

**EXHIBIT NO. ___(MJS-1T)
DOCKET NO. UE-11___/UG-11___
2011 PSE GENERAL RATE CASE
WITNESS: MICHAEL J. STRANIK**

**BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION,**

Complainant,

v.

PUGET SOUND ENERGY, INC.,

Respondent.

**Docket No. UE-11___
Docket No. UG-11___**

**PREFILED DIRECT TESTIMONY (NONCONFIDENTIAL) OF
MICHAEL J. STRANIK
ON BEHALF OF PUGET SOUND ENERGY, INC.**

JUNE 13, 2011

PUGET SOUND ENERGY, INC.

**PREFILED DIRECT TESTIMONY (NONCONFIDENTIAL) OF
MICHAEL J. STRANIK**

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22

I. INTRODUCTION1

II. TEST YEAR FINANCIAL STATEMENTS AND RATE BASE2

III. CAUSES OF THE NATURAL GAS REVENUE DEFICIENCY4

IV. NATURAL GAS PRO FORMA AND RESTATING ADJUSTMENTS6

 5.01 Water Heater Depreciation7

 5.02 Reclassification of Bare Steel Pipe To Wrapped Steel Pipe.....8

 5.03 Contract Changes10

 6.01 Temperature Normalization12

 6.02 Revenue and Purchased Gas Expenses13

 6.03 Pass Through Revenues and Expenses14

 6.04 Federal Income Taxes15

 6.05 Tax Benefit of Pro Forma Interest16

 6.06 Operating Expenses16

 6.07 General Plant Depreciation17

 6.08 Normalize Injuries and Damages.....19

 6.09 Bad Debts.....19

 6.10 Incentive Pay.....20

 6.11 Property Taxes20

1	6.12	Excise Tax and Filing Fee	21
2	6.13	Director and Officer Insurance	21
3	6.14	Interest on Customer Deposits	22
4	6.15	Rate Case Expenses	23
5	6.16	Deferred Gains/Losses on Property Sales.....	23
6	6.17	Property and Liability Insurance.....	23
7	6.18	Pension Plan.....	24
8	6.19	Wage Increase.....	25
9	6.20	Investment Plan.....	25
10	6.21	Employee Insurance.....	26
11	V.	CALCULATION OF THE NATURAL GAS REVENUE DEFICIENCY	26
12	7.01	General Rate Increase	26
13	7.02	Cost of Capital	27
14	7.03	Conversion Factor.....	27
15	VI.	MERGER SAVINGS.....	27
16	VII.	COMPANY AIRPLANE.....	28
17	VIII.	CONCLUSION.....	32

18
19

1 **PUGET SOUND ENERGY, INC.**

2 **PREFILED DIRECT TESTIMONY (NONCONFIDENTIAL) OF**
3 **MICHAEL J. STRANIK**

4 **I. INTRODUCTION**

5 **Q. Please state your name, business address, and present position with Puget**
6 **Sound Energy.**

7 A. My name is Michael J. Stranik. I am the Assistant Controller for Puget Sound
8 Energy, Inc. ("PSE" or "the Company"). My business address is 10885 N.E.
9 Fourth Street, Bellevue, Washington, 98009.

10 **Q. Would you please provide a brief description of your educational and**
11 **business experience?**

12 A. Please see Exhibit No. ___(MJS-2).

13 **Q. What topics are you covering in your testimony?**

14 A. I describe the natural gas results of operations and natural gas revenue deficiency.
15 I will describe the different allocation methods used to allocate common
16 expenditures between electric and natural gas operations. I explain the various
17 adjustments to the results of natural gas operations for the test year used for this
18 proceeding, plus changes to rate base, working capital, conversion factor and the
19 overall revenue requirement and the resulting natural gas revenue deficiency. I

1 will also discuss the current natural gas results of operations compared to the
2 results of operations in the last general rate case and the resulting causes of the
3 current revenue deficiency. I will present an analysis performed on the net
4 benefit provided by owning the Company aircraft versus commercial travel
5 options.

6 Based upon the adjusted test year operating revenues of \$1,055,321,059 the total
7 requested gas general rate case revenue deficiency is \$31,864,884, which
8 represents a 3.0% average increase for natural gas customers.

