

**EXHIBIT NO. \_\_\_(RG-6HC)  
DOCKET NO. UE-07\_\_\_/UG-07\_\_\_  
2007 PSE GENERAL RATE CASE  
WITNESS: ROGER GARRATT**

**BEFORE THE  
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION,**

**Complainant,**

**v.**

**PUGET SOUND ENERGY, INC.,**

**Respondent.**

**Docket No. UE-07\_\_\_  
Docket No. UG-07\_\_\_**

**FIFTH EXHIBIT (HIGHLY CONFIDENTIAL) TO THE  
PREFILED DIRECT TESTIMONY OF  
ROGER GARRATT  
ON BEHALF OF PUGET SOUND ENERGY, INC.**

**REDACTED  
VERSION**

**DECEMBER 3, 2007**

**Puget Sound Energy, Inc  
2005 RFP Update**

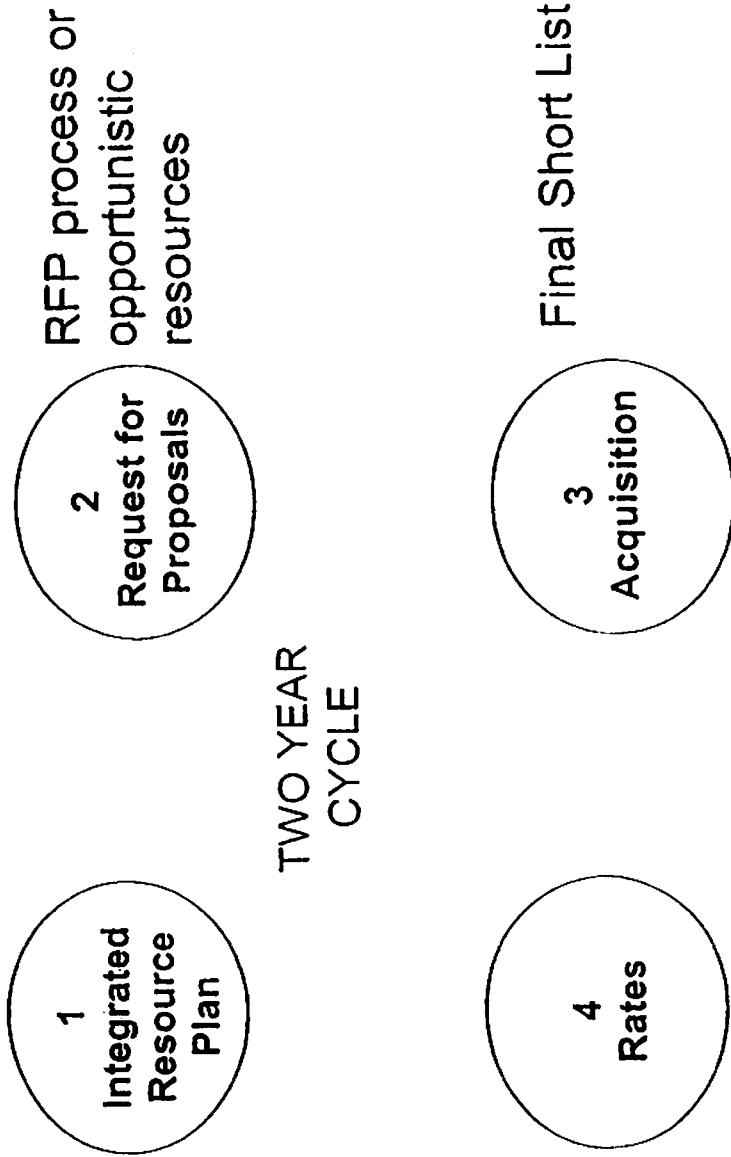
**July 20, 2006**

# Presentation Outline

- Resource Planning and Acquisition Process
- PSE's Resource Needs
- RFP Process
- Quantitative Evaluation
- Phase I Detail

# Resource Planning & Acquisition Process

2005 LCP identified need

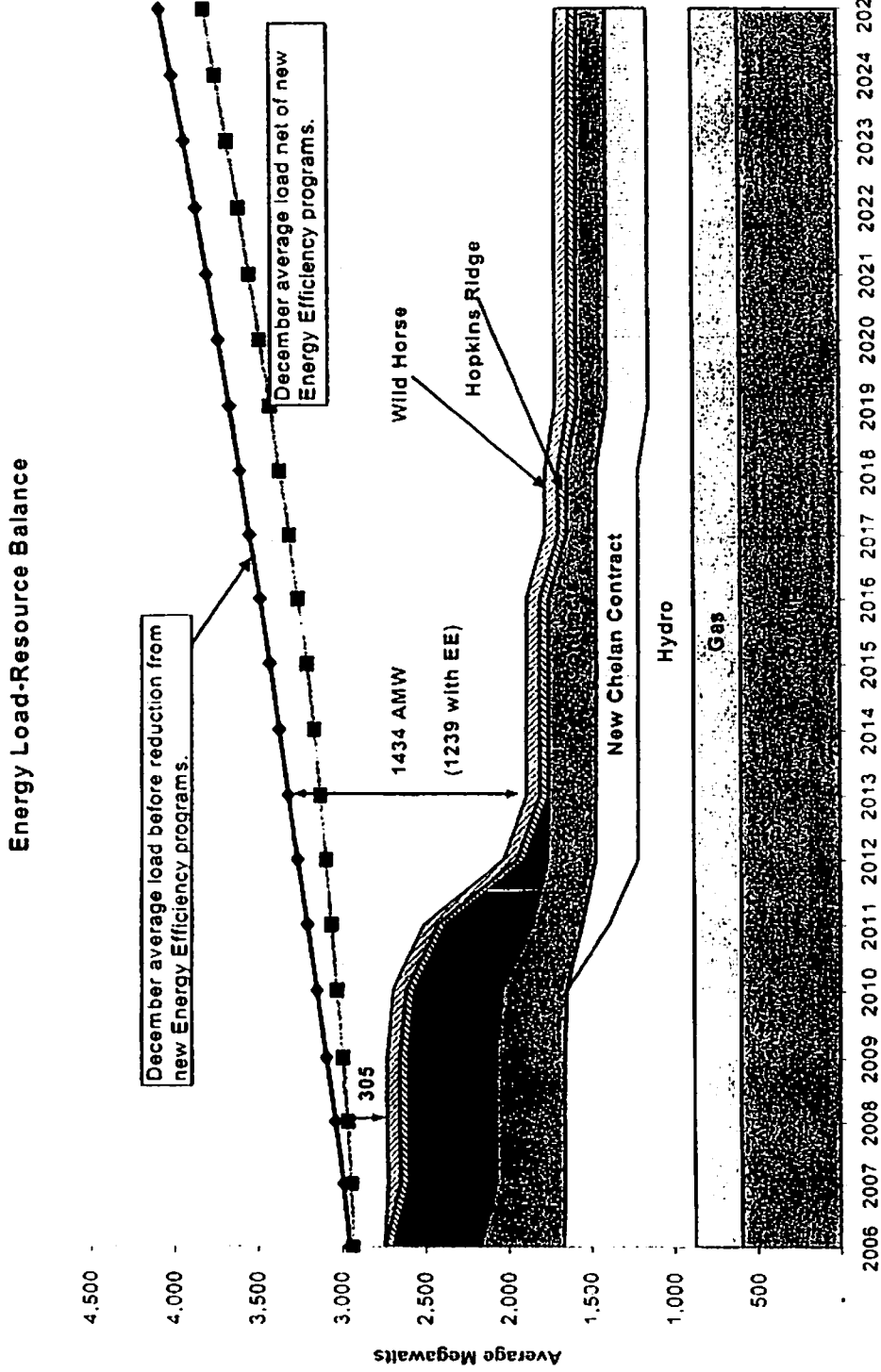


Cost recovery -  
Prudence and  
Rate Process

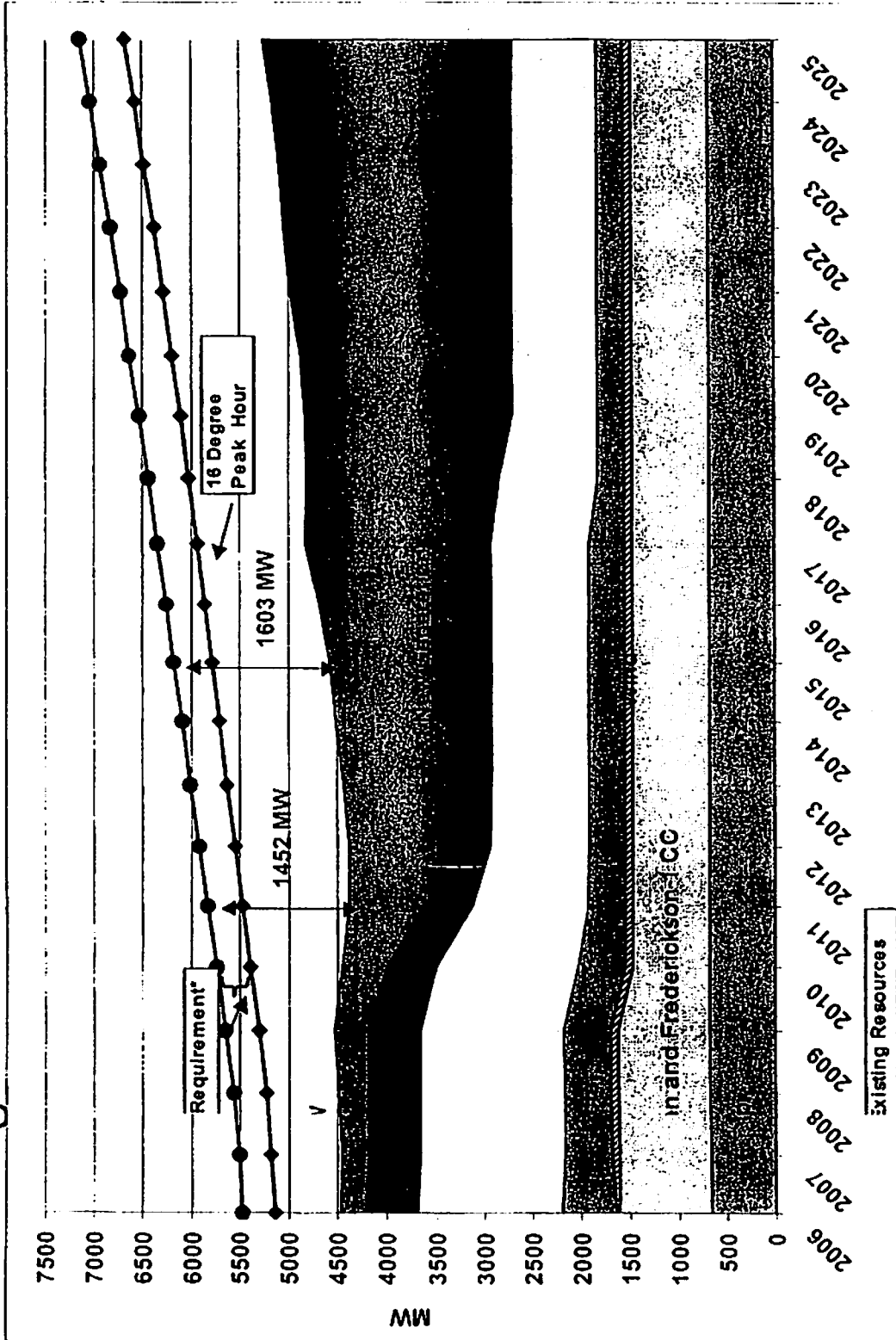
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PSE's energy need is significant = average load minus average generation based on highest deficit month

