Witness: Bradley G. Mullins

### **BEFORE THE**

#### WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,

Complainant,

v.

PUGET SOUND ENERGY,

Respondent.

In the Matter of the Petition of

PUGET SOUND ENERGY,

Petitioner,

For an Accounting Order Authorizing deferred accounting treatment of purchased power agreement expenses pursuant to RCW 80.28.410.

DOCKETS UE-240004 and UG-240005, and UE-230810 (Consolidated)

### REDACTED

### CROSS-ANSWERING TESTIMONY OF BRADLEY G. MULLINS

ON BEHALF OF

ALLIANCE OF WESTERN ENERGY CONSUMERS

**September 18, 2024** 

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#### 1 I. INTRODUCTION AND SUMMARY 2 PLEASE STATE YOUR NAME AND BUSINESS ADDRESS. 0. 3 My name is Bradley G. Mullins, and my business address is Tietotie 2, Suite 208, A. 4 Oulunsalo, Finland FI-90460. ARE YOU THE SAME WITNESS THAT CAUSED TO BE FILED RESPONSE 5 Q. 6 TESTIMONY IN THIS DOCKET? 7 A. Yes. On August 6, 2024, I caused to be filed in this docket Response Testimony on 8 behalf of the Alliance of Western Energy Consumers ("AWEC"). 9 Q. WHAT IS THE PURPOSE OF YOUR RESPONSE TESTIMONY? 10 I respond to Staff witness Willson's recommendations to include Climate Commitment A. 11 Act Allowance ("CCA") costs in operational plant dispatch decisions, Staff witnesses 12 McGuire and Koenig's recommendation that PSE be permitted to earn a return on its 13 Demand Response ("DR") Power Purchase Agreements ("PPAs") at the Company's cost 14 of debt, Staff witness Koenig's and Intervenor's Performance Incentive Mechanism 15 ("PIM") proposals, and Joint Energy Advocates' ("JEA") bill assistance proposal. 16 O. PLEASE SUMMARIZE YOUR RECOMMENDATIONS. 17 A. My principal recommendations are as follows: 18 Inclusion of CCA Costs in Dispatch Decisions: I recommend the Washington Utilities and Transportation Commission ("Commission") reject Staff's recommendation to 19 20 include allowance costs for wholesale sales in PSE's forecast of Net Power Supply 21 Expense ("NPSE") and to reject Staff's recommendation that the Commission 22 determine a prudence review process for CCA costs as part of this proceeding. 23 Clean Generation Resources Rate Adjustment, Wildfire Prevention Tracker, 24 Decarbonization Rate Adjustment: I continue to recommend that the Commission 25 reject each of these newly proposed trackers as a matter of policy. In the event that the 26 Commission declines to reject these trackers outright, I separately address proposed 27 changes to the Clean Generation Resources Rate Adjustment. Dr. Lance Kaufman's

testimony makes substantive recommendations related to the Wildfire Prevention

Tracker and the Decarbonization Rate Adjustment.

