1	BEFORE THE WASHINGTON UTILITIES	AND TRANSPORTATION				
2	COMMISSION					
3	WASHINGTON UTILITIES AND) TRANSPORTATION COMMISSION,)	DOCKET NO. UT-950200				
4	Complainant,)	VOLUME 16				
5	vs.)	Pages 1119 - 1339				
6)					
7	U S WEST COMMUNICATIONS, INC.,)					
8	Respondent.)					
9	A hearing in the above	matter was held at				
10	9:24 a.m. on January 9, 1996, at 1300 South Evergreen					
11	Park Drive Southwest, Olympia, Washington					
12	before Chairman SHARON L. NELSON, Commissioners					
13	RICHARD HEMSTAD, WILLIAM R. GILLIS and Administrative					
14	Law Judge C. ROBERT WALLIS.					
15						
16	The parties were presen	t as follows:				
17	U S WEST COMMUNICATIONS, by EDWARD SHAW a					
18	DOUGLAS OWENS, Attorneys at Law, 1600 Bell Plaza, Seattle, Washington 98191 and JAMES VAN NOSTRAND,					
19	Attorney at Law, 411 - 108th Avenue Northeast 9 Bellevue, Washington 98004.					
20	WASHINGTON UTILITIES AN					
21	COMMISSION STAFF, by STEVEN W. SMITH and GREGORY TRAUTMAN, Assistant Attorneys General, 1400 South					
22	Evergreen Park Drive Southwest, Olympia, Washington 98504.					
23	FOR THE PUBLIC, DONALD	•				
24	Attorney General, 900 Fourth Avenue, Suite 200 Seattle, Washington 98164.					
25	Cheryl Macdonald, CSR Court Reporter					

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2	APPEARANCES (CONT.)				
3	AT&T, by DANIEL WAGGONER, Attorney at Law, 1501 Fourth Avenue, Suite 2600, Seattle, Washington 98101 and SUSAN PROCTOR, Attorney at Law, 1875 Lawrence Street, Denver, Colorado 80202.				
4					
5 6	WITA, by RICHARD A. FINNIGAN, Attorney at Law, 1201 Pacific Avenue, Suite 1900, Tacoma, Washington 98402.				
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9 L0	ENHANCED TELEMANAGEMENT, INC., by SARA SIEGLER MILLER, Attorney at Law, 2000 Ne 42nd Street, Suite 154, Portland, Oregon 97213.				
L1	MCI, by CLYDE MACIVER, Attorney at Law,				
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L4 L5	1850 Gateway Drive, 7th Floor, San Mateo, California 94404-2467.				
	DEPARTMENT OF INFORMATION SERVICES, by				
L6	ROSELYN MARCUS, Assistant Attorney General, 1125 Washington Street Southeast, PO Box 40100, Olympia,				
L7	Washington 98504.				
L8	AMERICAN ASSOCIATION OF RETIRED PERSONS, by				
L9	RONALD L. ROSEMAN, Attorney at Law, 401 Second Avenue South, Suite 401, Seattle, Washington 98104.				
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1		I I	I D E X			
2	WITNESSES: PORTER	D 1122	C 1124	RD 1199	RC 1213	EXAM 1186
3	WRIGHT	1223	1226	1100	1213	1100
4	EXHIBITS: 33-T, 153-T	MARKED	ADMITT	ED		
5	2-T 3-5	1222 1222	1225			
6	154-T 155, 156	1222 1222	1225			
7	157 158	1222 1222	1225 1225			
8	159 160C	1222 1222	1225 1225			
9	161-T 162-163	1222 1222	1225			
10	2A 187	1223 1223	1225			
11	199 198	1223	1225 1225			
12	164 165	1240 1240	1241 1249			
13 14	166 167 168	1240 1240 1240	1257 1260 1266			
15	169 170	1240 1240 1240	1267 1279			
16	170 171 172	1240 1240 1240	1281			
17	173 174	1240 1240	1273 1297			
18	175-176 177	1240 1240	1298			
19	178-180 181	1240 1240	1303			
20	182 183	1240 1240	1305 1305			
21	184 185	1240 1240	1310			
22	186 187	1240 1240	1314 1318			
23	188-191 192-C	1240 1240	1332			
24	193 194 195	1240 1240 1240	1286 1285			
25	190	12 1 U				

1	PROCEEDINGS			
2	JUDGE WALLIS: And because we're ready to			
3	go let's be on the record, please, for our January 9			
4	1995 session in the matter of docket No. UT-950200			
5	U S WEST Communications. This morning we're going t			
6	begin with witness Dwight Porter on behalf of the			
7	company; is that correct?			
8	MR. SHAW: Yes. I want to confirm my			
9	notes. Dr. Porter's direct is 33-T and rebuttal			
10	153-T?			
11	JUDGE WALLIS: Yes. I would ask the			
12	reporter to insert the identification of those			
13	documents at this point in the transcript.			
14	MR. SHAW: Company would call Dr. Dwight			
15	Porter.			
16	Whereupon,			
17	DR. DWIGHT PORTER,			
18	having been first duly sworn, was called as a witness			
19	herein and was examined and testified as follows:			
20				
21	DIRECT EXAMINATION			
22	BY MR. SHAW:			
23	Q. Would you state your name for the record?			
24	A. My name is Dwight A. Porter and my address			

is 42 Kenwood Parkway St. Paul, Minnesota.

- 1 Q. What is your occupation, sir?
- 2 A. I'm a university professor and also a
- 3 president and a principal of a consulting firm Applied
- 4 Decision Resources.
- 5 Q. Are you the same Dwight Porter that caused
- 6 to be prefiled what is marked for identification as
- 7 33-T direct testimony and 153-T rebuttal testimony?
- 8 A. Yes, I am.
- 9 Q. Was this testimony prepared by you or under
- 10 your direction?
- 11 A. Yes, it was.
- 12 Q. Is it true and correct to the best of your
- 13 knowledge?
- 14 A. Other than a few minor corrections to my
- 15 rebuttal testimony.
- Q. Would you make those corrections now,
- 17 please?
- 18 A. Yes. On my rebuttal testimony, page 7,
- 19 line 13, it currently reads "a specific service at."
- 20 After at insert A so that it should read "at a price
- 21 below cost."
- 22 On page 16, line 16, the sentence currently
- 23 reads, "after all," and there is a period. A comma
- 24 should be substituted for the period. And finally on
- 25 page 27, line 20, the sentence currently reads, "U S

- 1 WEST should sole." It should read solve. Please
- 2 replace "sole" with "solve."
- 3 Q. With those corrections are the two exhibits
- 4 true and correct to the best of your knowledge and
- 5 belief?
- 6 A. Yes, they are.
- 7 MR. SHAW: Your Honor, I would offer
- 8 Exhibits 33-T and 153-T and tender the witness for
- 9 cross-examination.
- 10 JUDGE WALLIS: Is there an objection to the
- 11 exhibits? Let the record show that there is no
- 12 response and Exhibits 33-T and 153-T are received in
- 13 evidence.
- 14 (Admitted Exhibits 33-T and 153-T.)

- 16 CROSS-EXAMINATION
- 17 BY MR. TRAUTMAN:
- 18 Q. Good morning, Dr. Porter.
- 19 A. Good morning
- 20 Q. Like to start. With page 4 of your direct
- 21 testimony and on lines 25 to 27 you state that the
- 22 general purpose of your purpose is to "provide a clear
- 23 economic context to enable the Washington Commission
- 24 to make decisions regarding rates and prices for U S
- 25 WEST's services." Do you see that?

- 1 A. Counsel, I may not see it. I may need to
- 2 see an official copy. It looks like I'm looking at a
- 3 copy that has different pagination and lines.
- 4 JUDGE WALLIS: Let's be off the record,
- 5 please.
- 6 (Recess.)
- 7 JUDGE WALLIS: Let's be on the record,
- 8 please. Does the witness have the appropriate
- 9 document now?
- 10 THE WITNESS: Yes, I do.
- 11 Q. And referring to that statement, did you
- 12 undertake any direct study or analysis of
- 13 telecommunications markets in Washington state in
- 14 preparing your testimony?
- 15 A. As I indicated in my response to the
- 16 information requests, I did review the testimony and
- 17 work of Mr. Brigham subsequently sponsored by Mr.
- 18 Scott and have had extensive discussions with the
- 19 company on the issues of competition within the state.
- 20 Q. But did you undertake any direct study or
- 21 analysis of telecommunications markets in Washington?
- 22 A. Well, if that doesn't feel like a direct
- 23 study to you then I guess the answer is no, but I did
- 24 make an effort to inform myself and understand the
- 25 issues that were ongoing in Washington.

- 1 Q. Direct. And you reviewed the testimony of
- 2 Mr. Brigham and others?
- 3 A. Yes.
- 4 Q. Could you give us estimates of U S WEST's
- 5 current market share for Washington local business
- 6 services?
- 7 A. I can't give you the specific numbers, no.
- 8 You would have to inquire of other U S WEST witnesses
- 9 for those numbers.
- 10 Q. Could you give us an estimate of U S WEST
- 11 current market share for Washington local residential
- 12 service?
- 13 A. Well, my understanding is that it's a very
- 14 high market share. I can't give you the exact number.
- 15 Q. You can't be more specific than that?
- 16 A. No.
- 17 Q. Can you give us the number of competitors
- 18 that are operating in each of those markets today?
- 19 A. Not specifically, no, exactly.
- 20 Q. Turning to page 6, line 17 of your direct
- 21 testimony, you state, "today many rates are in place
- 22 as a result of historical circumstances that no longer
- 23 exist or are no longer relevant." Do you see that?
- 24 A. Yes, I do.
- 25 Q. Did you review the specific rate and cost

- 1 structures of U S WEST's services in Washington in
- 2 preparing that testimony?
- 3 A. Yes, I did.
- 4 Q. Specifically which rates and cost
- 5 structures?
- 6 A. Well, I had, again, and we may have a
- 7 semantic difference here, Counsel, but I made a point
- 8 of trying as best as I could to understand current U S
- 9 WEST rates and the associated costs by discussing
- 10 those issues with company employees prior to my
- 11 testimony being prepared.
- 12 Q. Have you reviewed this Commission's order
- 13 in docket UT-93-0957 which is commonly known as the
- 14 term loop case?
- 15 A. I haven't specifically reviewed that in
- 16 detail, no.
- 17 Q. Would you accept subject to check that the
- 18 Commission authorized the company in that docket to
- 19 restructure various business service rates as the
- 20 Commission had requested?
- 21 A. I'm aware of that revision, yes.
- 22 Q. Turning to page 29 of your direct testimony
- 23 and on lines 4 through 20 you discuss flexible price
- 24 regulation for U S WEST. Do you see that?
- 25 A. Yes, I do.

- 1 Q. In preparing this testimony did you conduct
- 2 any study or review of existing Washington statutes
- 3 regarding pricing flexibility for telecommunications
- 4 firms?
- 5 A. Well, I again had discussions with company
- 6 representatives on those issues, and I am aware at
- 7 least in large measure of the fact that the company
- 8 has permission to lower its prices. The main thrust
- 9 of my testimony is that that permission absent a
- 10 change in other prices is not a meaningful form of
- 11 price flexibility.
- 12 Q. Turning to page 39. On lines 5 and 6 you
- 13 state, "greater care needs to be taken in the process
- 14 of eliminating monopoly power to not unfairly harm U S
- 15 WEST as a company." How would you define harm in that
- 16 testimony?
- 17 A. Well, I think that the Commission, as I've
- 18 said throughout my testimony here, has a huge issue
- 19 which is that there is in my opinion a very large
- 20 probability that if this is not done properly that U S
- 21 WEST could be driven to a level of financial
- 22 performance that could approach a region insolvency
- 23 very, very quickly and so my view of the harm here is
- 24 that unless very serious and careful attention is paid
- 25 to the issues of the financial solvency of the company

- 1 that measures which may seem to be well meaning will
- 2 turn out to be seriously harmful to the Washington
- 3 ratepayers and telecommunications customer.
- 4 Q. On lines 23 to 24 of the same page you
- 5 state that "a monopoly should have to expect to give up
- 6 some market share." Did you have a specific figure in
- 7 mind?
- 8 A. Well, this relates back to a very important
- 9 issue in my testimony which is really so important for
- 10 me to try to communicate to the Commission, and that
- 11 is it is my firm belief that relatively small amounts
- 12 of market share of a particular market are very, very
- 13 important to the ongoing profitability of the company,
- 14 and, therefore, it really all depends on what
- 15 customers are lost before one can put a percentage on
- 16 it. If one were going to say that one was looking at
- 17 market share across the entire state and equal share
- 18 changes were taking place in all different customer
- 19 types, you would get one answer, but if the answer is
- 20 that the competitors are allowed to cream skim the
- 21 marketplace and go after the relatively small portion
- 22 of the marketplace that provides the company's profits
- 23 then the point is that very, very small amounts of
- 24 market share can cause a great deal of harm to the
- 25 company and that's why one can't really put a number

- 1 here until one is clear about what the rules are about
- 2 what kinds of market share is going to be lost and how
- 3 the company can compete.
- 4 Q. So you would not have a specific figure in
- 5 mind?
- 6 A. I would not.
- 7 Q. Turning to page 40 and on lines 23 to 26
- 8 you state that you have "reviewed U S WEST's cost study
- 9 methodology and approach and find it theoretically
- 10 correct." What material specifically did you review in
- 11 coming to that conclusion?
- 12 A. Well, that's a very complicated question
- 13 and answer. I've been working with the company's cost
- 14 crew off and on for ten years and have had numerous
- 15 meetings and reviewed voluminous amounts of material
- 16 and had long discussions with the company about their
- 17 cost studies, the underlying theoretical assumptions
- 18 and a review of the specifics in some cases. Most
- 19 recently I was in the Wyoming case and had occasion to
- 20 work very closely with the cost witnesses with respect
- 21 to that case for very specific elements and components
- 22 of their cost studies.
- 23 Q. In this case again what material
- 24 specifically did you review in coming to your
- 25 conclusion that U S WEST cost study methodology and

- 1 approach was theoretically correct?
- 2 A. Well, I'm not going to be able to give you
- 3 a precise answer, Counsel, but I had a number of
- 4 meetings with U S WEST in the prior year discussing
- 5 cost methodology. I reviewed several documents which
- 6 they sent me. I had discussions with Mr. Farrow and
- 7 other company cost witnesses during that time frame
- 8 very specifically discussing their cost methodology
- 9 and its theoretical components.
- 10 Q. What part did you play in developing what's
- 11 known as ADSRC?
- 12 A. None specifically though I've had
- 13 discussions with the company of ADSRC and I think I
- 14 understand it fairly well.
- 15 Q. On page 41, lines 1 to 10 of your direct
- 16 testimony you provide your views on the economically
- 17 correct type of depreciation to use in U S WEST's cost
- 18 studies; is that correct?
- 19 A. Yes, it is.
- 20 Q. Have you conducted any studies of
- 21 depreciation lives used in Washington and made a
- 22 determination that the lives currently in use are in
- 23 fact not representative of the economic lives of
- 24 Washington?
- 25 A. No, I have not.

- 1 Q. Have you reviewed any studies of U S WEST
- 2 Washington plant lives and as a result concluded that
- 3 depreciation lives prescribed in Washington were in
- 4 fact too long?
- 5 A. No, but the thrust of my testimony isn't
- 6 really to those issues. It's much more related to not
- 7 the issues of the physical plant life but to their
- 8 economic life as I specifically state in my testimony,
- 9 so you're asking me whether I've done things which I
- 10 say aren't the relevant things to be done.
- 11 Q. But in answer to both questions the answer
- 12 is no?
- 13 A. That's correct.
- 14 Q. If you could now turn to your rebuttal
- 15 testimony on page 4.
- 16 A. Counsel, I'm just going to have them give me
- 17 a current copy of it to make sure that pagination is
- 18 the same again. Page 4, did you say?
- 19 Q. Yes. And at lines 8 through 10 you state,
- 20 "the loop and its related service, residential local
- 21 service, clearly represents a stand alone product which
- 22 a consumer can easily buy independently of other
- 23 services." Do you see that?
- 24 A. Yes, I do.
- 25 Q. Can you define the term local loop?

- 1 A. Well, there are two ways to look at this,
- 2 and it's I think used interchangeably when in fact
- 3 perhaps it shouldn't be. One way to look at it is if
- 4 you're performing a cost study there is an element in
- 5 the cost study called the local loop and that consists
- 6 of certain piece parts of the network that when
- 7 they're defined as the local loop are essentially
- 8 added up to create the cost of the loop. The other
- 9 way of thinking of the local loop is the way I think
- 10 most of us think of it which is the facilities or the
- 11 capability necessary to provide local service, and my
- 12 point is that the two are often used interchangeably.
- Q. Would you agree that the local loop is
- 14 essentially the pair of wires that connects the
- 15 customer to the rest of the local exchange network?
- 16 A. That would be one way in defining it.
- 17 Q. Has U S WEST filed a tariff for an
- 18 unbundled local loop facility?
- 19 A. I'm not aware of the status of a filing on
- 20 that issue.
- 21 Q. To your knowledge, has the company filed
- 22 tariff revisions in this proceeding that would affect
- 23 the definition of local service calling areas in
- 24 Washington?
- 25 A. I think they have, yes.

- 1 Q. Under the existing tariffs for flat rate
- 2 local exchange service customers in some U S WEST
- 3 exchanges have larger or smaller local calling areas
- 4 than other customers; is that correct?
- 5 A. I understand that to be the case, yes.
- 6 O. Do those variations in the local calling
- 7 area affect the cost of the local loop provided by the
- 8 company in those different exchanges?
- 9 A. Well, again, I think we're back to the
- 10 question of definition. If one is going to talk about
- 11 the local loop in terms of the pair of wires then the
- 12 issue there will have to do with the location and the
- 13 density and the sort of mechanical or engineering
- 14 issues associated with the loop. If, on the other
- 15 hand, one is referring to the local loop as the cost
- 16 of providing residential service then it's very clear
- 17 that differences in density do impact the cost of
- 18 providing the service. And the whole issue of
- 19 geographic averaging or deaveraging comes into play.
- 20 O. Would you agree that flat rate local
- 21 exchange service has at least two different
- 22 components, one a local loop providing a connection to
- 23 the network and also a usage component represented by
- 24 the local calling area?
- 25 A. Yes, there is. Those two components are

- 1 both part of the local loop as defined by the ability
- 2 to obtain service.
- 3 Q. Would you agree that toll service as
- 4 furnished to an end user also consists of these two
- 5 components, the conveyance of the call between the
- 6 exchanges and the passage of the call within the
- 7 originating and terminating exchanges, that being
- 8 access?
- 9 A. Well, I think that that's a more complex
- 10 issue, and I am not prepared to say yes to that in
- 11 this quite a simple way. Clearly, in a very narrow
- 12 sense, if the call has to originate and terminate
- 13 someplace those are part of the call. The main point
- 14 is over whose facilities will it originate and
- 15 terminate, and the point here is that as the industry
- 16 becomes competitive that the origination and
- 17 termination of that long distance call can start to be
- 18 happening over different facilities, so if one sort of
- 19 goes to the historical circumstance one can say, well,
- 20 local telephone situation it had to originate over the
- 21 local call -- over the local loop but there's nothing
- 22 that says that that's the way it's going to happen in
- 23 the future.
- Q. But that's the way it happens today?
- 25 A. No, Counsel, I don't agree with that at

- 1 all.
- Q. Would you agree that there are at least,
- 3 again, two components. There's the conveyance of the
- 4 call between exchanges and then the access component
- 5 being the passage of the call within the originating
- 6 and terminating exchanges?
- 7 A. Counsel, that's what I'm trying to say is I
- 8 can't agree to that because the point is that I might
- 9 well choose to carry that traffic over my cellular
- 10 phone in which case the transport element is there but
- 11 the originating and terminating piece isn't there at
- 12 all.
- Q. Are there any other exceptions other than
- 14 cellular?
- 15 A. In the short-term there are I think
- 16 relatively few exceptions. In the very near term,
- 17 which is the point of my testimony, there will be so
- 18 many exceptions to that issue that it is essential for
- 19 us to begin to start to take them into consideration
- 20 when one does costing studies for the local loop.
- 21 Q. With that exception in mind, would you
- 22 otherwise agree that in the absence of the access
- 23 component at either end that a toll call would not get
- 24 through?
- 25 A. The issue of how a toll call is originated

- 1 and terminated is highly dependent upon the facilities
- 2 one is going to use. I might choose to originate it
- 3 at a coin station. I might choose to terminate it at
- 4 a coin station. I might choose to terminate it at my
- 5 friend's house. I might choose to originate it in a
- 6 hotel room. The point is that the origination and
- 7 termination does require facilities. Those facilities
- 8 are not necessarily the local loop that the customer
- 9 has purchased to provide local telephone service. I do
- 10 the vast majority of my long distance calling over
- 11 facilities other than my home phone.
- 12 Q. Can you tell me what percentage of U S WEST
- 13 in state local traffic -- toll traffic -- that either
- 14 originates or terminates in company exchanges passes
- 15 through a company local loop?
- 16 A. You would have to ask U S WEST witness for
- 17 those numbers.
- 18 Q. Do you have any idea at all what an
- 19 estimate would be?
- 20 A. At present I'm prepared to agree that most
- 21 traffic currently is originating and terminating over
- 22 local loops of one kind or another, but as I've
- 23 already said, the main point of my testimony is that
- 24 that will no longer continue to be the case and
- 25 therefore cannot be relied upon as a basis for doing

- 1 cost studies in a competitive environment.
- 2 Q. You agree, though -- you said most. Would
- 3 you agree that virtually all presently?
- 4 A. No. I think that if one were to do the
- 5 study one would find that a fair amount of traffic is
- 6 now being carried by cellular providers and that the
- 7 amount of cellular traffic that's being carried is
- 8 growing far more rapidly in percentage terms than the
- 9 amount of traffic being carried over the traditional
- 10 network.
- 11 Q. But you just indicated that you didn't
- 12 know, correct?
- 13 A. In the state of Washington I do not have
- 14 those specific numbers. I indicated that, yes,
- 15 Counsel.
- 16 Q. Isn't the local loop just as critical to
- 17 the completion of toll calls as it is for local calls
- 18 currently?
- 19 A. There are two ways to looking at it. One
- 20 is that while there is a need to complete the
- 21 connection and that one has to have a facility to
- 22 create the connection, which is true from an
- 23 engineering point of view, does not create an economic
- 24 justification for cost causality. As I think the
- 25 Commission is aware, a very large percentage -- Ms.