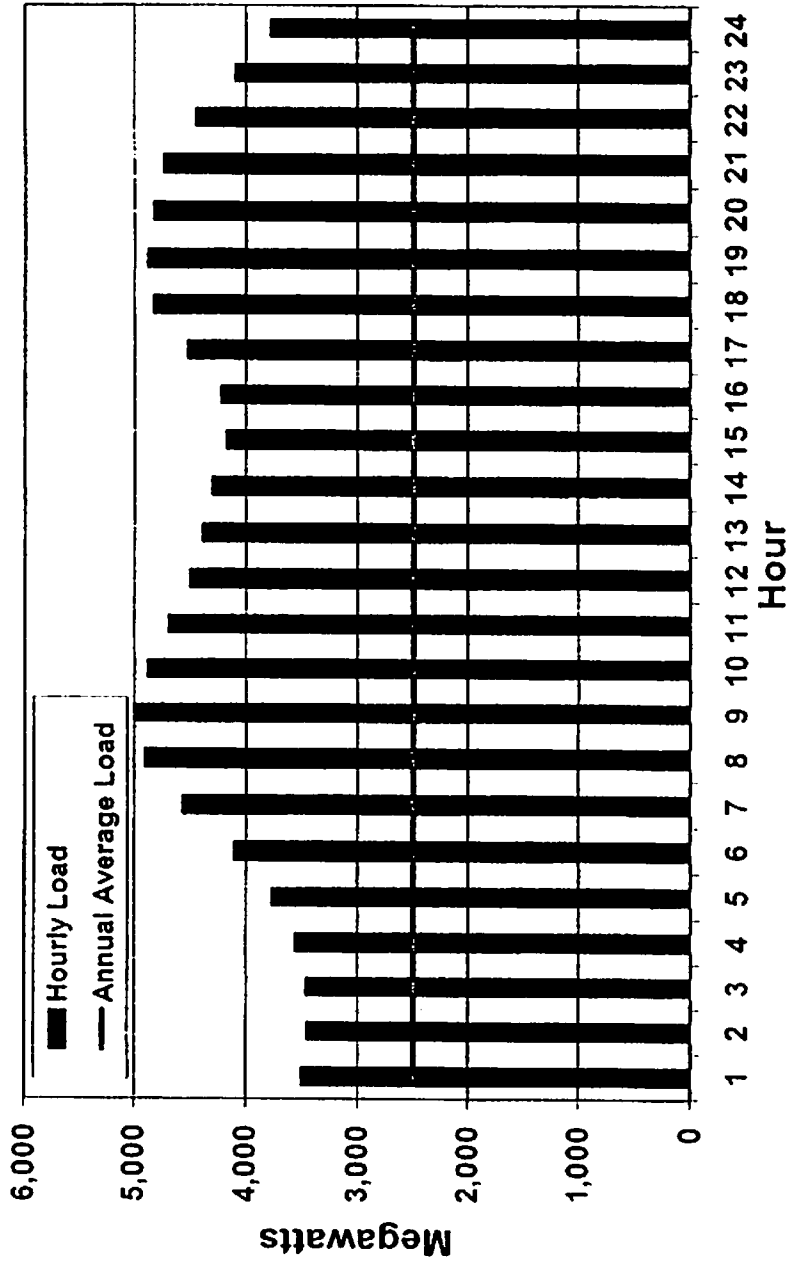


PSE's capacity need is defined as the one hour peak at 16 degrees F



# PSE's intraday dual peak

For Illustrative Purposes Only PSE 24 Hour Peak Day



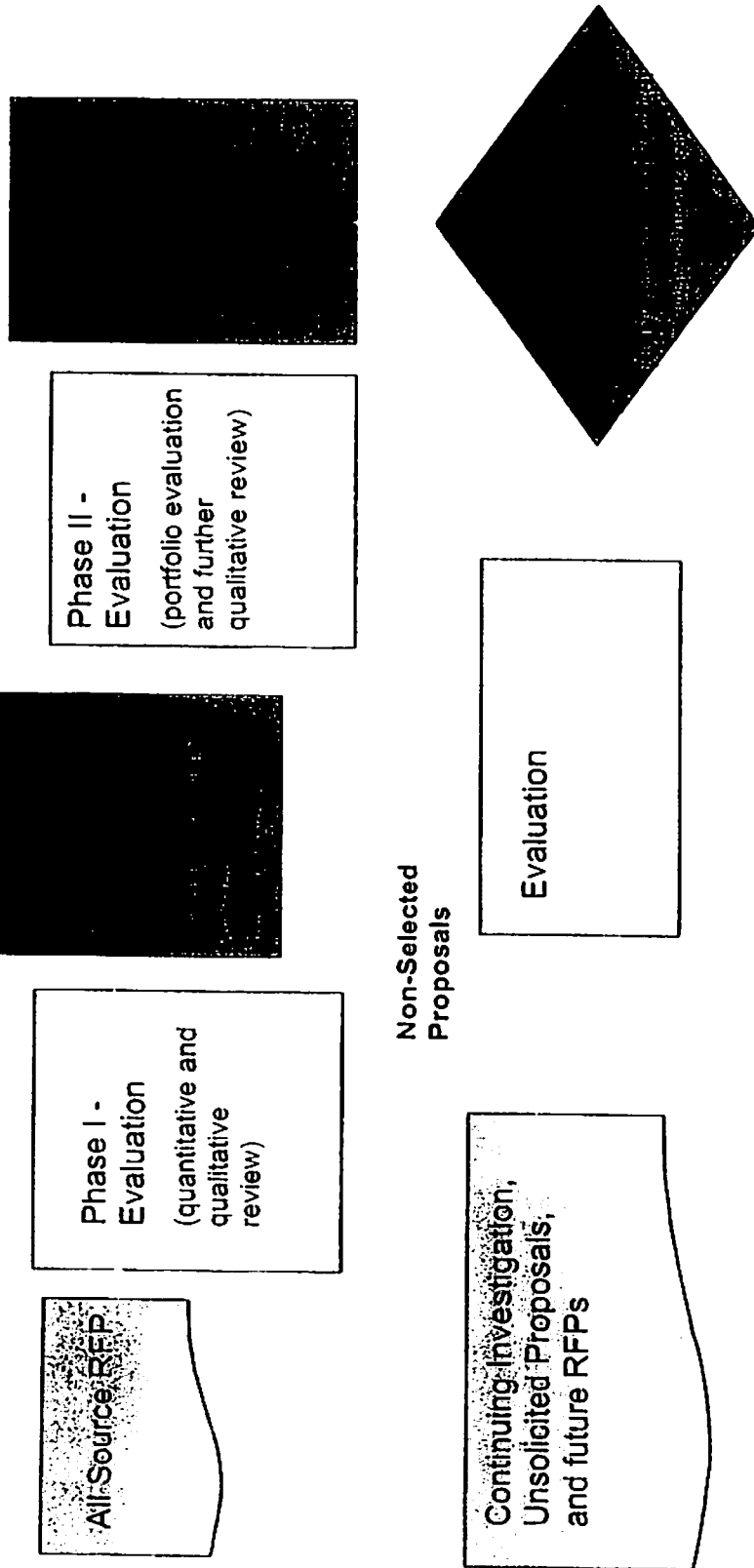
PSE's load factor is 0.50



# Presentation Outline

- ✓ Resource Planning and Acquisition Process
- ✓ PSE's Resource Needs
- ✓ RFP Process
- Quantitative Evaluation
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# 2005 RFP Evaluation Process



# RFP Evaluation Criteria

<ul style="list-style-type: none"> <li>• Timing</li> <li>• Resource match to monthly need</li> <li>• Match to monthly need through contract</li> <li>• Operational flexibility</li> <li>• Performance within existing PSE generation portfolio</li> <li>• Resource mix/diversity</li> </ul>	<ul style="list-style-type: none"> <li>• Resource cost including imputed debt and credit costs</li> <li>• Transmission</li> <li>• Portfolio cost impact (Phase II only)</li> </ul>	<ul style="list-style-type: none"> <li>• Status and schedule</li> <li>• Price volatility</li> <li>• Resource flexibility and stability</li> <li>• Resource technology</li> <li>• Long-term flexibility</li> <li>• Project risk</li> <li>• Impact on PSE's overall risk position</li> <li>• Environmental and permitting risk</li> <li>• Respondent risk</li> <li>• Ability to deliver as proposed</li> <li>• Status of transmission rights</li> <li>• Managerial control</li> <li>• Security and control</li> <li>• Federal regulatory approvals</li> </ul>	<ul style="list-style-type: none"> <li>• Environmental impacts</li> <li>• Resource location</li> <li>• Community impacts</li> </ul>	<ul style="list-style-type: none"> <li>• Capital structure impacts</li> <li>• Future exposure to environmental regulations and/or taxes including greenhouse gas emissions</li> <li>• Guarantees and security</li> </ul>
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# Evaluation Team

Fuel Supply

Quantitative

Community Impacts

Real Estate

Operations

Legal

Business /  
Commercial Issues

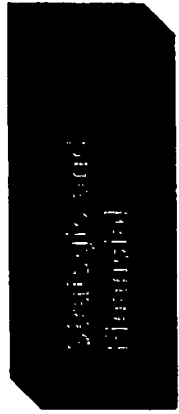
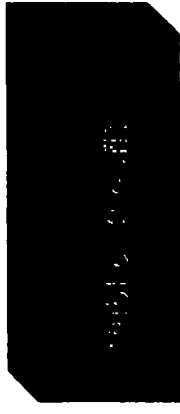
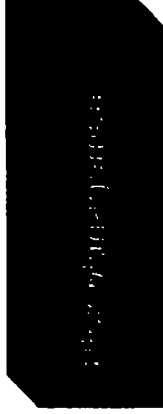
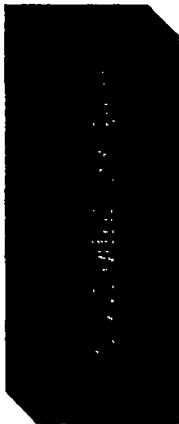
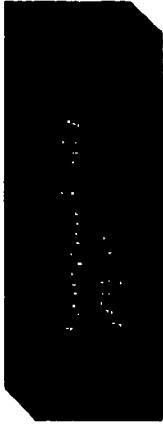
Technology

Transmission

Credit, Finance,  
Insurance and  
Accounting

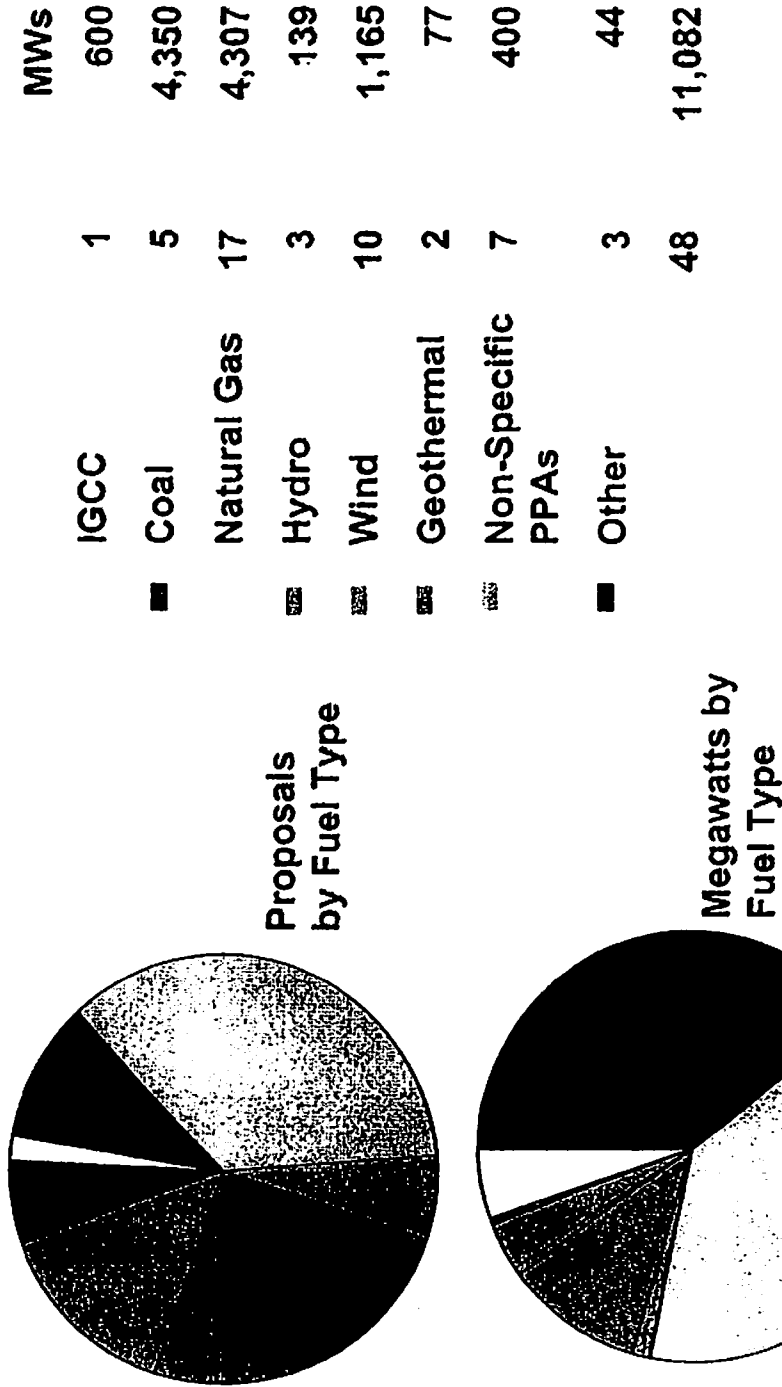
Regulatory

Environmental

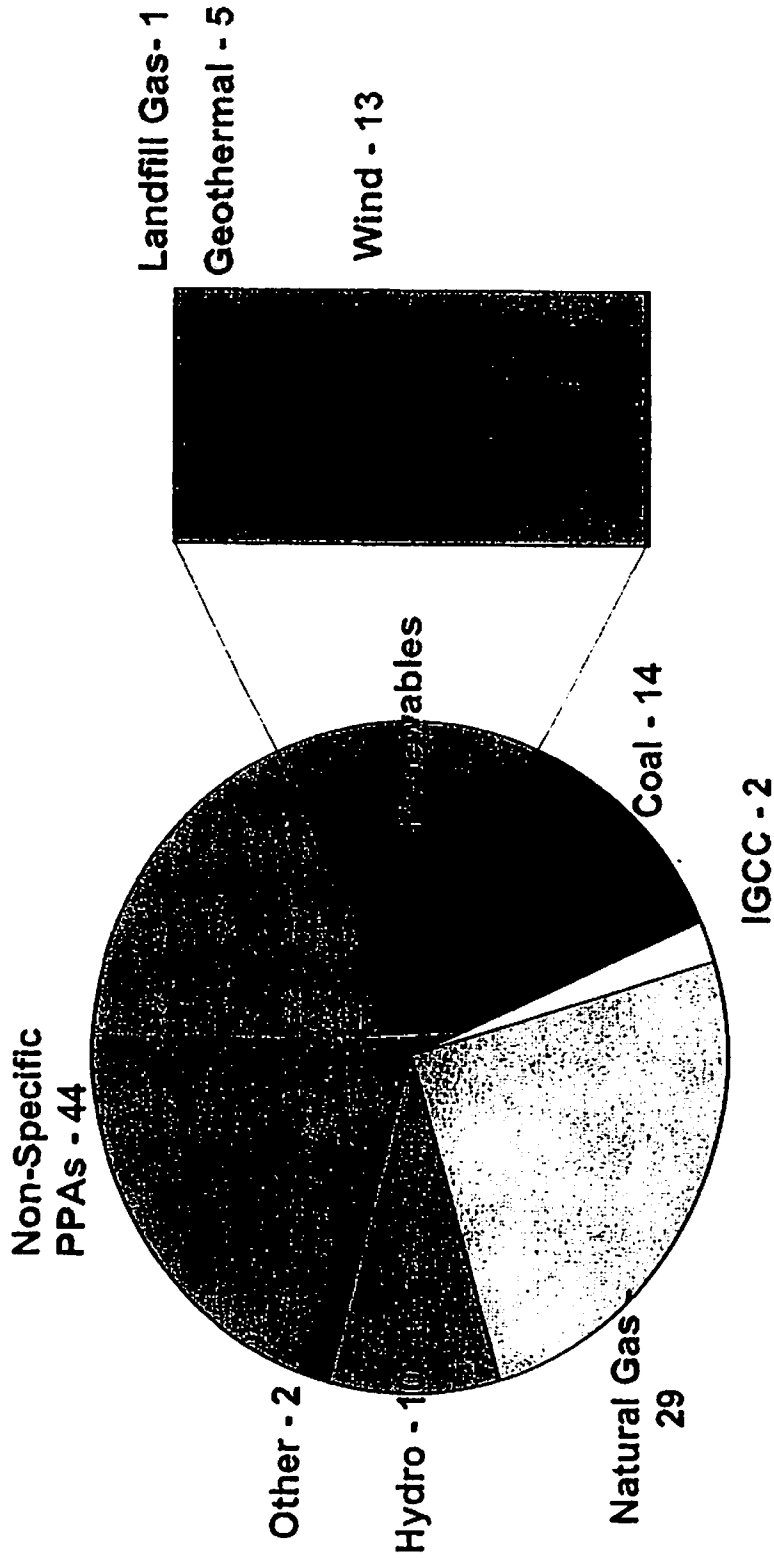


# 48 Respondent Proposals Received

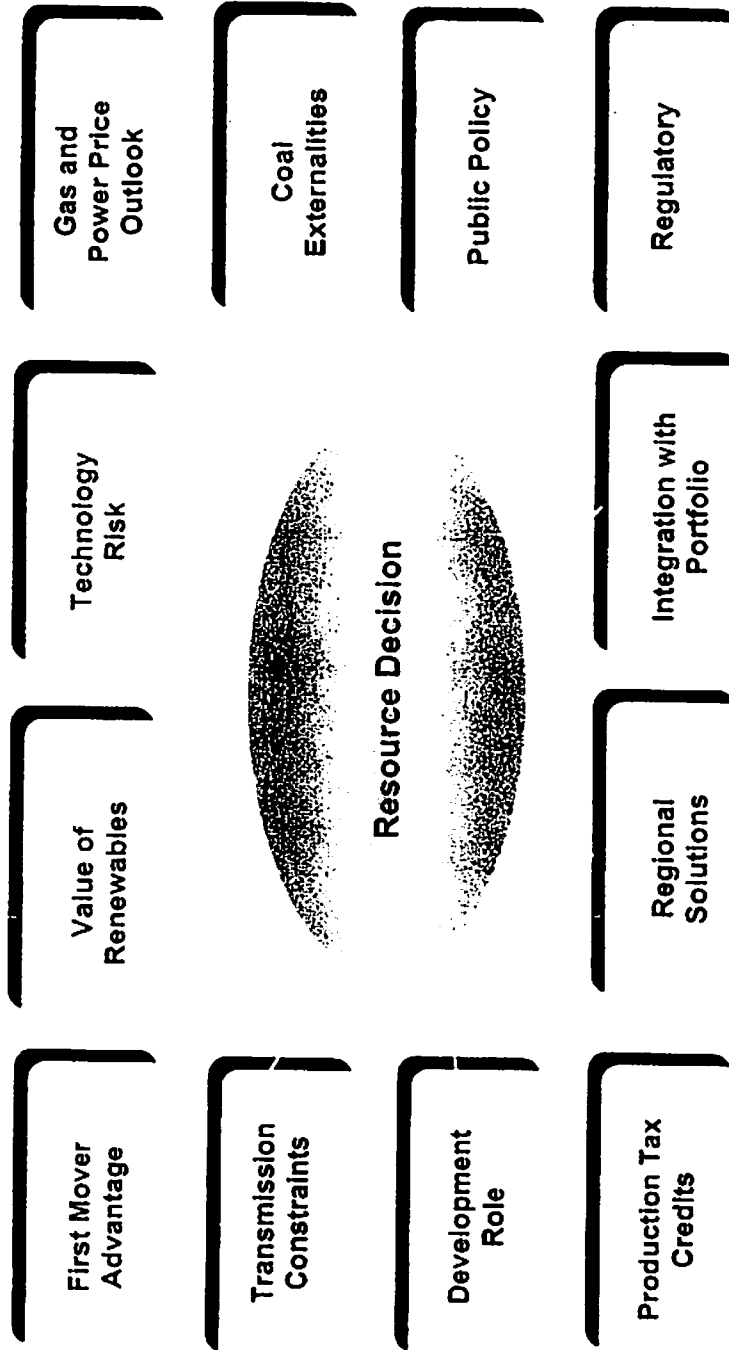
## More coal, less wind in this RFP cycle



