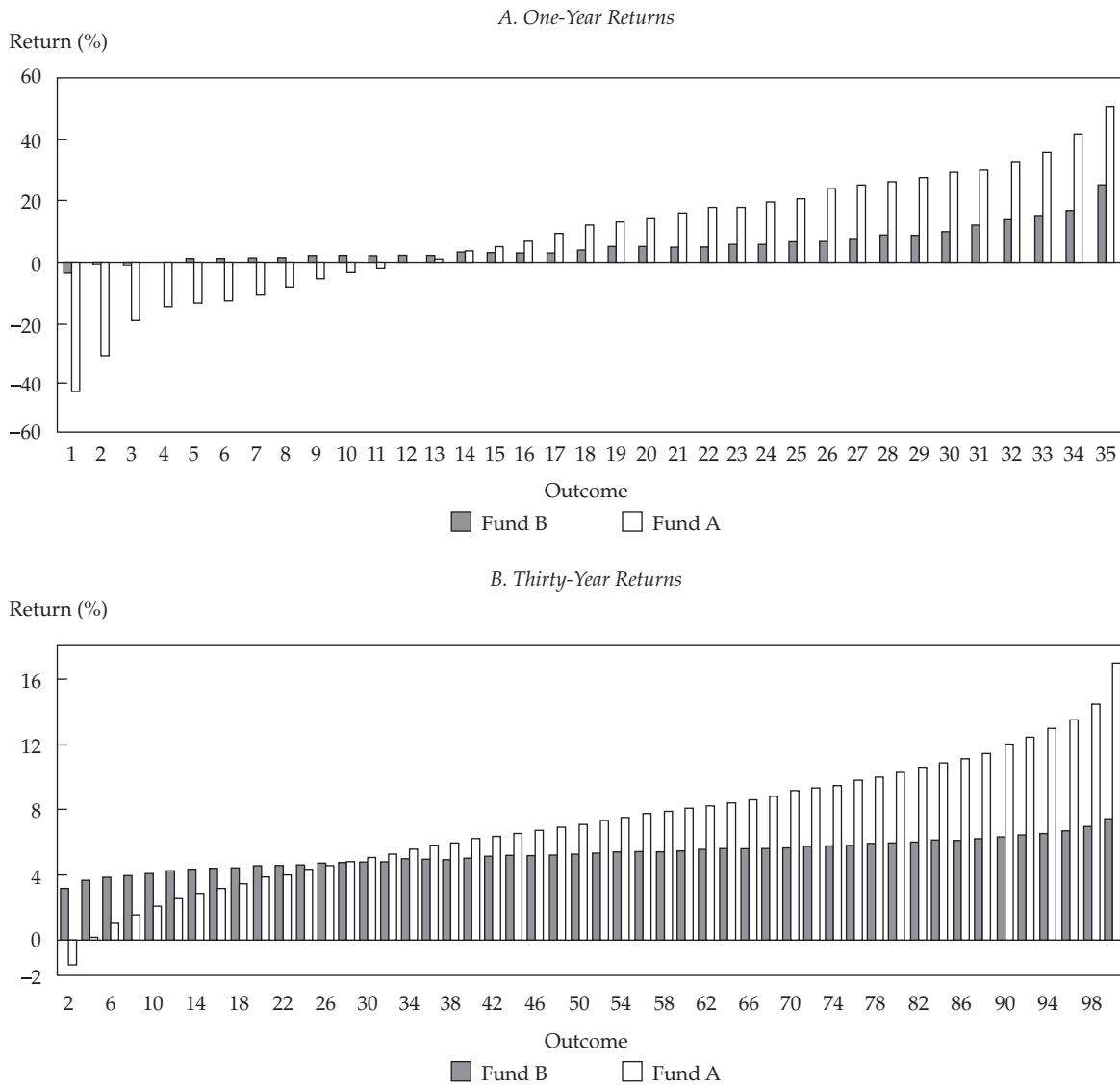
THEORETICAL FOUNDATIONS I

Figure 1. Charts Constructed with Historical Risk Premium of Equity over Five-Year T-Bonds



Notes: Fund A was constructed from the historical returns on the NYSE value-weighted index, and Fund B was constructed from the historical returns on five-year U.S. T-bonds.

Figure 2. Charts Constructed with Half the Historical Risk Premium of Equity over Five-Year T-Bonds



Notes: Fund A was constructed from the historical returns on the NYSE value-weighted index, but 3 percentage points were deducted from the historical annual rates of return on stocks. Fund B was constructed from the historical returns on five-year U.S. T-bonds.

Theoretical Foundations I

Richard H. Thaler

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SUMMARY

by Peter Williamson

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Richard Thaler was the first to speak to the group and the only one dealing essentially with behavioral finance aspects of the equity risk premium puzzle.

He started by discussing the now familiar Ibbotson Associates data from the *2000 Yearbook*,¹ showing the cumulative value of a dollar invested at the end of 1925 in U.S. stocks, T-bonds, and T-bills, with the stock investment (with reinvested dividends) growing to more than \$2,500 while a dollar invested in T-bonds grew to about \$49 and one invested in T-bills to only \$17 by the year 2000. The difference, he said, is much too large to be explained by any reasonable level of risk aversion. Thaler described analysis showing that a 0.1 percent (10 basis point) per year premium for stocks over bonds would be a reasonable equilibrium risk premium; the actual excess return, however, has been more than 7 percent.

In the Mehra–Prescott (1985) model, the constant relative risk aversion, which would have to be 30 to explain the actual historical excess return of stocks, is also the inverse of the elasticity of intertemporal substitution. A value of 30 is very high and implies very high interest rates. But interest rates since 1925 have not been high enough to justify that risk aversion.

What, then, is the explanation for the high historical excess return on stocks? One possibility is high risk coupled with good luck investing in the U.S. stock market. But bond markets are risky too, and if both stock and bond returns are adjusted for high risk, we are still left with an extraordinary gap in historical returns. Furthermore, most surveys in the

1980s and 1990s of “expert” opinion indicated a high expected equity premium, on the order of 4–6 percent. And current surveys give consistent results. Thaler’s observation is that many long-term investors who think that the long-term equity premium is 4–5 percent, or higher, still invest 40 percent in bonds, something that is not easily explained. A firm belief in such a premium should have led to at least a 100 percent allocation to stocks. The size of the historical excess equity return versus the size of the expected equity premium present a puzzle.

Most attempts to explain the puzzle focus on behavioral deviations from the standard assumptions of expected utility maximization. Epstein and Zin (1989) broke the link between the coefficient of relative risk aversion and the elasticity of intertemporal substitution. Constantinides (1990) incorporated “habit formation” to posit rising risk aversion with high returns. Others see further reasons for very high risk aversion; they include Benartzi and Thaler (1995) in their myopic risk aversion model.

Thaler put forward a test for choosing among explanations in the form of two questions: (1) How well does the explanatory theory explain the data? (2) Are the behavioral assumptions consistent with experimental and other evidence about actual behavior?

The answers to both questions, he said, support the myopic loss aversion theory. All the consumption-based models have trouble explaining the behavior of pension funds and endowments. A number of experiments presenting people with choices of different gambles have argued against the high-risk-aversion theory. At the same time, experiments posing a problem of allocating funds between stocks and T-bonds have supported myopic loss aversion. Participants in these experiments were asked to allocate money between stocks and bonds after receiving periodic reports on the investment performance of the two classes. It was found that providing more frequent performance feedback induces greater risk aversion and hence reduces commitment to stocks. Shifting

¹ See Ibbotson Associates (2001).

upward and equally the reported returns for both asset classes such that there were no losses for either led to greater investment in stocks.

A further experiment asking subjects to divide retirement funds between stocks and bonds on the basis of the historical excess return on stocks led to a median 40 percent investment in stocks when the subjects were shown distributions of one-year returns and to a median 90 percent investment in stocks when the distributions shown were of 30-year returns.

When the reported excess return on stocks was cut in half from its historical level and the experiment was repeated, the median allocation to stocks was about 70 percent for the annual and for the 30-year distributions. Thaler referred to this condition as

“framing equilibrium.” The expected risk premium was now such as to remove the influence of the time period of the performance results studied. The equilibrium was reached at an equity premium of about 3 percent.

His three final conclusions were as follows:

- The historical excess return on equities has been surprisingly high.
- Part of the explanation seems to be that investors are excessively concerned about short-term losses.
- Part may be that willingness to bear risk depends on recent experience, both because past gains provide a psychological cushion against future losses and because high returns can create unrealistic expectations about the future.

Theoretical Foundations II

Clifford S. Asness

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Historically, high P/Es have led to low returns and low P/Es have led to high returns. So, with today's market at historically high P/Es, there is a real need for rescue. This discussion examines three possible ways in which the market might be saved from decline: high and sustained real earnings growth (which is highly unlikely), low interest rates (which help only in the short term), and investor acceptance of lower future rates of return. The last possibility boils down to a choice between low long-term returns forever and very low (crash-type) returns followed by more historically normal returns. The research presented here found some support for the prescription that investors should accept a 6–7 percent nominal stock return, but evidence indicates that investors do not actually think they are facing such low returns.

My talk does not fit neatly into the category of “theoretical foundations,” which makes sense; after all, someone who runs a hedge fund is not going to have much to add to the theoretical foundations that underlie our musings about the equity risk premium, certainly not in this crowd!

My first set of data is intended to be an icebreaker. As a beginning, **Figure 1** plots the S&P 500 Index's P/E from 1881 to 2001. From those data, I created seven P/E buckets, or ranges, covering the 1927–2001

period. For each of the buckets, I calculated the median real annualized stock market return for the following decade and the worst return for any decade. **Table 1** provides the results for each range. We can argue about statistical significance, but these numbers are pretty striking. The infallibility of stocks is typically drawn from a 20-year horizon, so I have cheated by using a 10-year horizon. But the infallibility still exists when stocks are bought at low valuation ratios.

The note “Here Be Dragons” is a caution about what might happen with those P/Es of 32.6 to 45.0. It is a saying (similar to “Terra Incognita”) once used on old maps for areas not yet visited. The highest P/E, about 45, was reached in 2000. We don't know what the next 10 years will bring. We still have another eight and a half years to go, but for the one and a half years we have recently visited, the return realization is fitting the chart nicely.

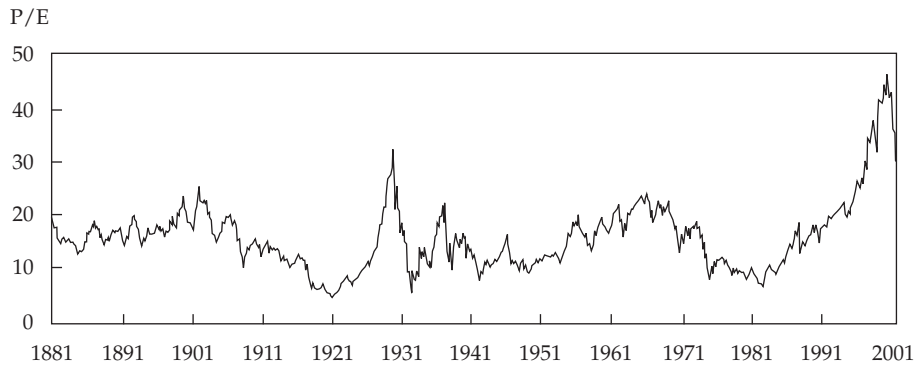
The relationship between starting P/E and subsequent return is potentially exaggerated because much of the strong relationship comes from P/E reversion. What if P/Es did not change?

Figure 2 presents some input into the relationship if P/Es were constant. In the figure, trailing 20-year real S&P earnings growth is plotted for the past 110 years. For this period, annualized real earnings growth averaged 1.5–2.0 percent fairly consistently. Those people who actually still assume 10 percent nominal returns on stocks should recognize that such a return would require 5–6 percent real earnings growth over the next 10–20 years. Such growth has happened only a few times in history, and it has happened only after very depressed market conditions, which we are not really experiencing now, certainly based on the last 10 years. With a 2 percent real earnings growth forecasted, a long-term buy-and-hold investor in the S&P 500 can expect to earn 6–7 percent nominal returns.

What Can Save the Stock Market?

I envision a bad 1920s-type serial in which the villain has tied the stock market to the railroad tracks and a

Figure 1. Historical P/E of the S&P 500, 1881–2001

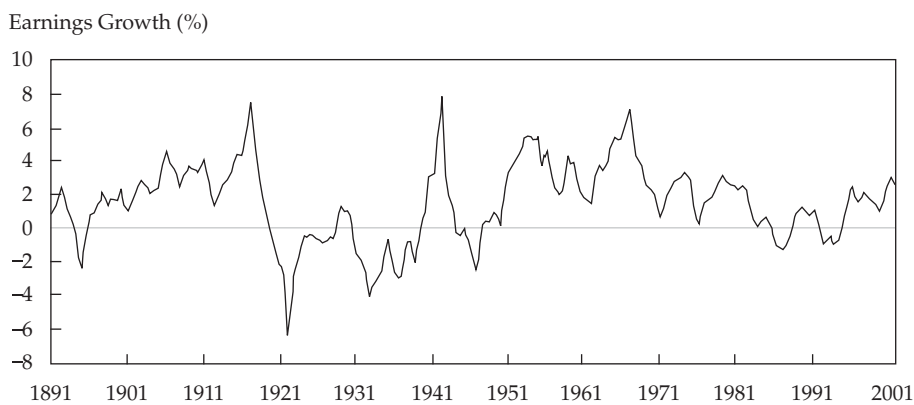


Note: P/E was calculated as the current price divided by the average of earnings for the past 10 years adjusted for inflation.

Table 1. Real Stock Market Return in the Next 10 Years for Historical P/E Ranges of the S&P 500, 1927–2001 Data

P/E Range (low to high)	Median Return (annualized)	Worst Return (total)
5.6 to 10.0	11.0%	46.1%
10.0 to 11.7	10.6	37.3
11.7 to 14.1	10.0	4.1
14.1 to 16.7	9.0	-19.9
16.7 to 19.4	5.4	-23.1
19.4 to 32.6	-0.4	-35.5
32.6 to 45.0	Here Be Dragons!	

Figure 2. S&P 500 Trailing 20-Year Real Earnings Growth, 1891–2001



Note: Earnings growth is annualized.

voice-over is pleading, “What can save stocks?” This question is going to be the organizing principle for my presentation today. I am going to concentrate on three things that could save stocks, although other answers

may be possible. One is sustained high real earnings growth—“high” meaning better than the historical average. The second, a Wall Street favorite, is the so-called Fed model, in which the U.S. Federal Reserve

lowers interest rates and supports high P/Es. The third is a simple hero—investor acceptance of lower future rates of return in the long term.

HIGH EARNINGS GROWTH. First, something we all probably know: Only if the future brings extra-special, super-high earnings growth are very high starting P/Es justified. For each level of P/E at the start of a 10-year period except very low P/Es (when returns are always on average strong), decades with stronger earnings growth also experienced stronger average stock returns, and even when P/Es were high, if earnings growth came in very high, returns were on average strong. This analysis, however, gives us an *ex post*—not a predictive—measure. If we see extraordinarily high growth in real earnings after 2001, we will probably see high real equity returns. However, the question is: What reason do we now have to be optimistic that such abnormally high earnings growth will occur?

One reason is that higher productivity and technological advancement could create high earnings growth. I think this development is unlikely. Historically, most productivity benefits accrue to workers and consumers, not necessarily to earnings:

Optimists frequently cite higher growth of real output and enhanced productivity, enabled by the technological and communications revolution, as the source of this higher growth. Yet the long-run relationship between the growth of real output and *per share* earnings growth is quite weak on both theoretical and empirical grounds. (Siegel 1999, pp. 14–15)

So, the first hurdle to believing in high earnings growth is to believe the productivity numbers, and the second is to believe earnings will benefit.

Now, let’s look at the empirical data. In **Table 2**, I show the historical relationship between P/E at the beginning of a period and subsequent average 10-year real earnings growth for 1927–2001. The numbers in the 16 quadrants, or 16 buckets, are actual realized real earnings growth over rolling 10-year periods.

Each number corresponds to a range of starting P/Es and a range of starting earnings retention rates. Historically, when both the starting P/E and the retention rate are high, the real earnings growth rate is low. On May 30, 2001, the P/E of the S&P 500 was 27.3 and the retention rate was 65.3 percent, which today puts us in the bottom right bucket, so the dragons are off to the right. This position is not promising for saving stocks.

We can interpret Table 2 further. The second way stocks could experience future high earnings growth is through market efficiency. The idea is that in an efficient market, high current P/Es will lead to higher earnings growth because the market must be right. I like this approach. I wish it were the case, but I don’t think the data support it well. Table 2 shows no relationship between starting P/E and future earnings growth. In fact, P/E does a lousy job of predicting earnings growth. I will go further. It does no job. In fact, the data show that higher P/Es have not led to higher real earnings growth going forward and lower P/Es have not led to lower growth. The joint hypothesis of constant expected returns and market efficiency should lead to P/Es predicting growth, but the hypothesis doesn’t hold, at least in the data.

Finally, Table 2 sheds light on the third reason we might now expect high earnings growth: the idea that high cash retention (low payout ratios) leads to strong growth. Table 2 indicates, however, that the retention rate at the beginning of a period has been *inversely* related to the subsequent 10-year growth in earnings. The impact of the retention rate is incredibly, astronomically backward. Rob Arnott and I have struggled with this phenomenon. We haven’t found this impact to be intuitive—it is not a forecasted result—but we do have a few *ex post* theories as to why higher retention rates might lead to lower real growth rates. I’ll share three of them quickly.

The first reason relates to company managers. The general idea is that companies retain a lot of cash

Table 2. Average 10-Year Real Earnings Growth, 1927–2001 Data

Starting P/E	Retention Rate (%)			
	Negative to 37.7	37.7 to 44.4	44.4 to 50.3	50.3 to 63.9
5.9 to 10.4	4.1%	2.5%	2.2%	-0.3%
10.4 to 13.8	4.3	2.5	2.4	0.6
13.8 to 17.2	3.3	2.5	1.7	-0.4
17.2 to 26.3	4.3	2.7	0.8	-0.6
26.3 →				The Dragons Are Here!

to finance projects for behavioral reasons such as empire building. If the cash is for projects, managers are not doing a good job with the cash; they tend to pursue and overinvest in marginal projects, which is reflected in the future lowered growth rates of the company. If this is the explanation, the telecom boom in the late 1990s is going to be the poster child for empire building for all eternity.

Another theory, less plausible in my opinion, is that managers have information that the market doesn't have. It is generally accepted that companies are loath to cut dividends. So, the theory goes that when a company's managers pay high dividends, the market perceives that those managers must have such positive information about the company's prospects that they know they will not have to cut dividends in the future. When managers pay high dividends, they are optimistic because they have information unknown in the market. When managers do not pay high dividends, they must be nervous. So, retention of earnings may reflect a desire by managers to smooth dividends.

The third explanation is that Rob and I are doing something wrong. We have each double-checked our approach and the data repeatedly, but when you get a wacky result, for intellectual honesty, you still have to admit the possibility. That is why I mentioned the dragons, because we are off the charts and into uncharted territory.

If history repeats and higher P/Es and higher retention rates lead to lower real earnings growth and if Rob and I are not making an error, the future does not bode well for real earnings growth.

LOW INTEREST RATES. The second possible way stocks can be saved is low interest rates. Figure 3 compares the P/E (or the "absolute" value of the S&P 500) with the earnings yield on the S&P 500, E/P, minus the 30-year U.S. T-bond yield, Y (or the "relative" value of the S&P 500); Panel A graphs these indicators for the past 20 years. As you can see, P/E has certainly fallen from its peak in 1999 but is still at the high end of the 20-year range. The equity yield minus the bond yield is one version of the Fed model. In that model, a high value is an indication of good news for the equity market, but for P/E, a high value indicates bad news for the market. Using the Fed model, the situation does not look that bad in 2001; the market is above average on earnings yield minus bond yield.

The same information, but stretching back to 1927, is presented in Panel B of Figure 3. The line for earnings yield minus bond yield is pretty lackluster over the period. When stocks were far cheaper in relation to bonds, stocks used to be bought for their

dividend yield; this chart uses earnings yield, but the difference is not really important. As Panel B shows, if Wall Street had a little bit longer perspective, such as looking back to 1927 rather than just 20 years, even the Fed model, or the relative value of the equity market, does not look great.

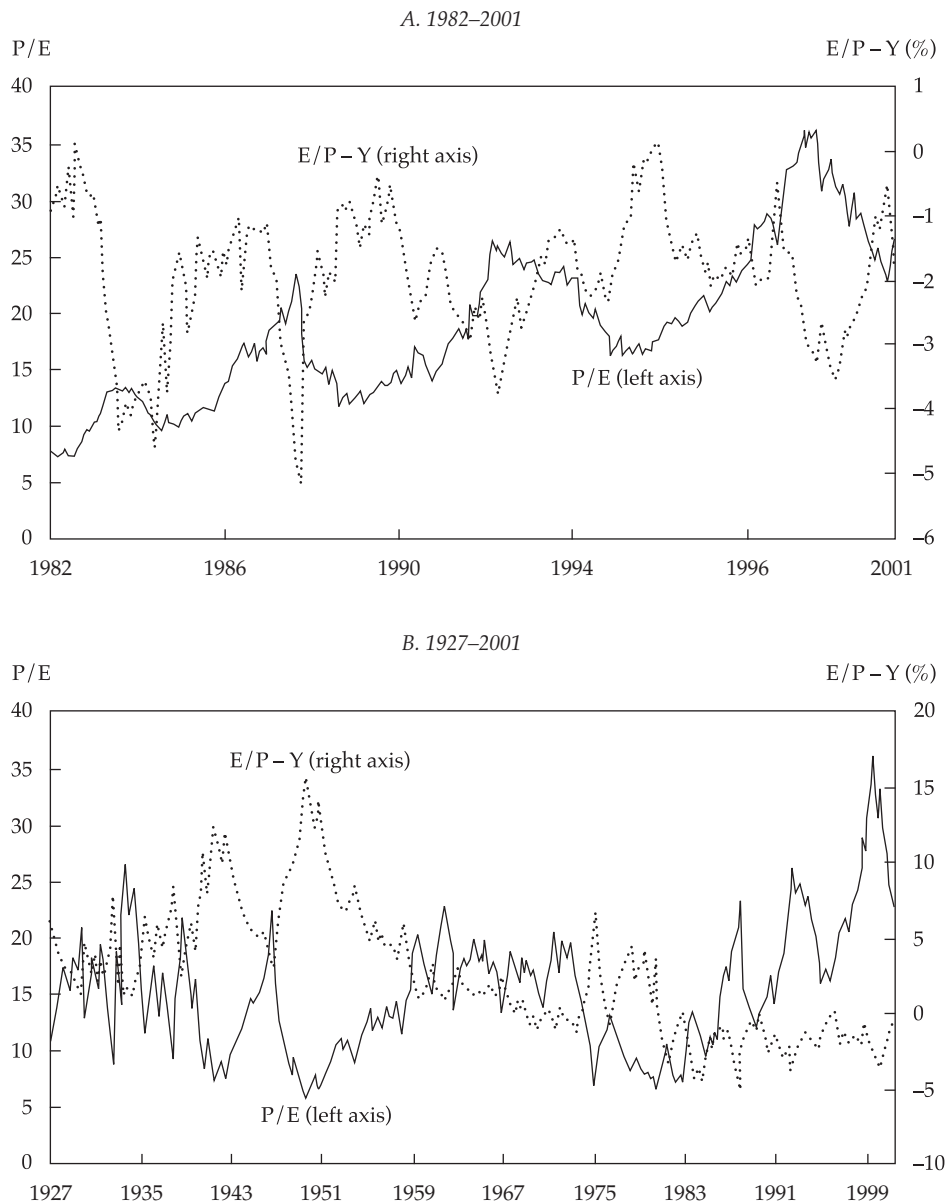
Forgetting the data, note that the Fed model has little theoretical standing. Nominal earnings growth does correlate nicely with expected inflation over time. A lot of confounding biases, such as depreciation methods, accounting choices, and different inflationary environments, affect the P/E calculation (see Siegel 1998). But by and large, the net of those biases is not clear. What does appear fairly clear, however, is that the market does not seem to understand that if you write down the expected return of a stock (dividend yield plus earnings growth), then if inflation and interest rates fall and earnings growth drops along with them, the P/E does not have to change. I think you understand the concept, but it is an idea I have to explain to most people, and I encourage you to do the same. People believe P/Es have to move with interest rates, and they are probably wrong, or at least overstating the relationship.

Figure 4 shows a plot of the S&P 500's realized 20-year volatility divided by the bond market's 20-year realized volatility against the relative yield of the stock market for 1950 to 2001.¹ I chose 20 years because I think of 20 years as a generation, so the ratio plotted from the *x*-axis reflects what a generation thinks in terms of how risky stocks are versus bonds. This ratio is a very robust indicator for each five-year period, up to 30 years. The *y*-axis is the earnings yield on the S&P 500 minus the 10-year bond yield. Whenever you look at long-term autocorrelated relationships like this, you have to carry out many, many robustness tests. This ratio survived every test we came up with.

Note that the *y*-axis is not stock yields; it is stock yields *minus* nominal bond yields. The market clearly does trade on interest rates in the short term. Not many models have a high R^2 at forecasting short-term (less than a one-year horizon) market performance. One indicator that is less pathetic than most in this regard is deviation from the fitted [linear (normal)] line in Figure 4. However, for longer horizons, such as forecasting the next 10-year real stock return, neither the bond yield nor the volatility measures matter. P/E alone forecasts the real stock return. So, an investor with a short horizon cares a lot about this line, but an investor with a long horizon doesn't.

¹ Figure 4 is similar to Figures 7 and 8 in Asness (2000b). In that article, Figure 7 goes back to 1871 and forward to mid-1998 and Figure 8 goes back to 1881 and forward to mid-1998.

Figure 3. S&P 500 “Absolute” and “Relative” Value



Note: S&P 500 P/E and E/P; 10-year T-bond yield.

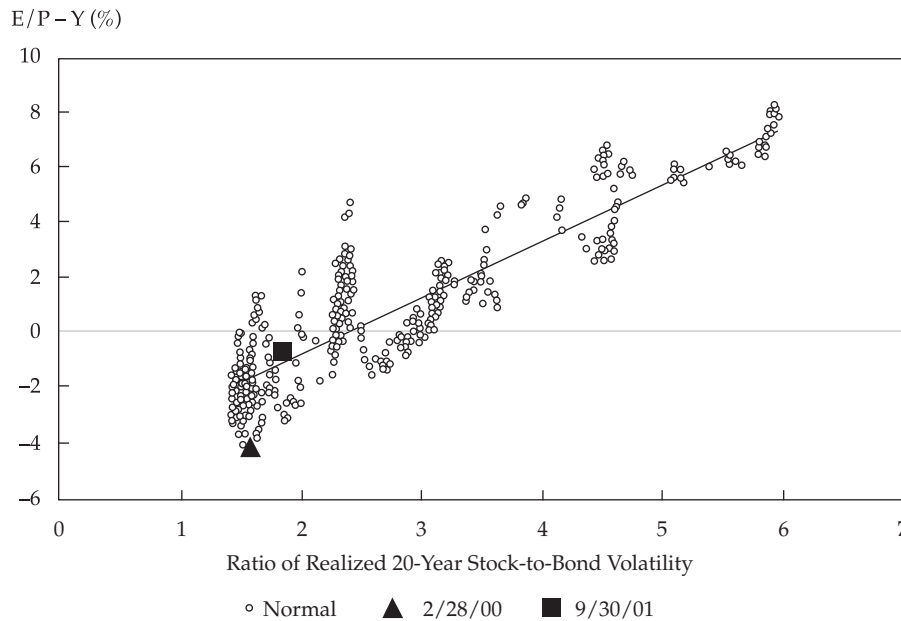
I have marked on Figure 4 where we were on February 28, 2000, and on September 30, 2001. On February 28, 2000, short-term traders could not be saved by anything; the solid triangle is well under the line. Stocks were yielding much less than they had historically—even given unusually low volatility and unusually low interest rates relative to the historical average.

The September 2001 mark in Figure 4 indicates that stock performance doesn't look too bad over the very short term. Short-term investors tend to trade on

this relationship—that is, trade on the idea that eventually the market moves back to the line for behavioral reasons. Note that this relationship is behavioral because it is based on errors—which does not change what the equity risk premium is in the long term. Over the short term, it is the deviation of E/P from the line that counts; over the long term, it is only the actual E/P that counts.

ACCEPTANCE OF LOW RETURNS. Now for the third possible hero that might save the stock

Figure 4. Stock versus Bond Valuation, 1950–2001



Note: S&P 500 E/P; 10-year T-bond yield.

market: Are investors willing to accept low stock returns? Have they understood the idea that future returns will be low, as so many of us have discussed. A ton of “strategists” will give explanations of why high P/Es are supportable, but then they will follow the explanations with the expectation of 10–12 percent stock returns anyway. That reasoning is questionable to say the least. The first part is believable; no one can say that a 1–2 percentage point return over bonds is bad. But you cannot have your cake and eat it too. Or as I like to say when it comes to Wall Street investors, they cannot have their cake and eat yours too.

What if investors haven’t yet realized the conundrum of expectations versus reality? Surveys exist—Campbell Harvey is going to present his survey data [see the “Implications for Asset Allocation, Portfolio Management, and Future Research” session]—that indicate respondents are expecting very high equity returns. Survey data are not always the most reliable, but the data report that the high return expectations are out there. I talk to a lot of pension plans, and not many of them are using assumptions as low as 6–7 percent nominal returns or a 1 percent real equity return over bonds. And investors who plan to retire at 38 because they expect to get a 5 percent equity risk premium and 7 percent real stock returns forever are going to wake up at 62 out of money.

Are investors rationally accepting the low equity risk premium, or are a lot of people still trying to buy lottery tickets?² Many have shown that Wall Street’s growth expectations are ridiculously optimistic, but investors seem to still believe them. So, Rob and I examined a strategy based on these expectations. We formed a portfolio for a 20-year period that was long high-growth stocks and short low-growth stocks (based on Wall Street’s estimates). Figure 5 shows the rolling 24-month beta of that long–short portfolio from December 1983 to September 2001. For a long time, the beta was mildly positive, but for the past few years, it has been massively positive. It is a dollar long, dollar short 0.5 beta. Figure 5 says that every rally for the past several years has occurred because the high-expected-growth stocks were crushing the low-expected growth stocks. And every market sell-off has been a result of the opposite occurring. Does this pattern indicate rational acceptance of the low equity risk premium or the buying of lottery tickets?

Conclusion

Broad stock market prices are still well above those of most recorded history (and of all history excluding 1999–2000 and just before the crash of 1929). Unless a miracle happens, we must prepare for very low returns as compared with history. In the end, the market offers two choices: low long-term expected

² See Statman (2002).

Figure 5. Rolling 24-Month Beta of Long–Short Portfolio, December 1983–September 2001



Note: Except for 2001, dates are as of December.

returns in perpetuity or very bad short-term returns with higher, more normal expected returns in the long run. My personal opinion: Do the events of

1999–2001 strike anyone as a group of rational investors embracing and accepting a permanently low risk premium? If so, I missed it on CNBC.

Theoretical Foundations II

Clifford S. Asness

*AQR Capital Management, LLC
New York City*

SUMMARY

by Peter Williamson

*Amos Tuck School of Business Administration
Dartmouth College, Hanover, New Hampshire*

Clifford Asness made the second presentation of the day, beginning with a graph (Figure 1) showing the record of the S&P 500 Index's P/E (current price divided by the average of the preceding 10 years' real earnings) for 1881 to 2001. The highest P/E, about 45, was reached in 2000. Table 1 reports for each of six ranges of P/E the median real stock market return in the next 10 years and the return for the worst decade. In general, high P/Es led to low subsequent returns and to the worst of the worst decades and low P/Es led to high returns and to the best of the worst decades.

Asness observed that much of what Table 1 shows in terms of consequences of P/E levels comes from P/E reversion. Some would ask: What happens if the ratios do not revert? Figure 2, showing S&P 500

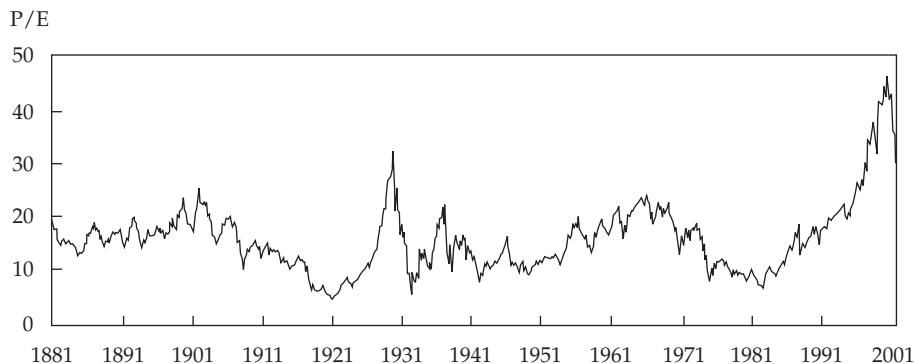
trailing 20-year real earnings growth (annualized) helps to answer the question.

Asness next examined three possible ways in which the market might be saved from decline. One is high and sustained real earnings growth. A second (the Wall Street solution) is low interest rates. This is the so-called Fed model. The third way is based on investor acceptance of lower future rates of return. This answer would mean no imminent crash but a less attractive long-term return.

Would high earnings growth work? Table 2 shows the historical relationship between P/E at the beginning of a period and subsequent average 10-year real earnings growth for 1927–2001. The numbers in the 16 quadrants, or 16 buckets, are actual realized real earnings growth over rolling 10-year periods. Each number corresponds to a range of starting P/Es and a range of starting earnings retention rates. Historically, when both the starting P/E and the retention rate are high, the real earnings growth rate is low.

Why might we expect high earnings growth? Some might say because of increasing productivity and technological advancement. But the relationship between growth of real output and *per share earnings*

Figure 1. Historical P/E of the S&P 500, 1881–2001

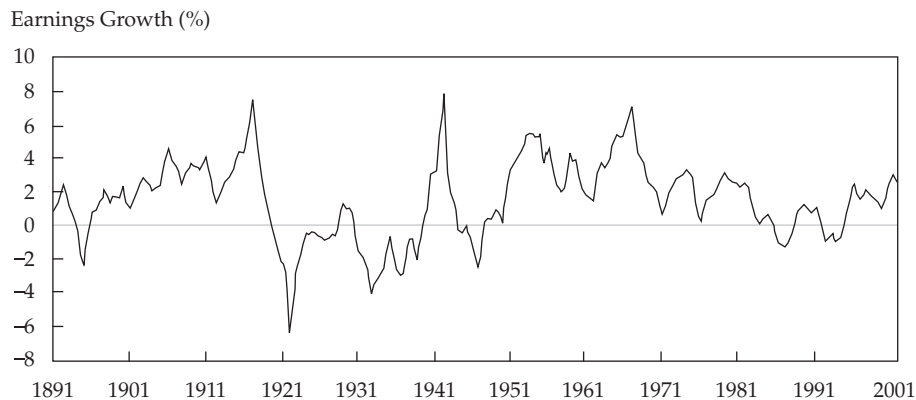


Note: P/E was calculated as the current price divided by the average of earnings for the past 10 years adjusted for inflation.

Table 1. Real Stock Market Return in the Next 10 Years for Historical P/E Ranges of the S&P 500, 1927–2001 Data

P/E Range (low to high)	Median Return (annualized)	Worst Return (total)
5.6 to 10.0	11.0%	46.1%
10.0 to 11.7	10.6	37.3
11.7 to 14.1	10.0	4.1
14.1 to 16.7	9.0	-19.9
16.7 to 19.4	5.4	-23.1
19.4 to 32.6	-0.4	-35.5
32.6 to 45.0	Here Be Dragons!	

Figure 2. S&P 500 Trailing 20-Year Real Earnings Growth, 1891–2001



Note: Earnings growth is annualized.

Table 2. Average 10-Year Real Earnings Growth, 1927–2001 Data

Starting P/E	Retention Rate (%)				
	Negative to 37.7	37.7 to 44.4	44.4 to 50.3	50.3 to 63.9	63.9 →
5.9 to 10.4	4.1%	2.5%	2.2%	-0.3%	
10.4 to 13.8	4.3	2.5	2.4	0.6	
13.8 to 17.2	3.3	2.5	1.7	-0.4	
17.2 to 26.3	4.3	2.7	0.8	-0.6	
26.3 →					The Dragons Are Here!

has been weak. Some would argue that in an efficient market, the current P/E simply *must* be justified by high earnings expectations. Asness thinks the data do not provide much support for this proposition.

A third reason might be that high cash retention leads to above-normal growth. But referring to Table 2, he pointed out that the current retention rate has been significant in relation to real earnings growth and the retention at the beginning of a 10-year period is *inversely* related to the subsequent 10-year growth

in earnings! Why should this be? One answer is empire building. Retention of earnings is simply not productive. A second is a desire on the part of managers to smooth dividends. In any case, the current retention rate is about 65 percent, and Table 2 is not encouraging for the future of the stock market.

A second way in which the market might be saved is through low interest rates. Can low interest rates save stocks? Panel A of **Figure 3** is encouraging: Interest rates below about 3 percent are very helpful.

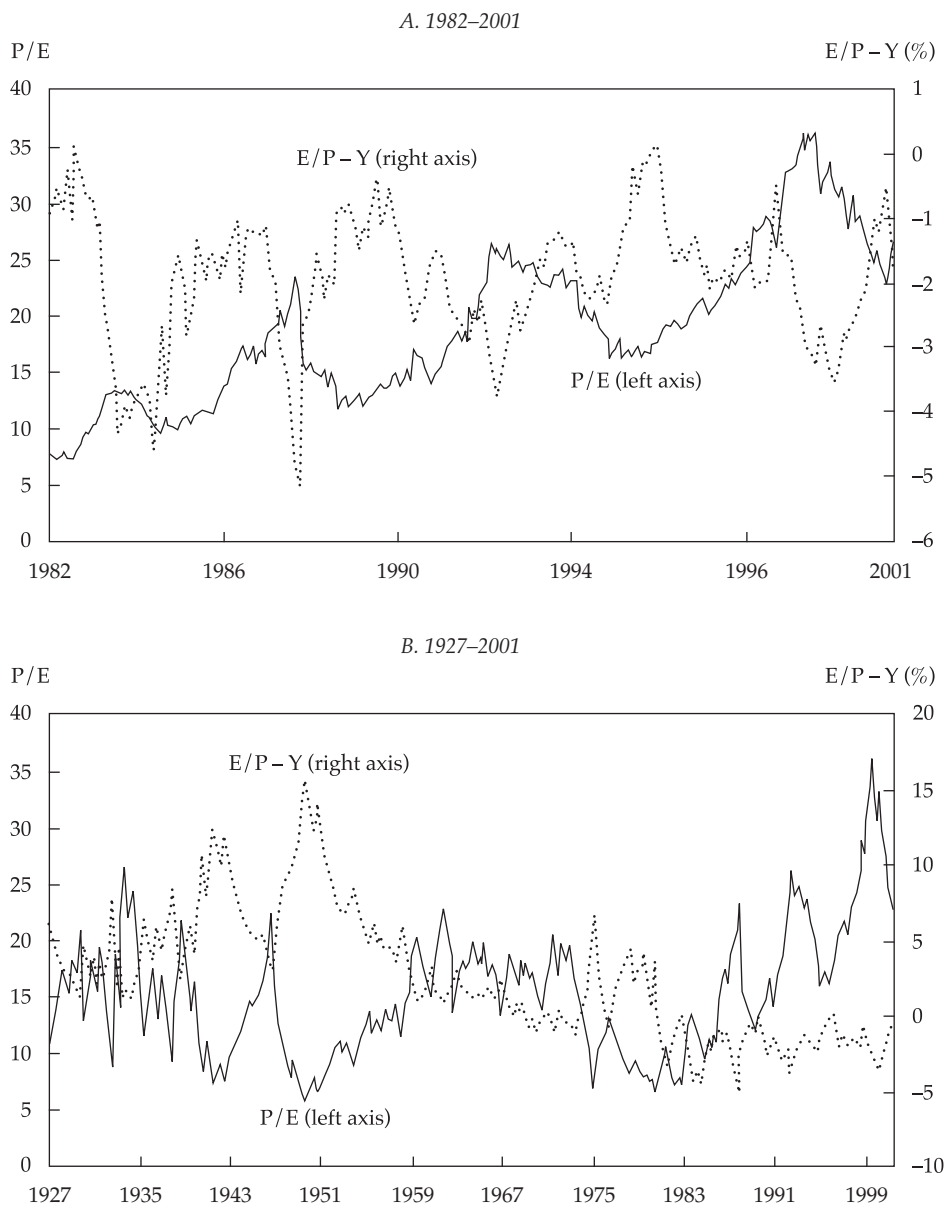
But Panel B shows that over a longer historical period, the news is not so good. The indicator seems to be the earnings yield, E/P , less the bond yield, Y . There is evidence that nominal earnings growth is correlated with inflation. The P/E , however, is mostly a real entity, and comparing it with nominal bond yields cannot be expected to have much long-term forecasting power.

Finally, the willingness of investors to accept low stock returns might save the market. Are investors

willing to accept low stock returns? Declining volatility may be justifying high P/Es and low returns. **Figure 4** provides support for this idea, although the vertically plotted E/P minus Y mixes real and nominal data.

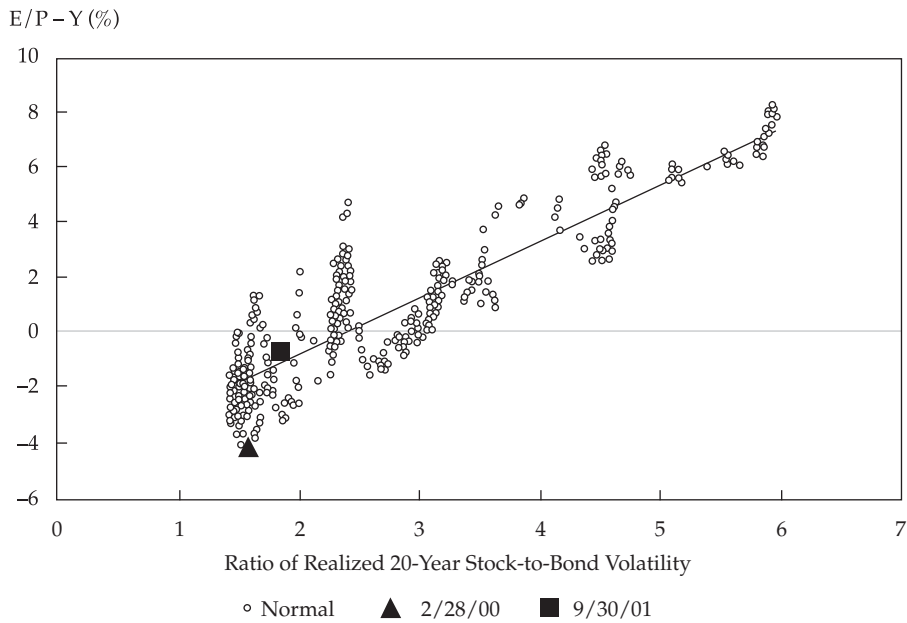
Figure 4 seems to work for the short term. The point on the graph for September 30, 2001, represents a high P/E coupled with a low ratio of realized 20-year stock-to-bond volatility. For the longer term, the E/P is a better guide to real stock returns.

Figure 3. S&P 500 "Absolute" and "Relative" Value



Note: S&P 500 P/E and E/P; 10-year T-bond yield.

Figure 4. Stock versus Bond Valuation, 1950–2001

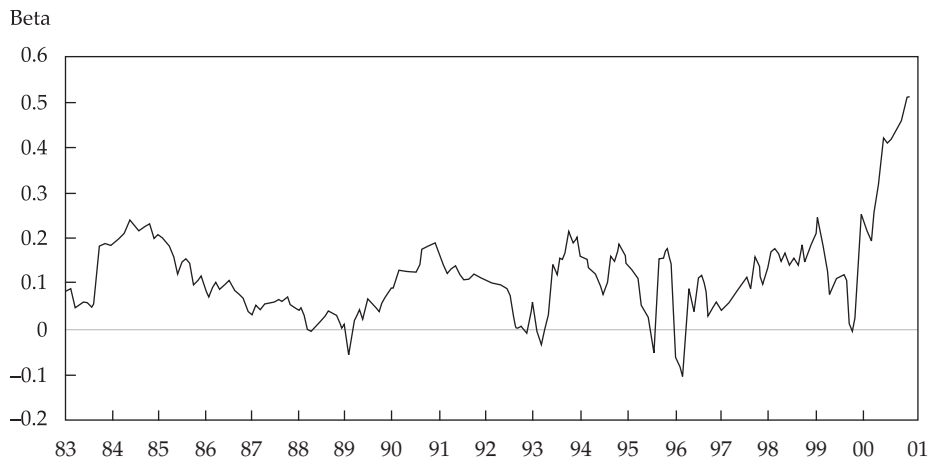


Note: S&P 500 E/P; 10-year T-bond yield.

Acceptance of a 6–7 percent nominal stock return appears not unreasonable. But Asness went on to present evidence that investors do not actually think they are facing such low returns. In this case, when they realize the true prospects, then short- to medium-term returns will be low. To raise the expected return on the S&P 500 by 2 percentage points, the price must fall about 50 percent.

Figure 5 shows the results of forming long–short portfolios (based on Wall Street growth forecasts) in which the portfolios were long the high growers and short the low growers. The rolling 24-month beta of the portfolios has been consistently positive and, in recent years, has been massively positive. Every rally has seen the high-expected-growth stocks crushing the low-expected-growth stocks. Asness thought this

Figure 5. Rolling 24-Month Beta of Long–Short Portfolio, December 1983–September 2001



Note: Except for 2001, dates are as of December.

was not a picture of investors willing to accept lower equity premiums.

In conclusion, he said:

- Broad stock market prices are still well above the levels of most recorded history (and of all history excluding 1999–2000 and just before the crash of 1929). Unless a miracle happens, we must prepare for very low returns as compared with history.