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1 2 3 4 5 6 7		<ul> <li>Construction Work in Progress ("CWIP") in Rate Base: I recommend that the Commission decline to adopt JEA's proposal to consider CWIP on a case-by-case basis in future proceedings based on its proposed criteria. Consistent with my Response Testimony, I continue to recommend the Commission deny PSE the ability to recover CWIP. If the Commission is inclined to consider allowing PSE to recover CWIP on a case-by-case basis as recommended by JEA, I recommend that the Commission address procedural and policy considerations as part of a future proceeding.</li> </ul>
8 9 10 11		<ul> <li>Return on PPAs: I recommend the Commission reject Staff's recommendation that the Commission allow PSE to earn a return on the three DR PPAs, calculated at the Company's authorized cost of debt, and continue to recommend that the Commission deny PSE's request for a return on its DR PPAs.</li> </ul>
12 13		• <i>DR PIM</i> : I recommend that the Commission reject PSE's proposal to increase the PIM incentive cap to \$3 million and retain the current cap of \$1 million.
14 15		<ul> <li>Bill Assistance Program: I recommend that the Commission deny JEA's bill assistance program proposal.</li> </ul>
16		II. CCA COSTS
17 18	Q.	WHAT IS STAFF'S RECOMMENDATION FOR THE INCLUSION OF CCA COSTS IN PSE'S FORECAST NPSE AND OPERATIONS DECISIONS?
19	A.	Staff's recommendations, at least in part, appear dependent on as-of-now unavailable
20		interpretations and programmatic decisions from the Department of Ecology ("Ecology")
21		related to CCA program implementation. AWEC interprets Staff's testimony to have the
22		following two specific recommendations for this proceeding:
23		Rather than deferring CCA allowance costs associated with wholesale sales, PSE
24		should include forecast CCA allowance costs associated with wholesale sales in this
25		general rate case. This would result in an adjustment to PSE's forecasted NPSE of
26		million for 2025 forecasted power costs and million for 2026 forecasted
27		power costs. <sup>1</sup>

Wilson, Exh. JDW-1T at 26:6-8.

• The Commission should begin reviewing the "prudence of PSE's CCA allowance use and transactions in annual power cost review proceedings," because doing so is efficient and reflects the intertwined nature of a utility's decisions on how to utilize no-cost allowances and unit dispatch and power purchase decisions. However Staff also supports a prudence review after the four-year compliance period as an alternative recommendation.

### 7 Q. DOES AWEC HAVE CONCERNS WITH STAFF'S RECOMMENDATIONS?

A. Yes. AWEC will address legal and policy issues and concerns regarding CCA costs in briefing. Notwithstanding, AWEC is concerned that Staff's recommendation that PSE include forecast CCA allowance costs for forecasted wholesale sales results in unnecessary upward rate pressure for customers without a strong basis for doing so.

### 12 Q. DOES PSE CONSIDER CCA COSTS IN ITS FORECAST NPSE AND OPERATIONS DECISIONS?

14 A. Yes. Staff is correct that PSE's power cost forecast does not include *direct* costs of
15 allowance purchases that may be necessary in order to comply with the CCA. Rather,
16 these are costs that the Company continues to defer in Docket No. UE-220974.
17 However, PSE does not ignore the CCA for purposes of setting its NPSE forecast. The
18 Company's NPSE forecast reflects a reduction in forecasted secondary sales that results
19 from a CCA cost adder for those sales to cover estimated allowance costs which is
20 partially offset by lower fuel costs for PSE's gas-fired generators. The Company takes

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<sup>2</sup> *Id.* at 27:3-5.

<sup>&</sup>lt;sup>3</sup> *Id*.at 29:1-8.

<sup>4</sup> *Id.* at 29:11-30:5.

Mueller, Exh. BDM-1T at 26:1-10.

the same general approach for actual resource dispatch decisions, considering the cost of CCA allowances such that generation not covered by no-cost allowances is only sold into the wholesale market if the revenue from those sales is enough to cover the cost of emissions allowances that must be purchased.<sup>6</sup>

#### 5 O. WHY DOES STAFF RECOMMEND INCLUDING ALLOWANCES IN NPSE?

A. Staff makes this recommendation because it finds that this ratemaking treatment "ensures customers are being charged for the costs of the CCA associated with the power they use in the period closest possible to when the usage occurs." Staff also raises concerns about the potential level of CCA allowance costs that PSE may face, exacerbated by the fact that Ecology may not implement a "true-up" process that allows PSE a one-for-one true-up of no-cost allowances to cover all of PSE's retail load. Staff also notes that dispatch practices should be optimally designed to manage emissions.

### Q. DO YOU AGREE?

14 A. No, at least not at this time. Including CCA costs in NPSE would result in customers
15 paying higher net power costs for costs that may not materialize. As Staff acknowledges,
16 Ecology's rules allow PSE to use no-cost allowances for emissions associated with
17 wholesale sales. If PSE has a surplus of allowances that it may deposit for compliance,
18 then forecasting allowance costs for wholesale revenues in forecast NPSE would result in
19 an unnecessary over-charge to customers that, given the function of PSE's annual Power

*Id.* at 29:19-30:15.