9 **II. TEST YEAR FINANCIAL STATEMENTS AND RATE BASE**

10 **Q. Would you please explain Exhibit No. ___(MJS-3)?**

11 A. Exhibit No. ___(MJS-3) presents the actual financial statements for the test year.
12 Page 3.01 of Exhibit No. ___(MJS-3) presents a comparison between the
13 unadjusted gas income statement for the test year ending December 31, 2008, in
14 Docket No. UG-090705 (the “2009 general rate case”) and the unadjusted gas
15 income statement for the 12 Months ending December 31, 2010, the test year for
16 this general rate case filing. The same periods are used to present the following
17 pages in Exhibit No. ___(MJS-3). Page 3.02 of Exhibit No. ___(MJS-3) presents
18 the combined balance sheet, page 3.03 of Exhibit No. ___(MJS-3) presents the
19 rate base calculation, and Page 3.04 shows the working capital calculation that is
20 included as part of the rate base calculation. Page 3.05 of Exhibit No. ___(MJS-
21 3) presented for the current filing, shows the Allocation Methods, or factors, used

1 in allocating common expenditures between electric and natural gas operations.
2 Please refer to the Prefiled Direct Testimony of Mr. John H. Story, Exhibit
3 No. ___(JHS-3), for a more detailed discussion of how these pages were adjusted
4 for the reallocation between tax accounts. Pages 3.06 through 3.09 show how this
5 tax reallocation was tracked for the balance sheet, rate-base and working capital
6 presentations.

7 **Q. Are rate base and working capital calculated in the same manner as allowed**
8 **in the last general rate case?**

9 A. Yes. As discussed by Mr. Story, they reflect the removal of the tax accounting
10 change for repairs as directed by the Washington Utilities and Transportation
11 Commission (the "Commission") in the 2009 general rate case, as well as the
12 removal of a related tax method change for retirements.

13 **Q. Has there been a change in natural gas rate base since PSE's most recent**
14 **proceeding that changed natural gas rates?**

15 A. Yes. In the 2010 natural gas tariff filing in Docket No. UG-101644, natural gas
16 rate base was \$1.615 billion. In this proceeding the natural gas rate base is \$1.658
17 billion, which is an increase of \$43 million in rate base.

1 **Q. What are the major causes of the increase in natural gas rate base since the**
2 **tariff filing?**

3 A. The majority of the growth in rate base can be attributed to distribution plant
4 which increased \$62 million excluding the effects of depreciation and deferred
5 taxes. Based on historical spending patterns approximately 58 percent is related
6 to replacement of existing infrastructure which does not generate new revenue.

7 **III. CAUSES OF THE NATURAL GAS REVENUE**
8 **DEFICIENCY**

9 **Q. Would you please describe the causes of the natural gas revenue deficiency?**

10 A. Yes. To determine the major causes of the changes between two regulatory
11 filings the Company uses a unit cost analysis. This analysis is simply the major
12 categories of the income statement and rate base that have been pro formed and
13 restated for each of the regulatory periods, divided by the delivered load for that
14 period. This calculation determines the major categories' unit cost for that
15 particular period. The differences between the current period and prior period
16 unit costs are then multiplied by delivered loads for the current regulatory period.
17 This product determines how much that major category has increased or
18 decreased in cost since the last regulatory period taking into consideration load
19 growth.

20 Exhibit No. ____ (MJS-8) shows this calculation for the difference between the
21 adjusted test period for this general rate filing, as determined in Exhibit

1 No. ____ (MJS-4) and the adjusted test period for the 2010 natural gas tariff filing.
2 In the 2010 natural gas tariff filing, a full settlement was reached with parties
3 resulting in a revenue deficiency that was \$5.4 million less than originally
4 requested by the Company. In the settlement, the parties did not allocate the
5 agreed upon revenue requirement to specific ratemaking adjustments.
6 Accordingly, for purposes of presenting the prior period on Exhibit No. ____
7 (MJS-8), the amounts reflected for each major category are based on the
8 Company's original filing in that proceeding, with the \$5.4 million reduction in
9 the deficiency resulting from the settlement being reflected separately on line 25.
10 Major cost drivers of the proposed revenue increase include: 1) \$14.2 million for
11 pre-tax return on rate base of which \$8.5 million is due to rate of return; 2) \$4.0
12 million for taxes other than income tax; 3) \$3.9 million for depreciation; and 4)
13 \$5.4 million associated with the settlement from the natural gas tariff filing.

14 **Q. Please explain why the \$5.4 million shows as one of the causes of the revenue**
15 **deficiency in this proceeding.**

16 A. In the natural gas tariff proceeding, the settlement did not specify an adjustment
17 to the filed revenue deficiency. Given this, the overall revenue requirement
18 reduction was presented as one line item for the unit cost exhibit presentation.
19 This line item shows as one of the causes of the rate increase since this line item
20 does not carry forward into the current proceeding. If the settlement adjustments
21 were identified, the increase would have been allocated to the appropriate income
22 statement lines in this proceeding.

1 supporting schedule, which is referenced by the page number shown in each
2 column title.

3 The second to the last column, shown on page 4.05 of the summary schedule,
4 summarizes all of the adjustments, and the final column shows the adjusted test
5 period results used to calculate the revenue deficiency.