- The choice is between low long-term returns forever and very low (crash type) returns followed by more historically normal returns.

Finally, he offered the following reflection: Do the events of 1999–2001 strike anyone as a picture of rational investors accepting a permanently low risk premium? Answer: No.

Theoretical Foundations: Discussion

Stephen Ross (Moderator)

Robert Arnott

Clifford Asness

Ravi Bansal

John Campbell

Bradford Cornell

William Goetzmann

Roger Ibbotson

Martin Leibowitz

Rajnish Mehra

Thomas Philips

Robert Shiller

Richard Thaler

STEPHEN ROSS (Moderator)

I have a few brief comments. They will be brief for two reasons. First, I am confused. Second, even in my confusion, I am in the uncommon position of not having a lot to say. Let me turn first to Cliff Asness's presentation.

What is puzzling to me about Cliff's presentation is that the discussions about P/Es and other broad descriptors of the market seem to me to be discussions that we could have held 100 years ago. The vocabulary would have been a little different, but in fact, not only could we have held the discussion, I suspect these discussions *were* held 100 years ago. So, I don't think we are saying many things differently now than we said back then.

What is troubling to me is that we are supposed to be making progress in the theory. To the contrary, the theory seems to me to be in a wasteland, not just regarding the risk premium but, more generally, in much of finance. We are in a period of time, a phase, in which data and empirical results are just outrunning our ability to explain them from a theoretical perspective. This position is a very tough one for a theorist who used to dine high on the hog when we had derivatives pricing, where theory worked wonderfully. Now, we are interested in theory to explain the problems, which is not working quite so wonderfully.

It seems to me that the issues involving P/Es are issues involving whether or not these processes are mean reverting. Obviously, something like the P/E

has to revert to the mean; it is only a yield. Jonathan Ingersoll made a wonderful comment about interest rates and whether interest rates revert or not. He noted that interest rates existed 4,000 years ago in Egypt and if interest rates didn't mean-revert, they would be 11,000 percent today. So, they have to revert.

We know P/Es revert, but they seem to revert very slowly, and we are able to measure the reversion only with great difficulty. Our efforts to measure, for example, stock returns—not actual returns but expected returns—have basically been futile.

I also have some comments about Richard Thaler's presentation. I am often characterized as a defender of the neoclassical faith. I know I am because often I am asked to debate Richard. Sometimes, however, I am characterized as a shill of the neoclassical school. So, it is not clear to me which position I am supposed to represent in the minds of market pundits. But I will say that I feel a bit like one of those physicians with a gravely ill patient to whom I would like to suggest the possible benefits of herbs and acupuncture—alternative medicine. I call for "alternative finance," not behavioral finance as the alternative approach, but an alternative that may offer a little bit of hope.

What I actually think is that our prey, called the equity risk premium, is extremely elusive. We cannot observe the expected return on stocks even with stationarity in time-series data because volatility and the short periods of time we are able to analyze give us little hope of actually pinning down a result. The best hope, from the empirical perspective, seems to lie in cross-sectional analysis, which is not what we are talking about here; we are talking mostly about *time series*, for which we do not have many observations. Cross-sectional analysis says that the excess returns should be the risk premium times the beta. If we could find some way to spread excess returns, maybe through P/Es of individual stocks, then we'd have a better chance of measuring expected return at each point in time—no matter what theory we decide to pin our hopes on.

The theory itself is a myth, and in this case, Richard and I are in complete agreement. Any hope of tickling, or torturing, some reasonable measure of the risk premium out of consumption data is forlorn. It resides in the hope that somehow people are rational.

I love old studies. For example, in one study on consumption data that was done mostly in Holland, the researchers observed shoppers in supermarkets

to see what happened when the price of soap was higher than the price of bread. These shoppers did not adjust their marginal rates of substitution to the prices of consumer goods at a single point in time, let alone in the presence of uncertainty and over time. But consumption theory has always said that people would adjust their marginal rates of substitution for prices that evolve over time in a stochastic world.

I am not at all surprised, nor am I troubled, by the fact that we do not find any meaningful correlations between something that we may or may not be able to measure, such as expected return and consumption, and the interplay between them. So, I applaud Richard's view that we ought to consider other reasons to explain why people do what they do.

The real puzzle may be: Why do investors behave the way they do based on what the premiums actually are? And here too, I have to say that even though neoclassical theory is not up to the task of explaining this behavior, and it is not doing a good job, I am not sure that behavioral theory has much more to say to us.

Behavioral anecdotes and observations are intriguing. Behavioral survey work is empirically fortified. But behavioral theory does not seem to have a lot of content yet. In interpreting the study that Richard mentioned about the incompatibility of two gambles, one has to be very careful. Those gambles are incompatible if they are assumed to hold over the entire range of the preference structure. But there is no reason to believe that the gamble holds over the entire range of the preference structure. We do not believe that if the guy wins \$20 million he won't take the 110 to 100 gamble. The uniformity requirements in that assumption bend the question. A lot of curious things are going on in those kinds of analyses of behavioral assumptions. And even the richer models, such as those of DeLong and Shleifer (1990), have their own problems.

In summary, I am a theorist and I am confused. I would like theory to make progress, and I would like for us to be able to address some of these issues successfully. I do not really care whether we do so from a neoclassical or another perspective, but I find myself facing an enormous, complicated array of phenomena that come under the heading of "the equity risk premium puzzle" and I'm completely unable to explain any of it.

RAJNISH MEHRA: One thing that Richard Thaler missed was that most of these models do not incorporate labor income. Constantinides, Donaldson, and I (1998) have been doing work in this area for the last couple of years. We have been analyzing the implications of the changes in the characteristics of labor income over the life cycle for asset pricing. The

idea is simple: The attractiveness of equity as an asset depends on the correlation between consumption and equity income, and as the correlation of equity income with consumption *changes* over the life cycle of an individual, so does the attractiveness of equity as an asset. Consumption can be decomposed into the sum of wages and equity income. A young person looking forward in his or her life has uncertain future wage *and* equity income; furthermore, the correlation of equity income with consumption will not be particularly high as long as stock income and wage income are not highly correlated. This is empirically the case. Equity will thus be a hedge against fluctuations in wages and a "desirable" asset to hold as far as the young are concerned.

Equity has a very different characteristic for the middle-aged. Their wage uncertainty has largely been resolved. Their future retirement wage income is either zero or fixed, and the fluctuations in their consumption occur from fluctuations in equity income. At this stage of the life cycle, equity income is highly correlated with consumption. Consumption is high when equity income is high, and equity is no longer a hedge against fluctuations in consumption; hence, for this group, equity requires a higher rate of return. The way Constantinides, Donaldson, and I approach this issue is as follows: We model an economy as consisting of three overlapping generations—the young, the middle-aged, and the old—where each cohort, by the members' consumption and investment decisions, affect the demand for, and thus the prices of, assets in the economy. We argue that the young, who should be holding equity, are effectively shut out of this market because of borrowing constraints. In the presence of borrowing constraints, equity is thus exclusively priced by the middle-aged investors, and we observe a high equity premium. We show that if there were no constraints on young people participating in the equity markets, the equity premium would be small.

So, I feel that life-cycle issues are crucial to any discussion of the equity premium.

JOHN CAMPBELL: I want to follow up on the point Rajnish Mehra made because one part of Richard Thaler's talk was normative analysis—the claim that if the equity risk premium is as much as 4–5 percent, long-term investors should obviously hold their money in stocks or even leverage a position to hold their money in stocks. I think that, as a normative statement, that prescription is simply wrong.

I am going to take as a benchmark a model with constant relative risk aversion at some reasonable, traditional low number. The simple formula for the share you should put into stocks if you are living off

your financial wealth alone and if returns are distributed identically every period is as follows: the risk premium divided by risk aversion times variance. Suppose the risk premium is 4 percent and the standard deviation of stocks is 20 percent; square that and you get 4 percent. Now, you have 4 percent divided by risk aversion times 4 percent. So, if your risk aversion is anything above 1—say, 3 or 4—you should be putting a third of your money in stocks or a quarter of your money in stocks. It is just not true that with low risk aversion and a risk premium of 4–5 percent you should put all your money in stocks.

So, what's happened to the puzzle? Why don't I get an equity risk premium puzzle when I look at it from this point of view? Well, the key assumption I made is that *you are living off your financial wealth entirely*. It follows then that your consumption is going to be volatile because it will be driven by the returns on your financial wealth. The only way to get an equity risk premium puzzle is that when you look at the smoothness of consumption, you see that it is much smoother than the returns on the wealth portfolio. Why is that?

Rajnish's point is that other components of wealth, such as human capital, are smoother, which is keeping down the total risk of one's position. If you have these other, much smoother human assets, then of course, stocks look very attractive. But I think it's important not to assert that a risk premium of 4 percent should induce aggressive equity investment.

I am reminded of Paul Samuelson's crusade over many years to get people to use utility theory seriously, as a normative concept. He was always trying to combat the view that you should just maximize the expected growth rate of wealth. He got so frustrated by his inability to convince people of this that he finally wrote an article called, "Why We Should Not Make Mean Log of Wealth Big Though Years to Act Are Long" (1979). It is a wonderful article, and the last paragraph says, "No need to say more, I've made my point and but for the last word, I've done so in words of but one syllable." And every word in the article is a one-syllable word except for the last word. It is almost impossible to read, of course, but the point is important: We may not want to use standard utility theory as a positive theory, but we should try to use it as a normative theory, in my view.

ROSS: If you are going to use it as a normative theory, though, you do not have to place your attention entirely on the constant relative-risk-aversion utility function. The broader class of linear risk-tolerance models has exactly the same function (with the addition of deterministic parts to the income stream), except they work in the opposite direction.

So, if someone has a linear risk tolerance with a high threshold for that risk tolerance, then the equity risk premium puzzle reappears because the desire to invest is huge even when the risk premium is relatively low.

RICHARD THALER: Let me respond briefly. You have all these models that are based on consumption, and it is true (and I appreciate John Campbell's clarification) that to really understand this puzzle, you need to emphasize consumption smoothing. Otherwise, you get precisely the result that John suggested.

But the puzzle I was informally identifying before refers to other investors that I think have been neglected in much of this theoretical research. Those simulations that Marty Leibowitz was doing were mostly for defined-benefit pension funds, and I did some similar simulations for a foundation that I've been associated with over the years. Foundations have 5 percent mandatory spending rules. Now, if you crunch the numbers and you are investing in bonds, basically you are certain to be out of business in the near future unless you can find some bonds providing a 5 percent real rate of return. With TIPS we were getting close for a while.¹ But if the real interest rate is 2 percent and you have to spend 5 percent, you are soon going to be out of business. One question I have for the theorists, of which I am not one, is: What's the normative model we want to apply for those investors and what does it tell us about the kind of risk premium we should expect?

BRADFORD CORNELL: I have one question: Most of you are involved in one way or another with investment firms, and it is almost a mystery to me that you read academic papers where you see things like "consumption process," "labor income," "risk aversion," and so on, and then you attend an actual investment meeting—where none of these concepts are even remotely talked about. So, how do you bridge the gap between the supposed driving factors of the models and equilibrium returns and the way people who are actually making decisions make them? Is there a way to tie all of it together?

ROSS: There does seem to be a disconnect between the two areas and the two literatures. It is, actually, a fundamental theoretical disconnect. In these markets, with their many institutional players, the institutions are typically run by managers under some type of agency structure. So, there must be some sort of agency model for the people who run the pension funds and other institutions. They are the ones who

¹ Treasury Inflation-Protected Securities; these securities are now called Treasury Inflation-Indexed Securities.

make investment decisions. In the theoretical structures we build that include consumption, we seem to have the view, or maybe just the wishful thinking, that whatever the underlying forces in the economy are, these institutions will simply be transparent intermediaries of those forces, so the agents who are representing these institutions will simply be players in people's desire to allocate consumption across time or will be dealing with the life-cycle problems of people. Some take a Modigliani view that the *people* will adjust their actions around whatever the agents do. The net result is that the actions of the agents and the people coincide, which seems to me overly hopeful. I don't believe it is the case.

CLIFFORD ASNESS: Is it more complicated than saying the description Richard Thaler presented works better for what actually happens in a boardroom than any of the theory? Behavior like myopic loss aversion is true. Many of us have behaved that way. The fact that people make choices in the ways that they do does not have to be proven by a survey. As a manager who has gotten way too much money after a good year and too many redemptions after a bad year, I can tell you people focus on the short term.

I have one comment about Steve Ross's initial response. I don't think anyone would argue about the fact that P/Es are mean reverting. But that is not the exciting part of the puzzle. The exciting part, which is incredibly challenging, is that if we all accept that P/Es are mean reverting to an unconditional mean, what we are disagreeing about is what that unconditional mean either should be, in theory, or is. Mean reversion is a pull toward something, and the open issue is not mean reversion but whether the "right" (meaning unconditional mean) P/E is 15. If it is and we are in the high 20s, then mean reversion is not going to work as a good model for the next year. But the pull was downward for a long time, so I do not think my comments were trying to be insightful about P/Es being mean reverting. They have to be, or else they are unbounded in some direction.

MARTIN LEIBOWITZ: This is just strictly an observational comment, not a theoretical one, and it has to do with the comment about myopic loss aversion or myopic return attraction, which is the other side of the coin. As Cliff Asness said, there's clearly some pain in the short term and also some joy in the short term, depending on your outcomes. But I think what actually happens is that people incorporate a kind of Bayesian revision, that the prospects for the future are based on what have been the most immediate

short-term returns.² We see it in terms of the flow of funds into, for example, TIPS—a wonderful instrument with a great yield, a +4 percent real rate. We couldn't get anyone to invest in them until, suddenly, we had a 12.76 percent return year in the equity market, at which point, of course, the real return on equities was a lot lower than it had been and money started flowing into TIPS big time. Short-term return is a very powerful force.

THALER: Aren't you too Bayesian, then, to be sarcastic?

LEIBOWITZ: Yes, Bayes would recoil because in the fixed-income area, this short-term focus is clearly, you know, a kind of nuttiness, although there's something to it. It does show that real rates can decline. I think some people were thinking: Why were we stuck with real rates in the area of +4 percent? So, myopic loss aversion is not totally irrational, even in the fixed-income area. In the equity area, where the risk premium is so elusive and unmeasurable, I think that investors do place a lot of weight on these myopic results, and not just in the short term; they are interested in what the data say about the long term.

ASNESS: Can we call it Bayesian without priors?

LEIBOWITZ: I think there are priors. I think there really is a Bayesian division going on.

THALER: I want to explain that in the study by Marty Leibowitz, which I so meanly presented, one of the conclusions he reached is that those 20-year numbers look really, really good but that the plan sponsors, the target audience of Marty's study, were going to have to answer some difficult questions over the next two or three years. This problem is an agency problem. The investment committee or whoever is making the investment decisions will get a lot of heat if lots of losses occur on their watch. Typically, the manager running the pension plan is going to be in that job for only two or three years and will then rotate into another job.

ROSS: That agency problem exacerbates this issue even further. With the distinction between the real economy (represented by Rajnish Mehra and John Campbell) and the financial markets, the transmission

² Bayes' Law determines a conditional probability (for example, the probability that a person is in a certain occupation conditional on some information about that person's personality) in terms of other probabilities, including the base-rate (prior) probabilities (for example, the unconditional probability that a person is in an occupation and the unconditional probability that the person has a certain personality).

mechanism through institutions becomes even more difficult to explain. Are those who run institutions subject to a variety of psychological vagaries of this sort? Why, if this is an agency problem, has it been so poorly solved to date? It seems to throw up even more theoretical puzzles for us.

LEIBOWITZ: Just a real quick response. That research of mine that Dick Thaler mentioned actually spurred a whole series of papers in which we looked at all kinds of reasons why people would not be 100 percent in stocks. We looked at it from all kinds of different angles—both theoretical and empirical—and we always kept getting this kind of lognormal type of distribution with nice, beautiful tails; it was pretty weird never to see underperformance over long periods of time.

The only conclusion we could finally come to was that, basically, as people peer into the future, they see risk. They are not talking about something with volatility characteristics. They are not talking about return that behaves in a linear fashion. But they see something out there that, basically, fundamentally, scares them. They can't articulate it, but it keeps them from being 100 percent in stocks.

CAMPBELL: I want to defend the relevance of consumption, even in a world with both behavioral biases and agency problems. It would be ludicrous to deny the importance of those phenomena, but even in a world with those phenomena playing a major role, consumption should have a central role in our thinking about risk in financial markets. In the long run, consumption drives the standard of living, which matters to people. So, consumption is a very influential force in investors' decisions.

Can consumption models be applied to endowments, to long-term institutions? I argue that they can, and I have some knowledge of this issue from talking to the managers of the Harvard endowment. Harvard's new president, Lawrence Summers, is trying to make sense of Harvard's spending decisions, which have always been made on an *ad hoc* basis. The endowment maintains very stable spending for a number of years, and then spending rises periodically. Now, in many universities, endowments generally have a smoothed spending rule, so spending levels are linked to past spending levels and the recent performance of the endowment. This rule makes perfect sense if you think that universities get utility from spending but also have some sort of habit formation. It is internal as related to their own history: They hate to cut the budget because it is really painful, the faculty are up in arms, and the students are

screaming. And it is related to external situations: They hate to fall behind their competitors. I know that the Harvard endowment managers look very carefully at the management of the Yale endowment, because there's nothing worse than having Yale outperform Harvard. So, habit formation and consumption spending are extremely relevant to endowments. The relationship may be a little more complicated than just saying, "Oh, they have power utility," but you can make sense of the way they think by reference to spending, not only at the micro level but also in terms of the aggregate consumption in the economy.

In the long term, the correlation between consumption growth and the stock market has been quite strong—in the United States and in other countries. And it makes sense. We know that when the economy does well, the stock market does well, and vice versa. There is a link, a correlation, and it represents a form of risk over the longer run.

Aggregate consumption is also an amazingly accurate measure of the sustainable long-term position of the economy. We know that consumption, financial wealth, and labor income are all held together by budget constraints. You can't let your consumption grow indefinitely without some reference to the resources that are available to support it. So, no matter what the behavioral influence is, there is still a budget constraint that is bound to hold consumption, wealth, and income together. You can ask the empirical question when you look at the data: What adjusts to what? If you have a behaviorist's view, you might think that consumption would adjust to the harsh realities of the budget constraint over time. Instead, what seems to happen is that consumption follows a random walk—as if it is set to the level that is sustainable at each point in time. When wealth gets out of line or income gets out of line, they adjust to consumption. So, there's short-term volatility in the financial markets, but when financial wealth is very high relative to consumption, what tends to happen is financial wealth falls. That is just a fact, it does not suggest a particular model, but I think it does suggest the relevance of consumption—together with agency problems and very interesting and important behavioral phenomena—in thinking about the markets.

CORNELL: If consumption is relevant, what type of information would you expect to see flowing through the pipeline of an organization such as TIAA-CREF? How would you expect to see information flowing from the ultimate clients, who are the consumers, into the organization so that the organization can act as the agent on their behalf?

CAMPBELL: Well, TIAA-CREF is running a defined-contribution pension plan. So that, in a sense, information does not have to flow into it. But it seems to me the way to think about defined-benefit pension plans is that they have evolved over a long period of time to reflect the conservatism of the ultimate clients. For example, labor unions negotiate pension arrangements to give their members very stable income in retirement. And even if we accept that agency problems introduce imperfections, it seems to me that the liabilities defined-benefit pension plans have are very stable because of an expressed preference for stable consumption streams.

THALER: The residual claimant to those plans is the company, and the company is supposed to be virtually risk neutral. So, I think the model John Campbell described, which is sort of a habit-formation model, has some plausibility to it as applied to endowments. What is more difficult is to try to use that model in explaining the behavior of the typical plan sponsor of a defined-benefit pension plan.

ROBERT SHILLER: The general public of investors does not, of course, have an economic model like those produced by economists. They do, however, know the definition of stocks and bonds. They know that bondholders get paid first and stockholders are the residual claimants after the bondholders are paid. They know that. The original idea for a stock market was that stockholders are the people who can bear risk and that buying stocks is designed to be a risky contract—which, I think, is very much on investors' minds. So, if we tell them, "Well, in this last century, we were really lucky. Nothing really went wrong. We had five consecutive 20-year periods in which stockholders did really well," I believe that investors then think, rationally, that what we are telling them about low risk for stocks is pretty unconvincing. Investing in stocks is still investing in an asset that was designed for people who can take a lot of risk. There are no promises, and the government isn't going to bail you out if the stock market collapses. The government is perfectly free to throw on a big corporate profits tax; they've moved it up and down. And the shareholder gets no sympathy when the government does so. So, people are rational to be wary, to require a high expected return to take that risk.

ROBERT ARNOTT: I think in this whole discussion of risk premiums we have to be very careful of definitions. In terms of expected returns on stock, there is the huge gap between rational expectation based on a rational evaluation of the sources of return, current market levels, and so forth, versus hope. The inves-

tors out there are not investing because they expect to earn TIPS plus 1 percentage point.

And we have a semantic or definitional problem in terms of past *observed* risk premiums, exemplified by the Ibbotson data, between a *normal or unconditional* risk premium, which a lot of the discussion so far seems to have centered on, and the *conditional* risk premium based on current prospects. So, one of the things that we have to be very careful of is that we clarify what we're talking about—past observed risk premiums, normal (unconditional) risk premiums, or conditional premiums based on current prospects.

ROGER IBBOTSON: We have talked mostly about either the behavioral perspective or the classical (or neoclassical) perspective. The classical approach can be interpreted or reinterpreted in many ways as we get more and more sophisticated in our understanding of what the risk aversion might be for the predominant people in the market. And we can put behavioral overlays on classical theory. Ultimately, I think this topic is a rich land for research, and I encourage it, but we are not very close now to getting a fix on an estimate for the risk premium. At first, it appeared that theory suggested low risk premiums, as per Mehra and Prescott (1985), but I think at this stage of the game, using classical theory with behavioral overlays, we can't pinpoint the answer.

THOMAS PHILIPS: An idea that ties together many of the discussions associated with the risk premium is the notion of how to estimate something if you don't have a model or if you're not sure what you are doing. The typical answer is to take the historical average or the sample mean. If we stop to consider why investors buy TIPS at certain times and pull out of hedge funds at other times, we find, more often than not, that the answer is grounded in their use (and abuse!) of the sample mean of the historical returns of that asset class. The trouble is that the sample mean is a terrible estimator. It is easy to show that the sample mean can have huge biases; you just have to vary the risk premium a little bit, for example, or have slightly different economic assumptions, and the estimate and reality diverge sharply. But the sample mean does seem to be the driving force behind most people's behavior. What you observe at cocktail parties or working with clients is this enormous drive toward investing in the asset class with the highest historical return. And I believe it is a fundamentally bad way to think about the problem.

MEHRA: I want to say a couple of things in defense of neoclassical economics. First, for psychological vagaries and other behavioral phenomena to affect prices, the effect has to be systematic. Unless these

phenomena occur in a systematic way, the behavior will not show up in prices. So, one has to be very careful about saying, “This is how I behave so I should model market behavior that way.” Many of our idiosyncrasies may well cancel out in the aggregate.

Second, most of our economic intuition is actually based on neoclassical models. Ideally, new paradigms must meet the criteria of cross-model verification. Not only must the model be more useful for organizing and interpreting observations under consideration, but it must not be grossly inconsistent with other observations in growth theory, business cycle theory, labor market behavior, and so on. So, I think we should guard against this tendency of model proliferation in which one postulates a new model to explain each phenomenon without regard to cross-model verification. A model that is going to explain one part of reality but then is completely inconsistent with everything else does not make much progress. That is my biggest concern.

ROSS: It seems to me also that there is a vocabulary issue at work here. We have heard the phrase “habit formation” used by many people to mean many different things. On the one hand, the term is used by the behavioralists as though it is some kind of psychological phenomenon. On the other hand, John Campbell uses it as a description of the way universities behave. In either case, it is difficult to tell the difference between whether some fundamental underlying costs that universities face produce a behavioral pattern that looks like habit formation on the preference side but might have nothing to do with it or whether the universities’ preferences are perfectly independent across time, are intertemporally independent, but the basic cost structure induces a net behavior that looks like they’re concerned about what they did in the past or they are concerned about preserving what they did in the past.

The same is true on the behavioral side. It could well be that there is some fundamental psychological underpinning that we can argue for in terms of habit formation. All you are really saying is that, on the preference side, people don’t have adequately separable preferences all the time, that there is some induced link between preferences at one point in time and consumption at one point in time and consumption at another time. There may be some substitutability that we are not capturing in the additive case. So, I think that all of these phenomena have the funny and interesting property that both the neoclassical economist and a purely psychological economist, or behavioral economist (I don’t know what the proper phrase is anymore), could wind up saying that the reduced

form could be the same for both of them. They just have different ways of getting there.

SHILLER: I think the difference between behavioral economics and classical economics is totally a difference of emphasis. The behaviorists are more willing to look at experimental evidence, a broad array of evidence. Indeed, expected utility is a behavioral model; psychologists also talk about expected utility. So, I think the difference is somewhat methodological; it is not a subject matter difference. It is a question of how willing you are to experiment with different variations.

THALER: Well, habit formation is obviously to some extent a description of preferences. Nothing says it’s irrational. The simple additive (and separable) model is the easiest to use, so we naturally started with that model. But you could add completely hypo-rational agents who have preferences that change from one period to another, and you could, of course, have agents who are making the so-called Bayesian forecasts that Marty Leibowitz referred to with those same preferences.

ROSS: There are some exceptions, though, like framing or path dependence. Those tend to be time inconsistent, and time consistency is required in what we typically think of as rational models.

WILLIAM GOETZMANN: A lot of interesting theoretical work is going on, but I want to put in a plug for empirics. Theorists have looked at the price behavior of markets and of individual securities, but a lot of the models have this behavioral component, rational or otherwise, at their heart—whether in identifying the marginal investor or what have you. Yet, we have almost no information about how actual investors behave. Organizations have a lot of that information, but it may never see the light of day for our research purposes. We’re beginning to see a little bit of this information cropping up here and there (and sometimes companies that allow us to have it are sorry they did). But imagine the ability to take hundreds of thousands of accounts, time series of accounts, identify the people who seem to exhibit myopic loss aversion, and then test to see whether their behavior has any influence on prices. That work would provide a way to identify whether pathologically behaved people have a short-term or a long-term influence on price behavior. In the long run, empirical study is how we are going to be able to answer some of these questions.

RAVI BANSAL: There is a lot of discussion about preferences, and many of the implementations of this theory lead to the result that asset price fluctuations are a result of cost-of-capital fluctuations. The models do not have much room for expected growth rates. The models build on a long-held belief in economics that consumption growth rates and dividend growth rates are very close to being identically and independently distributed (i.i.d.). It is the notion that most people have. I think we need to rethink that idea. A lot of hidden persistent components are in these growth processes; the realized growth process looks like an i.i.d. process, but if these growth rates have a small persistent component, the ramifications are huge. Small persistent components of any of these growth rates would have dramatic implications for how we think about what is causing asset prices to fluctuate. Statistically, there is actually some evidence to support the view that there are some persistent components in both consumption and growth rates. If such components are put into a model, the unforeseen components can explain equity premiums because consumption goes up at the same time dividends go up. News about consumption and dividend growth rates continuously affects perceptions about long-run

expected growth rates, which leads to a lot of asset volatility. This channel is important for interpreting what goes on in asset markets.

Behavior is important, clearly, but understanding the dynamics of cash flows, of consumption, is equally, if not more, important. So, in a paper that Amir Yaron and I wrote (Bansal and Yaron 2000), we allowed for that possibility. And we actually show that when you rely on the Epstein–Zin (1989) preference structure and allow for intertemporal elasticity of substitution to be more than 1.0 (which makes intuitive sense to me), then you can actually get the result that during periods of high anticipated consumption growth rates, the wealth-to-consumption ratio rises. So, in terms of the asset markets, asset valuations will rise simply because of higher expected growth rates. When you require the intertemporal elasticity of substitution to be more than 1.0, then when people expect good times, they want to buy assets. I find this quite intuitive. When you allow for this possibility, you can explain through these neoclassical paradigms a lot of the equity premium and volatility in the market. So, focusing on aggregate output growth is a pretty important dimension.

Historical Results I

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Analysis of the very long term in U.S. markets indicates that average real stock market returns have been about 7 percent and average real T-bond and T-bill returns have been about half that figure. Downward bias in the more recent bond returns and upward bias in recent valuations may be skewing the analysis. Valuations have been rising for three possible reasons: declining transaction costs, declining economic risks, and investors learning that stocks have been undervalued on average throughout history. An analysis of the historical relationships among real stock returns, P/Es, earnings growth, and dividend yields and an awareness of the biases justify a future P/E of 20 to 25, an economic growth rate of 3 percent, expected real returns for equities of 4.5–5.5 percent, and an equity risk premium of 2 percent (200 bps).

Table 1 shows historical returns and the equity risk premium (on a compounded and an arithmetic basis) for the U.S. markets from 1802 through September 30, 2001. The last columns display the equity risk premium based on a comparison with U.S. T-bonds and T-bills, which is just the difference between the real return for stocks and the real return for bonds and bills. I broke out these returns and premiums into the three major sub-

periods since 1802 and also into 20-year post-World War II periods.

When I wrote the book *Stocks for the Long Run* (Siegel 1998), I was struck by the fact that for all the very long periods (and the definition of “long” is more than 50 years), the average real annual stock market return is just about 7 percent a year, maybe a tad under. This return also holds true for the three sub-periods 1802–1870, 1871–1925, and 1926–2001 and for the whole 1946–2001 post-WWII period. (By the way, almost all of the inflation the United States has suffered over the past 200 years has come since World War II, and as we economists should not find surprising, stocks—being real assets—were not at all adversely affected by post-WWII inflation). So, 7 percent appears to be a robust measure of the long-term annual real stock return.

For periods of several decades, however, the real return on stocks can deviate quite a bit from that 7 percent average. Some of those extreme periods since WWII include the bull market of 1946–1965, the bear market of 1966–1981, and the great bull market that lasted from 1982 to the end of 1999. From 1982 through 1999, the average real return on stocks was 13.6 percent, which is double the 200-year average.

That recent experience may color investors’ estimates of the equity risk premium today. In the roundtable Discussion for the opening session [“Theoretical Foundations”], there was talk about Bayesian updating, and I do believe that investors place greater weight on the more recent past than we economists think they should. Perhaps investors believe that the underlying parameters of the system have shifted or the model or paradigm has changed or whatever, but I think some of the high expectations investors have for future returns have certainly come from the recent bull market. For many investors, their bull market experience is the only experience they have ever had with the markets, which could certainly pose a problem in the future if excess-return expectations are widespread and those expectations are frustrated.

HISTORICAL RESULTS I

Table 1. Historical Returns and Equity Premiums, 1802–September 2001

Period	Real Return						Stock Excess Return over			
	Stocks		Bonds		Bills		Bonds		Bills	
	Comp.	Arith.	Comp.	Arith.	Comp.	Arith.	Comp.	Arith.	Comp.	Arith.
1802–2001	6.8%	8.4%	3.5%	3.9%	2.9%	3.1%	3.4%	4.5%	3.9%	5.3%
1871–2001	6.8	8.5	2.8	3.2	1.7	1.8	3.9	5.3	5.0	6.6
<i>Major subperiods</i>										
1802–1870	7.0%	8.3%	4.8%	5.1%	5.1%	5.4%	2.2%	3.2%	1.9%	2.9%
1871–1925	6.6	7.9	3.7	3.9	3.2	3.3	2.9	4.0	3.5	4.7
1926–2001	6.9	8.9	2.2	2.7	0.7	0.8	4.7	6.2	6.1	8.0
<i>Post World War II</i>										
1946–2001	7.0%	8.5%	1.3%	1.9%	0.6%	0.7%	5.7%	6.6%	6.4%	7.8%
1946–1965	10.0	11.4	-1.2	-1.0	-0.8	-0.7	11.2	12.3	10.9	12.1
1966–1981	-0.4	1.4	-4.2	-3.9	-0.2	-0.1	3.8	5.2	-0.2	1.5
1982–1999	13.6	14.3	8.4	9.3	2.9	2.9	5.2	5.0	10.7	11.4
1982–2001	10.2	11.2	8.5	9.4	2.8	2.8	1.7	1.9	7.4	8.4

Note: Comp. = compound; Arith. = arithmetic.

Sources: Data for 1802–1871 are from Schwert (1990); data for 1871–1925 are from Cowles (1938); data for 1926–2001 are from the CRSP capitalization-weighted indexes of all NYSE, Amex, and Nasdaq stocks. Data through 2001 can be found in Siegel (2002).

The annual real bond returns provided in Table 1 show an interesting trend. From 1802 through September 30, 2001, the average annual real T-bond return was 3.5 percent, about half the equity return. In the major subperiods, this return has been trending decidedly downward. Beginning in the 19th century, it was nearly 5 percent; it then fell to 3.7 percent in the 1871–1925 period; it was 2.2 percent for the 1926–2001 period; and since the end of WWII, it has been only 1.3 percent. From 1982 onward, as interest rates and inflation have fallen, bonds have produced a much greater real return than average. When I was studying finance in the 1970s, we learned that both T-bill and T-bond real returns were close to zero. Yet, over the past 20 years, those real returns have definitely risen.

When TIPS were first issued, they were priced to yield a real return of 3.5 percent, which is close to the average 200-year long-term real return of bonds.¹ Investors rightfully ignored the low real returns on bonds of the past 75 years (the period made popular by Ibbotson and the standard benchmark for the profession) in determining the TIPS yield. In fact, in 2000, during the stock market boom, TIPS were priced to yield a real return of almost 4.5 percent. Currently, the long-term TIPS yields have fallen back to a 3.0–3.2 percent range, depending on the maturity.

The real returns on T-bills tell the same story as for bonds, although for bills, the return is generally a bit lower. Of course, bills do not generate the capital

¹ TIPS are Treasury Inflation-Protected Securities; these securities are now called Treasury Inflation-Indexed Securities.

gains and losses that bonds do, so in the post-WWII period, bill returns have not fluctuated as much as bonds. Note that from 1982 forward, the annual real return for bills is 2.8 percent, far higher than the nearly zero average real return realized in the previous 55 years. In other words, periods as long as a half century can be quite misleading in terms of predicting future returns.

The problem is that while real stock returns were maintaining their long-term historical average real return of about 7 percent, real bond and bill returns were very low over the past 75 years, particularly up to 1980. Recognition of this phenomenon might help us understand why the equity premium has been so high in data from 1926 to the present.

The equity premium calculated for the past 75 years is biased downward for two reasons—bias in bond returns and bias in equity valuations.

Bias in Bond Returns

First, real historical government bond returns were biased downward over the 1926–2001 period. I say so because all the evidence points to the fact that bondholders simply did not anticipate the inflation of the late 1960s and 1970s. Investors would not have been buying corporate and government bonds of 30-year duration with 3.5 percent coupons (as they did in the 1960s) had they had any inkling of the inflation risk. I attribute part of that ill-fated confidence to the fact that few had a complete understanding of the inflationary implications of the shift from a gold-based to a paper monetary standard.

The gold standard was prevalent during the 19th century and much of the early 20th century when prices were stable over the long term. The United States (and most of the rest of the world) went off the gold standard in the early 1930s, but the effect was not immediately apparent. Although we had a pop of inflation following World War II, inflation was quite low up to the mid-1960s. So, in the 1960s, bond buyers were pricing 30-year bonds as if 30 years later their purchasing power would be nearly the same.

As inflation accelerated, bond buyers began to catch on. Bond yields rose, bond prices fell, and real bond returns were severely depressed. Table 1 shows that during the 15-year period from 1966 through 1981, the real return on bonds was a *negative* 4 percent. That period was long, and its effect is to bias downward the real return of bonds over the longer 1926–2001 period. I thus believe we should use higher real returns on fixed-income assets in our forecasting models, returns that are consistent with the real return on TIPS of 3–4 percent.

Bias in Equity Valuations

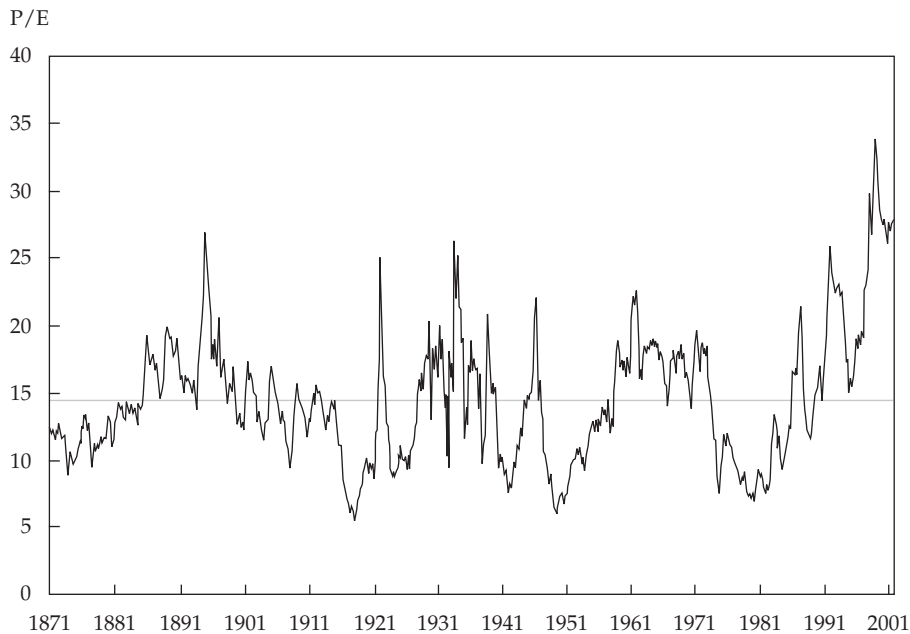
The second reason the equity risk premium is too high is that historical real stock returns are biased upward to some extent. **Figure 1** plots historical P/Es (defined here as current price of the S&P 500 Index divided by the last 12 months of *reported* earnings) from 1871 through September 2001. The straight line is the 130-

year mean for the P/E, 14.5. The latest P/E is about 37, surpassing the high that was reached in late 1999 and early 2000. So, the collapse of earnings that we have experienced this year has now sent the P/E to an all-time high.

Let me add a warning here: Part of the incredibly high P/E that we have now is a result of the huge losses in a few technology companies. For instance, JDS Uniphase Corporation wrote down its investments \$36 billion in the second quarter of 2001. The write-down was in reported earnings, not in operating earnings, and translates into a 5-point drop in the S&P 500 Index’s valuation. So, approach these recent data on reported earnings with caution; \$36 billion from just one company’s write-down has a huge impact on the market. Some of the technology issues are now essentially out-of-the-money options. When we compute numbers like the P/E of the market, we are adding together all the earnings of all the companies and dividing that into the market value. Because one company has big losses, it sells at option value, but another company with positive earnings can sell at a more normal valuation level. Adding these together might lead to upward biases in P/Es.

Nevertheless, there is no question that P/Es have risen in the past 10 years. If the market’s P/E were to return to the historical (since 1871) average of 14.5 tomorrow, the annual real return on equities would fall 50 bps. And if the P/E had always remained at its

Figure 1. Historical Market P/E, 1871–2001



Note: Ending month for 2001 is September.

historical average level but the dividends paid had been reinvested, the annual real return on equities would be 115 bps lower than where it is today. The reason is that much of the real return on equities comes from the times when stock prices are very depressed and the reinvested dividends are able to buy many more shares, boosting stock returns. Much of the historically high returns on stocks has come when the market was extremely undervalued and cash flows were reinvested at favorable prices.

I believe there are several reasons for rising valuation ratios.

■ *Declining transaction costs.* One reason for rising valuations is the extensive decline in equity transaction costs. One-way transaction costs were more than 1 percent of the value of the transaction as late as 1975; costs are less than 0.2 percent today.² In the 19th and early 20th centuries, the (two-way) costs of maintaining a diversified portfolio could have been as high as 2 percent a year, whereas today indexed funds enable even small investors to be completely diversified at less than 0.2 percent a year.

■ *Declining risk.* Another reason for rising valuations may be declining levels of real economic risk as the U.S. economy has become more stable. The increased stability of labor income has enabled workers to accept a higher level of risk in their savings.

■ *Investor learning.* We cannot dismiss the fact that investors may have learned about the long-term risk and return characteristics of stocks. If investors have learned that stocks have been chronically undervalued on average, and in particular during recessions and crises, they will be less likely to let prices become undervalued, which leads to higher average valuations.

■ *Taxes.* Tax law has become increasingly favorable to equities. And low inflation, because the capital gains tax is not indexed, causes after-tax returns to rise. There has also been a proliferation of tax-deferred savings accounts, although it is not clear whether the taxable or tax-deferred investor sets stock prices at the margin.

²Charles Jones of Columbia University discussed declining transaction costs in "A Century of Stock Market Liquidity and Trading Costs" (2001).

Historical Growth Rates

As Table 2 shows, the real return on stocks has been 7 percent for the 1871–2001 period and is almost exactly the inverse of the P/E. If you divide this period into two subperiods—before World War II and after World War II—the real return for stocks remains roughly 7 percent but the dividend yield drops significantly from the first subperiod to the second, as does the payout ratio, and earnings growth rises.

In his presentation, Cliff Asness mentioned that he could not find in the data an increase in earnings growth when the payout ratio decreased [see "Theoretical Foundations" session]. But his findings are inconclusive because of the confusion between cyclical and long-term trends. In a recession, because dividends remain relatively constant as earnings plummet, payout ratios rise and earnings fall. In the subsequent economic recovery, earnings growth is higher and appears to follow a high dividend payout ratio. But this phenomenon is purely cyclical. Over long periods, a drop in the payout ratio and a drop in the dividend yield are matched almost one-to-one with an increased growth rate of real earnings. I find this relationship comforting because it is what finance theory tells us should happen over long periods of time.

Projecting Real Equity Returns

The link between the P/E and real returns is given by the following equation:

$$\text{Expected future real returns} = \frac{E}{P} + g \left(1 - \frac{RC}{MV} \right),$$

where

- E/P = earnings yield, the inverse of the P/E
- g = real growth
- RC = replacement cost of capital
- MV = market value of capital
- RC/MV = book-to-market value, or 1/Tobin's q

I will call it the "Tom Philips equation" for projecting the real return of equity (Philips 1999). (I modified the formula somewhat.) According to this equation, if replacement cost does not equal market value, then the link between the P/E and future real returns must be modified. If Tobin's q is not 1, you have to correct

Table 2. Historical Growth Rates, 1871–September 2001

Period	Real Stock Return	Average P/E	Inverse of Average P/E	Real Earnings Growth	Dividend Yield	Real Dividend Growth	Real Capital Gains	Average Payout Ratio
1871–2001	7.06%	14.45	6.92%	1.27%	4.66%	1.09%	2.17%	62.24%
1871–1945	6.81	13.83	7.23	0.66	5.31	0.74	1.32	70.81
1946–2001	7.38	15.30	6.54	2.08	3.78	1.57	3.32	50.75

the earnings yield for the growth rate in the real economy to find expected future real returns. According to the equation, when the market value of equity exceeds the replacement cost of capital, as is the case today, the earnings yield *underestimates* future returns. The reason is that higher equity prices allow companies to fund capital expenditures by floating less equity, thereby reducing the dilution that this investment entails.

How much downward is the earnings yield biased? The Tobin's q on the latest data that I have is about 1.2. It was about 1.5, or even higher, in 2000. With long-run real growth at 3 percent, the last term, $g[1 - (RC/MV)]$, adds about 50 bps to the forecast of real return going forward. It added more in 2000 because Tobin's q was higher. So, if the P/E settles

down to 20 (and I believe that a future P/E should not be back at 14 or 15 but that a higher P/E is justified for the reasons I listed previously) and we emerge from the recession, then in terms of a long-term trend, E/P will be about 5 percent. Add the half a percentage point for the cheaper investment to maintain capital and you get a 5.5 percent expected real rate of return for equities. If the P/E is 25 in the future, with $1/25 = 4$ percent, adding the growth correction produces an expected real return for equities of 4.5 percent.

Keep in mind that TIPS are now priced to yield a real return of about 3 percent. So, because I believe that the long-run P/E in the market will settle between 20 and 25, the real future equity return is about 5 percent and the equity risk premium will be 2 percent (200 bps).

Historical Results I

Jeremy J. Siegel

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SUMMARY

by Peter Williamson

Amos Tuck School of Business Administration
Dartmouth College, Hanover, New Hampshire

Jeremy Siegel began his presentation with a table of U.S. market historical returns and excess equity returns for five time periods. **Table 1** provides returns for two very long periods, from the 1800s to September 30, 2001, for three subperiods making up the long periods, and for five post-World War II periods. What is most noteworthy in Table 1 is the geometric (compounded) average real return on stocks of close to 7 percent for the long periods, for both of the major subperiods, and for the 1946–2001 period. Equally significant are the wide deviations above and below 7 percent over quite long periods

after World War II, especially since 1982. The geometric average for 1982–1999 was 13.6 percent, and Siegel concluded that this high average return has influenced the high expectations of today's investors, many of whom have little experience of the pre-1982 period.

Table 1 indicates that average real U.S. T-bond returns fell over the years until the post-1982 period, when very high returns resulted from a decline in interest rates. The 1926–2001 period produced a 2.2 percent average real bond return, biased downward by unexpected inflation in the 1960s and 1970s. Siegel observed that TIPS were priced originally in 1997 at about 3.375 percent, with the yield later rising to about 4 percent, and are now down to about 3 percent.¹ This pricing is close to the 200-year average real return on bonds.

¹ TIPS are Treasury Inflation-Protected Securities; these securities are now called Treasury Inflation-Indexed Securities.