- 1 Owen's testimony presents the number -- of Washington
- 2 ratepayers have local service and do not make long
- 3 distance calls. So to be allocating some portion of
- 4 the local loop to long distance calls is basically
- 5 then requiring those people who make long distance
- 6 calls to have to subsidize those customers who are
- 7 not, and it's precisely those kinds of difficulties
- 8 that the Commission has the opportunity to try to
- 9 address now before competition disrupts the
- 10 marketplace and makes it impossible to recover these
- 11 kinds of revenues based on these sorts of allocations.
- 12 Q. Also on page 4 of your rebuttal you present
- 13 your views regarding loop issues and cross subsidies.
- 14 Is it your position that the cost of a residential
- 15 loop is one of the incremental costs of providing
- 16 residential service?
- 17 A. Yes.
- 18 Q. Are you aware of the incremental cost
- 19 definitions that were used by Mr. Farrow for volume
- 20 sensitive and service specific fixed costs?
- 21 A. I am in general aware of those definitions,
- 22 yes.
- 23 Q. Is it correct that the sum of the
- 24 volume-sensitive and service-specific fixed costs
- 25 comprise what the company calls the total service

- 1 incremental costs or TSIC?
- 2 A. I think I will have to have you repeat
- 3 that.
- 4 Q. Would it be correct that the sum of the
- 5 volume-sensitive and the service-specific fixed costs
- 6 comprise what the company calls the total service
- 7 incremental costs?
- 8 A. I believe that's correct, yes.
- 9 Q. With regard to the total service
- 10 incremental cost for residential local exchange
- 11 service into which of those categories would the loop
- 12 fall?
- 13 A. The loop per se is falling into the fixed
- 14 cost component.
- 15 Q. Turning to page 8 of your rebuttal and here
- 16 you discuss the treatment of the Yellow Pages
- 17 directory revenues?
- 18 A. Yes.
- 19 Q. Is it your testimony that both the White
- 20 and the Yellow Page directories are services that are
- 21 provided to customers?
- 22 A. I'm not sure I really follow the thrust of
- 23 your question, Counsel. Perhaps you could clarify it.
- Q. Well, I think the question is fairly
- 25 simple. Is it your testimony -- and you could turn to

- 1 lines 16 to 18 on that same page on page 8. Is it
- 2 your testimony that both the White and the Yellow
- 3 Pages directories are services that are provided to
- 4 customers?
- 5 A. I think that the answer is basically yes.
- 6 My concern is this. That the word service can mean
- 7 two things. One is it can mean literally the product
- 8 or service or one could be discussing the level of
- 9 service that are provided by the two, and I think it's
- 10 fair to say that in the context of this discussion my
- 11 answer would be yes to both of those.
- 12 Q. Would you agree that the company's Yellow
- 13 Page service -- Yellow Pages service -- was quite
- 14 profitable at the time it was transferred to U S WEST
- 15 Direct?
- 16 A. Yes, I would agree with that.
- Q. Can you identify any other profit making
- 18 service that the company has volume material
- 19 transferred out of its control since divestiture?
- 20 A. I am not aware of any specific one, no, but
- 21 you might wish to ask that question of a U S WEST
- 22 company witness.
- 23 Q. If the company decided to turn over its
- 24 intraLATA toll business to another operator, would you
- 25 expect the company to demand compensation from the

- 1 recipient for the profits that it would be giving up?
- 2 A. Well, that's an interesting question. I'm
- 3 not sure in this day and age I would buy U S WEST
- 4 intraLATA business because I'm not sure how profitable
- 5 it's going to be in the future, which is a specific
- 6 answer to your question. The more general answer to
- 7 your question is if one is transferring an asset with
- 8 a profit stream associated with it would one expect
- 9 compensation and the answer would be generally yes.
- 10 Q. On page 12 of your rebuttal testimony, on
- 11 lines 22 to 123 you state, "there is still plenty of
- 12 room for residential rates to go up." Do you see
- 13 that?
- 14 A. Yes, I do.
- 15 Q. Has U S WEST made any studies of the
- 16 potential impacts of its proposal and universal
- 17 service?
- 18 A. In the state of Washington I think those
- 19 questions specifically are covered in Ms. Owen's
- 20 testimony, and I would direct you to her for a
- 21 specific answer to that question. I feel very
- 22 strongly based on my review of the evidence both in
- 23 general and in other states that the impact on
- 24 universal service as a result of rate increases in
- 25 residential service are going to be very, very

- 1 minimal.
- 2 Q. But in response to my question which is
- 3 whether U S WEST had made any studies of this, you
- 4 indicate that you do not know?
- 5 A. No. I believe that Ms. Owen has looked
- 6 that issue and I think she will be able to give you a
- 7 satisfactory answer. That's my understanding.
- 8 Q. Turning to page 14, you summarize the
- 9 findings of what is called the Rutgers study, a profile
- 10 of telecommunications access in Camden, New Jersey in
- 11 1995 and you speak of what you call quote a number of
- 12 minutes regarding universal service. Do you see that?
- 13 A. Yes, I do.
- Q. Has U S WEST taken any actions or created
- 15 any programs to address what you stated to be the most
- 16 important barrier to universal service, that being
- 17 start up and usage-related costs?
- 18 A. Counsel, that question would be better
- 19 addressed to a U S WEST company witness.
- 20 Q. Has U S WEST taken any actions or created
- 21 any targeted programs to address the low rates of
- 22 penetration in the groups that the study identified,
- 23 namely, younger age groups especially when they are
- 24 members of ethnic or racial minorities?
- 25 A. Well, my understanding in Washington is

- 1 that this issue has been handled fairly sensitively and
- 2 quite well, and I guess I would give both the company
- 3 and the Commission quite high marks. I think so that
- 4 in Washington the telephone assistance program, which I
- 5 understand is a partnership between the Commission and
- 6 Washington has resulted in above average penetration
- 7 rates, and I think that both the Commission and the
- 8 company deserve a fair amount of credit for that.
- 9 Q. Has U S WEST taken any actions or created
- 10 any programs to address the penetration problem in
- 11 inner cities as well as in the rural areas?
- 12 A. Counsel, I again would encourage you to ask
- 13 those questions specifically of a U S WEST company
- 14 witness.
- 15 Q. Turning to page 26 of your rebuttal
- 16 testimony, on lines 5 to 10 you state, "the Commission
- 17 should be interested in increasing the prices of
- 18 residential services if those increases in price move
- 19 price above cost because that circumstance will
- 20 actually produce incentives for economic entry into
- 21 the marketplace. That entry will be the competition
- 22 the Commission is seeking." Do you see that
- 23 testimony?
- 24 A. Yes, I do.
- 25 Q. Now, could you go back to page 10 of your

- 1 rebuttal testimony. And on lines 17 to 20 you state,
- 2 "for example, to me it's self-evident that competition
- 3 is already present in this industry yet a variety of
- 4 other participants in this case assert otherwise."
- 5 Doesn't that mean that the current prices are
- 6 sufficiently high to attract competitors in the market
- 7 if competition is already self-evident?
- 8 A. Well, Counsel, this is really the heart of
- 9 the issue. The point is that it's so self-evident
- 10 that it just kind of makes me after a while almost
- 11 tired trying to make the point over and over again so
- 12 let me go one more time. It is clear that competitors
- 13 are coming after U S WEST in high profit margin areas.
- 14 It will take a relatively small amount of market share
- 15 loss to badly hurt U S WEST, so if U S WEST's
- 16 situation is that it is required to lose market share
- 17 in order to demonstrate that it can be competitive and
- 18 market share loss is going to consist of a number and
- 19 that number represents customers that nobody wants
- 20 then U S WEST will forever be forced to have a market
- 21 share which one can then say requires it to remain a
- 22 monopoly.
- 23 The point is that if the Commission wants
- 24 competition in not only the high margin areas but also
- 25 for local service so that there can be a reliable

- 1 source of other companies who will provide service to
- 2 people around the state of Washington, then costs for
- 3 residential service must be recovered with adequate
- 4 prices.
- 5 Q. When you stated that a relatively market
- 6 share would harm U S WEST, did you have any specific
- 7 number in mind?
- 8 A. Well, Counsel, I think that is an
- 9 excellent question for the Commission to engage in a
- 10 dialogue with U S WEST about. One of the things that
- 11 I think is still missing from the public policy debate
- 12 here is how U S WEST will be financially harmed by the
- 13 loss of very specific sorts and types of customers,
- 14 and I think it's very important for the Commission to
- 15 understand those numbers and to work with U S WEST
- 16 because if what happens is that U S WEST loses that
- 17 market share before the Commission is aware of it and
- 18 can do anything about it the result is a very bad
- 19 outcome, so what I'm advocating is that that number
- 20 should be ascertained in a cooperative effort between
- 21 staff and the Commission and U S WEST, but I do not
- 22 know a specific number today.
- 23 Q. You do not have a number in mind?
- A. No, I do not.
- 25 MR. TRAUTMAN: Thank you. No further

- 1 questions.
- JUDGE WALLIS: Mr. Trotter.

- 4 CROSS-EXAMINATION
- 5 BY MR. TROTTER:
- 6 Q. Would you turn to your rebuttal testimony
- 7 page 4 staff asked you a question on lines 7 through
- 8 10. I just want to be clear. U S WEST does not have
- 9 currently a retail service for a customer who would
- 10 buy a -- a retail customer made only by a local loop;
- 11 is that correct?
- 12 A. Yes.
- 13 Q. And discussions about filing an unbundled
- 14 loop, those are generally in the context of wholesale
- 15 services; is that correct?
- 16 A. That's correct.
- 17 Q. You were asked some questions about using
- 18 the loop to complete toll calls. Isn't it correct
- 19 that a customer can make a local call using cell
- 20 services?
- 21 A. Yes, that's correct.
- Q. You cited some testimony of Ms. Owen's
- 23 regarding customers who may not make any long distance
- 24 calls. Do you recall that?
- 25 A. Yes, I do.

- 1 Q. And by make a long distance call you mean
- 2 initiate long distance calls; is that correct?
- 3 A. That's correct, yes.
- 4 Q. And so that same customer in fact may
- 5 receive a toll call?
- 6 A. That's correct.
- 7 Q. Competitors who begin to install their own
- 8 loops do so to provide a full range of services, would
- 9 you agree?
- 10 A. Yes, and I would say that right now one of
- 11 the primary motivation is to avoid the charges
- 12 associated with the long distance component of the
- 13 delivery of service.
- 14 Q. And customer -- competitors are not
- 15 investing large sums of money in loop facilities for
- 16 the sole purposes of carrying access traffic alone on
- 17 those facilities, are they?
- 18 A. Well, I am not sure I would agree. In
- 19 other words, I think that at least right now one of
- 20 the primary motivations for the long distance carrier
- 21 is to want to be able to bypass U S WEST is to be able
- 22 to avoid the access charges that they're currently
- 23 obligated to pay U S WEST for. I'm not sure if that
- 24 gets at the heart of your question.
- 25 Q. I think I was focusing on the alternative

- 1 local exchange providers, not so much the IXCs?
- 2 A. Yeah. I think the local exchange providers
- 3 again, it's a little bit complicated because there's
- 4 so many different types, but they may be there for a
- 5 variety of different reasons besides the one that you
- 6 mentioned, yes.
- 7 Q. And if an alternative local exchange
- 8 company decided to just provide access services they
- 9 would recover the full loop cost from their access
- 10 service; is that correct?
- 11 A. I'm not absolutely certain. Are you saying
- 12 that they would choose not to participate in that
- 13 marketplace if they couldn't get a price that would
- 14 recover their costs, is that what you're saying?
- 15 Q. No. I'm saying if an alternative local
- 16 exchange carrier comes in and places loop plant and
- 17 decides just to provide access services it would
- 18 recover the cost of its facilities from access services
- 19 if it could; is that right?
- 20 A. If it could. That's my point, which is I
- 21 don't know whether they will or not. I don't know
- 22 whether they will be allowed to price at a point which
- 23 will cover their costs or not.
- Q. If they place their facilities for the
- 25 purposes of providing access service and then later

- 1 decided to provide local exchange service, would the
- 2 cost of that facility attributable to local exchange
- 3 service be zero, the incremental cost?
- 4 A. Well, you're into a pretty difficult
- 5 territory here with respect to understanding costs and
- 6 the notion that at any given moment if a capacity
- 7 exists and is there for another purpose and one finds
- 8 another way to use it, theoretically the incremental
- 9 cost of the alternative use is zero. But that's a
- 10 very, very sort of specific and technical way of
- 11 looking at incremental cost. To understand the sort
- 12 of public policy issues of the incremental cost issues
- 13 involved in the line of questioning as you've just
- 14 inquired about is a much more complex issue.
- 15 Q. If competitors come in and install loop
- 16 plant to provide access services as well as their own
- 17 toll services as well as local exchange services,
- 18 they're going to attempt to recoup their investment
- 19 from all of those services?
- 20 A. That will be what I would expect their
- 21 normal business behavior to be, yes.
- Q. On page 11 at the bottom of this page you
- 23 indicate that much of what is going to happen is going
- 24 to be a shifting of costs from one service to another
- 25 and it is unlikely there will be significant increases

- 1 in the overall costs of telecommunications to
- 2 consumers. Do you see that?
- 3 A. Well, I haven't actually found it on the
- 4 page, but.
- 5 Q. Bottom of page 11 over to the top of page
- 6 12?
- 7 A. That's why I hadn't found it. Yes, I'm
- 8 familiar with that testimony.
- 9 Q. And when you talk about shifting of costs
- 10 you're discussing costs from a consumer standpoint,
- 11 that is, those that would be passed through in rates?
- 12 A. Yes. I'm referring what to here is
- 13 normally known as the total bill affect.
- Q. And the total bill affect as a result of U
- 15 S WEST's proposal is a net average increase for
- 16 residential customers?
- 17 A. Well, I think that's my point is that the
- 18 total bill is impacted by more than just U S WEST's
- 19 actions. It's impacted by all of the services that
- 20 the customer buys as part of their telecommunications
- 21 package of services.
- Q. And that would include reductions in long
- 23 distance due to reduced access charges?
- A. Among other things, yes, and reduced prices
- 25 with respect to increased competition in the

- 1 marketplace as well.
- Q. Were you aware that the company assumed no
- 3 stimulated traffic effect as a result of their lowered
- 4 access charge?
- 5 A. No, I hadn't heard that.
- 6 Q. Are you surprised by that?
- 7 A. No, I'm not. I've been involved in this
- 8 war so many times. One of the problems is that when a
- 9 company reduces its access charges it can really only
- 10 count on stimulation if the long distance providers
- 11 actually do reduce long distance prices to the
- 12 customer and since that's something that isn't known
- 13 before the fact it's fairly difficult both from a
- 14 technical point of view and from a philosophical or
- 15 practical point of view to estimate what that amount
- 16 of stimulation is going to be.
- Q. Well, the company has reduced access
- 18 charges before haven't they?
- 19 A. Yes, and in some cases -- I again don't
- 20 have the specifics in Washington. In some cases
- 21 there's been pass through and other cases there hasn't
- 22 which is what creates some quandary.
- 23 Q. Is it your testimony that the interexchange
- 24 toll market is not effectively competitive?
- 25 A. No. It's my testimony that under some

- 1 circumstances the interexchange marketplace does not
- 2 pass on the full amount of reductions in access
- 3 charges to it.
- 4 Q. Is it your testimony that when there is an
- 5 access charge reduction that it's typical or common
- 6 for no reductions to occur?
- 7 A. No, that's not what I'm saying.
- 8 Q. Now, U S WEST's proposal in this case is
- 9 for reduced toll and switched access rates and
- 10 increases in residential and business -- excuse me --
- 11 residential exchange rates. Is that correct?
- 12 A. I phased out on the first phrase of your
- 13 sentence so say it again and I will listen more
- 14 carefully.
- 15 Q. The proposal here is to reduce toll and
- 16 switched access rates and increase residential
- 17 exchange rates?
- 18 A. Yes, that's my understanding.
- 19 Q. And to the extent that customers can affect
- 20 their bottom line bill they can to some degree at
- 21 least choose to reduce their toll usage; is that
- 22 correct?
- 23 A. No. What I'm saying is that -- that's
- 24 certainly an option, but I think it's important to
- 25 understand the spirit of my testimony is that this is

- 1 not an instantaneous issue. My testimony on these
- 2 pages is talking about the result over a protracted
- 3 period of time and that what I'm saying is that the
- 4 industry is engaged in a price changing period and
- 5 that that price changing period has over a five or six
- 6 or seven year period has tended to show that increases
- 7 in prices in one area have been offset by decreases in
- 8 prices in others, so I'm not saying that in any given
- 9 instance with any given price change that that all
- 10 balances out but that I am saying over time it has
- 11 tended to balance out and I am expecting that it will
- 12 continue to do so.
- 13 Q. So it's your testimony at the end of five
- 14 years if U S WEST's proposal is accepted that the
- 15 customer's bill will be the same?
- 16 A. No, I'm not saying that at all.
- 17 Q. So when you say offset you don't mean
- 18 totally offset?
- 19 A. Well, this comes back to a point of a
- 20 question by Commissioner Gillis yesterday of Mr.
- 21 Okamoto. I think that one of the real things we have
- 22 to be careful about in this discussion is that what
- 23 the customer buys five years from now may be so
- 24 different than what they're buying today that I would
- 25 be hard pressed to say that I know what their bill is

- 1 going to be like five years from now. They may be
- 2 buying huge amounts of Internet service. They may
- 3 have moved to ISDN. They may have chosen to have 100
- 4 a month telecommunications bill five years from now,
- 5 but in the midst of that bill will be changes in the
- 6 relative prices of some of the things they're buying
- 7 today and then added to that will be a whole number of
- 8 things that they've chosen to buy in the meanwhile
- 9 that aren't currently available. So I'm not
- 10 testifying that their bill will be the same five years
- 11 from now. I'm saying that a customer whose chooses to
- 12 buy none of those other things will most likely find
- 13 that the increases in their residential rates will be
- 14 at least in some measure offset by decreases in other
- 15 services that they're currently buying.
- 16 Q. Did you review the rate impact analysis
- 17 that the company provided in this case on a typical
- 18 customer bill?
- 19 A. No, I don't have any knowledge.
- 20 Q. Would you accept subject to check that there
- 21 were no adjustments for Internet usage or ISDN usage or
- 22 any of the other items that you listed in your prior
- 23 answer, would you accept that subject to your check?
- 24 A. Certainly I would, yes.
- MR. TROTTER: That's all I have,

1 thank you.

- 3 CROSS-EXAMINATION
- 4 BY MR. WAGGONER:
- 5 Q. Morning, Dr. Porter.
- 6 A. Morning.
- 7 O. In the effort to save some trees I've not
- 8 made a copy of one of your data request responses so I
- 9 will read portions of it and we will go through it.
- 10 It's a question WUT-01-126. "Is it correct that while
- 11 AT&T lost market share between 1982 and 1990 the toll
- 12 revenues of AT&T were always higher than the preceding
- 13 year?" And you begin your answer by saying, "In
- 14 general I would agree with this statement though I
- 15 cannot immediately verify that revenues grew each year.
- 16 The key point is that their share loss was offset by a
- 17 growing overall market for toll." And then you go on.
- 18 Let me ask you a question about that first part. Do
- 19 you believe that the overall market for toll is still
- 20 rapidly growing?
- 21 A. My understanding from the most recent
- 22 numbers I've looked at, and I haven't probably looked
- 23 at something in a few months, is that it is still a
- 24 rapidly growing market.
- 25 Q. You then go on to say, "the result of

- 1 revenue growth is not automatic and it depends both on
- 2 degree of share loss and the relative rate of overall
- 3 market growth. It is not clear that such conditions
- 4 will hold for U S WEST in the markets facing
- 5 competitive challenge in Washington." That's the end
- 6 of your response. Have you made any inquiry in your
- 7 conversations with U S WEST about their projections
- 8 for growth in Washington markets?
- 9 A. Not specifically, no.
- 10 Q. So you don't know whether they're assuming
- 11 rapid growth, no growth or negative growth in those
- 12 markets?
- 13 A. Well, that's not quite true. I mean, I
- 14 think that, again, it's a question of degree. I
- 15 certainly have had conversations with the company
- 16 about its prospects in this state and about the
- 17 potential for growth. There was also testimony
- 18 offered on that subject yesterday. My point is more a
- 19 general point than it is a point specifically about
- 20 Washington, and that is that I have not expected that
- 21 the growth in traditional services offered to the
- 22 residential and business marketplace as opposed to the
- 23 offering of new services, that those traditional
- 24 services had the same opportunity for growth as the
- 25 toll market has had over the past ten years.

- 1 Q. Have you reviewed the testimony of both Mr.
- 2 Farrow and Mr. Copeland on cost issues in this
- 3 proceeding?
- 4 A. No. I've reviewed the testimony of Mr.
- 5 Farrow but not of Mr. Copeland.
- 6 Q. So you don't have any opinion as to the
- 7 cost study approach described by Mr. Copeland?
- 8 A. Not specifically, no.
- 9 Q. And you've already had some inquiry about
- 10 your review of Mr. Farrow's cost studies. Have you
- 11 actually reviewed the cost studies themselves?
- 12 A. Well, I think that's a very difficult
- 13 question to answer specifically. Do you mean have I
- 14 looked through --
- 15 Q. Let me try and be very specific. There are
- 16 summary outputs to cost studies which have summary
- 17 numbers for specific services. Have you looked at
- 18 those?
- 19 A. Yes.
- 20 Q. Then there are lots and lots of pieces of
- 21 paper and lots of computer programs which produce
- 22 those summaries?
- 23 A. Right.
- Q. Have you looked at the backup, so to speak?
- 25 A. And this is where I was trying to qualify

- 1 my question -- my answer in response to your question.
- 2 For these specific Washington studies I have not
- 3 looked at that copious support material. For other
- 4 circumstances, other states at other times I have had
- 5 the opportunity to examine those kind of papers and
- 6 the methodology and the modeling that produced those
- 7 papers for U S WEST.
- 8 Q. Are you the person that originated all
- 9 these acronyms that they use?
- 10 A. Absolutely not.
- 11 Q. Good. Are you familiar with the terms
- 12 marginal cost and average variable cost as those are
- 13 used in economic literature?
- 14 A. Yes, I am.
- 15 Q. And it's correct, isn't it, that those
- 16 terms are more closely related to what U S WEST calls
- 17 ASIC than what U S WEST calls ADSRC?
- 18 A. Oh, no, I think we need to be a little
- 19 careful here. The notion of marginal cost has
- 20 immediately one complicating element which is is it
- 21 going to be a short run marginal cost or a long-run
- 22 marginal cost so the first point of distinction or
- 23 departure is that since U S WEST is advocating a
- 24 long-run incremental cost study approach and most of
- 25 economics refers to marginal cost as a short run cost

- 1 measure one is going to get a disconnect right there.
- 2 Assuming one can say, no, let's talk about long-run
- 3 marginal cost then the intent of a long-run incremental
- 4 cost study is to find a measure of the long-run
- 5 marginal or incremental cost associated with a decision
- 6 that would be made. There is one other small piece to
- 7 the answer. Would you like it or would you rather --
- 8 Q. No. In your response to one of TRACER's
- 9 data requests 01-041 you make the statement, "ADSRC is
- 10 not, however, the pure incremental cost for below
- 11 which a cross-subsidy for an individual service would
- 12 be guaranteed. That would occur at ASIC." When you
- 13 use the term pure incremental cost floor in this
- 14 answer, were you referring to long-run marginal cost?
- 15 A. Well, the issue here, the complicating
- 16 issue is is that if one looks at --
- 17 Q. You know, this would be a lot easier if you
- 18 say yes or no and then give an answer?
- 19 A. Well, Counsel I really can't because you're
- 20 using terms that have specific meaning and yet I don't
- 21 feel like we're using them in the same way so I can
- 22 say yes and the record will reflect something very
- 23 different than what I feel and I'm under oath.
- 24 Q. I appreciate that. Let me see if I can
- 25 restate the question and if I can't get a yes or no

- 1 answer that's my problem I guess ultimately. I'm
- 2 trying to find when you use the terms pure incremental
- 3 cost floor were you meaning long-run marginal cost or
- 4 something else?
- 5 A. And what I'm trying to say is that there are
- 6 two long-run marginal costs that are in question here
- 7 so if you give me one minute I will try and clarify.
- 8 If I can looking at a family of products that are all
- 9 part of a family that family has a long-run marginal
- 10 cost. If I break that family into its pieces and I
- 11 make the assumption that I'm already offering the
- 12 family so that the costs of offering the family have
- 13 now been taken off the table then I will have a
- 14 long-run marginal cost for each of the pieces which are
- 15 different -- which will not add up to the long-run
- 16 marginal cost of the family, and the whole issue here,
- 17 which is under discussion and which is so confusing, is
- 18 that if one takes this down to the level of the product
- 19 and you make the assumption the family is being
- 20 offered, you get a marginal cost. A long-run marginal
- 21 cost that I'm referring to in my testimony. But if one
- 22 says what is the long-run marginal cost of offering the
- 23 family you get a different answer.
- Q. Sure. Is family as you're using it a
- 25 generally accepted economic term?

