DOCKET # TC-130708

SEATAC DIRECT
PO Box 2976
Bellingham, WA 98227
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Ridership & Revenue Forecast for the First 12 Months of Business

2 buses (14 passenger maximum capacity) making 4 RT per day, 7 days per week

Projecting filling 6 seats per trip x 8 RT per day x \$60 = \$2880 (Averaged our tariffs to accommodate mix of adults/ seniors, etc. and one-way and round-trip fares to arrive at an average of \$30 OW or \$60 RT.)

\$2880 per day x 365 days = \$1,051,200 Forecasted Gross Revenue

on 13 Alic -5 PM 1: 23

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Pro-Forma Balance Sheet

Section 5 Application Balance Sheet With Addition of Assets & Liabilities Acquired for Business Start-Up:

| ASSETS | | LIABILITIES | |
|----------------------|-----------------|---------------------------|-----------------|
| Cash in Bank | \$ 55,000 | Salaries/Wages Payable | |
| Notes Receivable | | Accounts Payable | \$ 69,000 |
| Accounts Receivable | \$ 40,000 | Notes & Mortgages Payable | \$ 900,000 |
| Investments | | Contracts & Bonds Payable | \$ 200,000 |
| Other Current Assets | | TOTAL LIABILITIES | \$ 1,169,000 |
| Prepaid Expenses | | | |
| Land & Buildings | \$ 1,500,000 | NET WORTH | |
| Buses | \$ 45,000 | Preferred Stock | |
| Office Furniture . | \$ 1,000 | Common Stock | |
| Office Equipment | \$ 6,000 | Retained Earnings | |
| Other Assets | \$ 14,000 | Capital | \$ 492,000 |
| TOTAL ASSETS | \$ 1,661,000 | TOTAL LIABILITIES & | \$ 1,661,000 |
| | | NET WORTH | |

Pro-Forma Income Statement

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First 12 Months of Business - Forecasted & Estimated

| REVENUE | First 12 Months |
|--|-----------------|
| Gross sales | \$1,051,200 |
| OPERATING EXPENSES | |
| Advertising | \$10,000 |
| Depreciation & amortization (depends on vehicles when purchased) | |
| Salaries and wages | \$158,000 |
| Payroll taxes | \$42,000 |
| Fuel | \$420,000 |
| Insurance | \$20,000 |
| Utilities | \$3,600 |
| Office Supplies | \$2,400 |
| Equipment Maintenance | \$15,000 |
| Licenses & Fees | \$12,000 |
| Furniture & equipment | \$5,000 |
| Total Operating Expenses | \$688,000 |
| Net Income Before Taxes | \$363,200 |
| Taxes on income | 25.00% |
| Net Income After Taxes | \$272,400 |
| | |
| NET INCOME (LOSS) | \$272,400 |

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Equipment List

3 Ford Model E450s (Balance Sheet Valuation \$45,000)