Table 1. Historical Returns and Equity Premiums, 1802–September 2001

Period	Real Return						Stock Excess Return over			
	Stocks		Bonds		Bills		Bonds		Bills	
	Comp.	Arith.	Comp.	Arith.	Comp.	Arith.	Comp.	Arith.	Comp.	Arith.
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1871–2001	6.8	8.5	2.8	3.2	1.7	1.8	3.9	5.3	5.0	6.6
<i>Major subperiods</i>										
1802–1870	7.0%	8.3%	4.8%	5.1%	5.1%	5.4%	2.2%	3.2%	1.9%	2.9%
1871–1925	6.6	7.9	3.7	3.9	3.2	3.3	2.9	4.0	3.5	4.7
1926–2001	6.9	8.9	2.2	2.7	0.7	0.8	4.7	6.2	6.1	8.0
<i>Post World War II</i>										
1946–2001	7.0%	8.5%	1.3%	1.9%	0.6%	0.7%	5.7%	6.6%	6.4%	7.8%
1946–1965	10.0	11.4	–1.2	–1.0	–0.8	–0.7	11.2	12.3	10.9	12.1
1966–1981	–0.4	1.4	–4.2	–3.9	–0.2	–0.1	3.8	5.2	–0.2	1.5
1982–1999	13.6	14.3	8.4	9.3	2.9	2.9	5.2	5.0	10.7	11.4
1982–2001	10.2	11.2	8.5	9.4	2.8	2.8	1.7	1.9	7.4	8.4

Note: Comp. = compound; Arith. = arithmetic.

Sources: Data for 1802–1871 are from Schwert (1990); data for 1871–1925 are from Cowles (1938); data for 1926–2001 are from the CRSP capitalization-weighted indexes of all NYSE, Amex, and Nasdaq stocks. Data through 2001 can be found in Siegel (2002).

Real returns on T-bills averaged 2.8 percent from 1982 to September 30, 2001—a surprisingly high return for those who were accustomed to the popular position a few years ago that bills offered a zero real rate.

The equity excess return, over both bonds and bills, from 1982 to 1999 and from 1926 to 2001 was much higher than it had been for the long periods, and Siegel commented that the 3–4 percent range that characterized the longer periods was probably reasonable for the long term.

Figure 1 shows the historical P/E of the equity market (calculated from the current price and the last 12 months of reported earnings) for 1871 through September 2001. The collapse of earnings recently pushed the ratio up to 37, past the high of 1999. The average P/E over 130 years was only 14.5. Siegel noted that huge losses in only a few technology companies accounted for a lot of this valuation change. Real stock returns have been biased upward with the rise in P/Es. If the market’s P/E were to return to the historical (since 1871) average overnight, the real return on equities would fall 50 bps. And if the P/E had always remained at its average level, without reinvestment of the dividends that actually were paid, real returns would be 115 bps lower than where they are today.

Siegel offered three reasons for rising P/E multiples. First is declining transaction costs, which could

have accounted for 2 percent a year in the 19th and early 20th centuries and are presently perhaps as low as 0.2 percent for a one-way trade. Second is declining real economic risk. And third is investors learning more about the long-term risk characteristics of common stocks, especially investors realizing that there are periods of significant undervaluation.

Table 2 shows the relationships among real stock returns, P/Es, earnings growth, and dividend yields. For 130 years, the real stock return, averaging 7 percent, has been almost exactly the earnings yield (reciprocal of the P/E). The periods before and after World War II show close to the same 7 percent. Faster post-WWII earnings growth matches the decline in the dividend yield and the rise in retained earnings. Siegel noted that this long-term relationship between payout and growth is in accord with theory, but over short periods, the change in earnings growth does not always accompany a change in dividend yield.

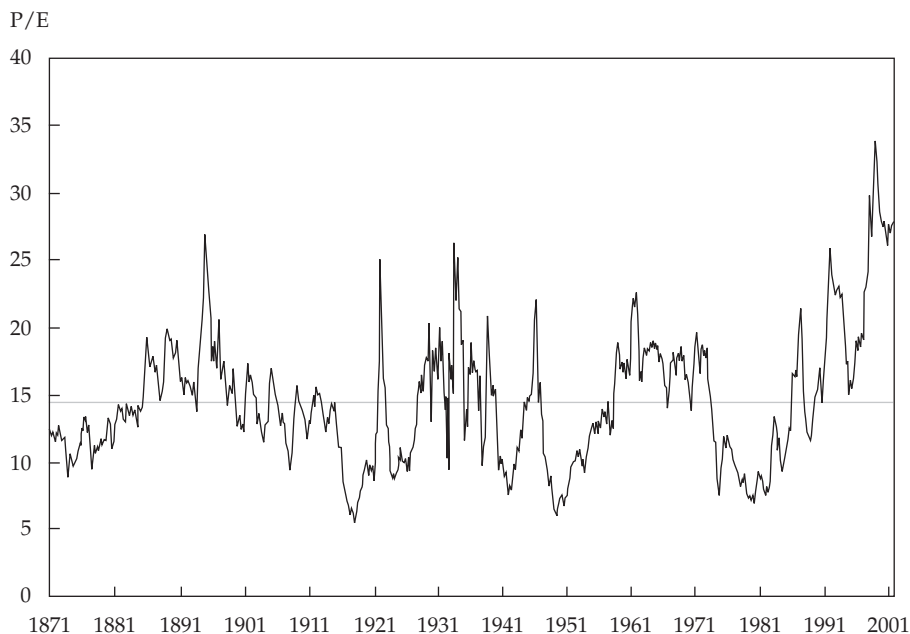
The link between P/E and real returns is given by

$$\text{Expected future real returns} = \frac{E}{P} + g \left(1 - \frac{RC}{MV} \right),$$

where

- E/P = earnings yield, the inverse of the P/E
- g = real growth
- RC = replacement cost of capital
- MV = market value of capital
- RC/MV = book-to-market value, or 1/Tobin’s q

Figure 1. Historical Market P/E, 1871–2001



Note: Ending month for 2001 is September.

HISTORICAL RESULTS I

Table 2. Historical Growth Rates, 1871–September 2001

Period	Real Stock Return	Average P/E	Inverse of Average P/E	Real Earnings Growth	Dividend Yield	Real Dividend Growth	Real Capital Gains	Average Payout Ratio
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1871–1945	6.81	13.83	7.23	0.66	5.31	0.74	1.32	70.81
1946–2001	7.38	15.30	6.54	2.08	3.78	1.57	3.32	50.75

Tobin's q is currently about 1.2, and the long-run growth rate, g , is about 3 percent, so the term $g[1 - (RC/MV)]$ adds about 0.5 percentage point to the E/P term. At a P/E of 20, appropriate for today, the

expected real return is about 5.5 percent. At a P/E of 25, it is 4.5 percent. With the TIPS return at about 3 percent and a P/E of 20 to 25, Siegel's equity risk premium is about 2 percent (200 bps).

Historical Results II

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The basic investment and constant-growth models, used with some justifiable simplifying assumptions about the U.S. market, indicate that the earnings growth rate cannot be greater than the GNP growth rate because of political forces and that the expected return, or cost of capital, in the long run should unconditionally be about 1.5 times the dividend-to-price ratio plus GNP growth. Adding reasonable assumptions about inflation produces a finding that equity risk premiums cannot be more than 3 percent (300 bps) because earnings growth is constrained by the real growth rate of the economy, which has been in the 1.5–3.0 percent range. In a consideration of today's market valuation, three reasons for the high market valuations seem possible: (1) stocks are simply seen as less risky, (2) valuation of equities is fundamentally determined by taxation, or (3) equity prices today are simply a mistake. A research question that remains and is of primary interest is the relationship between aggregate stock market earnings and GNP.

The very basic investment and constant-growth models from introductory finance courses can be used to interpret the long-run unconditional historical data on returns. So, let's begin with the basic model:

$$\frac{E_{t+1}}{E_t} = 1 + [(b)(ROE)],$$

where

E = earnings

b = the retention rate

ROE = return on equity

So that, with investment at time t denoted by I_t ,

$$ROE = \frac{E_{t+1} - E_t}{I_t}$$

and

$$b = \frac{I_t}{E_t};$$

therefore, the growth rate of earnings is

$$(b)(ROE) = \frac{E_{t+1} - E_t}{E_t}.$$

This model implies that the growth rate in earnings is the retention rate times the return on equity, $(b)(ROE)$. In discussing the models, I would like to stress an important point: If you are interpreting the growth in earnings as being the retention rate times the return on equity, you have to be very careful when you are working with historical data. For example, does the retention rate apply only to dividends or to dividends and other payouts, such as share repurchases? The distinction is important because those proportions change in the more recent period. And if you make that distinction, you have to make a distinction between aggregate dividends and per share dividends because the per share numbers and the aggregate numbers will diverge. In working with the historical data, I have attempted to correct for that aspect.

What simplifying assumptions can be made to work with the unconditional data? I have made some relatively innocuous simplifying assumptions. First, that b should adjust until the cost of capital equals the ROE at the margin. To be very conservative, therefore, I will assume that the ROE equals the cost of capital, or expected returns, in the aggregate. The problem that arises is: What if the retention rate times the cost of capital (that is, the minimal expected return on equity), bk , is greater than GNP growth? The second assumption deals with this possibility: I assume bk cannot be greater than GNP growth because political forces will come into play that will limit the ROE if earnings start to rise as a fraction of GNP.

The relationship between aggregate earnings and GNP is one of the research questions that I have been unable to find interesting papers on—perhaps because I have not searched well enough—but I want to bring up the subject to this group. It seems to me that if aggregate earnings start to rise, and Robert Shiller mentioned several reasons why it can happen [see the “Current Estimates and Prospects for Change” session], then tax rates can change, antitrust regulation can change (one of Microsoft’s problems probably was that it was making a great deal of money, which is an indication that some type of regulation may be necessary), labor regulation can change, and so forth. And these variables can change *ex post* as well as *ex ante*. So, once a company starts making superior returns using a particular technology, the government may step in *ex post* and limit those returns. The critical research question is how earnings relate to GNP.

The constant-growth model is

$$P = \frac{D}{k - g}$$

or

$$k = \frac{D}{P} + g,$$

where

- P = price
- D = dividends
- k = cost of capital
- g = growth rate

What I am going to do is just an approximation because I am going to work with aggregate, not per share, data. I am going to assume that total payouts are 1.5 times dividends.¹ Payouts will probably be lower in the future, but if I work with aggregate

¹ This choice is based on recent findings by Jagannathan, Stephens, and Weisbach (2000) that we are seeing significant payouts today.

payouts, then g should be the growth rate in aggregate potential payouts, which I will characterize as earnings.

One of the implications of the simplifying assumptions I have made, and it relates to the data that Jeremy Siegel just produced [“Historical Results I”], is that the expected returns on stocks should be equal to the earnings-to-price ratio. (In the more complicated equations, you have situations in which the ROE is not exactly equal to expected returns, but for my long-run data, the simplifying assumption that earnings yield equals the expected ROE is fine.) So, with these assumptions,

$$\begin{aligned} P &= \frac{D}{k - g} \\ &= \frac{D}{k - bk} \\ &= 1 - (b) \left(\frac{E}{1 - b} \right) (k) \\ &= \frac{E}{k} \end{aligned}$$

or

$$k = \frac{E}{P}.$$

A further implication is that if g is constrained to be close to the growth of GNP, then it is reasonable to substitute GNP growth for g in the constant-growth model. The implication of this conclusion is that the expected return, or cost of capital, in the long run should unconditionally be about 1.5 times the dividend-to-price ratio plus GNP growth:

$$k = 1.5 \frac{D}{P} + \text{GNP growth}.$$

With this background, we can now look at some of the data.

Earnings and GNP

Figure 1 allows a comparison of dividends/GNP and (after-tax) earnings/GNP for 1950 through July 2001.² The data begin in 1950 because Fama believed that the data before then were unreliable. Figure 1 shows that, historically, earnings have declined as a fraction of GNP in this period. My assumption that earnings keep up with GNP works from about 1970 on, but I am looking at the picture in Figure 1 in order to make that conclusion. The ratio of earnings to GNP depends on a lot of things: the productivity of labor, capital, the labor-to-capital ratio, taxes, and (as I said earlier) a host of political forces. Figure 1 shows that earnings have, at best, kept up with GNP.

² These data were provided by Eugene Fama, who attributed them to Robert Shiller.

HISTORICAL RESULTS II

Figure 1. S&P 500 Earnings and Dividends to GNP, 1950–July 2001

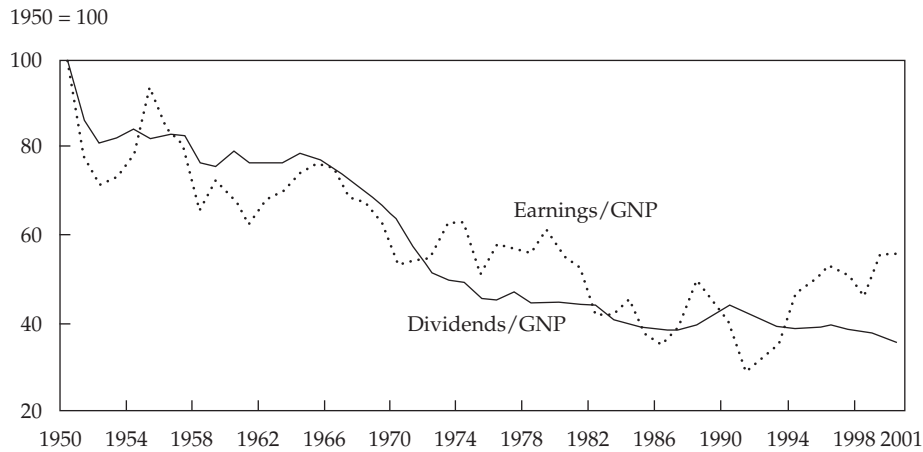


Table 1 gives the arithmetic average data for growth rates in GNP, earnings, and dividends for two periods: 1951–2000 and 1972–2000. (I used the 1972–2000 period because it mirrors the same period shown in Figure 1.) The earnings growth rates are so much more volatile than the dividend growth rates. And because of the volatility effect on arithmetic averages, GNP and earnings exhibit very similar growth rates from the early 1970s to the present. Dividends (and Table 1 shows the growth rate of actual dividends, not payouts) have grown much less than earnings for two reasons: First, dividends are less volatile, and second, dividend substitution is occurring. Corporations are not providing shareholders the same constant fraction of earnings (in the form of dividends) that they were in the past.

Despite the 1972–2000 data, it seems to me that earnings are not going to grow as fast as or faster than GNP in the future. This notion seems to be consistent with long-term historical data, and it fits my view of how politics works on the economy. If you accept that notion, it has immediate implications for the future.

Table 1. Historical Growth Rates of GNP, Earnings, and Dividends: Two Modern Periods

Period/Measure	GNP	Earnings	Dividends
<i>1951–2000</i>			
Mean	3.21 %	2.85 %	1.07 %
Standard deviation	2.89	14.29	4.13
<i>1972–2000</i>			
Mean	2.62 %	3.79 %	0.96 %
Standard deviation	2.94	15.72	3.58

Note: Growth rates for earnings and dividends are based on aggregate data.

First, under any reasonable underlying assumptions about inflation, equity risk premiums cannot be much more than 3 percent (300 bps) because the earnings growth rate is constrained unconditionally in the long run by the real growth rate of the economy, which has been in the range of 1.5–3.0 percent. Second, as Table 2 shows, for an S&P level of about 1,000, you simply cannot have an equity risk premium any higher than 2 percent, 2.5 percent, or (at most) 3 percent.

Table 2. Value of the S&P 500 Index Given Various Real (Earnings or GNP) Growth Rates and Equity Risk Premiums

Real Growth Rate	Equity Risk Premium						
	2.0 %	2.5 %	3.0 %	4.0 %	5.0 %	6.0 %	7.0 %
1.5 %	845	724	634	507	423	362	317
2.0 %	1,014	845	724	563	461	390	338
2.5 %	1,268	1,014	845	634	507	423	362
3.0 %	1,690	1,268	1,014	724	563	461	390

Assumptions: Inflation = 3 percent; long-term risk-free rate = 5.5 percent; payout = 1.5(S&P 500 dividend). The S&P 500 dividend used in the calculation was \$16.90, so $P = 1.5(\$16.90)/(k - g)$, where $k = 5.5$ percent (the risk-free rate minus 3 percent inflation plus the risk premium) and $g =$ real growth rate.

Valuation

Why is the market so high? As an aside, and this concern is not directed toward our topic today of the equity risk premium, but I think it is an interesting question: Why is the market where it is today relative to where it was on September 10 or September 9 or just before the events of September 11, 2001? The market then and now is at about the same level. Almost every economist and analyst has said that the September 11 attacks accelerated a recession, that they changed perceptions of risk, and so forth. It is curious to me that such a situation does not seem to be reflected in market prices.

But in general, why is the market so high? I believe three possible explanations exist. One idea, and I consider it a “rational” theory, is that stocks are simply seen as less risky than in the past. I do not know whether the behavioral theories are rational or not, in the sense that prices are high because of behavioral phenomena that are real and are going to persist. If so, then those phenomena—as identified by Jeremy Siegel and Richard Thaler [see the “Theoretical Foundations” session]—are also rational. In that case, the market is not “too high”; it is not, in a sense, a mistake. It is simply reflecting characteristics of human beings that are not fully explained by economic theories.

Another rational explanation has been given less attention but is the subject of a recent paper by McGrattan and Prescott (2001). It is that the valuation of equities is fundamentally determined by taxation. McGrattan and Prescott argue that the move

toward holding equities in nontaxable accounts has led to a drop in the relative tax rate on dividends. Therefore, stock prices should rise relative to the valuation of the underlying capital and expected returns should fall. This effect is a rational tax effect.

Both this theory and the theory that stocks are now seen as less risky say that the market is high because it should be high and that, looking ahead, equities are going to have low expected returns, or low risk premiums—about 2 percent—but that investors have nothing to worry about.

The final explanation, which I attribute to John Campbell and Robert Shiller, focuses on the view that equity prices today are simply a mistake. (I suppose mistakes are a behavioral phenomenon, but presumably, they are not as persistent as an underlying psychological condition.) Now, when people realize they have made a mistake, they attempt to correct the behavior. And those corrections imply a period of *negative* returns from the U.S. equity market before the risk premium can return to a more normal level.

Closing

To close, I want to repeat that, to me, the fundamental historical piece of data that needs more explanation is the relationship between the aggregate behavior of earnings and GNP—what it has been in the past and what it can reasonably be going forward. This relationship is interesting, and I look forward to hearing what all of you have to say about it. In my view, it is the key to unlocking the mystery of the equity risk premium’s behavior.

Historical Results II

Bradford Cornell

University of California
Los Angeles

SUMMARY

by Peter Williamson

Amos Tuck School of Business Administration
Dartmouth College, Hanover, New Hampshire

To interpret long-run unconditional features of historical returns, Bradford Cornell began with the following basic model:

$$\text{Earnings growth} = (b)(ROE),$$

where b is the rate at which earnings are retained and ROE is return earned on equity. He noted that we have to be careful when working with historical data in this model. For example, does payout apply only to dividends or to dividends and other payouts, such as share repurchases? And we need to distinguish between aggregate dividends and per share dividends. The two have been diverging.

Now, b should adjust until ROE at the margin equals k , the cost of capital. Cornell assumed that $k = ROE$ in the aggregate, but a critical question is how earnings relate to GNP (see Figure 1). What if

bk is greater than GNP growth? Cornell assumed that political forces—such as taxation, antitrust laws, and labor regulations—would affect *ex ante* and *ex post* returns in such a way as to bring about

$$(b)(ROE) = bk \leq \text{GNP growth.}$$

The constant-growth model is

$$P = \frac{D}{k - g}$$

or

$$k = \frac{D}{P} + g$$

where

P = price

D = dividends

k = cost of capital

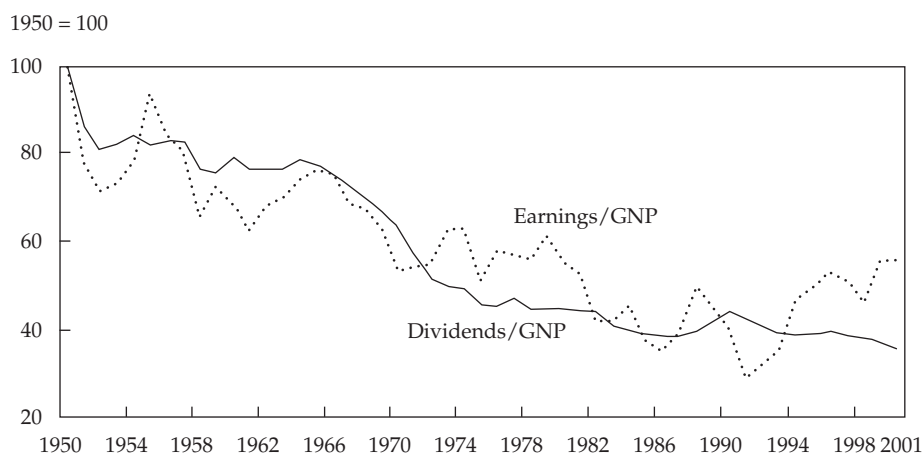
g = growth rate

Because D is equal to $E(1 - b)$ and g is equal to bk , the constant-growth model becomes, in real terms,

$$P = \frac{E}{k}$$

or

Figure 1. S&P 500 Earnings and Dividends to GNP, 1950–July 2001



$$k = \frac{E}{P}$$

Cornell had so far been working with aggregates, but share repurchases and other nondividend cash flows between companies and their shareholders should be considered. So, he assumed that the total of cash distributions is approximately 1.5D.

Finally, if *g* is constrained to be close to GNP growth, then $k = 1.5(D/P) + \text{GNP growth}$.

Table 1 shows that since 1950, aggregate S&P 500 Index earnings and dividends have both grown less than GNP, although from 1972 to 2000, earnings actually grew faster. (Earnings may appear to have kept up with or even exceeded GNP because of the high volatility of the earnings, which leads to high arithmetic average rates of growth for the same geometric averages.) The dividend growth rates have been lower because of falling payout ratios. The picture conveyed to Cornell is that earnings growth will not exceed GNP growth in the future. (The relationship of earnings to GNP is an interesting measure

having to do with, among other things, the productivity of labor and capital.)

Finally, putting together an inflation assumption of 3 percent, a long-term nominal risk-free rate of 5.5 percent, and the relationships developed previously produces **Table 2**. An example of the calculations for Table 2 under the assumptions given in the table is as follows: At real growth of 3 percent and with a risk premium of 2.5 percent, $P = [1.5(\$16.90)] / (0.055 - 0.03 + 0.025 - 0.03) = \$1,268$. What Table 2 indicates is that as long as *g* is limited by GNP growth of 1.5–3.0 percent, the equity risk premium must be no more than about 3 percent to be consistent with an S&P 500 of about 1,000.

Cornell asked why, in general, is the market so high? (In particular, he questioned why the market is currently at the level of pre-September 11, 2001, if, as so many say, the events of that date accelerated a recession and changed perceptions of risk.) One explanation is that investors see the market generally as less risky than in the past. Cornell found that explanation rational. Another rational explanation is that the value of equities is fundamentally determined by taxation. Perhaps the market's level is explained by human behavior that is rational but for which we have no explanation. Both propositions imply that there is nothing wrong with current prices. Still, another explanation is that equity prices are a mistake and that a downward correction will produce negative returns before a normal risk premium prevails.

A key subject on which we might focus is the relationships among aggregate earnings, GNP, and other economic variables.

Period/Measure	GNP	Earnings	Dividends
<i>1951–2000</i>			
Mean	3.21 %	2.85 %	1.07 %
Standard deviation	2.89	14.29	4.13
<i>1972–2000</i>			
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Note: Growth rates for earnings and dividends are based on aggregate data.

Real Growth Rate	Equity Risk Premium						
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Assumptions: Inflation = 3 percent; long-term risk-free rate = 5.5 percent; payout = 1.5(S&P 500 dividend). The S&P 500 dividend used in the calculation was \$16.90, so $P = 1.5(\$16.90) / (k - g)$, where $k = 5.5$ percent (the risk-free rate minus 3 percent inflation plus the risk premium) and $g = \text{real growth rate}$.

Historical Results: Discussion

Ravi Bansal (Moderator)

Robert Arnott

Clifford Asness

John Campbell

Peng Chen, CFA

Bradford Cornell

William Goetzmann

Campbell Harvey

Roger Ibbotson

Martin Leibowitz

Rajnish Mehra

Thomas Philips

William Reichenstein, CFA

Stephen Ross

Robert Shiller

Jeremy Siegel

Kevin Terhaar, CFA

Richard Thaler

RAVI BANSAL (Moderator)

I would like to make a couple of observations. One aspect that we could consider is the time-series evidence on aggregate consumption volatility. I am thinking of consumption as a way to measure economic uncertainty in the data, but it can be done by other means as well. The time-series evidence suggests that a decline in conditional volatility has without doubt occurred over the past 40 years or so. This reduced volatility suggests that there should be some decline in risk premiums. Another aspect that could be considered, which Steve Ross mentioned earlier, is that much of the risk premium discussion draws on the cross-sectional evidence. It is where a lot of the bodies are buried in terms of understanding where risks are coming from.

We heard some debate in the first session [“Theoretical Foundations”] about whether consumption models are plausible or not, and my view is that consumption data are not in a usable form for explaining the cross-sectional differences, although there may be new evidence in this regard. The consumption models can actually go a long way, however, in explaining the difference in the risk

premiums on different assets. In fact, in “Consumption, Dividends, and the Cross-Section of Equity Returns” (Bansal, Dittmar, and Lundblad 2001), we show that if you take the earnings growth or the dividend growth of different portfolios and regress actual growth on historical (say, the past 25–30 years) consumption growth smoothed for 12 or 14 quarters, and if you consider (what has almost become the industry benchmark) 10 portfolios composed on the basis of size, 10 on momentum, and 10 on the book-to-market ratio, you will see that the regression coefficient almost entirely lines up with the *ex post* excess returns on these different assets. So, for example, the regression coefficient of extreme “loser” momentum portfolios is negative and that of “winner” portfolios is strongly positive. The value stocks have a very high exposure to the consumption growth rate, and what I call the loser value stocks—that is, the growth stocks—have a low exposure, which maps the differences in equity premiums also. So, there is a link between consumption and risk premiums, which creates a *prima facie* case for aggregate economic uncertainty, defined as consumption, being a very useful measure.

The cross-sectional evidence also highlights that what determines the risk premium on an asset is “low-frequency” movements (long-run growth prospects) and the exposure of different portfolios to them. Long-run growth prospects are the key source of risk in the economy.

Still, a puzzle remains because the equity market risk premiums have decreased—to 2 percent, 2.5 percent, or so on—and of course, people disagree about what the risk premium is. It seems to me that the right way to approach the equity risk premium puzzle is through the Sharpe ratio on the market. If we argue that the risk premium has fallen, then the Sharpe ratio is quite likely to have fallen also.

CLIFFORD ASNESS: If I understood correctly, Jeremy Siegel was saying that Rob Arnott and I were picking up a short-term mean-reversion effect that is not relevant over the long term. I would like to make two points: First, we were forecasting over several decades and found a pretty strong negative relationship between the retention rate and real earnings growth. So, Jeremy, if this relationship reverses itself in the longer term, we should find a very, very strong positive relationship later. Yes? Second, in the draft of our paper (Arnott and Asness 2002), which has

only been seen by Rob, me, and a few people we trusted not to laugh at us, we tested the relationship against other proxies for pure, univariate mean reversion in earnings growth—prior growth, growth versus a 20-year average—added to the equation. We still found over a 10-year horizon (we would like to have used a longer horizon but were trying to avoid having too few periods) that the relationship is very negative. Therefore, I have a hard time believing that over longer periods the relationship is going to be very positive. We did find that simple measures of mean reversion and earnings do not knock out the relationship. I am curious about the data you were using and what you are citing in the longer term. Maybe we can reconcile the apparent differences.

JEREMY SIEGEL: Well, I did not run the tests that you did. I just know that there is very strong evidence from cycles. In recessions, the payout ratio goes very high because companies choose to maintain the same level of dividends they were paying before the recession, and earnings drop. Then, subsequent growth in real earnings is very high because it is happening relative to the slow or negative growth experienced during the recession. The same phenomenon, but in the opposite direction, occurs during and after an economic boom. For these reasons, I found in the two long periods, 1871–1945 and then 1946–2000, that the decrease in the dividend yield during each period was matched by an increase in real earnings growth [see Siegel’s Table 2]. The result is the same approximate 7 percent real return in the later period as in the earlier period, which is comforting from a theoretical point of view. Otherwise, we would have to turn to such theories as that “companies that retain more earnings must be totally wasting them because the companies do worse after the earnings retention.” That theory is very much a concern.

JOHN CAMPBELL: I want to focus attention on an issue that is in Jeremy Siegel’s tables but which he didn’t talk about in his presentation—the geometric versus the arithmetic average. This issue is one that causes people’s eyes to glaze over. It seems a pedantic thing, like worrying about split infinitives—the sort of thing that pedantic professors do but other people shouldn’t bother about. But it is actually an important issue for risky assets because the difference between the arithmetic and the geometric average is on the order of about half the variance, which for stocks, is about 1.5–2.0 percent. That’s a big difference, and it shows up in Jeremy’s tables very clearly. So, when we’re bandying about estimates of the equity premium and we say, “Maybe it’s 2 percent; maybe it’s 3

percent,” clearly the difference between these two averages is large relative to those estimates.

Which is the right concept, arithmetic or geometric? Well, if you believe that the world is identically and independently distributed and that returns are drawn from the same distribution every period, the theoretically correct answer is that you should use the arithmetic average. Even if you’re interested in a long-term forecast, take the arithmetic average and compound it over the appropriate horizon. However, if you think the world isn’t i.i.d., the arithmetic average may not be the right answer.

As an illustration, think about a two-lane highway to an airport. Suppose that to increase traffic capacity, you repaint the highway so that it has three, narrower lanes. Traffic capacity is thus increased by 50 percent. But suppose the lanes are now too narrow, causing many accidents, so you repaint the highway with only two lanes. Arithmetically, the end result appears to be a great success because the net effect is an increase in capacity. A 50 percent increase in capacity has been followed by only a 33.3 percent decrease. The arithmetic average of the changes is +8.5 percent. So, even though you’re back to your starting point, you delivered, on average, an 8.5 percent increase in traffic capacity. Obviously, that’s absurd. In this case, the geometric average is the right measure. The geometric average calculates a change in capacity to be zero, which is the correct answer; nothing has been accomplished with the lane rearrangement and reversal.

The difference between the i.i.d. case and the highway story is that in the highway story, you have extreme negative serial correlation. You could get to –33.3 percent in the end only by having had the +50 percent and –33.3 percent occur on a higher base than +50 percent. So, the geometric average is the correct measure to use in an extreme situation like the highway illustration.

I think the world has some mean reversion. It isn’t as extreme as in the highway example, but whenever any mean reversion is observed, using the arithmetic average makes you too optimistic. Thus, a measure somewhere between the geometric and the arithmetic averages would be the appropriate measure.

BRADFORD CORNELL: You see that difference in the GNP and earnings data. Although the ratio of earnings to GNP is falling from 1972 on [see Cornell’s Table 1], the growth rate of earnings is higher as an *arithmetic* mean precisely for the reason you suggest.

CAMPBELL: Right, right. Mean reversion has the effect of lowering the variance over long horizons, which is, of course, a major theme of Jeremy Siegel’s

work. And you could imagine taking the geometric average and then adding half of long-term variance to get an appropriate long-term average.

IEGEL: That's a good point. You discussed in your new book with Lewis Viceira (Campbell and Viceira 2002) whether we should use the arithmetic or the geometric average and that when mean reversion occurs, we perhaps have more reason to use the geometric average. I've found in my data that at 30-year horizons, the standard deviation is about half the number that i.i.d., random walk theory would predict. So, you can actually add half the variance to the geometric average and use that number as the appropriate arithmetic risk premium on long horizons.

CAMPBELL: It was striking that you did focus your presentation on the geometric average. A lot of the other calculations that have been presented here today evolve out of these deterministic models in which no distinction is made between geometric and arithmetic calculations. But I think that when you face randomness, as we do in the world, you have to think about this issue.

ROBERT ARNOTT: I had just a quick follow-up to Cliff Asness's question about the link between payout ratios and earnings growth. I think one possible source of the difference that we're seeing is not the time horizon but that, in Jeremy Siegel's work, if I understand correctly, he is looking at the *concurrent* payout ratio versus earnings growth. Cliff Asness and I are looking at *leading* payout ratio versus *subsequent* earnings growth; in effect, we're using the payout ratio as a predictor of earnings growth.

ASNESS: I'll add one thing to that: What Jeremy Siegel is saying is that a high and falling dividend yield is replaced by increased earnings growth over that period. What Rob Arnott and I are saying is that perhaps there is mean reversion but if you look at the start of that period, the high dividend yield was leading to a high payout ratio, which tended to forecast the declining actual earnings growth. So, I think we're actually saying the same thing. That's a limb I'm going to go out on.

CAMPBELL HARVEY: One thing that completely baffles me is the TIPS yield right now. The breakeven inflation rate for 10 years is about 1.2 percent. Brad Cornell showed that valuation table [Cornell's Table 2] with a reasonable assumption of inflation at 3 percent. And Jeremy Siegel's Table 1 showed the historical data in terms of real bond return, which was significantly higher on average than 1.5 percent. It just seems there's something going on with TIPS

that I don't understand. For me, an inflation rate of 1.2 percent over 10 years doesn't seem reasonable.

PENG CHEN: It depends on how you define the equity risk premium. Some define the equity risk premium in relation to the real return earned on TIPS. It's a good observation, but TIPS is a new asset class, started just several years ago. The TIPS market is still immature; the market size is relatively small. So, I'm not sure how much inference you should draw by just looking at the current yield. A current yield of 3 percent doesn't mean that the real interest rate is 3 percent. If you had followed the TIPS market for a while, you probably would have heard rumors that the U.S. Treasury Department is going to suspend issuing TIPS—which would have a huge impact on how TIPS behave in the marketplace. So, we need to be careful when using TIPS as part of the benchmark in trying to calculate the actual risk premium.

IEGEL: On that issue, I think there is a liquidity issue with TIPS, but it's not that great. I think there's \$70, \$80, \$90 billion worth of TIPS in the market. You can do a trade of fairly decent size at narrow bid-ask spreads. My opinion of what's going on right now is that nominal bonds are seen as a hedge. I think there is fear of deflation in the market. And as in 1929, 1930, and 1931, investors were thinking that if the world markets, such as Japan, were going to be in a bad state, in a deflationary sense, holding nominal assets was the thing to do. So, as a result, the demand for nominal bonds is rising as a hedge against deflation, which will be bad for the economy and for real assets. The difference between TIPS and nominal bonds doesn't measure unbiased expected inflation; there's a negative risk premium in the picture. It is not what we think of as "there's inflation risk so nominal bonds should sell at a higher-than-expected return." I think right now the premium is a negative risk premium as investors use nominal bonds as a hedge against deflationary circumstances in the economy.

STEPHEN ROSS: In all of these computations of the equity risk premium on the stock market, does anyone take into account the leverage inherent in the stock market and the volatility premium that you would get from it? I don't have a clue about the empirical size of that premium. Can someone help me?

MARTIN LEIBOWITZ: I can. If you take the formulas that have been discussed today and translate them to assume a particular risk premium on unlevered assets, you can see how that premium translates into the typical level of leverage in the equity markets. You find that it is exactly what you'd expect. The risk premium that you actually see in the market reflects

the leverage that is endemic in the equity market, and if you back out that premium to find the risk premium on unlevered assets, you find that the premium on unlevered assets is less.

RAJNISH MEHRA: The Sharpe ratio won't change. It's invariant to leverage.

LEIBOWITZ: It's exactly linear.

ROBERT SHILLER: Let's remember correctly the McGrattan and Prescott article (2001) that Brad Cornell mentioned. They use a representative agent model, and they compare the late 1950s and early 1960s with a recent year. And they say that because of 401(k)s and similar vehicles, the tax rate on dividends for a representative agent has fallen—from 50 percent in 1950–1962 to 9 percent in 1987–1999. That fall seems to me like an awfully big drop, and I question whether there could have been such a big drop for the representative investor. I wonder if anyone here has looked carefully at their model? Are they right?

SIEGEL: They use the average investor; they don't use the marginal investor. They say that X percent of assets are in a 401(k), and they equate that amount with the marginal rate. My major criticism of the McGrattan–Prescott paper is that we don't know whether the marginal investor is a taxable investor, which would change their results dramatically.

CORNELL: That criticism doesn't mean their results are wrong. We simply don't know.

SIEGEL: We don't know. But I have a feeling that the marginal investor has a much higher tax rate than the marginal investor used to have.

ROSS: Yes, James Poterba told me that his calculations indicate that 401(k)s have far less tax advantage at the margin than one might think. Because of the tax rate “upon withdrawals,” those vehicles can be dramatically attacked from a tax perspective. If you make a simple presumption that 401(k)s are simply a way of avoiding taxes, you're missing the point.

THOMAS PHILIPS: I'd like to go back to the equation for expected future real returns that Jeremy Siegel attributes to me: Expected future real returns = Earnings yield + $g \times [1 - (\text{Book value}/\text{Market value})]$. It really is an expression for the expected future *nominal* return. When I derived that equation, I derived it in *nominal* terms. In particular, the growth term, g , is nominal, not real, growth (Philips 1999). When you subtract inflation, you have Expected future real returns = Earnings yield + Nominal growth $\times [(1 - \text{Book value}/\text{Market value}) - \text{Inflation}]$; the last two

terms go to approximately zero. You're left with the earnings yield being approximately the real expected return.

In the special case that Brad Cornell talked about, in which the cost of capital and the return on capital are the same, the second term disappears because the book-to-market ratio becomes 1. In that case, the earnings yield is actually the *nominal* expected return. The truth, in practice, lies somewhere in between the two results because some of these quantities will vary with inflation, real interest rates, and the economywide degree of leverage.

The approximation that Brad used is biased up or down depending on where inflation, growth, and the cost of capital relative to the return on capital lie. It's a great first-order approximation, a great historical approximation, but you can be talking about the nominal rate of return instead of the real rate of return when the cost of capital starts coming very close to the return on capital.

SIEGEL: Well, I disagree with you. In your slides, the earnings yield—if you're in equilibrium and book value equals market value equals replacement cost—is an estimate of the real return, not the nominal return. Your equation is extraordinarily useful, but I think we do have to interpret it as the real return.

ROGER IBBOTSON: I'd like to say something about Brad Cornell using aggregate calculations to get an estimate of the equity risk premium. I did some work on aggregate calculations in a paper I wrote with Jeffrey Diermeier and Laurence Siegel in 1984. Relating to merger and acquisition activities, we looked at how best to use cash: For example, do you use cash for dividends or share repurchases? (You could take the same approach for investing in projects.) When you look at which data to use in the context of cash mergers or acquisitions, you can see that the per share estimates are going to be very different from the aggregate estimates because you're buying other companies on a per share basis. Thus, EPS can grow much faster than aggregate corporate earnings.

CORNELL: That's why I like looking at aggregate earnings; it's the whole pot, and you're not as concerned about how things are moving around within the pot or being paid out to shareholders. But even looking at aggregate earnings, and this is based on Bob Shiller's data series going back to 1872, the earnings don't keep up with GNP, despite the greater volatility of earnings; even the arithmetic averages are less. Can you explain that phenomenon? What does it imply for the future?

SHILLER: The national income and product account (NIPA) earnings keep up a lot better. So, it's probably because earnings in the market indexes are not representing the new companies that come into the economy and existing companies' earnings are growing at a slower rate.

SIEGEL: I looked at it very closely. The trend in the ratio of NIPA profits to GDP is virtually zero, the mean being 6.7 percent. You can do a linear regression—any regression—and you get a trend of absolutely zero: The ratio of NIPA profits to GDP has remained constant. Aggregate S&P 500 Index profits have slipped because the S&P 500 back in the 1950s and 1960s represented a much higher percentage of the market's value than it does today. You can look at both aggregate S&P 500 profits and aggregate NIPA profits and see the trends.

MEHRA: I found the same thing in my 1998 paper. The ratio of aggregate cash flows to national income (NI) is essentially trendless. In the afternoon, I'll be talking about the difference when you look at stock market valuation relative to national income [see the "Current Estimates and Prospects for Change" session]. That ratio fluctuates from about $2 \times \text{NI}$ to about $0.5 \times \text{NI}$, whereas cash flows, which are the input for all these valuation models, are trendless relative to NI.

KEVIN TERHAAR: I want to go back to the representative investor or the marginal investor and Brad Cornell's first "rational" reason that the market might be high—that stocks are seen as less risky. One thing that hasn't been brought up is that all the discussions so far have focused primarily on the U.S. equity market. To the extent that the marginal investor looks at U.S. equities in the context of a broader portfolio (as opposed to looking at them only in a segmented market), the price of risk (or the aggregate Sharpe ratio) can stay the same while the equity premium for U.S. equities can fall. As the behavior of investors becomes less segmented—as they become less apt to view assets in a narrow or isolated manner—the riskiness of the assets can decline. Risk becomes systematic rather than total, and as a result, the compensation for risk falls commensurately.

WILLIAM GOETZMANN: I have a related comment in reference to Brad Cornell's presentation. An interesting aspect was his reference to changes in diversification of individual investors. There's not much empirical evidence on this issue, but it's interesting because we did have a boom in mutual funds through the 1980s and 1990s, with investors becoming more diversified. And the result was that the volatility of

their equity portfolios dropped. We saw a similar trend in the 1920s, at least in the United States, through much growth in the investment trusts.¹ We think of trusts as these terrible entities that we clamped down on in the 1930s, but nevertheless, they did provide diversification for individual investors. So, maybe there is some relationship between the average investor's level of diversification and valuation measures of the equity premium.

It's hard to squeeze much more information out of the time-series data because we don't have many booms like I just described. But we might get something from cross-sectional studies—looking internationally—because we have such differences in the potential for investors in each country to diversify—different costs associated with diversification and so forth. So, maybe we could find out something from international cross-sectional data.²

CAMPBELL: On the diversification issue, I have a couple of cautionary notes. First, I think that diversification on the part of individual investors probably is part of this story, but what matters for pricing ought not to be the diversification of investors with investors equally weighted but with investors *value weighted*. Presumably, the wealthy have always been far more diversified than the small investor. So, if small investors succeed in diversifying a bit more, it may not have much effect on the equity premium.

Second, you mentioned the trend toward increased diversification in recent years. There has also been a trend toward increased idiosyncratic risk in recent years. So, although marketwide volatility has not trended up, there has been a very powerful upward trend since the 1960s in the volatility of a typical, randomly selected stock. So, you *need* to be more diversified now in order to have the same level of idiosyncratic risk exposure as before 1960. It's not clear to me whether the increase in diversification of portfolios has outstripped that other trend or merely kept pace with it.

ROSS: It's not at all obvious to me that the wealthy are more diversified. The old results from estate tax data I found are really quite striking. Keep in mind that the data contain survivorship bias and that the rich got wealthy by owning a company that did well, but as I remember, the mean holding of the wealthy is about four stocks, which is really quite small. Conversely, if you look at the less wealthy investor, many of their assets are tied up in pension plans,

¹ Investment trusts existed solely to hold stock in other companies, which frequently held stock in yet other companies.

² For a discussion of long-term equity risk premiums in 16 countries, see Dimson, Marsh, and Staunton (2001).

where the diversification—even in defined-benefit plans—is subtle and not easy to detect. The same can be said for Social Security.

SIEGEL: I think we should also keep in mind the absolutely dramatic reduction in the cost of buying and selling stocks. Bid–ask spreads are sometimes pennies for substantial amounts of stocks, and transaction costs have decreased virtually to zero. I would think that, even with the increase in idiosyncratic risk, if individual investors *want* to diversify (leaving aside the question of whether they want to diversify or pick stocks), they can do so at a much lower cost today than they could, say, 20 or 30 years ago.

BANSAL: So, your argument for the falling equity premium would be that the costs have gone down more for equities than for bonds?

SIEGEL: Yes.

ASNESS: We still see many investors with tremendously undiversified portfolios. There are psychological biases and errors that can lead to a lack of diversification; we haven't had a rush to the Wilshire 5000 Total Market Index.

RICHARD THALER: To follow up, I want to point out that research on the prevalence of ownership of company stock in 401(k) plans indicates that it's quite high—in some companies, shockingly high. At Coca-Cola, for example, at one time, more than 90 percent of the pension assets were in Coca-Cola stock. The same pattern was common in the technology companies. Talk about investments being undiversified *and* positively correlated with human capital! These situations are very risky.

ASNESS: Have you ever tried to convince an endowment started by one family that what they should really do is diversify?

THALER: Right, right.

ASNESS: You never succeed.

THALER: Research on the founders of companies indicates that they hold portfolios with very low returns and very high idiosyncratic risk.

ASNESS: But they had *had* very high returns at some point.

THALER: Right.

PHILIPS: I'd like to re-explore the earnings versus GDP question. Rob Arnott and Peter Bernstein (2002) find that per share earnings grow more slowly

than the economy for a very simple reason: A large chunk of the growth of the economy is derived from new enterprises, and therefore, the growth in earnings per dollar of capital will be inherently lower than the growth of earnings in the entire economy. Their empirical result is that per share earnings grow at roughly the same rate as per capita GDP. Let's call that the rate of growth of productivity. I, on the other hand, am much more comfortable with the notion of EPS growing at roughly the same rate as the economy as a whole. Why? Because the old economy spins off dividends that it cannot reinvest internally. Those dividends, in turn, can be invested in the new economy, which allows you to capture the growth in the new economy. In effect, you have a higher growth rate and a lower dividend yield, and your per share earnings keep growing at roughly the same rate as the economy as a whole. Do you have a take on that, Jeremy? Do you have an instinctive feel for whether we're missing something here or not?

SIEGEL: If companies paid out all their earnings as dividends (with no reinvestment or buying back of shares) and because (based on the long-run-growth literature) the capital output ratio is constant, then EPS would not grow at all. You would have new shares as the economy grew, through technology or population growth, because companies would have to float more shares over time to absorb new capital. But EPS wouldn't really grow at all. What happens, of course, is that the companies withhold some of their earnings for reinvestment or buyback of shares, which pushes EPS upward. If the earnings growth also happens to be the rate of productivity growth or GDP growth, I think it's coincidental, not intrinsic.