6 **Q. Please explain your Exhibit No. ___(MJS-5).**

7 A. Exhibit No. ___(MJS-5) presents the adjustments specifically related to natural
8 gas operations only.

9 **Q. Please describe each adjustment, explain why it is necessary, and identify the**
10 **effect on operating income or rate base.**

11 A. I will explain the adjustments in the order as they are shown on page 4.02 through
12 4.05, by reference to the column number and title of each adjustment.

13 **5.01 Water Heater Depreciation**

14 This pro forma adjustment restates the test year to reflect depreciation expense
15 associated with gas water heaters using lower depreciation rates that were
16 developed based on a limited scope depreciation study performed specifically for
17 gas water heaters.

1 **Q. Why are you proposing a depreciation adjustment for the gas water heater**
2 **and conversion burner rental program in this case?**

3 A. The purpose of this adjustment is to correct for the depreciation rates for gas
4 water heaters that were approved and which are in current rates as part of the
5 settlement in Docket No. UG-101644. This adjustment increases net operating
6 income by \$4,071,209 for natural gas operations and decreases gas rate base by
7 \$2,218,846.

8 **Q. Why is this adjustment tax effected when it was not tax effected in the gas**
9 **tariff filing?**

10 A. In reviewing depreciation adjustments and their impact on normalization rules,
11 the Company has determined this adjustment is necessary in order to match the
12 deferred tax liability on the balance with changes in the accumulated book
13 depreciation reserve.

14 **Q. Please continue describing the restating and pro forma adjustments.**

15 A. The next adjustment is:

16 **5.02 Reclassification of Bare Steel Pipe To Wrapped Steel Pipe**

17 This restating adjustment is to correct for the depreciation associated with the
18 reclassification and retirement of bare steel that was necessary in order to

1 conform the Company's financial records to the results of field studies performed
2 for the bare steel replacement program.

3 Back in the late 1950s, based on material specifications and construction
4 practices, the Company made a transition from bare steel to wrapped steel. Prior
5 to 1956 all pipe installed was bare steel with the exception of wrapped steel on
6 high pressure supply system. Pipe installed during the years 1956-1958 was a
7 combination of bare steel and wrapped steel. Pipe installed after 1958 was
8 wrapped steel. The Company's accounting records at that time did not
9 distinguish between bare steel and wrapped steel. Beginning in the early 1990s
10 several studies were conducted to identify bare steel as part of the Bare Steel
11 Replacement Program. When comparing the results of these studies to the
12 financial records, it was apparent that wrapped steel assets were recorded to bare
13 steel sub FERC accounts resulting in an artificially high balance when compared
14 to the bare steel studies. When the sub-FERC account was established for
15 wrapped steel, a reclassification of wrapped steel assets that were booked to bare
16 steel accounts was not performed.

17 To correct for the misclassification, the Company used the year of installation.

18 All pipe classified as bare steel from 1959 and onward totaling \$23.6 million was
19 reclassified from G3763 (DST Bare Steel) to G3764 (DST Wrapped Steel). In
20 addition all bare steel classified as transmission (high pressure supply system)
21 totaling \$18.1 million was reclassified from G3767 (TRANS Bare Steel) to
22 G3766 (TRANS Wrapped Steel). To bring the accounting records in alignment

1 with the Field Operations studies of remaining footage in the Bare Steel Program,
2 \$5.0 million was retired from G3763 (DST Bare Steel). These entries all
3 occurred in December 2010.

4 This adjustment recalculates the total impact on depreciation in 2010 due to the
5 reclassification to different plant accounts with different depreciation rates. The
6 Company's accounting system applies a half year convention for transfer
7 transactions that occur during the year therefore the test year only reflects half of
8 the total impact.

9 The effect of this adjustment is to decrease net operating income for natural gas
10 operations by \$195,347 and decreases natural gas rate base by \$97,673.

11 **5.03 Contract Changes**

12 In January 2011, PSE entered into a new contract for construction and
13 maintenance services for natural gas operations. This restating adjustment adjusts
14 the test year as if the actual work performed during 2010 was performed under the
15 new service provider contract. Please refer to the Prefiled Direct Testimony of
16 Susan McLain, Exhibit No. __ (SML-1CT) for more detail regarding the new
17 service provider contract. This adjustment increases net operating income for
18 natural gas operations by \$640,000.

19 **Q. Please explain your Exhibit No. __ (MJS-6).**

1 A. Exhibit No. ___(MJS-6) presents the common adjustments that apply to both
 2 natural gas and electric operations. Each of the individual adjustments will be
 3 addressed in testimony as indicated below.