# ...Over 120 Offers Evaluated



In addition to the RFP criteria, all factors that could reasonably affect the decision are considered



# Market Observations

Resource costs are higher

Limited number of 2007 wind projects

Wind turbine manufacturers sold out for 2007

Only half of proposed projects have turbines

Evaluation of new generation technology

IGCC, GE simple cycle LMS 100's

Transmission will continue to be challenging

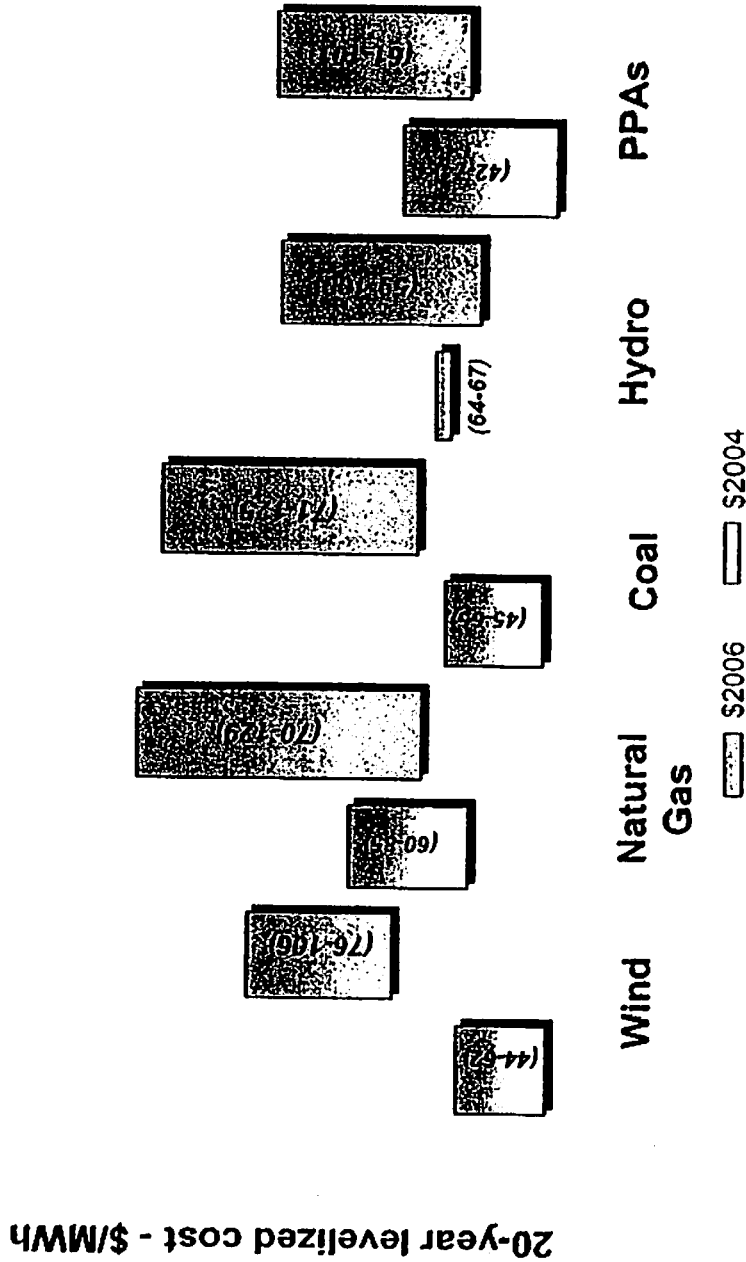
Increasing environmental regulation

Potential RPS by the end of this year

Increasing likelihood of GHG regulation

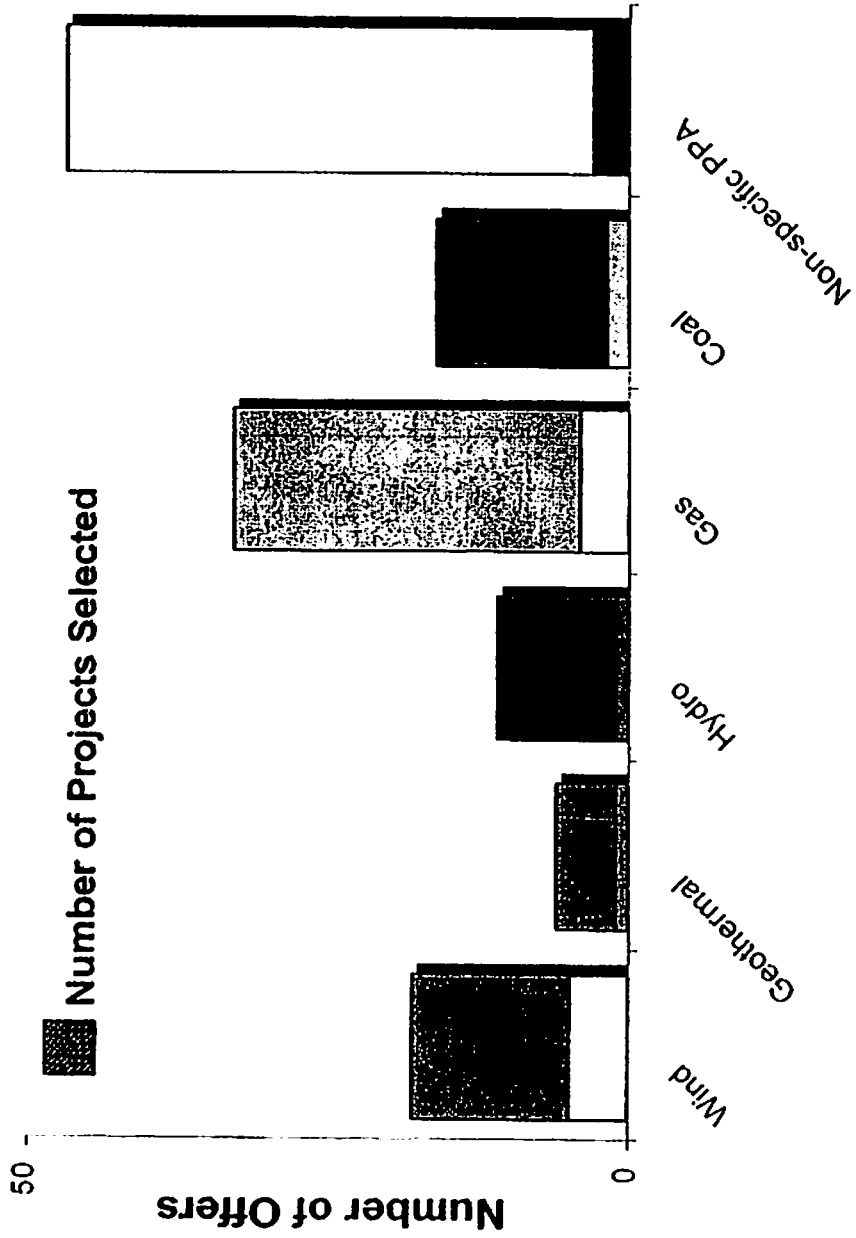


# Resource costs have increased significantly since 2004 RFP



1. PPA range represents fixed price offers only and is inclusive of imputed debt and exclusive of credit  
2. 2004 levelized costs do not include transmission from Mid-C to PSE's system

# Candidate Short List



# Candidate Short List - 13 projects/3 PPAs

Fuel	Project/Owner/Developer	Owner/Developer	MW	Benefit Ratio <sup>1</sup>	Levelized Cost \$/MWh	Portfolio Benefit \$/000	Comments
G				0.07		9,121	
H				0.31		145,414	
W				0.17		42,744	
W				0.12		20,991	
W				0.10		24,447	
W				0.06		16,443	
NG				0.26		237,558	
NG	Goldendale	Calpine	272	0.25		241,097	Attractive gas plant, potential to redirect, participation in bankruptcy auction process required
NG				0.24		196,188	
NG				0.24		171,628	
NG				0.04		621	
C				0.14		217,528	
C				0.07		41,986	
PPA				0.50-0.30		2	
PPA				0.17-0.22		2	
PPA				0.14		2	

<sup>1</sup> Benefit ratio is the primary quantitative selection metric.  
<sup>2</sup> These are short term offers ranging from 3-5 year terms and were evaluated using both kW and PSM; portfolio benefit is determined by strategic fit, impact to EPS, portfolio exposure

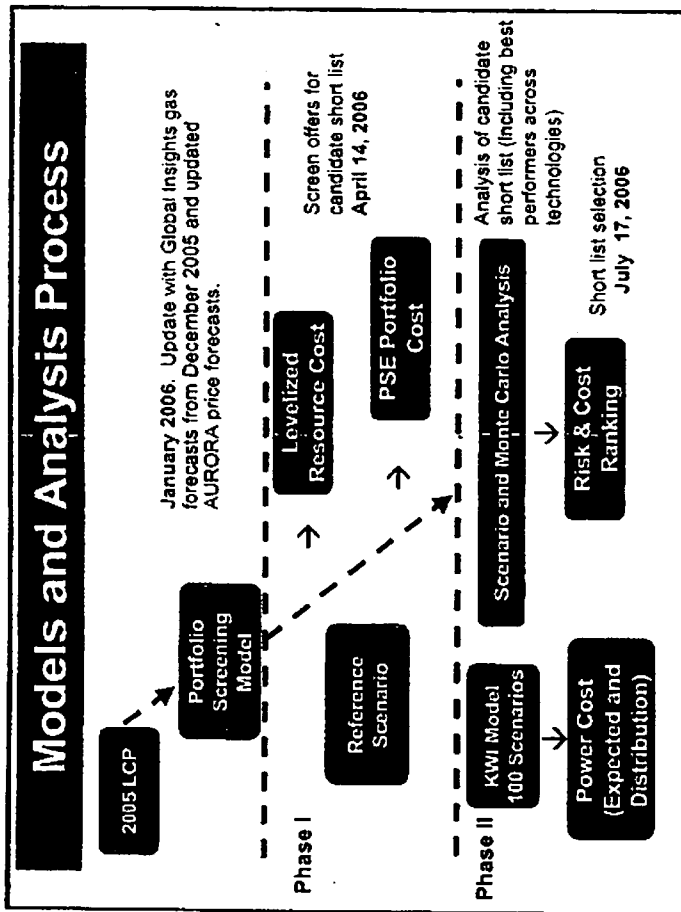
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# Presentation Outline

- / Resource Planning and Acquisition Process
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# Quantitative Analysis Process



**Phase I – Screening of 120+ different alternative bids through Portfolio Screening Model reference scenario.**

**Phase II – Evaluation of Candidate Short List resources through PSM. Anticipate several combination portfolios.**

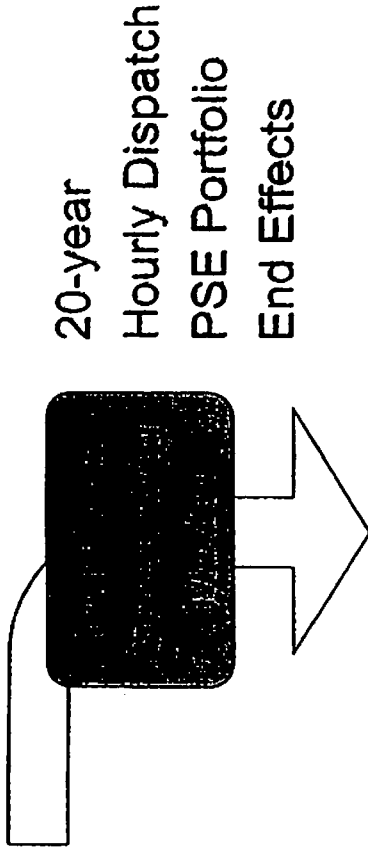
## Some Changes to Anticipated Analysis Process:

- Dates: Phase I completed 4-25-06, and Phase II date is similarly delayed
- KWI Model was used in Phase I for testing of PPA contribution to portfolio benefit and risk reduction through 2008

# Portfolio Screening Model- Phase I and II

## Key Inputs

Capital Costs  
Fixed & Variable O&M  
Fuel Cost  
Fuel Transportation  
Transmission & Integration  
Plant Heat Rate  
Plant Availability  
PPA Price & Terms  
Asset Book & Tax Life  
Global Insights Gas Price Forecast  
Aurora Power Prices  
Imputed Debt Percent  
Emissions Rate (CO<sub>2</sub>, NO<sub>x</sub>, SO<sub>2</sub>)

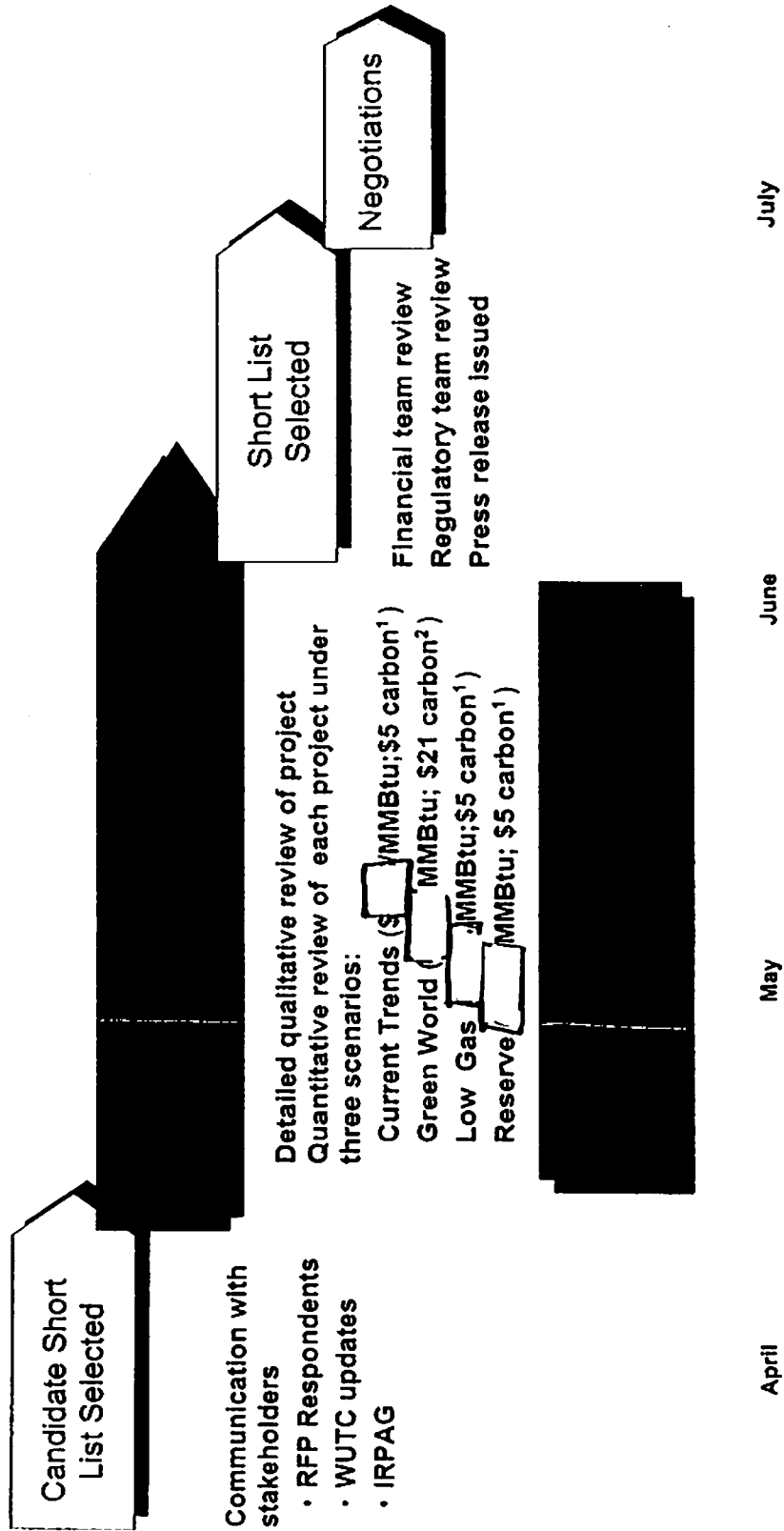


20-year  
Hourly Dispatch  
PSE Portfolio  
End Effects

## Key Outputs

Levelized Cost of Acquisition  
or PPA  
20-Year NPV Portfolio  
Revenue Requirement  
Portfolio Market Purchases  
and Sales  
Emissions Output