IBBOTSON: I have done work on the same subject, and I agree.

WILLIAM REICHENSTEIN: I have a concern. If you're buying back shares, EPS grow (corporate earnings don't necessarily grow, but earnings per share do). The argument that when companies reinvest their earnings rather than paying out their earnings to shareholders they must be wasting some of that money just doesn't jibe with the reality that the price-to-book ratio on the market today is about 4 to 1. If the market is willing to pay \$4.00 for the \$1.00 equity that is being reinvested, companies cannot be wasting the reinvested money.

SIEGEL: The confusing thing is that the price-to-book ratio for the S&P 500 or the DJIA is about 4 or 5 to 1 but the Tobin's *q*-ratio—which uses book value adjusted for inflation and replacement costs—is

nowhere near that amount. I think it could be very misleading to use historical market-to-book ratios.

LEIBOWITZ: Still, whether you use the market-to-book ratio or not, the idea of having high P/Es in an environment where monies are reinvested at less than the cost of capital produces the same inconsistency. Something doesn't compute.

IBBOTSON: The burden is on the people who are challenging the Miller-Modigliani theorem. M&M said that dividends and retention of earnings have the same effect so which number is used doesn't matter; you're saying it does matter.

ARNOTT: I believe the Miller-Modigliani theorem is an elegant formula that should work. But it doesn't match 130 years' worth of historical data.

IBBOTSON: We'll investigate that!

PHILIPS: In part, the difference may be something already mentioned: NIPA (which covers all businesses) versus the set of publicly traded securities (which is a subset of NIPA). Examining both groups separately might provide us some answers to the reinvestment question. Another angle on reinvestment is: Suppose we idealize the world so that businesses reinvest only what they need for their growth (so, it's a rational reinvestment, not empire building). What is our view now of how EPS should be growing? Is there a consensus? Rob Arnott has some very strong numbers showing that per share earnings grow more slowly than the economy. Will you be putting up that graph this afternoon, Rob?

ARNOTT: Yes, that's why I'm not saying anything.

SIEGEL: What's interesting is that growth has occurred over time in the marketable value of securities versus what would be implied by the NIPA profits. Many more companies are now public than used to be. A lot of partnerships have gone public in the

past 10-20 years. A lot of small companies, private companies, have gone public recently. Part of the reason could be the good stock market, and part could be a long-term trend. At any rate, in NIPA, a very big decline has occurred in "proprietors' income," which is derived from partnerships and individual owners, and an increase has occurred in corporate income as these private companies and partnerships went public. You have to be aware of this trend if you are using long-term data. It is one reason I think there is an upward trend in market value versus GDP. I'm not saying the ownership change alone explains the market value trend, or that it explains the whole amount, but changes between corporate income and noncorporate income are important.

IBBOTSON: So, as I've just said, either go to per share data to do this type of analysis or make sure you make all these adjustments to the aggregate data. See Diermeier, Ibbotson, and Siegel (1984) if you want to see how to make the adjustments.

TERHAAR: For the per share data, however, most people use the S&P 500, and the S&P 500 isn't really passive. It's a fairly actively managed index, particularly in recent years; the managers at Standard & Poor's have a habit of adding "hot" stocks, such as their July 2000 inclusion of JDS Uniphase. These substitutions have effects on the per share earnings and the growth rate that would not be present in a broader index or in the NIPA index.

SIEGEL: That's a very important point. Whenever the S&P 500 adds a company that has a higher P/E than the average company in the index, which has been very much the case in the past three years, the result is a dollar bias in the growth rate of earnings as the index is recomputed to make it continuous. My calculations show that the bias could be 1-2 percent a year in recent years as companies with extraordinarily high P/Es were added.

Current Estimates and Prospects for Change I

Robert J. Shiller

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The equity premium puzzle and the foundations of behavioral finance are inseparable. The equity premium puzzle is a puzzle only if we assume that people's expectations are consistent with past historical averages, that expectations are rational. But behavioral finance has shown repeatedly the weakness of the assumption that rational expectations consistently drive financial markets. This presentation explores, in the context of recent stock market behavior, a number of reasons to doubt that rational expectations always find their way appropriately into stock prices. The reasons stressed have to do with psychological factors: (1) the difficulty that committees, groups, and bureaucracies have in changing direction, (2) the inordinate influence of the recent past on decisions, (3) the tendency (perhaps the need) to rely on "conventional wisdom," and (4) group pressure that keeps individuals from expressing dissent.

I will discuss here some issues in behavioral finance related to the so-called equity premium puzzle. The academic literature on the puzzle is based on the assumption that people are perfectly rational and consistent in their financial decision making and that their expectations for future returns are at all times in line with facts about past historical returns. The term "equity premium puzzle" refers to

the fact that the performance of the stock market in the United States has just been too strong relative to other assets to make sense from the standpoint of such rationality. But behavioral finance research has provided strong evidence against the very assumptions of rationality, at least against the idea that the rationality is consistent and responsive to relevant information and only relevant information. The equity premium puzzle and the foundations of behavioral finance are inseparable.

People's expectations cannot be equated with mathematical expectations, as the equity premium literature assumes. Expectations for future economic variables, to the extent that people even have expectations, are determined in a psychological nexus. I want to describe, in the context of recent experience in the stock market, some of the psychology that plays a role in forming these expectations. Considering recent experience will help provide concreteness to our treatment of expectations. The U.S. equity market became increasingly overpriced through the 1990s, reaching a phenomenal degree of overpricing by early 2000.¹ This event is a good case study for examining expectations in general.

I will be following here some arguments I presented in my 2000 book *Irrational Exuberance*, and I will also develop some themes that I covered in my 2002 paper, "Bubbles, Human Judgment, and Expert Opinion," which concentrated attention on the behavior of institutional investors—particularly, college endowment funds and nonprofit organizations (see Shiller 2002).

The theme of "Bubbles, Human Judgment, and Expert Opinion" is that even committees of experts can be grossly biased when it comes to actions like those that are taken in financial markets.

A lot of behavioral finance depicts rather stupid things going on in the market, but (presumably) trustees and endowment managers are pretty intelligent people. Yet, they, as a group, have not been

¹ See the testimony by John Y. Campbell and Robert J. Shiller before the Federal Reserve Board on December 3, 1996. Summarized in Campbell and Shiller (1998).

betting against the market during this recent bubble. They seem to be going right along with it. One of the biggest arguments for market efficiency has been that if the market is inefficient, why are the smart people still investing in the market. So, the question of how expert opinion can be biased will be one of the focal points of this talk.

The Recent Market Bubble

Figure 1 is the Nasdaq Composite Index in real terms from October 1984 to October 2001. Anyone who is thinking about the equity premium puzzle ought to reflect on what an event like the recent bubble we have had implies about the models of human rationality that underlie the equity premium puzzle. There has never been a more beautiful picture of a speculative bubble and its burst than in the Figure 1 chart of the Nasdaq; the price increase appears to continue at an ever increasing rate until March 2000; then, there is a sudden and catastrophic break, and the index loses a great deal of its value. We will have to reflect on what could have driven such an event before we can be comfortable with the economic models that imply a high degree of investor consistency and rationality.

Figure 2 shows the same speculative bubble from 1999 to late 2000 in the monthly real price and earnings of the S&P Composite Index since 1871. This bubble is almost unique; the only other one like it for the S&P Composite occurred in the 1920s; we

could perhaps add the period just before the mid-1970s as a similar event. So, because we have a record of only two (possibly three) such episodes in history, a lot of short-run historical analysis may be misleading. We are in very unusual times, and this circumstance is obvious when we look at Figure 2.

The bubble that was seen in the late 1990s was not entirely confined to the stock market. Real estate prices also went up rapidly then. Karl Case² and I have devised what we call the “Case–Shiller Home Price Indexes” for many cities in the United States. Figure 3 is our Los Angeles index on a quarterly basis from the fourth quarter of 1975 to the second quarter of 2001. (The smoothness in price change is not an artifact; real estate price movements tend to be smooth through time. The real estate market is different from the stock market.) Figure 3 tells an interesting and amazingly simple story. The two recessions over the period—1981–1982 and 1990–1991—are easy to see. Los Angeles single-family home prices were trending up when the 1981–82 recession hit. Then, although nominal home prices did not go down, prices did drop in real terms. After that recession, prices moved up again, only to fall again in the 1990–91 recession. Following that recession, prices soared back up. In the fall of 2001, we are again entering a recession. So, our prediction is that home

²Of Wellesley College, Massachusetts, and the real estate research firm of Case Shiller Weiss, Inc.

Figure 1. Real Nasdaq Composite, October 1984–October 2001

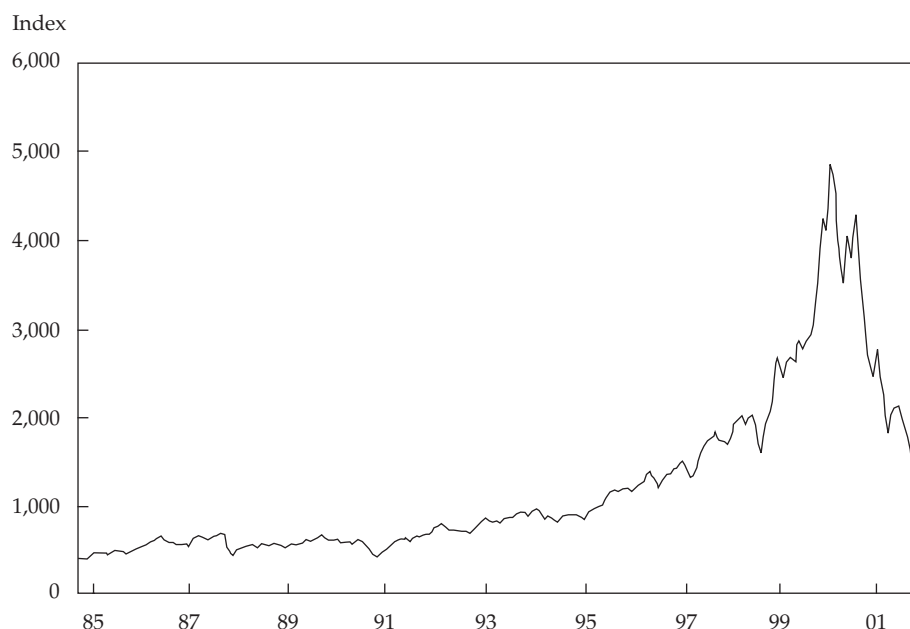
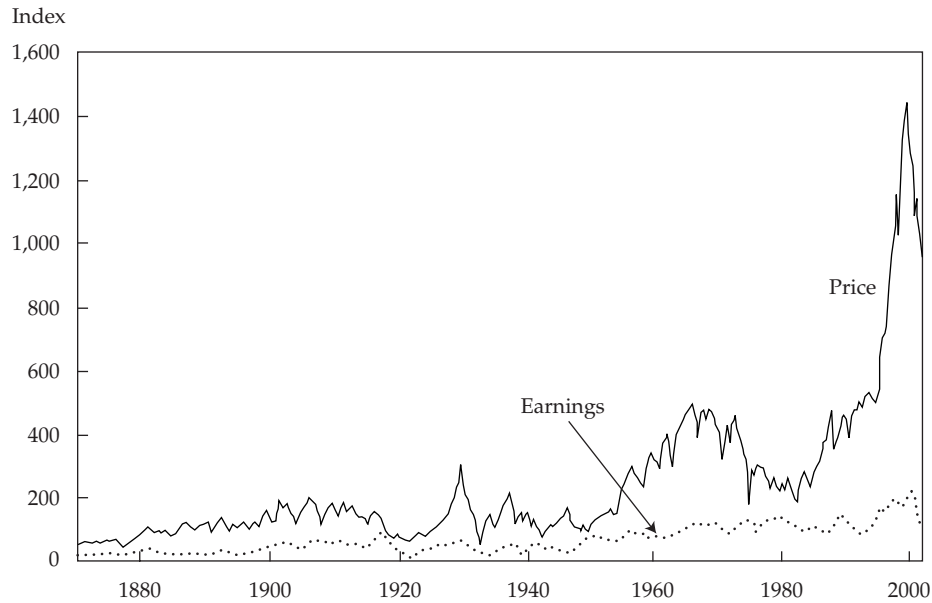
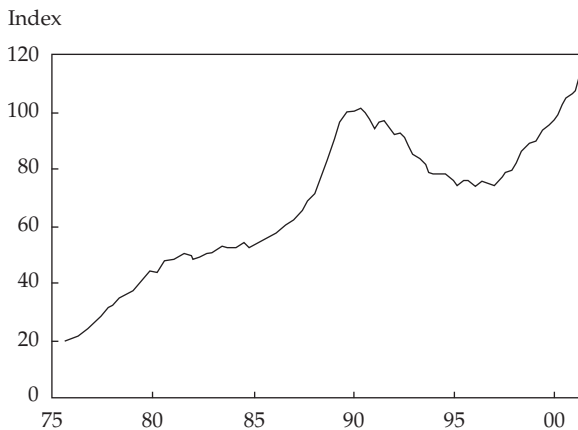


Figure 2. S&P Composite: Real Price and Earnings, January 1871–2001



Note: Measured monthly.

Figure 3. Case–Shiller Home Price Index: Los Angeles Single-Family Home Prices, Fourth Quarter 1975 to Second Quarter 2001



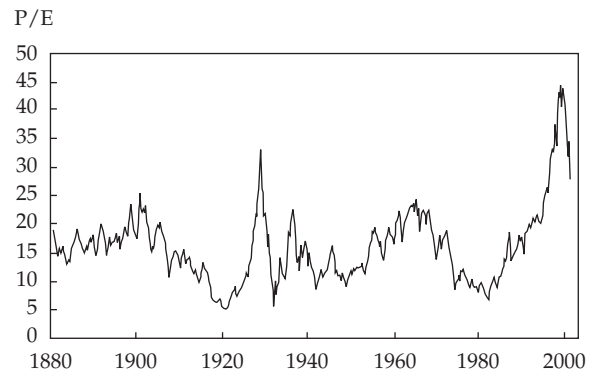
Note: Measured quarterly.

prices may trend lower as a result. We do not expect to see in the market for homes a sharp bubble and burst pattern such as we saw in the Nasdaq, but we might well see some substantial price declines.

Figure 4, the S&P Composite P/E for 1881 to 2001, shows once again the dramatic behavior in the stock market recently, behavior matched only by the market of the late 1920s and (to a lesser extent) around 1900 and the 1960s.

Figure 5 is a scatter diagram, which John Campbell and I devised, depicting the historical negative

Figure 4. P/E for the S&P Composite, January 1881–October 2001

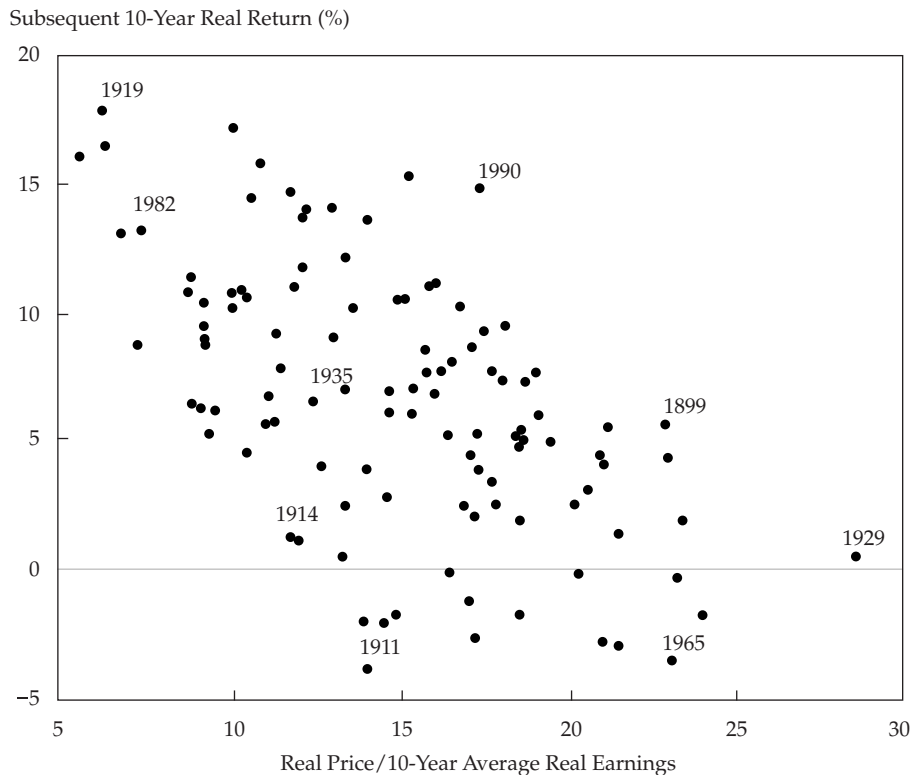


Note: P/E calculated as price over 10-year lagging earnings (a calculation recommended by Graham and Dodd in 1934).

correlation between P/Es and subsequent 10-year returns. Figure 5 shows how the S&P Composite P/E predicts future S&P Composite returns. The P/E is now around the 1929 level, which suggests that high valuation is the dominant issue in judging the equity premium at this time.

It seems there is sufficient evidence in these markets, not only in their outward patterns but also in their correlation with each other and with other events, to feel pretty safe in concluding that we have seen a speculative bubble here. I know that there are

Figure 5. P/E for the S&P Composite in Relation to Subsequent 10-Year Real Composite Returns



Notes: P/E for 1881–1990; average real returns for 1891–2000. A similar scattergram was used in the Campbell–Shiller presentation to Congress in 1996 (see Campbell and Shiller 1998).

some academics who still apparently believe that there are no such things as speculative bubbles.³ But these academics are increasingly in the minority in the profession.

Why Speculative Bubbles?

In *Irrational Exuberance*, I begin by showing the historical data that I just reviewed with you. The question that I addressed in the book is why we have speculative bubbles. I take three behavioral approaches to answering the question. In the first part, I consider structural factors—precipitating factors and amplification mechanisms—that encourage people to buy more stocks. The second part deals with cultural factors, such as the news media and “new era” theories. The third part deals with psychological factors, which include overconfidence, anchoring, and attention anomalies.

³For example, Peter Garber, in his recent (2000) book *Famous First Bubbles: The Fundamentals of Early Manias*, argues that even the tulipmania in Holland in the 1600s was essentially rational. He concludes, “The wonderful tales from the tulipmania are catnip irresistible to those with a taste for crying bubble, even when the stories are obviously untrue” (p. 83).

I have not heard many of these factors mentioned at our meeting today. It is puzzling to me that economists rarely seem to express an appreciation of the news media as important transmitters of speculative bubbles and of the idea that we are in a new era. Every time a speculative bubble occurs, many people who work in the media churn out stories that we are in a new era. I documented this phenomenon in my book by looking at a number of different cases in which the stock markets in various countries rose over a brief period, and I was able to find in each of them a new era theory in the newspaper.

Expert Theories

“Bubbles, Human Judgment, and Expert Opinion” was written to be of interest to practitioners. The objective was to observe how investors react to a market bubble and then try to interpret that phenomenon.

During the book tour for *Irrational Exuberance* in 2000 and 2001, I was often speaking to investment professionals, and although I had the sense that many times I was engaging their interest, I often did not have the sense that I was really connecting with them.

In many cases, they were not a really receptive audience. There was a sense of momentum or inertia among many of these people. They appeared to be of two minds—the one of an interested book reader and the other of a more rigid committee member or bureaucrat. I wanted to talk about that type of behavior in the “Bubbles” paper.

Why would that behavior be happening? What evidence would help us understand it? The reason I set forth in the paper is that the market is like a supertanker that cannot make sudden changes in course: Even if people like me present a case that the market is overpriced and is going to fall and even if people like me convince investment professionals that the market outlook is not so good, the professionals will not really make substantive changes in their portfolios. They may well continue to hold the 55 percent of their portfolios in U.S. equities and 11 percent in non-U.S. equities. University portfolio managers and other institutional investors were not withdrawing from the market in 1999.

In the paper, I discuss the *feedback* theory of bubbles that Andrei Shleifer and Nicholas Barberis (2000), I (1990), and others have talked about. In the feedback theory, demand for shares is modeled as a distributed lag of past returns plus the effect of precipitating factors. When returns have been high for a while, investors become more optimistic and bid up share prices, which amplifies the effects of precipitating factors. I consider this behavior to be an inconstancy in judgment, not naive extrapolation; for portfolio managers to respond naively to past returns seems implausible. Inconstancy in judgments arises because committees and their members find it difficult to respond accurately and incrementally to evidence, especially when the evidence is ambiguous, qualitative rather than quantitative, and ill defined. Ultimately, recent past returns have an impact on the decisions committee members make, even if they never change their conscious calculations. This feedback behavior thus amplifies the effect on the market of any precipitating factors that might initiate a speculative bubble.

The critical point is that the problem faced by institutional investors in deciding how much to put in the stock market is extremely complex; it has an infinite number of aspects that cannot possibly be completely analyzed. In such situations, people may fall into a pattern of behavior given by the “representative heuristic”—a psychological principle described by Kahneman and Tversky (1974, 1979) in which people tend to make decisions or judge information based on familiar patterns, preconceived categories or stereotypes of a situation. We tend to not take an objective outlook but to observe the similarity of a

current pattern to a familiar, salient image in our minds and assume that the future will be like that familiar pattern.

Part of the problem that institutional investors face is the impossibility of processing all the available information. Ultimately, the decision whether to invest heavily in the stock market is a question of historical judgment. There are so many pieces of information that no one person can process all of them.

Therefore, institutional investment managers must rely on “conventional wisdom.” They make decisions based on what they perceive is the generally accepted expert opinion. A problem with that approach is that one cannot know how much information others had in reaching the judgments laid out in conventional wisdom. In addition, investors do not know whether others were even relying on information or were, for their part, just using their judgment.

These kinds of errors that professionals make are analogous to the errors we sometimes make when, for example, we walk out of a conference and cross the street as a group. We may be talking about something interesting, so each person in the group assumes that someone else is looking at oncoming traffic. Sometimes, nobody is.

The tendency to follow conventional wisdom is increased by the strange standard we have called “the prudent person rule,” part of fiduciary responsibility that is even written into ERISA. It is a strange standard because what it’s really saying is not clear. As set forth in the ERISA regulations adopted in 1974, the prudent person rule states that investments must be made with

the care, skill, and diligence, under the circumstances then prevailing, that a prudent man acting in a like capacity and familiar with such matters would use in the conduct of an enterprise with like character and like aims.

I interpret the statement to mean that an investment manager or plan sponsor must make judgments based on what is considered conventional at the time, not independent judgments.

The prudent person rule is a delicate attempt to legislate against stupidity, but the way the problem is addressed basically instructs the trustee or sponsor to be conventional. “Conventional” is exactly how I would describe what I think has happened to institutional investors and the way they approach the market. In 2000, many institutional investors believed they should not be so exposed to the market, but they could not justify to their organizations, within the confines of the prudent person rule, cutting back equity exposure. This dilemma is a serious problem.

Another problem that managers of institutional investments have can be described as “groupthink,” a term coined in a wonderful book of the same name by the psychologist Irving Janis (1982). In the book, Janis gives case studies of committees or groups of highly intelligent people making big mistakes. In particular, he discusses the mistakes that arise because of group pressures individuals feel to conform. Janis points out that people who participate in erroneous decisions often find themselves censoring their statements because they believe, “If I express my dissenting view too often, I will be marginalized in the group and I will not be important.” He uses the term “effectiveness trap” to describe this thinking. Dissenters, although they may be correct in their opinions, fear that they are likely to see their influence reduced if they express their opinions. Janis describes, for example, responses in the Lyndon Johnson administration to a Vietnam bombing fiasco. When Johnson wrote about this episode in his memoirs, he did not mention any substantial dissent. Yet, those involved remember having dissenting views. Evidently, they did not express their views in such a way that Johnson remembered the dissent after the fact.

As economists, we talk a great deal about models, which concretize the factors in decisions, but when you are making a judgment about how to manage a portfolio, you face real-world situations. The real world is fundamentally uncertain. And fundamental uncertainty is what Knight talks about in *Risk, Uncertainty and Profit* (1964): How do we react in committees or as groups or as individuals within groups?

An argument Shafir, Simonson, and Tversky (2000) recently made that they applied to individual decisions is, I think, even more applicable to group decisions. The authors stated that when we are making what seems like a portentous decision, our minds seek a *personalized* way to justify the decision; we do not simply consider what to do. They asked people to make hypothetical custody decisions about divorcing couples. They described the two parents and then asked each participant to choose which parent would

get custody of the child. They framed the question in two different ways. One question was, “Which parent would you give the child to?” And the other was, “Which parent would you deny custody to?” Of course, the question is the same either way it is framed. Nevertheless, the authors found systematic differences in the responses. When the parents were described, one person was described in bland terms and the other person in very vivid terms—both good extremes and bad extremes. Participants tended to point their decisions to the more salient person (the more vividly described person) in the couple. For example, when the question was framed for awarding custody, participants tended to award custody to the person who was vividly described—even though the description included bad things. And when the question was framed for denying custody, participants tended to deny custody to the person who was vividly described—even though the description included good things.

This research points to a fundamental reason for inertia in organizations: Institutions have to have a very good reason to change any long-standing policy, but the kinds of arguments that would provide that good reason are too complicated (not salient enough) to be persuasive.

Conclusion

My talk has taken us a little bit away from the abstract issue of the long-run equity premium that has been talked about so much at this forum. I have described a shorter-run phenomenon, the recent stock market bubble, and I have described some particular psychological principles that must be borne in mind if we are to understand this recent behavior. But we cannot see the weaknesses of faulty abstract principles unless we focus on particular applications of the principles. I hope that my discussion today has raised issues relevant to understanding whether we ought to consider the markets efficient, whether we ought to be “puzzled” by the past equity premium, and whether we should expect this historical premium to continue in the future.

Current Estimates and Prospects for Change I

Robert J. Shiller

Yale University
New Haven, Connecticut

SUMMARY

by Peter Williamson

Amos Tuck School of Business Administration
Dartmouth College, Hanover, New Hampshire

Robert Shiller described the equity premium puzzle as inseparable from the foundations of behavioral finance. The three bases of his presentation were

- Campbell and Shiller, testimony before the Federal Reserve Board on December 3, 1996,¹
- *Irrational Exuberance* (published in April 2000; see Shiller 2000), and
- “Bubbles, Human Judgment, and Expert Opinion” (Shiller 2002).

¹ Summarized in Campbell and Shiller (1998).

The third publication was aimed at (nonprofit) practitioners (particularly, those at U.S. educational endowments). Much behavioral finance describes apparently foolish behavior in the market, but trustees are, presumably, intelligent people. Yet, even they have not been betting against the market during the recent bubble. Despite warnings, intelligent people have not lost faith in the stock market. Why is expert opinion so biased?

Shiller’s **Figure 1** showed the real Nasdaq Composite Index from October 1984 to October 2001. It provided clear evidence of a perfect bubble from 1999 to late 2000. The same could be seen in his **Figure 2** of the S&P Composite Index from 1871 to 2001. Two other, lesser bubbles appeared—in the late 1920s and the late 1960s. Similarly, the **Figure 3** graph of real estate prices in Los Angeles, California, showed a clear bubble (although it was smoother than the market bubble) around 1990. **Figure 4**, of the S&P

Figure 1. Real Nasdaq Composite, October 1984–October 2001

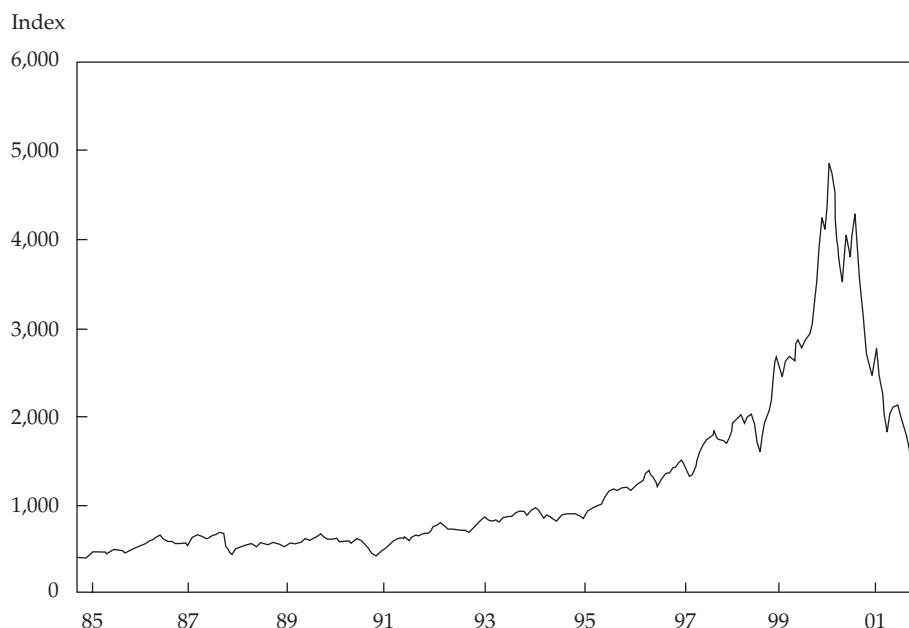
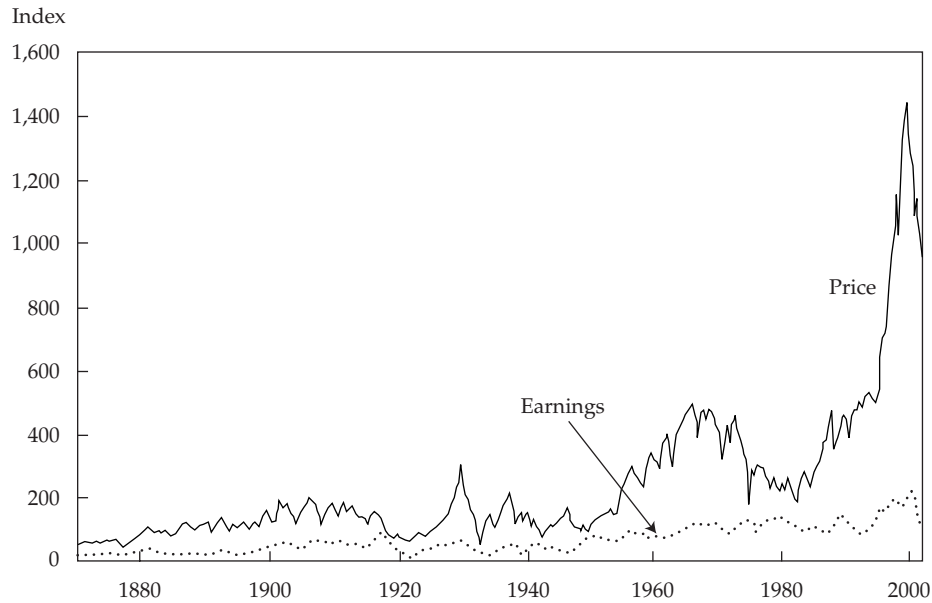
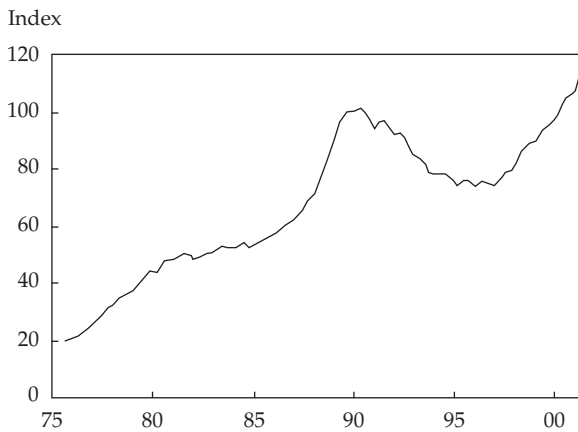


Figure 2. S&P Composite: Real Price and Earnings, January 1871–2001



Note: Measured monthly.

Figure 3. Case–Shiller Home Price Index: Los Angeles Single-Family Home Prices, Fourth Quarter 1975 to Second Quarter 2001

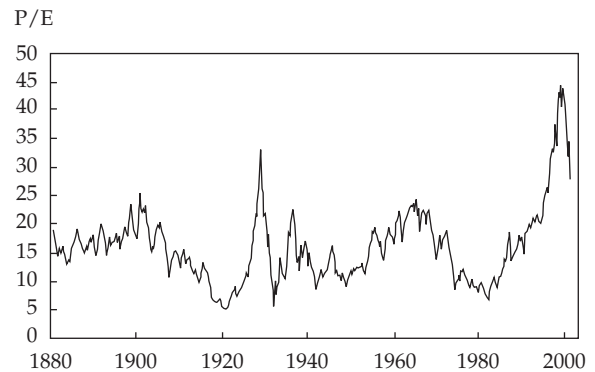


Note: Measured quarterly.

Composite P/E (real price divided by average real earnings over the preceding 10 years) from 1881 to 2001, showed bubbles recently, in the late 1920s, around 1900 (to a lesser extent), in the late 1930s, and in the 1960s.

Figure 5 is a scattergram showing how the S&P Composite P/E predicts future S&P Composite returns. The P/E is now around the 1929 level, which suggests that valuation is the dominant issue in terms of the equity premium at this time.

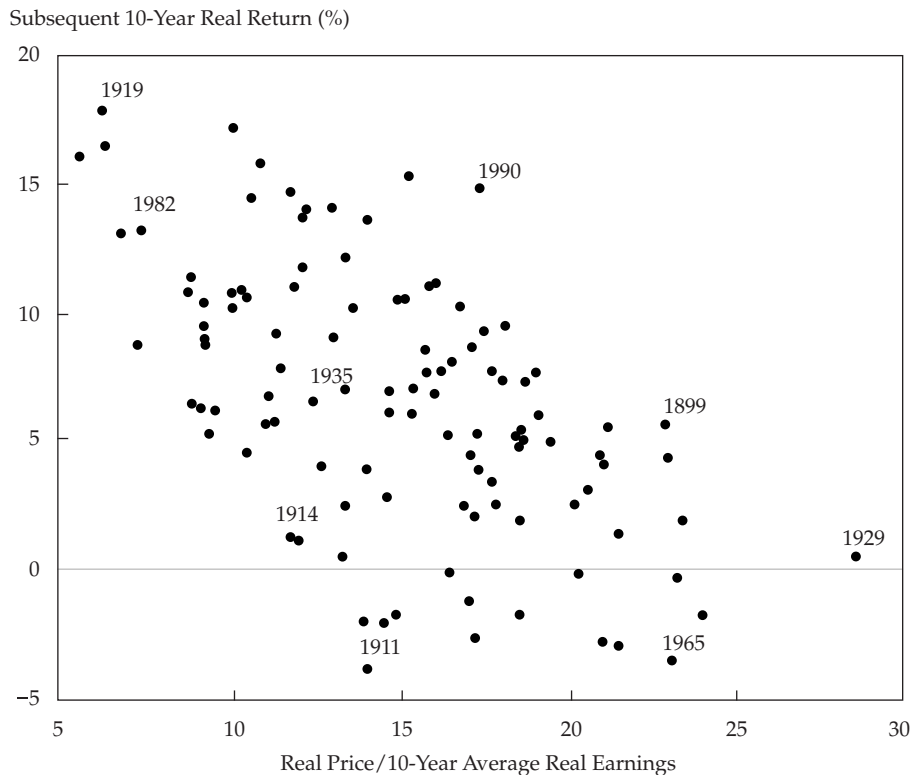
Figure 4. P/E for the S&P Composite, January 1881–October 2001



Note: P/E calculated as price over 10-year lagging earnings (a calculation recommended by Graham and Dodd in 1934).

In his book *Irrational Exuberance*, Shiller dealt with three types of factors leading to excessive valuations: structural, cultural, and psychological. Cultural factors included the news media and “new era” theories. The news media are important transmitters of speculative bubbles, and every bubble is accompanied by a new era theory to explain the rise in prices. Among psychological factors are overconfidence, anchoring, and attention anomalies.

Figure 5. P/E for the S&P Composite in Relation to Subsequent 10-Year Real Composite Returns



Notes: P/E for 1881–1990; average real returns for 1891–2000. A similar scattergram was used in the Campbell–Shiller presentation to Congress in 1996 (see Campbell and Shiller 1998).

Turning to the subject of his “Bubbles” paper, Shiller discussed a number of aspects of behavioral finance behind the behavior of investment professionals that drove equity prices up. The most important factor is the inertia of a bureaucratic process. No matter how convincing the evidence that stock prices are too high, institutional committees do not change their asset allocations, which were generally about 60 percent in U.S. and non-U.S. equities in 1999.

The influence of recent past returns is powerful. Reliance on recent returns might be thought of as naive extrapolation, but Shiller prefers to think of it as inconstancy in judgment. It is difficult for committees to maintain the same judgment at all times when the evidence is ambiguous and complicated. The tendency is to assume that the future will be like the past.

The impossibility of processing all available information leads to reliance on conventional wisdom. Institutional investors have a tendency to trust the opinions of others without knowing what infor-

mation those others are making use of. Moreover, the “prudent person rule” is, unfortunately, to “do what is conventional.”

Shiller also cited examples of the “effectiveness trap”—the group pressure to conform—described in *Groupthink* (Janis 1982). Dissenters, although they may be correct in their opinions, fear that they are likely to see their influence reduced if they express their opinions. Other references Shiller made dealt with the difficulty of getting organizations to change long-standing policy. Committees need a *very* good reason to change a policy.

Shiller’s conclusions included the following:

- Bubble behavior and the equity risk premium are tied up with many issues of human cognition and judgment.
- Institutional investors have generally been too slow to react to the negative equity premium today.

Current Estimates and Prospects for Change II

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National Bureau of Economic Research and Vega Asset Management

Analysts have more than 100 years of good, clean economic data on asset returns that support the persistence of a historical long-term U.S. equity risk premium over U.S. T-bills of 5–7 percent (500–700 bps)—but the expected equity risk premium an analyst might have forecasted at the beginning of this long period was about 2 percent. The puzzle is that stocks are not so much riskier than T-bills that a 5–7 percent difference in rates of return is justified. Analyses of the long series of data indicate that the relationship between *ex ante* and *ex post* premiums is inverse. The relationship between the market and the risk premium is also inverse: When the value of the market has been high, the mean equity risk premium has been low, and vice versa. Finally, investors and advisors need to realize that all conclusions about the equity risk premium are based on and apply only to the very long term. To predict next year's premium is as impossible as predicting next year's stock returns.

I took the topic of the equity risk premium literally and considered, given current valuation levels, what is the expected equity risk premium. I would argue that this question is an exercise in forecasting and has little to do with the academic debate on whether the historically observed equity risk premium has been a puzzle. Let me illustrate.

Table 1 shows the data available to us from various sources and research papers on U.S. equity returns (generally proxied by a broad-based stock index), returns to a relatively riskless security (typically a U.S. Treasury instrument), and the equity risk premium for various time periods since 1802. The equity premium can be different over the same time period, primarily because some researchers measure the premium relative to U.S. T-bonds and some measure it relative to T-bills. The original Mehra–Prescott paper (1985) measured the premium relative to T-bills. Capital comes in a continuum of risk types, but aggregate capital stock in the United States will give you a return of about 4 percent. If you combine the least risky part and the riskier part, such as stocks, their returns will be different but will average about 4 percent. I can, at any time, pry off a very risky slice of the capital risk continuum and compare its rate of return with another slice of the capital risk continuum that is not at all risky.

Table 1 provides results from a fairly long series of data—almost 200 years—and the premium exists even when the bull market between 1982 and 2000 is

Table 1. Real U.S. Equity Market and Riskless Security Returns and Equity Risk Premium, 1802–2000

Period	Mean Real Return on Market Index	Mean Real Return on Relatively Riskless Asset	Risk Premium
1802–1998	7.0%	2.9%	4.1%
1889–2000	7.9	1.0	6.9
1889–1978	7.0 ^a	0.8	6.2 ^b
1926–2000	8.7	0.7	8.0
1947–2000	8.4	0.6	7.8

^aNot rounded, 6.98 percent.

^bNot rounded, 6.18 percent.

Sources: Data for 1802–1998 are from Siegel (1998); for 1889–2000, from Mehra and Prescott (1985).

excluded. That bull market certainly contributed to the premium, but the premium is pretty much the same in all the periods. One comment on early-19th-century data: The reason Edward Prescott and I began at 1889 in our original study is that the earlier data are fairly unreliable. The distinction between debt and equity prior to 1889 is fuzzy. What was in a basket of stocks at that time? Would bonds actually be called risk free? Because the distinction between these types of capital was unclear, the equity premium for the 1802–1998 period appears to be lower in Table 1 than I believe it really was. As Table 2 shows, the existence of an equity premium is consistent across developed countries—at least for the post-World War II period.

The puzzle is that, adjusted for inflation, the average annual return in the U.S. stock market over 110 years (1889–2000) has been a healthy 7.9 percent, compared with the 1 percent return on a relatively riskless security. Thus, the equity premium over that time period was a substantial 6.2 percent (620 basis points). One could dismiss this result as a statistical artifact, but those data are as good an economic time series as we have. And if we assume some stationarity in the world, we should take seriously numbers that show consistency for 110 years. If such results occurred only for a couple of years, that would be a different story.

Is the Premium for Bearing Risk?

This puzzle defies easy explanation in standard asset-pricing models. Why have stocks been such an attractive investment relative to bonds? Why has the rate of return on stocks been higher than on relatively risk-free assets? One intuitive answer is that because stocks are “riskier” than bonds, investors require a larger premium for bearing this additional risk; and indeed, the standard deviation of the returns to stocks (about 20 percent a year historically) is larger than that of the returns to T-bills (about 4 percent a year).

So, obviously, stocks are considerably more risky than bills!

But are they?

Why do different assets yield different rates of return? Why would you expect stocks to give you a higher return? The *deus ex machina* of this theory is that assets are priced such that, *ex ante*, the loss in marginal utility incurred by sacrificing current consumption and buying an asset at a certain price is equal to the expected gain in marginal utility contingent on the anticipated increase in consumption when the asset pays off in the future.

The operative emphasis here is the *incremental loss or gain* of well-being resulting from consumption, which should be differentiated from incremental consumption because the same amount of consumption may result in different degrees of well-being at different times. (A five-course dinner after a heavy lunch yields considerably less satisfaction than a similar dinner when one is hungry!)

As a consequence, assets that pay off when times are good and consumption levels are high—that is, when the incremental value of additional consumption is low—are less desirable than those that pay off an equivalent amount when times are bad and additional consumption is both desirable and more highly valued.

Let me illustrate this principle in the context of a popular standard paradigm, the capital asset pricing model (CAPM). This model postulates a linear relationship between an asset’s “beta” (a measure of systematic risk) and expected return. Thus, high-beta stocks yield a high expected rate of return. The reason is that in the CAPM, good times and bad times are captured by the return on the market. The performance of the market as captured by a broad-based index acts as a surrogate indicator for the relevant state of the economy. A high-beta security tends to pay off more when the market return is high, that is, when times are good and consumption is plentiful; as

Table 2. Real Equity and Riskless Security Returns and Equity Risk Premium: Selected Developed Markets, 1947–98

Country	Period	Mean Real Return on Market Index	Mean Real Return on Relatively Riskless Asset	Risk Premium
United Kingdom	1947–1999	5.7%	1.1%	4.6%
Japan	1970–1999	4.7	1.4	3.3
Germany	1978–1997	9.8	3.2	6.6
France	1973–1998	9.0	2.7	6.3

Sources: Data for the United Kingdom are from Siegel (1998); the remaining data are from Campbell (2002).

discussed earlier, such a security provides less incremental utility than a security that pays off when consumption is low, is less valuable to investors, and consequently, sells for less. Thus, assets that pay off in states of low marginal utility will sell for a lower price than similar assets that pay off in states of high marginal utility. Because rates of return are inversely proportional to asset prices, the latter class of assets will, on average, give a lower rate of return than the former.

Another perspective on asset pricing emphasizes that economic agents prefer to smooth patterns of consumption over time. Assets that pay off a relatively larger amount at times when consumption is already high “destabilize” these patterns of consumption, whereas assets that pay off when consumption levels are low “smooth” out consumption. Naturally, the latter are more valuable and thus require a lower rate of return to induce investors to hold them. (Insurance policies are a classic example of assets that smooth consumption. Individuals willingly purchase and hold them in spite of their very low rates of return.)

To return to the original question: Are stocks that much riskier than bills so as to justify a 7 percent differential in their rates of return?

What came as a surprise to many economists and researchers in finance was the conclusion of a research paper that Prescott and I wrote in 1979. Stocks and bonds pay off in approximately the same states of nature or economic scenarios; hence, as argued earlier, they should command approximately the same rate of return. In fact, using standard theory to estimate risk-adjusted returns, we found that stocks on average should command, at most, a 1 percent return premium over bills. Because for as long as we had reliable data (about 100 years), the mean premium on stocks over bills was considerably and consistently higher, we realized that we had a puzzle on our hands. It took us six more years to convince a skeptical profession and for our paper (the Mehra and Prescott 1985 paper) to be published.

Ex Post versus Ex Ante

Some academicians and professionals hold the view that at present, there is no equity premium and, by implication, no equity premium puzzle. To address these claims, we need to differentiate between two interpretations of the term “equity premium.” One interpretation is the *ex post* or realized equity premium over long periods of time. It is the actual, historically observed difference between the return on the market, as captured by a stock index, and the risk-free rate, as proxied by the return on T-bills.

The other definition of the equity premium is the *ex ante* equity premium—a forward-looking measure. It is the equity premium that is *expected* to prevail in the future or the conditional equity premium given the current state of the economy. I would argue that it *must* be positive because all stocks must be held.

The relationship between *ex ante* and *ex post* premiums is inverse. After a bull market, when stock valuations are exceedingly high, the *ex ante* premium is likely to be low, and this is precisely the time when the *ex post* premium is likely to be high. After a major downward correction, the *ex ante* (expected) premium is likely to be high and the realized premium will be low. This relationship should not come as a surprise because returns to stock have been documented to be mean reverting. Over the long term, the high and low premiums will average out.