Adjustment	John H. Story Exhibit No. (JHS-1T)	Michael J. Stranik Exhibit No. (MJS-1T)	Matthew R. Marcelia Exhibit No. (MRM- 1T)	Chun K. Chang Exhibit No. (CKC-1T)
6.01 Temperature Normalization				x
6.02 Revenue and Expenses	x	x		
6.03 Pass Through Revenue and Expense	x	x		
6.04 Federal Tax			x	
6.05 Tax Benefit of Pro forma Interest			x	
6.06 Operating Expenses	x	x		
6.07 General Plant Depreciation		x		
6.08 Normalize Injuries and Damages		x		
6.09 Bad Debt	x			
6.10 Incentive Pay	x			
6.11 Property Taxes			x	
6.12 Excise Tax & Filing Fee		x		
6.13 D&O Insurance		x		
6.14 Interest on Customer Deposits		x		
6.15 Rate Case Expenses	x			

6.16 Deferred Property Gains/Losses		x		
6.17 Property & Liability Insurance		x		
6.18 Pension Plan		x		
6.19 Wage Increase	x			
6.20 Investment Plan	x			
6.21 Employee Insurance	x			

1
2
3
4
5
6
7
8
9
10
11
12
13

6.01 Temperature Normalization

This restating adjustment removes the effect of non-normal temperatures from test year loads, so that test year loads are more reflective of normal operating conditions. The adjusted therms are then priced based upon current rates after the therms are allocated to the appropriate customer class.

The Prefiled Direct Testimony of Dr. Chun K. Chang, Exhibit No. ___(CKC-1T), discusses the Company’s weather normalization methodology and the allocation to the rate classes based on the proposed rate class level weather normalization methodology.

After allocation to the different customer classes and adjusting for purchased gas costs, this adjustment increases net operating income for natural gas operations by \$6,651,267.

1 **6.02 Revenue and Purchased Gas Expenses**

2 This restating and pro forma adjustment restates sales revenues and purchased gas
3 costs to reflect only those rate schedules included in the general rate case and to
4 pro form in the full year effect of the general rate increase approved during the
5 test year in Docket No. UG-090704, the natural gas tariff increase approved
6 during the test year in Docket No. UG-101644, and the November 2010 PGA
7 increase approved in Docket No. UG-101642. This adjustment also removes the
8 credits passed back to customers on Schedule 132 for merger savings, as required
9 in Docket No. U-072375. The revenues associated with leasing of temporary
10 excess capacity at Jackson Prairie on line 25 of \$1.1 million were removed due to
11 the expiration of the contract in March 2011. This excess capacity at Jackson
12 Prairie began in November 2008, after the capacity at the Jackson Prairie facility
13 was expanded. The expansion temporarily created excess capacity related to the
14 need for serving natural gas customers. At the same time, PSE’s gas for power
15 portfolio, which is used to serve electric customers, was seeking storage capacity.
16 To mitigate the cost of the temporary surplus capacity for PSE's Core Gas Book,
17 internal capacity assignment agreements were executed wherein PSE’s natural
18 gas operations charged electric operations for the reservation of excess Jackson
19 Prairie capacity. The revenue resulting from an extension of the assignment to
20 gas customers will flow through the PGA and the cost resulting from such
21 assignment to electric customers will flow through the Power Cost Adjustment
22 Mechanism. Please see Exhibit No. ____ (JHS-1T) for the explanation of how the

1 corresponding electric test year expenses are treated in Exhibit No. ____ (JHS-05),
2 Adjustment 5.01 and 5.01(A).

3 Finally, this adjustment includes other necessary test year true up adjustments and
4 migration adjustments consistent with what was filed in the 2010 gas tariff
5 increase filing, Docket No. UG-101644. Please refer to the Prefiled Direct
6 Testimony of Janet K. Phelps, Exhibit No. __ (JKP-1T), for further discussion of
7 these adjustments.

8 This adjustment increases net operating income for natural gas operations by
9 \$17,299,412.

10 **6.03 Pass Through Revenues and Expenses**

11 This is a restating adjustment which removes from operating revenues all rate
12 schedules that are a direct pass through of specifically identified costs or credits
13 to customers, such as the conservation rider, municipal taxes, PGA revenues
14 under Schedule 106 and the low income program. The associated expense that is
15 recorded in the test year for these direct pass through tariffs are also removed in
16 this adjustment.

17 The net impact of this adjustment is to increase net operating income for natural
18 gas operations by \$154,724.

1 **6.04 Federal Income Taxes**

2 This schedule restates actual federal income tax (“FIT”) expense to the test year
3 for this case. Mr. Marcelia discusses this adjustment in his prefiled direct
4 testimony, Exhibit No. ____ (MRM-1T). This adjustment decrease net operating
5 income for natural gas operations by \$28,834,101.