Wilson, Exh. JDW-1T at 12:17-19 (internal citation omitted).

*Id.* at 13:1-5.

*Id.* at 16:1-7.

*Id.* at 34:1-18.

1		Cost Adjustment, may not be returned to customers. Given the rate impacts already
2		facing PSE's customers from this general rate case as well as a multitude of other
3		proceedings, I recommend avoiding additional upward rate pressure on customers for
4		costs that may not in fact materialize as forecast.
5 6	Q.	SHOULD THE COMMISSION BE CONCERNED ABOUT SIGNIFICANT DEFERRAL BALANCES?
7	A.	Perhaps. AWEC is also concerned about significant deferral balances and the rate
8		impacts that would result from amortization of those balances to customers over a short
9		period of time. Staff's proposal, however, does not result in substantial cost savings
10		overall for customers because it simply moves costs from one method of cost recovery to
11		another. As described above, this may result in customers paying higher costs than they
12		otherwise would under the current ratemaking treatment by including costs on a forecast
13		basis that may not materialize, and that if over-paid, would not be returned to customers
14		on a dollar-for-dollar basis given the function of PSE's Power Cost Adjustment. Given
15		this risk, the concern that deferral balances may be substantial is outweighed by the
16		concern that customers could overpay for costs that may not materialize.
17 18 19	Q.	SHOULD THE COMMISSION BE CONCERNED THAT ECOLOGY HAS NOT FORMALLY DETERMINED HOW A "TRUE-UP" OF ALLOWANCES WOULD BE DETERMINED?
20	A.	No. The Commission should allow PSE to retain the business risk of too few no-cost
21		allowances to cover its retail load if Ecology does not adopt a true-up mechanism that
22		allows PSE to obtain no-cost allowances to cover its full retail load obligation over the

compliance period. Staff's recommendations shift the risk (and cost) of uncertainty with

- the true-up mechanism onto customers without any benefit to PSE's customers. It is not a foregone conclusion that if PSE were to face increased costs due to the need to purchase additional allowances, those costs would appropriately be borne in full by customers.
- 4 Q. DOES ECOLOGY "INTEND[] FOR THE NO-COST ALLOWANCES
  5 ALLOCATED TO WASHINGTON UTILITIES TO BE EXPOSED TO
  6 MARKETS"?<sup>11</sup>
- A. This is unknown. Staff's assumption on future Ecology actions, legal interpretations and policy directives has no bearing on its determination of CCA costs in this case. Electric utilities maintain the option of depositing no-cost allowances for compliance during the first compliance period. While Ecology has an obligation to adopt rules addressing an allocation schedule of no-cost allowances for the second compliance period by October 1, 2026, there are no final agency rules at this time.

### 13 Q. DOES AWEC RECOMMEND THE COMMISSION PERFORM A PRUDENCE REVIEW FOR CCA COSTS?

15 A. Yes. Just as with any cost, PSE is responsible for prudently managing CCA costs and its
16 implementation of the CCA. If PSE does in fact face substantial CCA costs in a "bad
17 case," PSE will have to demonstrate that its decisions leading to that outcome were
18 prudent based on the information that it had at the time the decision was made. If PSE's
19 dispatch practices are not "optimally designed" to manage CCA cost risk, <sup>14</sup> again, the
20 Commission has the authority to determine that the Company's actions were imprudent

<sup>11</sup> *Id.* at 16:19-17:20.

<sup>12</sup> RCW 70A.65.120(3)(a).

<sup>13</sup> RCW 70A.65.120(3)(b).

Wilson, Exh. JDW-1T at 34:1-18.

and to levy an appropriate remedy at that time based on the record in the relevant proceeding.