- 1 A. It has become a term of art with respect to
- 2 telecommunications costing.
- 3 Q. Well, you would agree, wouldn't you, that
- 4 telecommunications industry often wanders off into
- 5 strange directions in terms of economics?
- 6 A. And takes a few economists along with it.
- 7 Q. Well, I think I will resist further inquiry
- 8 into this area.
- 9 JUDGE WALLIS: Mr. Nichols.
- 10 MR. WAGGONER: I just meant that area.
- 11 Q. Well, maybe not entirely. We've been
- 12 talking about long-run marginal cost. Is that a term
- 13 you prefer to use when talking about costing or would
- 14 you rather talking about average variable cost?
- 15 A. Well, the two are so very different from
- 16 each other that it depends on what you want to talk
- 17 about. I mean, the point here, Counsel, is that there
- 18 is a difference and if we don't clarify the difference
- 19 then we're not going to be talking about the same
- 20 thing.
- 21 Q. That's great. I just wanted to make sure
- 22 that you use the two terms differently. Do you have
- 23 any opinion as to the likely cost structures of the
- 24 new entrants that you believe will be competing with
- 25 U S WEST in the local market?

- 1 A. Well, I think that we need to be careful.
- 2 Q. If you could just say yes or no and then we
- 3 can go from there?
- 4 A. I do have an opinion, yes.
- 5 Q. And do you have an opinion as to whether
- 6 their long-run marginal cost structures will be lower
- 7 or higher than U S WEST's?
- 8 A. It all depends.
- 9 Q. Do you have an opinion as to whether the
- 10 new entrants in the local loop market will price based
- 11 on their long-run marginal cost?
- 12 A. Yes, I do.
- Q. And what's that opinion?
- 14 A. My opinion is that the entrant to the
- 15 marketplace will seek those elements of the
- 16 marketplace, those customers, where they will have the
- 17 lowest cost, which is why my "it depends" entered your
- 18 previous question, they will deliberately not go after
- 19 that portion of the marketplace where the costs will
- 20 be high because the costs are not the same to serve
- 21 each customer type and therefore what they will do
- 22 from a business point of view is to go after that
- 23 group of customers where they can get the lowest
- 24 possible cost structure. They will then find what the
- 25 market price that they can charge is. Presumably, they

- 1 will have done this before they start and they will
- 2 enter only those segments of the marketplace at least
- 3 initially where they can make profits or cream skim.
- 4 Q. So at least in some instances you believe
- 5 the long-run marginal cost of the new entrant will be
- 6 lower than U S WEST; is that correct?
- 7 A. I believe that the entrants to the
- 8 marketplace are convinced that they can go after
- 9 certain segment of the marketplace and by virtue of
- 10 making a full service offering to those customers that
- 11 they will be able to make significant profits off of
- 12 certain high volume customers within the marketplace.
- 13 Whether the costs specifically of providing the local
- 14 elements will be higher or lower is, I think, still
- 15 very much up in the air and depends on the
- 16 technologies they will choose to provide access, on
- 17 whether they choose to use a resale alternative and
- 18 that therefore it is really impossible for me to say
- 19 today exactly what their cost structure in the future
- 20 will be. I am firmly convinced that they believe that
- 21 they can develop a cost structure that will allow them
- 22 to be profitable in those high volume segments.
- 23 Q. At page 19 of your rebuttal testimony,
- 24 towards the bottom of the page, lines 19 through 25,
- 25 you respond to I believe it's an argument of Dr. Mayo,

- 1 and you make the point, "it could be argued that AT&T
- 2 should price its long distance services at incremental
- 3 cost and sell them to U S WEST."
- 4 A. Yes.
- 5 Q. Is it your belief that the market power of
- 6 at that time in the interLATA market is the same or
- 7 closely similar to U S WEST's market power in the
- 8 local loop market in Washington state?
- 9 A. Well, which kind of answer do you want to
- 10 hear?
- 11 Q. Let's start with a yes or a no and then we
- 12 can go from there.
- 13 A. It depends.
- 14 Q. Okay, that's fine,
- 15 A. I'm not going to let you back me into a yes
- 16 or no answer when you've asked these complex questions
- 17 that can be entered in a variety of ways and then not
- 18 let you allow me to explain so I'm going to give you
- 19 -- when you ask these long questions I'm going to give
- 20 you "it depends" and then you can either ask what you
- 21 want me to tell you what it depends on or not.
- 22 Q. I didn't think that was that long a
- 23 question?
- A. Do you want to ask it again?
- 25 Q. Sure.

- 1 Is it your opinion that the market power of
- 2 AT&T in the interLATA long distance market is the same
- 3 or is closely similar to U S WEST's market power in the
- 4 local loop market?
- 5 A. My opinion in general is that AT&T will
- 6 have more market power than U S WEST does.
- 7 Q. Is that true today?
- 8 A. Yes.
- 9 Q. Page 19, same page we were on, you at lines
- 10 23 and 24 -- I'm sorry, I just have the wrong page
- 11 number written down. I will just pass on that one.
- 12 Is it possible that U S WEST could do a cost study
- 13 approach determining what they call ASIC for various
- 14 services and then determine an overall percentage
- 15 contribution that would need to be reached above the
- 16 ASIC?
- 17 A. Yes.
- MR. WAGGONER: No more questions.
- 19 JUDGE WALLIS: Now, Mr. Nichols.
- 20
- 21 CROSS-EXAMINATION
- 22 BY MR. NICHOLS:
- 23 Q. Dr. Porter, just a couple of questions, I
- 24 believe. I believe you testified that new entrants
- 25 expected in the local exchange market would act in

- 1 such a manner such that they would focus their efforts
- 2 on segments of the market where they could expect
- 3 higher profits; is that correct?
- 4 A. Some new entrants would clearly do that,
- 5 yes.
- 6 Q. Some will not?
- 7 A. Well, I think that the PCS/PCN entrants to
- 8 the marketplace will probably offer fairly aggressive
- 9 ubiquitous offerings whereas I think that other
- 10 entrants are going to be specifically targeting
- 11 customers who have very high total use and other
- 12 potential sources of profitability, so I think it will
- 13 depend on the nature of the entrant.
- Q. And why would an entrant focus its efforts
- 15 on those areas of the market that are expected to be
- 16 of higher profit?
- 17 A. So they can make more money.
- 18 Q. Is that an economically rational process,
- 19 procedure, that a company would follow?
- 20 A. Yes. It's a sort of an enduring principle
- 21 of economics that says that when a company wishes to
- 22 enter or penetrate a marketplace is attracted by those
- 23 higher profit either customers or profit opportunities
- 24 and that is generally where they would spend most of
- 25 their time and energy early on as they're entering the

- 1 marketplace.
- 2 Q. Would an economist like yourself view such
- 3 activity of the market entrant as both to be expected
- 4 and to be applauded in some sense?
- 5 A. Well, the expected, yes. The applauded is
- 6 a little more difficult. If their competitor were an
- 7 utterly unregulated entity that could respond by
- 8 defending those market segments selectively as
- 9 necessary then not only would I expect it but I would
- 10 applaud it. My lack of applause comes from the fact
- 11 that the entrants may be able to seek market segments
- 12 which once they are taken away from the current
- 13 provider in the marketplace, i.e. U S WEST, U S WEST
- 14 will find itself unable to operate effectively as a
- 15 carrier of last resort for the remainder of the
- 16 customers in the marketplace.
- 17 Q. So your opinion that that activity is not
- 18 to be applauded is because you're testifying as an
- 19 economist on behalf of U S WEST; is that correct?
- 20 A. No, absolutely not. My testimony, if you've
- 21 read it, shows two examples of historical misregulation
- 22 of pricing the result of which resulted in huge damage
- 23 to the customers of the prior monopoly, and my
- 24 testimony to the Commission which I believe to the
- 25 bottom of my heart, and if I could just ask for one

- 1 thing to be heard today, it is that the Washington
- 2 ratepayer is the one that is going to be harmed if
- 3 companies are allowed to enter Washington and cream
- 4 skim and that U S WEST is not allowed to competitively
- 5 respond and is left as a limping or potentially
- 6 unprofitable carrier of last resort for the remainder
- 7 of the customers. And so my testimony as an economist
- 8 is it is a public policy issue and I am not simply here
- 9 advocating this on behalf of U S WEST.
- 10 Q. So you're not criticizing the activity of
- 11 the potential new entrant in making decisions based on
- 12 sound economic principles of where profit may lie; is
- 13 that correct?
- 14 A. No. In fact, Counsel careful reading of my
- 15 testimony, which is really the thrust of why I'm here,
- 16 is that I believe the Commission should cut the Gordian
- 17 knot as fast as it can and get U S WEST rates
- 18 rebalanced and then do exactly as your line of
- 19 questioning is encouraging, which is to encourage the
- 20 entrants into the marketplace to come in whatever way
- 21 makes economic sense for them, but simply to allow U S
- 22 WEST the capabilities of responding appropriately so
- 23 that the benefits of true competition can accrue to the
- 24 Washington ratepayer.
- 25 Q. Dr. Porter, in theory, should economic

- 1 costing principles or principles of costing studies,
- 2 should they apply uniformly to all of the services
- 3 which a telecommunications company like U S WEST
- 4 provides?
- 5 A. Well, there are so many costing principles.
- 6 Q. Let's just start with the most general
- 7 perspective. Can you answer that in general costing
- 8 principles -- that is principles of the performance of
- 9 costing studies -- should they be applied uniformly to
- 10 all of U S WEST's services or not?
- 11 A. Counsel, this is a very difficult question,
- 12 and I don't want to sound obstructionist. My view of
- 13 costing studies is that for the most part the level of
- 14 detail and attention that is being focused on costing
- 15 studies is something that should go away from the
- 16 telecommunications entry as fast as possible and that
- 17 most of U S WEST's competitors are not either burdened
- 18 by or required to do the kinds of cost studies that U
- 19 S WEST is being forced to do.
- 20 Q. Dr. Porter, I'm going to interrupt you here.
- 21 I've asked the question whether or not costing
- 22 principles should be applied uniformly. I have not
- 23 asked your position with regard to other companies or
- 24 the relative comparative competitive situation with
- 25 regard to other companies. If you could just answer my

- 1 question with regard to the application of costing
- 2 principles to U S WEST's services and then we could
- 3 move on.
- 4 JUDGE WALLIS: I am going to ask the
- 5 witness to listen carefully to the questions and
- 6 respond to the questions and if the question is
- 7 objectionable allow your counsel to object to it but
- 8 try to respond to the question.
- 9 THE WITNESS: Fine. Thank you, Your Honor.
- 10 A. Having now been admonished I still wish to
- 11 be very clear that the point about costing principles
- 12 is such a broad question that what I want to do is to
- 13 say that in general appropriate costing principles
- 14 should be applied to all U S WEST services, but that
- 15 is highly dependent upon what one means by costing
- 16 principles.
- 17 Q. Do you have costing principles in mind?
- 18 A. I do, yes, indeed.
- 19 Q. When you think of costing principles as
- 20 applied to U S WEST, in your mind, do you believe
- 21 theoretically you should be applying those costing
- 22 principles to all the services of U S WEST?
- 23 A. Yes.
- Q. Thank you.
- MR. NICHOLS: I have no further questions.

JUDGE WALLIS: Mr. Butler.

- 3 CROSS-EXAMINATION
- 4 BY MR. BUTLER:
- 5 Q. Yes. I thought I didn't have any questions
- 6 but I have changed my mind. Dr. Porter, I would like
- 7 to direct your attention to your direct testimony,
- 8 page 18 beginning at line 15 where you note that in
- 9 your opinion competition is emerging for toll access
- 10 and business service and it is incumbent on U S WEST
- 11 to respond to date. Do you have that in mind?
- 12 A. Yes, I see that.
- Q. Do you recall in your discussion with Mr.
- 14 Waggoner that in your opinion new entrants are likely
- 15 to target markets where they expect to make a profit
- 16 and that you are convinced that they believe they can
- 17 make a profit in certain -- in markets for certain
- 18 high volume customers? Do you have that in mind?
- 19 A. Yes.
- 20 Q. And in your discussion with Mr. Nichols you
- 21 stated that, again, generally entrants will target
- 22 high profit customers and services, and do you have
- 23 that in mind?
- 24 A. Yes.
- 25 Q. When you refer to a high profit customer or

- 1 service in that context, do you have in mind basic
- 2 exchange service to large business customers as being
- 3 among those services that would be targeted by
- 4 competitors?
- 5 A. That would certainly be one possibility.
- 6 Q. And that is one that in your opinion U S
- 7 WEST should be able to respond immediately?
- 8 A. Yes.
- 9 Q. And when you say respond immediately you
- 10 mean reduce the price; is that correct?
- 11 A. No, not necessarily just reduce the price
- 12 but that would certainly be one of the elements.
- Q. When you say that you believe that the
- 14 Commission should enable U S WEST to be able to have
- 15 pricing flexibility to respond to competition now
- 16 rather than later, are you aware that U S WEST in this
- 17 state has the flexibility to reduce any price that it
- 18 chooses without prior Commission approval?
- 19 MR. SHAW: Object both to the form of the
- 20 question and it's been asked and answered by staff's
- 21 cross-examination, but it's a mischaracterization of
- 22 the statutes in this state which has lots of
- 23 conditions around when U S WEST can reduce prices
- 24 without the ability of the Commission to suspend them.
- Q. Let me amend it. Are you aware whether

- 1 Washington law permits U S WEST to reduce a price for
- 2 any service without prior Commission approval as long
- 3 as it doesn't seek an offsetting increase within one
- 4 year?
- 5 A. I am aware of that provision, but as I say
- 6 in my testimony.
- 7 Q. I will get there. You're aware of that?
- 8 A. Thanks, Counsel.
- 9 Q. Are you aware and did you have in mind when
- 10 you prepared your testimony that Washington law
- 11 permits U S WEST to seek classification of a service
- 12 as competitive if it can demonstrate that the service
- 13 faces effective competition?
- 14 A. Yes, I am aware of that.
- 15 Q. And if it obtains that classification,
- 16 competitive classification, it would have downward
- 17 pricing flexibility at least?
- 18 A. That's my general understanding, yes.
- 19 Q. As well as upward pricing flexibility,
- 20 correct?
- 21 A. As I say that's my general understanding.
- Q. And would you agree that competition would
- 23 require a company to decrease its price, not increase
- 24 its price?
- 25 A. I can't agree with that as stated.

- 1 Q. Do you believe that competition for a
- 2 particular service would cause U S WEST to increase
- 3 its price for that service?
- 4 A. Counsel, may I be permitted a clear answer
- 5 to that question?
- 6 O. Sure.
- 7 A. The problem is that people use competition
- 8 in sort of a fairly narrow way. Competition includes
- 9 improving the quality of the product, the dimensions
- 10 of the product and a number of other things, and so
- 11 very often competition can result in the redefinition
- 12 of what the customer buys so that when it's all said
- 13 and done the price has not dropped, it's gone up. If
- 14 in general you mean take a commoditized product that
- 15 is incapable of being differentiated and increase the
- 16 degree of competition would that in general drive
- 17 prices down the answer would be yes.
- 18 Q. The Commission does not preclude U S WEST
- 19 from increasing the quality of any of its products, to
- 20 your knowledge, does it?
- 21 A. Well, I think that we're into pretty
- 22 difficult territory here. To take a new product and to
- 23 bring it to the marketplace at prices that can't
- 24 recover the investment of the product, assuming that
- 25 were to happen, could lead a company to choose to not

- 1 want to offer that product, and so I think it's a very,
- 2 very difficult question that you ask. I can't give you
- 3 a simple answer.
- 4 Q. You do agree, however, that business
- 5 exchange service is a service which you believe
- 6 competitors would be attracted to try to provide in
- 7 competition with U S WEST?
- 8 A. Well, yes, I do.
- 9 Q. Now, if I'm correct about your testimony,
- 10 you express two concerns. One is the ability to
- 11 decrease price to respond to competition for services
- 12 that you believe have a high margin, and the second is
- 13 you have some concern about whether U S WEST would be
- 14 able to continue to earn a reasonable return if it has
- 15 to decrease its prices in response to competition; is
- 16 that correct?
- 17 A. Without the opportunity for rate
- 18 rebalancing.
- 19 Q. So your primary concern then is that the
- 20 Commission insure that U S WEST's overall earnings
- 21 levels are reasonable; is that correct?
- 22 A. My primary concern is that rate rebalancing
- 23 occur today to create a reasonable rate of return as a
- 24 place of departure and that then after that that the
- 25 competitive environment be encouraged at the greatest

- 1 and most effective and most efficient ways possible.
- 2 Q. Going back to page 18 of your direct
- 3 testimony where you say that "it is incumbent on U S
- 4 WEST to respond today, " are you saying that it is
- 5 incumbent that they respond to competition today or
- 6 it's incumbent that they increase their earnings today?
- 7 A. Both.
- 8 Q. Is one more important than the other?
- 9 A. Well, as I've tried to say in my testimony,
- 10 these are so importantly linked together that it's one
- 11 of the major reasons for this rate case.
- 12 Q. Would you agree that if U S WEST did not
- 13 propose prices that responded to this competitive
- 14 threat which you've identified that the need to
- 15 continue to make adjustments in rates the rebalance
- 16 would continue into the future?
- 17 A. Well, again, it's a fairly complicated
- 18 question. I will try to make my answer quickly. If U
- 19 S WEST or any other competitor in these circumstances
- 20 had permission to selectively lower its prices only
- 21 for those customers that were being competitively
- 22 challenged, it's one thing. If, on the other hand, in
- 23 order to get its price levels down to the point where
- 24 it can defend the highly profitable marketplace it has
- 25 to lower its prices for all of its customers then the

- 1 revenue impact on U S WEST of doing that becomes so
- 2 catastrophic that they are basically hindered from
- 3 being able to make the appropriate competitive
- 4 response that they should be allowed to make to those
- 5 new plant entrants to the marketplace.
- 6 Q. So the ability to contract on a customer
- 7 specific basis in instances of competitive necessity
- 8 would be the tool that you're looking for, correct?
- 9 A. That would be one very helpful tool.
- 10 MR. BUTLER: Thank you. No further
- 11 questions.
- 12 JUDGE WALLIS: Mr. Roseman, do you have
- 13 extensive questioning?
- 14 MR. ROSEMAN: Ten minutes. Well, I would
- 15 think short but experience proves --
- 16 JUDGE WALLIS: Let's take a 10 minute
- 17 recess.
- 18 (Recess.)
- 19 JUDGE WALLIS: Let's be back on the record,
- 20 please, following our morning recess. Mr. Roseman,
- 21 you had some questions for the witness?
- MR. ROSEMAN: Yes, I did.

- 24 CROSS-EXAMINATION
- 25 BY MR. ROSEMAN:

- 1 Q. Dr. Porter, I just want to clarify if the
- 2 testimony that you're giving today if this is
- 3 testimony that you're basing on events that exist today
- 4 or as the ghost in Charles Dickens Christmas Carol said
- 5 to Scrooge, are these events that may yet come to pass?
- 6 A. They're based on events today.
- 7 Q. So you believe that there is competition,
- 8 fear of -- that there is competition in the local
- 9 loop?
- 10 A. Counsel, I do and I would be delighted to
- 11 explain that to you if you would like me to.
- 12 Q. What I would like you to explain is -- I
- 13 will give you an opportunity to explain because I know
- 14 that you would like to do that. What I would like to
- 15 -- well, if you will allow me to read Dennis Okamoto's
- 16 testimony on page 11 where in his direct testimony --
- 17 and I would like for you to explain, give me your
- 18 answer in light of what he says. He says, "not a
- 19 single competitor seeking to do business in Washington
- 20 has announced plans to enter residents markets in
- 21 urban areas in the immediate future." Now, you could
- 22 answer.
- 23 MR. SHAW: Is there a question here
- 24 somewhere?
- MR. ROSEMAN: Yes.

- 1 Q. The question is, is there competition in
- 2 the residential local loop market? Dr. Porter says he
- 3 believes there is, and I am asking him to give me his
- 4 explanation in light of Dennis Okamoto's statement
- 5 that there is no competition at this time in that
- 6 market?
- 7 A. Well, Counsel, I appreciate the opportunity
- 8 to answer the question, and I will attempt to be brief
- 9 and then if you have additional follow-on questions,
- 10 please ask them. The first, in response to some of
- 11 your earlier questions that I got, currently the cost
- 12 recovery for the loop includes allocations of the loop
- 13 to other services. So to the extent that there is
- 14 bypass of the local loop of any kind whatsoever, the
- 15 access charges which are currently earned by local
- 16 residential service are lost to the company. That's
- 17 one form, aggressive competition. A CAP is in the
- 18 business of providing access. When they do that the
- 19 company loses the allocated revenues which the local
- 20 loop are supposed to provide. So that's one form of
- 21 meaningful lost revenue in competition.
- 22 The second is cellular service. I am
- 23 perfectly prepared to concede that cellular service is
- 24 not a full replacement for local service today, but it
- 25 is also true that the degree of use of cellular service

- 1 has grown dramatically, continues to grow and
- 2 represents a form of legitimate bypass.
- 3 The third and most important part of my
- 4 answer is that recently the FCC sold a fairly
- 5 significant portion of the spectrum for the provision
- 6 of PCS services. Approximately \$8 billion was spent to
- 7 obtain those licenses. The FCC set a set of rules in
- 8 place that says that if service is not in place in
- 9 local residential and business markets within a certain
- 10 time period the licenses will be lost, so there is
- 11 about \$8 billion of investment which it will either be
- 12 lost or there will be alternative facilities provided
- 13 in the form of PCS within the local marketplace in a
- 14 very short period of time. For me that qualifies as
- 15 competition. My competitor is in the process of
- 16 spending large amounts of money to acquire the capacity
- 17 to provide service. Their choice is to either abandon
- 18 that capacity or to be a competitor, and what I've said
- 19 in my testimony is that I regard that as competition
- 20 when I see my competitor
- 21 spending serious dollars to enter marketplaces that I
- 22 am currently providing service.
- 23 Q. You talked about bypass. You were talking
- 24 about bypass for toll, weren't you?
- 25 A. Yes, but, Counsel, my point is that the

- 1 residence lines' costs are recovered in part by those
- 2 toll revenues today so that when that bypass occurs to
- 3 say that there's nothing bad happening to the
- 4 company's residential revenue stream, the point is
- 5 that when the bypass occurs a local loop is lost and
- 6 that is a form of competition. It vanishes from site.
- 7 You can't say there's somebody else. It's sort of like
- 8 saying, well, measure the market based only on those who
- 9 are buying from U S WEST as opposed to saying who is
- 10 out there buying loop type service through an
- 11 alternative service provider today that is no longer
- 12 apparent to us because the market is no longer
- 13 measuring them because they bypassed.
- Q. With the toll service a phone call must
- 15 originate and terminate in the residential market at
- 16 the local loop. That aspect is not bypassed; is that
- 17 correct?
- 18 A. No. What I'm saying is if I were a business
- 19 and I currently used U S WEST and I went and did
- 20 business --
- 21 Q. I asked you about the residential market.
- 22 That's what my questions are focusing on, not the
- 23 business market, the residential market and I'm asking
- 24 if there's competition in the local loop at the
- 25 residential market?