6 **Q. Are there any changes to the Federal Income Tax Adjustment since the 2009**
7 **general rate case?**

8 A. Yes, previously the Company had included all interest associated with the test
9 year as a deduction to taxable income and then corrected the interest deduction to
10 reflect only interest associated with rate base in Adjustment 6.05 Tax Benefit of
11 Pro Forma Interest. To eliminate the need to include the test year interest in two
12 separate adjustments, the Company is now handling the entire adjustment for tax
13 benefit of interest in Adjustment 6.05. This change does not affect the overall
14 revenue requirement from what would have been calculated in the old
15 presentation as it just moves the interest deduction from the Federal Income Tax
16 Adjustment to the Tax Benefit of Pro Forma Interest Adjustment.

17 **Q. Please continue describing the restating and pro forma adjustments.**

18 A. The next adjustment is:

1 **6.05 Tax Benefit of Pro Forma Interest**

2 This pro forma adjustment uses a rate base method for calculating the tax benefit
3 of pro forma interest. Mr. Marcellia discusses this adjustment in his prefiled direct
4 testimony, Exhibit No. ____ (MRM-1T). This adjustment increases net operating
5 income for natural gas operations by \$18,805,185.

6 **6.06 Operating Expenses**

7 This restating and pro forma adjustment adjusts the test year for several different
8 items.

- 9 1. O&M Impact of Laid Off Employees and Executive Transitions: There were 52
10 employees laid off during the test year. In addition, the Company removes
11 Steven P. Reynolds' salary, who retired March 1, 2011, and adjusts Kimberly
12 Harris' test year salary as the new CEO. The salary of Mr. Valdman who left
13 the Company in March 2011, was not included as part of the adjustment since
14 the expectation is that his position as CFO will be filled during the course of the
15 proceedings. The total impact on natural gas operating expense of removing the
16 above salaries, shown on lines 3 through 7 of this adjustment, is a decrease of
17 \$392,059.
- 18 2. Remove Non-Business or Non-Utility Related Expenses: These expenses,
19 detailed below and shown on line 8, which decreases operating expenses by
20 \$8,499.

1 • Board Meeting Expenses – During the test year, 100% of incidental expenses
2 related to quarterly board meetings were booked to utility operating accounts.
3 This adjustment allocates a portion of these expenses below the line. The
4 allocation is based on the portion of the agenda for each meeting that is related
5 to non-utility topics. This is the same allocation used in the test year to record
6 the board members’ fees. This adjustment decreases operating expenses by
7 \$2,621.

8 • Non-Business Related Expense –This adjustment removes reimbursement for
9 non-business related matters that were charged above the line during the test
10 year. This adjustment decreases operating expenses by \$120.

11 • Airport Parking - PSE has removed the dedicated parking spaces at the SeaTac
12 airport and area hotels that were charged above the line, which reduces natural
13 gas operating expenses by \$5,758.

14 This adjustment increases net operating income for natural gas operations by
15 \$260,363.

16 **6.07 General Plant Depreciation**

17 This restating adjustment corrects a calculation error in the fixed asset system for
18 general plant assets in FERC Accounts 391-398 that applies to both natural gas
19 and electric operations.

20 When implementing the Final Order approving current depreciation rates in PSE's
21 2007 general rate case, Docket Nos. UE-072300 and UG-072301, the Net Book

1 Value balances in these accounts at October 31, 2008 were to be amortized over
2 the new amortization periods applicable to each FERC account, with an
3 implementation effective date of November 1, 2008.

4 The new rates were implemented November 1, 2008 in the Company's fixed asset
5 detail accounting system. The intent was to amortize the remaining net plant
6 value as of November 1, 2008 evenly over the new life of the account (e.g., 391.2
7 computers over five years) resulting in a zero balance at the end of that life.

8 Instead, the method chosen in the fixed asset system did not result in the intended
9 calculation, but rather recalculated the net book value each month instead of using
10 the November 1, 2008 net book value, resulting in a smaller and smaller
11 depreciation expense being calculated each month, which would not result in a
12 zero balance at the end of the asset's life. This resulted in incorrect depreciation
13 expense being calculated from November 1, 2008 to March 31, 2010. An entry
14 was posted in April 2010 to correct depreciation expense for this error.

15 This adjustment restates the test year to remove from depreciation expense the
16 portion of the April 2010 correction that relates to periods prior to the test year.
17 Additionally, accumulated depreciation at the beginning of the test year is
18 increased for the impact of the additional depreciation that should have been
19 booked prior to the test period along with the average of the monthly averages
20 impact of the additional depreciation expense applicable to the test year.

1 This adjustment increases net operating income for natural gas operations by
2 \$384,999 and decreases natural gas rate base by \$113,067.