### 3 Q. IS IT NECESSARY TO DETERMINE HOW THE ULTIMATE PRUDENCE REVIEW OF CCA COSTS WILL BE PERFORMED AT THIS TIME?

A. No. AWEC has concerns about the Commission committing at this time to undertake a prudence review on an annual basis as part of PSE's annual power cost filings. Whether this is an appropriate approach bears further discussion and is more appropriately considered as part of Docket U-230161, the Commission's docket to develop policies related to the CCA, or another generic policy proceeding. As Staff acknowledges that many elements of programmatic design and implementation are still to be determined by Ecology, meaning there is still a great deal of uncertainty about what the prudent actions may or may not be. Additionally, Staff also acknowledges that the CCA has four-year compliance periods. While Staff identified five factors that guided its primary recommendation for annual prudence reviews, <sup>15</sup> AWEC is concerned that committing to annual prudence reviews now may create different compliance incentives that ultimately put upward pressure on rates because the Company is managing to Commission expectations about market participation in a single year based on a single year's allowance pricing instead of taking a holistic look at compliance over a four-year period.

### Q. WILL THERE BE A SHORTFALL IN NO-COST ALLOWANCES TO COVER ITS FULL RETAIL LOAD?

A. Since the rules regarding the true-up process have not been finalized, the risk of a shortfall in no-cost allowances is unknown. Staff raises the concern that PSE's increased

*Id.* at 28:4-17.

emissions for 2025 associated with retail load could result in at least a million, or
percent increase in PSE's 2025 actual power costs – presumably the cost of acquiring
allowances for the increased load not covered by no-cost allowances via a true-up from
Ecology. 16 Staff argues that this impact could be exacerbated by PSE's participation in
the allowance market. 17 However, as Staff also concedes, we do not yet know how or
when Ecology will design a true-up mechanism or what programmatic changes may
come for future compliance periods, nor is it clear whether and to what extent PSE will
participate in Washington's allowance market on behalf of its electric customers in the
first compliance period (which again is the only compliance period that overlaps with the
MYRP). Staff's recommendations related to this issue are based on the Commission
obtaining clarity from Ecology, 18 and seem to be aimed at the Commission addressing the
prudence of PSE's CCA-related costs in a future proceeding which would include a
determination on CCA costs in dispatch for both forecast power cost and operations.
IS IT REASONABLE FOR THE COMMISSION TO CONSIDER FINAL AGENCY ACTIONS FROM ECOLOGY WHEN DETERMINING WHETHER A UTILITY'S CCA-RELATED COSTS ARE PRUDENT?

Q. 

> Yes. When Ecology issues final agency guidance - through a rulemaking or other process – related to the questions and issues posed by Staff, it would be appropriate for the Commission to consider such guidance when determining whether a utility's actions were prudent. It would not be appropriate, however, for the Commission to make such determinations based on informal interviews or merely anticipated policy positions from

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Id. at 33:6-19.

Id. at 33:18-20.

Id. at 38:2-39:5.

1		Ecology staff. If the anticipated policy position from Ecology staff is ultimately wrong,
2		the cost to ratepayers could be significant. Thus, waiting until such policy decisions are
3		made is the most practicable course of action.
4	Q.	PLEASE SUMMARIZE YOUR RECOMMENDATION TO THE COMMISSION?
5	A.	I recommend that the Commission decline to adopt Staff's proposals to increase PSE's
6		2025 and 2026 forecast NPSE to reflect the forecast allowance costs associated with
7		wholesale sales and decline to adopt a formal prudence review process at this time.
8		III. CLEAN GENERATION RESOURCES RATE ADJUSTMENT
9 10	Q.	DID STAFF, PUBLIC COUNSEL, OR ANY INTERVENORS ADDRESS PSE'S REQUEST FOR THREE NEW TRACKER SCHEDULES?
11	A.	Yes. In addition to AWEC, Staff, Public Counsel, The Energy Project ("TEP") and Joint
12		Environmental Advocates ("JEA") each addressed PSE's request for new tracker
13		schedules. Staff, Public Counsel, TEP and AWEC all recommended that the
14		Commission decline to adopt any of PSE's three proposed trackers. JEA did not address
15		PSE's request for the Wildfire Prevention Tracker, but did testify in support of the Clean
16		Generation Resources Rate Adjustment and Decarbonization Rate Adjustment. My cross-
17		answering testimony addresses the Clean Generation Resource Rate Adjustment
18		consistent with my Response Testimony. AWEC's response to JEA's proposal to
19		approve the Decarbonization Rate Adjustment is set forth in Dr. Kaufman's Cross-
20		Answering Testimony.