- 1 A. Well, I will let the other two parts of my
- 2 answer stand.
- 3 Q. You use the post office example and you
- 4 asked us to pay great attention to that?
- 5 A. Yes.
- 6 Q. What was the result of the post office's
- 7 operation for year ending 1995?
- 8 A. The last number I have I think in my
- 9 testimony is '94. I haven't looked at the '95 number.
- 10 Are you aware of what it is?
- 11 Q. Would you accept subject to check that the
- 12 post office made a profit in 1995?
- 13 A. I would be anxious to know how you are
- 14 defining profit before I would say that I would accept
- 15 that.
- 16 Q. All I'm asking you to do is to accept it
- 17 subject to check. I will give you the news article in
- 18 the New York Times that talked about the post office
- 19 department making profit in 1995 and you can accept it
- 20 or reject that?
- 21 A. And my point only is, Counsel, that there
- 22 are two levels that the post office is measured and
- 23 that number may not be the relevant or appropriate
- 24 number, but obviously I will be happy to check it
- 25 after I've reviewed the article.

- 1 Q. We might find one point of agreement
- 2 between us yet so I'm going to keep searching. Let's
- 3 take the Rutgers study. Can you tell me how many
- 4 customers were surveyed that led to the result of that
- 5 study?
- 6 A. I reviewed the study but I am afraid I
- 7 can't recall that number.
- 8 Q. Do you know who financed the study?
- 9 A. Specifically, no, I don't.
- 10 Q. Would you accept subject to check that it
- 11 was one of the -- I think one of the Bell companies on
- 12 the east coast?
- 13 MR. SHAW: I will object to asking the
- 14 witness to check something subject to check that he
- 15 thinks.
- 16 MR. ROSEMAN: Well, I know that it was a
- 17 Bell company. I don't know which one, Mr. Shaw.
- 18 MR. SHAW: Counsel should put his own
- 19 witnesses on if he wants to testify.
- 20 JUDGE WALLIS: Gentlemen. I will sustain
- 21 the objection.
- MR. ROSEMAN: I will withdraw the question.
- Q. You talked about the Washington telephone
- 24 assistance program and you commended the Commission
- 25 and the company for participating in that program. Do

- 1 you recall that?
- 2 A. Yes, I do.
- 3 Q. Are you aware that that program is -- are
- 4 you aware of Initiative 601 that was passed by the
- 5 legislature?
- 6 A. No.
- 7 Q. Are you aware that the Washington telephone
- 8 assistance program is at its maximum taxing level
- 9 authority right now?
- 10 A. I am in general aware of that, yes.
- 11 Q. So if there was a large rate increase and
- 12 those customers needed to continue to receive the
- 13 benefit of that program, are you aware that then that
- 14 tax would have to go up?
- 15 A. Well, I am aware that there would have to
- 16 be some funding mechanism developed to fill the gap,
- 17 yes.
- 18 Q. I have one other -- I think it's a point of
- 19 clarification. I'm not sure that I heard your answer
- 20 to Mr. Trautman earlier, and I thought you said that
- 21 there were -- you believed a large number of
- 22 residential customers that did not make toll or made
- 23 very little toll calls, did you say?
- 24 A. Yes, and I believe that number is in Ms.
- 25 Owen's testimony or perhaps her rebuttal testimony.

- 1 I'm not certain which.
- 2 Q. So when you talk about the total bill,
- 3 remember that concept? You talked about the total
- 4 telephone bill that a customer would pay?
- 5 A. Yes.
- 6 Q. For those customers that make few tolls --
- 7 few toll calls, if U S WEST receives their rate
- 8 increase of \$26 those customers' total bill would
- 9 substantially increase?
- 10 A. Yes. Their bill would be less subject to
- 11 an offset in reduction of toll calls.
- 12 Q. I knew we would find something we agreed
- 13 with. Thank you.
- 14 JUDGE WALLIS: Commissioners, Chairman
- 15 Nelson?

- 17 EXAMINATION
- 18 BY CHAIRMAN NELSON:
- 19 Q. Just a couple, Dr. Porter. Transportation
- 20 is our middle name so I would like to ask you a couple
- 21 of questions about the railroad analogy that you
- 22 outline in your testimony at pages 20 and 21. Is it
- 23 your testimony that misguided price regulation was
- 24 the sole cause of the troubles, the railroad industry
- 25 went through?

- 1 A. No, but certainly one of the primary
- 2 causes.
- 3 Q. So you would concede that there were other
- 4 factors involved, too?
- 5 A. Oh, yes.
- 6 Q. And what is your opinion today of the
- 7 relative robustness of the railroad and the trucking
- 8 industries?
- 9 A. Well, I think the railroad industry
- 10 financially has recovered. Obviously in terms of the
- 11 ubiquitous nature of its service it's a very different
- 12 industry than it was earlier. I think the trucking
- 13 industry is probably in terms of ubiquitous service in
- 14 pretty good shape. My sense is that there's a little
- 15 bit more problem for the bus industry and for the
- 16 airline industry particularly in its service of
- 17 smaller towns and rural areas.
- 18 O. Then I take it sort of our sense here that
- 19 the passenger industry as opposed to the freight
- 20 industry has seen the more abandonment by these
- 21 various firms in the rural areas?
- 22 A. If you mean with respect to today, yes. I
- 23 think if you go back to the railroad analogy there was
- 24 a huge abandonment of the freight component as well.
- 25 Q. As I understood your answer to one of the

- 1 counsel, your concern is not so much for the --
- 2 although then I was confused by subsequent counsel
- 3 questions -- was your most sincere concern was for the
- 4 customers remaining -- continuing to be served by the
- 5 incumbent industry?
- 6 A. That's correct.
- 7 O. I want to probe that a little bit. You do
- 8 discuss becoming a wireless competition. If we were
- 9 to see a wholesale change in customer preference
- 10 before wireless technology as opposed to wire line and
- 11 fixed kind of access, what would be the obligation of
- 12 public policy makers and/or regulators to U S WEST?
- 13 A. That's a wonderful question, and I think it
- 14 really depends on the starting point, and I obviously
- 15 am not here as a depreciation witness and I don't want
- 16 to get into that issue from a detailed point of view,
- 17 but in theory if the slate could be wiped clean and
- 18 the investment which U S WEST has made to date under
- 19 the sort of historical understanding of a monopoly
- 20 franchise and a rate of return regulation, if that
- 21 could all be sort of wiped clean, those investments
- 22 could be appropriately recovered because they were made
- 23 under a sort of a certain social contract, so assuming
- 24 for a moment we had done that and we're now in a going
- 25 forward mode where that's done, I think that U S WEST

- 1 and every other participant in the industry will need
- 2 to make these investments based on its own assessment
- 3 of the risk and have to bear the cost of making a bad
- 4 investment choice just the same way anyone else should
- 5 have to, and this is very much to Commissioner Gillis's
- 6 questions yesterday.
- 7 I think the difficulty is in the transition
- 8 and that's what is creating so much problem. If we
- 9 could cut it clean and then go forward from there with
- 10 other competitors in the marketplace I think we would
- 11 use the normal rules of the marketplace to answer
- 12 those questions.
- Q. Once again, history being what it is, not
- 14 being able to wipe things clean. Thank you, that's all
- 15 I have.

- 17 EXAMINATION
- 18 BY COMMISSIONER GILLIS:
- 19 Q. Professor Porter, do you believe that a
- 20 rebalancing of the business rates, decline in the
- 21 rates charged to businesses as proposed, would result
- 22 in more or less revenues for U S WEST from that
- 23 customer segment?
- 24 A. If I could give a little bit of an extended
- 25 answer. I have this problem all the time with my

- 1 clients where they're sitting there saying if I lower
- 2 my price I'm going to lose revenue, and I say against
- 3 what scenario. In other words, against the scenario
- 4 that you have a competitor who isn't taking market
- 5 share from you or you have a competitor who is, and
- 6 the problem is that one has to compare the revenue
- 7 number from a business planning point of view against
- 8 the number that no one knows, which is what would the
- 9 revenue be if we did not change our price. What one
- 10 is trying to do is get an improvement over that
- 11 unknown number. So, if competition doesn't come
- 12 obviously a price reduction is a revenue loss.
- 13 If, on the other hand, one accepts the
- 14 hypothesis that competition is coming and is going to
- 15 take X amount of market share then whatever portion of
- 16 market share is saved as a result of U S WEST's price
- 17 reduction represents a revenue gain to them as a result
- 18 of being able to lower those prices, and that's the
- 19 critical number no one knows but which is the essence
- 20 of the business planning decision that's been proposed.
- 21 Q. Let me just simplify that and take away the
- 22 competitors and look at the market in the aggregate
- 23 for the moment?
- 24 A. Okay.
- 25 Q. And you said obviously there would be a

- 1 revenue loss but I'm not sure I follow that. Isn't
- 2 there some assumptions there?
- 3 A. Yes, there were some.
- 4 Q. What are your assumptions?
- 5 A. Well, in fact I was doing sort of a very
- 6 static analysis assuming no stimulation and I think
- 7 that there's a good case to be made that in today's
- 8 telecommunications market that the value
- 9 communications is rising so much that further price
- 10 reductions could in certain marketplaces and with
- 11 certain customers actually stimulate.
- 12 Q. It would depend on elastic demand?
- 13 A. Yes, that's correct.
- 14 Q. And going back to what you said before then
- 15 a potential of U S WEST to capture it depends on how
- 16 successful they are in capturing the market share of
- 17 whatever the higher market is?
- 18 A. Yes, that's correct.
- 19 Q. On the other hand, you talk about the need
- 20 to increase the prices on some service which are
- 21 asserted to be priced below cost?
- 22 A. Yes.
- 23 Q. Do you have an opinion on whether that
- 24 would necessarily -- under the same logic we just
- 25 talked about would necessarily result in a lost

- 1 revenue or an increase in revenue from those services?
- 2 A. Yes, I have a very strong opinion that it
- 3 would result in an increase in revenues because the
- 4 elasticity of demand for basic residential service is
- 5 so low that it's impossible really for me to imagine
- 6 that price increases would not substantially enhance
- 7 revenue.
- 8 Q. But just putting together the pieces that
- 9 you just related to me then it's possible that the
- 10 rebalancing could increase -- could result in an
- 11 increase of revenue both from a decrease of price in
- 12 business services and an increase in prices on the
- 13 residential services?
- 14 A. That's certainly theoretically possible,
- 15 and if it happened then presumably the Commission
- 16 would be in a position to ask the company to take
- 17 whatever measures were appropriate. I personally
- 18 don't think that that's what's going to happen on the
- 19 business side which is part of the reason why I'm
- 20 making such a strong -- taking such a strong position
- 21 on the --
- 22 Q. Let me stop you there. Why do you
- 23 personally not have that opinion on the business side?
- 24 A. Because of the competitive issues. Because
- 25 of the fact that even though prices -- this is the

- 1 whole issue of market share and market size. That
- 2 even that the dropping of prices may well stimulate
- 3 the size of the marketplace but I think U S WEST will
- 4 lose share at a faster rate in the high profit
- 5 segments than the stimulation will offset.
- 6 Q. Why do you believe that?
- 7 A. Well, my sense of why that's true is that
- 8 at least until fairly recently the rates of growth of
- 9 the LEC component of telecommunications have been very
- 10 low and not varied significantly by differences in
- 11 price. In other words, so the proposition that one
- 12 would get a facilities-based improvement in demand by
- 13 lowering business services and more services would be
- 14 put in place versus a usage-sensitive service like
- 15 toll is basically what leads me -- had led me
- 16 historically to conclude that traditional services
- 17 would not see a large amount of growth as a result of
- 18 price reduction.
- 19 Q. Would you agree that's a core issue we
- 20 ought to be considering? When we're thinking about
- 21 the rebalancing of the rates should we be considering
- 22 whether or not there's going to be a stimulative
- 23 effect that U S WEST has a potential to --
- 24 A. On the business side.
- Q. On the business side of lowering those

- 1 rates?
- 2 A. Honestly, Mr. Commissioner, I would not
- 3 make it a core issue. I would make it perhaps
- 4 something you would look at. If you could get a
- 5 relatively cost-effective and easy answer to that
- 6 question it's probably worth going at but I wouldn't
- 7 make it a deal breaker on the rate rebalancing. I
- 8 would encourage the rate rebalancing aggressively and
- 9 if there were a large stimulation over the course of
- 10 the next couple of years then I would encourage the
- 11 Commission to go back and review that and make the
- 12 appropriate adjustments.
- 13 Q. I have a related question but maybe a
- 14 different angle on it. You talk about in your
- 15 rebuttal testimony some discussion of market power.
- 16 You make the statement that U S WEST Corporation past
- 17 monopoly position is not a good indication of its
- 18 future market power and you had a conversation I
- 19 believe with Mr. Waggoner suggesting that AT&T would
- 20 have more market power than U S WEST in your judgment.
- 21 How are you defining market power?
- 22 A. Well, I'm glad I had an opportunity to come
- 23 back to that question because I don't think we had an
- 24 opportunity to finish it. One way to look at it if I
- 25 could just briefly do it is to go back very quickly to

- 1 the post office example. The post office example is
- 2 still a monopoly in the sense that it carries certain
- 3 services and has a monopoly but I think most people
- 4 would agree that in other services their market power
- 5 is very, very small. They lost the package business to
- 6 UPS.
- 7 So the question is is the post office a
- 8 monopoly, yes. Does it have high market power in the
- 9 segment of the marketplace that was most profitable and
- 10 the answer is no. So, my concern is that AT&T has a
- 11 very, very strong brand name. It has market share in
- 12 the 60 percent, so it has very, very strong access to
- 13 customers. There are many people who allege that there
- 14 are still the feeling that on the basis of some
- 15 customers that it would be nice to go back to the good
- 16 old days when AT&T was your only provider. If they
- 17 gain the intraLATA business fairly quickly with one
- 18 plus subscription they will have access to all the
- 19 customers' toll. So there are a large number of
- 20 reasons why I feel that AT&T's market power is
- 21 extremely high and quite honestly am very concerned
- 22 about the level of market power that U S WEST will have
- 23 when in fact competition enters the marketplace, so
- 24 I've said to them on a number of occasions that I'm
- 25 actually quite worried about their lack of market power

- 1 when people have a competitive choice.
- 2 Q. How would you react to I guess the
- 3 observation that what you just described for AT&T
- 4 appears quite similar to what one might describe for
- 5 an incumbent Bell company in the local market?
- 6 A. Well, there are really a couple of
- 7 differences, and the first is that AT&T is not in a
- 8 situation where it's having to price a large portion
- 9 of its product portfolio below cost, so one way to
- 10 look at it is of course the LEC has market power
- 11 because if you accept my hypothesis for the moment
- 12 that price is below cost because nobody will want to
- 13 enter. So it's sort of a catch 22 that the incumbent
- 14 monopolist has prices below cost but then is going to
- 15 remain a monopolist because except under the exception
- 16 that competitors have lower cost no one will enter so
- 17 that's one major difference.
- The other point which I think obviously the
- 19 Commission will have some great interest in is this
- 20 whole issue that was discussed yesterday about service
- 21 quality. And if in fact for whatever reasons U S WEST
- 22 is experiencing a service quality problem and AT&T
- 23 enters the marketplace, I mean, just people say, well,
- 24 what is my choice, this new provider who says they
- 25 will have no service quality problems versus this old

- 1 one that does, so that plays a role and I think if one
- 2 looks in other countries like in England the level of
- 3 penetration of alternative LECs against British
- 4 Telecom has been quite dramatic. Loss of market
- 5 shares of 10 and 20 and 30 percent within relatively
- 6 short periods of time. So those are some of the
- 7 reasons why I think there's a difference.
- 8 Q. The concept of market power, again, do you
- 9 believe that a loss of market power, which I'm not
- 10 sure if you want to define in terms of loss of market
- 11 share or not or some other criteria. I don't know
- 12 what you're thinking of, but do you believe that is
- 13 the same thing as necessarily undermining
- 14 profitability of a company or is it consistent to have
- 15 a loss of market share and potential loss of market
- 16 power with a different market structure and the
- 17 company in fact be more profitable than it was under
- 18 the old structure?
- 19 A. Obviously under certain conditions that
- 20 could happen. Just very briefly to your whole
- 21 question of market power. If one were to take some of
- 22 the traditional measurements of the ability to price
- 23 above cost as a performance indicator of market power,
- 24 it's quite clear that U S WEST does not have much
- 25 market power in portions of the product portfolio that

- 1 it sells, and so that's one of the reasons why I'm --
- 2 it's so important to distinguish the difference
- 3 between monopoly or the existence of monopoly and
- 4 market power because you don't see the performance of
- 5 a monopolist in terms of the pricing that its current
- 6 price structure. It doesn't match up with the kind of
- 7 price structure that a monopolist would normally have.
- 8 Q. I think that's about all my questions.
- 9 What I want to try to ask this one more time and see
- 10 -- just to make sure I understand your thoughts on it.
- 11 Again, getting back to this concept of lowering
- 12 business revenues and I think that you stated that at
- 13 least theoretically to the extent that they're
- 14 relatively elastic markets in the business market that
- 15 are usage-sensitive or service-sensitive. I'm not
- 16 sure how you define that, but that it's possible that
- 17 lower rates could stimulate more revenue for the
- 18 industry as a whole and whether or not U S WEST is
- 19 able to capture those increased revenues is going to
- 20 depend on their competitiveness in the market,
- 21 correct? I'm trying to restate things?
- 22 A. Yeah. Again, I don't want to draw this out
- 23 in deference to the Commission's time pressures, but I
- 24 think the only thing that you said that I would want
- 25 to have more of a dialogue with you on was the

- 1 question of the degree of the elasticity of that
- 2 marketplace.
- 3 Q. Fine. Thank you.
- 4 A. Thank you, Mr. Commissioner.
- JUDGE WALLIS: Mr. Shaw.
- 6 MR. SHAW: Thank you. I do have redirect.

- 8 REDIRECT EXAMINATION
- 9 BY MR. SHAW:
- 10 Q. Following on the same subject of the
- 11 general interplay of market share, market power, I
- 12 would like to offer you some concrete examples and
- 13 have you further discuss that issue. Locally here we
- 14 have some very large companies. For example, the
- 15 Boeing Company. Are you aware of the Boeing Company's
- 16 market share both domestically and globally?
- 17 A. I don't have the exact numbers but I am
- 18 aware it's very high, probably in the 80s or 90s.
- 19 Q. Does the mere fact that Boeing has market
- 20 share and large economies of scale and any other
- 21 number of indicators of monopoly power mean that it
- 22 should be regulated and its prices controlled by the
- 23 state?
- 24 A. No.
- 25 Q. Could Boeing conceivably lose that market

- 1 share and therefore its market power to other
- 2 competitors?
- 3 A. Well, it could lose -- not only could it
- 4 lose market share which it's perpetually having to be
- 5 concerned about, but it can also lose its market in
- 6 the sense that it can have a large share and the
- 7 demand for airplanes can go down and Boeing can suffer
- 8 great economic distress even though it is a very high
- 9 market share provider.
- 10 Q. Would you agree that manufacturing
- 11 airplanes is not a mom and pop operation, that it
- 12 would take tremendous capital investment and size in
- 13 order to enter the airplane manufacturing business
- 14 against Boeing?
- 15 A. Yes, I would agree.
- 16 Q. Does that mere fact mean that Boeing has
- 17 market power that its prices should be regulated by
- 18 the state?
- 19 A. No.
- 20 Q. In telecommunications, is it a mom and pop
- 21 business where society should expect that anybody by
- 22 taking out a second mortgage can start a telephone
- 23 company?
- A. Well, in today's day and age that's
- 25 increasingly difficult, though some of the resale

- 1 opportunities that have been created by might create
- 2 some low barriers to entry but if it was
- 3 facilities-based it is certainly not a mom and pop
- 4 operation.
- 5 Q. Like manufacturing airplanes new entrants
- 6 will have to be large, well capitalized, knowledgeable
- 7 entities in order to compete?
- 8 A. I think in general that will be the case,
- 9 yes.
- 10 Q. You mentioned AT&T already in terms of
- 11 their market share. Another local company, Microsoft,
- 12 do you consider Microsoft to have a very large market
- 13 share of PC operating systems and applications?
- 14 A. Yes, I do.
- 15 Q. Do you consider that that fact of market
- 16 share gives them market power wherein the state should
- 17 regulate their prices?
- 18 A. No, I do not.
- 19 Q. Why does that market share of Microsoft not
- 20 convert to market power?
- 21 A. Well, I think that Microsoft is an example
- 22 of a company that is instructive in two ways. First
- 23 of all, even though they have a large amount of market
- 24 share they have really been quite aggressive in their
- 25 willingness to price and to -- by price, I mean to

- 1 reduce price.
- 2 The second point is I think most people who
- 3 are students at this industry understand that
- 4 Microsoft's quote-unquote market share is probably a
- 5 temporary phenomenon in that technology is going to
- 6 drive much of the operating software that Microsoft
- 7 provides today into other places in the computing
- 8 topology, and the result is that much of what Microsoft
- 9 is selling today won't probably be sold the same way it
- 10 is five or ten or fifteen years from now.
- 11 Q. Would you consider the industry sectors that
- 12 Microsoft is in and the industry sector that U S WEST
- 13 is in as merging, that they're rapidly becoming the
- 14 same business?
- 15 A. I would say there is certainly a
- 16 convergence of those two industries, yes.
- 17 Q. U S WEST currently has an asset like Boeing
- 18 or Microsoft has an asset which is its ownership of
- 19 the -- all the copper wire out there that connects all
- 20 the homes. Does the mere fact of that ownership give
- 21 U S WEST market power different from the market power
- 22 that Boeing or Microsoft has?
- 23 A. Essentially I would say not.
- Q. Is that because that asset is no longer
- 25 essential, that technology has enabled that asset to