# Phase II Evaluation



April May June July

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# Four Scenarios

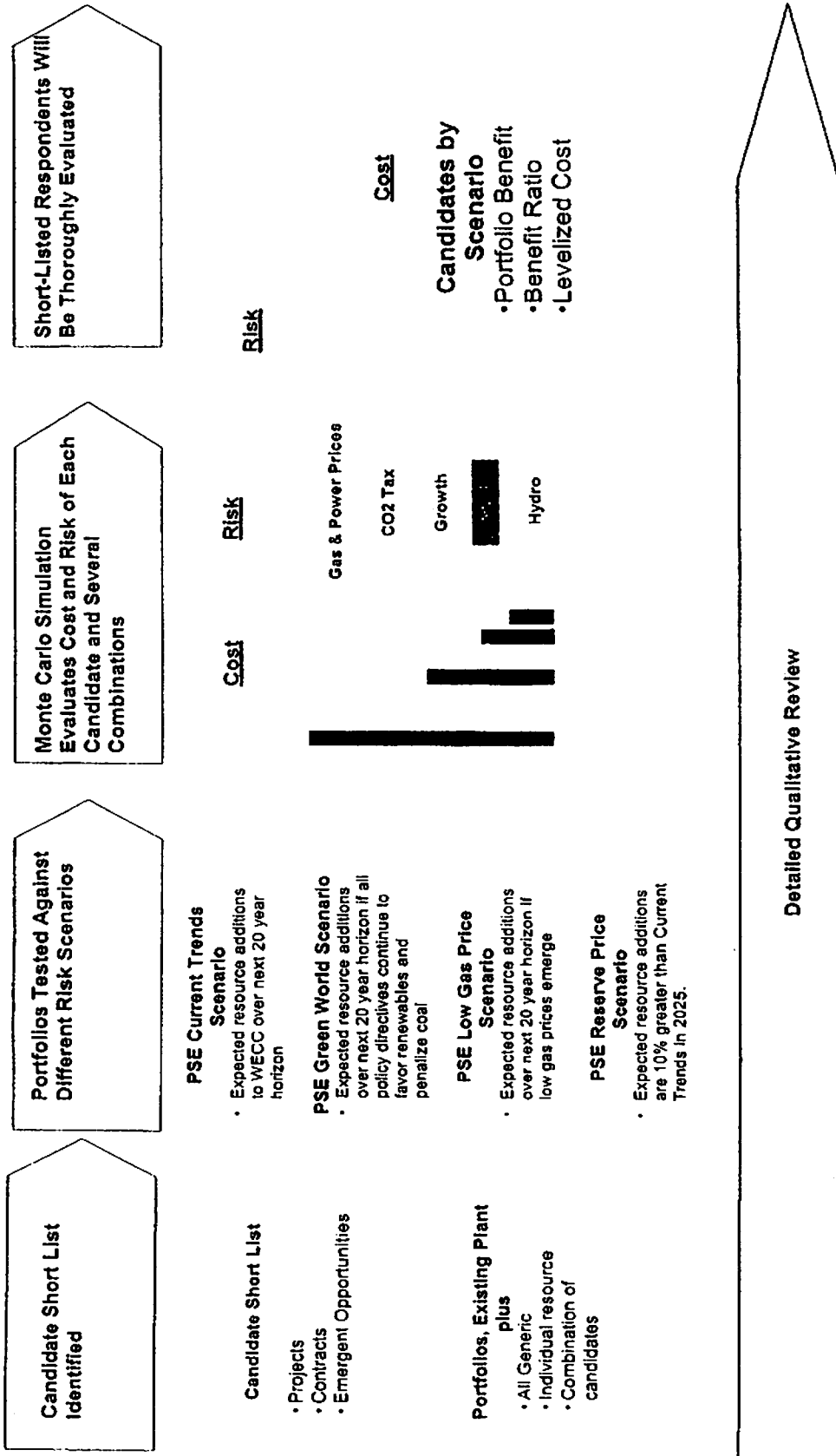
Scenario	Reference Current Trends	Reserve/Overbuild	High Price/Green World	Low Gas Price	Notes
WECC Demand (AURORA)	Reference (from EPIS) WECC Average Growth Rate 1.8%	Reference (from EPIS) WECC Average Growth Rate 1.8%	Low WECC Average Growth Rate 1.1%	Reference WECC Average Growth Rate 1.8%	Low Growth Rate is 60% of Reference Growth Rate for each area
Gas Price (Nominal \$ Levelized for 2007-2026)	Global Insights Reference; Levelized, plus Kiorderx forwards 2007 - 2010 [redacted] MMBTU	Global Insights Reference; Levelized, plus Kiorderx forwards 2007 - 2010 [redacted] MMBTU	Global Insights High Price; Levelized, plus Kiorderx forwards 2007 - 2010 [redacted] MMBTU	Global Insights Low Economic Growth; Levelized; Kiorderx forwards 2007 - 2008 [redacted] MMBTU	Global Insights (12/05) and Kiorderx forwards (2007-2010) as of 12/19/2005
PSE Demand (PSM)	Reference	Reference	Low	Reference	Most recent PSE load forecast.
Carbon Costs (AURORA)	NCEP Nominal \$/ton by year: 2010: \$5.00 2015: \$6.38 2020: \$8.14	NCEP Nominal \$/ton by year: 2010: \$5.00 2015: \$6.38 2020: \$8.14	Clean Power (Jeffords) Nominal \$/ton by year: 2010: \$21.00 2015: \$31.17 2020: \$45.35	NCEP Nominal \$/ton by year: 2010: \$5.00 2015: \$6.38 2020: \$8.14	NCEP increases 2.5% real per year. Clean Power increases about 4% per year real over 20 years
Overbuild	No	Net Additions are approx. 30% greater in 2015 and 10% greater in 2025	No	No	

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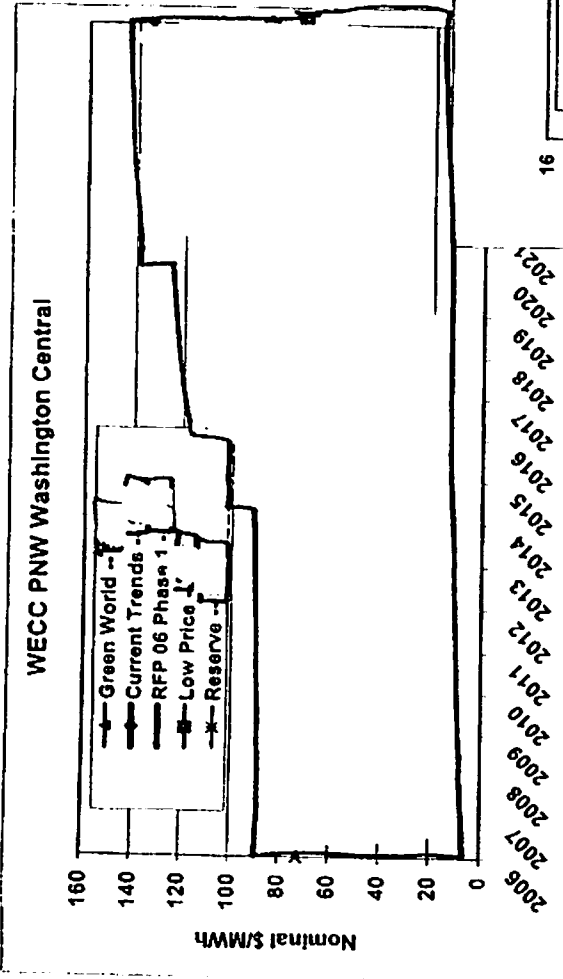
# Phase II – variety of portfolios tested under 4 scenarios



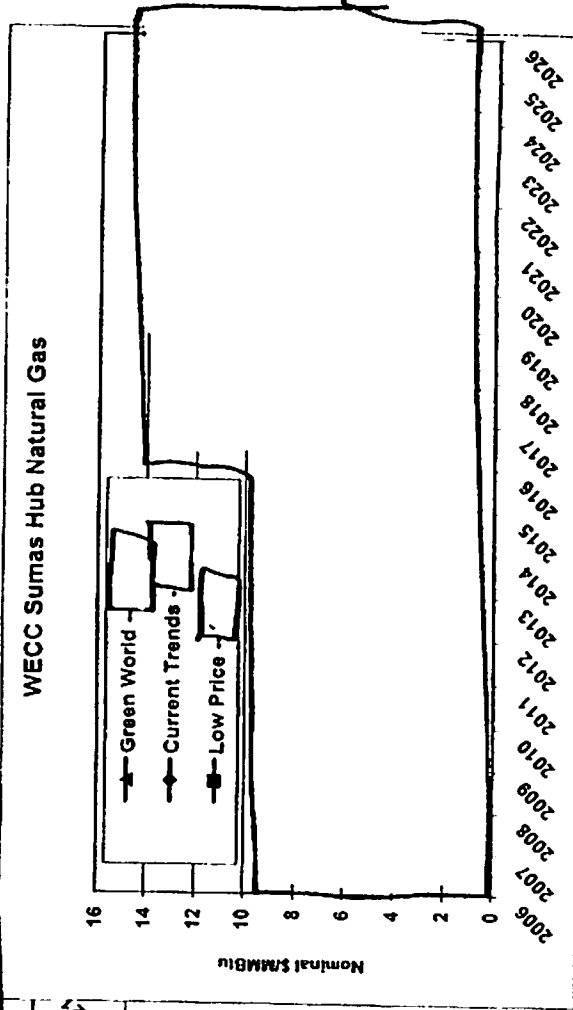
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# Scenario Power and Gas Prices

AURORA model power prices forecasts



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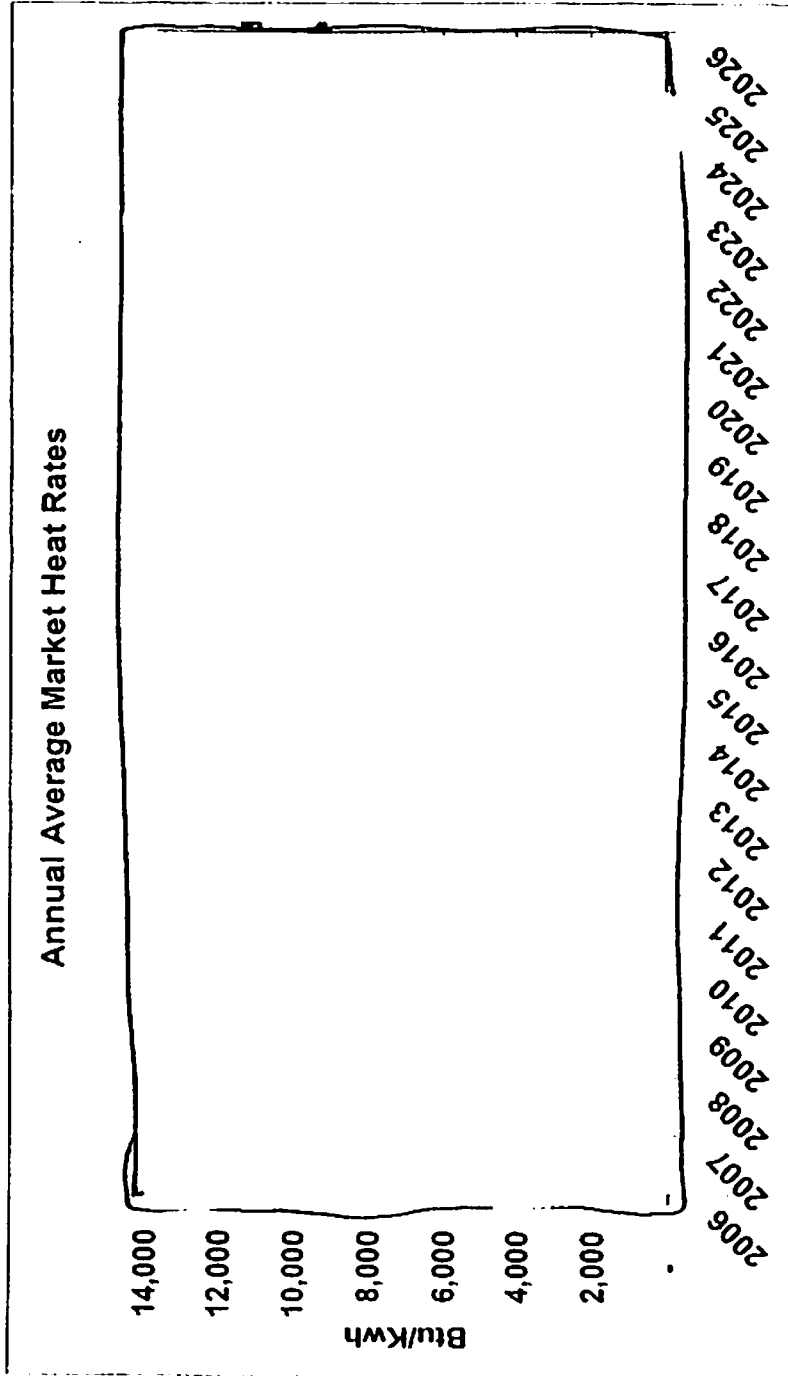
Global Insights Gas (12/05):  
Reference, High and Low for  
2011 - 2026

Kiodex forwards 2007 - 2010,  
except through 2008 for Low  
Gas

CONFIDENTIAL  
Per WAC 480-07-160

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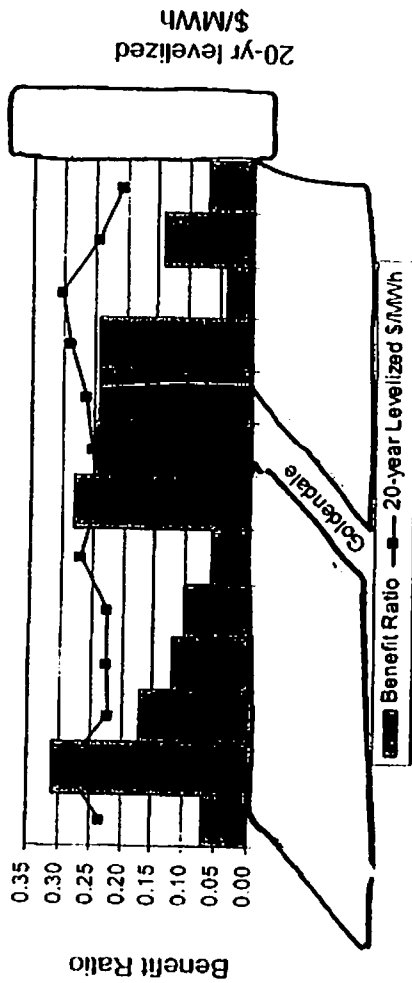
# Scenario Heat Rates