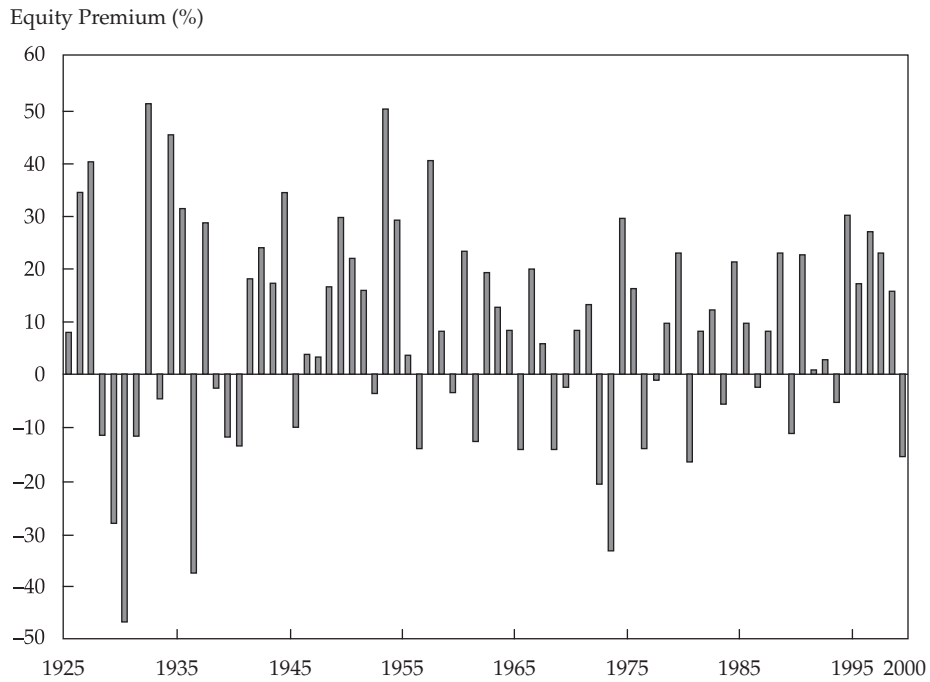
Which of these interpretations of the equity risk premium is relevant for an investment advisor? Clearly, the answer depends on the planning horizon.

The historical equity premium that Prescott and I addressed in 1985 is the premium for very long investment horizons, 50–100 years. And it has little—in fact, nothing—to do with what the premium is going to be over the next couple of years. Nobody can tell you that you are going to get a 7 percent or 3 percent or 0 percent premium next year.

The *ex post* equity premium is the realization of a stochastic process over a certain period, and as **Figure 1** shows, it has varied considerably over time. Furthermore, the variation depends on the time horizon over which it is measured. Over this 1926–2000 period, the realized equity risk premium has been positive and it has been negative; in fact, it has bounced all over the place. What else would you expect from a stochastic process in which the mean is 6 percent and the standard deviation is 20 percent? Now, note the pattern for 20-year holding periods in **Figure 2**. This pattern is more in tune with what Jeremy Siegel was talking about [see the “Historical Results” session]. You can see that over 20-year holding periods, there is a nice, decent premium.

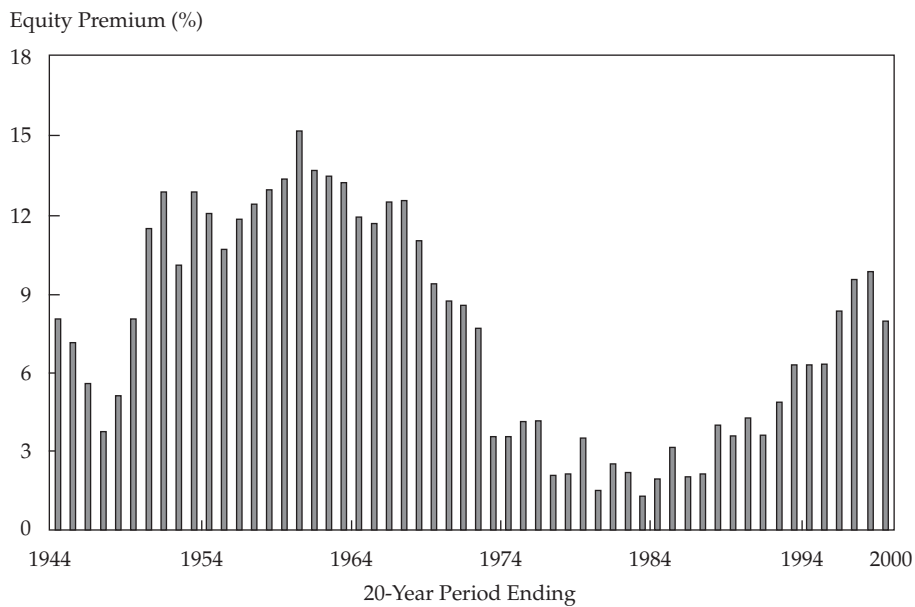
Figure 3 carries out exactly the exercise that Brad Cornell recommended [see the “Historical Results” session]: It looks at stock market value (MV)—that is, the value of all the equity in the United States—as a share of National Income (NI). These series are co-integrated, so when you divide one by the other, you get a stationary process. The ratio has been as high as approximately 2 times NI and as low as approximately 0.5 NI. The graph in **Figure 3** represents risk. If you are looking for stock market risk, you are staring at it right here in **Figure 3**. This risk is low-frequency, persistent risk, not the year-to-year volatility in the market. This persistence defies easy

Figure 1. Realized Equity Risk Premium per Year, January 1926–January 2000



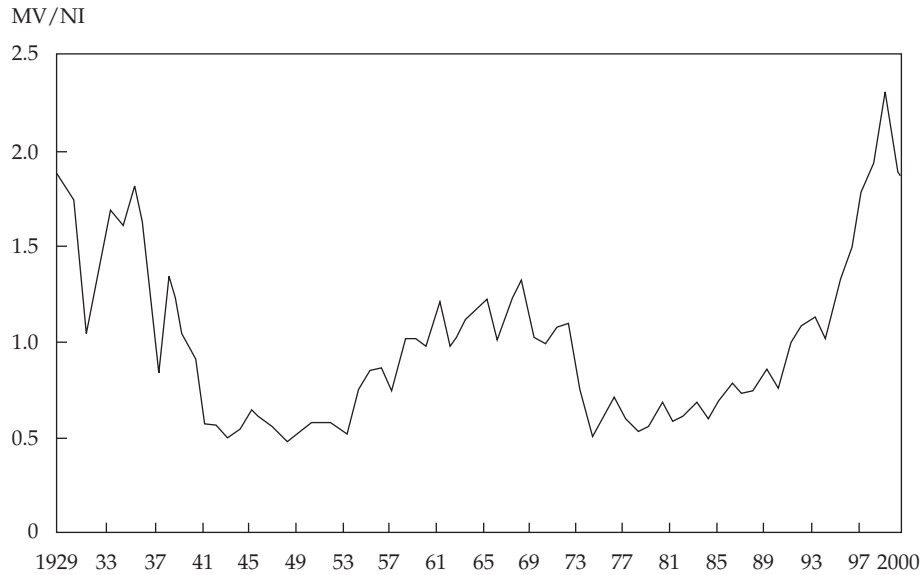
Source: Ibbotson Associates (2001).

Figure 2. Mean Equity Risk Premium by 20-Year Holding Periods, January 1926–January 2000



Source: Ibbotson Associates (2001).

Figure 3. U.S. Stock Market Value/National Income, January 1929–January 2000



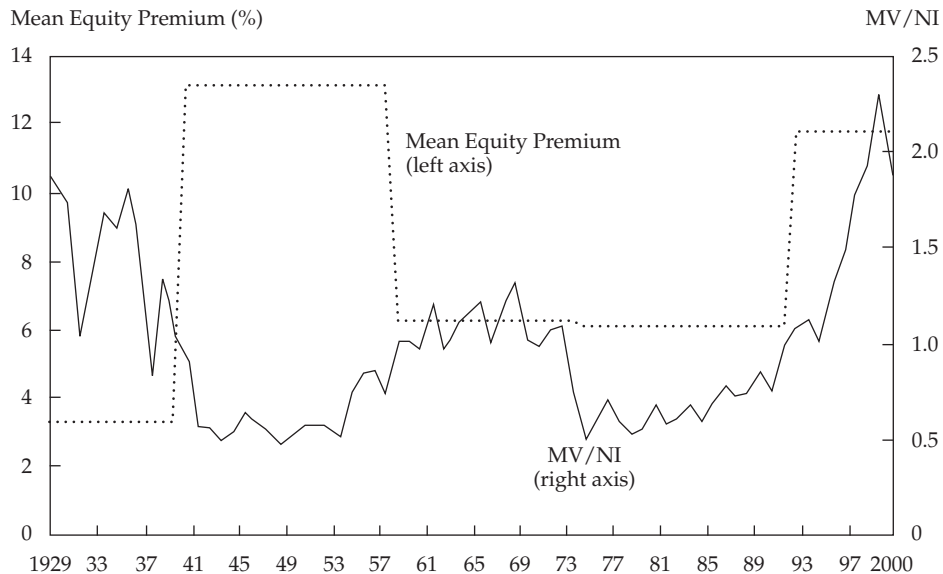
Source: Data updated from Mehra (1998).

explanation for the simple reason that if you look at cash flows over the same period of time relative to GDP, they are almost trendless. There are periods of relative overvaluation and periods of undervaluation, and they seem to persist over time.

When I plotted the contemporaneous equity risk premium over the same period, the graph I got was not very informative, so I arbitrarily broke up the data

into periods when the market was more than 1 NI and when the market was below 1 NI. I averaged out all the wiggles in the equity premium graph, and **Figure 4** shows the smoothed line overlaid on the graph from Figure 3 of MV/Ni. As you can see, when the market was high, the mean equity risk premium was low, and when the market was low, the premium was high.

Figure 4. Mean Equity Risk Premium and Market Value/National Income, January 1929–January 2000



The mean equity risk premium three years ahead is overlaid on the graph of market value to net income in **Figure 5**. (The premium corresponding to 1929 on the dotted line represents the mean equity risk premium averaged from 1929 to 1932. So, the premium line ends three years before 2001). You can clearly see that the mean equity risk premium is much higher when valuation levels are low.

I might add that the MV/NI graph is the basis of most of the work in finance on predicting returns based on price-to-dividends ratios and price-to-earnings ratios. Essentially, we have historical data for only about two cycles. Yet, a huge amount of research and literature is based on regressions run with only these data.

A scatter diagram of MV/NI versus the mean three-year-ahead equity risk premium is shown in **Figure 6**. Not much predictability exists, but the relationship is negative. (The graphs and scatter diagrams for a similar approach but with the equity risk premium five years ahead are similar).

Finally, **Figure 7** plots mean MV/NI versus the mean equity risk premium three years ahead, but I arbitrarily divided the time into periods when MV/NI was greater than 1 and periods when it was less than 1, and I averaged the premium over the periods. This approach shows, on average, some predictability: Returns are higher when markets are low relative to

GDP. But if I try to predict the equity premium over a year, for example, the noise dominates the drift.

Operationally, because the volatility of market returns is 20 percent, you do not get much information from knowing that the mean equity premium is 2 percent rather than 6 percent. From an asset-allocation point of view, I doubt that such knowledge would make any difference over a short time horizon—the next one or two years. The only approach that makes sense in this type of analysis is to estimate the equity premium over the very long horizon. The problem of predicting the premium in the short run is as difficult as predicting equity returns in the short run. Even if the conditional equity premium given current market conditions is small (and the general consensus is that it is), that fact, in itself, does not imply either that the historical premium was too high or that the unconditional equity premium has diminished.

Looking into the Future

If this analysis had been done in 1928, what would an exercise similar to what Prescott and I did in 1985 have yielded? Suppose the analysis were done for the period from 1889 to 1928; in 1929, the mean real return on the S&P 500 was 8.52 percent, the mean real return on risk-free assets was 2.77 percent, and thus the observed mean equity premium would have been 5.75 percent. A theoretical analysis similar to Prescott's and mine would have yielded a 2 percent equity premium.

Figure 5. Mean Equity Risk Premium Three Years Ahead and Market Value/National Income, January 1929–January 2000

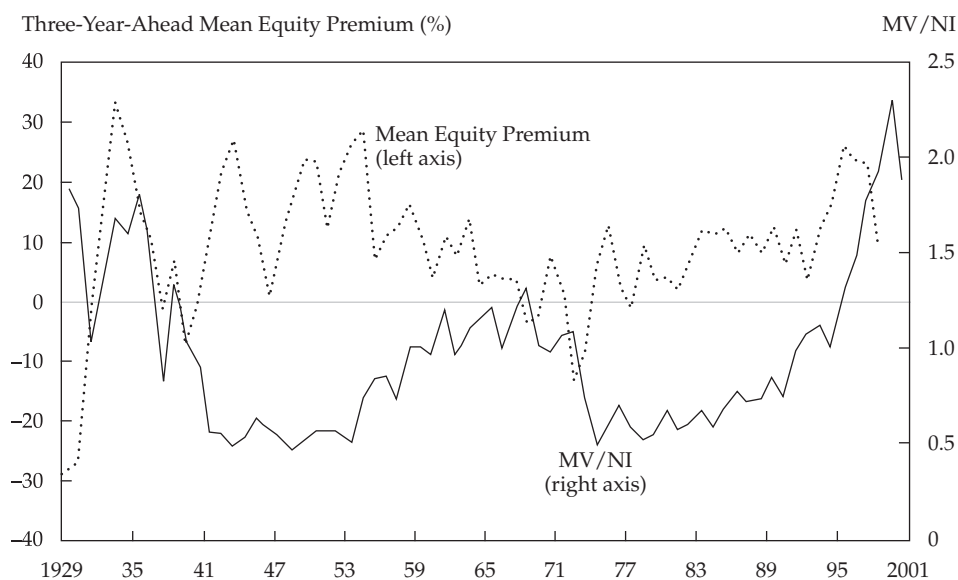
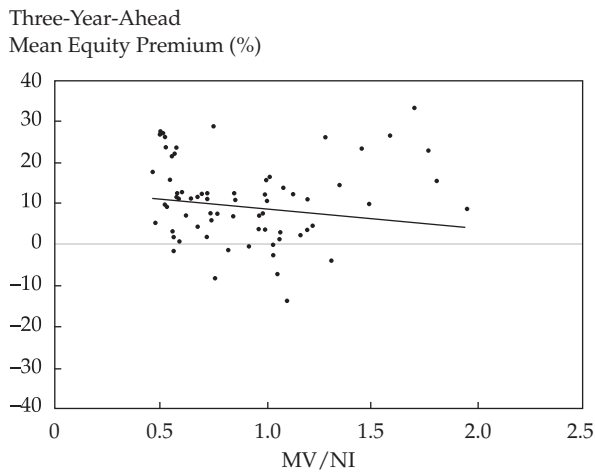


Figure 6. Scatter Diagram: Mean Equity Risk Premium Three Years Ahead versus Market Value/National Income, January 1929–January 2000 Data



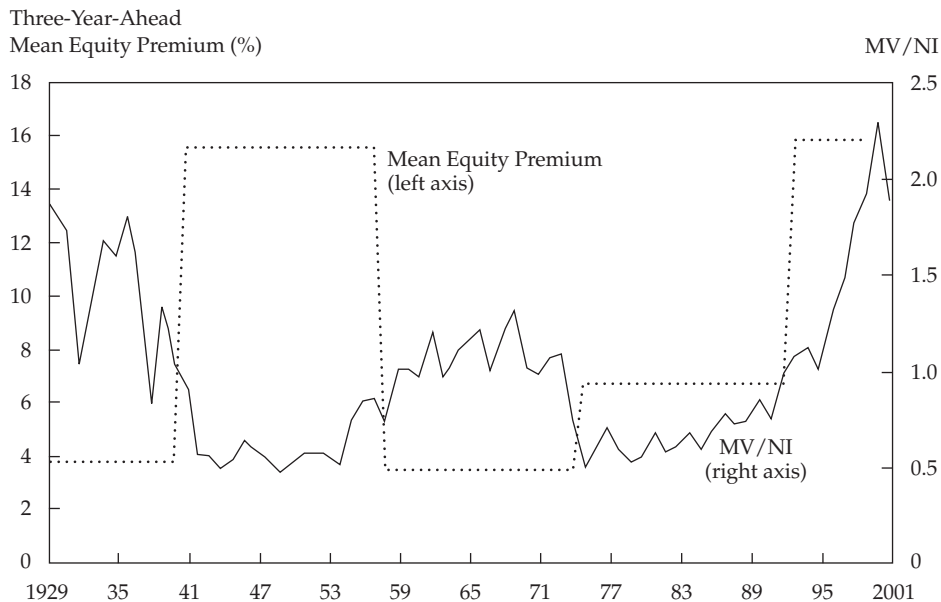
Note: $y = 4.7159x + 13.321$.

What could have been concluded from that information? The premium of 2 percent is the realization of a stochastic process with a large standard deviation. If the investor of 1928 saw any pattern in the stochastic process, optimizing agents would have endogenously changed the prices. That understanding makes

it much more difficult to say we have a bubble. What we see is only one realization of a stochastic process. We would ideally like to see the realizations in many different, parallel universes and see how many times we actually came up with 2 percent and how many times we didn't. However, we are constrained by reality and observe only one realization!

The data used to document the equity premium are as good and clean as any economic data that I have seen. A hundred years of economic data is a long time series. Before we dismiss the equity premium, not only do we need to understand the observed phenomena (why an equity risk premium should exist), but we also need a plausible explanation as to why the future is likely to be different from the past. What factors may be important in determining the future premium? Life-cycle and demographic issues may be important, for example; the retirement of aging Baby Boomers may cause asset deflation. If so, then the realized equity premium will be low in 2010. But if asset valuations are expected to be low in 2010, why should the premium not be lower now? Perhaps what we are seeing in the current economy is the result of market efficiency taking the aging Baby Boomers into account. Either we will understand why a premium should exist (in which case, it will persist), or if it is a statistical artifact, it should disappear now that economic agents are aware of the phenomenon.

Figure 7. Mean Equity Risk Premium Three Years Ahead by Time Periods and Market Value/National Income, January 1929–January 2000



Note: The equity premium was averaged over time periods in which $MV/Ni > 1$ and $MV/Ni < 1$.

Current Estimates and Prospects for Change II

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SUMMARY

by Peter Williamson

Amos Tuck School of Business Administration

Dartmouth College, Hanover, New Hampshire

Rajnish Mehra proposed that analyzing the equity risk premium is an exercise in forecasting that has little to do with the academic debate over whether the observed past excess return on equities presents a puzzle. Why is the equity risk premium a puzzle?

Table 1 shows real returns for long and not-so-long periods of time for the U.S. stock market, a relatively riskless asset, and the risk premium. A real return on equities of about 7 percent characterizes some long time periods, including 1889–1978, a period that did not incorporate the recent bull market. For the 1889–2000 period, the return was 7.9 percent. The standard deviation of annual returns was about 20 percent. Moreover, as Table 2 shows, other countries have shown similar returns.

U.S. T-bills have returned about 1 percent with a 4 percent standard deviation. Why are the returns on T-bills so different from those on equity? We might say we are looking at an aberration, but this time series is the best evidence we have. The difference defies easy explanation by standard asset-pricing

Table 1. Real U.S. Equity Market and Riskless Security Returns and Equity Risk Premium, 1802–2000

Period	Mean Real Return on Market Index	Mean Real Return on Relatively Riskless Asset	Risk Premium
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1889–1978	7.0 ^a	0.8	6.2 ^b
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1947–2000	8.4	0.6	7.8

^aNot rounded, 6.98 percent.

^bNot rounded, 6.18 percent.

Sources: Data for 1802–1998 are from Siegel (1998); for 1889–2000, from Mehra and Prescott (1985).

models. Is it explained by risk differences? The answer is not clear.

Our theory tells us that assets are priced in such a way that, *ex ante*, the loss in marginal utility incurred by sacrificing current consumption to buy an asset at a certain price is equal to the expected gain in marginal utility contingent on the anticipated increase in consumption when the asset pays off in the future. The emphasis here is on *incremental loss or gain* of utility of consumption, which should be differentiated from incremental consumption because the same amount of consumption may result

Table 2. Real Equity and Riskless Security Returns and Equity Risk Premium: Selected Developed Markets, 1947–98

Country	Period	Mean Real Return on Market Index	Mean Real Return on Relatively Riskless Asset	Risk Premium
United Kingdom	1947–1999	5.7%	1.1%	4.6%
Japan	1970–1999	4.7	1.4	3.3
Germany	1978–1997	9.8	3.2	6.6
France	1973–1998	9.0	2.7	6.3

Sources: Data for the United Kingdom are from Siegel (1998); the remaining data are from Campbell (2002).

in different degrees of well-being at different times. As a consequence, assets that pay off when times are good and consumption levels are high—i.e., when the marginal utility of consumption is low—are less desirable than those that pay off an equivalent amount when times are bad and additional consumption is more highly valued.

This theory is readily illustrated in the context of the capital asset pricing model, in which good times and bad times are captured by the return on the market. Why do high-beta stocks yield a high expected rate of return? A high-beta security tends to pay off more when the market return is high—that is, when times are good and consumption is plentiful. Such a security provides less incremental utility than a security that pays off when consumption is low, is less valuable, and consequently, sells for less. Because rates of return are inversely proportional to asset prices, the former class of assets will, on average, give a higher rate of return than the latter.

Another perspective emphasizes that economic agents prefer to smooth patterns of consumption over time. Assets that pay off a relatively larger amount at times when consumption is already high “destabilize” these patterns of consumption, whereas assets that pay off when consumption levels are low “smooth” out consumption. Naturally, the latter are more valuable and thus require a lower rate of return to induce investors to hold them. And such assets are

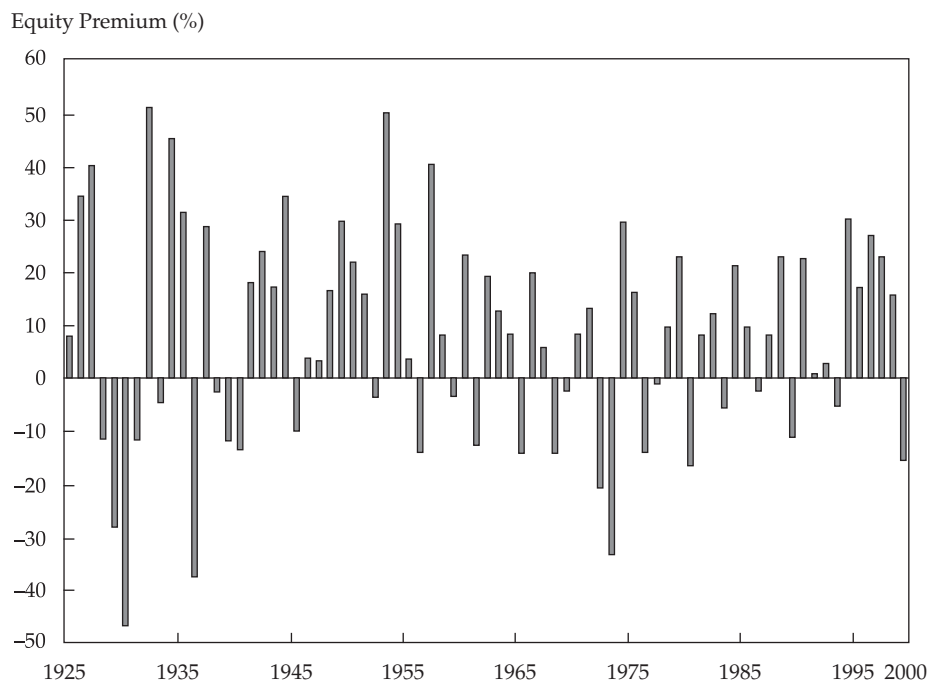
purchased despite their very low expected rates of return. Insurance is an example.

What is surprising is that stocks and bonds *pay off in approximately the same states of nature* or economic scenarios. Hence, as Mehra argued earlier, they should command approximately the same rate of return. Using standard theory to estimate risk-adjusted returns, Mehra and Prescott (1985) showed that stocks, on average, should command, at most, a 1 percent (100 bps) return premium over bills. This finding presented a puzzle because the historically observed mean premium on stocks over bills was considerably and consistently higher.

The *ex post* excess return has varied a lot, which is not surprising. Graphs of the annual realized excess return in **Figure 1** and of the excess return for 20-year periods in **Figure 2** show dramatic differences.

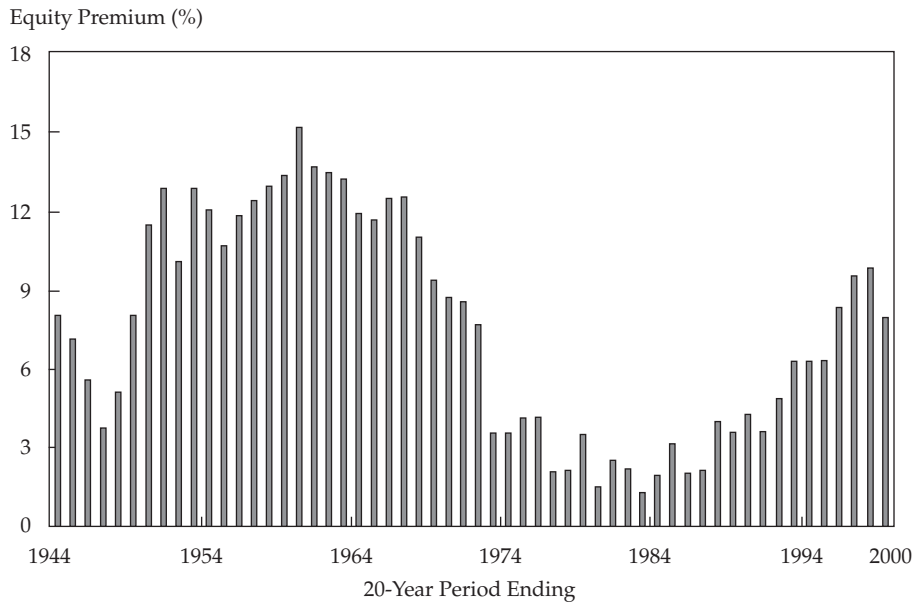
Mehra stressed that we need to distinguish the *ex post* excess return on equity from the *ex ante* risk premium. The expected equity premium *must* be positive. Following a bull market, the *ex post* will be high and the *ex ante* will be low. Over time, they will average out. A conclusion for the future depends on the planning horizon. Mehra was addressing the premium for the very long term—on the order of 50–100 years. In the short term, as in Figure 1, the variance in returns makes it quite impossible to come up with any reliable forecast. Figure 2 for 20-year periods, however, shows something more promising.

Figure 1. Realized Equity Risk Premium per Year, January 1926–January 2000



Source: Ibbotson Associates (2001).

Figure 2. Mean Equity Risk Premium by 20-Year Holding Periods, January 1926–January 2000



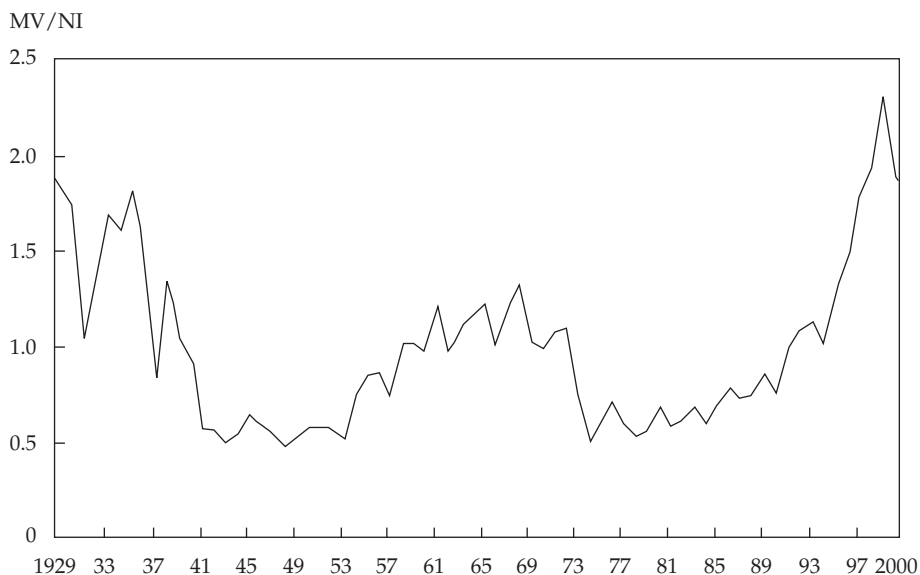
Source: Ibbotson Associates (2001).

Mehra’s **Figure 3** showed the ratio of market value of equity (MV) to national income (NI) since 1929, and his **Figure 5** overlaid on that graph the three-year-ahead equity premium.¹ The ratio has ranged from $2 \times NI$ to $0.5 \times NI$ to $2.25 \times NI$. In **Figure 7**, Mehra split the 1929–2000 period into

¹ Table and figure numbers in each Summary correspond to the table and figure numbers in the full presentation.

subperiods—those in which MV as a ratio of NI was greater than 1 and those in which it was less than 1—and overlaid on that graph is the three-year-ahead mean equity premium. Figure 7 shows that we have had two and a half cycles since 1929, and they reveal some predictive ability: On average, when MV/NI is low, the risk premium is high, which is useful as a guide for the very long term.

Figure 3. U.S. Stock Market Value/National Income, January 1929–January 2000



Source: Data updated from Mehra (1998).

Figure 5. Mean Equity Risk Premium Three Years Ahead and Market Value/National Income, January 1929–January 2000

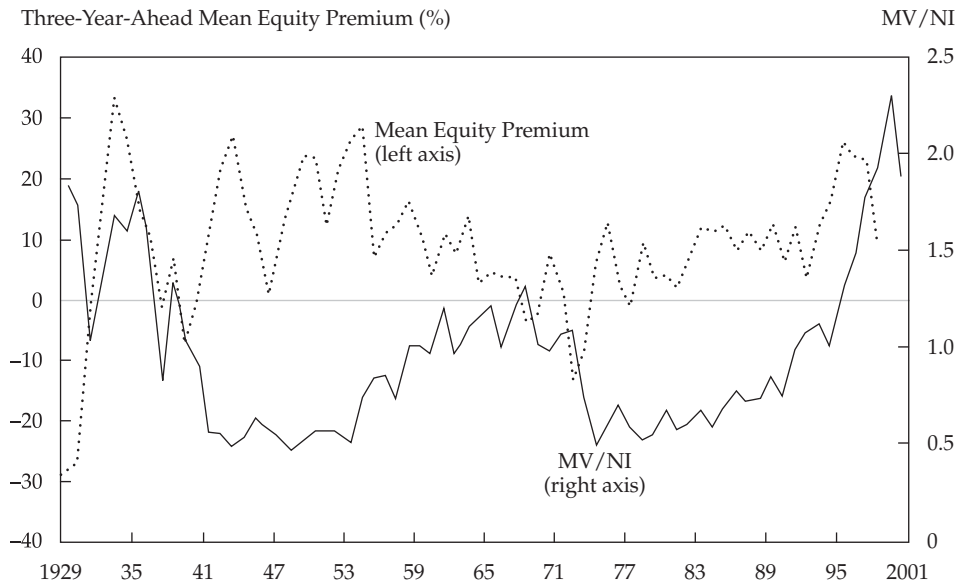
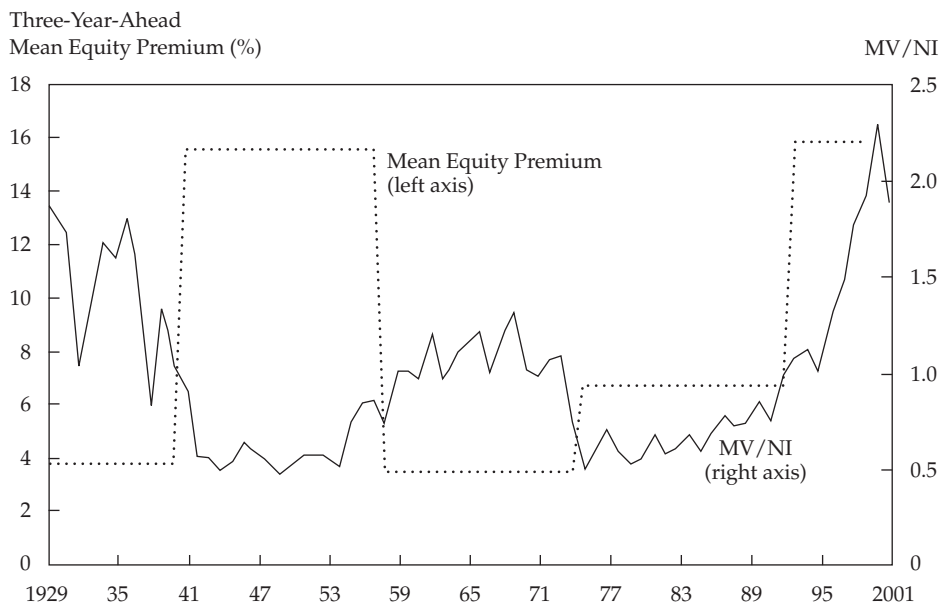


Figure 7. Mean Equity Risk Premium Three Years Ahead by Time Periods and Market Value/National Income, January 1929–January 2000



Note: The equity premium was averaged over time periods in which $MV/Ni > 1$ and $MV/Ni < 1$.

Mehra suggested that individuals who are interested in short-term investment planning will wish to project the conditional equity premium over their planning horizon. But doing so is by no means a simple task. It is isomorphic to forecasting equity returns. Because returns have a standard deviation of

20 percent, the noise dominates the drift. Operationally, how much information comes from knowing that the mean risk premium is 2 percent rather than 6 percent when the standard deviation is 20 percent?

In conclusion, Mehra considered how the world must have looked to an investor at the end of 1928.

The mean real return on the S&P 500 had been 8.52 percent for 1889–1928, and the mean real return on risk-free assets had been 2.77 percent, so the observed mean equity risk premium would have been 5.75 percent (575 bps). An analysis similar to the Mehra–Prescott (1985) analysis, however, would have indicated an *ex ante* premium of 2.02 percent.

Is the future likely to be different from the past? To decide, we need to focus on what factors might make the future different. Demographic changes, for example, could be very important. But, maybe, because of market efficiency, the market has already taken into account the likely changes.

Current Estimates and Prospects for Change: Discussion

John Campbell (Moderator)

Ravi Bansal

Bradford Cornell

William Goetzmann

Roger Ibbotson

Martin Leibowitz

Rajnish Mehra

Thomas Philips

William Reichenstein, CFA

Stephen Ross

Robert Shiller

Jeremy Siegel

JOHN CAMPBELL (Moderator)

I'll make a few remarks and then open the discussion. I would like to amplify a distinction that Raj Mehra was making between the *ex post*, realized premium over some past period and the *ex ante* premium that investors are expecting at a single point in time. Over the long run, these premiums have to average out to the same level if the market has any rationality at all, but in the short run, they can move quite differently. For example, a lot of Raj's graphs indicate that the *ex post* and *ex ante* risk premiums might move in opposite directions, and I think that concept is very important to keep in mind. If we go through a period when the *ex ante* premium falls (for whatever reason), that movement will tend to drive prices up for a given cash flow expectation, so we will see a high realized return during a period when the *ex ante* premium has actually fallen. That is the story of the 1990s—that average returns were high, particularly at the end of the decade, because investors were willing to take on more risk, so the required rate of return was declining. Thus, we had a decline in the *ex ante* equity premium at the same moment that we had very high average returns.

Of course, if the equity premium is estimated by use of historical average returns, even over a period as long as 100 years, a few good years can drive up the long-term average considerably. For example, over 100 years, a single good yearly return of 20 percent adds 20 bps to the 100-year average return. This is the

problem with estimating the equity premium from historical average returns; there is so much noise, and the average will tend to move in the wrong direction if the true *ex ante* premium is moving.

As a result, the methodology used by many at this forum is to focus on valuation ratios at a single point in time and make adjustments for growth forecasts. The methodology can be applied simply or elaborately. You can simply look at the earnings yield, or you can try to adjust the yield for return on equity being greater than the discount rate equilibrium or Tobin's q being different from 1, which we discussed this morning [in the "Historical Results" session]. I think this approach is the right way to go. If you want to estimate the *ex ante* premium, you start with a valuation ratio that summarizes the current state of the market, make some adjustments based on your best judgment, and back out the *ex ante* premium.

The approach has two difficulties that one has to confront. They arise from the fact that the models we are using are steady-state models that give long-term forecasts in a deterministic setting. The problem with using a deterministic model is that you obliterate any distinction between different kinds of averages. In a random world, however, that distinction matters a lot. It matters to the tune of 1.5–2.0 percentage points.

The second problem is that a forecast from a valuation ratio is really the equivalent of the yield on a long-term bond. The valuation ratio produces an infinite discounted value of future returns. You don't necessarily know the sequence of predicted returns. You don't know the sequence of forward rates or the term structure; you just have a single measure of a long-term yield. So, it's very difficult to construct or generate a view about the actual path that returns might follow.

In my work with Bob Shiller, we argue that, given the level of prices, this long-term yield must be very low. But that argument is consistent with two different views about the time path. One view is that a correction is going to occur in the short or medium term, followed by a return to historical norms. If you hold this view, you have to be bearish in the short term but you are more optimistic about returns in future years. This outlook would be very pessimistic for an investor who has finished accumulating wealth and wants to cash out; it would be a more optimistic

outlook for an investor who expects to accumulate assets over the next several decades.

The other view, which I think has some plausibility, is that we might see mediocre returns over the long term because of structural changes—structural changes in that transaction costs have come down, the costs of diversification have come down, investors have learned about the equity premium puzzle, and therefore, the *ex ante* premium is down and will be permanently down. This view is less bearish in the short term than the first view but also less optimistic in the long term.

I think Bob and I differ a little bit on this time-path issue in terms of how to chop up the long-term yield into a sequence of forecasts. Bob is probably closer to the view that returns will be very poor in the short term and then revert to historical norms, and I am closer to the view that there may have been a permanent structural change that will mean mediocre returns in the near term and the longer term.

It is hard for me to imagine a long-run equilibrium with an equity premium relative to U.S. T-bills less than about 1.5 percent geometric (2.5–3.0 percent arithmetic). And I think it may take a further price decline to reach that long-run equilibrium. In other words, we are in for a short period of even lower returns followed by a (geometric) premium of about 1.5 percent for the long term.

MARTIN LEIBOWITZ: One thing we have not talked much about is that if, over time, we have more data on earnings, price movements, and returns, what is going to be the catalyst for moving the risk premium to higher or lower levels—or to a point of acceptance? Of course, one of the really great things about the market is its ambiguity; even if you are earning dismal returns now, the market's volatility always allows you to look back at a recent period when you earned great returns. But what sequence of events and flow of information would wake up market participants to say, "Hey, a 2 percent equity risk premium? I'm not buying for 2 percent. Give me something else. Is there another market I can invest in? Is there another advisor out there?" This possibility is worth thinking about because if we make the rounds and tell our friends and professional colleagues, "Look, we've found out that the nominal, arithmetic equity risk premium is roughly only 3.0–3.5 percent, and that's going to be it, but I can give you some good news: Volatility will be relatively low, so you will really be getting a lot of return for the amount of risk you'll be taking," people will say, "Forget it!" I would not want to be invested in the equity market with that sort of outlook. People would just run away from the equity market. People are thinking, hoping, and dreaming of

returns well over an equity premium of 3 percent; they are thinking of a risk premium greater than that. This kind of question is what we need to discuss.

RAJNISH MEHRA: This point is the reason that understanding *why* we have an equity premium is so important. On the one hand, if there is a rational reason for the equity premium—for instance, if investors are scared of recessions and actually demand a 6 percent equity premium, then I would expect a 6 percent premium in the future. On the other hand, if we find out that investors do not actually demand that premium for holding stocks—that they perceive stocks, in some sense, to be not much riskier than bonds—then, the premium will be lower. You seem to be saying that investors *do* perceive stocks to be much riskier than bonds and they *do* want a high premium, in which case they will get it. If investors refuse to own stocks when they get only a 2 percent premium, a repricing of assets will take place.

STEPHEN ROSS: One thing that we all agree on is that there is enormous estimation error in figuring out the risk premium. I find it ironic that the estimation error in the risk premium that we agree on plays no role whatsoever in the models that we use to infer the risk premium. It is somewhat like option pricing, where you assume you know the volatility. You look at the option price, and then you figure out what the volatility must be for that to be the option price. Then, you build models of what the option price should be. But estimating the risk premium is even more complicated, and estimation error is even more damaging.

The estimation error in estimating the risk premium is huge. Over a 100-year period, the standard error alone of the sample estimates is on the order of 2–3 percent. I am not convinced by John Campbell's argument that structural models, which are efforts to get conditional probability estimates and do a better job of conditioning, will improve the situation, because we have about the same volatility on our conditional estimates. I have a very pessimistic view of those models. They introduce other parameters, and where we had 2 percent standard errors on a few parameters, now we have 4 percent because we have more parameters. I'm not convinced that this approach will narrow down the estimate.

I am troubled by the fact that in this world of incredible volatility, and with no real confidence in our estimations of the risk premium, we still go ahead and advise people about what to do with their portfolios. As Rajnish Mehra said, we have a strange disconnect: The uncertainty that we all perceive in these models plays no role in the construction of the models. As a consequence, uncertainty plays no role

in our ability to filter from the models better estimates. One of the things we have to think seriously about is estimation error in these models.

THOMAS PHILIPS: I share John Campbell's view that, barring an unforeseen surge in productivity, we are in for a prolonged period of lower returns prior to transaction costs and fees. However, the actual return that will be *realized* by investors net of transaction costs and fees is probably not very different from the return achieved in the past. Don't forget that index funds did not exist in 1926. In those days, transaction costs and fees subtracted 2–3 percent each year from returns; today, costs have fallen by 90 percent.

WILLIAM REICHENSTEIN: A number of models predict returns using a dividend model. In this model, long-run return is the current dividend yield plus long-run expected growth in dividends plus the percentage change in price divided by the dividend multiple, P/D. When predicting returns, analysts tend to drop the last term and predict the capital gains as the long-run growth in dividends. In the corresponding earnings model, predicted return is the current dividend yield plus the capital gains (the long-run growth in earnings) plus the percentage change in P/E. That has to hold; it is a mathematical certainty.

The reason I do not like the dividend model but like the earnings model is that we have no idea where the P/D multiple is going to go. Yet, the predictions from the dividend model assume it will remain constant. I can accept that there is some normal range for the P/E multiple, but I agree with Fisher Black that there is no normal range for the P/D multiple. Black looked at the various arguments to try to explain why companies pay dividends, and in the end, he threw up his hands and said we have no idea. If we have no theory or empirical evidence to explain dividend policy, then we have no reason to believe the P/D multiple is going to be stable. And we have no way of predicting it. That ratio could go to infinity. Therefore, any model that drops out that term, even for a long-run analysis, may be very, very wrong.

BRADFORD CORNELL: The dividend ratio may not be stable. In fact, we are seeing declining dividends, but you may have a constant payout ratio.

REICHENSTEIN: If we wanted to estimate the ending P/E after the next 50 years, whatever we came up with, we might feel reasonably confident it is going to be between 30 and 8.

ROSS: It is higher than 30 now!

REICHENSTEIN: Let's say that something will stop the P/E multiple from going too high or too low. But if you ask what the ending P/D multiple will be, well, if companies keep dropping dividends, it could be a billion.

CORNELL: That is why you might want to include payouts. Wouldn't you think that political pressures would arise to make sure shareholders got a certain fraction, on average, of corporate earnings? If shareholders do not get some share, they will become dissatisfied and companies will not be able to issue equity. Corporations cannot play the game of siphoning off all the earnings indefinitely for executives' perks and options and so forth.

ROGER IBBOTSON: You do not have to get your return through dividends. If the company is bought out, you can get your money out. You can get your money out in lots of ways other than dividends. Speaking for myself, if I had a choice, I would not want to get any of my money out in dividends.

MEHRA: Tandy Corporation, for instance, does not pay out any dividends. It was sued by the U.S. IRS, which charged that it was helping stockholders evade taxes. The company successfully won the case with an argument that it had a diverse group of stockholders and was not acting in the interest of any particular shareholder group. A rational approach would be for shareholders, instead of receiving a dividend payment, to sell shares and pay a capital gains tax when they want cash.

REICHENSTEIN: Yes, we do end up paying taxes. So, if you are only able to tell me that 50 years from now, the P/D multiple could be anywhere from infinity to something much, much lower, then that is a heck of an estimation error.

ROSS: The interesting question being raised is whether price to dividends is the variable you should be looking at or whether we should be asking: Is there stability in price divided by total payout, including stock repurchases, dividends, and Roger Ibbotson's suggestion that there is a constant probability that you will get a cash offer for the holding? So, the totality of all the payouts would be an interesting long-term variable to look at that may well be quite stable.

CORNELL: There are also some monies that go the other way, however, so the effective payout rate is very hard to compute.

REICHENSTEIN: But if you are using a model and put in the current dividend yield to project long-run growth and if dividends come from some historical

average, then in a period like the past 20 years (in which we have had this dramatic fall in dividend payout rates and dividend yields), if you don't include repurchases, you have a problem. Past growth is going to be below future growth, and the dividend model predictions miss this point. I think Stephen Ross is saying that dividend payouts are unstable but might be stable if we added back in repurchases. In my view, the dividend model is a questionable framework.

RAVI BANSAL: Both Rajnish Mehra and Bob Shiller commented on the size of the premium but didn't comment on, or make predictions about, the underlying volatility of the market portfolio. From John Campbell's comment, if I am interpreting it correctly, he views the current scenario as a form of a drop in the Sharpe ratio. Has uncertainty fallen or risen? What is happening to the Sharpe ratio?