- 1 be replaced by other competitors?
- 2 A. That's exactly correct. That part of this
- 3 whole discussion of monopoly that we've been having is
- 4 -- it's important to realize that the erosion of
- 5 monopoly power and market share over time is generally
- 6 accompanied by the development of new and alternative
- 7 technologies which replace the monopolist or the
- 8 dominant share provider nonmonopolist's position in
- 9 the marketplace.
- 10 Q. There's been much discussion before this
- 11 Commission by members of your profession over the last
- 12 couple of years about whether or not U S WEST or any
- 13 other incumbent LEC operating in the state has a
- 14 natural monopoly, particularly in out state or rural
- 15 areas where it's not as readily apparent that somebody
- 16 is going to build a competing facility. What is your
- 17 opinion on whether U S WEST today and in the immediate
- 18 future the predictions of the technologies that will
- 19 be available has a natural monopoly that requires the
- 20 state to regulate its prices?
- 21 A. Well, that's a fairly complex question, let
- 22 me see if I can just touch on some of the main
- 23 elements. Obviously the availability of new
- 24 technologies which are more cost-effective than the
- 25 current technology that is in place would eliminate

- 1 that natural monopoly argument in a flash, the whole
- 2 issue of a wire-based loop that would -- that could
- 3 replace a copper based loop. The other dimension of
- 4 the problem that is of concern to me is that if those
- 5 technologies do not appear and U S WEST is left as the
- 6 carrier of last resort for those portions of the
- 7 marketplace that others do not choose to provide
- 8 service to, whether they're a natural monopoly or
- 9 whether they're the only game in town by virtue of the
- 10 fact that everyone else is declining to serve there
- 11 they certainly wouldn't be a natural monopoly in the
- 12 economic sense of the word that they're there because
- 13 they're the most efficient cost alternative. They're
- 14 going to be there sort of hanging on their fingernails
- 15 trying to provide service to this residual group of
- 16 customers.
- 17 Q. Is that what you mean when you talk about
- 18 your concern for the consumer as opposed to concern
- 19 for the financial well-being of U S WEST?
- 20 A. Yes.
- 21 Q. Counsel for staff asked you some questions
- 22 about Yellow Pages and asked you to agree that
- 23 directories are services provided to customers. Do
- 24 you consider printed telephone directories whether
- 25 White Pages or advertising Yellow Pages to be

- 1 telecommunications services?
- 2 A. No. I would see them as being more
- 3 appropriately in either the publishing business or in
- 4 the sort of access to information business, and I
- 5 don't see them specifically as telecommunications
- 6 services.
- 7 Q. Do you consider customer premise equipment
- 8 from a simple desk telephone to large PBXs and even
- 9 large central office switches to be telecommunications
- 10 services, the manufacturing and sale of such
- 11 equipment?
- 12 A. I think that equipment is clearly emerging
- 13 as a separate and related industry to the provision of
- 14 the telecommunications service per se.
- 15 Q. You were asked whether U S WEST shouldn't
- 16 -- the effect of it being that shouldn't there be a
- 17 profit charged by U S WEST if it transferred its
- 18 publishing business to a separate subsidiary U S WEST
- 19 Direct. Currently, does AT&T propose to spin off,
- 20 divest itself, of its equipment business?
- 21 A. That's my understanding, yes.
- Q. Would you expect it to be appropriate for
- 23 this Commission or regulators in general to impute a
- 24 profit or a revenue stream from that to AT&T's toll
- 25 customers?

- 1 A. No.
- Q. Does it make any difference because it's
- 3 asserted that U S WEST has a local monopoly, de facto
- 4 monopoly, and that's a rationale for imputing Yellow
- 5 Pages but AT&T doesn't have a monopoly over toll and
- 6 therefore they shouldn't have profits from their
- 7 equipment business imputed to them?
- 8 MR. WAGGONER: Your Honor, can I object? I
- 9 don't recall any cross on this subject. This seems
- 10 well outside the scope of cross.
- 11 MR. SHAW: I certainly do. Staff asked
- 12 specific questions about profit of service such as a
- 13 Yellow Pages, where should that be disposed of and I
- 14 think that I'm entitled to examine on redirect what
- 15 the implications of the suggestion of the staff's
- 16 cross is.
- 17 MR. WAGGONER: I frankly don't remember any
- 18 such questions. Maybe staff can --
- 19 JUDGE WALLIS: Certainly in terms of the
- 20 operations of your own company, Mr. Shaw, but I'm
- 21 concerned about the extension of the analogy to other
- 22 parties.
- 23 MR. SHAW: Well, the witness has testified
- 24 in his written direct that he would not think it
- 25 appropriate to do such an imputation and I am asking,

- 1 based on those analogy, whether either imputation is
- 2 appropriate in your view as an economist either as to
- 3 AT&T's equipment business or U S WEST's publishing
- 4 business?
- 5 JUDGE WALLIS: Witness may respond.
- 6 A. My answer would be no.
- 7 Q. Is it a truism of your profession that
- 8 competition drives prices towards cost?
- 9 A. That is a truism, yes.
- 10 Q. If current prices are below cost will
- 11 competition drive prices higher to cost?
- 12 A. In a purely unregulated environment what
- 13 would happen over time is that some providers would
- 14 exit the marketplace. There would be less service
- 15 provided, demand would cause costs to -- prices to
- 16 rise above cost, and in that sense, yes. In the sense
- 17 of that prices are below cost and people can't provide
- 18 the service in a sustainable basis, what would
- 19 eventually happen is they would choose not to provide
- 20 the service and others might step in who are not price
- 21 regulated and price would move up.
- Q. Let's take a simple example of a local
- 23 exchange company, one that actually exists. A small
- 24 independent that serves one town in its immediate
- 25 environs, has one switched and a modest star shaped

- 1 distribution network to a couple of thousand customers
- 2 that live in that little community and it provides
- 3 local exchange service within that community. Let's
- 4 assume it has no EAS for the purposes of the question.
- 5 If that company does not charge the full cost of
- 6 providing that local exchange network to its end users
- 7 in basic rates but meets its revenue needs by charging
- 8 access to toll carriers, if that company loses the
- 9 revenues from the access to toll carriers, will it have
- 10 to charge its end users adequate price to cover local
- 11 exchange or go out of business?
- 12 A. Yes.
- 13 Q. Is it technically possible, as far as you
- 14 understand, for a local exchange company to lose its
- 15 access revenues to alternative technology such as
- 16 wireless?
- 17 A. Yes.
- 18 Q. You were asked some questions by public
- 19 counsel about whether in fact U S WEST offers a
- 20 separate local loop service that a retail customer
- 21 could buy a local loop, and I believe you answered no.
- 22 Does U S WEST, to your knowledge, offer private lines
- 23 and often referred to as a NAC, a network access
- 24 channel?
- 25 A. Yes, they do.

- 1 Q. Can any customer of U S WEST including a
- 2 residential customer buy a dedicated local loop or
- 3 private line or network access channel from U S WEST?
- 4 A. I believe they can.
- 5 Q. What do you understand that price to be
- 6 under current tariffs?
- 7 A. I'm not absolutely certain but I understand
- 8 it's in the sort of 9 or \$9 or \$10 range.
- 9 Q. Do CAPs in fact compete for the access
- 10 revenues of U S WEST by either self-providing or
- 11 buying NACs or private lines from U S WEST in order to
- 12 provide originating access to their customers?
- 13 A. Yes, they do.
- Q. You were asked some questions by Mr.
- 15 Waggoner of AT&T about relative growth in local and in
- 16 toll and you talked to him about the cost structures
- 17 of competitors and would they have a different cost
- 18 structure than the incumbent. Is the cost structure
- 19 in your view for local exchange companies providing
- 20 local exchange networks a declining cost industry in
- 21 the same way that toll is a declining cost industry?
- 22 A. I think that the electronics element of
- 23 providing local exchange service is probably declining
- 24 cost, but I think that the outside plant element and
- 25 the equipment element is not and so it is not clear to

- 1 me at all that this is an industry that would qualify
- 2 for the definition of a declining cost industry.
- 3 Q. In response to Mr. Nichols from MCI you
- 4 talked about you expect some entrant, particularly the
- 5 wireless entrants, to immediately offer a mass market
- 6 services. Would you expect the cable companies to
- 7 also offer mass market services?
- 8 A. Yes, I would.
- 9 Q. Are there in fact cable companies today
- 10 that are -- have announced their intention in specific
- 11 communities to offer mass market services over cable
- 12 facilities?
- 13 A. Yes.
- Q. Including U S WEST in Atlanta, Georgia?
- 15 A. Yes.
- 16 Q. You were asked also by Mr. Nichols about
- 17 costing principles being applied uniformly to all
- 18 services and asked whether you had some costing
- 19 principles in mind and you said that you did. Could
- 20 you state briefly for the Commission what costing
- 21 principles you think should be applied in identifying
- 22 the incremental cost of U S WEST services.
- 23 A. Well, my basic view of costing principles
- 24 is that a company should invest a reasonable amount of
- 25 effort in determining its costs but that the level of

- 1 exact precision with respect to that analysis needs to
- 2 be counted with the benefit and in many cases the
- 3 level of benefit is not sufficient to generate huge
- 4 additional investments.
- 5 The second is that normal accounting
- 6 systems do not provide the appropriate information,
- 7 cost information, therefore obtaining incremental
- 8 costs is an important principle.
- 9 The third is that the notion that a product
- 10 should be priced above cost is something that has
- 11 several different answers in terms of trying to
- 12 understand what cost it should be priced above. From
- 13 a strictly legalistic point of view to avoid predatory
- 14 pricing a product should not be priced below its
- 15 incremental cost appropriately defined.
- 16 Many companies may choose to set other cost
- 17 floors in terms of making pricing decisions, in other
- 18 words they may choose not to offer a product unless it
- 19 can recover a price substantially above its
- 20 incremental cost because that price floor does not
- 21 represent a sufficient level of profitability to
- 22 continue offering the product. Those would be some of
- 23 the costing principles that I would have had in mind.
- Q. Is it totally appropriate to identify and
- 25 study as a cost object a family of services in a

- 1 typical telecommunications company?
- 2 A. It's actually essential.
- 3 Q. And if that study identifies costs caused
- 4 by that family of services, is that properly in
- 5 economic terms an incremental cost of that family of
- 6 services?
- 7 A. It's an incremental cost of that family and
- 8 all of the products in the family jointly should have
- 9 prices sufficiently high above their individual
- 10 incremental costs to cover the incremental cost of the
- 11 family.
- 12 Q. Is it also a totally appropriate to
- 13 identify as a cost object an individual service and
- 14 study the cost of that?
- 15 A. Yes, it is.
- Q. And in that case you're not studying the
- 17 family and there would be no family cost or shared
- 18 costs in U S WEST's parlance?
- 19 A. That's correct.
- 20 Q. Nonetheless the costs do not go away and
- 21 they have to be recovered somewhere in the prices of
- 22 the firm?
- 23 A. That's right, and that was my point in my
- 24 previous testimony on costing principles is that they
- 25 still need to be covered by price somewhere.

- 1 Q. You were asked by Mr. Butler of TRACER
- 2 whether your testimony was the effect that you're
- 3 urging the Commission to assure U S WEST a reasonable
- 4 return. Are you concerned at all whether the
- 5 Commission assures U S WEST a reasonable return on its
- 6 investment?
- 7 A. Well, this comes back I think to Chairman
- 8 Nelson's question of me and our dialogue back then. I
- 9 think that the key is that to the extent that the
- 10 investment was required as a result of public policy
- 11 and law and was put in place as a result of the
- 12 regulatory agreement of time that that investment is
- 13 in effect guaranteeing a return. I think going
- 14 forward, as U S WEST is going to be making investments
- 15 in a competitive environment, that a guaranteed rate
- 16 of return on those investments should neither be
- 17 necessary nor appropriate assuming an alternative form
- 18 of regulation can be structured which meets both the
- 19 transitional needs of the Commission and U S WEST's
- 20 needs.
- 21 MR. SHAW: Thank you very much. That
- 22 completes my questions.
- JUDGE WALLIS: Follow-up questions.

24

25 RECROSS-EXAMINATION

- 1 BY MR. TRAUTMAN:
- 2 Q. Just one question. You talked about the
- 3 wireless PCN spectrum licenses being sold by the FCC
- 4 recently?
- 5 A. Yes.
- 6 Q. Did U S WEST successfully participate in
- 7 the auction for and receive any of these?
- 8 A. My understanding is they did, yes.
- 9 MR. TRAUTMAN: Thank you.
- 10 JUDGE WALLIS: Mr. Trotter? Other counsel.
- 11
- 12 RECROSS-EXAMINATION
- 13 BY MR. WAGGONER:
- 14 Q. Have you endeavored to check on the pricing
- 15 that's being offered for PCS service today?
- 16 A. Well, PCS is I think only offered on a very
- 17 limited basis in this country. It's offered in other
- 18 countries.
- 19 Q. Are you aware that PCS service is currently
- 20 being provided in Washington D. C. today?
- 21 A. Yes.
- Q. Have you looked at the prices?
- 23 A. I don't know specifically what that pricing
- 24 is, no.
- MR. WAGGONER: No further questions.

- 1 JUDGE WALLIS: Commissioner Gillis.
- 2 MR. BUTLER: Could I just --
- JUDGE WALLIS: I'm sorry. Mr. Butler.

- 5 RECROSS-EXAMINATION
- 6 BY MR. BUTLER:
- 7 Q. Dr. Porter, Mr. Shaw asked you questions
- 8 regarding your familiarity with private network access
- 9 channel and you indicated it was your understanding
- 10 that a NAC could be purchased today in fact or
- 11 purchased by competitive providers in order to provide
- 12 originating access to customers. Do you recall that?
- 13 A. Yes.
- Q. Would you agree that under the U S WEST
- 15 tariffs today a network access channel cannot be
- 16 purchased without a channel performance element?
- 17 A. I am not aware of that one way or the
- 18 other.
- 19 Q. So when you say that you understand that a
- 20 NAC is available at a price of around \$9 that wouldn't
- 21 be the total price that a customer would pay if it
- 22 also has to buy channel performance, correct?
- 23 A. As I say you would have to check that with
- 24 some other U S WEST witness.
- 25 Q. Is it your understanding that a network

- 1 access channel connects the customer's premise to U S
- 2 WEST central office?
- 3 A. Yes.
- 4 Q. So that a customer wanting to use a private
- 5 line NAC from U S WEST disregarding the channel
- 6 performance element in order to provide originating
- 7 access to its customers it would also have to purchase
- 8 services or pay for facilities that would provide the
- 9 connection from the termination of that NAC in the
- 10 central office of U S WEST to the competitive
- 11 provider's network facilities?
- 12 A. Yes.
- MR. BUTLER: Thank you.
- 14 JUDGE WALLIS: Other questions from
- 15 counsel? Commissioner Gillis.

- 17 EXAMINATION
- 18 BY COMMISSIONER GILLIS:
- 19 Q. Just one more. In follow-up to Mr. Shaw's
- 20 question to you he asked you if you thought that
- 21 telecommunications is a declining cost industry and
- 22 you qualified that in that you thought that the
- 23 electronics piece of it may be so but the -- and then
- 24 the traditional fixed plant piece probably no.
- 25 Focusing on the industry not a company, do you agree

- 1 that declining cost industry is at least partly a
- 2 function of technology?
- 3 A. Yes, absolutely.
- 4 Q. I want to ask you about a couple of
- 5 technologies, whether you would say that would be
- 6 consistent with declining cost anyway -- whether or
- 7 not it is I'm not asking you to say, but digital
- 8 compression technology that allows the possibility of
- 9 transmitting more data over an existing plant?
- 10 A. Well, that's clearly an improved
- 11 productivity in the sense that one can get more
- 12 information over the circuit.
- 13 Q. More than productivity it allows you to
- 14 deliver service that wouldn't otherwise be possible?
- 15 A. Yes, I would agree with that.
- 16 Q. So it would be a declining cost for
- 17 delivery of that particular service?
- 18 A. Yes.
- 19 Q. How about cable modems and the use of cable
- 20 TV to provide the cable that's used for TV currently
- 21 to deliver broadband capability and using the existing
- 22 copper plant as outflow. In other words, you're not
- 23 constructing new plant to do this.
- 24 A. I would say that obviously the use of the
- 25 facilities that are in place will take a cost that is

- 1 otherwise been incurred and now find alternative uses
- 2 for it, and that will contribute to the reduction of
- 3 cost.
- 4 Q. It makes the existing plant more productive
- 5 in providing the services?
- 6 A. Yes.
- 7 Q. What about something that's more on the
- 8 horizon and isn't necessarily here at the moment,
- 9 although I really don't know enough about it, but read
- 10 a lot about wireless loops, and how they're potentially
- 11 considerably less expensive than land line loops. Is
- 12 that an example of a technology for the industry, not
- 13 necessarily the company, that would result in declining
- 14 industry?
- 15 A. That one is a little bit more complicated
- 16 in the sense that -- I wouldn't take long on this --
- 17 in the sense that there's the fixed cost and variable
- 18 cost component and if there's a large fixed cost to,
- 19 for example, setting up those loops then one has to
- 20 gain a sufficient level of utilization in order to
- 21 drive cost down to an appropriate level, but that
- 22 aside, I would agree with that general --
- 23 Q. With those qualifications. Given all that,
- 24 the only one that -- I guess two of them are somewhat
- 25 speculative at this point. The cable modem I guess

- 1 isn't in widespread application, I guess, I'm
- 2 understanding it, but fairly close, and the wireless
- 3 loops are fairly close and the only one we have in
- 4 fairly wide spread application are compressed
- 5 technology but given those I was a little bit
- 6 surprised at your answer in talking about -- I guess
- 7 talking so assuredly about that it's not a declining
- 8 cost industry?
- 9 A. No. Commissioner I didn't say that. I
- 10 said that there were two dimensions. One was the
- 11 dimension which you very properly represented which
- 12 are precisely the elements of within the industry that
- 13 are causing cost to decline, and then there's the
- 14 whole issue of placing that plant in use and to the
- 15 extent that involves -- or does it? This is the
- 16 key question. Does it involve digging trenches and
- 17 putting in conduit and all I'm saying is to the extent
- 18 that the industry moves away from those physical
- 19 asset-based ways of doing it and in the direction of
- 20 the things you've just described that would move the
- 21 industry toward being a cost declining industry but if
- 22 instead it has to still continue very large
- 23 investments in putting plant in place that dimension
- 24 could overwhelm -- not overwhelm but offset the issues
- 25 which you've properly identified with which I totally

- 1 agree.
- 2 Q. I understand what you're saying now. I
- 3 interpreted you more narrowly to be talking about
- 4 switching and those kind of technologies exclusively.
- 5 Thank you.
- 6 JUDGE WALLIS: Anything further of the
- 7 witness? It appears that there's not. Dr. Porter,
- 8 thank you for appearing today. You're excused from
- 9 the stand. Let's be off the record for a moment for a
- 10 scheduling discussion.
- 11 (Discussion off the record.)
- 12 JUDGE WALLIS: Let's be back on the record,
- 13 please. Let's reconvene at 1:30 and I'm going to ask
- 14 if the witness could be at the witness table and ready
- 15 to go at 1:30 and also ask if there are typographical
- 16 or grammatical corrections or if there are a number of
- 17 relative minor corrections that we use an errata sheet
- 18 rather than asking her to go through those.
- 19 MR. SHAW: There's very few typographicals.
- 20 There are some changes that she wishes to make in the
- 21 testimony. I think it will be important to take the
- 22 time to identify that. They're substantive changes
- 23 and we'll have to supply an updated exhibit. The
- 24 witness is going to explain a change that she does
- 25 want to make in her testimony.

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JUDGE WALLIS: Would it be possible to list
 1
 2 those in a sheet so that we could follow more easily
 3
   and not take the time?
 4
              MR. SHAW: We'll try to get something over
   the lunch hour.
 5
              JUDGE WALLIS: We'll make staff researchers
 6
    available to assist you in that. Let's be off the
   record.
 9
              (Lunch recess taken at 12:08 p.m.)
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Τ	AFTERNOON SESSION
2	1:30 p.m.
3	
4	JUDGE WALLIS: Let's be back on the record,
5	please, after our noon recess. Company's next witness
6	is Margaret J. Wright. She has stepped forward and
7	I'm going to ask you to stand at this time and be
8	sworn.
9	Whereupon,
10	MARGARET WRIGHT,
11	having been first duly sworn, was called as a witness
12	herein and was examined and testified as follows:
13	JUDGE WALLIS: In conjunction with this
14	witness a number of her exhibits have previously been
15	identified in a pre-hearing conference and I'm going
16	to ask that the reporter insert at this point in the
17	transcript the identification of Exhibits Nos. 2-T
18	through 5 and 154-T through 163.
19	(Marked Exhibits 2-T, 3 - 5, 154-T,
20	155 - 160C, 161-T, 162 and 163.)
21	JUDGE WALLIS: In addition there has been
22	distributed in conjunction with the witness's
23	appearance this afternoon three additional documents.
24	I'm identifying as Exhibit 2A a one page document
25	entitled errata sheet; as Exhibit 187, a multi-page

- 1 document entitled Exhibit MJW-1 revised 1-9-96; and
- 2 Exhibit 199 for identification is Exhibit MJW-2
- 3 revised 1-9-96.
- 4 (Marked Exhibits 2A, 187 and 199.)
- 5 MR. VAN NOSTRAND: Thank you, Your Honor.

б

- 7 DIRECT EXAMINATION
- 8 BY MR. VAN NOSTRAND:
- 9 Q. Ms. Wright, could you state your name and
- 10 spell it for the record, please.
- 11 A. Margaret J. Wright, M A R G A R E T, Wright
- 12 WRIGHT.
- Q. Do you have before you what's been marked
- 14 for identification as Exhibit 2-T? That would be your
- 15 prefiled direct testimony in this case?
- 16 A. Yes, I do.
- 17 Q. Do you recognize that document as your
- 18 prefiled direct testimony in this case?
- 19 A. Yes.
- 20 Q. Do you also have before you what's been
- 21 marked for identification as Exhibit 154-T, your
- 22 prefiled rebuttal testimony in this case?
- 23 A. Yes, I do.
- Q. Do you recognize that document as your
- 25 prefiled rebuttal testimony?