Q.	PLEASE SUMMARIZE JEA'S RECOMMENDATIONS REGARDING PSE'S
	PROPOSED CLEAN GENERATION RESOURCES RATE ADJUSTMENT.

3 A. JEA supports PSE's request for a Clean Generation Resources Rate Adjustment as a 4 matter of policy, because it concludes that it will facilitate cost-recovery for CETA-5 compliant resources, subject to true-up until costs are placed into base rates in a subsequent general rate case proceeding. JEA argues that CETA allows for the deferral 6 7 of major project costs associated with Clean Energy Action Plans, and that PSE's 8 proposal in this case is similar to deferring major CETA project costs except that the 9 tracker "more closely tracks revenues associated with expenses associated with CETAgenerating resources."19 10

# Q. DO YOU AGREE WITH JEA THAT PSE'S REQUEST IS SUBSTANTIALLY SIMILAR TO DEFERRING MAJOR CETA PROJECT COSTS FOR FUTURE RATE RECOVERY?

A. No. While CETA *allows* for the deferral of major project costs associated with a Clean Energy Action Plan, it does not mandate that the utility be afforded such extraordinary ratemaking relief. Rather, under a deferral, the Commission maintains discretion to reject a utility's request for deferral. If the Commission were to approve PSE's Clean Generation Resources Rate Adjustment, that would be the ratemaking mechanism for which these types of investments are recovered. As I stated in my Response Testimony, the multi-year rate plan and a utility's ability to recover forecast capital projects on a provisional basis pursuant thereto eliminates regulatory lag for investments that are anticipate during the term of a MYRP, and the CETA rate adjustment would create yet

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<sup>&</sup>lt;sup>19</sup> Gehrke, Exh. WAG-1T at 17:5-7.

another regulatory process for capital review, without any corresponding benefit to customers.<sup>20</sup> Further, allowing dollar-for-dollar recover of costs even prior to their ultimate inclusion in base rates removes the utility's incentive to manage costs between rate cases. There is simply no upside to PSE's customers that would derive from the Commission's approval of the Clean Generation Resources Rate Adjustment.

6 IV. CWIP

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### 7 Q. PLEASE SUMMARIZE JEA'S PROPOSAL RELATED TO CWIP IN RATE BASE.

JEA recommends that the Commission consider whether to allow CWIP in rate base on a case-by-case basis based on its evaluation of five criteria: (1) "[t]he project is associated with an important state public policy objective," (2) "the financial condition of the utility, and how CWIP in rate base impacts PSE's financial condition," (3) "the impact that CWIP in rate base has had on customers," (4) "public input," and (5) "the development risk of the facility, and how development risk is linked to CWIP in rate base." JEA explains that its proposal is "based on the concept that CWIP included in the rate base must yield specific public interest benefits to justify its authorization for a project," and recommends that the Commission consider such requests from PSE as part of "the certificate of necessity process." AWEC assumes that the certificate of necessity process referenced here is that as set forth in ESHB 1589 Section 5, which allows PSE to seek a certificate of necessity for certain resource acquisitions.

<sup>&</sup>lt;sup>20</sup> Mullins, Exh. BGM-1T at 24:5-17.

<sup>&</sup>lt;sup>21</sup> Gehrke, Exh. WAG-1T at 14:20-16:12.

*Id* at 14:1-3.

*Id.* at 14:10-13.