CAMPBELL: There haven't been any long-term trends in the volatility of the market as a whole. Certainly, marketwide volatility fluctuates. Volatility was unusually low in the mid-1990s and has risen a lot since then, but if you look over decades, you don't see any trend. The result is different when you look at the idiosyncratic volatility measure, however, because then you do see a trend over the last three decades. But looking marketwide, we do not see trends. Actually this lack of trend is a puzzle because of the evidence that the real economy has stabilized. GDP growth seems to be less volatile. So, some people claim that risk has fallen, which would justify the fall in the equity premium. Yet, we don't see that lower volatility when we look at short-term stock returns. The market does not appear to think that the world is any less risky.

JEREMY SIEGEL: Could I suggest something? Because real uncertainty has declined, companies can lever up more, generate higher P/Es. The result is maintenance of equity volatility, but it's because of an endogenous response to the increased real stability of the economy. So, greater leverage and higher P/Es could be generating the same equity volatility, which wouldn't be a puzzle even with the more stable real economy.

CAMPBELL: But if companies have levered up to maintain the same equity volatility, the equity premium should not fall as a result.

SIEGEL: Yes, if you don't take labor income being more stable into account as one of the factors that might determine risk preferences. In fact, some research shows that if there were more stability on

the wage side (labor income), that stability would give people more incentive to buy equities.

WILLIAM GOETZMANN: Just a word on dividends: With all the studies that have looked at historical dividend yields, the problem is that we do not know very much about the dividends on which the studies were based. For data before 1926, we have the Cowles Commission (1938) information on dividends, but when you start reading Cowles' footnotes, you see he had a problem figuring out whether he was actually identifying all the dividends that were being paid by the companies.

ROBERT SHILLER: Have you solved this problem? We had the same problem.

GOETZMANN: Well, no, but we found it was a striking problem. We started from the Cowles period and worked back to see if we could collect information on dividends. We have the information back to the 1820s or so, but we could be missing dividends.

SHILLER: You're concerned that you don't have all the information, that you are missing a significant chunk of it?

GOETZMANN: Yes. You have a set of stocks that are similar to each other—their industrial characteristics are similar, for example. One stock may be paying 8 percent dividends for 10 years, but for another stock, you have no dividend information available. Are you to presume that the second stock did not pay any dividends or that your records simply do not show the dividend? So, what we have had to resort to is to report the high number and to report the low number. And we don't think anybody else has ever really been able to get any better information about dividends than we have. So, if we're going to talk about model uncertainty, let's also talk about data uncertainty—particularly as the records go back through time.

SHILLER: Do you think that companies sometimes reported dividends to commercial and financial chronicles and at other times, misreported them or didn't report them at all?

GOETZMANN: Yes, that could be true.

SHILLER: Wouldn't it have to happen on a big scale to affect the aggregate numbers?

IBBOTSON: As you go back in time, it is not clear who or what was getting the reports. For one period of time, there was an official source for the NYSE, but later, that source disappeared. It is hard enough to get actual stock price data, but it is much harder to find

out who reported dividends to whom. Therefore, dividend information comes from all sorts of sources.

GOETZMANN: So, for what it's worth, sprinkle some more noise into this whole process. It's a real challenge to focus on valuation ratio regressions. We've been talking about valuation ratio regressions and statistics in one form or another for eight or nine years now, and we have all sorts of details about the econometrics, but the real issue to me is whether we really know what the payouts were as we push backward in time.

IBBOTSON: For the stock price data, we only needed to go to one (or possibly two or three) sources, but for the dividend data, we had to go to many sources, and even after going to many sources, we found we were getting only some of the data. However, when we found the data, companies paid all their earnings out in dividends. They had 100 percent payout ratios in the 19th century. But for the missing data—who knows.

ROSS: In this entire discussion, we are focusing entirely on the risk premium, and we have sort of ignored the other variable, volatility. What is interesting about volatility is that it is the one variable about which we do have confident expectations.

Volatility has two features that are curious. One feature is that we can actually measure volatility with a certain amount of precision; we know what volatility is. Volatility is a lot less ambiguous than the equity risk premium. We need to bring volatility to bear on such questions as long-run portfolio allocation problems. Someone who has great estimation error about the risk premium and cannot quite figure out what it is but who, nonetheless, is taking others' advice as to what to do, would perhaps be informed in this decision by observing that we do know a lot about the pattern of volatility, we have far less estimation error for it, we sort of know what volatility is today, and we have pretty good ability to predict it over fairly long horizons. At least this person should understand the volatility of volatility, which shows up as much in those allocation problems as does expected return.

The second curious feature of volatility is, it seems to me, that we can use this variable in some interesting ways. Implied volatilities have been around now for 20 years. I know that the week before the 1987 crash, implied volatilities went to an annualized rate of about 120 percent. Prior to the current crash, implied volatilities again rose substantially. The cynic would say, well, implied volatility was quite high, but people didn't know whether the market was going up 200 points or down 200 points the next day; they just knew it was going to be a big move. But my guess is that investors figured that the market wasn't going to go

up much more; they really thought the market was going to go down. It would be nice for those who are doing the empirical work on the risk premium to have a variable that actually has expectation recorded in it. It might be fun to look at its empirical content for the puzzles we are talking about today.

SIEGEL: I would like to add something to that comment. I think we know short-run volatility because we can measure it using options, most of which are very short term. But the question of long-run volatility depends very much on the degree of mean reversion, which is very important for long-term investors and is, as we all know, subject to great debate.

ROSS: Actually, I suspect long-term volatility is subject to less debate than long-run returns. For short-run volatility, even for an option one year out, with pretty good liquidity, you can start to see reversion—pretty clear reversion—one year out.

SIEGEL: But we don't have 10-year, or 20-year, or 30-year options, which might be very important for longer-term investors.

ROSS: Volatility is a lot better measure than returns, for which we have nothing that tells us anything about the short term or the long term.

SHILLER: I want to remind you of the very interesting discussion in Dick Thaler's talk this morning about *perceived* volatility [See the "Theoretical Foundations" session]. We seem to be forgetting about the distinction between the actual and the perceived risk premium. When Marty Leibowitz was saying that people would not be interested in stocks with an equity premium of 1.5 percent, he may have been assuming that the perceived volatility was very high. Dick was saying that it is the *presentation* to the general public that affects the public's perception of volatility. His research disclosed a very striking result, which is that when you present investors with high-frequency data, they have a much different perception of what the data are saying than when you present them with less-frequent—say, annual—data. And the way the data are being presented is changing. When I walk down the street now, I can look up at a bank sign that alternates between time, temperature, and the Nasdaq.

LEIBOWITZ: I have a couple of comments. First, if you had a volatility estimate that you could live with and you had actual asset allocations that were stable and common—most asset allocations, at least by institutional investors, are surprisingly stable and common—you could (theoretically) clearly back out

from those variables the implied risk premium. No big challenge. At least, you could back out mean–variance estimates. Of course, the question is: What kind of time horizon would you be looking at? The horizon would be the critical ingredient. If you were looking over a long enough time horizon, the risk premium could be 0.1 percent. If you were looking over a short horizon, the risk premium could be something enormous.

Robert Merton wanted me to introduce along these lines the Zvi Bodie construct.¹ Bodie says that the kind of option you would have to buy as you go out to very long horizons is very different, in terms of the Sharpe ratio, from a short-horizon option; it is a very expensive option. That reality has to tell you something.

The other thing that I want to mention is that the issue of equilibrium payout ratios is very important. The question is: When an equilibrium is reached, at which point earnings are growing at either the growth rate of the economy or near that rate (i.e., that rate is your stable equilibrium view), then in terms of dividends, how much of a company's aggregate

¹ Robert Merton was invited to attend but could not.

earnings have to be put back into the company to sustain that growth? This is the critical question. All else would then follow from the answer. It's surprising that this issue has not been much addressed, as far as I know, even from a macro level.

PHILIPS: There is a pragmatic solution to the question that Stephen Ross and Jeremy Siegel raised. We have about 20 years of option data, so you might construct the volatility data going back 20 years, and you could explore the fact that as you sample faster and faster, the estimates of volatility get sharper and sharper. Just take a perfect-foresight model: Assume it's 1920, and you're going to assume that the world is rational and that the forecasted volatility would have been the volatility that was actually realized over 1921, or 1921–1925, or whatever years you want to use. From those data, you could impute a data series going back in time and then try to do the appropriate tests. Cliff Asness has a very nice paper in the *Financial Analysts Journal* that explores this approach (2000b). Cliff looks at historical volatility and then backs out future returns as a function of historical volatility.

Implications for Asset Allocation, Portfolio Management, and Future Research I

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A practitioner's empirical approach to estimating prospective (expected) equity risk premiums does not bode well for finding alpha through conventional U.S. equity allocations. In the United States and the United Kingdom, real earnings and real dividends have been growing materially slower than real GDP. Based on empirical evidence, if today's dividend yield is 1.7 percent and growth in real dividends is about 2.0 percent, cumulative real return on stocks will be about 3.7 percent. With a 3.4 percent real yield on bonds available, the *ex ante* risk premium all but disappears. Perhaps most troubling in the empirical evidence is the 60 percent negative correlation between payout ratios and subsequent 10-year earnings growth. With current payout ratios close to 40 percent, the implication for earnings growth over the coming decade is a rate of about -2 percent. When an assumed negative earnings growth rate is combined with an assumed zero risk premium, we have a serious problem.

I have to begin by offering profuse apologies. You are seasoned, very capable academics, and I'm not. I'm just a practitioner and an empiricist. So, we're going to focus on practice and empiricism in this presentation and stay far away from the theory related to the equity risk premium.

History versus Expectations

First, I want to emphasize an observation that a number of speakers have made: Much of the dialogue about the risk premium is very confused because the same term, "risk premium," is used for two radically different concepts. One is the historical excess return of stocks relative to bonds or cash, and the other is the prospective risk premium for stocks relative to bonds on an *ex ante* basis, without any assumptions about changes in valuation levels. The two concepts are totally different, should be treated separately, and, I think, should carry separate labels. Excess returns measure past return differences. The risk premium measures prospective return differences. I wish the industry would migrate to using different terms for these two radically different concepts.

A quick observation: If you are a bond investor and you see bond yields drop from 10 percent to 5 percent, and in that context, you have earned a 20 percent return, do you look at those numbers and say, "My expectation of 10 percent was too low. I have to ratchet my expectation higher. I'll expect 12-15 percent"? Of course not. The reaction by the bond investor is, "Thank you very much for my 20 percent returns; now, I'll reduce my expectation to 5 percent." If the earnings yield on stocks falls from 10 percent to 5 percent, however, what is the investment community's response when they see the 20 percent return? They say, "Our expectations were too low! Let's raise our expectations for the future."

My impression of the discussion we have been having today is that the reaction in this room would be absolutely unanimous in saying the portion of return attributable to the drop in the earnings yield (earnings to price) or the drop in the dividend yield can and should be backed out of the historical return in shaping expectations. I haven't heard a lot of discussion of the fact—and I think it is a fact—that a drop in the earnings yield should have a second-stage impact. The first stage is to say 10 percentage points (pps) of the return came from falling earnings yields; therefore, let's back that out. The second stage is that

the fall in the earnings yield should produce a haircut in future expectational returns. I don't hear this concept out in the marketplace, and I don't hear it much in the academic community either.

Strategic Implications of Lower Returns

Let's begin with the hypothesis that the risk premium, the forward-looking premium, on U.S. stocks is now zero. Please accept that supposition for the next few minutes. If the risk premium is zero, what is the implication for asset allocation policy? In the past, the policy allocation to stocks and fixed income was the king of asset management decisions. It was the number one decision faced by any U.S. institutional investor—indeed, any investor in general. The reason was that more stocks meant more risk and more return.

The fiduciary's number one job was to gauge the risk tolerance of the investment committee and to push the portfolio as far into stocks as that risk tolerance would permit. If that job was done correctly, the fiduciaries had succeeded in their primary responsibility. But if stock, bond, and cash real returns are similar, if the risk premium is approximately zero, then it doesn't matter whether you have a 20/80 equity/debt or an 80/20 equity/debt allocation. It does affect your risk and your year-by-year returns, but it doesn't affect your long-term returns. So, if the risk premium is zero, this fundamental policy decision is radically less important than it has ever been in the past.

As for rebalancing, the empirical data support the notion that rebalancing can produce alpha, but we do not have a lot of empirical data to support the notion that rebalancing adds value. History suggests that rebalancing boosts risk-adjusted returns, but it sometimes costs money. Rebalancing produces alpha by reducing risk, and in the long term, it typically adds some value in addition to risk reduction. Now, suppose we are in a world in which there is no risk premium and in which stocks and bonds have their own cycles, their own random behavior. If that behavior contains any pattern of reversion to any sort of mean, rebalancing suddenly can become a source not only of alpha but also of actual added value—spendable added value.

In the past, tactical asset allocation (TAA) provided large alpha during periods of episodic high returns but did not necessarily provide large added value. So, the actual, live experience of TAA in the choppy, see-saw market of the 1970s was awesome. In the choppy bull market of the 1980s, value added from TAA was not awesome but was still impressive.

In the relentless bull market of the 1990s, the value added from TAA was nonexistent. Alpha was certainly still earned in the 1990s (a fact overlooked by many), but it came mostly from reduced risk. If we are moving into markets like those of the 1970s, then TAA certainly merits another look.

What about the strategic implications of lower returns for pension funds? If conventional returns lag actuarial returns, then funding ratios are not what they seem. I did a simple analysis of funding ratios for the Russell 3000 Index and found that for every 1 pp by which long-term returns fall short relative to actuarial returns, the true earnings of U.S. pension assets fall by \$20 billion. If, as I believe is the case, long-term returns are going to be about 3 pps below long-term actuarial assumptions, pension fund earnings will be \$60 billion less than what is being reported, and this shortfall will need to be made up at some later date.

In a world of lower returns, if you don't believe in efficient markets, alpha matters more than ever before. If you do believe in efficient markets, the avoidance of negative alpha by not playing the active management game matters more than ever.

Now, a truism would be that conventional portfolios will produce conventional returns. That is fine if conventional returns are 15 percent a year, as they were for the 18 years through 1999. In a market environment of 15 percent annual returns, another 1 pp in the quest for alpha doesn't matter that much to the board of directors, although it does make a material difference to the health of the fund. However, if the market environment is producing only 3–4 percent real returns for stocks *and* bonds, another 1 pp matters a lot.

What investments would be expected to consistently add value in a world of lower expected returns? "Conventional" alternative investments may or may not produce added value. Private equity and venture capital rely on a healthy equity market for exit strategies. They need a healthy equity market to issue their IPOs (initial public offerings). Without a healthy equity market, private equity and venture capital are merely high-beta equity portfolios that can suffer seriously in the event of any sort of reversion to the historical risk premium. International equities and bonds may have slightly better prospects than U.S. equities and bonds, but not much better.

Strategies well worth a look are the elimination of slippage, through the use of passive or tactical rebalancing, and cash equitization. If the equity risk premium is lost, then alternative assets whose returns are uncorrelated with the U.S. equity market

will absolutely produce added value. Uncorrelated alternatives include TIPS,¹ real estate, REITs (real estate investment trusts), natural resources, and commodities. Absolute return strategies (market-neutral or long-short strategies and other hedge fund strategies) will also absolutely produce added value—if you can identify strategies that *ex ante* have an expectation of alpha. These approaches are, more than anything else, bets on skill and bets on inefficient markets. So, the investment strategies that will work in a world of lower returns differ greatly from the conventions that are driving most institutional investing today.

These reflections are from the vantage point of a practitioner. Much of what I've said makes the tacit assumption that markets are quite meaningfully inefficient, so these comments might be viewed with a jaundiced eye by a group that accepts market efficiency. Now, let's turn from practice to empiricism.

Empirical Experience

The Ibbotson data going back 75 years show about an 8 percent cumulative real return for stocks (see Ibbotson Associates 2001). Starting at the end of 1925 with a 5.4 percent dividend yield, the valuation attached to each dollar of dividends quadrupled in the 75-year span. That increase translated into nearly a 2 percent a year increase in the price/dividend valuation multiple—hence, 2 pp of the 8 percent real return. I think nearly everyone in this room would feel comfortable backing this number out of the returns in shaping expectations for the future. Over the 75-year period, real dividends grew at a rate of 1 percent a year. So, over the past 75 years, stocks produced an 8.1 percent real return. The real yield at the start of this period was 3.7 percent. (I say “real” yield because the United States was still on a gold standard in 1925; inflation expectations were thus zero. Bonds yielded 3.7 percent, and bond investors expected to earn that 3.7 percent in real terms.) Bonds depreciated as structural inflation came onto the scene. So, stocks earned a cumulative 4.7 percent real return in excess of the real return earned by bonds over the same period.

What does the future have in store for us from our vantage point now in the fall of 2001? **Table 1** contains the Ibbotson data and our analysis of the prospects from October 2001 forward. We'll start with a simple model to calculate real returns for stocks:

¹ TIPS are Treasury Inflation-Protected Securities; these securities are now called Treasury Inflation-Indexed Securities.

$$\begin{aligned} \text{Real stock return} = & \text{Dividend yield} \\ & + \text{Dividend growth} \\ & + \text{Changes in valuation levels.} \end{aligned}$$

In October 2001, the dividend yield is roughly 1.7 percent. If we assume that stock buybacks accelerate the past growth in real dividends, we can double the annual growth rate in real dividends observed over the past 75 years to 2 percent. Those two variables give us a 3.7 percent expected annual real return. TIPS are currently producing a 3.4 percent annual real return. Thus, the expected risk premium is, in this analysis, 0.3 pp, plus or minus an unspecified uncertainty, which I would argue is meaningful but not huge.

Why was the historical growth in real dividends (from 1926 through 2000) only 1 percent a year? Did dividends play less of a role in the economy? Were corporate managers incapable of building their companies in line with the economy? I don't believe either was the reason. The explanation hinges on the role of entrepreneurial capitalism as a diluting force in the growth of the underlying engines for valuation—that is, earnings and dividends of existing enterprises. The growth of the economy consists of growth in existing enterprises and the creation of new enterprises. A dollar invested in the former is not invested in the latter. **Figure 1** shows real GDP growth, real earnings per share (EPS) growth, and real dividends per share (DPS) growth since January 1970. Over the past 30 years, until the recent earnings downturn, real earnings have almost kept pace with real GDP

Table 1. The Ibbotson Data Revisited and Prospects for the Future

Component	75 Years Starting December 1925	Prospects from October 2001
Starting dividend yield	5.4%	1.7%
Growth in real dividends	1.0	2.0
Change in valuation levels ^a	1.7	???
Cumulative real return	8.1	± 3.7
Less starting bond real yield	3.7 ^c	3.4 ^d
Less bond valuation change ^b	-0.4	???
Cumulative risk premium	4.7	± 0.3

^a Yields went from 5.4 percent to 1.4 percent, representing a 2.1 percent increase in the price/dividend valuation level.

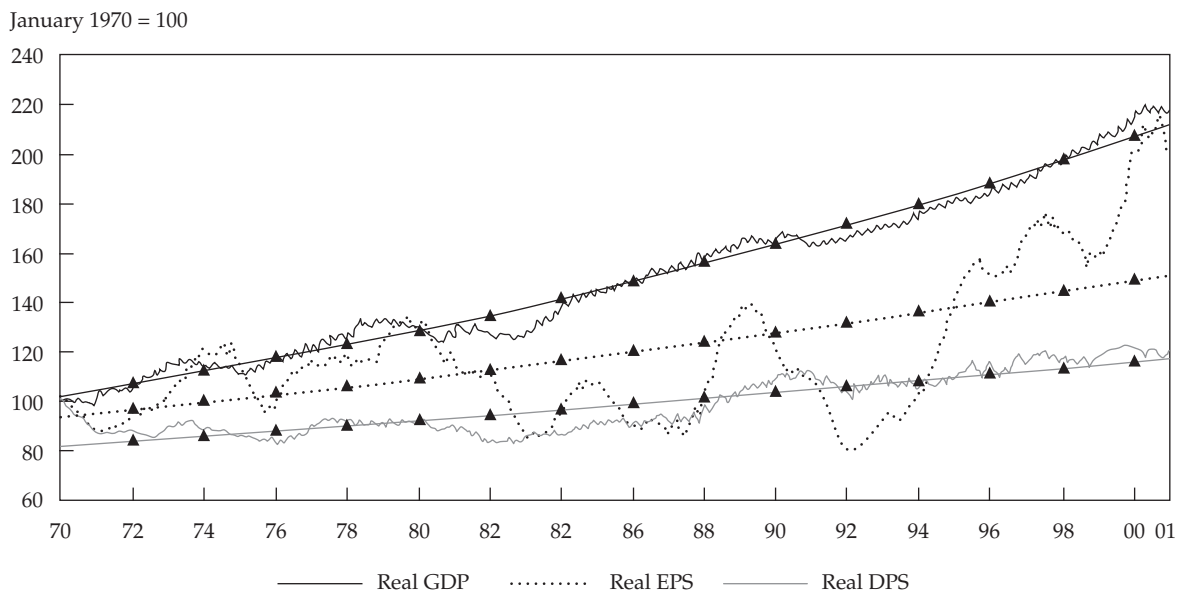
^b Bond yields went from 3.7 percent to 5.5 percent, representing a 0.3 percent annualized drop in long bond prices.

^c A 3.7 percent yield, less an assumed 1926 inflation expectation of zero.

^d The yield on U.S. government inflation-indexed bonds.

Source: Based on Ibbotson Associates (2001) data.

Figure 1. GDP, EPS, and DPS: United States, January 1970–January 2001



Note: Triangles identify exponentially fitted lines.

Source: Data from Organization for Economic Cooperation and Development (OECD).

growth. However, this pattern has occurred in the context of earnings as a share of the macroeconomy rising from below historical norms to above historical norms, including a huge boom in the 1990s. From the line of best fit, we can see that the growth trend in real earnings and real dividends is materially slower than the growth in the economy.

Is the picture different in Canada? Yes, it is. **Figure 2** illustrates that real earnings and real dividends on an indexed portfolio of Canadian equities have actually shrunk while real GDP has grown, producing a bigger gap between the series than we find in the United States. Why did this happen? In Canada, the fundamental nature of the economy has evolved in the past 30 years from resource driven to information and services driven.

The experience of the United Kingdom, where real earnings and real dividends grew materially slower than real GDP, has been similar to that of the United States. The experience of Japan has been rather more like Canada's. Japan, like Canada, is a fundamentally restructured economy. The result is that over the past 30 years, entrepreneurial capitalism in Japan has had a larger dilutive effect on shareholders in existing enterprises than it has in the United States.

Table 2 shows, for the period from 1970 through 2000, the average growth of the four countries in real

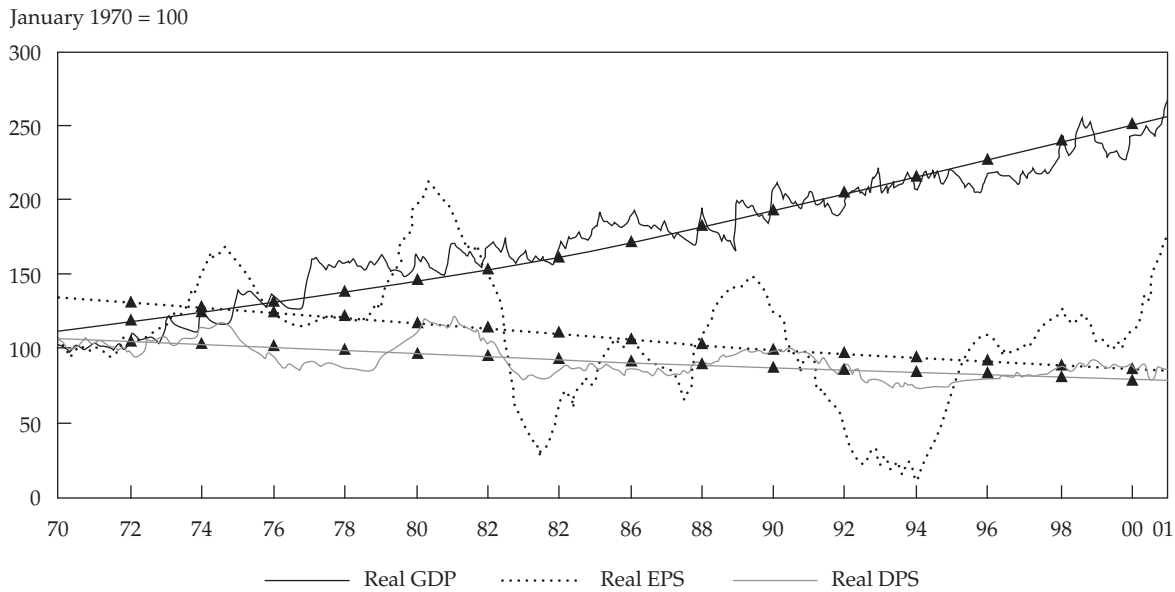
GDP, real EPS, real DPS, and average real EPS plus real DPS; **Table 2** also shows the combined averages for each country and for all four countries grouped together. The general pattern is clear: Entrepreneurial capitalism is the dominant source of GDP growth, so it dilutes the growth of earnings for investors in existing enterprises.

We can look back over a much longer span for the U.S. market, from 1802 to 2001. **Figure 3** graphs the growth of \$100 invested in U.S. stocks at the beginning of the 200-year period. Assuming dividends are reinvested, the \$100 would have grown to more than \$600 million by December 2001—a nice appreciation in any portfolio. By removing the effects of inflation and reinvestment of dividends, we can isolate the internal growth delivered by the existing companies. When the effect of inflation is removed, the ending value drops to \$30 million. And when the assumption of reinvested dividends is removed, the ending value is reduced to a mere \$2,000.

Figure 4 illustrates the link between real growth in stock value and economic growth. Real GDP growth increased 1,000-fold over the 1802–2001 period, real stock prices increased some 20-fold, and real per capita GDP growth similarly increased about 20-fold.

We can now assess the underlying engines of valuation. We'll examine the real dividend (you could do the same thing with real earnings). As **Figure 5**

Figure 2. GDP, EPS, and DPS: Canada, January 1970–January 2001



Note: Triangles identify exponentially fitted lines.
Source: OECD.

Table 2. Growth in GDP, EPS, DPS, and EPS + DPS, January 1970–January 2001

Measure	Canada	Japan	United Kingdom	United States	Average
Real GDP	2.7%	3.1%	2.4%	2.0%	2.5%
Real EPS	-1.4	-3.8	1.3	1.3	-0.6
Real DPS	-0.8	-1.6	2.0	1.0	0.1
Average real EPS + real DPS	-1.1	-2.7	1.6	1.1	-0.3
Average EPS + DPS growth as a percentage of GDP	-41.0	-87.0	67.0	57.0	-11.0

Source: OECD; Morgan Stanley Capital International.

shows, real dividend growth matches very closely the growth in real per capita GDP. The implication is that the internal growth of a company is largely a matter of productivity growth in the economy and is, in fact, far slower than the conventional view—that dividends grow at the same rate as GDP.

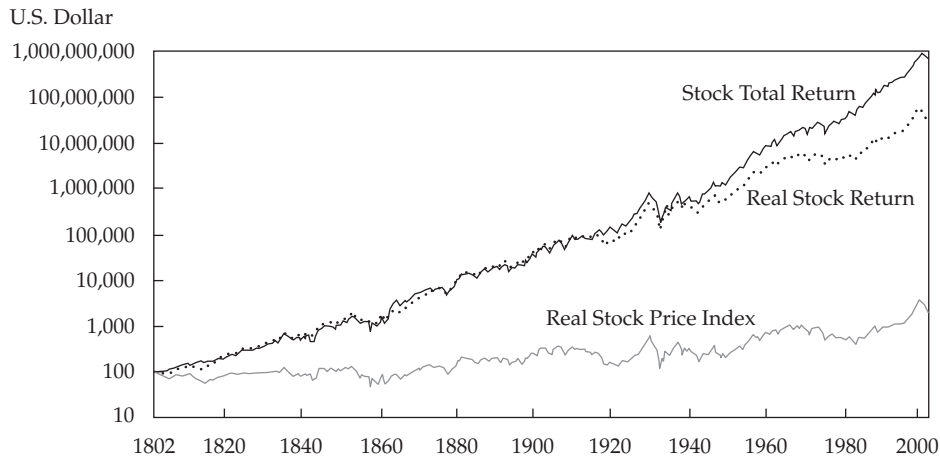
Now we are ready to model and estimate real stock returns. In Figure 6, the dashed line represents the dilution of GDP growth in the growth of dividends. Growth in dividends tracks growth in real per capita GDP (the dotted line) remarkably tightly; the standard deviation is very modest—only 0.5 percent. This relationship is astonishingly stable. On a 40-year basis, the deviation is never above +0.1 percent and never below -1.6 percent. Moreover, current experience is in line with historical norms, despite anec-

dotal opinions that companies are delivering less in dividends than ever before.

A model that estimates real stock returns is useful only if its estimates actually fit subsequent experience. Figure 7 is a scattergram providing the correlation between estimated and subsequent actual 10-year real stock returns. The correlation between the two is approximately 0.46 for the full period and far higher since World War II. The current figure for the real stock return is down in the 2–4 percent range. Of course, what the subsequent actual real return will be is anybody's guess, but I am not optimistic.

The same type of modeling can be done to estimate the real bond return. An inflation estimate can be subtracted from the nominal bond yield to arrive at an estimated real bond return. How do the

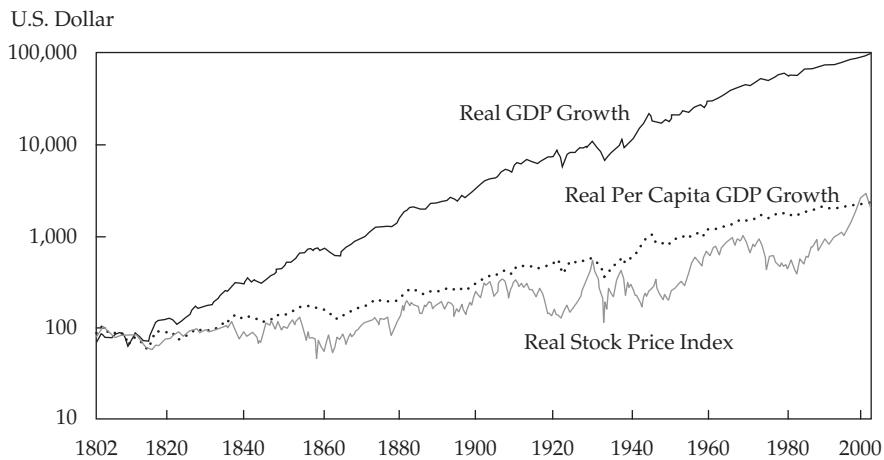
Figure 3. Return from Inflation and Dividends, 1802–2001



Notes: The “Real Stock Price Index” is the internal growth of real dividends—that is, the growth that an index fund would expect to see in its own real dividends in the absence of additional investments, such as reinvestment of dividends.

Source: Arnott and Bernstein (2002).

Figure 4. The Link between Stock Prices and Economic Growth, 1802–2001



Source: Arnott and Bernstein (2002).

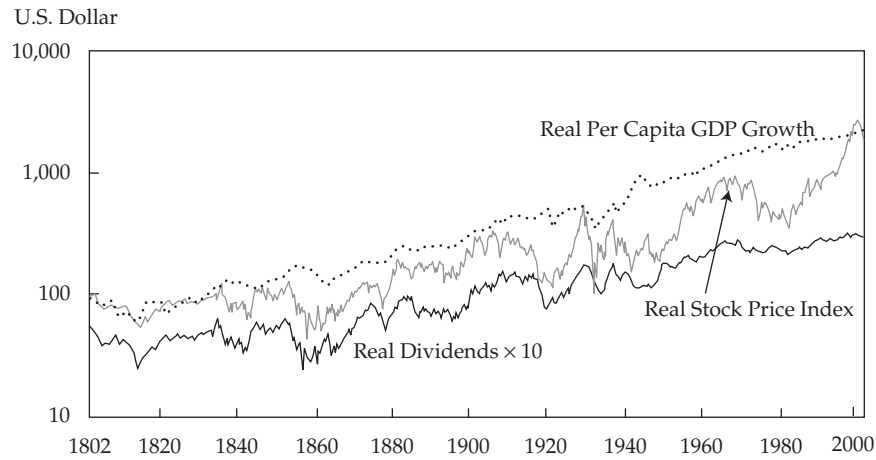
estimates calculated by this model fit with the subsequent real bond returns? As Figure 8 shows, over a 200-year span, they fit pretty darned well. The loops off to the left relate to wartime. In several periods—the Civil War, World War I, World War II—investors were content to receive a negative expected real return for bonds, which can perhaps be attributed to patriotism. The country survived, so the real returns exceeded the expectations.

By taking the difference between the estimated real stock return and the estimated real bond yield,

you get an objective estimate of what the forward-looking equity risk premium might have been for investors who chose to go through this sort of straightforward analysis at the various historical points in time. As shown in Figure 9, the *ex ante* risk premium of 5 percent, considered normal by many in the investment business, actually appears only during major wars, the Great Depression, and their aftermaths.

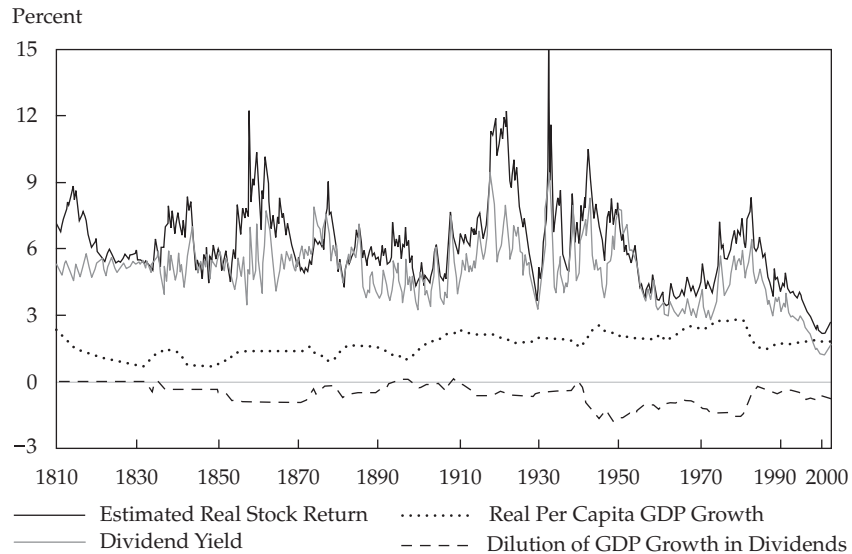
How good is the fit between this estimated risk premium and subsequent 10-year excess returns of

Figure 5. Dividends and Economic Growth, 1802–2001



Notes: Real dividends were multiplied by 10 to bring the line visually closer to the others; the result is that on those few occasions when the price line and dividend line touch, the dividend yield is 10 percent.
 Source: Arnott and Bernstein (2002).

Figure 6. Estimating Real Stock Returns, 1810–2001



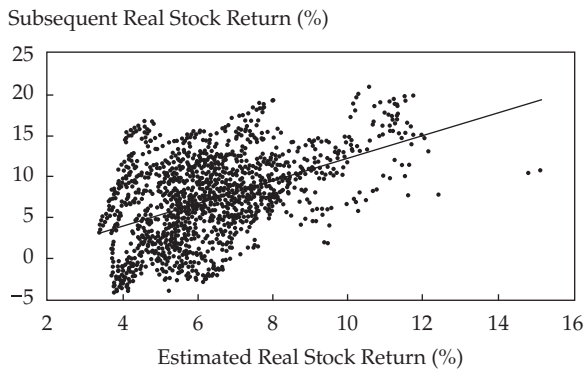
Notes: Based on rolling 40-year numbers. Real stock return = Dividend yield + Per capita GDP growth – Dividend/GDP dilution. The line “Dilution of GDP Growth in Dividends” indicates how much less rapidly dividends (and earnings) on existing enterprises can grow than the economy at large.
 Source: Arnott and Bernstein (2002).

stocks over bonds? **Figure 10** shows that the fit is fairly good, which is worrisome in light of the poor current outlook. The current point on the *x*-axis (when this particular formulation is used) is about -0.5 percent. The implications for forward-looking 10-year real excess returns of stocks relative to bonds

are worrisome—if this model holds in the future, if things are not truly different this time.

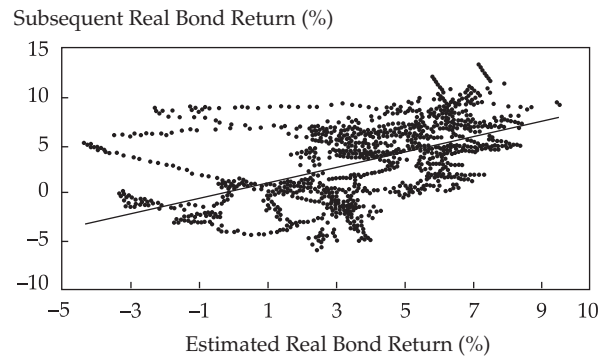
Figure 11 is a scattergram that relates the payout ratio to subsequent 10-year earnings growth from 1950 through 1991. This information ties in with Cliff Asness’s talk [in the “Theoretical Foundations”

Figure 7. Estimated and Subsequent Actual Real Stock Returns, 1802–2001



Source: Arnott and Bernstein (2002).

Figure 8. Estimated and Subsequent Actual Real Bond Yields, 1802–2001

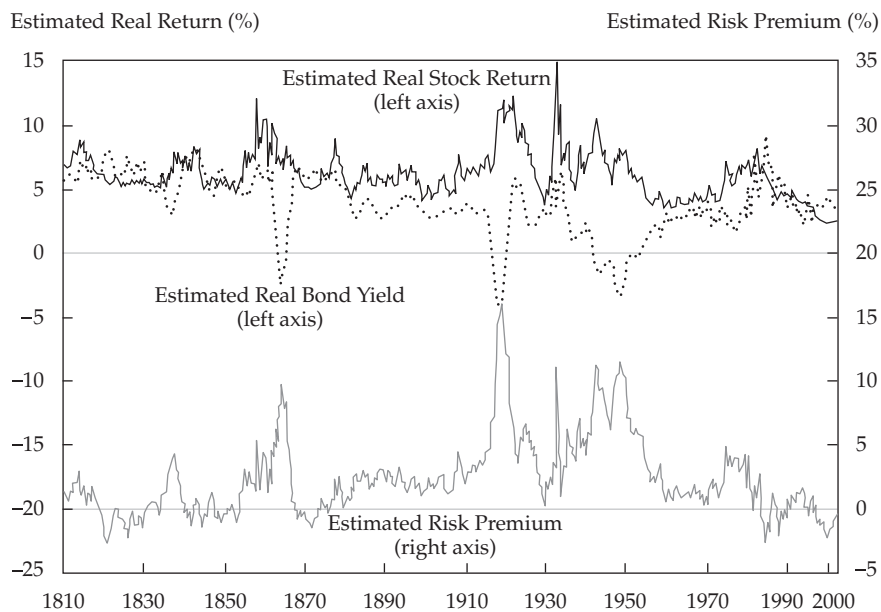


Source: Arnott and Bernstein (2002).

session]. Modigliani and Miller would suggest that if payout ratios are low (see Modigliani and Miller 1958), the reinvestment averaged across the market should produce the same market return that one could get by receiving those dividends and reinvesting them in the market. The tangible evidence is not encouraging. (Keep in mind that the M&M focus is cross-sectional, not intertemporal, so what I've just said is a variant of Modigliani and Miller's work, but it is a widely cited variant. M&M's work is frequently referred to in making the case that earnings growth

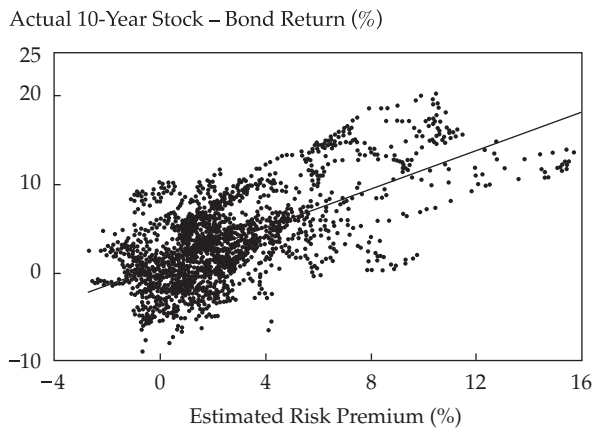
is going to be faster than ever before.) Based on Figure 11, the correlation between payout ratios and subsequent 10-year earnings growth is a *negative* 0.60—which is worrisome. With recent payout ratios well below 40 percent, the implication for earnings growth is a rate of about -2 percent or worse, from the 2000 earnings peak, over the coming decade. If we combine an assumed negative earnings growth rate with an assumed zero risk premium, I believe that we have a serious problem.

Figure 9. Estimating the Equity Risk Premium, 1810–2001



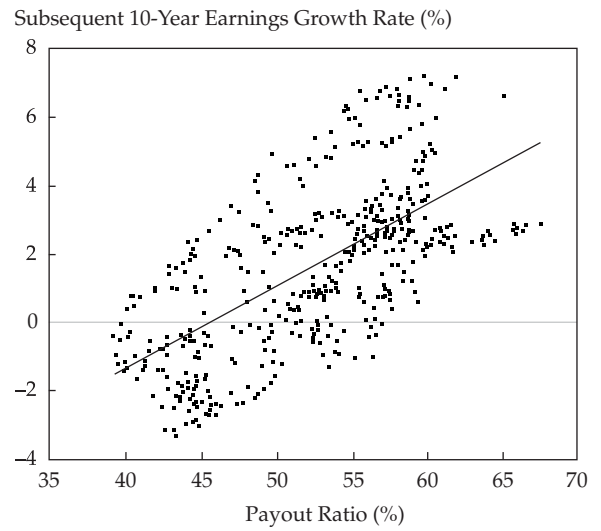
Source: Arnott and Bernstein (2002).

Figure 10. Risk Premium and Subsequent 10-Year Excess Stock Returns: Correlations, 1810–1991



Source: Arnott and Bernstein (2002).

Figure 11. Payout Ratio and Subsequent 10-Year Earnings Growth, 1950–91



Implications for Asset Allocation, Portfolio Management, and Future Research I

Robert D. Arnott

*First Quadrant, L.P.
Pasadena, California*

SUMMARY

by Peter Williamson

*Amos Tuck School of Business Administration
Dartmouth College, Hanover, New Hampshire*

Robert Arnott began with an emphasis on practice and empiricism, as opposed to theory. He urged the use of the terms “equity excess return” for the past and “equity risk premium” for the future.

We have seen a decline in bond yields. Does this decline portend an increase or a decrease in bond returns? And we have seen a decline in stock earnings yields (earnings to price). Does this decline portend an increase or decrease in stock returns? The participants in the Equity Risk Premium Forum would all, he believes, when shaping expectations, back out the portion of return attributable to the drop in earnings or dividend yield from the historical return. But he had not heard much discussion of the fact that a drop in earnings yield should have a second-stage impact—a haircut in expected returns accompanying the fall in earnings yield.

Arnott estimated an *ex ante* risk premium at the present time of zero. In this case, the old policy of balancing risk and return no longer works. Rebalancing used to recognize that more stock meant more risk and more return. So, fiduciaries gauged the risk tolerance of the investment committee and pushed the portfolio as far into stocks as that risk tolerance would permit. If the return expectations for stocks and bonds are similar, the policy asset allocation matters in terms of risk but not in terms of returns and the allocation decision is far less critical than it was in the past.

Strategic Implications

Historically, rebalancing has produced an alpha by reducing risk. Over long periods, it produced a little extra return. Now, with no risk premium, with any

pattern of reversion to a mean for stocks and for bonds, rebalancing can boost returns.

Tactical asset allocation achieved episodic returns that conveyed a large alpha in the turbulent 1970s and 1980s but did not necessarily add value in the roaring bull market of the 1990s, although it could reduce risk. If the U.S. market is headed for a repeat of the 1970s, then TAA may be especially worthwhile in the near future.

What about strategic implications for pension funds? If conventional returns lag actuarial estimates, which is likely, then current funding ratios are misleading, contributions will have to catch up, and alpha matters. In a world of lower returns, an emphasis on such alternative investments as private equity may be appealing, but to the extent that this emphasis relies on a strong equity market for an exit strategy, it may not be so attractive. International stocks and bonds may be attractive, but the expected returns there will also be low. Rebalancing and cash equitization are worth a look. Uncorrelated alternatives such as TIPS, real estate, REITs (real estate investment trusts), and commodities will be promising.¹ Absolute return strategies may be seen as more important in inefficient markets. There will be increased searching for inefficiencies by active managers and increased searching for avoidance of negative alpha by those who believe in market efficiency.

Empirical Results

Turning from practice to empiricism, Arnott’s **Table 1** showed the Ibbotson data together with the prospects based on our current situation. Starting with a dividend yield of 5.4 percent, the U.S. equity market has seen an approximately 8 percent compounded real return on stocks over the past 75 years. The change in the price/dividend valuation ratio added 1.7 percent, which should be backed out of the returns for forecasting purposes. Note that real dividends grew at a scant 1 percent. The initial real bond yield in 1925 was 3.7 percent, and because it

¹ TIPS are Treasury Inflation-Protected Securities; these securities are now called Treasury Inflation-Indexed Securities.

Table 1. The Ibbotson Data Revisited and Prospects for the Future

Component	75 Years Starting December 1925	Prospects from October 2001
Starting dividend yield	5.4%	1.7%
Growth in real dividends	1.0	2.0
Change in valuation levels ^a	1.7	???
Cumulative real return	8.1	± 3.7
Less starting bond real yield	3.7 ^c	3.4 ^d
Less bond valuation change ^b	-0.4	???
Cumulative risk premium	4.7	± 0.3

^a Yields went from 5.4 percent to 1.4 percent, representing a 2.1 percent increase in the price/dividend valuation level.

^b Bond yields went from 3.7 percent to 5.5 percent, representing a 0.3 percent annualized drop in long bond prices.

^c A 3.7 percent yield, less an assumed 1926 inflation expectation of zero.

^d The yield on U.S. government inflation-indexed bonds.