- 1 A. Yes, I do.
- Q. And also 161-T your supplemental testimony?
- 3 A. Yes.
- 4 JUDGE WALLIS: Can I interject here for
- 5 just one moment and be off the record.
- 6 (Recess.)
- 7 Q. Do you have any additions or corrections to
- 8 make to 2-T, 154-T or 161-T other than as set forth in
- 9 the errata sheet which has now been marked as Exhibit
- 10 2A?
- 11 A. No.
- 12 Q. As corrected if I asked you the questions
- 13 as set forth in those exhibits would you give the
- 14 answers as set forth in those exhibit?
- 15 A. Yes.
- 16 Q. Do you also have before you what's been
- 17 marked for identification as 198 and 199?
- 18 A. Yes.
- 19 Q. And also Exhibits 157 through 160?
- 20 A. Yes.
- 21 Q. And were those exhibits prepared under your
- 22 direction and supervision?
- 23 A. Yes, they are.
- Q. And do you have any additions or
- 25 corrections to make to those exhibits at this time

- 1 other than as set forth in Exhibit 2A which is the
- 2 errata sheet?
- 3 A. No.
- 4 Q. Are those exhibit true and correct to the
- 5 best of your knowledge as corrected?
- 6 A. Yes.
- 7 MR. VAN NOSTRAND: Your Honor, move the
- 8 admission of Exhibits 154-T, 161-T and 2-T and
- 9 Exhibits 157 through 160 and 198 through 199.
- I would also note that portions of Ms.
- 11 Wright's testimony refer to the depreciation and
- 12 capital recovery expense issue and in accordance with
- 13 the Commission's earlier order on that point those
- 14 portions are submitted as an offer of proof only.
- JUDGE WALLIS: Very well. Is there
- 16 objection to the exhibits? Let the record show that
- 17 there is no objection and the exhibits are received.
- 18 MR. VAN NOSTRAND: Ms. Wright is available
- 19 for cross-examination.
- 20 (Admitted Exhibits 2A, 2-T, 154-T, 161-T,
- 21 157 160C,161-T, 198 and 199.)
- 22 MR. TRAUTMAN: Just one point of
- 23 clarification on the MJW-1 and 2, we've admitted 162
- 24 and 163 but not 155 and 156?
- 25 MR. VAN NOSTRAND: We have not admitted 162

- 1 and 163, no.
- 2 JUDGE WALLIS: Let's be off the record.
- 3 (Recess.)
- 4 JUDGE WALLIS: Let's be back on the record,
- 5 please. So that I'm sure that the record is accurate,
- 6 let me recite the exhibit numbers that have been
- 7 received. Those are Exhibits 2-T, Exhibit 2A, 154-T,
- 8 157, 158, 159, 160C, 161-T, 198 and 199. Very well,
- 9 Mr. Trautman, you may proceed.

- 11 CROSS-EXAMINATION
- 12 BY MR. TRAUTMAN:
- 13 Q. Good afternoon.
- 14 A. Good afternoon.
- 15 Q. Could you turn first to page 93 of your
- 16 rebuttal testimony. And this is the testimony that
- 17 concerns ratemaking adjustment No. 3 AFUDC?
- 18 A. Yes, I have it here.
- 19 Q. Is it your testimony that the capitalized
- 20 AFUDC is now being depreciated?
- 21 A. Yes.
- Q. And does this adjustment increase book
- 23 depreciation for ratemaking purposes?
- 24 A. Yes.
- 25 Q. Does this adjustment make any changes to

- 1 tax depreciation for ratemaking purposes?
- 2 A. It does not make a deferred tax portion of
- 3 this adjustment.
- 4 Q. Does the adjustment make any changes to tax
- 5 depreciation for ratemaking purposes?
- 6 A. Again, this adjustment purely is a
- 7 capitalized portion of our -- that is applied to plant
- 8 and it's depreciated over time according to the life of
- 9 our plant, and that's the extent of the adjustment.
- 10 Q. So it does not make an adjustment to tax
- 11 depreciation?
- 12 A. It does not make a deferred tax adjustment.
- 13 Q. The question was simply does it make any
- 14 change to tax depreciation?
- 15 A. The normal flow of our books is that when
- 16 you depreciate this capitalized portion on your books
- 17 there may be an income statement effect.
- 18 Q. Can you identify the difference between tax
- 19 depreciation and book depreciation?
- 20 A. Yes. The depreciation for tax purposes is
- 21 what we report to the IRS and pay according to the IRS
- 22 rules and our books depreciation is just a tax rate
- 23 that we apply to our books' results.
- Q. So that, again, would the adjustment make
- 25 any change to tax depreciation for ratemaking

- 1 purposes?
- 2 A. For ratemaking purposes it does not affect
- 3 the deferred tax portion of our rate base.
- 4 Q. Could you now turn to your rebuttal
- 5 testimony at page 56, lines 6 through 8 and is it your
- 6 testimony that the booking of additional depreciation
- 7 reduces the temporary difference and therefore reduces
- 8 the deferred taxes on the company's books?
- 9 A. That was page?
- 10 Q. 56, lines 6 through 8. I see that before
- 11 me and your question.
- 12 Q. Is that still your testimony?
- 13 A. Yes.
- Q. Could you turn to page 53 of your rebuttal
- 15 testimony, and this concerns ratemaking adjustment No.
- 16 9, the sharing adjustment?
- 17 A. I have that.
- 18 Q. Is it your testimony on pages 53 and goes
- 19 through 57 that the increase in accumulated
- 20 depreciation expense is the result of an increase to
- 21 depreciation expense?
- 22 A. The booking associated with the sharing
- 23 adjustment and the rural sales settlement, which I am
- 24 discussing on these pages, is that when we increase
- 25 our depreciation reserve we book a depreciation

- 1 expense that has an effect to increase our
- 2 depreciation reserve and it has the effect of
- 3 decreasing our deferred taxes.
- 4 Q. And is it also your testimony on page 56,
- 5 lines 1 through 8 that this increase to depreciation
- 6 expense reduces deferred taxes?
- 7 A. Yes.
- 8 Q. Will you accept subject to check that an
- 9 increase to booked depreciation expense with no
- 10 increase in revenues has no effect on current federal
- 11 income taxes or the taxes actually paid to the IRS?
- 12 A. I'm going to refer that question to our tax
- 13 expert. My understanding is that when you book
- 14 depreciation expense you change the timing difference.
- 15 You've now reduced -- you've increased your
- 16 depreciation reserve and you have a deferred tax
- 17 entry. We recorded it on our books and my
- 18 understanding if we did not record that on our books
- 19 it was a violation of our tax code and so we're
- 20 required to book that.
- 21 Q. On page 56, lines 10 through 14 you testify
- 22 that these adjustments increase current taxes and
- 23 therefore reduce cash flow. Do you see that? "I
- 24 should clarify that these depreciation reserve
- 25 adjustments increase current taxes and therefore

- 1 reduce cash flow"?
- 2 A. Correct.
- 3 Q. What adjustments specifically are you
- 4 referring to by "these adjustments"?
- 5 A. What I'm saying is that when you reverse
- 6 your deferred taxes, your defer taxes become current
- 7 and payable to the IRS.
- 8 Q. Are you referring specifically to any of
- 9 the sharing, 1990, '91 or ordinary sharings?
- 10 A. What I'm specifically referring to here is
- 11 the entry that we made for the order to apply our 1991
- 12 and 1992 sharing towards the depreciation reserve.
- 13 Q. You define cash flow as the cash available
- 14 after all cash expenses are deducted from cash
- 15 received?
- 16 A. What I'm simply saying here that when you
- 17 reverse your deferred taxes they become part of your
- 18 current taxes and payable to the IRS. Very simple.
- 19 Q. So is that a yes?
- 20 A. Yes.
- 21 Q. Or a no?
- 22 A. Well, I was redefining -- would you repeat
- 23 the question?
- Q. Do you define cash flow as the cash
- 25 available after all cash expenses are deducted from

- 1 cash received?
- 2 A. Cash flow can be defined in many different
- 3 ways. I don't believe that I've addressed cash flow
- 4 per se here in an academic sense. All I'm saying is
- 5 that when you reverse your deferred taxes and they
- 6 become current taxes they're payable to the IRS and
- 7 they affect your cash flow meaning that you're going
- 8 to have to pay more cash to the IRS. It's a pretty
- 9 simple statement. You can get into all sorts of
- 10 definitions of cash flow when it comes to financial
- 11 statements.
- 12 Q. Is it true that booked depreciation expense
- 13 is an item that is booked as an operation expense but
- 14 is not paid for with cash and thus the company has
- 15 cash flow from the booking of depreciation expense?
- 16 A. We deduct deferred taxes from our rate base
- 17 because that's considered cash free capital to us
- 18 because we indeed have had a recovery of the booked
- 19 taxes, so, yes, the reason that deferred taxes is
- 20 deducted from your rate base is considered free
- 21 capital, but again, here, when we book this
- 22 depreciation expense, increased our depreciation
- 23 reserve, reduced our deferred taxes, that becomes part
- 24 of our current tax calculation and that means that --
- 25 in essence when you defer taxes it means you don't pay

- 1 them but when they become current they become payable,
- 2 so it seems a pretty simple concept.
- 3 Q. I'm not sure if that was an answer to the
- 4 question. The question, again, was, is it true that
- 5 booked depreciation expense is an item that is booked
- 6 as an operating expense but is not paid for with cash
- 7 and therefore the company has cash flow from the
- 8 booking of the depreciation expense?
- 9 A. The cash free capital that we have is the
- 10 deferred taxes that we're allowed to deduct from the
- 11 rate base and the reason we're allowed to deduct them
- 12 for the rate base is because those are taxes we
- 13 haven't paid yet.
- Q. So is that a yes or a no to the question?
- 15 A. I'm just trying to explain how when you're
- 16 talking about do you get cash free capital in your
- 17 rate base that's all I'm trying to explain here.
- 18 JUDGE WALLIS: Excuse me. I am going to
- 19 suggest that you really listen carefully to the
- 20 question and start off by answering the question if
- 21 you can, if it does have an answer and then begin an
- 22 explanation. Do you have the question in mind?
- 23 Q. We can repeat that. Is it true that booked
- 24 depreciation expense is an item that is booked as an
- 25 operation expense but is not paid for with cash and

- 1 therefore the company has cash flow from the booking
- 2 of depreciation expense?
- 3 A. We do.
- 4 O. Is it also true that deferred federal
- 5 income tax is an item that is booked as an operating
- 6 expense but is not paid for with cash and therefore
- 7 the company has cash flow from the booking of deferred
- 8 taxes?
- 9 A. That's correct, and it's deducted from our
- 10 rate base.
- 11 Q. Is it also true that if revenues are not
- 12 increased for an increase in deferred taxes that the
- 13 cash flow will not increase?
- 14 A. I'm not quite sure of the context of that
- 15 question.
- Q. Referring now to your exhibit MJ-1 -- MJW-1,
- 17 and I believe it's now 198 adjustment RMA No. 9, is it
- 18 your testimony that this decrease to accumulated
- 19 deferred taxes associated with the increase to
- 20 accumulated depreciation expense increases the
- 21 company's revenue requirement?
- 22 A. The increase in the depreciation reserve
- 23 decreases the revenue requirement. The decrease in
- 24 the deferred tax increases the revenue requirement.
- 25 Q. Is it true that the increase to accumulated

- 1 depreciation expense as approved by the Commission in
- 2 the AFOR sharing agreements did not increase or
- 3 decrease rates paid by ratepayers?
- 4 A. This was part of a sharing mechanism where
- 5 you looked at all your revenues and your expenses and
- 6 you determined a sharing amount. That's not in a rate
- 7 proceeding. This was in a sharing agreement, so I
- 8 don't think that applies to this.
- 9 Q. So is that a yes or a no?
- 10 A. I'm saying that that particular question
- 11 would not apply to this adjustment.
- 12 Q. So the question was did the increase in the
- 13 accumulated depreciation expense as approved by the
- 14 Commission in the AFOR sharing agreement, did that --
- 15 is it true that that did not increase or decrease the
- 16 rates paid by ratepayers?
- 17 A. It did not change our revenue stream.
- 18 Q. Is it your understanding that deferred
- 19 taxes are used to reduce the rate base because the
- 20 ratepayers have paid rates that include the deferred
- 21 taxes as part of the cost of operations?
- 22 A. That's correct.
- 23 Q. Is it also your understanding that the
- 24 opposite is true, namely, that a reduction in deferred
- 25 taxes is used to increase the rate base because the

- 1 ratepayers have not paid rates since the reduced
- 2 amount of deferred taxes have been included in the
- 3 cost of service?
- 4 A. It depends. We booked about 27 million of
- 5 additional represcription depreciation expense during
- 6 the AFOR agreement and we did not get any rates to
- 7 cover that \$27 million but we reduced our deferred
- 8 taxes, so it depends on what -- in what context you're
- 9 looking at.
- 10 Q. Was that in conjunction with the AFOR?
- 11 A. It was represcription under the AFOR. We
- 12 had two represcriptions under the AFOR. We increased
- 13 our depreciation expense by 10 million and then we
- 14 increased our depreciation by 27 million. We received
- 15 no additional rates for that depreciation expense but
- 16 we reduced our deferred taxes.
- 17 Q. When did you book the deferred taxes?
- 18 A. At the time that the additional
- 19 depreciation was booked. I believe we started booking
- 20 the \$10 million of additional depreciation in 1991,
- 21 and we started booking the additional depreciation for
- 22 the second represcription in 1993, I believe.
- 23 Q. Did you report that to the Commission in
- 24 the work papers for the sharing agreement?
- 25 A. The represcription was agreed to between

- 1 the company and the staff and the FCC. It was booked
- 2 on our books and it was audited by the staff. There
- 3 was no question on the associated deferred taxes
- 4 associated with that entry. Again, deferred taxes is
- 5 a normal entry that's always made with additional
- 6 depreciation.
- 7 Q. Is that a yes or a no to was it reported to
- 8 the Commission?
- 9 A. Well, it was reported in our A 61 on our
- 10 Commission basis results on a monthly basis.
- 11 Q. Was it reported in the work papers for the
- 12 AFOR?
- 13 A. Well, certainly, because the A 61 is part
- 14 of the work papers.
- 15 Q. Is it your testimony that the accumulated
- 16 deferred taxes associated with the \$32 million increase
- 17 in accumulated depreciation should be used to decrease
- 18 the accumulated deferred taxes and increase the rate
- 19 base?
- 20 A. That's correct and if we don't -- we booked
- 21 this on our books and if we don't include it it's my
- 22 understanding a violation of tax code, and if you were
- 23 not to reverse those deferred taxes they would stay in
- 24 our rate base forever. It would never go away because
- 25 it would be no associated depreciation with it.

- 1 Q. So your answer was yes?
- 2 A. They should be.
- 3 Q. To your knowledge, has this Commission
- 4 directed the company to reduce its tariffs so that
- 5 ratepayers will receive the benefit of the reduction
- 6 of deferred taxes associated with the sharing
- 7 agreement to increase the accumulated depreciation?
- 8 A. My understanding, the only order that we
- 9 got for sharing that involved any tariffs was when our
- 10 rates were reduced by \$33 million. We received orders
- 11 on how to dispose of the sharing dollars, but there
- 12 was no tariff changes except when our rates were
- 13 permanently changed.
- Q. Will you accept subject to check that the
- 15 sharing agreement in the AFOR allowed the company to
- 16 increase the accumulated depreciation as an
- 17 alternative to reducing revenues?
- 18 A. No. There was four options that the
- 19 Commission had. They could apply the -- they could
- 20 apply the sharing to depreciation. They could have
- 21 rate reductions. We could have credits on the
- 22 customer's bill and they could also invest it into
- 23 infrastructure so there was various options they could
- 24 have.
- 25 Q. So would you accept subject to check that

- 1 one of the options in the sharing agreement in the
- 2 AFOR allowed the company to increase accumulated
- 3 depreciation as an alternative to reducing revenue?
- 4 A. Yes. That was one of the options.
- 5 Q. Do you agree that since the company agreed
- 6 to increase accumulated depreciation expense that the
- 7 Commission did not require U S WEST to reduce their
- 8 operating revenue tariffs or to refund any money back
- 9 to the ratepayers?
- 10 A. That wasn't part of that option. It was
- 11 just a way of disposing of part of the sharing
- 12 dollars.
- Q. Again, would you agree that the Commission
- 14 did not require U S WEST to reduce their operating
- 15 revenue tariffs or to refund any money back to the
- 16 ratepayers?
- 17 A. For what sharing year?
- 18 0. 1991.
- 19 A. I don't have the details in front of me,
- 20 but I think only a portion of the sharing in 1991 was
- 21 supplied towards depreciation, and I believe there was
- 22 other parts of it that were used for other purposes.
- Q. And that the same for 1993?
- A. For 1993 all of the sharing was applied
- 25 towards depreciation.

- 1 Q. And so for 1993, is it true that the
- 2 Commission did not require U S WEST to reduce their
- 3 operating revenue tariffs or to refund any money back
- 4 to the ratepayers?
- 5 A. They had the option to do that. They had
- 6 the option to reduce our rates. They had the option
- 7 to get a pension -- excuse me, to give a credit to the
- 8 customers or they could apply it towards depreciation
- 9 or put it into infrastructure. They chose
- 10 depreciation.
- 11 Q. The question is did they require it? Did
- 12 they require the things that I asked and your answer
- 13 is?
- 14 A. Then it would be doubling the effect
- 15 because that would be doing both things. You would be
- 16 taking the same money, applying it towards the
- 17 depreciation reserve and then you would be taking the
- 18 same money and putting it in some kind of rate
- 19 reductions. That doesn't make any sense.
- 20 Q. Do you agree that if the company had not
- 21 received excess profits as defined in the AFOR that
- 22 the company's current federal income taxes would have
- 23 been less?
- 24 A. I would like to not characterize it as
- 25 excess profits. I would like you to characterize

- 1 there was a sharing amount for and what particular
- 2 year are you talking about?
- 3 Q. 1993.
- 4 A. So will you repeat the question?
- 5 Q. Do you agree that if the company had not
- 6 received excess sharing dollars as defined in the AFOR
- 7 that the company's current federal income taxes would
- 8 have been less?
- 9 A. There are so many variables involved with
- 10 taxes. I'm assuming on a general sense, yes. I mean,
- 11 if you make less money you pay less taxes.
- 12 Q. Do you agree that the excess -- that the
- 13 excess sharing dollars did not cause any change to the
- 14 deferred federal income taxes?
- 15 A. I would rather refer that to Julie Dawson.
- 16 I don't know how that all works. I would rather have
- 17 a tax expert to address that.
- 18 Q. Could you now refer to what's been marked
- 19 as Exhibit 164.
- 20 JUDGE WALLIS: At this point I will ask the
- 21 court reporter to insert into the record the
- 22 identification of Exhibits 164 through 195 which had
- 23 been marked to be used in conjunction with the
- 24 Commission staff examination of the witness.
- 25 (Marked Exhibits 164 through 195.)

- 1 Q. And do you recognize this exhibit as the
- 2 company's response to staff data request 318?
- 3 A. Yes, I do.
- 4 Q. And your name is not on the exhibit but are
- 5 you the witness to respond to this exhibit?
- 6 A. Yes.
- 7 O. And is it true and correct to the best of
- 8 your knowledge?
- 9 A. Yes.
- 10 Q. Do you agree that the total reduction to
- 11 accumulated depreciation caused by the agreements in
- 12 the AFOR is \$50,634,616 as stated in the response to
- 13 this data request? And that would be the sum of the
- 14 last two numbers on line 9 on the attachment A.
- 15 A. Yes. I see that.
- MR. TRAUTMAN: I would move to admit
- 17 Exhibit 164.
- 18 JUDGE WALLIS: Objection? Exhibit 164 is
- 19 received.
- 20 (Admitted Exhibit 164.)
- 21 A. Can I make one clarification about this
- 22 exhibit? The estimated 1993 sharing, we had not
- 23 received an order from the Commission when I filed my
- 24 testimony so the 1993 sharing both for the
- 25 depreciation reserve or the deferred tax impact was

- 1 not included in my test period.
- 2 Q. Is the \$17,927,000 amount correct?
- 3 A. I don't have the exact number in front of
- 4 me but I know it was 17.9 million.
- 5 Q. Do you agree that the \$50.6 million of
- 6 depreciation has been received by the company as
- 7 sharing dollars during the AFOR?
- 8 A. We have been ordered by this Commission to
- 9 apply those dollars to our depreciation reserve.
- 10 Q. But you did receive them? The company did
- 11 receive them; is that correct?
- 12 A. It's according to the calculation of the
- 13 sharing. The sharing amount was applied towards the
- 14 depreciation reserve and it was both the ratepayer
- 15 portion and the company portion.
- 16 Q. Did the company receive the dollars from
- 17 the ratepayers?
- 18 A. In essence through our results of
- 19 operation, yes.
- 20 Q. Do you agree that the company paid an
- 21 additional approximately \$17.7 million in current
- 22 federal income taxes associated with the \$50.6 million
- 23 of sharing dollars and that would be at a rate of 35
- 24 percent?
- 25 A. I don't understand the question.

- 1 Q. Do you agree that the company paid an
- 2 additional \$17.7 million in current federal income
- 3 taxes associated with the 50.6 million of sharing
- 4 dollars?
- 5 A. If you're looking at this document what I
- 6 would see here is that by booking this depreciation it
- 7 reversed -- looking at the end of period accumulated
- 8 taxes here it reversed a portion of our deferred taxes
- 9 that would become current. If I added them up I would
- 10 assume that that would be the additional current taxes
- 11 we had associated with this depreciation.
- 12 Q. Did the company receive 50.6 million in
- 13 sharing dollars on which they paid \$17.7 million in
- 14 taxes?
- 15 A. I will let you address that to our tax
- 16 expert Julie Dawson.
- 17 Q. Would you agree that these current taxes
- 18 were included as operating expenses charged in rates
- 19 to the ratepayers?
- 20 A. The 17.9 million was booked in late 1995,
- 21 so in my test results there certainly wouldn't be any
- 22 tax impact for the 17.9 million that we booked towards
- 23 depreciation. It wouldn't be included in my test
- 24 period.
- 25 Q. In 1993 did the company have excess sharing

- 1 dollars of 17.9 million?
- 2 A. That was the agreed upon sharing amount
- 3 that we agreed with the staff, yes, and was ordered by
- 4 the Commission.
- 5 Q. In what year did you book the change to
- 6 depreciation?
- 7 A. We didn't get the order until late 1995. I
- 8 believe we booked it in November of 1995.
- 9 Q. So in your 1993 results of operations did
- 10 the company pay taxes on that 17.9 million?
- 11 A. It was part of our results of operation,
- 12 but all of the taxes and all of the adjustments to our
- 13 taxes I can't tell you right now the exact amount
- 14 of taxes that we paid in 1993.
- 15 Q. So would you defer that to Ms. Dawson?
- 16 A. Yes.
- 17 Q. Do you agree that if the company now books
- 18 depreciation expense of approximately \$50.6 million
- 19 that the company will be able to reduce its deferred
- 20 federal income tax expense by \$17.7 million?
- 21 A. Again, are we looking at Exhibit 164?
- 22 Q. Yes.
- 23 A. And we're taking the total of the increase
- 24 to the depreciation on line 9, the 32708 and the
- 25 17907.