### Q. DOES AWEC HAVE CONCERNS WITH JEA'S PROPOSAL?

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- Yes. As set forth in my Response Testimony, recovering CWIP in rate base would result in intergenerational inequity, reduce utility incentives to efficiently manage construction, and would allow for the possibility that customers will end up paying for investments that do not yield any service or benefit.<sup>24</sup> While JEA's proposed criteria purports to provide the Commission with a public interest lens for considering individual CWIP proposals, it ignores these basic tenets of ratemaking.
- Q. DOES THE COMMISSION NEED TO ADDRESS THE SPECIFIC ELEMENTS
   OF JEA'S PROPOSAL IN THIS CASE?
- 10 A. No. JEA recommends that the Commission consider CWIP requests on a case-by-case
  11 basis as part of the certificate of necessity process. AWEC agrees that in its
  12 implementation of ESHB 1589, a discussion of the appropriate process and criteria that
  13 would be necessary in order for the Commission to grant a certificate of necessity will be
  14 important. However, the Commission should refrain from articulating specific criteria,
  15 guidance or expectations related to ESHB 1589 as part of this case.

#### V. DEMAND RESPONSE PPAS AND PIM

- 17 Q. PLEASE SUMMARIZE YOUR RESPONSE TO PARTIES REGARDING DEMAND RESPONSE PPAs.
- 19 A. I oppose Staff's recommendation that the Commission allow PSE to earn a return on the
  20 three DR PPAs, calculated at the Company's authorized cost of debt rather than its
  21 authorized rate of return for September to December 2023.<sup>25</sup> As set forth in my Response

<sup>&</sup>lt;sup>24</sup> Mullins, Exh. BGM-1T at 25:16-26:16.

<sup>25</sup> Koenig, Exh. PK-1T at 2:11-16.

Testimony, I concur with JEA and TEP's conclusions that the Commission not authorize return on the DR PPAs.<sup>26</sup> PSE has offered no reasonable justification for its proposal to doubly reward shareholders, whom already have an incentive to achieve demand response targets through the Company's PIM. Additionally, return on PPAs is not mandated by statute or the 2022 general rate case settlement, and is contrary to traditional ratemaking principles and Commission precedent.

### 7 Q. WHAT REASONING DOES STAFF PROVIDE IN SUPPORT OF ITS RECOMMENDATION?

9 Staff supports PSE's request to defer the DR PPA expenses between September and A. December 2023, <sup>27</sup> asserting that the expenses qualify for deferral under RCW 80.28.410 10 because they were identified in PSE's CEAP, <sup>28</sup> and because the deferral period 11 12 "corresponds to the period spanning the date PSE initially filed its accounting petition up to the date PSE began recovering the going-forward PPA expenses in rates."29 Staff 13 14 supports PSE's request to defer a return on the DR PPAs for September to December 2023, citing RCW 80.28.410. 30 Staff opposes PSE's request to defer a return on these 15 PPAs from January 2024 forward, <sup>31</sup> asserting that "RCW 80.28.410 does not permit 16 17 utilities to continue deferring a return on the PPAs beyond the date the underlying PPAs themselves are included in rates."32 Finally, Staff recommends that the Commission 18

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<sup>&</sup>lt;sup>26</sup> Mcloy, Exh. LCM-1T at 16:3-4; Stokes, Exh. SNS-1T at 58:3-4.

<sup>&</sup>lt;sup>27</sup> McGuire, Exh.CRM-1T at 69:3-4, 72:5-15.

<sup>28</sup> *Id.* at 71:3-4, 12-18, 72:5-6.

<sup>29</sup> *Id.* at 72:12-15.

<sup>30</sup> *Id.* at 73:6-8.

<sup>31</sup> *Id.* at 74: 1-3.

<sup>32</sup> *Id.* at 74:11-13.