Source: Based on Ibbotson Associates (2001) data.

was the quoted bond yield, investors had no reason to expect that inflation would matter. So, the excess return of equities over bonds was close to 5 percent. Now, we are looking at a 1.7 percent starting dividend yield, roughly a 2 percent growth in real dividends, and probably no increase in valuation levels—for a

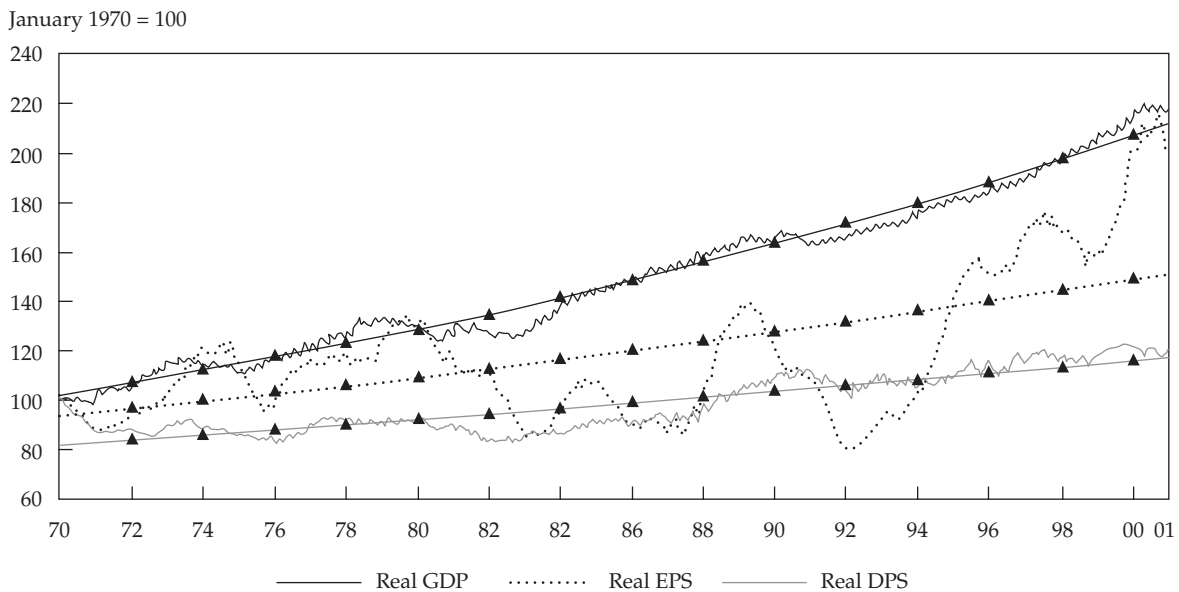
total prospective real return of about 3.7 percent. Subtracting a 3.4 percent real bond yield (e.g., the TIPS yield) produces a 0.3 percent (30 bps) cumulative risk premium plus or minus some small standard deviation.

Why did dividends grow at only 1 percent in the past? Looking at the **Figure 1** graph of real GDP, real EPS, and real dividends per share (DPS), we can see that earnings have almost kept pace with GDP growth—but in the context of going from a small share of the national economy to a large share. Entrepreneurial capitalism dilutes the growth experienced by investors in existing enterprises. The trend in dividend growth is well below that of GDP. Over the period January 1970 to January 2001, real GDP growth was fairly steady. Real earnings growth and real dividend growth followed slower trends and were quite irregular, with relatively high earnings growth since about 1995. The relative growth in GDP, equity earnings, and dividends has been similar in the United Kingdom to that in the United States. In Canada and Japan, however, the trend in earnings and dividends has been down, not up, over the past 30 years.

Turning to the 200-year history beginning in 1802, Arnott's **Figure 3** indicated that \$100 invested in stocks in 1802 would have grown, with dividends reinvested, to nearly \$1 billion in 200 years.² In real

² Table and figure numbers in each Summary correspond to the table and figure numbers in the full presentation.

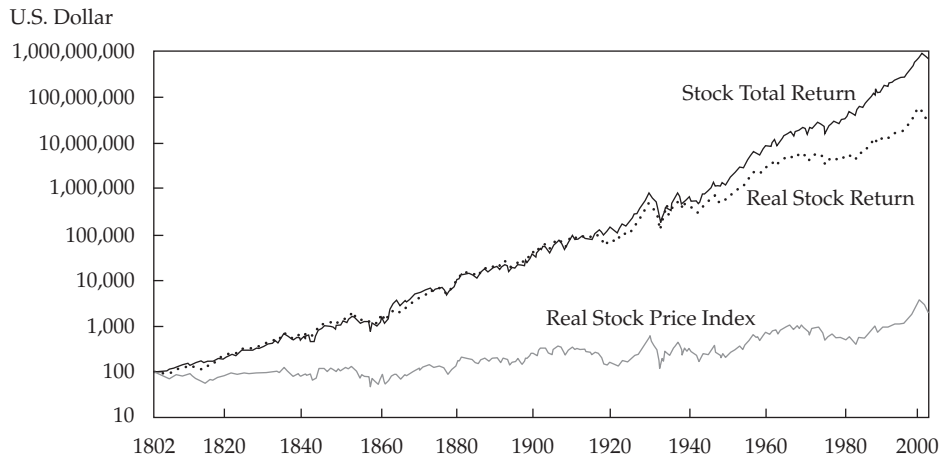
Figure 1. GDP, EPS, and DPS: United States, January 1970–January 2001



Note: Triangles identify exponentially fitted lines.

Source: Data from Organization for Economic Cooperation and Development (OECD).

Figure 3. Return from Inflation and Dividends, 1802–2001



Notes: The “Real Stock Price Index” is the internal growth of real dividends—that is, the growth that an index fund would expect to see in its own real dividends in the absence of additional investments, such as reinvestment of dividends.

Source: Arnott and Bernstein (2002).

terms, however, the ending amount is \$30 million, and when we look at the index alone, without dividend reinvestment, the \$100 rose barely above \$1,000.

Real dividends have trailed per capita GDP growth. Figure 4 indicated that, in this time frame, an index of real stock prices tracked real per capita GDP growth rather well in the United States, although the index persistently trailed aggregate GDP growth for the 200 years.

Figure 6 provided a basis for modeling and estimating real stock returns. Real per capita GDP growth and dilution of GDP growth in dividends are both remarkably stable and closely parallel. The note to Figure 6 provides Arnott’s equation for estimating real stock returns. This equation can also be used for the more recent subperiod of 1950–2001 to forecast future real stock returns. A similarly simple model can be used to estimate future real bond returns.

Figure 9 showed the results of using these simple models to estimate the real stock return, real bond yield, and equity risk premium (what might be called the “objective risk premium”) year-by-year from 1810 to 2001. The risk premium rarely rose above 5 percent, only at the times of the Civil War, World War I,

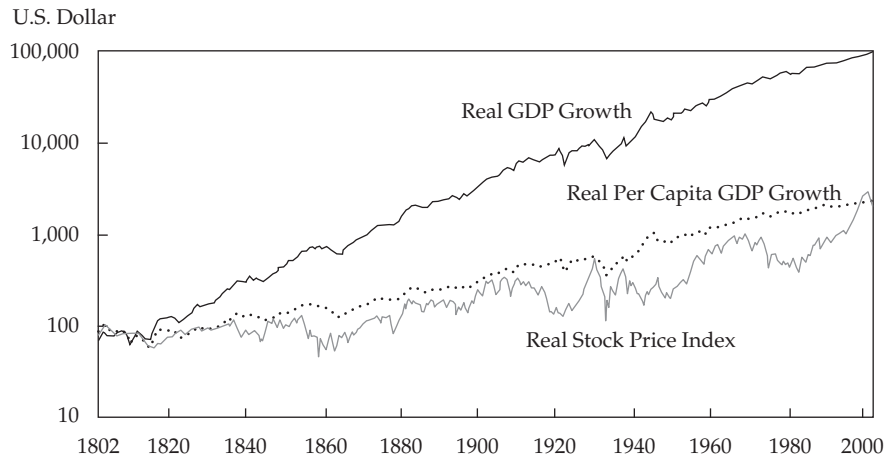
the Great Depression, and World War II. The premium is currently at or below zero.

During previous discussion of the Miller and Modigliani propositions, Arnott had commented that empirical evidence was not consistent with M&M. In this presentation, he showed the Figure 11 plot of the payout ratio against subsequent 10-year earnings growth. Noting that M&M dealt with cross-sectional, not time-series, propositions and that he was showing time-series evidence, Arnott pointed out that high earnings retention (low payout) led *not* to higher earnings growth but to *lower* growth, a source of some concern.

Summary Implications

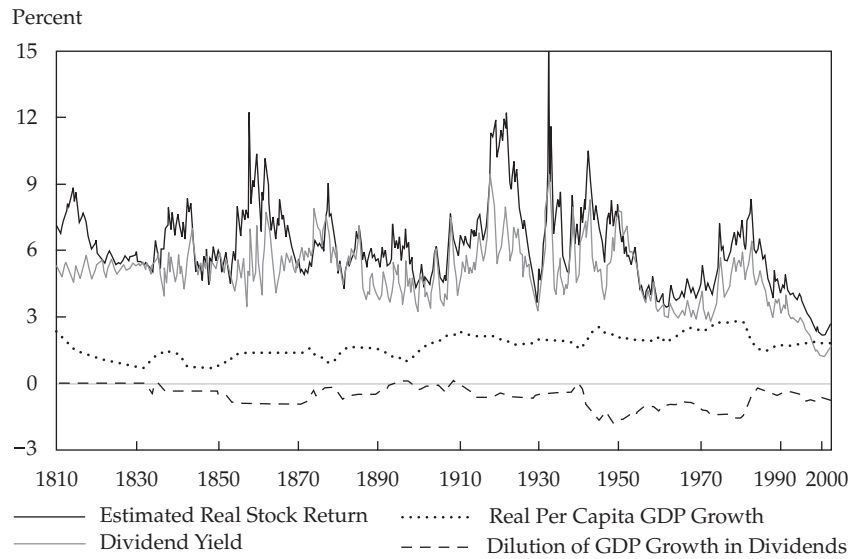
The implications of lower expected returns for policy allocation are as follows: In the past, the choice between stocks and fixed income was the essence of the policy asset-allocation decision. More stocks meant more risk and more return. For the future, with prospective stock and bond returns similar, policy allocation is no longer “king.” If real earnings fall, as the empirical evidence on payout ratios suggests, or if valuation ratios “revert to the mean,” then the situation is even worse.

Figure 4. The Link between Stock Prices and Economic Growth, 1802–2001



Source: Arnott and Bernstein (2002).

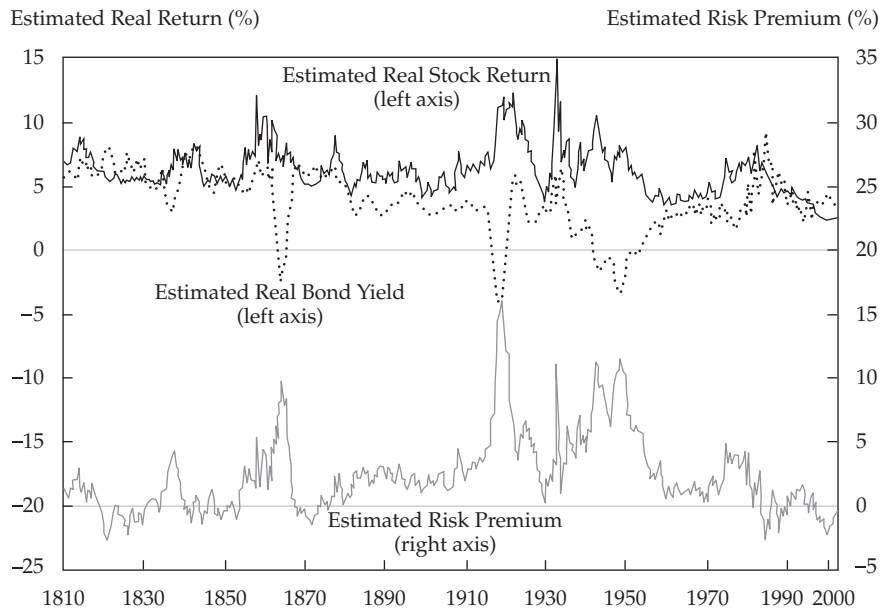
Figure 6. Estimating Real Stock Returns, 1810–2001



Notes: Based on rolling 40-year numbers. Real stock return = Dividend yield + Per capita GDP growth – Dividend/GDP dilution. The line “Dilution of GDP Growth in Dividends” indicates how much less rapidly dividends (and earnings) on existing enterprises can grow than the economy at large.

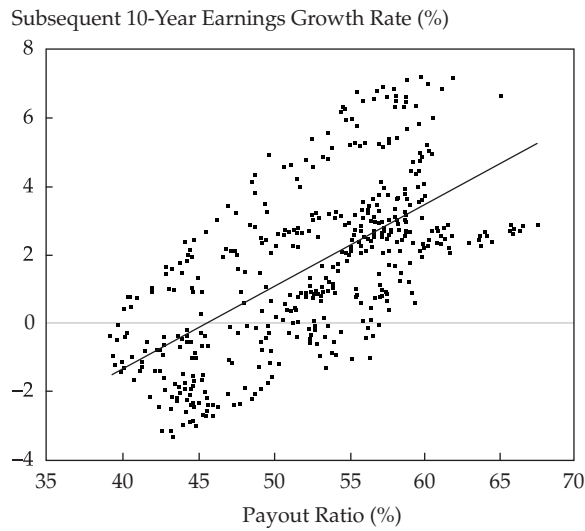
Source: Arnott and Bernstein (2002).

Figure 9. Estimating the Equity Risk Premium, 1810–2001



Source: Arnott and Bernstein (2002).

Figure 11. Payout Ratio and Subsequent 10-Year Earnings Growth, 1950–91



Implications for Asset Allocation, Portfolio Management, and Future Research II

Campbell Harvey

Duke University, Durham, North Carolina

National Bureau of Economic Research, Cambridge, Massachusetts

The reported survey of chief financial officers of U.S. corporations makes a unique contribution to the measurement of the expected equity risk premium and market volatility. Beginning with the second quarter of 2000, the research team has been conducting an ongoing, multiperiod survey of CFOs about their estimates of future equity risk premiums and equity market volatility. Results of the survey indicate the following: Return forecasts are positively influenced by past returns, which constitutes a type of “expectational momentum”; expected volatility is negatively related to past returns; the respondents seem to be very confident in their forecasts; and time horizon makes a big difference, in that a positive relationship was found between risk and expected return only for long-horizon forecasts.

After everything that has been said today, it is a challenge to make a unique contribution. We have heard how difficult it is to get a measure of expectations in terms of the equity risk premium, and what I am going to present is an approach to measuring expectations that is different from those that have been discussed.

For the past five years, John Graham and I, in conjunction with Financial Executives International, have been conducting a survey of chief financial officers of U.S. corporations about their estimates of future

equity risk premiums and volatility.¹ Beginning in the second quarter of 2000 and, so far, extending into the third quarter of 2001, we have analyzed the more than 1,200 responses from the CFOs. Only 6 observations will appear in the graphs, but each observation is based on approximately 200 observations.

We know from other surveys that have been done that CFOs do actually think about the risk premium problem. We know that 75 percent of corporate financial executives—treasurers and CFOs—admit to using a CAPM-like or multifactor model. Therefore, we believe that the CFOs we are surveying are a reasonable sample of the population to question about the equity risk premium. I believe it is a sample group superior to that of economists surveyed—for example, by the Federal Reserve Bank of Philadelphia. The Philadelphia Fed’s survey contains unreliable data (which I know from directly examining these data). I also think our survey has advantages over the survey of financial economists reported by Ivo Welch (2000) because our respondents are making real investment decisions. Finally, it is well known that the forecasts by financial analysts are biased. So, the survey we are conducting should provide some benefit in our search for *ex ante* risk premiums.

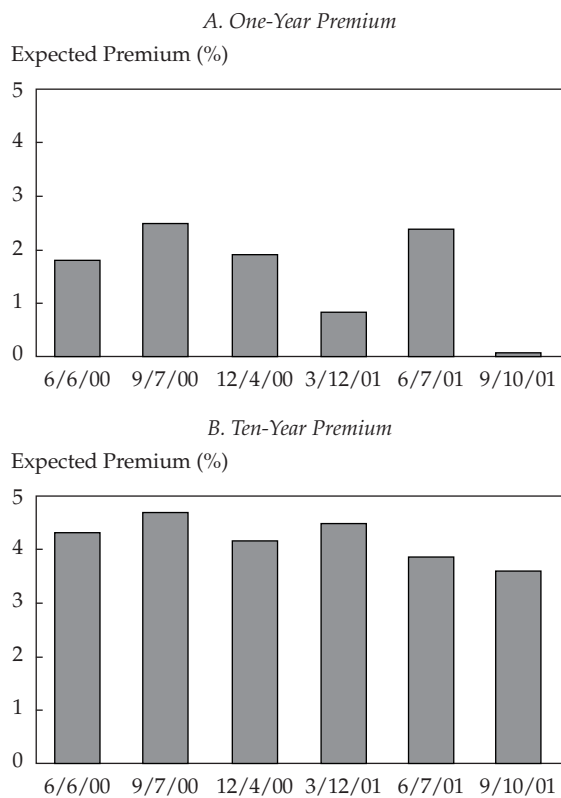
Survey of CFOs

Our survey has a number of components; it does not simply ask what the respondent thinks the risk premium is today. First, our survey is a multiperiod survey that shows us how the expectations of the risk premium change through time. Second, we ask about forecasts of the risk premium over different horizons. We have not talked much today about the effect of the investment horizon on the expected risk premium, but in our survey, we are asking about risk premium expectations for a 1-year horizon and a 10-year horizon. A third piece of information that we get in the survey is a measure of expected market volatility. Finally, we can recover from the responses a measure of the asymmetry or skewness in the distribution of the risk premium estimates.

¹For a complete description of the study reported here, see Graham and Harvey (2001a).

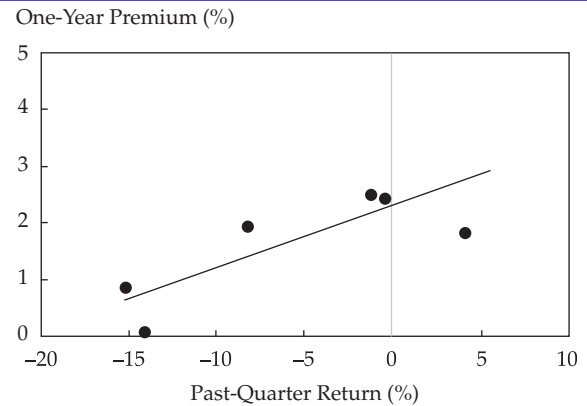
The first result I want to show you is striking. Panel A of Figure 1 indicates that the CFOs' one-year *ex ante* risk premiums (framed in the survey as the excess return of stocks over U.S. T-bills) vary considerably over time. The last survey, finished on September 10, 2001, indicates the CFOs were forecasting at that time a one-year-ahead risk premium of, effectively, zero. The 10-year-horizon *ex ante* risk premium, given in Panel B, is interesting because it is higher than the 1-year-horizon forecast and is stable from survey to survey at about 4 percent (400 bps). Note that the September 10, 2001, forecast is 3.6 percent.

Figure 1. Survey Respondents' One-Year and Ten-Year Risk Premium Expectations



One of the first aspects we investigate is whether the CFOs' expectations about future returns are influenced by past returns. That is, if the market has performed poorly in the immediate past, does this performance lead to lower expected returns? Figure 2 is a simple plot of the expected one-year equity risk premium against the previous quarter's return. (As we go through the analysis, please keep in mind that one can really be fooled by having so few observations. Indeed, this problem is exactly the reason we chose to present most of the results graphically. By eyeballing the data, you can see whether one observation is driving the relationship.) Figure 2 shows a fairly

Figure 2. One-Year Risk Premium and Recent Returns

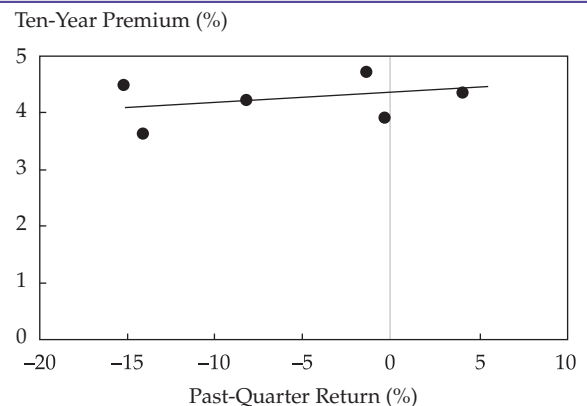


Notes: $y = 0.1096x + 2.3068$; $R^2 = 0.7141$.

reliable positive relationship between past return and future near-term expected risk premium. Also, we found that you can pull out any of these observations and the fit is still similar. Apparently, a one-year-horizon forecast carries what Graham and I call "expectational momentum." Therefore, negative returns influence respondents to lower their forecast of the short-term future premium.

Figure 3 plots the same variables for the 10-year horizon. There is a slight positive relationship between the past quarter's return and the *ex ante* 10-year-horizon risk premium, but it is not nearly as positive as the relationship observed for the 1-year horizon.

Figure 3. Ten-Year Risk Premium and Recent Returns



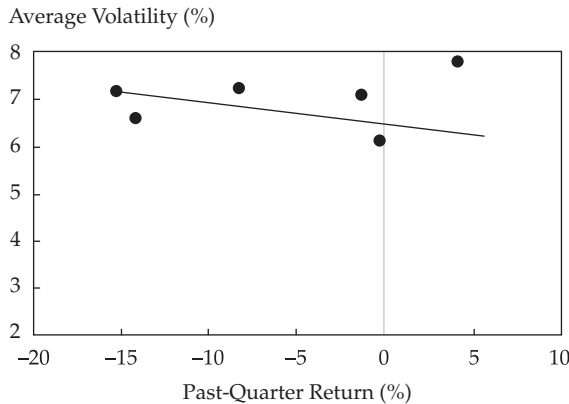
Notes: $y = 0.0179x + 4.3469$; $R^2 = 0.1529$.

We measured expected market volatility by deducing each respondent's probability distribution. We asked the respondents to provide a high and a low forecast by finishing two sentences: "During the next year, there is a 1-in-10 chance the S&P 500 return will be *higher* than _____ percent" and "During the next

year, there is a 1-in-10 chance the S&P 500 return will be *lower* than _____ percent.” The expected market volatility is a combination of the average of the individual expected volatilities (which I will refer to in the figures as “average volatility”) plus the dispersion of the risk premium forecasts (referred to as “disagreement”).²

Figure 4 shows that (annualized) average expected volatility for the one-year horizon is weakly negatively related to the past quarter’s return. In fact, if one observation were pulled out, we might find no relationship whatsoever. And Figure 5 shows the (annualized) disagreement component—basically, the standard deviation of the risk premium forecast—for the one-year horizon. The disagreement component for the one-year horizon is strongly related to the past quarter’s return. A bad past return suggests a higher disagreement volatility. Even with so few data points, this relationship appears to be strong.

Figure 4. Average (One-Year-Horizon) Volatility and Recent Returns



Notes: $y = -0.0452x + 6.4722$; $R^2 = 0.1282$.

One thing to keep in mind is that these points on Figures 4 and 5 are annualized. When you examine the individual volatilities, you find that these respondents are extremely confident in their assessments. The result is a 6–7 percent annualized volatility in

² Market volatility was measured as

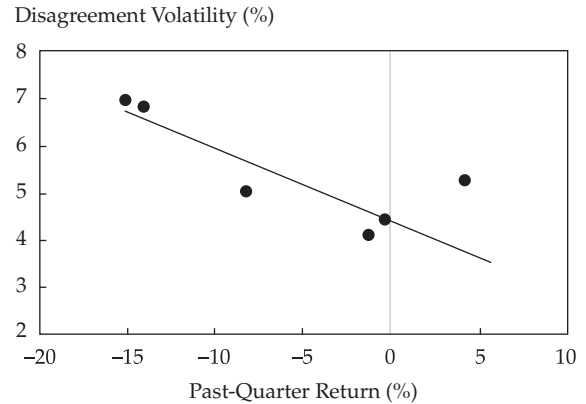
$$\text{var}[r] = E[\text{var}(r|Z)] + \text{var}[E(r|Z)],$$

where r is the market return, Z is the information that the CFOs are using to form their forecasts, $E(r|Z)$ is the expected risk premium conditional on the CFO’s information, $E[\text{var}(r|Z)]$ is the average of each CFO’s individual volatility estimate, and $\text{var}[E(r|Z)]$ is disagreement volatility or the variance of the CFOs’ forecasts of the premium. Individual volatilities were measured as

$$\text{var} = \left[\frac{x(0.90) - x(0.10)}{2.65} \right]^2,$$

where $x(0.90)$ is the “one in ten chance that the return will be higher than” and $x(0.10)$ is the “one in ten chance that the return will be lower than.” The equation for individual volatilities is from Davidson and Cooper (1976).

Figure 5. Disagreement (One-Year Horizon) Volatility and Recent Returns



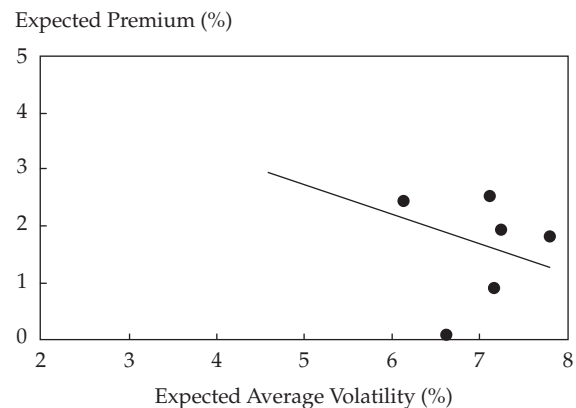
Notes: $y = -0.153x + 4.3658$; $R^2 = 0.7298$.

the one-year-horizon *ex ante* risk premium. This volatility is much smaller than typical market estimates, such as the Chicago Board Options Exchange VIX (Volatility Index) number on the S&P 100 option, which averages around 20 percent.

We also found that our measure of asymmetry is positively related to the past quarter’s return. Given that we get the tails of the distribution, we can look at the mass above and below the mean and compare them, which gives us an *ex ante* measure of skewness. If past returns are negative, we find more negative *ex ante* skewness in the data.

Instead of looking at the relationship of the forecasted risk premium to past return, Figure 6 relates the forecasted (*ex ante*) risk premium to expected (*ex ante*) volatility. Many papers in academic finance have examined the relationship between expected risk and expected reward. Intuitively, one would expect the

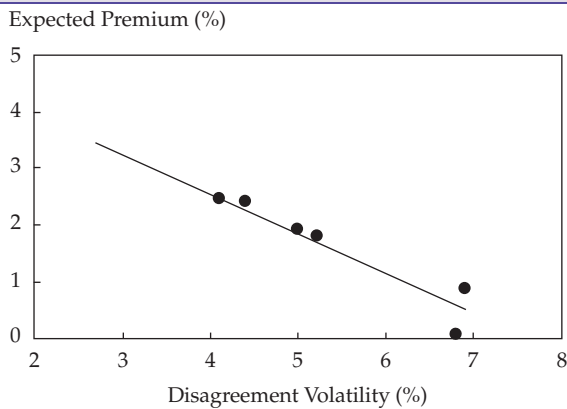
Figure 6. Expected Average Volatility and Expected Risk Premium: One-Year Horizon



Notes: $y = -0.5178x + 5.2945$; $R^2 = 0.2538$.

relationship to be positive, but the literature is actually split. Indeed, many papers have documented a negative relationship, which is basically what we see for the one-year-horizon predictions. In Figure 6, the *ex ante* premium and the *ex ante* average volatility appear to be weakly negatively related. Figure 7 plots the one-year-horizon expected risk premium against disagreement about the expected premium. The result is a strongly negative relationship: The higher the disagreement, the lower the expected premium over one year. Again, almost any observation could be pulled out without changing the degree of fit.

Figure 7. Disagreement Volatility and Expected Risk Premium: One-Year Horizon

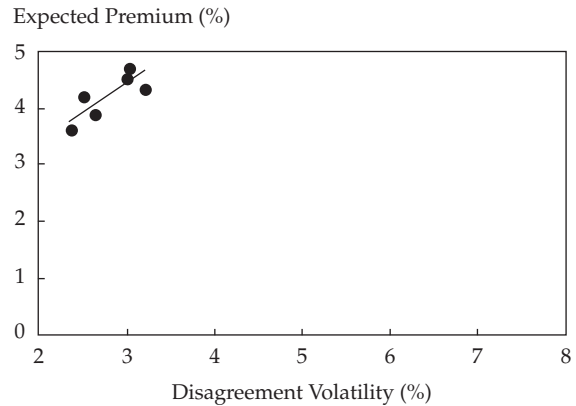


Notes: $y = -0.6977x + 5.3410$; $R^2 = 0.9283$.

Using the same variables as in Figure 7 and keeping the scale the same, Figure 8 shows the data for the 10-year horizon. The fit is again strikingly good, but the relationship is positive. Notice that the disagreement is much smaller for the 10-year horizon than for the 1-year horizon. This positive relationship between the *ex ante* premium and *ex ante* volatility is suggested by basic asset-pricing theory.

The latest survey documented in Figures 2–8 is June 1, 2001, plus data returned to us by September 10, 2001. We just happened to fax our most recent quarterly survey to the survey participants at 8:00 a.m. on the morning of September 10. I did not include observations from the surveys returned on September 11 because the survey might have been completed on either September 10 or 11, and classification of the responses as pre- or post-September 11 was not possible. The response data we received on September 12 or later we maintained and analyzed separately. Table 1 provides a comparison of pre- and post-September 11 data for the 1- and 10-year horizons. Although the size of the sample is small (33 observations), one can see the impact of September

Figure 8. Disagreement Volatility and Expected Risk Premium: Ten-Year Horizon



Notes: $y = 0.9949x + 1.4616$; $R^2 = 0.6679$.

11. The 1-year-horizon mean forecasted premium decreases after September 11, but volatility—both disagreement and average—increases. For the 10-year horizon, the mean forecasted premium and disagreement volatility increase. I’ll be the first to admit that these results are not statistically significant, but the data tell an interesting story. After September 11, perceived risk increases—which is no surprise. In the short term, participants believe that market returns will be lower. In the long term, however, premiums increase to compensate for this additional risk.

Table 1. Impact of September 11, 2001: Equity Risk Premium and Volatility

Measure	Before	After
Observations	127	33
<i>1-year premium</i>		
Mean premium	0.05%	-0.70%
Average volatility	6.79	9.76
Disagreement volatility	6.61	7.86
<i>10-year premium</i>		
Mean premium	3.63%	4.82%
Disagreement volatility	2.36	3.03

Implications of Results

So, what have we learned from this exercise? First, expectations are affected, at least in the short term, by what has happened in the recent past—an expectational momentum effect. Second, these new expectational data appear to validate the so-called leverage effect—that negative returns increase expected volatility. Third, the individual volatilities (at 6–7 percent) seem very low, given what we would have expected. And fourth, there is apparently a

positive relationship between risk and expected return (or the risk premium) only at longer horizons. So, the horizon is critical.

How should we interpret these results, what are the outstanding issues, and where do we go from here? The CFOs in the survey are probably not using their one-year expected risk premiums for one-year project evaluations. What CFOs think is going to happen in the market is different from what they use as the hurdle rate for an investment. I do think that the 10-year-horizon risk premium estimates we are getting from them are close to what they are using. An interesting paper being circulating by Ravi Jagannathan and Iwan Meier (2001) makes some of these same arguments—that higher hurdle rates are probably being used for a number of reasons: the scarcity of management time, the desire to wait for the best projects, and financial flexibility. Corporate managers want to wait for the best project, and with limited management time, a hurdle rate that is higher than what would be implied by a simple asset-pricing model allows that time.

Another angle is that the premium *should* be high in times of recession. Indeed, a lot of research documents apparently countercyclical behavior in the

premium. Such behavior implies that today's one-year-horizon investment should have a high hurdle rate.

Further Research

We hope our research sheds some light on the measure of expectations. I believe in asset-pricing models based on fundamentals, but it is also enlightening to observe a direct measure of expectations. Our data may not be the true expectations, but they supply additional information about the *ex ante* risk premium in terms of investment horizon, expected volatility, and asymmetry.

Our next step is to conduct interviews in the first week of December 2001 with a number of the CFOs participating in the multiperiod survey. We have already carried out a few preliminary interviews, and we find it extraordinary how much thought CFOs have given to these issues. The main question we want to ask in December is the reason (or reasons) for the difference between their risk premium forecasts for a one-year horizon and the actual internal hurdle rates they use to evaluate one-year-horizon projects. How do CFOs use the *ex ante* risk premium in terms of making real allocation decisions? I will keep you updated on the progress of our research project.

Implications for Asset Allocation, Portfolio Management, and Future Research II

Campbell Harvey

Duke University, Durham, North Carolina

National Bureau of Economic Research, Cambridge, Massachusetts

SUMMARY

by **Peter Williamson**

Amos Tuck School of Business Administration

Dartmouth College, Hanover, New Hampshire

The presentation made by Campbell Harvey was unique, in that it was based essentially on surveys of investor expected risk premiums. What he had heard from the previous speakers was how difficult it is to get a measure of investor expectations.

Harvey's surveys, over time, of chief financial officers offered what he considered to be a less biased sample than the surveys that have been made of economists or financial analysts. CFOs are known to be concerned about a measure of their cost of capital for investment planning purposes and have no reason to favor high or low forecasts. He stated that, although he does not see the survey results as a replacement for the kind of analyses presented by previous speakers, he does believe that the surveys add valuable information.

The survey questions and responses were for 1-year and 10-year time horizons, which provided an opportunity to compare short-term with long-term expectations. The surveys elicited information not only on the expected premiums but also on the probability distributions of the respondents' forecasts. Harvey considered two components of expected market volatility: the average of the individual expected volatilities (from each individual's probability distribution) and the disagreement over the risk premium forecasts (the standard deviation of the risk premium forecasts).

Figure 1 shows the results of six surveys asking for a 1-year risk premium estimate and a 10-year estimate. The 10-year forecasts show little variation, whereas the 1-year forecasts vary widely through time. The 10-year forecasts are also consistently higher than the 1-year forecasts.

Figure 1. Survey Respondents' One-Year and Ten-Year Risk Premium Expectations

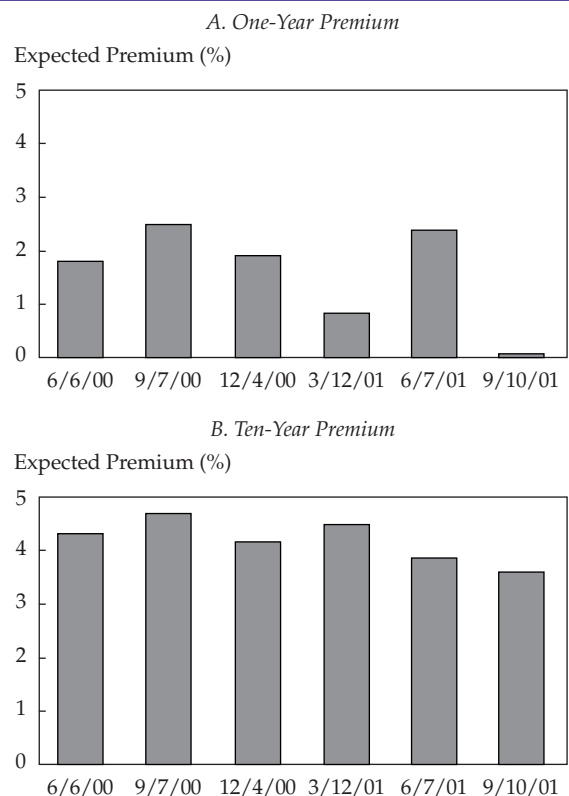
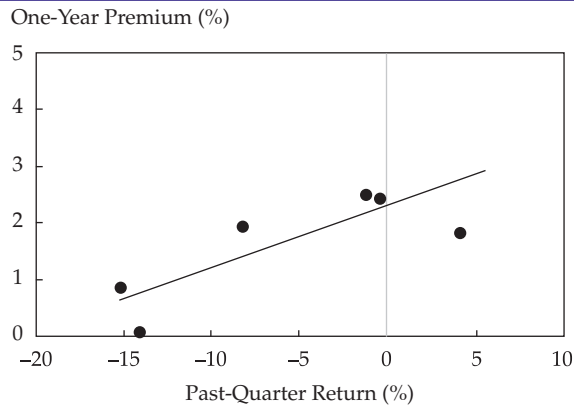


Figure 2 shows the influence of past returns on forecasts of 1-year premiums, and Figure 3 does the same for 10-year premiums. Past returns had a positive impact on 1-year forecasts and a very slight positive effect on 10-year forecasts. Past returns also had a weak negative effect on expected 1-year average volatility and a strong negative effect on disagreement. They had a strong positive effect on expected skewness. Negative returns led to more negative skewness in the forecasts.

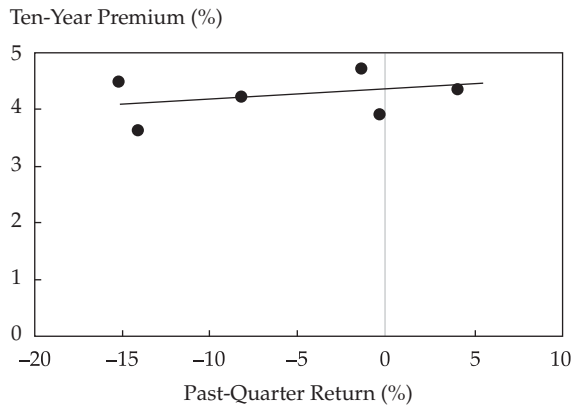
Turning to the effect of expected rather than past returns, Harvey showed in Figure 6 that the average

Figure 2. One-Year Risk Premium and Recent Returns



Notes: $y = 0.1096x + 2.3068$; $R^2 = 0.7141$.

Figure 3. Ten-Year Risk Premium and Recent Returns



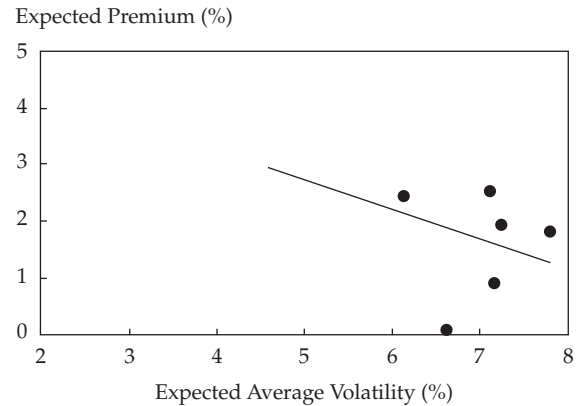
Notes: $y = 0.0179x + 4.3469$; $R^2 = 0.1529$.

of individual volatilities is weakly *negatively* related to expected 1-year returns.¹ One-year expected returns were found to be strongly negatively related to disagreement volatility, as shown in Figure 7. This finding may seem counter to the usual risk-expected return theories, but the finding is for very short term forecasts. For the 10-year horizon shown in Figure 8, however, expected returns are strongly *positively* related to disagreement—which is consistent with the way we usually think about risk and expected reward.

Harvey reported the impact of the events of September 11, 2001, in Table 1. After the crisis, the CFOs revised expected returns for the 1-year forecasts downward. For both the 1-year and the 10-year forecasts, expected volatility increased after the crisis.

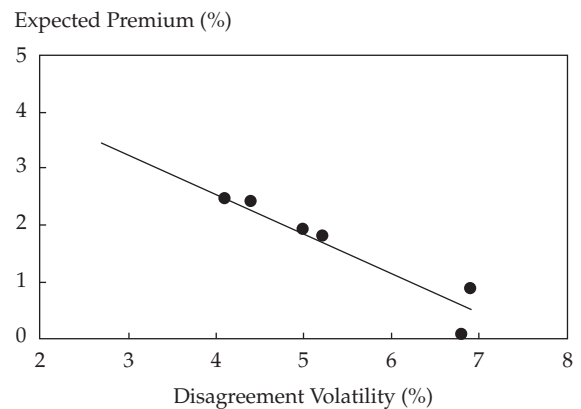
¹ Table and figure numbers in each Summary correspond to the table and figure numbers in the full presentation.

Figure 6. Expected Average Volatility and Expected Risk Premium: One-Year Horizon



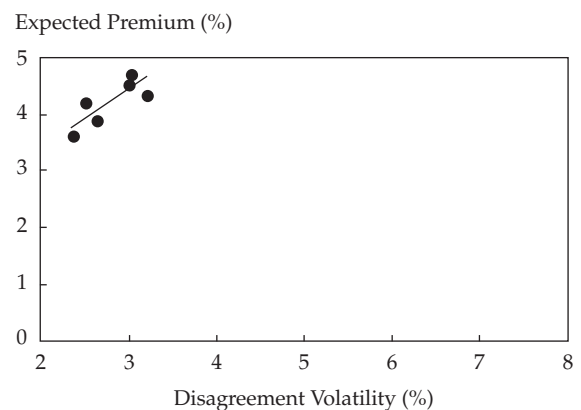
Notes: $y = -0.5178x + 5.2945$; $R^2 = 0.2538$.

Figure 7. Disagreement Volatility and Expected Risk Premium: One-Year Horizon



Notes: $y = -0.6977x + 5.3410$; $R^2 = 0.9283$.

Figure 8. Disagreement Volatility and Expected Risk Premium: Ten-Year Horizon



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Mean premium	3.63 %	4.82 %
Disagreement volatility	2.36	3.03

Summarizing, Harvey presented the following conclusions:

- Survey measures of expectations provide useful alternatives to statistical measurements.

- Return forecasts are positively influenced by past returns—what John Graham and Harvey (2001a) call “expectational momentum.”
- Expected volatility is negatively related to past returns.
- Individual volatilities seem very low; the respondents seem very confident in their forecasts.
- Time horizon makes a big difference. There is a positive relationship between risk and expected return but only for long-horizon forecasts.

In closing, Harvey expressed doubt that the CFOs were actually using their 1-year forecasts for hurdle rates in 1-year project evaluations. He suggested that there is a difference between what CFOs believe will happen to the market next year and the rate of return they would accept for a new project. The 10-year forecasts are probably closer to what the CFOs are using for the cost of capital.

Implications for Asset Allocation, Portfolio Management, and Future Research: Discussion

Roger Ibbotson (Moderator)

Robert Arnott

John Campbell

Bradford Cornell

William Goetzmann

Campbell Harvey

Martin Leibowitz

Thomas Philips

William Reichenstein, CFA

ROGER IBBOTSON (Moderator)

I was particularly pleased to see Campbell Harvey's paper because we have seen surveys of financial analysts, individuals, and economists (such as Welch's 2000 survey of financial economists), but the Graham and Harvey (2001a, 2001b) survey breaks new ground by surveying a particularly astute group. The results of their survey bring fresh information to the table. The survey was also well designed, which gives us confidence in the data.

I think each of us understands that we are concerned with equity risk premiums looking forward, but the distance we are looking ahead, our horizons, may differ. And today we have had both discussions—looking short term and looking out long term. The differences between the short-run and the long-run risk premium were certainly brought out by Rajnish Mehra [in the "Current Estimates and Prospects for Change" session] and are highlighted in the Graham and Harvey work.

I would like to present a few ideas from a paper that Peng Chen and I wrote (Ibbotson and Chen 2002) that uses much of the same data that Rob Arnott used but interprets the data almost completely differently. One of the reasons for the lack of overlap in interpretations is that Rob's primary focus is a short-run prediction of the market.

Figure 1 is yet another P/E chart—this one based on the Wilson and Jones (forthcoming 2002) data because their earnings data match the S&P 500 Index earnings data. The S&P 500 had very low, not negative

but very low, earnings in the 1930s, and the actual maximum P/E is off the chart for that period. Figure 1 begins with a P/E, calculated as price divided by prior-year earnings, of 10.22 in 1926 and ends with a P/E of 25.96 at year-end 2000 (the October 2001 P/E, excluding extraordinary earnings, is 21); that growth from about 10 to the most recent P/E is an important consideration in the forecast I will discuss.

The forecast that Peng and I are making is based on the real drivers of P/E growth. We focus on the contribution of earnings to P/E growth and on GDP. Table 1 shows the historical average nominal return for stocks over the 75-year period of 1926 through 2000 to be 10.70 percent. We can break that nominal stock return into its contributing components: about 3 percentage points (pps) inflation, and so forth. The P/E growth rate from a multiple of about 10 in 1926 to a multiple of almost 26 in 2000 amounts to 1.25 percent a year. When we make our forecasts, we remove that historical growth rate because that P/E jump from 10 to 26, in our opinion, will not be repeated. The "Earnings Forecast" column in Table 1 shows what history was without the P/E growth rate; that is, the forecasted return is 1.25 pps less than the historical return.