- 1 Q. Yes?
- 2 A. The associated deferred taxes is listed
- 3 right below. For the deferred taxes associated with
- 4 the 32708 is 13 million 404 -- excuse me. These are
- 5 not cumulative, so we would have to accumulate the
- 6 deferred taxes associated with this adjustment.
- 7 Q. So can you answer the question or would you
- 8 defer that question?
- 9 A. I would say now that I'm looking at this
- 10 this is end of period so our cumulative effect of the
- 11 deferred taxes associated with the 50 million
- 12 depreciation number you're quoting is 19,599,000.
- 13 Q. Is it your testimony that this \$19 million
- 14 change in deferred federal income taxes should flow to
- 15 the ratepayers?
- 16 A. I'm saying this was a reduction in our
- 17 deferred taxes and increased our rate base.
- 18 Q. Would you agree that this 19.9 million
- 19 change in deferred federal income taxes should flow to
- 20 the ratepayers?
- 21 A. No. It's part of our adjustment for the
- 22 depreciation reserve. It's a rate base adjustment.
- 23 Q. Can you tell us how the accumulated
- 24 deferred taxes are generated?
- 25 A. It's a tax timing difference. When we have

- 1 a difference between our booked taxes and the taxes
- 2 that we pay to the IRS we are able to defer some of
- 3 our booked taxes and those deferred taxes are
- 4 accumulated on our balance sheet, and because they're
- 5 considered free use of capital to the company we
- 6 deduct them from our rate base.
- 7 O. Are they included in the income statement?
- 8 A. When the deferred taxes are reversed they
- 9 become current taxes on our income statement.
- if you would like some very technical
- 11 explanations of exactly how our taxes flow I would be
- 12 happy to refer that to Julie who understands all of the
- 13 tax laws.
- Q. Would you agree that the ratepayers should
- 15 not be charged this 50.6 million increase in
- 16 depreciation expense because they've already paid for
- 17 it?
- 18 A. For sharing purposes we've always excluded
- 19 that depreciation expense from our results of
- 20 operation for sharing purposes, and it would be not
- 21 included in this -- this expense has not been included
- 22 in my test period as depreciation expense.
- 23 Q. Again, would you agree that the ratepayers
- 24 should not be charged this \$50.6 million increase in
- 25 depreciation expense because they've already paid for

- 1 it?
- 2 MR. VAN NOSTRAND: Objection, Your Honor.
- 3 The question has already been asked and answered.
- 4 Q. Is that yes or no?
- 5 A. I'm saying it was not included for revenue
- 6 requirement purposes.
- 7 Q. So your answer is no?
- 8 A. Right.
- 9 Q. Is the total tax depreciation expense on
- 10 plant items equal to the total booked depreciation
- 11 expense on those plant items?
- 12 A. Again, I'm going to refer that question to
- 13 Julie. I don't completely understand your question.
- Q. Would you accept subject to check that in
- 15 your adjustment PFA No. 7, which is rural sales, that
- 16 the tax depreciation and book depreciation on the rural
- 17 sales were not equal?
- 18 A. I don't have the worksheet in front of me
- 19 for all the entries associated with the rural sales,
- 20 but you're talking about the sales transaction itself?
- 21 The way that the company booked it?
- 22 A. There was both current and deferred taxes
- 23 associated with the entries to book the sale of our
- 24 properties.
- Q. Would you accept subject to check that

- 1 there was approximately a \$5 million difference
- 2 between tax depreciation and book depreciation?
- 3 A. Yes, subject to check.
- 4 Q. Could you now turn to page 16 of your
- 5 rebuttal testimony, and this concerns restating
- 6 adjustment No. 16 which is the flow through tax
- 7 restatement?
- 8 A. I have that here.
- 9 Q. And on page 17, beginning on line 16, you
- 10 state, "on September 15, 1995 the staff filed its
- 11 review of the company's 1994 sharing filing and
- 12 concluded that the 1994 AFOR sharing results are not
- 13 inconsistent with the staff recommendations in the
- 14 current rate case." Is that your testimony?
- 15 A. I see that, yes.
- 16 Q. Could you now refer to what's been marked
- 17 as Exhibit 165, and do you recognize this exhibit, in
- 18 particular the attachment, as what you were referring
- 19 to in your testimony?
- 20 A. I have that here.
- 21 Q. It's a cover letter which says "Enclosed
- 22 for filing are the orginal and 19 copies of the staff
- 23 review U S WEST sharing proposal for 1994"?
- 24 A. Yes.
- 25 Q. Is that what you were referring to in your

- 1 testimony?
- 2 A. I was.
- 3 Q. And would you accept subject to check that
- 4 the actual 1994 sharing report -- and this is the last
- 5 paragraph -- states the following, "Finally the 1994
- 6 AFOR sharing results are not inconsistent with the
- 7 staff recommendations in the current rate case.
- 8 Because the stipulation and agreement in the 1990
- 9 earnings complaint, the limited criteria under which
- 10 sharing revenues were to be determined are not
- 11 relevant for current rate case purposes."
- 12 A. I see that.
- 13 MR. TRAUTMAN: I would move for the
- 14 admission of Exhibit 165.
- 15 JUDGE WALLIS: Exhibit 165 is received.
- 16 (Admitted Exhibit 165.)
- 17 Q. Turning to page 18 of your rebuttal
- 18 testimony, is it true that you state on lines 6 through
- 19 11 that the normalization of the tax effects on the
- 20 pension asset has been flowed through to the ratepayer
- 21 in the 1994 sharing?
- 22 A. I see that.
- 23 Q. Is it true, then, that the company
- 24 normalized the taxes on the pension asset previous to
- 25 the 1994 sharing?

- 1 A. There was several things that happened. In
- 2 context of the negotiations for the 1993 sharing we
- 3 agreed to flow through the deferred taxes associated
- 4 with the 1993 year, and that increased sharing I
- 5 believe by about one point -- I don't have the exact
- 6 number but it was almost 1.9 million, and in that
- 7 context we also booked this in January 1995, and if
- 8 you read the AFOR agreement it says that if there are
- 9 substantial adjustments in the first quarter following
- 10 the sharing year you will make those adjustments
- 11 within the context of the previous sharing year, so by
- 12 booking -- flowing the rest of these deferred taxes
- 13 through our books in January 1995 we included it in
- 14 our 1994 sharing.
- 15 Q. So, then again, is it true that the company
- 16 normalized the taxes on the pension asset previous to
- 17 the 1994 sharing?
- 18 A. We actually made the entry in January of
- 19 1995.
- 20 Q. Is that when you made the entry to flow
- 21 through?
- 22 A. Yes. I will correct that. That's when we
- 23 flowed through the deferred taxes.
- Q. And so then with that in mind, did the
- 25 company normalize the taxes on the pension asset

- 1 previous to the 1994 sharing?
- 2 A. Well, we made an adjustment like I said in
- 3 our 1993 sharing to correct the '93 sharing to flow
- 4 through that portion, and it increased our sharing in
- 5 1993.
- 6 Q. So, was that a yes or no?
- 7 A. It wasn't actually booked on our books but
- 8 we made a special adjustment in our 1993 sharing to
- 9 show the effect of throwing it through in 1993 for the
- 10 1993 portion.
- 11 Q. Why did the company have to make that
- 12 adjustment?
- 13 A. We had just received an order from the
- 14 Commission stating that our interpretation of the WAC
- 15 that governed that was different than the company's
- 16 interpretation and so at that point we went ahead and
- 17 flowed through the deferred taxes on our books.
- 18 Q. So the company was not able to normalize
- 19 it. Would that be correct?
- 20 A. Well, first of all this only applies to
- 21 years '93 and prior. We did not have a pension credit
- 22 in 1994 so there was no normalization issue, but we
- 23 did, again per the Commission order -- and I believe
- 24 we didn't receive the Commission order until late
- 25 1994, and then we made the entry. In January of '95

- 1 we were still in negotiations for our '93 sharing so
- 2 we made the correction in our '93 sharing and we made
- 3 the rest of the adjustment in our '94 sharing.
- 4 Q. Is it then true that in the 1990 through
- 5 1993 sharing filing that fewer dollars were available
- 6 for sharing because the company normalized these
- 7 taxes?
- 8 A. It depends. We did a calculation. I don't
- 9 have it in front of me but some years it actually went
- 10 out of the -- because we were sharing in different
- 11 ranges some of these actually would take us out of the
- 12 sharing range and we wouldn't have shared any of it.
- 13 There's one year you would actually be in a different
- 14 position, so it depends on how you calculate it on a
- 15 year by year basis. You really have to look at all of
- 16 the sharing amounts and what sharing range you were in.
- 17 Q. Is it true that if the taxes had been
- 18 flowed through in previous years that the ratepayers
- 19 would have either received additional reduced rates,
- 20 refunds or a larger adjustment to the accumulated
- 21 depreciation expense?
- 22 A. I just stated, in some years that was the
- 23 case. In some years it wasn't because we were out of
- 24 the sharing range where we would be sharing no
- 25 additional dollars. And as the case in 1994, it was

- 1 included, but because we weren't in the sharing range
- 2 there was no sharing dollars to affect it.
- 3 Q. So is what you're saying is that by
- 4 including this adjustment in the 1994 sharing that the
- 5 ratepayers did not receive a reduction in rates?
- 6 A. Well, there's several things --
- 7 O. A refund or additional increase to
- 8 accumulated depreciation expense?
- 9 A. It increased our results of operations for
- 10 1994, but there was lots of factors. In that
- 11 accounting order the Commission also asked us to
- 12 book the catch-up entry for FAS 112 which was a large
- 13 additional expense that we booked in our 1994 sharing.
- 14 Again, because there was no sharing there was no
- 15 impact so those entries almost offset each other.
- 16 Q. Could you turn to page 18 of your rebuttal
- 17 testimony at line 10 in and you state, "also, this is
- 18 an out of period transaction that would not be
- 19 considered for ratemaking purposes"?
- 20 A. I see that.
- 21 Q. Did you make an adjustment to the
- 22 accumulated deferred taxes associated with the change
- 23 from normalization to flow through of the tax impact
- 24 of the pension asset in this rate case?
- 25 A. Well, I want to make -- it seems to me like

- 1 there's a misunderstanding what you do with an out of
- 2 period. If you have a permanent change to your
- 3 balance sheet that is ongoing, an out of period is an
- 4 adjustment to your income statement. It is either
- 5 expenses that apply to a previous period or some
- 6 adjustments to your revenues. You take that out
- 7 because you're trying to normalize your income
- 8 statement, but when you make a permanent change to
- 9 your balance sheet you don't then take that entry out
- 10 of that account. That's a permanent change to the
- 11 balance sheet and it should be ongoing.
- 12 Q. I'm not sure if that's a yes or no, so,
- 13 again, the question was, did you make an adjustment to
- 14 the accumulated deferred taxes associated with the
- 15 change from normalization to flow knew of the tax
- 16 impact of the pension asset in the rate case?
- 17 A. We made an adjustment to our balance sheet
- 18 and to our income statement. The balance sheet is an
- 19 ongoing decrease or a change to our deferred taxes
- 20 that's ongoing. That would continue. That's not an
- 21 out of period. That's a permanent change to the
- 22 balance sheet.
- 23 Q. On page 22 of your rebuttal testimony you
- 24 testified concerning the system X deferred tax
- 25 difference?

- 1 A. Yes, I did.
- 2 Q. And does this title imply deferred tax?
- 3 A. I would really like to explain this
- 4 adjustment. I'm not sure for the Commission's
- 5 standpoint -- what we do on our books is we have a
- 6 complete set of books for, say, Washington state.
- 7 MR. TROTTER: Your Honor, I am going to
- 8 object. There was a very direct question asked. If
- 9 the witness saw a need to explain this adjustment it
- 10 should have been in her testimony to begin with.
- 11 THE WITNESS: It was and I will.
- MR. TROTTER: I understand this witness's
- 13 need to explain but I think it's gone well beyond the
- 14 bounds and I will interject an objection to raise it.
- 15 JUDGE WALLIS: I'm going to ask that the
- 16 witness really concentrate on the questions and start
- 17 off by answering the question. I know some of them
- 18 are very complex and technical, and if you need to
- 19 have them repeated that's okay but start off by
- 20 answering the question and then if you have a need to
- 21 explain you can do that and if you want to cite to
- 22 your testimony you can do that, too.
- 23 Q. Again, referring to the testimony on system
- 24 X deferred tax difference. Does this title comply
- 25 deferred tax?

- 1 A. It implies an adjustment for taxes for our
- 2 deregulated operations.
- 3 Q. On page 23 of your rebuttal testimony at
- 4 line 19 you state, "it is the staff's responsibility
- 5 to audit and understand the books of the company
- 6 including the separation process." Is that your
- 7 testimony?
- 8 A. That's correct.
- 9 Q. I would like you to refer now to what's
- 10 been marked as Exhibit 166, and do you recognize this
- 11 exhibit as a staff requesting an additional response
- 12 or a supplemental response to data request 39?
- 13 A. Yes, I do.
- Q. Will you accept subject to -- will you
- 15 accept the data request reads as follows: "Please
- 16 provide additional information for DR 39 concerning
- 17 deferred taxes. Referring to Commission report A 61
- 18 for November 1993, please explain line 159, other net
- 19 income adjustment (excluding fixed charges) in column
- 20 G of \$22,097,111. This line shows an increase of
- 21 \$19,333,477. Also, explain line 164 system X deferred
- 22 tax difference. Provide the ratemaking adjustment
- 23 that would correct this entry on your books. Provide
- 24 all work papers and calculations used to make this
- 25 adjustment." Is that what it says?

- 1 A. Yes, it does.
- 2 MR. TRAUTMAN: Move for entry of Exhibit
- 3 166.
- 4 MR. VAN NOSTRAND: No objection.
- 5 JUDGE WALLIS: Exhibit 166 is received.
- 6 (Admitted Exhibit 166.)
- 7 Q. Now, if you would refer to what's been
- 8 marked as Exhibit 167. Do you recognize this as the
- 9 company's response to data request 39 supplement?
- 10 A. Yes.
- 11 Q. And is it true and accurate to the best of
- 12 your knowledge?
- 13 A. Yes.
- 14 Q. Is it correct that your response to explain
- 15 the large difference on line 159 is -- and this is in
- 16 the fourth paragraph. Says, "the primary cause of the
- 17 large amount assigned to column D is the \$21,681,573
- 18 associated with" -- and this is an acronym --
- 19 "OMPOSBEN 112, part X, nonreg results, page 2. This
- 20 is supported by the memo from Cheryl Rudeen of August
- 21 23, 1995 and system X September 1993 Washington
- 22 report."
- 23 A. That's how it's stated.
- Q. And this memo of August 23, 1995, which is
- 25 referred to was written 12 days after the staff filed

- 1 their testimony in this case; is that correct?
- 2 A. I don't have the date of the staff
- 3 testimony in front of me.
- Q. Did you submit the August 23, 1995 memo as
- 5 attachment C1 to your response?
- 6 A. Yes, we did.
- 7 Q. Is it true that the second paragraph of
- 8 this memo states the following, "In September 1993 net
- 9 operating income in Washington was distorted due
- 10 primarily to a large depreciation booking for
- 11 represcription. This resulted in unusual allocations
- 12 of tax, adds and deducts. Tax, add, OMPOSBEN 112, was
- 13 significantly impacted."
- 14 A. I see that.
- 15 JUDGE WALLIS: Let's be off the record for
- 16 just a moment.
- 17 (Discussion off the record.)
- JUDGE WALLIS: Let's be back on the record.
- 19 Q. In looking back to the body -- main body of
- 20 the response to data request 39 supplement, going to
- 21 the last paragraph which carries over to the next
- 22 page, is it true the company response states, "the
- 23 federal income tax expense, lines 161 and 163, are the
- 24 results of calculations based on lines 154 through
- 25 160."

- 1 A. Oh, wait. You started in the middle of
- 2 that?
- 3 Q. Starting in the middle of that paragraph.
- 4 MR. VAN NOSTRAND: Your Honor, if the
- 5 exhibit is going to be admitted can we spare having it
- 6 read into the record?
- 7 MR. TRAUTMAN: We have one line that we
- 8 think should be brought out.
- 9 Q. "In strict algorithmic sense the amounts on
- 10 lines 168 through 179 are independent of the amounts
- 11 in lines 154 through 163. Conceptually there should
- 12 be perfect consistency. Line 164 is the balancing
- 13 amount to reconcile the algorithmic independence and
- 14 conceptual consistency." Do you see that?
- 15 A. Yes, I do. Do you want me to tell you that
- 16 in real plain English?
- 17 Q. No, that's fine. And do you see further
- 18 that on in the next paragraph midway through the
- 19 response states, "The process did not anticipate the
- 20 distortive impact depreciation represcription entries
- 21 would have on line 159."
- 22 A. I see that.
- 23 MR. TRAUTMAN: I would move for admission
- 24 of Exhibit 167.
- JUDGE WALLIS: Exhibit 167 is received.

- 1 (Admitted Exhibit 167.)
- 2 MR. TRAUTMAN: We can take a break now if
- 3 you want.
- 4 JUDGE WALLIS: Let's take a 10-minute
- 5 break.
- 6 (Recess.)
- 7 JUDGE WALLIS: Let's be back on the record,
- 8 please, following a brief recess. Mr. Trautman?
- 9 Q. On page 23 of your testimony, lines 1 and 2
- 10 you state that Exhibit MJW-4, which is now 158 has a
- 11 complete explanation of the system X adjustment. Do
- 12 you see that statement?
- MR. TROTTER: Is this the rebuttal
- 14 testimony?
- 15 MR. TRAUTMAN: Yes, rebuttal testimony.
- 16 A. Yes. I see that.
- 17 Q. And could you now turn to Exhibit 158 which
- 18 is MJW-4, and at the top it is entitled explanation of
- 19 system X deferred tax. It's a three-page exhibit?
- 20 A. Yes, I have it here.
- 21 Q. And could you refer to the second page of
- 22 paragraph 6 of that exhibit, and on the last sentence?
- 23 Paragraph 6 do you see the sentence what is reported
- 24 for November is actually based on the accounted for
- 25 results from September 1993. Do you see that

- 1 sentence?
- 2 A. Yes, I do.
- 3 Q. Is September 1993 outside of the test
- 4 period in this rate case?
- 5 A. Just the quick explanation on how we do
- 6 part X --
- 7 Q. Is that yes or no?
- 8 A. It is. However, for November 1993 the way
- 9 we calculate our part X is that we don't have the
- 10 taxes immediately known for us so we're always two
- 11 months in arrears for calculating our part X taxes.
- 12 So our November 1993 part X taxes were calculated
- 13 based on September tax numbers.
- Q. And on page 3 of the exhibit at the top do
- 15 you see the sentence after you explain an accounting
- 16 entry the sentence says, "this caused a huge distortion
- 17 in the estimated part 64 subordinate detail. It was
- 18 approximately 50 times larger than normal."
- 19 A. I see that.
- 20 Q. Would you now turn to your rebuttal
- 21 testimony at page 84 to 86. And this is the testimony
- 22 concerning restating adjustment No. 7, the federal
- 23 income tax adjustment.
- 24 A. I have that in front of me.
- 25 Q. Is it your testimony that you disagree with

- 1 staff witness Mr. Twitchell in the allocation of
- 2 taxes?
- 3 A. I disagree only in the aspect of the
- 4 deferred taxes and how it affects the balance sheet.
- 5 Q. And on page 86 at lines 12 to 13 do you see
- 6 the -- is it your testimony that the revenues and
- 7 expenses associated with taxes is difficult so that
- 8 you have separated the taxes by component rather than
- 9 a composite for federal income tax?
- 10 A. I see that.
- 11 Q. Could you now turn to what's been marked as
- 12 Exhibit 168, and it's entitled RSA No. 7, worksheet 2.
- 13 A. I have that in front of me.
- 14 Q. This was prepared by you?
- 15 A. Yes.
- 16 Q. Is it true that column F entitled
- 17 intrastate factor is your allocation factor that you
- 18 used for the income tax expense for this work paper?
- 19 A. This was to allocate it to the intrastate
- 20 or to develop the intrastate portion.
- 21 Q. Is it also true that the allocation of all
- 22 the income tax expense items except the current
- 23 federal income tax or FIT, are allocated using a
- 24 factor greater than 70 percent?
- 25 A. That's correct.

- 1 Q. And for current FIT you used an allocator
- 2 of .418692?
- 3 A. That's correct.
- 4 Q. Then referring to column C, and that's
- 5 entitled total 1993 return adjustment, and underneath
- 6 it has an equation C equals B divided by 12 times 2.
- 7 Do you see that?
- 8 A. Yes, I do.
- 9 Q. Is it true that lines 1 through 6 of this
- 10 exhibit can be calculated using the formula in the
- 11 title but that line 7 cannot be?
- 12 A. This is a 1993 true-up that was done in
- 13 November of 1994. What this adjustment does, it is a
- 14 two months' adjustment for 1993 expense. It didn't
- 15 apply to 1994 so we didn't true up 1994. We only
- 16 trued up November and December of '93. The line 7 is
- 17 an adjustment to the deferred income tax on our
- 18 balance sheet, and that has been adjusted correctly
- 19 and it should be stated as such on an ongoing basis,
- 20 so that's again a balance sheet item versus an income
- 21 statement effect.
- 22 Q. So would the answer to the question be yes,
- 23 that line 1 through 6 can be calculated using the
- 24 formula in the title but line 7 cannot be so
- 25 calculated?

- 1 A. That's correct.
- 2 Q. And is it also true that line 7 in column C
- 3 is not the sum of lines 3 and 4 although they all
- 4 refer to the title deferred income tax?
- 5 A. Yes, that's correct.
- 6 O. Is it true that line 7 in column H on the
- 7 other hand is the sum of lines 3 and 4?
- 8 A. Yes. And this is a different entry. This
- 9 is an off book October true-up in November. This
- 10 particular adjustment is a truing up, an entry that
- 11 was made in November of 1994 for '93, so the only
- 12 thing we're doing here is restating November and
- 13 December of '93, which is in our test period.
- Q. And would it also be true that line 7 in
- 15 column D is the sum of lines 3 and 4?
- 16 A. That's correct, and that is again another
- 17 adjustment.
- 18 Q. Could you turn to page 88 of your rebuttal
- 19 testimony, and this concerns OOP -- out of period
- 20 adjustment No. 4 prior period income tax?
- 21 A. Turning specifically to page '91 of your
- 22 rebuttal testimony. Is it your testimony that the
- 23 current federal income taxes should be allocated
- 24 instead of calculated because the revenue and expenses
- 25 are not included in the test period for these taxes?

- 1 A. This adjustment is -- was booked in
- 2 November of 1993, and it was a 1992 true-up, so what
- 3 we did here is we completely took these expenses out
- 4 because they have nothing to do with the test period.
- 5 Q. Reading the question again, is it your
- 6 testimony that the current federal income taxes should
- 7 be allocated instead of calculated because the revenue
- 8 and expenses are not included in the test period for
- 9 these taxes?
- 10 A. That is a correct statement. This is a
- 11 1992 true-up, and the revenues and expenses in our
- 12 test period apply to November of '93 through October
- 13 of '94, and so they would not include the revenues and
- 14 expenses associated with 1992.
- 15 O. So is it correct that instead of
- 16 calculating taxes from allocated revenues and expenses
- 17 you are allocating the tax adjustment by subaccount
- 18 which has the effect of allocating approximately 70
- 19 percent to intrastate operations?
- 20 A. Yes.
- 21 Q. Could you turn to what's been marked as
- 22 Exhibit 169 and that's OOP worksheet No. 143.
- 23 MR. TRAUTMAN: And I believe I also
- 24 neglected to move for admission of Exhibit 168
- 25 which I would like to do at this time.