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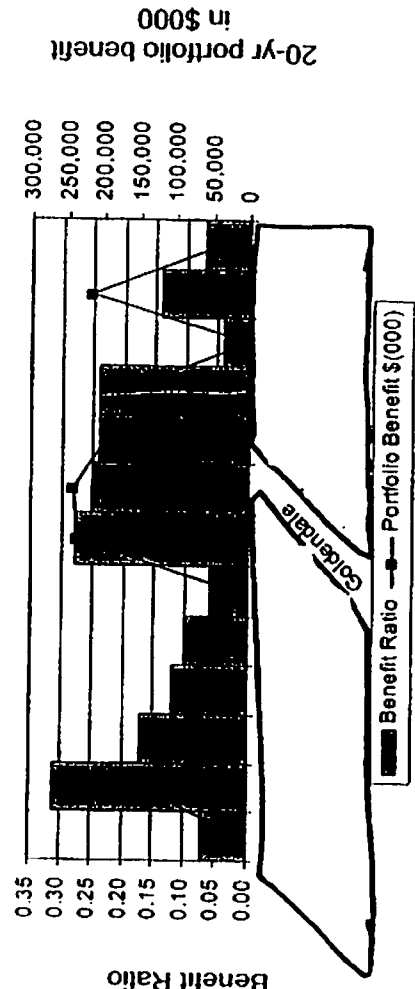
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# Quantitative selection metrics: levelized cost, portfolio benefit, and portfolio benefit ratio



**Levelized cost** is the average annual cost per MWh produced during a 20-year period for each project.

**Portfolio benefit** is the 20-year present value of all portfolio benefits derived from each project in comparison to the 2005 LCP generic portfolio.



**Portfolio benefit ratio** is the present value of portfolio benefits divided by the present value of the project revenue requirements

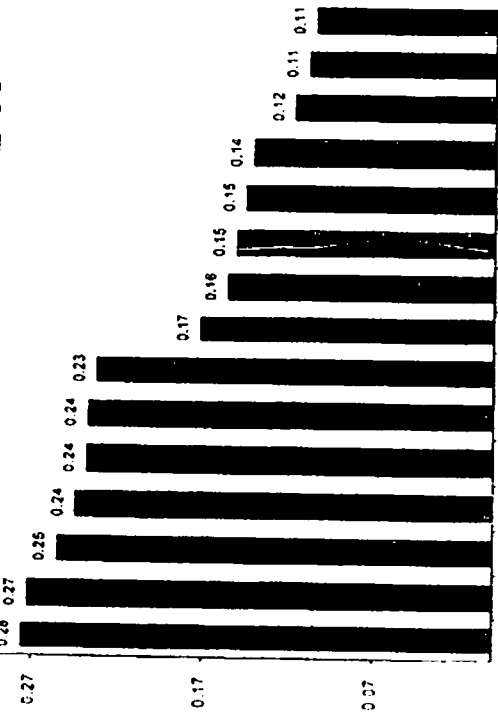
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# Size and Heat Rate Impacts

Levelized Cost lower if CF higher →

DRAFT as of 4-12-06



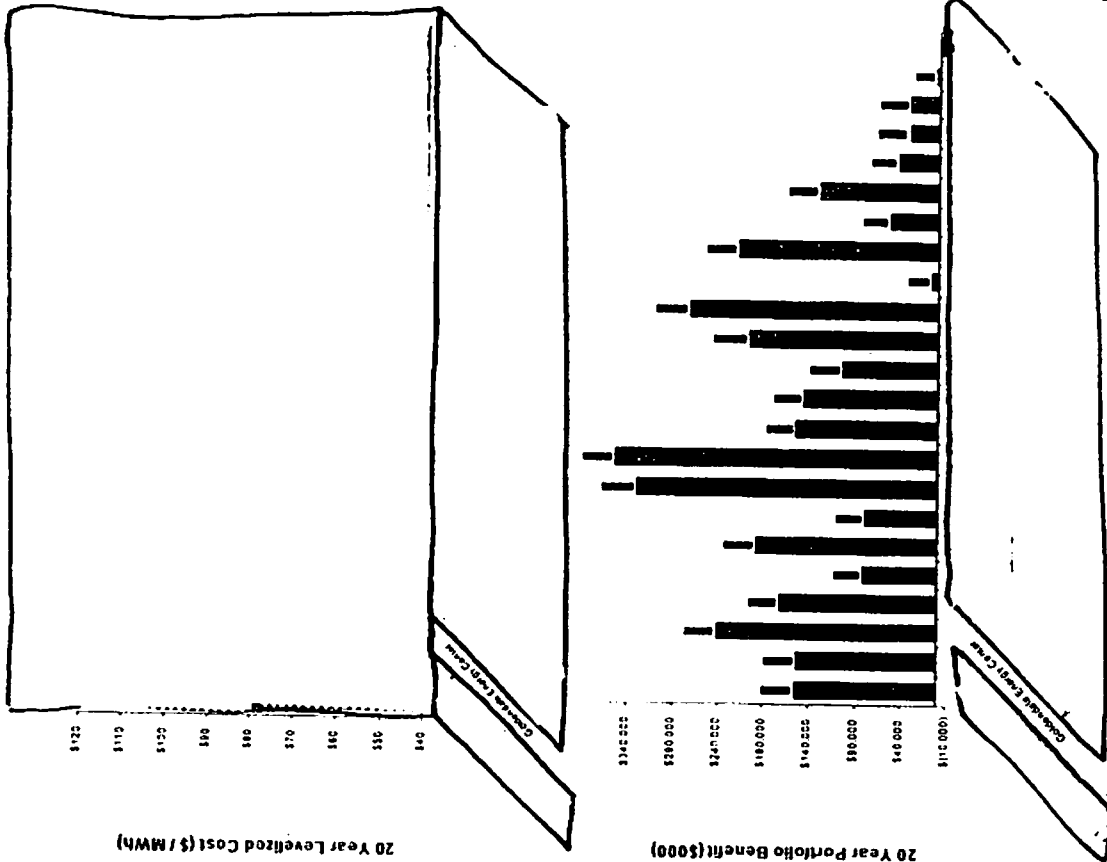
\$ Benefit / \$ Project Revenue Requirement



PV Portfolio Benefit depends upon plant size, start year, and heat rate →

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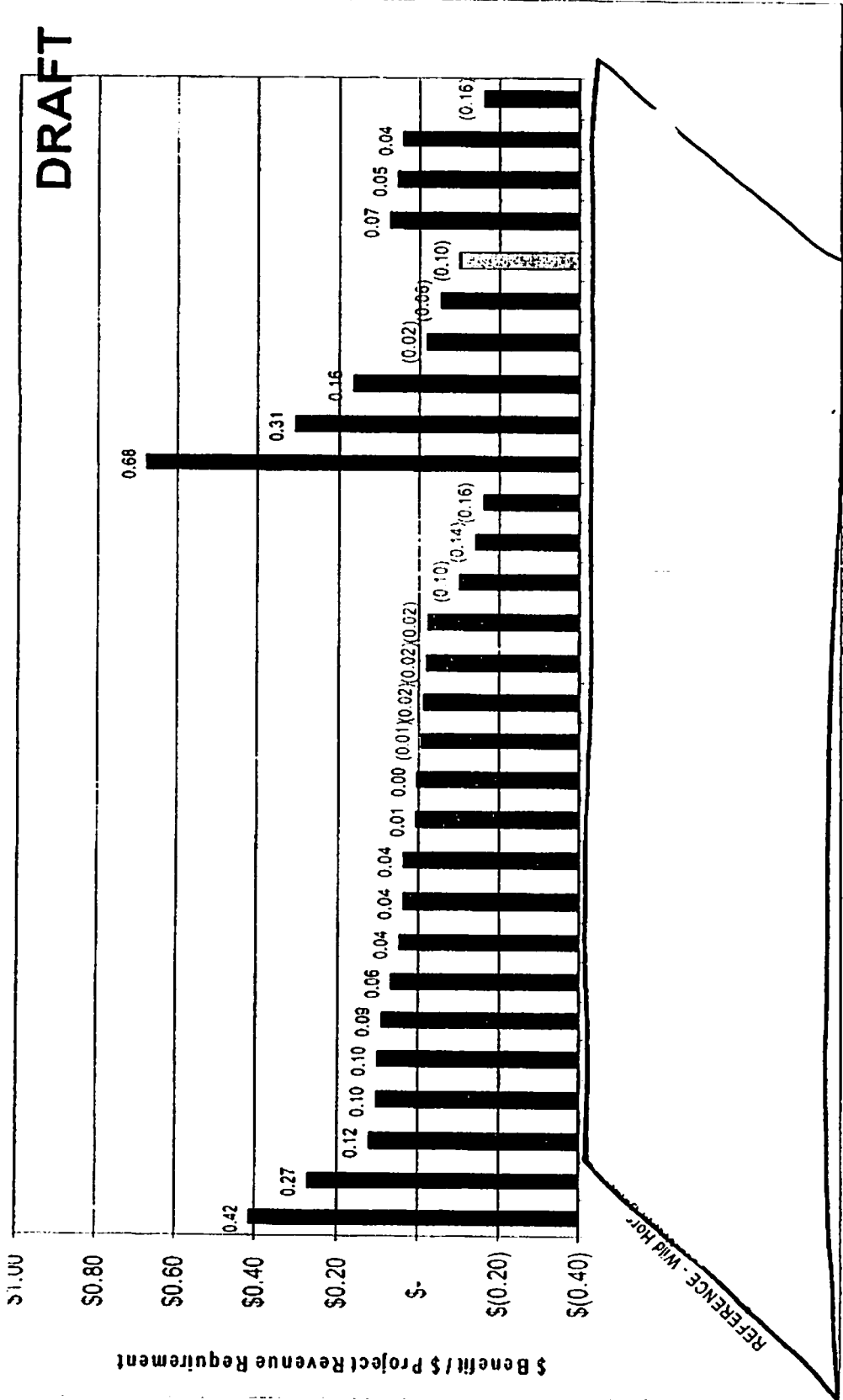


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# Renewable Projects – Portfolio Benefit Ratio



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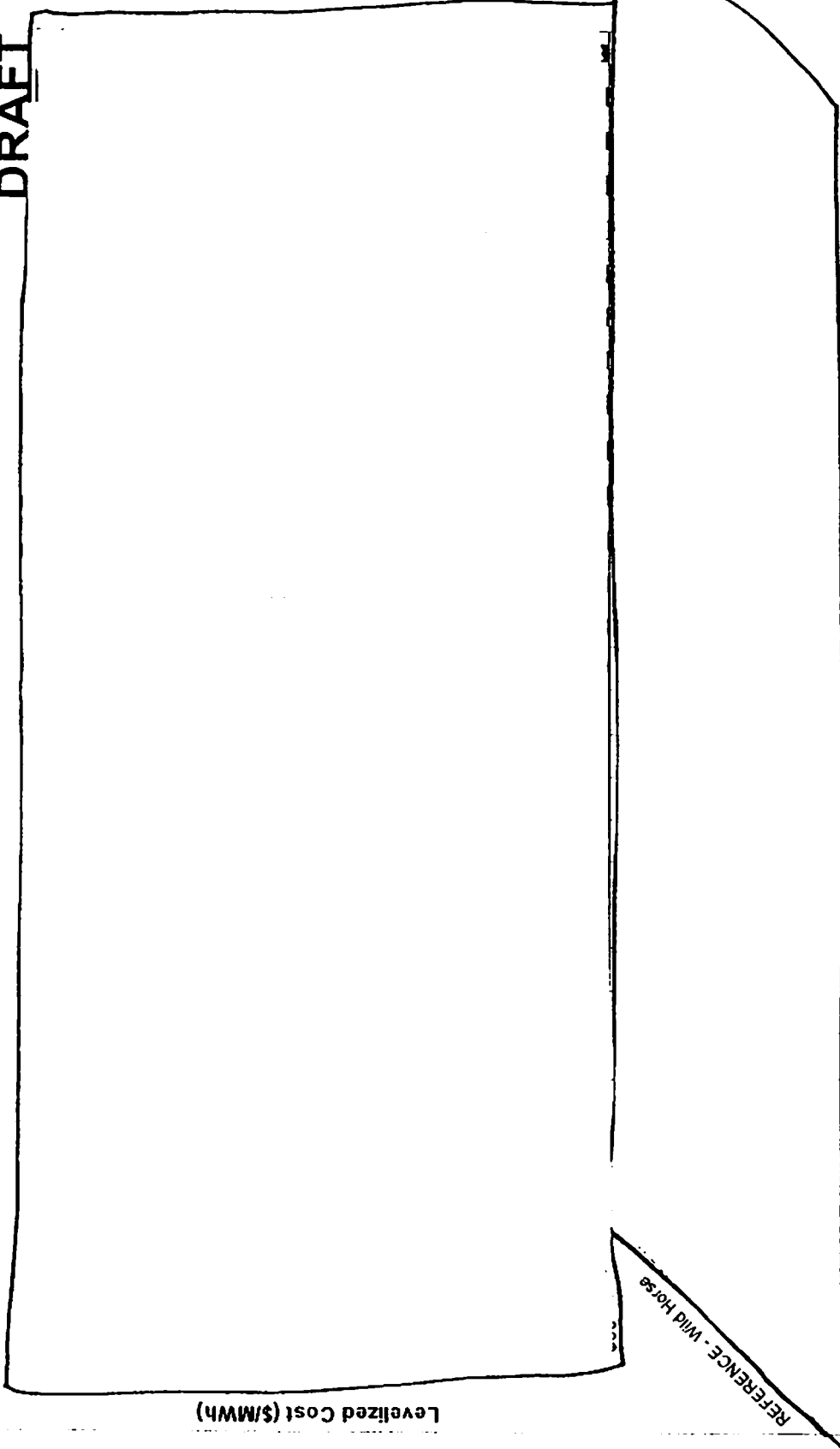
WAC 480-07-160

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# Renewable Projects – Levelized Cost

DRAFT



Levelized Cost (\$/MWh)