3
4 **6.08 Normalize Injuries and Damages**

5 This restating adjustment is prepared in accordance with the 2009 general rate
6 case order in Docket Nos. UE-090704 and UG-090705, which restates injuries
7 and damages by adjusting actual test year accruals and payments of injuries and
8 damages to the three-year average of accruals and payments. The adjustment is
9 designed to normalize injuries and damages for the test year for natural gas and
10 electric operations. This adjustment decreases net operating income for natural
11 gas operations by \$54,310.

12 **6.09 Bad Debts**

13 This restating adjustment calculates the appropriate bad debt rate by using the
14 average bad debt percentage for three of the last five years after removing the
15 high and low years. Please refer to the Prefiled Direct Testimony of John H.
16 Story, Exhibit No. ___(JHS-1T), for the detailed discussion on this adjustment.

17 This adjustment increases net operating income for natural gas operations by
18 \$1,574,431.

1 **6.10 Incentive Pay**

2 This restating adjustment uses a four-year average of employee incentive
3 compensation instead of the test year expense and is consistent with how this
4 adjustment has been made in past rate case filings. Please refer to the Prefiled
5 Direct Testimony of John H. Story, Exhibit No. ____ (JHS-1T), for the detailed
6 discussion of this adjustment. This adjustment increases net operating income for
7 natural gas operations by \$246,621.

8 **6.11 Property Taxes**

9 This pro forma adjustment reflects the estimated property tax rates to be paid
10 based upon the test year property values. Please refer to the Prefiled Direct
11 Testimony of Matthew R. Marcellia, Exhibit No. ____ (MRM-1T), for an
12 explanation of this adjustment.

13 **Q. Are there any changes to the calculation since the 2009 general rate case?**

14 A. Yes, the calculation approved from the 2009 general rate case used property taxes
15 associated with the 2007 property values and not the test year 2008 property
16 values. Commission Staff proposed this change to the long-standing method of
17 calculating property taxes that had been accepted by the Commission. Please
18 refer to the Prefiled Direct Testimony of Matthew R. Marcellia, Exhibit
19 No. ____ (MRM-1T), for an explanation of this adjustment and why the
20 methodology as filed by the Company in this proceeding is the appropriate

1 method to determine property taxes for the test year. In this adjustment, the
2 property on which the tax is calculated is the property owned by PSE as of
3 December 31, 2010. This adjustment decreases net operating income for natural
4 gas operations by \$1,668,296.

5 **Q. Please continue describing the restating and pro forma adjustments.**

6 A. The next adjustment is:

7 **6.12 Excise Tax and Filing Fee**

8 This restating adjustment adjusts the test year to actual expense for the
9 Washington State excise tax and WUTC filing fee that should be recorded for
10 these costs. This adjustment decreases net operating income for natural gas
11 operations by \$49,256.

12 **6.13 Director and Officer Insurance**

13 This restating adjustment removes the portion of Directors and Officers ("D&O")
14 insurance that should be allocated to non-utility activity. This adjustment also
15 annualizes the most current premiums, which became effective during the test
16 year for the D&O insurance as it relates to the Company directors.

17 In the 2009 general rate case the allocation of D&O insurance was based on the
18 ratio of utility versus non-utility assets. Continuing to use an asset based
19 methodology has become more difficult due to the impacts of business

1 combination accounting (Accounting Standards Codification 805) resulting from
2 the merger. In other words, the assets and liabilities have different carrying
3 values at PSE than they do in the upstream entities.

4 To allocate insurance expenses between utility and non-utility activity, the
5 Company is using an allocation methodology evenly weighted between the 1)
6 allocation of directors' fees and 2) direct labor charges for Company personnel
7 who are covered by D&O insurance between utility and non-utility charges.
8 Utility D&O insurance is allocated between electric and gas based on the number
9 of customers allocation factor.

10 This adjustment increases net operating income for natural gas operations by
11 \$23,376.

12 **6.14 Interest on Customer Deposits**

13 This pro forma adjustment reflects the impact of interest associated with using
14 customer deposits as a reduction to rate base. This pro forma adjustment adds to
15 operating expense the cost of interest for this item based on the most currently
16 implemented annual interest rate which is 0.42%. Pursuant to WAC 480-100-
17 113(9), the interest rate paid on customer deposits is determined annually based
18 on the interest rate for a one year Treasury Constant Maturity as of the fifteenth
19 day of January of that year. This approach is consistent with prior general rate
20 cases. This adjustment decreases net operating income for natural gas operations
21 by \$21,705.

1 **6.15 Rate Case Expenses**

2 This restating adjustment restates rate case expense to a normalized level. Please
3 refer to the Prefiled Direct Testimony of John H. Story, Exhibit No. ____ (JHS-1T),
4 for the detailed discussion of this adjustment. This adjustment decreases net
5 operating income for natural gas operations by \$142,724.