1		"deny PSE's request to defer a return on the PPAs calculated at the Company's full
2		authorized ROR, and instead order the Company to calculate the return using the
3		Company's authorized cost of debt."33
4 5	Q.	WHAT IS STAFF'S REASONING FOR ITS COST OF DEBT RECOMMENDATION?
6	A.	Citing RCW 80.28.410, Staff explains that the statute "provides a range of possible rates
7		that the Commission may consider for calculating the return on qualifying PPAs."34
8		According to Staff, PSE has failed to provide evidence justifying a rate "at the upper end
9		of that range." <sup>35</sup> Staff explains that,
10 11 12 13 14 15		[I]t is not clear to Staff how the term of a PPA has any bearing on the Company's capital costs. PSE does not pay for the full term of its PPAs up front. These PPAs are paid monthly, so PSE's suggestion that they require long-term financing is an inaccurate representation and, to the matter at hand, not a valid reason for calculating a return at the top end of what is allowed under the law. <sup>36</sup>
16 17	Q.	DO YOU AGREE WITH STAFF'S REASONING?
18	A.	Partially. I agree that PSE has failed to present evidence to justify PSE earning a return
19		on the DR PPAs at the Company's authorized rate of return. However, I disagree that
20		PSE has provided evidence to support earning a return on at the Company's authorized
21		cost of debt. Although Staff is correct that the statute sets forth a range of possible rates
22		that the Commission may consider for calculating the return on qualifying PPAs, a return
23		on PPAs is not mandated by statute. The initial determination is whether a return on the

<sup>33</sup> *Id.* at 76:15-17.

<sup>34</sup> *Id.* at 76:1-2.

<sup>35</sup> *Id.* at 76:3-4.

<sup>36</sup> *Id.* at 76:8-12.

1	DR PPAs is appropriate in the first instance. As explained in my Response Testimony,
2	PSE has offered no reasonable justification to reward shareholders for these CETA-
3	compliant PPAs given that shareholders already have a DR incentive through the PIM.
4	The outcome of Staff's recommendation is double recovery for PSE's shareholders at the
5	cost to customers with no corresponding benefit.

### Q. WHAT IS STAFF'S DEMAND RESPONSE PIM RECOMMENDATION?

be 207 MWs, based on PSE's 10-year Annual Incremental Resource Additions Preferred Portfolio. <sup>37</sup> Staff reasons that the 207 MW target is appropriate because PSE's 149 PIM target "has no basis at all" and "it prevents PSE from being financially incentivized to achieve a DR MW threshold that it would have accomplished regardless of the PIM." Staff recommends that the PIM be reworked to "substantially incentivize PSE to achieve its equity related requirements." Staff's alternative PIM proposal is "a portion of DR program costs equal to the average of three ratios: Ratio 1: The percent of **additional** DR energy benefits going to Named Communities above the required 30 percent threshold. Ratio 2: The percent of **additional** DR MWs acquired beyond Staff's recommended 207 MW target. Ratio 3: PSE's WACC percentage, as determined by the Commission in this case."

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<sup>&</sup>lt;sup>37</sup> Koenig, Exh. PK-1T at 15:9-10, 17-20.

*Id.* at 16:1-8 (internal citations omitted).

*Id.* at 16:18-19.

*Id.* at 17:13-19 (emphasis original).

#### Q. WHAT IS JEA'S DR PIM RECOMMENDATION?

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JEA supports authorizing and extending the DR PIM with modifications. Specifically,

JEA recommends "that the PIM be based on PSE's programs' contribution towards

resource adequacy" and "basing the PIM on metrics 16 and 17 approved in the last

general rate case." JEA recommends that the DR PIM target be increased to

"incentivize PSE to achieve demand response beyond the amount it has already

contracted for," in the amounts of 482 MW (winter) and 422 MW (summer) for 2026
2027. 42

#### O. DO YOU AGREE WITH STAFF AND JEA'S PIM RECOMMENDATIONS?

I agree that it is not necessary to reward PSE for meeting its statutory mandates and that a
PIM target based on the megawatts PSE has contracted for is unreasonable. I therefore
agree that it is reasonable to structure the PIM such that shareholders only receive an
incentive for achieving additional megawatts beyond PSE's statutory mandates and
contracted amounts to the extent that doing so is cost-effective. I oppose implementing a
PIM target that would incentivize the Company to procure resources that are not costeffective, thereby ultimately benefiting shareholders at cost to customers.