REFERENCE - Wind Horse

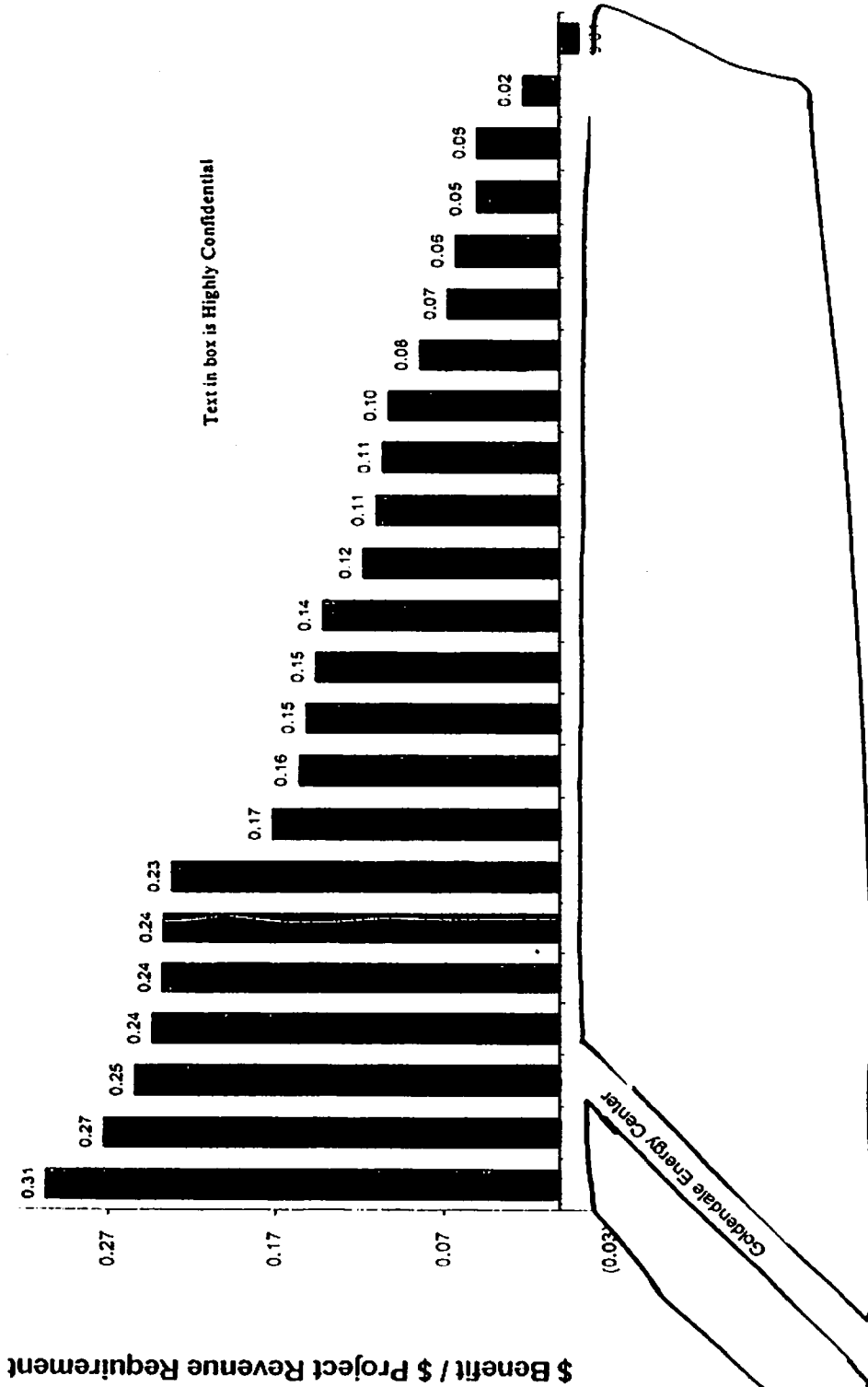
Note: 1) [redacted] wind project appears high due to a prorata allocation of the transmission expense for the HVDC line; PTC value is reduced to [redacted] which is current expected case.

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# Natural Gas Plants – Portfolio Benefit Ratio

DRAFT

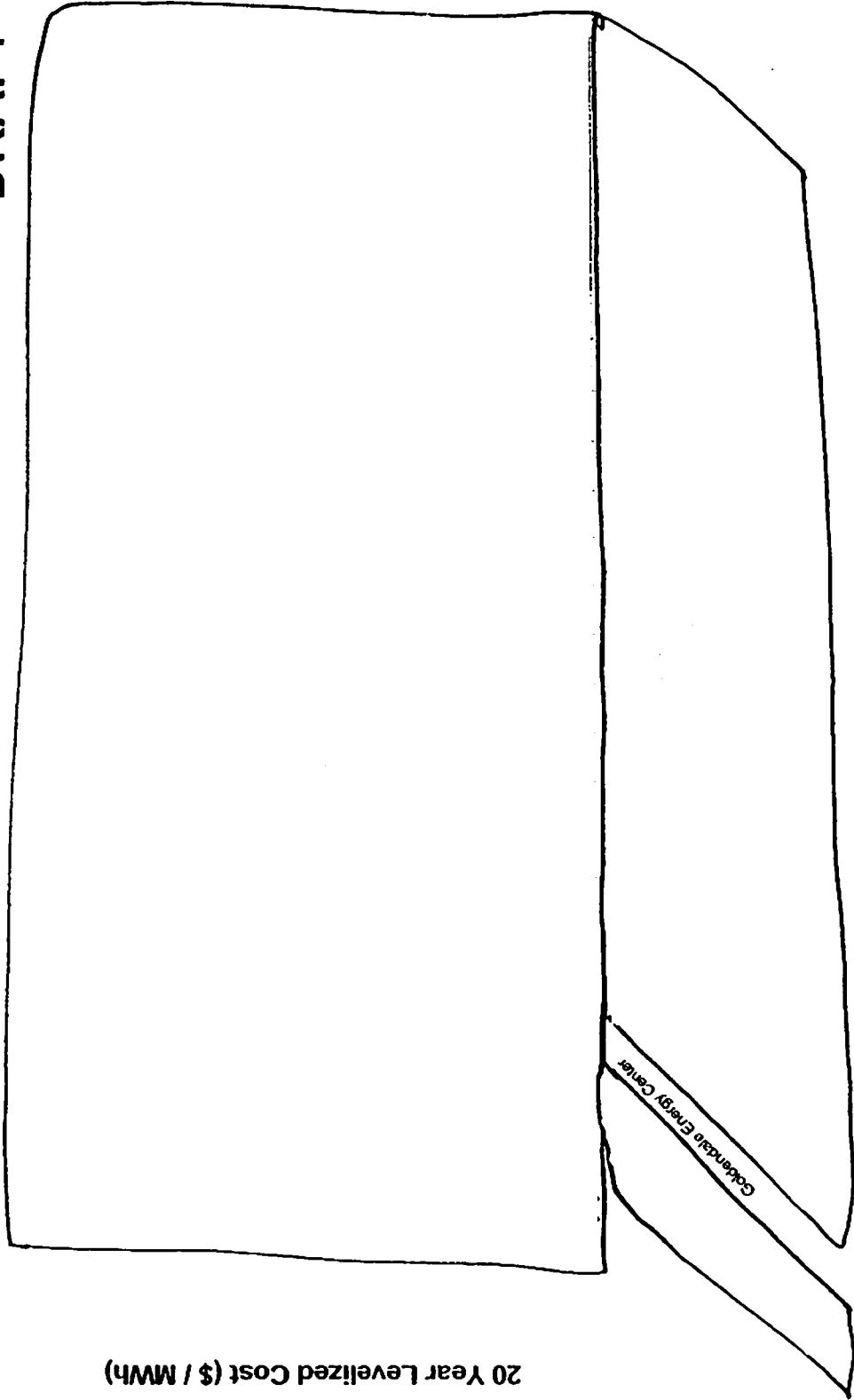


Goldendale Energy Center

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# Natural Gas Plants - Levelized Cost

DRAFT



20 Year Levelized Cost (\$ / MWh)

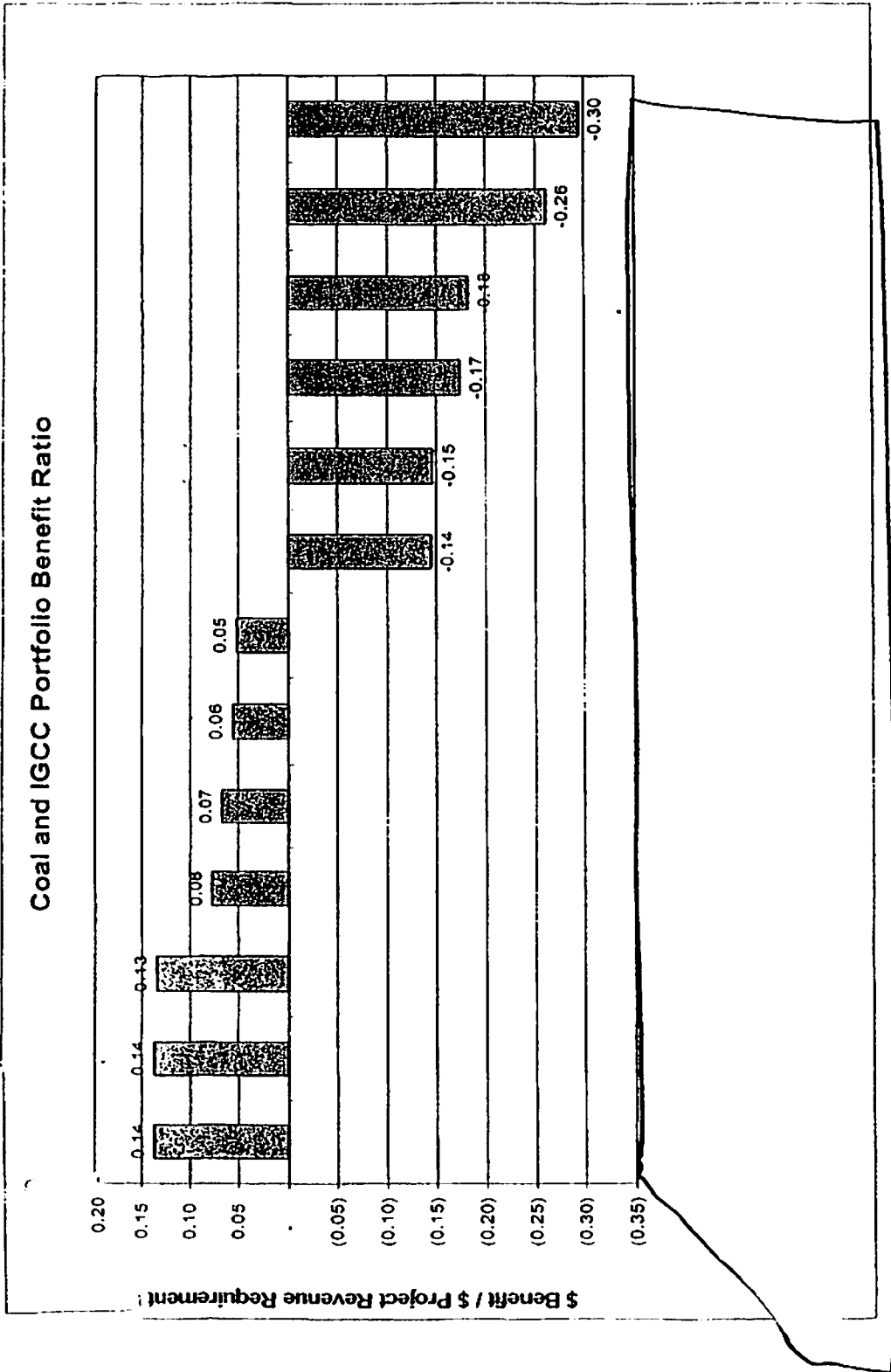
Goldendale Energy Center

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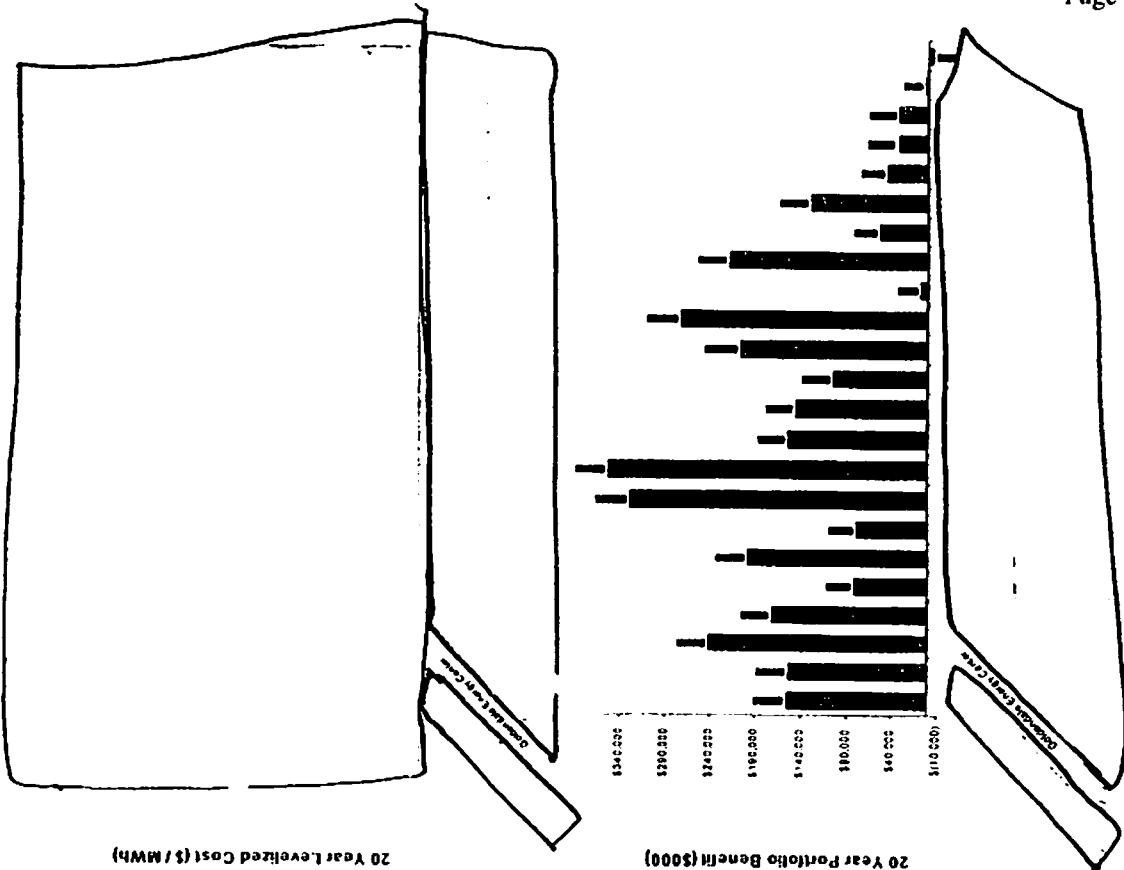
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# Coal / IGCC – Portfolio Benefit Ratio



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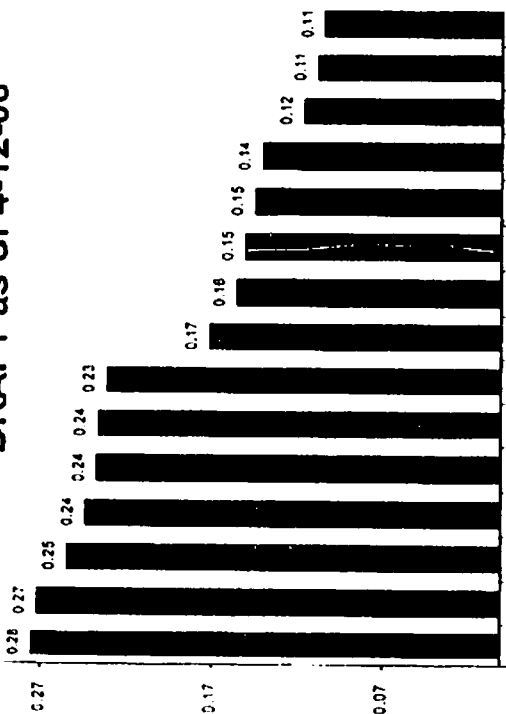