6 **6.16 Deferred Gains/Losses on Property Sales**

7 The purpose of this restating and pro forma adjustment is to provide the customer
8 with the gains and losses from sales of utility real property since the last general
9 rate case. The gains and losses are allocated to gas and electric based on the use
10 of the property. The amount of the gains and losses are amortized over a three-
11 year period with the deferred amount being included in working capital. This
12 adjustment is done in compliance with the settlement agreement for property sales
13 in Docket No. UE-89-2688-T. For natural gas operations, there were no new
14 deferred gains or losses not already approved in the PSE's 2009 general rate case.
15 This adjustment decreases net operating income for natural gas operations by
16 \$92,595.

17 **6.17 Property and Liability Insurance**

18 This pro forma adjustment reflects the actual premium increases for property and
19 liability insurance expense. These costs are allocated between electric and natural
20 gas depending on the purpose of the insurance. Common property and liability

1 insurance is allocated to electric and natural gas operations based on non
2 production plant allocation factor. This adjustment increases net operating
3 income for natural gas operations by \$35,752.

4 **6.18 Pension Plan**

5 This restating adjustment calculates pension expense based on a four year average
6 of cash contributions to the Company's qualified retirement fund and removes the
7 Supplemental Executive Retirement Plan expense from test year expense.

8 In the 2009 general rate case, the Commission affirmed that the actual four year
9 average of cash contributions ending with the historical test year should be used
10 for setting rates. Using cash contributions instead of expenses recognized under
11 Accounting Standards Codifications allows for consistency when applying this
12 adjustment.

13 As determined by the plan actuary, the Company made a \$24.5 million tax
14 deductible cash contribution in 2008, \$18.4 million in 2009, and \$12 million in
15 2010, totaling \$54.9 million for the four year period ending December 2010. The
16 calculation is consistent with previous general rate cases in which the
17 Commission has allowed the normalized four year average of cash contributions
18 ending with the test year to determine the amount that is to be included in
19 operating expense. The qualified retirement plan is allocated to O&M based on
20 the distribution of wages and then allocated between electric and natural gas

1 based on the employee benefit assessment allocator from Exhibit No. ____ (MJS-
2 3), page 3.09.

3 The expenses associated with Supplemental Executive Retirement Plan were
4 disallowed in the 2009 general rate case; therefore, the test year expenses for that
5 plan are eliminated from the current filing. This adjustment decreases net
6 operating income for natural gas operations by \$582,788.

7 **6.19 Wage Increase**

8 This pro forma adjustment reflects the impact of known wage increases after
9 December 2010. Please refer to the Prefiled Direct Testimony of John H. Story,
10 Exhibit No. ____ (JHS-1T), for the detailed discussion of this adjustment. This
11 adjustment decreases net operating income for natural gas operations by
12 \$1,250,164.

13 **6.20 Investment Plan**

14 This pro forma adjustment reflects the additional expense associated with the
15 wage increases and is based on the current employee contribution rates. Please
16 refer to the Prefiled Direct Testimony of John H. Story, Exhibit No. ____ (JHS-1T),
17 for the detailed discussion of this adjustment. This adjustment decreases net
18 operating income for natural gas operations by \$52,354.

1 **6.21 Employee Insurance**

2 The effect of this pro forma adjustment updates the test year insurance payments
3 to the current average cost per participant. Please refer to the Prefiled Direct
4 Testimony of John H. Story, Exhibit No. ____ (JHS-1T), for the detailed discussion
5 of this adjustment. This adjustment decreases net operating income for natural
6 gas operations by \$39,703.

7 **V. CALCULATION OF THE NATURAL GAS REVENUE**
8 **DEFICIENCY**

9 **Q. Would you please explain what is presented in the Sixth Exhibit to your**
10 **Prefiled Direct Testimony, Exhibit No. ____ (MJS-7)?**

11 A. The Sixth Exhibit to my Prefiled Direct Testimony, Exhibit No. ____ (MJS-7),
12 presents the calculation of the natural gas revenue deficiency based on the pro
13 forma and restated test period. The different pages in Exhibit No. ____ (MJS-7)
14 are:

15 **7.01 General Rate Increase**

16 This schedule, shown on Exhibit No. ____ (MJS-7), page 7.01, reflects the test
17 period pro forma and restated rate base, line 1, and net operating income, line 6.
18 Based on \$1,658,305,524 invested in rate base, an 8.42 percent rate of return and
19 \$119,825,618 of net operating income the Company has a revenue deficiency of
20 \$31,864,884.

1 listing fees, and other accounting related fees required for a public company.
2 These savings, achieved as a result of the merger with Puget Holdings LLC,
3 exceed \$1.2 million.