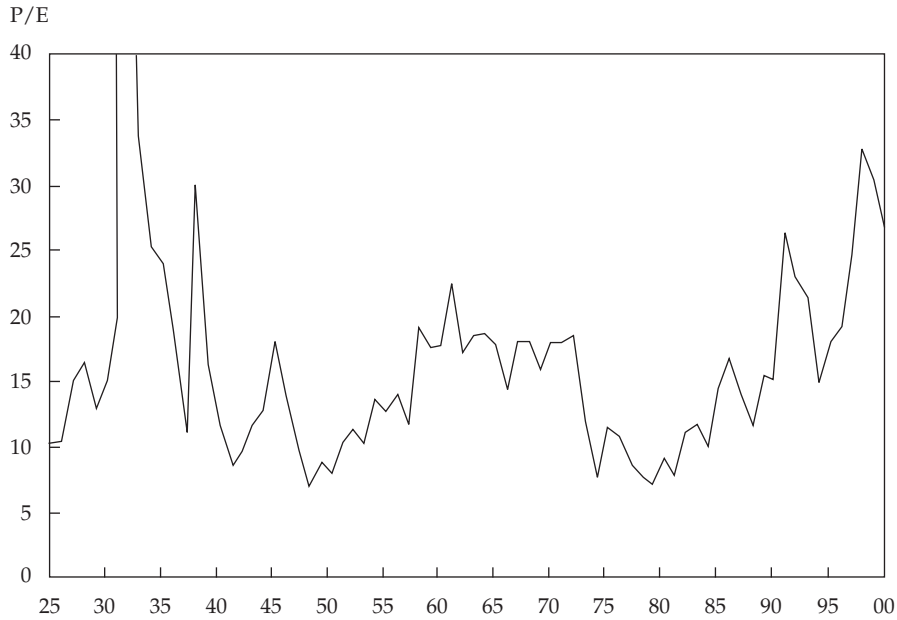
Table 1. Historical and Forecasted Components of Stock Returns, 1926–2000

Component	Historical ^a	Earnings Forecast
Income	4.28 pps	4.28 pps
P/E growth	1.25	—
Earnings growth	1.75	1.75
Inflation	3.08	3.08

^aTotal historical return for the period is 10.70 percent; data do not sum to that total because of the geometrical mathematics used.

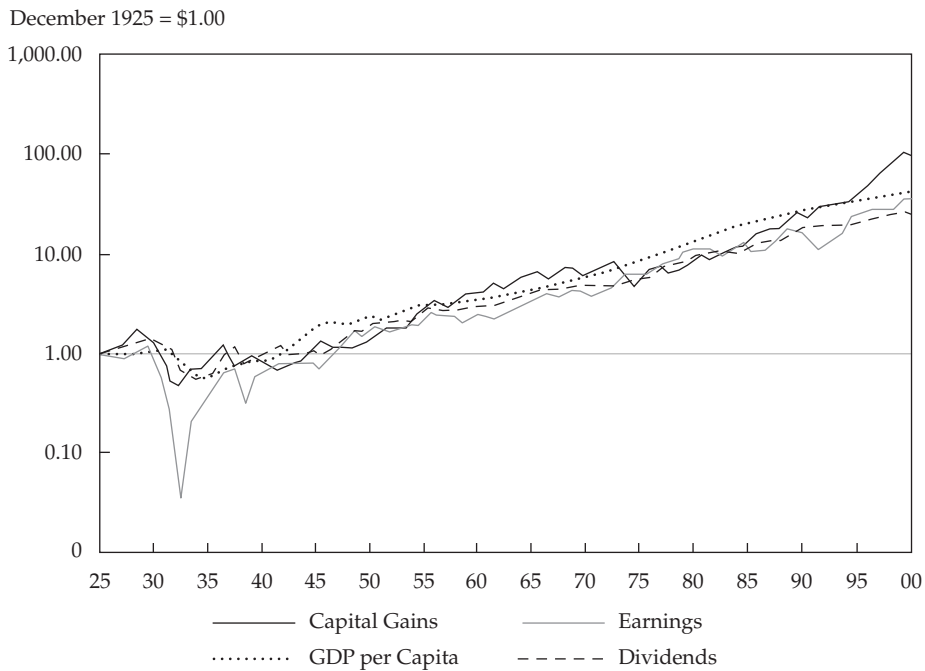
Figure 2 provides the historical growth of per capita GDP and of earnings, dividends, and capital gains on a per share, not aggregated, basis. All are indexed to \$1 at the end of 1925. The capital gains grow to about \$90 at the end of 2000—the most growth of any of the measures shown. Earnings are less because of the increase in the P/E multiple. The \$90 is the \$36 multiplied by 2.5, which was the P/E

Figure 1. The P/E, December 1925–December 2000



Note: The P/E for December 1932 was 136.5.

Figure 2. Historical Growth of per Capita GDP and of per Share Earnings, Dividends, and Capital Gains, December 1925–December 2000



Note: At end date, capital gains were \$90.50, GDP per capita was \$44.10, earnings were \$35.60, and dividends were \$24.20.

change from 10 to 26. The line for GDP per capita shows that the economy (on a per capita basis) has outgrown earnings by a small amount over the entire period. And finally, the growth in dividends trails the pack. So, I very much agree with the comment that Bill Reichenstein made earlier today that dividends are not a good forecasting tool; they grow the most slowly and even distort the picture for earnings growth [see “Current Estimates and Prospects for Change: Discussion”].

I am struck by how tied together each data series is—how the stock market is related to the economy, which is related to earnings, which are related to dividends. Although the link between earnings and dividends is a little less close than the other links, it is still there. One of the reasons Peng and I wanted to carry out this type of analysis is that the economy *should* be reflected in the stock market. And in fact, the separation in their behaviors is solely the result of the changing P/E, which we have thus removed from our forecasts. The P/E rose from 1926 to 2000 for a reason, but that reason will not continually recur in perpetuity. For that annual growth rate in the P/E multiple of 1.25 percent a year to continue, to assume that it will replicate, would mean that in another 75 years, the P/E will have grown to 62.

Figure 3 shows why dividends are not a good tool for forecasting the future. Dividend yields started the period at 5.15 percent and averaged 4.28 percent over the past 75 years; if you include the data for the 19th

century, the historical average dividend yield is much higher. Every time we found a dividend for the 19th century, it seemed to be 100 percent. The dividend yield has now dropped to 1.10 percent (the most recent year would push it up somewhat). Thus, a long-run secular decline has occurred in the dividend yield, which was largely caused by the decreasing payout ratio. As Figure 4 shows, the payout ratio, which began the period at 46.68 percent and averaged almost 60 percent over the 1926–2000 period, is now 31.78 percent.

Several reasons could explain the trend toward lower payout ratios. We interpret the trend as an issue of trust and changing attitudes about trust. As investors place more trust in the companies in which they invest and in the financial market system, shareholders no longer require that the companies pay all of their earnings to the shareholders; the discipline that dividends were designed to impose on corporations is gradually falling by the wayside. Another possible reason for the trend toward lower payout ratios is that, of course, dividends and capital gains (the fruit of reinvested corporate earnings) are taxed differently—providing an incentive for shareholders to relax their desire for company earnings to be paid out as dividends. Moreover, today, earnings can be taken out in many forms, such as share repurchases, buy-outs in a merger or acquisition, or investment in internal projects of a company. I predict that these myriad forms of paying out earnings will remain. A

Figure 3. Dividend Yield, December 1925–December 2000

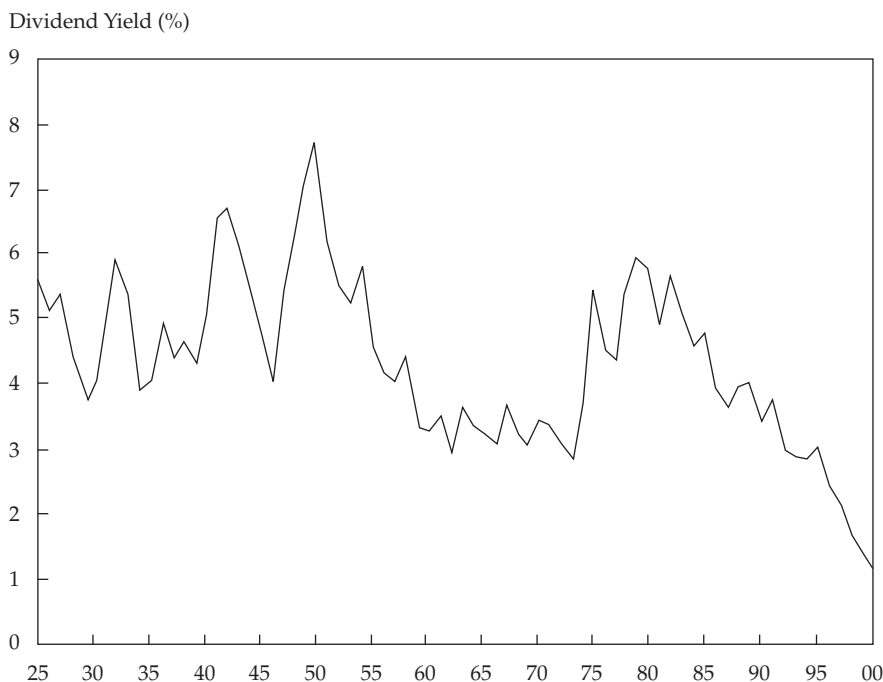
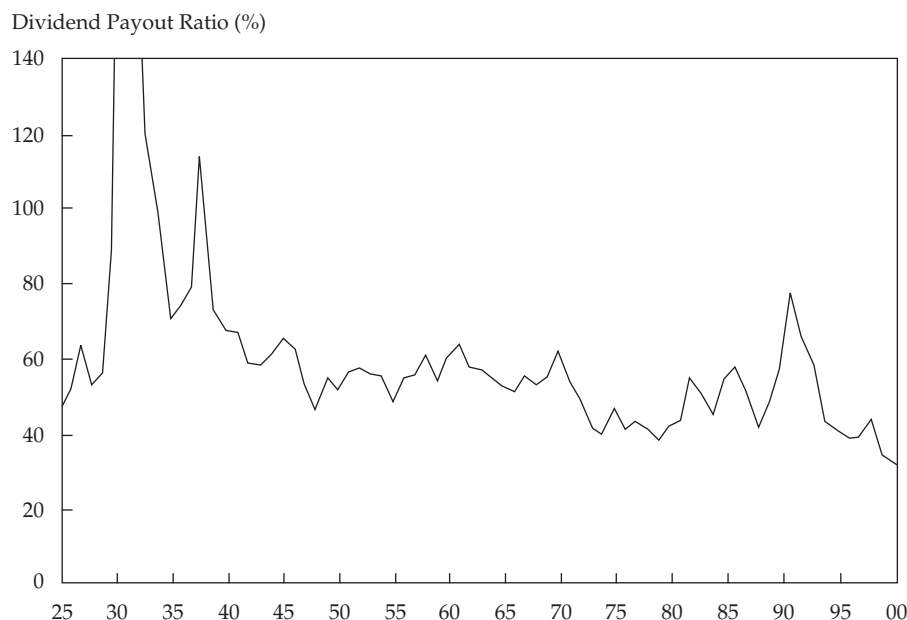


Figure 4. Dividend Payout Ratio, December 1925–December 2000



Note: The payout ratio as of December 1931 was 190.52 percent; as of December 1932, it was 929.12 percent.

larger and larger portion of companies in the market are not paying earnings out in the form of dividends. For example, the technology companies do not pay out any of their earnings as dividends. Thus, the payout ratio is not stable, and we may see it continue to fall.

A contender in the race to be a reliable forecasting tool (one that a number of people have already discussed today) is the dividend yield model in one of its many forms. If you could accept the dividend yield model by itself and with its purest assumptions—that is, the dividend yield plus dividend growth, assuming constant growth—the model would be a forecast of the stock market. But there are three problems with the pure dividend yield model that we must make adjustments for if the model is to be useful for forecasting. The first two problems are potential violations of Modigliani and Miller theory.

I am assuming that M&M holds true. (Despite what some of you have said about how dividend payouts do not seem to be reinvested in anything at all, I am clearly on the other side of that argument. If there is any truth to that supposition, however, that theory needs further investigation.) So, the first problem with some forms of the dividend yield model is that they violate M&M because they assume you can add the current dividend yield (which is now 1.10 percent) to historical dividend growth. Historical dividend growth underestimates historical earnings growth, however, because of the decrease in the pay-

out ratio. Dividends have run slowest in the growth race because the payout ratio has continually dropped.

The second problem with using the dividend yield model as a forecasting tool (and it is, again, a violation of M&M) is that if the low payout ratios of today (31.8 percent) were reflected in the historical series, the percentage of earnings retained would have been higher and, therefore, historical earnings would have grown faster than observed. In short, the first problem is that dividend growth has been too slow historically, and the second problem is that with further earnings retention, historical earnings growth would have been potentially faster than observed.

The third problem with the dividend yield approach is the high P/E multiple observed today—over 25. Unlike some of you, I am going to assume efficient markets, which in this case I take to mean that the current high P/E implies higher-than-average future EPS growth.

My estimate of the average geometric equity risk premium is about 4 percent relative to the long-term bond yield. It is, however, 1.25 percent lower than the pure sample geometric mean from the risk premium of the Ibbotson and Sinquefeld study (Ibbotson Associates 2001).

We have had some debate today on future growth rates—specifically for the 10-year horizon. Data that Peng and I are studying provide some support for the tie between high P/Es and high future growth. One

of the problems with the 10-year horizon is that 10 years is not really long enough to encompass many independent events.

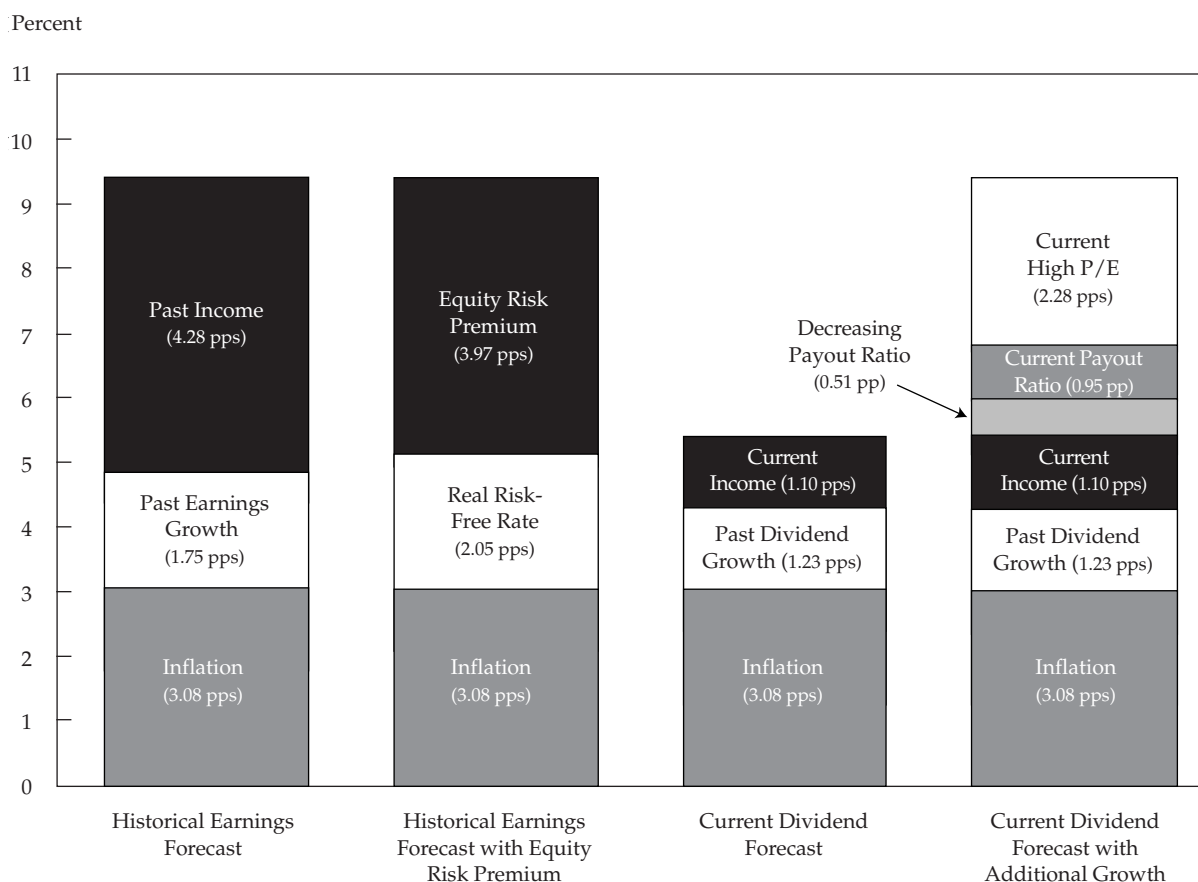
The extreme end of the spectrum of proponents of the dividend yield model would support using past dividend growth to forecast future dividend growth, then add current income. (Of course, that method almost wipes out the risk premium, and in some ways, it is actually similar to what Rob Arnott presented.)

In our response, we make three adjustments to the dividend yield model shown in the third column (“Current Dividend Forecast”) of Figure 5. These are shown in the fourth column (“Current Dividend Forecast with Additional Growth”). We add 0.51 pp so that historical dividend growth matches historical earnings growth, we add an additional 0.95 pp because of the extra retention associated with the current record low payout rate, and finally we add 2.28 pps to future earnings growth to reflect the current high P/E that we assume forecasts higher earnings growth.

What about long-term earnings growth? Corporate America is likely to proceed in the next quarter century as it did in the previous 75 years. Corporate cash will be used for projects, investments, share repurchases, and acquisitions, but less and less will it be used for dividend payouts. Future earnings growth will be higher than past growth because of lower dividend payouts and the high current P/E. For the next 25 years, I predict (1) stocks will outperform bonds, (2) increased earnings growth will offset future low dividend yields, (3) the P/E jump from 10 to 26 will not repeat, and (4) the stock market return will provide more than 9 percent a year over the 25-year period.

JOHN CAMPBELL: When you make the adjustments, aren't you assuming not only efficient markets but also a constant discount rate? If so, you are assuming the answer. We are trying to find out what the discount rate is, but you assume the discount rate in your calculation. If so, aren't you bound to come up with an answer for the end that is the same as historical norms going in?

Figure 5. Historical versus Forecasts Based on Earnings and Dividend Models



IBBOTSON: True. In addition to assuming an efficient market (M&M), we are not assuming that the discount rate is dynamic. We are assuming it to be unknown, and we are searching for the single discount rate that best describes history. The presumption is that history can be extrapolated forward. It could be considered a reconciliation between the two approaches. Certainly, our quest is debatable.

BRADFORD CORNELL: I have some questions for Campbell Harvey. Are CFOs really not using their one-year-horizon market forecasts in evaluating their internal investments? Maybe the one-year market forecast they provide you is just a throw-away number; they are so uncertain about it that they do not incorporate it into any decision they make. If they really believe that the equity risk premium is zero today, shouldn't they be issuing stock?

CAMPBELL HARVEY: I think this survey gives us respondents' guesses of what is going to happen in the market; it does not necessarily map into what they are going to do in terms of their real project evaluations at a one-year horizon. In a recent working paper by Jagannathan and Meier (2001), which is based on some older work by McDonald and Siegal (1986), they say people tend to have higher hurdle rates than what the capital asset pricing model (CAPM) would suggest. CFOs are looking for the best projects, internal investments that throw off the best return, and there is no way they are going to accept a project with a rate of return equal to the T-bill rate—even if they expect next year's market return to be basically the same as the T-bill's return. So, what the data suggest to me is that there is a big difference between the short-horizon expectation of return and the hurdle rate one would actually use in terms of project evaluation. Of course, I want to go deeper into this problem by asking the survey participants for more details.

ROBERT ARNOTT: One would assume that to arrive at the estimated required return of any new commitment, a "credibility" hurdle rate is added on top of the cost-of-capital hurdle rate. Those cost-of-capital hurdle rates are always optimistic, so the credibility rate is added and is part of where the reported hurdle rate in the responses comes from.

MARTIN LEIBOWITZ: Just one clarification: How did your 10-year risk premium, 4.5 percent, relate to the hurdle rate? Do you have any evidence of what that longer-term hurdle rate is?

HARVEY: For the 10-year horizon, the risk premium reported is closer to the hurdle rate for internal projects than for the 1-year horizon. We don't have

much information about the longer-term hurdle rate, but the next phase of my research with John Graham will be interviewing the CFO participants to shed additional light on these issues.

WILLIAM GOETZMANN: I was very excited to see Campbell Harvey's paper—to see more interesting data about dispersion of opinion. I know that in one of your earlier papers—the one on the market-timing ability of investment newsletter writers (Graham and Harvey 1996)—you unexpectedly found dispersion of opinion that had some forecasting ability. Cragg and Malkiel (1982) also found some dispersion in analysts' forecasts in relation to risk. Also, Massimo Massa and I have been finding some information about dispersion related to price effects and so forth (Goetzmann and Massa 2001). What particularly strikes me in looking at your results is the consistent message that this dispersion of opinion is having interesting effects that we ought to explore. If you are going to be talking to these CFOs, it would be great to find out more about the basis for the dispersion. It is an interesting potential area of research.

HARVEY: We have a lot of data on earnings forecasts, but I am more interested in the dispersion than the actual forecasts. An older paper by Frankel and Froot (1990) looked at dispersion of beliefs in terms of currency forecasting. It is very impressive. So, I agree that this area is worthy of more research.

THOMAS PHILIPS: I want to address the question about forecasts versus hurdle rates by describing an experience that I had. When I talk to our corporate clients, I often ask if they need help estimating their cost of capital (which, of course, is the same as the expected return) and I ask how they do it currently. Some tell me that they use the CAPM, while others say they use a more complicated factor model. But one answer stands out for its simplicity and its brilliance. At National Service Industries, an executive told me that his cost of capital was 10 percent. I asked him how he knew that it was 10 percent. He replied that he did not *know* that it was 10 percent. So, I queried further: "Why, then, do you assert that it is 10 percent?" He replied, "In my world, the cost of capital is not very important in terms of making new investment decisions. We have a hurdle rate to make that type of decision. The cost of capital is important to us because the lines of business that we are in are not fabulously profitable, and the simplest mistake we can make is to squander the capital we have invested in them. The one thing I want to do is to have every employee understand that capital is a real input and that it is incredibly easy to squander. When I use 10 percent as the cost of capital, everyone from the

janitor to the CEO can apply it. They can move a decimal point; they can divide by 10. So, I can explain to them in simple terms that \$1 million worth of equipment sitting idle represents \$100,000 of real money going down the tubes every year. And that ability is much more important to me and to the company than having the right answer.” Theoretically, he has the wrong answer, but in spite of that, his answer and approach are absolutely brilliant.

The other comment that I want to make is an observation on the difference in earnings growth rates. Roger Ibbotson is showing it growing close to per capita GDP.

ARNOTT: No, he has it growing faster than GDP.

PHILIPS: Roughly the same rate.

IBBOTSON: Historically, it is the same.

ARNOTT: But now the payout ratio is lower, so earnings would have to grow faster. Earnings growth is going to gain on GDP on a per share basis, not necessarily on an aggregate basis as Bradford Cornell was talking about.

WILLIAM REICHENSTEIN: Going back to what Rob Arnott said about taking another look at tactical asset allocation. Let’s say that over the next 10 years, stocks, bonds, and cash will all produce a 10 percent rate of return. It seems to me the 10-year return should not make any difference; the asset-allocation decision is relatively insignificant at that point.

ARNOTT: Correct, the policy asset allocation decision is insignificant. For rebalancing to add value, for tactical asset allocation to add value, the absolutely crucial premise is that reversion to the mean will occur in at least a weak form.

REICHENSTEIN: That is when you pick up your alpha?

ARNOTT: Right. The presumption is based on a long-term historical record for live TAA experience. Even when it did not add value (in the 1990s), it did produce alpha. If there were not some weak reversion to the mean at work in the 1990s, it would not have produced an alpha.

LEIBOWITZ: Why do you say policy allocation is invariant? Even if you have zero difference in returns, you still have volatility.

ARNOTT: I am assuming geometric, not arithmetic, returns. If we assume arithmetic returns are the same, then the volatility differences carry a cost. If we assume the geometric returns are the same, then the

return-maximizing portfolio is the risk-minimizing portfolio, which would probably have an allocation of only 10–20 percent equities. But the difference in returns would be tiny, so whether the allocation was 20/80 or 80/20 would not make much difference in the return.

LEIBOWITZ: But you would not have much in equities?

ARNOTT: This message is not welcomed with open arms by investors or investment practitioners. It has not been good for First Quadrant’s business for me to publish this sort of stuff. Some consultants are annoyed because we are saying, basically, that the assumptions they are endorsing are wrong. Clients don’t want to hear it because we’ve been correct for the last year and a half, and the losses hurt. When we first proposed the idea, it was viewed as slightly flaky, but since then, it’s been on target—which has made some people even angrier.

GOETZMANN: I’m a bit confused. Are you talking about just *your* track record or evidence about TAA in general? I haven’t seen any empirical evidence indicating that, on average (or even in the tails), any tactical allocators have been successful.

ARNOTT: I am speaking on the basis of our track record and what little information I can garner about competitors’ track records. The comparative studies, like the one that Tom Philips did (Philips, Rogers, and Capaldi 1996), have dwindled to next to nothing because no one is interested in TAA. Our founding chairman was fond of saying, “Don’t buy what’s easy to sell. Do buy what’s tough to sell.” Well, TAA is tough to sell right now. I think it is an interesting idea that has fallen from favor in a circumstance where, prospectively, it is probably going to produce the kind of results that we had in the 1970s, which were breathtaking, just breathtaking.

PHILIPS: Let me comment on that. In the paper of mine that Rob Arnott is referring to, I took the actual live track records of every domestic TAA manager (about a dozen of them, and they had 95 percent of the assets under management in TAA at the time) and performed Henriksson–Merton and Cumby–Modest tests for timing skills. I found that in the 1970s, TAA was very successful. Then, in the 1980s, the results become a little mixed. If you include the period up to and including the crash of 1987, *all* the TAA managers added value; after the crash, no one added value. But here’s an interesting twist to the story: Let’s say a genie came to you once a quarter or once a month, take your choice, from 1980 onwards, and whispered “buy stocks” or “buy bonds” in your ear—and the

genie was never wrong. And let's say you can make the appropriate portfolio changes without transaction costs. By how much did the genie outperform a simple 60/40 mixture of stocks and bonds? It turns out that the genie's outperformance went down enor-

mously from the precrash to the postcrash period. It dropped from about 24 percent a year to about 15 percent a year. In effect, the genie got a lot less prosperous after 1987, so it's not surprising that TAA managers found themselves in trouble.

Summary Comments

Robert Arnott
John Campbell
Peng Chen, CFA
Bradford Cornell
William Goetzmann
Brett Hammond
Campbell Harvey
Roger Ibbotson
Martin Leibowitz
Rajnish Mehra
Thomas Philipps
William Reichenstein, CFA
Robert Shiller
Kevin Terhaar, CFA
Peter Williamson

MARTIN LEIBOWITZ: I think it might be interesting to just go around the table for any last comments on our topic, the equity risk premium, or for any comments on any of the papers presented today.¹

BRETT HAMMOND: I would like to hear more discussion from Roger Ibbotson and Rob Arnott. As I have listened to the presentations today, I have been trying to decide what we could say if we were charged as a group with coming to some consensus. I'm going to assume the role of the naive observer, and in that role, I can say I have learned that in some areas, we are talking past each other and in other areas, once we clarify the definitions (or what is being measured and how), we are closer together. That understanding is useful, but what is the next step in educating our colleagues and practitioners? What would we want to tell them about their problem, which is, of course, estimating the equity risk premium looking forward? I have been wanting to ask this question all day, so now I will: What would you tell them about the equity risk premium?

¹For Martin Leibowitz's summary of academic and practitioner research on the equity risk premium, see the Webcast of his presentation to "Research for the Practitioner: The Research Foundation Pre-Conference Workshop" held in conjunction with the AIMR 2002 Annual Conference. The Webcast is available in summer 2002 at aimr.direct.org.

ROGER IBBOTSON: What you say is to the point. First, we see a need for clarification of what we mean by the equity risk premium: I think all of us in this room see it as an expectation, not a realization; if we look at realizations, it's to help us understand expectations. But not everybody outside the room understands this distinction.

The second issue is the use of "arithmetic" versus "geometric." Every time we make a forecast, we should say whether the forecast is arithmetic or geometric and which risk-free rate we are using—U.S. T-bills, the long bond, or TIPS.

Third, we need to distinguish between yields and returns. Jeremy Siegel, for example, used realized returns, whereas others today used realized yields.

Fourth, we should always specify the forecast horizon—whether we are talking about a short or a long horizon. The risk premium for a short horizon is basically about timing, an attempt to judge whether the market is currently over- or undervalued; the risk premium for the very long horizon provides a more stable concept of what the risk premium is—namely, the long-term extra return that an investor is expected to get for taking risks, assuming the market is fairly valued.

If we could at least get these definitions delineated and clarified and let everybody know what the definitions are, it would help identify the differences among us. We are actually much more of one mind than some might think. And the theoretical analyses actually come closer to the empirical results I might have imagined before this conference.

The 4 percent (400 bps) equity risk premium forecast that I have presented here today is a geometric return in excess of the long-term government bond yield. It is a long-term forecast, under the assumption that today's market is fairly valued.

WILLIAM REICHENSTEIN: I want to make a comment in terms of asset allocation based on the geometric difference between future stock and future bond returns. Let's say that the real return on stocks is expected to be 4 percent. Of course, the numbers would depend on the assumptions used; if you use the dividend model, the real return might be 2.5 percent, and with the earnings model, it might increase to 4 percent, but in either case, we are talking about a number well below the historical 7 percent real return on stocks. If we are looking at a real return on stocks of 4 percent and a real return on bonds of 3

percent, the equity risk premium is about 1 percent, which is much lower than in the past. So, the expectation for future equity real returns is down. But for a 50/50 stock/bond portfolio, if you use the historical Ibbotson numbers of 7 percent for stocks and 2 percent for bonds, then your historical real return on a 50/50 portfolio is 4.5 percent. How much worse off are you today at an estimate of 4 percent real return on stocks and 3 percent real return on bonds? That 50/50 portfolio has 3.5 percent real return instead of 4.5 percent, and that is only a 1 percentage point difference. Part of the reason the equity risk premium is lower, it seems to me, is because the real returns on bonds are up.

ROBERT ARNOTT: That's a very good point. The 4.5 percent versus the 3.5 percent expected *portfolio* return invites the question: Why is the actuarial community allowing sponsors to use 6.5 percent as an actuarial real return assumption for their aggregate balanced pension funds? The average nominal return is 9.3 percent, and the average inflation assumption is 2.8 percent. I would say that assuming a 6.5 percent real return is irresponsible and dangerous regardless of whether the reasonable expectation for real return going forward is 4.5 percent or 3.5 percent.

KEVIN TERHAAR: I think of the risk premium as most appropriately viewed as a discount rate element corresponding to a long horizon and relative to a risk-free rate, *commensurate with the asset's risk*. The risk premium issues that we have been discussing today are not unique to the U.S. equity market. Equities or bonds, or any other asset class for that matter, should be discounted in light of the risks that the asset entails. Although there seems to be some agreement on definition and, to a lesser extent, expectations, we are still left with a question that is one step removed from the equity risk premium: What is the appropriate price of risk as we look to the future? Even if we can agree that risk is more stable and thus more easily forecastable than return, and we are able to develop agreed-upon and reasonable forward-looking risk estimates, the issue of the appropriate *price of risk* still exists. Ultimately, it is this price of risk that determines the risk premium, not only of U.S. equities, but also of any other asset class. The risk premium on the domestic equity market should not and cannot be viewed in isolation.

LEIBOWITZ: In response to Brett Hammond, I'm very impressed by the level of consensus on the view that earnings can grow only at a somewhat slower rate than GDP per capita and that no one seems to feel it can grow much more—except Roger Ibbotson,

who thought EPS could grow faster than GDP because of extra earnings retention and the implicit growth estimate inherent in the high recent price-to-earnings ratio. The fact that we're basically in agreement that earnings are tightly bound to the growth in the economy has, I think, a lot of implications. Also, I think we can agree that the distinction between arithmetic and geometric is important in terms of the way these concepts are discussed and analyzed. Another important point is that the term structure that is being used to analyze the risk premium must be defined. We also need to keep in mind that the estimation error over the short term is very, very high. So, our views, at least our expectations, may be more convergent over time, but the differences still remain.

Another thing that is surprising is the disconnect between the low growth assumption and the risk premium we tend to believe in, or at least corporate executives tend to believe in. Historically, the risk premium has been more than 5 percent, which may be tough to get in the future with the earnings growth numbers that have been cited today. I think we've come to some important agreements here.

I am troubled, however, by one aspect we haven't explored: Given the growth rate of GDP (the rate of all the corporate profits—including all the entrepreneurial profits that are not captured in the public market, all the free enterprise profits in the economy), how much of the earnings has to be reinvested to sustain that growth? That's a critical equilibrium question. Roger is the only person who addressed it, which he did in terms of his historical study. I think this point is worthy of a lot more thought.

ARNOTT: In terms of the lessons learned today, a tidy way to look at the whole returns picture is to hearken back to the basic notion that the real return on stocks has just three constituent parts—changes in valuation levels, growth, and income (whether income is dividends or dividends plus buybacks). We typically know the yield, so much of the discussion gets simplified to a reexamination of two key issues: (1) Is current pricing wrong? Should valuation levels change? (2) What growth rate is reasonable to expect? As you saw in the rather sharp dichotomy between my formulation for growth and Roger Ibbotson's formulation for growth, there's plenty of room for dialogue—in fact, immense room for dialogue.

A related aspect I think is interesting to observe is that, although there are a whole host of theories relating to finance, some of them elegant, brilliantly crafted, and sensible formulations of the way the world *ought* to work—the capital asset pricing model and Modigliani and Miller being two vivid examples—comparatively few people believe that the

world actually works in exact accord with any such theories. We've seen tangible evidence that M&M, while a fine theory, doesn't necessarily work intertemporally. And we know that the CAPM in its raw form doesn't fit the data very well. This doesn't make it a bad theory; it's a wonderful theory and a wonderful formulation of the way the world ought to work. Similarly, the notion that higher P/Es should, in an efficient market, imply faster future permanent growth makes sense. It's an intuitive theory. Does it stand up to historical testing? No.

A similar lesson I think we can take away from today is that the theory and the reality of the risk premium puzzle differ. There are a host of theories that relate to the risk premium puzzle and, from our views on the risk premium, relate to the asset allocation decision, but the theories don't stand up to empirical tests. A very interesting area of exploration for the years ahead will be to try to find a theoretically robust construct that fits the real world.

CAMPBELL HARVEY: I was struggling through the morning just with the vocabulary related to the risk premium: It depends on the horizon; it depends on the risk-free rate; it's a moving target through time; it's conditional; it's unconditional. I now have a better understanding of these concepts and the difficulties in defining them. It is extraordinary that, given the importance of the definitions of these variables, there is so much disagreement in terms of approach. Indeed, I have to teach this material, and it is a difficult topic for the students. We talk in class about the risk premium, but we also have to take a step back and define risk, which is extraordinarily difficult to do.

We have talked today about the current state-of-the-art models. There is a burgeoning literature on different measures of risk, and we are learning a lot from the new behavioral theories. So, we are moving forward in our understanding of the risk premium. Indeed, some of the foremost contributors to this effort are in this room. And I think more progress will be made in the future. It is somewhat frustrating that we are not there yet. I cannot go into the classroom or into the corporate world and say with some confidence, "*This is the risk premium.*"

ROBERT SHILLER: I was thinking about the ambiguity of our definitions of the equity risk premium and about what we mean by expectations. We tend to blur the concepts of our own expectations with the public's expectations and with rational expectations. And the interpretations we give to the concept of expectations have changed through time. The history of thought about expectations is interesting. I remem-

ber a 1969 article by Conard and Frankena about the term structure—before the rational expectations revolution—that asserted that there is no objective way to specify expectations in a testable model but by assuming perfect foresight. They wrote this after Muth (1961) wrote the first treatise on rational expectations but before it had any impact on the profession. Without access to the theoretical framework proposed by Muth, there was no concept at all of rational expectations. That was then, and now, today, 30 years later, we economists often seem to think that the word "expectations" has no other meaning than "rational expectations."

Economists today think expectation is the summation of $P_i X_i$, where P is the probability, but that is a very abstract concept that we've been taught. We can trace the word "probability" very far back in time, but it didn't always have all the associations that it has today. The word "probability" didn't even have the meaning that we attach to it now until the mid-1600s, when it seemed to suddenly explode on the intellectual scene. Before then, the word "probability" existed, but it meant "trustworthiness" and had no connection at all to our modern concept of probability. Suddenly, Blaise Pascal and others got people talking about probability, which led naturally to the concept of mathematical expectation.

Just as "probability" is not a natural concept, I think "expectations" is not a natural concept. When you do surveys and you ask people for their expectations, should we expect them to give us some calculation of mathematical expectations? In fact, their reaction to questions about their expectations often seems a sort of a panic: What are these people asking for? What kind of number do they want? I have to come up with a number fast! (Incidentally, a lot of people don't remember that John Maynard Keynes' first claim to fame was a 1921 book about probability in which he argued that people really don't have probabilities as we think of them today.²)

With all of these ambiguities, one starts to wonder what the equity risk premium is measuring. When I was surveying individual and institutional investors about their outlook for the market, I found that if I asked investors what they thought the DJIA would do in the next year, the average answer was +5 percent. But the PaineWebber/Gallup survey taken at the same time found that investors thought the DJIA would rise by 15 percent. That's quite a big discrepancy. So, I called Gallup and asked them if we could figure out the reason for such different results. As it turned out, the different survey responses were a function of the wording of the questions. The Gallup

² This work can be found in Keynes (1973).

poll was conducted by randomly telephoning people at the dinner hour. Their question was (more or less): What return do you expect on the stock market in the next year in percentage terms? My survey was conducted through a written questionnaire, and the specific question about the market was (more or less): “What do you think the DJIA is going to do in the next 12 months? Put a plus mark if you think it’s going to go up and put a minus mark if you think it’s going to go down.”

The critical difference is that I mentioned the possibility that the market might go down, so about one-third of my answers were negative. I called Gallup and asked them what fraction of their respondents said “Down.” And they said that there were so few down responses that they rounded them to zero. So, I was trying to figure out why they got so few negative responses. Well, the Gallup respondents were called at dinnertime, and maybe the person who called was somewhat intimidating, so respondents had to have some courage to say they thought the market return was going to be negative. In my survey, however, I brought up in writing a possible negative choice, and I got a lot of negative responses. So, I think reported expectations are very fragile.

In the investment profession, we’ve learned to have respect for psychologists and the concepts they use because they’ve learned a lot by studying how people frame their thinking and decision making. The concepts arising from this knowledge can be very helpful to us in our work. And psychologists deal with other attitudes related to expectations—aspiration, hope, regret, fear, and the salience of stories. All of these parameters are constantly changing through time. So, when you ask someone about their expectations, the answer they give will be very context sensitive.

With surveys, we’ve learned you need to ask exactly the same questions in exactly the same order on each questionnaire. Even so, you don’t know quite what you’re really getting because expectations have so many different definitions.

RAJNISH MEHRA: I want to make two quick comments. My first point is that valuation models help us structure the problem, but what breathes life into a valuation model are the forecasts, and these forecasts have huge conditional errors. Not many of the estimates for the equity premium that were given today were accompanied by the standard deviation of that estimate. That standard deviation is too important to be missing. For example, in my data relating the expected mean equity risk premium to national income, the standard deviation around that mean is

huge. Just giving a point estimate is not enough. The omission of the conditional error worries me.

My second point is that profound demographic shifts are going to be occurring in the United States, in terms of the Baby Boomers retiring, about which Ed Prescott and I wrote (1985). That phenomenon is going to lead to asset deflation, which has profound implications for the *ex ante* equity premium.

THOMAS PHILIPS: I have been very interested to see two broad strands of thought discussed today. One of these strands, exemplified by Rajnish Mehra, is the line of thinking in which the basic model involves human economic behavior, whether that behavior is utility maximizing or motivated by something else, and the effects of that behavior in the capital markets. The second strand is more empirical—constructing a point estimate for the equity risk premium—and it is exemplified by Rob Arnott’s and Roger Ibbotson’s work. I see two somewhat different challenges for these two strands, and ultimately, they have to meet in the middle so that we can build a unified theory.

For the economist, the challenge I see is related to Richard Feynman’s argument about why scientific imagination is so beautiful: It must be consistent. You cannot imagine just anything; it has to be consistent with classical mechanics, with quantum mechanics, with general relativity, and so on and so forth. Within this set of constraints, beautiful ideas are born that tie neatly into a powerful edifice. I see the challenge for financial economists as not simply explaining the equity risk premium but explaining a fairly wide range of economic phenomena within a unified framework. Instead of a patchwork of models, financial economics needs to look more like physics.

The challenge for the second group of people, those who provide the point estimates, is (as Rajnish Mehra correctly points out) to estimate some of the errors in our estimates and to be able to communicate all this information in a language that is accessible to the person on the street. In particular, we need to dissuade investors from using the sample mean as the best estimator of the true mean.

So, the two challenges are different, but the overarching challenge is to somehow unify the two approaches in a clean way that answers the question of what the equity risk premium is and makes tactical predictions.

BRADFORD CORNELL: I like to think more in terms of valuation and expected returns than in terms of the equity risk premium. The salient feature to me in that regard is that corporate profits after tax seem to be closely tied to GNP, particularly if the market is measured properly, in the aggregate and not limited

to the S&P 500 Index, so that what we have to value is not all that uncertain. However, the way we value earnings, as Rajnish Mehra pointed out, has changed quite a bit. Stock market value in the United States has varied over time from half of GNP to twice GNP, which is about where it is now. To say that earnings are twice GNP, we either have to say that the expected returns are low and are expected to remain low for the long term or that the market has simply made a mistake. The one point that I would make to practitioners, fund managers, and so forth, is that they cannot maintain a 6.5 percent actuarial assumption in light of these data.

PENG CHEN: I think there are probably two types of data: One type is what the companies and the economy reveal—the analysis that Roger Ibbotson and I are working on—and the other type is drawn from the investor’s point of view—how much the investor expects from a project or a security. What I think is really interesting is that the answers are going to lie between these two dynamics. How people adjust to the dynamics, how the dynamics change people’s behavior, and how that behavior affects the market are very important to observe. I think the reason we see the valuation of the market rise and fall is not necessarily because the entire investment community believes the actual risk premium has fallen or gone up or that risk rose or fell but because of this dynamic. Not all investors have to change their minds to affect market value. Maybe the dynamic affected only a small number or a certain group of investors; only a marginal number of investors have to change their minds. So, it would be interesting to see how the two sides work together dynamically.

PETER WILLIAMSON: One of the most interesting aspects of our discussion today is the areas of agreement and of disagreement. The benefit of identifying areas of disagreement is that it can lead to the search for the reason for the disagreement. It is fascinating to me how all of the findings or theory might be implemented. Can you imagine an active manager turning to his clients and saying, “You must understand that the growth in earnings of your portfolio can’t exceed GDP growth”? The client wouldn’t believe it, and the manager wouldn’t believe it. An active manager can’t afford to believe it. Or can you imagine a firm that sells S&P 500 indexed funds sending a letter to all of the shareholders saying that they must realize earnings cannot grow faster than GDP? I can’t imagine that message going out. So, what impact does all of the discussion we have had today make on the actual allocation of assets, the actual management of money? I don’t know. I don’t know

whether investors ever have to *really* understand the equity risk premium, whether it’s even in their best interest to understand it.

As for allocation, my sense is that different sectors of the investment community will do very different things in terms of asset allocation on the strength of the same expected risk premium. I think that the CREF participant who’s 25 years old—looking ahead 40 years to retirement, saving money—versus the investor who is 66 years old—in the process of “dis-saving,” consuming now—given the same expected rate of return on equity, might do very different things with their money.

Richard Thaler and I deal with the problem of college and university endowment funds. One would think that endowment funds should all be thinking very long term, but the decisions are made by people—who don’t live centuries and who, in fact, can be very embarrassed if the endowment has even one very poor quarter. For example, I am on the investment committee of a prep school, and years ago, the trustees agreed that the school should be much more heavily invested in equities, that the school should be thinking long term—but not yet. And each year, the suggestion is repeated, but the decision is: not yet.

It’s very, very difficult for people to think long term. Yet, to a large extent, what we’ve been talking about today is what’s sensible for the long term. Well, if people simply cannot think long term, then we are reduced to decisions for the short term. And the asset allocation implications may be very different for investors who cannot think much beyond the next quarter from the implications for those who, in theory at least, ought to be thinking about the next 50 years.

In short, I’m really puzzled about where all that we have discussed goes in terms of making any impact on investment behavior and on asset allocation.

JOHN CAMPBELL: My starting point is that we live in a world in which the forward-looking, *ex ante* equity premium that you might expect if you’re a thoughtful investor trying to be rational changes over time, and those changes have implications for the methods used to estimate the premium. We’ve discussed these estimation methods today, and I think we have quite a consensus that past returns can be very misleading so it is probably better to start with valuation ratios and adjust them for growth expectations.

If we live in a world in which these numbers—the real interest rate, the equity premium, and so forth—change over time, that has a big impact on asset allocation. So, I can’t resist plugging my forthcoming book with Luis Viceira (2002), *Strategic Asset*

Allocation: Portfolio Choice for Long-Term Investors. Brad Cornell's colleagues at UCLA coined the term "strategic asset allocation" to contrast with tactical asset allocation (Brennan, Schwartz, and Lagnado 1997). TAA is myopic; it looks at the next period, at the risk–return in one period. The idea behind strategic asset allocation is that if risk premiums are changing over time, the risks of different asset classes may look different for different horizons. You wouldn't get such an effect if returns were identically and independently distributed, but it can become quite important if the stock market is mean reverting or if real interest rates change over time.

I'm a little more optimistic than Peter Williamson is. I think there is some hope of influencing the practical world to think about these issues, because many of the rules of thumb that financial planners have used for years have this flavor. That is, the rules make more sense in a dynamically changing world than they would in an i.i.d. world. So, there's been a mismatch between academic research and practitioners' rules of thumb. We can close that gap if we

accept in our models of asset allocation that investment opportunities change over time. So, we might, with some additional work, be able to narrow the gap between how practitioners think and how academics think.

WILLIAM GOETZMANN: The thing that struck me about our discussion today is that, with the exception of Campbell Harvey's paper, almost everything we're doing is an interpretation of history—whether it's historical valuation ratios, arithmetic means, or what have you. That basis for argument is exciting but has its limitations. History, after all, is a series of accidents; the existence of the time series since 1926 might itself be an accident. So, I'm more convinced than ever that we've got to find a way out of the focus on U.S. historical data if we want to solve some of these questions and to reassure ourselves, if indeed we can, that the equity premium is of a certain magnitude.

LEIBOWITZ: Thank you all.

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