### Q. WHAT IS TEP'S RECOMMENDATION REGARDING THE DR PIM?

A. TEP recommends the Commission reject PSE's DR PIM "because the target is not based on appropriate data and the design is flawed." TEP asserts that "the target for any PIM should be a stretch for the utility," which "the amount the utility has already contracted to

<sup>41</sup> Mcloy, Exh. LCM-1T at 18:5-10.

<sup>42</sup> *Id.* at 17:14-15, 19:13.

<sup>43</sup> Stokes, Exh. SNS-1T at 58:5-7.

achieve is not."<sup>44</sup> TEP recommends that "[if] the Commission decides to adopt a PIM over TEP's objections, it should set a higher threshold at which incentives begin, and include penalties for failing to meet the target."<sup>45</sup> TEP further recommends that "the Commission should decide on the total amount of financial incentive it wants to provide PSE for acquiring demand response. TEP suggests zero dollars...if the Commission disagrees and decides to allow an incentive, it should set a total cap for both the phantom cost of capital and the PIM together."<sup>46</sup> "TEP recommends a combined cap of no more than \$1 million."<sup>47</sup> According to TEP, "[i]f the Commission decides to allow financial incentives over TEP's objection, all incentives should be contingent on PSE's performance significantly surpassing the stated equity target."<sup>48</sup>

### Q. DO YOU AGREE WITH TEP'S RECOMMENDATION?

12 A. I agree that tying the DR PIM to the amount of megawatts PSE has contracted for is

13 unreasonable and that retaining the \$1 million cap is appropriate. As explained above, I

14 oppose a PIM that incentivizes PSE to procure DR in excess of the Company's statutory

15 mandates and not lowest reasonable cost.

### VI. JEA BILL ASSISTANCE PROGRAM

### 17 Q. PLEASE DESCRIBE JEA'S BILL ASSISTANCE PROPOSAL.

A. JEA asserts that the increase in PSE customers seeking bill assistance through PSE's Home Energy Life Program ("HELP") demonstrates a demand for bill assistance

*Id.* at 60:16-17.

*Id.* at 61:9-11.

*Id.* at 61:15-19.

*Id.* at 62:10.

*Id.* at 63:5-7.

programs and need for easier access and enrollment.<sup>49</sup> JEA asserts that PSE should
engage with its Low-Income Advisory Committee ("LIAC") to determine whether there
are more aggressive forms of bill assistance that could be provided.<sup>50</sup> JEA recommends
"a reform to base rates themselves to make bills more affordable for customers with
lower incomes" in the form of an "income-graduated fixed charge."<sup>51</sup>

### 6 Q. DO YOU SUPPORT JEA'S BILL ASSISTANCE PROPOSAL?

A. No. Generally, AWEC has cost-shifting concerns with JEA's proposal and cautions the

Commission against approval given the lack of detail provided. In support of its

proposal, JEA cites a similar proposal in California, but notes that it was ultimately not

adopted. JEA further acknowledges that Washington State is "moving forward with its

own efforts in equity."<sup>52</sup> Any policy-based program that ultimately effects the rates that

all customers pay should go through a formal Commission process such that all customer

advocate groups and interested persons may engage in the process.

### 14 Q. DOES THIS CONCLUDE YOUR CROSS-ANSWERING TESTIMONY?

15 A. Yes.

<sup>&</sup>lt;sup>49</sup> Thurasingham-Thompson, Exh. MT-CT-1T at 36:16-18, 37:1-3.

<sup>50</sup> *Id.* at 37:4-5.

<sup>51</sup> *Id.* at 37:9.

<sup>52</sup> *Id.* at 37:18.