# Size and Heat Rate Impacts

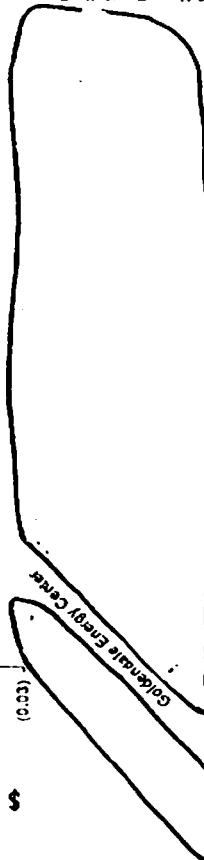
Levelized Cost lower if CF higher →

20 Year Levelized Cost (\$/MWh)

DRAFT as of 4-12-06



20 Year Portfolio Benefit (\$000)

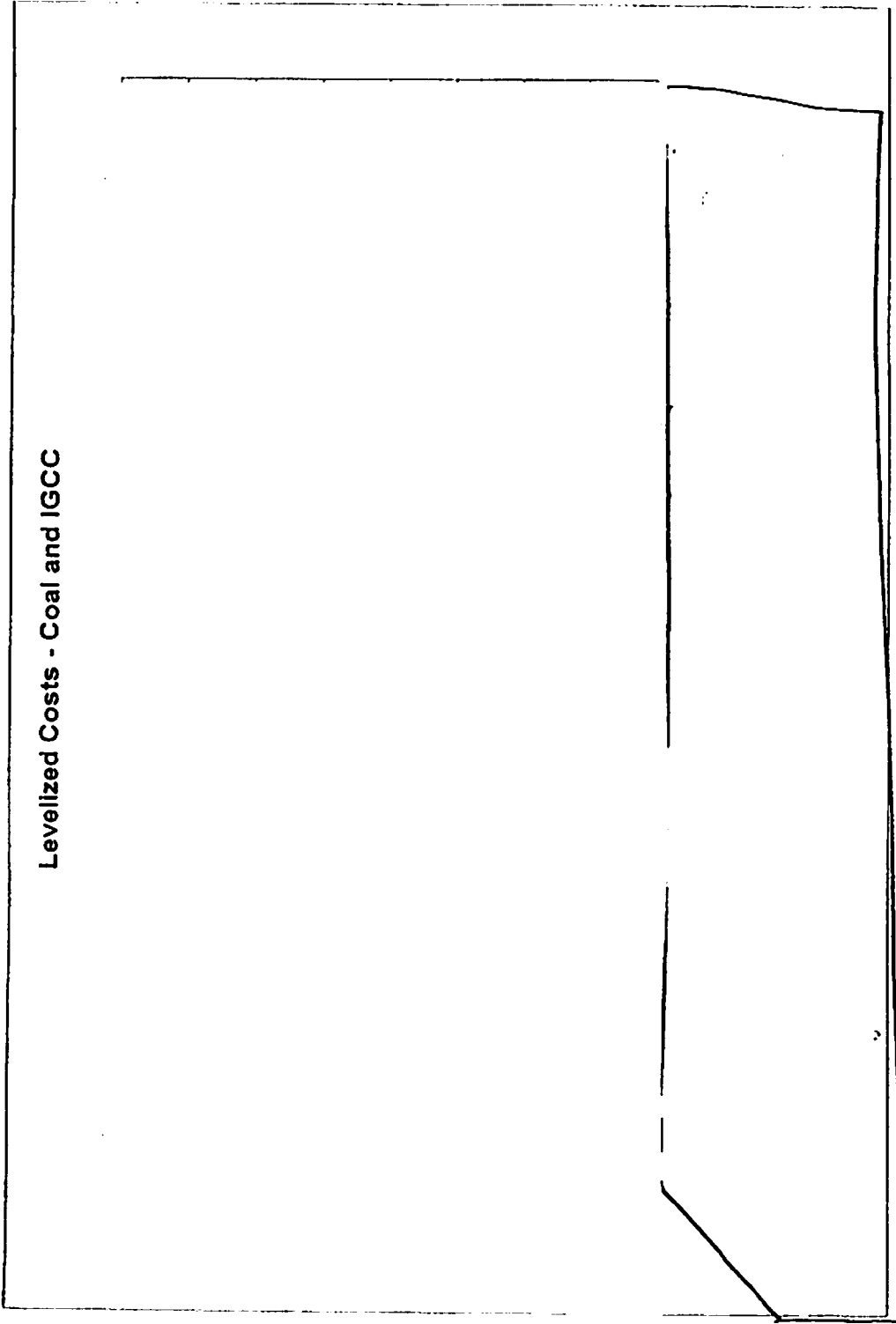


PV Portfolio Benefit depends upon plant size,  
start year, and heat rate →

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# Coal / IGCC – Levelized Cost

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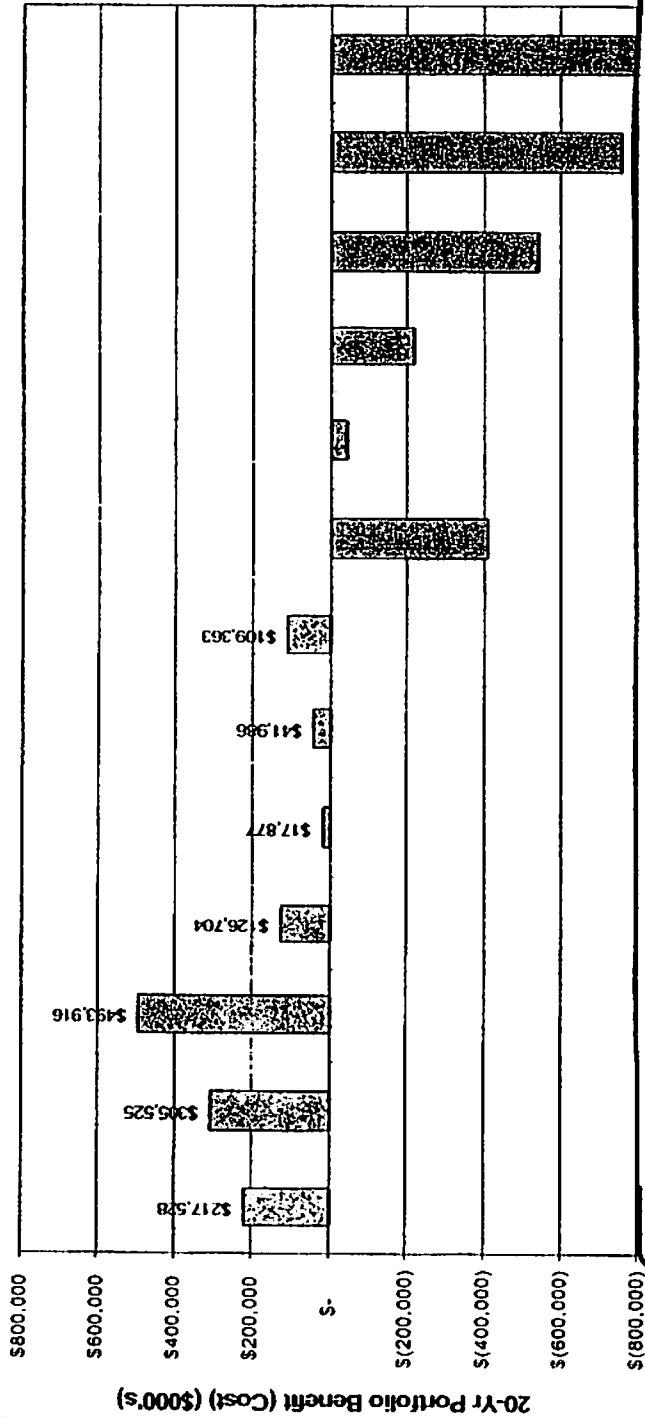


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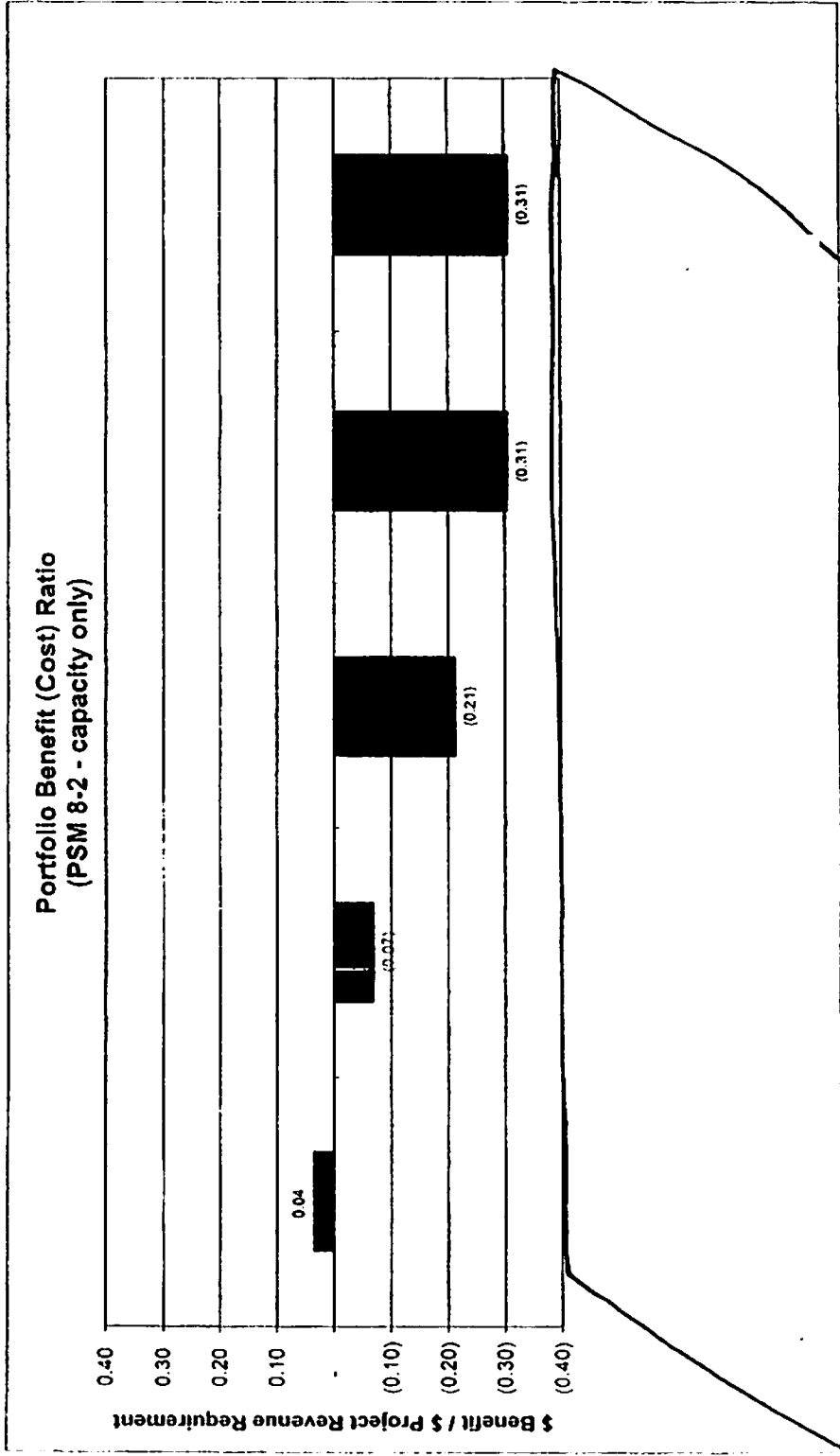
# Coal / IGCC - Portfolio Benefit (Absolute)

20-Yr Portfolio Benefit (Cost) - Coal and IGCC



Redacted

# Capacity Projects/PPAs – Portfolio Benefit Ratio



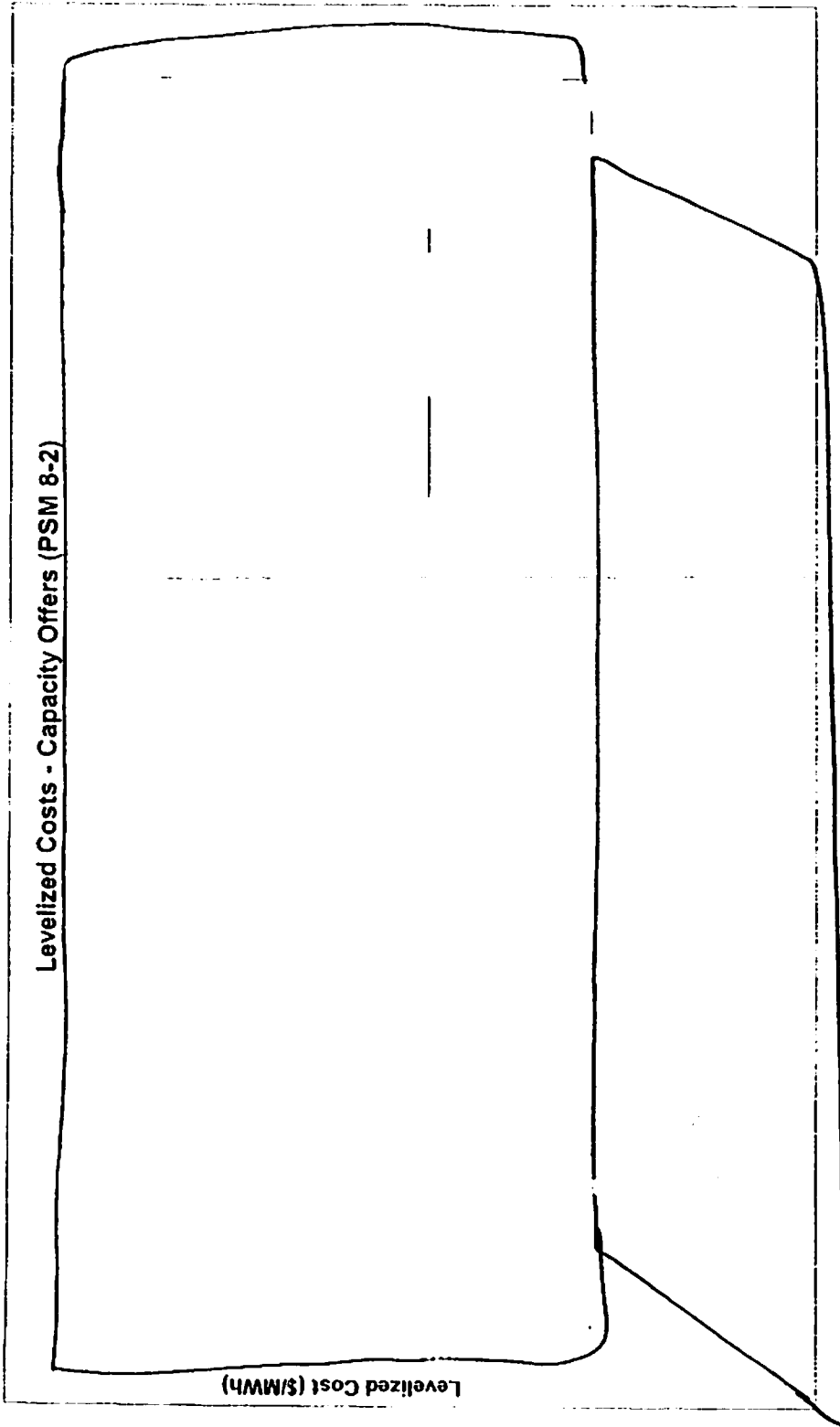
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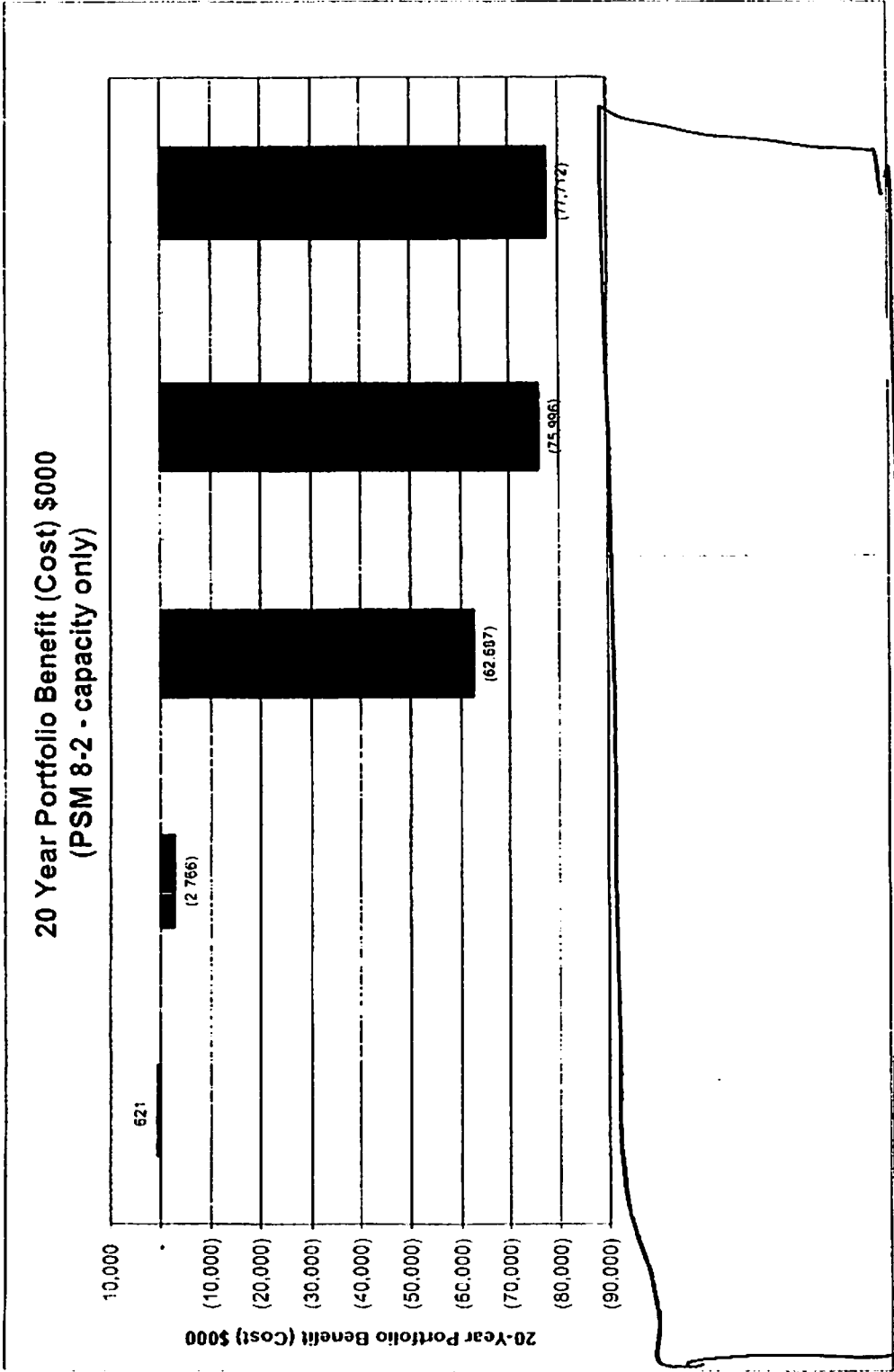
# Capacity Projects/PPAs – Levelized Cost