4 VII. COMPANY AIRPLANE

5 **Q. Are there any other issues you are addressing in your testimony?**

6 A. Yes. In Docket Nos. UE-090704 and UG-090705 the Commission ordered the
7 Company to provide evidence showing that ownership of a corporate aircraft is
8 more economical than other forms of travel available to the Company. My
9 testimony presents the evidence requested by the Commission regarding the
10 economic benefit of PSE's aircraft.

11 **Q. Please describe PSE's aircraft and how it is used for business purposes.**

12 A. PSE owns an eight passenger Beechcraft KingAir turboprop aircraft that was
13 purchased in 1986 and has been in continuous service since its purchase. It is
14 used only for corporate business. Exhibit No. ____ (MJS-09) provides pictures of
15 the airplane, operational statistics for use during the test year and general benefits
16 provided by the airplane.

17 The airplane provides value to the customers and the Company by allowing quick
18 and safe access to the Company's generating resources. These resources have
19 diverse locations in eastern Washington, southern Washington and Colstrip,
20 Montana, all of which have limited commercial flight service available. Without

1 the airplane, travel to Colstrip or to the Lower Snake River Wind project would
2 take an extra day of travel plus additional expense for rental cars and overnight
3 lodging. Fifty-one percent of all flights during the test year were to destinations
4 with limited airline service.

5 The PSE airplane is a useful business tool that offers scheduling flexibility,
6 minimizes travel time, and provides a secure work environment en route that
7 allows PSE employees to maximize their productivity while traveling.

8 **Q. Is the Company airplane only used to transport employees to meetings?**

9 A. No. The Company airplane is also used on a monthly basis from approximately
10 November through June to perform snow level survey flights in the Cascade
11 Mountains. The snow level surveys consist of taking pictures of snow markers in
12 the Cascade Mountains. This data is used to efficiently manage PSE's Upper and
13 Lower Baker hydro operations.

14 **Q. Can you provide an example of where there would be lost productivity for**
15 **employees without the plane?**

16 A. Yes. For instance, if an employee were to drive from Seattle to Portland, the trip
17 time is approximately three to four hours depending on traffic conditions. A trip
18 on the Company airplane would be approximately one hour, a savings of
19 approximately two to three hours per employee. Additional productivity losses
20 would occur when start time of the meetings are early in the day. For instance, if

1 the meetings were to start at 8:00 a.m., it would be a safety concern to have an
2 employee leave on a long driving trip in the early morning hours. Therefore,
3 overnight lodging would likely be required, which increases the costs of driving
4 trips. Another alternative would be commercial flights when available; however,
5 airport parking, security and lack of employees being able to discuss business
6 actions during travel would also impact the employees' productivity.

7 **Q. Are there any savings when using the Company aircraft instead of using a**
8 **commercial flight?**

9 A. Yes, there are savings to using the Company aircraft instead of flying on a
10 commercial carrier. To determine the savings, PSE used a software program for
11 corporate aircraft operations which calculates the true trip costs for each flight.
12 Overall, the software determined that PSE saved approximately \$149,880 related
13 to travel costs and increased employee productivity during the core hours of a
14 business day (8:00 a.m. to 5:00 p.m.) when using PSE's aircraft versus other
15 methods.

16 **Q. Are there other savings related to using a corporate aircraft?**

17 A. Yes. By using PSE's aircraft, employees are able to return to their homes at night
18 versus having to stay overnight. During 2010, PSE's employees were able to be
19 home 4,000 hours more during non-business hours than if they used a commercial
20 carrier. This is a benefit for the Company, its employees and their families. The
21 Company benefits from more productivity, as employees arrive rested. The

1 decreased in overnight travel may also benefit PSE through less employee
2 turnover. Customer also benefit from increased employee productivity and
3 decreased employee turnover. As part of the cost/benefit analysis, I have
4 included these non-business hours and valued them based on the average salary
5 by level of employee for each trip. The savings are approximately \$393,000.

6 **Q. Are there overall benefits with a corporate aircraft?**

7 A. Yes. The following table provides a summary of the overall benefits of having a
8 Company aircraft which is approximately \$36,500.

1

**Aircraft Cost/Benefit Summary
January 1, 2010 to December 31, 2010**

Aircraft usage allocated to Company departments	\$126,945	
True trip costs savings using Company aircraft during business hours	149,880	
Benefit of avoiding non-business hours away from home for employees	<u>393,509</u>	\$670,334
PSE's Aircraft's fixed and variable costs		<u>633,789</u>
Benefit associated with aircraft		<u><u>\$ 36,545</u></u>

2

3

VIII. CONCLUSION

4

Q. Does this conclude your testimony?

5

A. Yes, it does.