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# Capacity Projects/PPAs - Portfolio Benefit (Absolute)

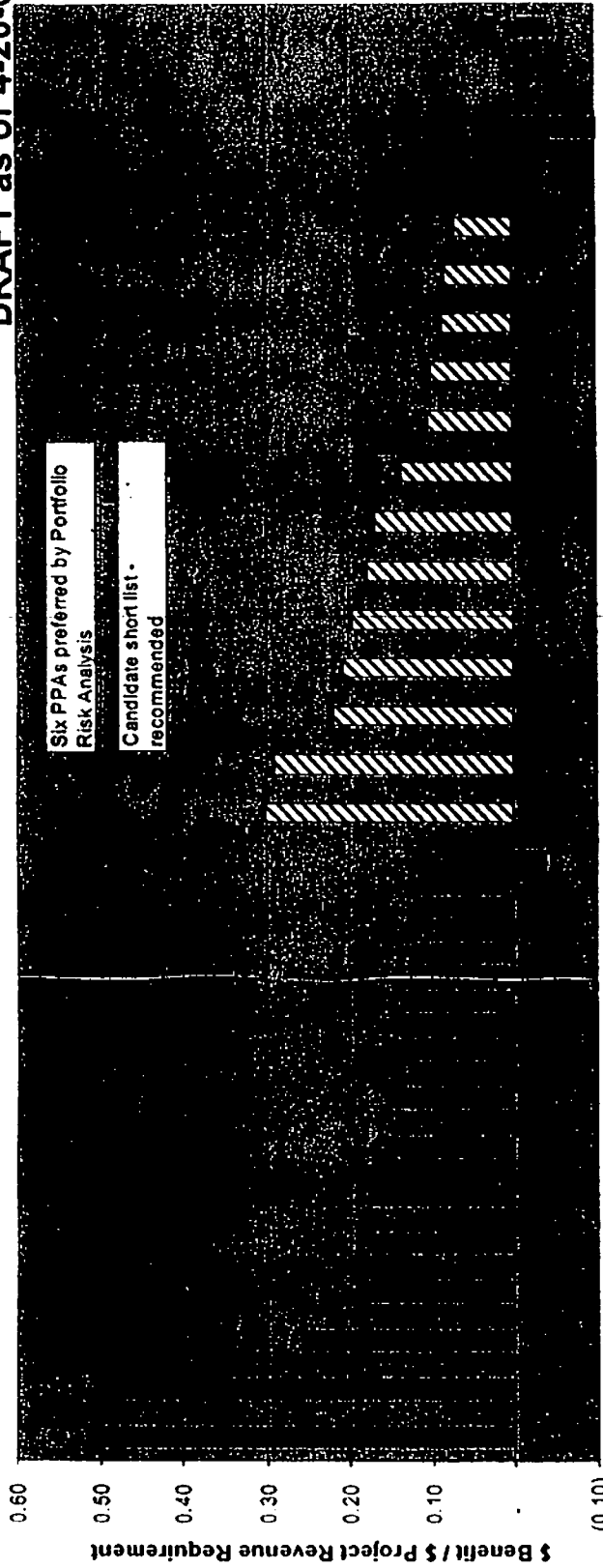


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# PPAs - Portfolio Benefit Ratio

Portfolio Benefit (Cost) per PV of PPA Revenue Requirement **DRAFT as of 4-20-06**



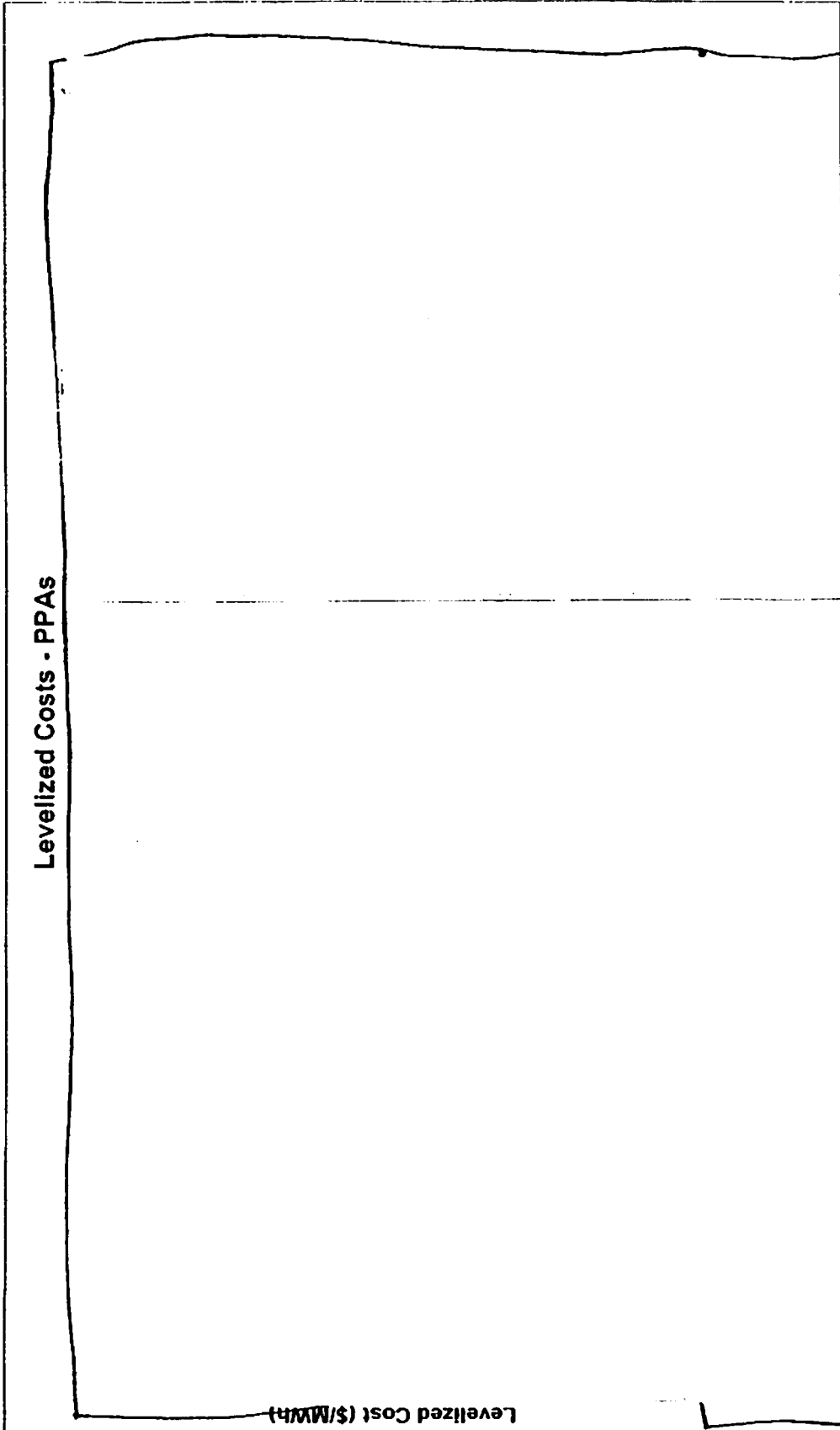
PPA Candidate	Portfolio Benefit Ratio (Estimated)
1	0.15
2	0.18
3	0.22
4	0.25
5	0.28
6	0.30
7	0.15
8	0.18
9	0.22
10	0.25
11	0.28
12	0.30
13	0.15
14	0.18
15	0.22
16	0.25
17	0.28
18	0.30
19	0.15
20	0.18
21	0.22
22	0.25
23	0.28
24	0.30
25	0.15
26	0.18
27	0.22
28	0.25
29	0.28
30	0.30
31	0.15
32	0.18
33	0.22
34	0.25
35	0.28
36	0.30
37	0.15
38	0.18
39	0.22
40	0.25
41	0.28
42	0.30
43	0.15
44	0.18
45	0.22
46	0.25
47	0.28
48	0.30
49	0.15
50	0.18
51	0.22
52	0.25
53	0.28
54	0.30
55	0.15
56	0.18
57	0.22
58	0.25
59	0.28
60	0.30

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PPAs Meeting on 4/20/06

# PPAs - Levelized Cost

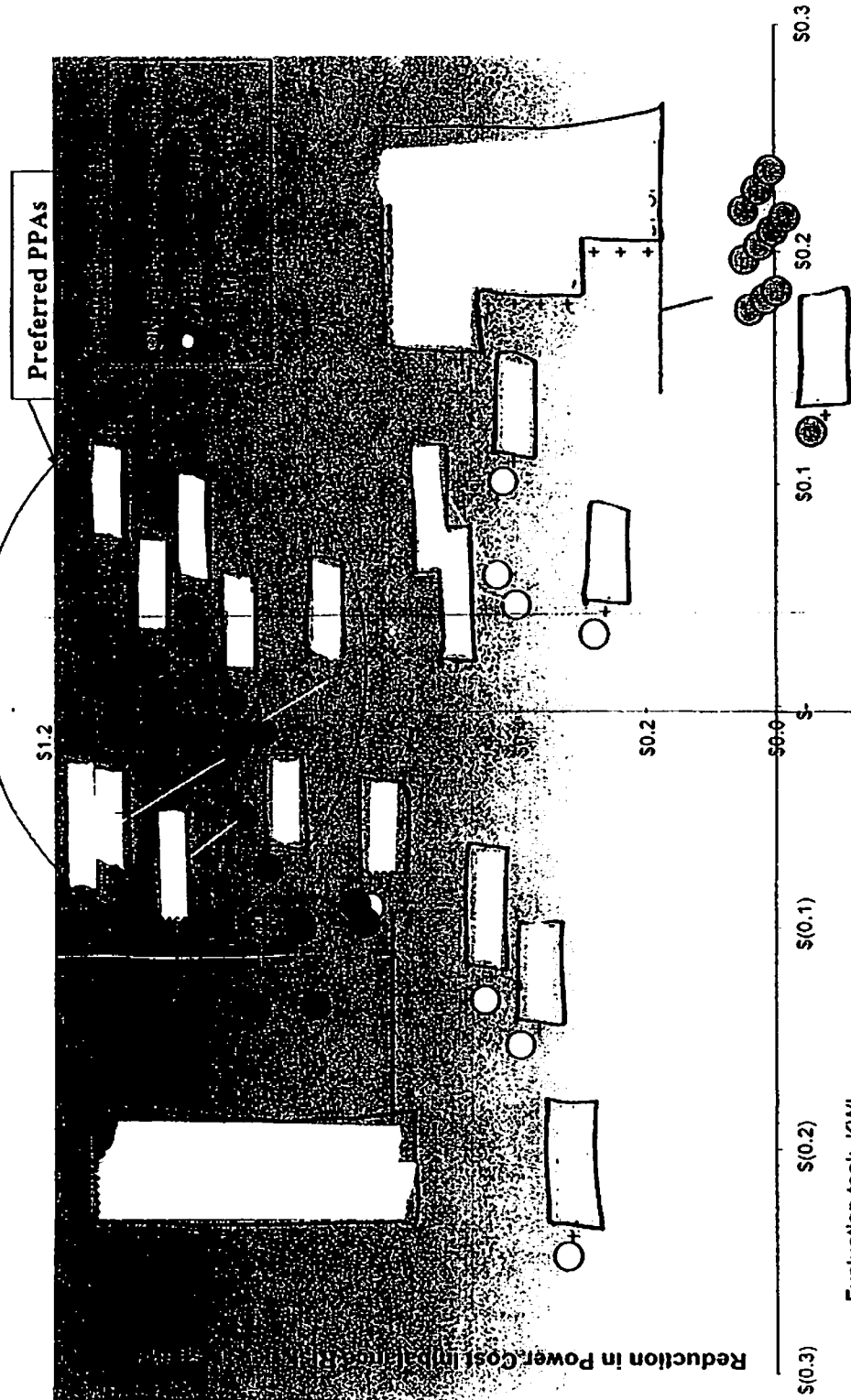


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# PPA Evaluation using KWI (2006-2008)



Evaluation tool: KWI  
Evaluation period: Jul'06-Dec'08  
Market data: 2/23/06

Expected Market Savings per \$1 spent

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# Questions?

11/15/2016 10:00 AM

# Next Steps

- └ Schedule Periodic Updates?
- └ Point of Contact?
- └ Other Areas of Interest?

11/13/2008 10:00 AM