- 1 JUDGE WALLIS: I don't show that 167 has
- 2 been admitted.
- 3 MR. TRAUTMAN: Oh, that was the data
- 4 request. I would move for admission of that data
- 5 request response as well.
- 6 MR. VAN NOSTRAND: No objection.
- 7 JUDGE WALLIS: There being no objection
- 8 Exhibits 167 and 168 are received.
- 9 (Admitted Exhibit 168.)
- 10 Q. 169 is entitled OOP worksheet No. 3. Do
- 11 you have that exhibit?
- 12 A. Yes, I do.
- 13 Q. In column E do you see intrastate factor?
- 14 A. Yes, I do.
- 15 Q. Is it true that you have used an allocating
- 16 factor greater than 70 percent for all of these taxes
- 17 except the current federal income taxes on line 3?
- 18 A. Yes.
- 19 Q. And again that the allocation factor for
- 20 current federal income tax is .418692?
- 21 A. For line 3 we're using .418692, yes, that's
- 22 correct.
- 23 Q. In column H of the same worksheet, is it
- 24 true that lines 4 and 5 of this column have an
- 25 adjustment to deferred federal income taxes?

- 1 A. Yes.
- 2 Q. Is it true that when you record an amount
- 3 to deferred income taxes that you must also record the
- 4 same amount to accumulated deferred income taxes?
- 5 A. Yes, and remember this was an entry that
- 6 was booked in November of 1993, and it was a 1992
- 7 true-up, and so what it in essence is doing is it
- 8 would are adjusted our deferred taxes, and we use an
- 9 end of period deferred taxes to so the taxes were
- 10 trued up in November of 1993 and they were correct on
- 11 an ongoing basis.
- 12 Q. Is it true that deferred income taxes is an
- 13 account included in the income statement as operating
- 14 taxes?
- 15 A. Correct.
- 16 Q. And is it true that accumulated deferred
- 17 income taxes is a balance sheet account included in
- 18 the rate base for regulation purposes?
- 19 A. Yes.
- 20 Q. Turning back to page --
- 21 MR. TRAUTMAN: Move for the admission of
- 22 Exhibit 169.
- 23 JUDGE WALLIS: Exhibit 169 is received.
- 24 (Admitted Exhibit 169.)
- 25 Q. Turning back to page 89 of your rebuttal

- 1 testimony at lines 6 through 8, do you state that it
- 2 is not proper to restate the rate base for adjustment
- 3 to deferred income taxes?
- 4 A. I'm sorry, would you give me the line
- 5 again?
- 6 Q. Lines 6 through 8?
- 7 A. On page 89?
- 8 Q. Page 9. There's a question and one word
- 9 answer, "no." And I restated the question, "is it not
- 10 proper to restate the rate base for adjustment to
- 11 deferred income taxes?"
- 12 A. I would like to give an explanation rather
- 13 than a yes or no answer to that.
- Q. Well, if you could first give a yes or no
- 15 and then I have a follow-up?
- 16 A. It is proper to restate the rate base, but
- 17 what happened is is this entry was made in November of
- 18 '93 to our rate base and therefore it was included in
- 19 our end of period deferred taxes for our test period,
- 20 so there was no need to make a restatement. It had
- 21 already -- the adjustment to the deferred taxes on our
- 22 balance sheet had already been made in November of '93
- 23 and there was no need to make a true-up.
- Q. So are you stating that the deferred income
- 25 taxes should be adjusted for ratemaking purposes but

- 1 that the accumulated deferred income taxes should not
- 2 be adjusted for ratemaking purposes?
- 3 A. I can't again give you just a yes or no
- 4 answer because there's two piece parts to your
- 5 question. One is that, again, we were referring to an
- 6 entry that was made in November of '93 that was truing
- 7 up our taxes for 1992. It was appropriate to take out
- 8 the '92 amounts out of our test period results because
- 9 they didn't belong there, but because the entry for
- 10 the balance sheet, the accumulated deferred taxes, was
- 11 made in November of '93 it was included in our
- 12 accumulated deferred taxes in our rate base, and there
- 13 was no need to make it because the entry had already
- 14 been made on our books and was included in the test
- 15 period.
- 16 Q. Could you turn to your rebuttal testimony
- 17 at page 24, and this discusses the jurisdictional
- 18 separations adjustment of the staff.
- 19 A. I have that in front of me.
- Q. Is it your testimony that the staff has
- 21 made this adjustment as a mandatory FCC change?
- 22 A. No. I'm not stating -- as I say here, the
- 23 staff adjustment -- I say first it is not a
- 24 traditional ratemaking adjustment but apparently is
- 25 being offered as a mandatory FCC change.

- 1 Q. So with that in mind is it your testimony
- 2 that the staff has made this adjustment as a mandatory
- 3 FCC change?
- 4 A. Yes. In the context that in previous rate
- 5 cases the only changes we have made to separations is
- 6 mandatory FCC changes.
- 7 Q. Can you refer me to any staff testimony
- 8 that states that this adjustment is being offered as a
- 9 mandatory FCC change?
- 10 A. No.
- 11 Q. Is it your testimony that this adjustment
- 12 is inappropriate because it is based on data outside
- 13 the test period?
- 14 A. Partially. Partially it was that the staff
- 15 used December of 1994, which was not within the test
- 16 period. However, the other argument is that this is a
- 17 basic study change. We make basic study changes
- 18 annually, and some of them increase the expenses
- 19 coming from interstate and some of them don't so in
- 20 previous rate cases basic studies were not introduced
- 21 because they went both ways and you never know from
- 22 year to year which direction they're going to be
- 23 going, whether it's going to be shifting from
- 24 interstate to intrastate or from intrastate to
- 25 interstate so in the past we have not included them.

- 1 Q. But I believe you stated that partially
- 2 your answer was yes that the adjustment was
- 3 inappropriate in your view because it was based on
- 4 data outside the test period?
- 5 A. It was based on allocation factors, yes,
- 6 outside the test period.
- 7 Q. Would you accept subject to check that your
- 8 adjustments PFA No. 1, 2, 7, 9 and 11 are all
- 9 adjustment based on data outside of the test period?
- 10 A. You said PFA No. 1?
- 11 Q. 2, 7, 9 and 11.
- 12 A. I've eliminated PFA No. 9 and 11, but I
- 13 would agree that the PFA No. 1, 2, and 7 are proforma
- 14 adjustments and they are proforming the test period
- 15 results.
- 16 Q. Is it true that proforma adjustments are
- 17 traditional ratemaking adjustments?
- 18 A. Yes.
- 19 Q. Would you accept subject to check that for
- 20 your adjustments PFA 1 and 2 that you use wage and
- 21 salary increases that were not given during the test
- 22 period?
- 23 A. Yes. Those were increases that went into
- 24 effect in 1995 and would you accept subject to check
- 25 that for your adjustment PFA adjustment rural sales

- 1 that the sale did not take place during the test
- 2 period?
- 3 A. Except on the rural sales, again, yes, the
- 4 transaction didn't take place but it was again
- 5 proformas are known and measurable.
- 6 Q. Turning to page 29 of your rebuttal
- 7 testimony, on line 14, is it your testimony that there
- 8 was a shift in the separations factors but that you
- 9 did not make an adjustment to that change?
- 10 A. And the lines you're referring to again?
- 11 Q. Line 14 through 17.
- 12 A. Yes. That's my statement. I've stated on
- 13 line 16 and 17, "traditionally the company has only
- 14 made separation adjustments based on mandatory FCC part
- 15 36 rule changes."
- 16 Q. If you could turn now to -- it's what's
- 17 been marked as Exhibit 173, and these are, I believe,
- 18 13 pages from your deposition of July 5 of 1995.
- 19 Specifically pages 122 to 134, and do you recognize
- 20 this as your deposition?
- 21 A. Yes, I do.
- 22 Q. And reviewing the pages, would you agree
- 23 that these contain a series of questions and answers
- 24 pertaining to investor-supplied working capital and
- 25 lead lag studies?

- 1 A. Yes.
- 2 MR. TRAUTMAN: I would move for the
- 3 admission of Exhibit 173 primarily in the interest of
- 4 time to save staff from having to re-ask several of
- 5 the questions in this exhibit.
- 6 MR. VAN NOSTRAND: Your Honor, we discussed
- 7 this with Mr. Trautman. We didn't receive the
- 8 required five day notice that a portion of the
- 9 deposition was going to be offered but in the interest
- 10 of saving time and having these reread, we will waive
- 11 that particular objection in this instance.
- 12 JUDGE WALLIS: Exhibit 173 is received.
- 13 (Admitted Exhibit 173.)
- 14 Q. The next series of questions pertain to
- 15 your restructuring adjustment which is at pages 5 to
- 16 12 of your rebuttal testimony I understand you
- 17 withdrew the adjustment but we have questions
- 18 pertaining to the restructuring costs. Having the
- 19 restructure in mind, were the 1994 cost of
- 20 restructuring included in U S WEST's operating
- 21 expenses?
- 22 A. Yes, they were.
- 23 Q. And what about the 1993 costs? Were they
- 24 included?
- 25 A. The restructuring costs -- there was some

- 1 restructuring costs associated in 1993 but they were
- 2 associated with another plan.
- 3 Q. Were these costs included in operating
- 4 expenses used to calculate U S WEST's sharing under the
- 5 AFOR?
- 6 A. They were no different than any of our
- 7 other operating expenses.
- 8 Q. So is that a yes?
- 9 A. Yes.
- 10 Q. So the restructure costs incurred in 1993
- 11 and 1994 have been recovered as regulated costs; is
- 12 that correct?
- 13 A. They've been part of our sharing
- 14 calculations.
- 15 Q. And that, again, is a yes?
- 16 A. Yes.
- 17 Q. Now, referring to the cost in savings from
- 18 previous reorganizations such as downsizing, employee
- 19 buyouts that you mention in your rebuttal testimony,
- 20 were they run through the revenue and expenses used to
- 21 determine the sharing under the AFOR?
- 22 A. Yes, they were.
- Q. For what years?
- A. Sharing was from 1990 through 1994.
- 25 Q. The 1993 reserve for this restructuring was

- 1 recorded as a one time cost to U S WEST of
- 2 approximately \$880 million; is that correct?
- 3 A. It was recorded on our financial books for
- 4 SEC purposes, yes.
- 5 Q. And does this reserve reflect costs and
- 6 savings estimated through 1997?
- 7 THE WITNESS: Excuse me, can we take a
- 8 break?
- 9 JUDGE WALLIS: Yes.
- 10 (Recess.)
- 11 Q. Is it correct that you have withdrawn
- 12 proforma adjustment No. 9 based on changes in the
- 13 allocation of the cost to Washington?
- 14 A. Yes. Looking at our actual results for
- 15 1995 they're coming in very, very close to what was
- 16 embedded in our test period.
- 17 Q. Were there any changes to the total company
- 18 numbers for costs or for savings?
- 19 A. Looking at our SEC reports and our latest
- 20 reported results they will be very close. We have
- 21 extended some of our restructuring expenses into 1997.
- Q. Were there changes to the total company
- 23 work papers provided on restructure cost in support of
- 24 PFA No. 9 and what has been marked as Exhibit 170?
- 25 A. Again, we will have to update all of our

- 1 work papers, but again, what's buried in our test
- 2 period results will stay the same. We're just removing
- 3 the proforma.
- 4 Q. If you could turn to the page in Exhibit
- 5 170 which is marked at the bottom right-hand corner W
- 6 RESTR period XLS, and this is a confidential
- 7 page. Do you have that page?
- 8 A. This is Exhibit?
- 9 Q. 170.
- 10 A. I have that in front of me.
- 11 Q. Did any of the numbers on this page change
- 12 as a result of the allocation of Washington state
- 13 costs?
- 14 A. No. These are all total U S WEST
- 15 Communications, and the only thing I did was look at a
- 16 preliminary look at the allocated cost to the state of
- 17 Washington for the year 1995, and the amount that we
- 18 had allocated from these total costs are coming in
- 19 closer, like I said, to what's already embedded in the
- 20 test period.
- 21 Q. Is it true that on an annual basis the
- 22 company projections reflect net costs in 1993, '94,
- 23 '95 and '96 but show savings in 1997?
- 24 A. Yes, they do on this document.
- 25 Q. And what is the pattern of the costs in

- 1 these years in terms of increasing and decreasing?
- 2 A. The expenses gradually taper off and lowest
- 3 year is 1997.
- 4 Q. Is it true that the cost increased through
- 5 1995 and then declined in 1996 and are lower yet again
- 6 in 1997?
- 7 A. Again, that's correct, but as I was stating
- 8 previously what we're really experiencing is looking
- 9 at Washington specific and Washington specific
- 10 expenses do not necessarily follow this trend. Again,
- 11 the allocations that I'm seeing for 1995 are not
- 12 following this trend and, again, one of the things I'm
- 13 noticing as far as expense savings, we do not show,
- 14 and in fact an equivalent number of employees in the
- 15 state of Washington are actually higher now in
- 16 September of 1995 than they were at the beginning of
- 17 the test period, so we're not also experiencing the
- 18 savings in the state of Washington and that's due to
- 19 the numbers of employees and the workload in
- 20 Washington state. So, again, you cannot just purely
- 21 allocate these expenses from a total U S WEST
- 22 Communications basis allocate either the expenses or
- 23 the savings down to Washington state. That's basically
- 24 what we're finding out.
- 25 Q. Has the company performed estimate of costs

- 1 in savings that go beyond 1997?
- 2 A. Yes, we have.
- 3 Q. And do these projections reflect net
- 4 savings for the years past 1997?
- 5 A. Just for that one particular business case,
- 6 but I think you need to take into context that these
- 7 are part of our normal operating expenses and that we
- 8 have increased in expenses in other areas that offset
- 9 these savings.
- 10 Q. So was the answer yes, that the projections
- 11 reflect net savings for the years past 1997?
- 12 A. At a U S WEST Communications level there's
- 13 no indication on how that experience will take place
- 14 in the state of Washington.
- 15 Q. Turning to your rebuttal testimony on page
- 16 10, you show force reductions from 1982 -- before we
- 17 get to that, I would move for the admission of Exhibit
- 18 170.
- 19 JUDGE WALLIS: Let me ask if the
- 20 information shown on the page that was discussed
- 21 remains confidential. It's for administrative
- 22 purposes. If it is we'll designate the exhibit as
- 23 confidential.
- 24 THE WITNESS: I need to conference with my
- 25 attorney to find out -- can I do that?

- 1 JUDGE WALLIS: Let's be off the record for
- 2 a moment.
- 3 (Recess.)
- 4 JUDGE WALLIS: Let's be back on the record,
- 5 please. Is there an objection to Exhibit 170?
- 6 MR. VAN NOSTRAND: No.
- 7 JUDGE WALLIS: There being no objection
- 8 Exhibit 170 is received.
- 9 (Admitted Exhibit 170.)
- 10 Q. Again, on your rebuttal testimony on page
- 11 10 you show force reductions from 1982 through 1997.
- 12 You also state that work force additions have offset
- 13 these reductions. Is that correct?
- 14 A. To some extent and it depends on the state,
- 15 too. Like I said the equivalent employees in
- 16 Washington from November of '93 through September of
- 17 '95 have actually increased.
- 18 Q. Do you know how many of these years the
- 19 work force reductions shown exceed the work force
- 20 additions?
- 21 A. No.
- Q. Is it your rebuttal testimony that the
- 23 restructuring costs are occurring based on recurring
- 24 events?
- 25 A. Yes. As stated, a majority of

- 1 restructuring expenses associated with severance pay
- 2 and system costs and our system costs are just part of
- 3 our -- all of our upgrade of our systems and will
- 4 continue in the future, and we have had severance pay
- 5 for many, many years and we expect to have those
- 6 payments to continue in the future.
- 7 Q. Are you familiar with a September 17, 1993
- 8 news release that was issued by the company and
- 9 provided in response to public counsel data request
- 10 436 and that's marked for reference as Exhibit 171?
- 11 A. I have that in front of me. I haven't read
- 12 it in complete detail.
- 13 Q. And there are two news releases attached to
- 14 the back of that exhibit. I'm referring to the last
- 15 news release of September 17, 1993 and specifically
- 16 page 3, and do you see that at the top of the page the
- 17 first sentence states, "in third quarter 1993 the
- 18 company will record a special after tax charge of \$610
- 19 million for costs associated with establishing the U S
- 20 WEST Communications centers and completing
- 21 streamlining and other initiatives throughout U S
- 22 WEST." Do you see that?
- 23 A. Yes, I do now.
- 24 Q. And do you see at the third sentence of
- 25 that paragraph that this special charge to income is

- 1 described as a, quote, one time item? Do you see
- 2 that?
- 3 A. Yes.
- 4 Q. Is it then your testimony that the special
- 5 and the one time items are synonymous with recurring
- 6 costs based on recurring events?
- 7 A. Well, I really think you have to look at
- 8 what the expenses associated with the restructuring
- 9 are. We've been changing our business and changing
- 10 our technology for years and years, and again, like I
- 11 stated previously, majority of these expenses are for
- 12 systems and Mary Olson stated in her testimony that
- 13 she believes that re-engineering and restructure will
- 14 continue in the future as the technology changes. I
- 15 cannot see that our system costs or retraining or our
- 16 searches pace are going to change. If anything the
- 17 system costs continue to increase on an annual basis.
- 18 MR. TRAUTMAN: I would move for the
- 19 admission of Exhibit 171.
- 20 MR. VAN NOSTRAND: No objection.
- JUDGE WALLIS: 171 is received.
- 22 (Admitted Exhibit 171.)
- 23 Q. Turning now to page 58 of your -- I believe
- 24 it's rebuttal testimony. You refer to a promotional
- 25 advertising where you refer to the advertising

- 1 adjustment. Do you have that page?
- 2 A. I'm getting close to it. Yes, I have it
- 3 here.
- 4 Q. And regarding promotional advertising, this
- 5 is in lines I believe 5 through 9 you refer to
- 6 exhibits that were examples of information that staff
- 7 was provided on request. Is that your testimony?
- 8 A. That's correct.
- 9 Q. And are these exhibits similar or identical
- 10 to the calculations provided in work papers submitted
- 11 by U S WEST witness Judith Hand along with her
- 12 rebuttal testimony?
- 13 A. These are examples of the type of data that
- 14 we provide to the staff. I did not go and compare all
- 15 of these samples to what was provided by Judith Hand.
- 16 Q. Referring you now to what's been marked as
- 17 Exhibit 172, and this is a multi-page response to
- 18 staff data request 169. Are you familiar with this
- 19 document?
- 20 A. 172?
- 21 Q. That's the exhibit number. And the data
- 22 request is staff data request 169?
- A. For some reason I don't have 172.
- Yes. I have that in front of me.
- Q. And are you familiar with this company

- 1 response?
- 2 A. This was response responded by our market
- 3 units. It's in front of me now.
- 4 Q. Are you the appropriate witness for this
- 5 exhibit?
- 6 A. No. Really our advertising witness should
- 7 be responsive to this.
- 8 Q. And that would be Ms. Hand?
- 9 A. It was Judith Hand and now it's Mary Evans.
- 10 Q. And so will Mary Evans be responding to all
- 11 questions regarding this exhibit?
- 12 A. Yes.
- Q. Couple of clarifying questions. On page 4
- 14 of your rebuttal testimony, is it now your
- 15 understanding that adjustments RSA No. 9 primary toll
- 16 carrier and RSA 17, OOP 7, independent company, is it
- 17 your understanding that both of those are now
- 18 noncontested adjustments because they are not listed?
- 19 A. It was primary toll carrier and what was
- 20 the other one you mentioned?
- 21 Q. Independent company. That was RSA 17-00P7.
- 22 Is it your understanding that that is a noncontested
- 23 adjustment?
- 24 A. Yes.
- 25 Q. And would that now also be true of PFA 11

- 1 which is interconnection with independents?
- 2 A. Yes.
- 3 Q. Now, if you could turn to page 25 of your
- 4 direct testimony. This relates to the pension asset
- 5 line 2 and 3. On those lines you state, "for USWC
- 6 contributions to the fund have exceeded pension
- 7 approvals." Do you see that?
- 8 A. I'm sorry. This was in my direct
- 9 testimony.
- 10 Q. Direct testimony on page 25.
- 11 A. Okay, I have that now in front of me.
- 12 Q. And on lines 2 and 3 you state that for
- 13 USWC contributions to the fund have exceeded pension
- 14 accruals."
- 15 A. Yes.
- 16 Q. Isn't it true that since the time the
- 17 company adopted SFAS 87 in 1987 that the company has
- 18 made no cash contributions to the fund?
- 19 A. That's correct.
- 20 Q. Referring you to what the been marked as
- 21 Exhibit 193 and at the top it's an exhibit entered by
- 22 you in a previous case, Exhibit MJW-9, and it's
- 23 entitled U S WEST Communications pension benefit
- 24 obligation?
- 25 A. Yes. I have that.

- 1 Q. I'm sorry. I got the wrong one first. It
- 2 should be 194. Exhibit 194. And 194 is identified as
- 3 a response to staff data request 33. Do you see that?
- 4 A. Yes.
- 5 Q. And was this -- are you familiar with this
- 6 exhibit?
- 7 A. Yes, I am.
- 8 Q. Was it prepared by you or under your
- 9 supervision?
- 10 A. Yes.
- 11 Q. And would this exhibit reflect that, again,
- 12 since 1987 that the company has made no cash
- 13 contributions to the fund?
- 14 A. Yes. Because we've had a pension credit or
- 15 a zero pension expense.
- 16 MR. TRAUTMAN: Move for the admission of
- 17 Exhibit 194.
- 18 MR. VAN NOSTRAND: No objection.
- 19 JUDGE WALLIS: Exhibit 194 is received.
- 20 (Admitted Exhibit 194.)
- 21 Q. Now, referring to Exhibit 193. And
- 22 referring to this exhibit, is it also true that prior
- 23 to 1987 that all contributions to the fund were booked
- 24 to expense and capital, that is, plant in service
- 25 accounts?

- 1 A. Correct.
- 2 Q. And that's reflected in the revenue
- 3 requirement, \$100 number?
- 4 A. Yes. And again, this is a hypothetical
- 5 example. You know, with regulatory lag this does not
- 6 always work exactly this way but theoretically it
- 7 should work this way.
- 8 Q. And this exhibit was prepared by you in a
- 9 prior case?
- 10 A. Yes.
- 11 Q. And is it true and accurate?
- 12 A. Yes.
- MR. TRAUTMAN: Move for the admission of
- 14 Exhibit 193.
- MR. VAN NOSTRAND: No objection.
- 16 JUDGE WALLIS: 193 is received.
- 17 (Admitted Exhibit 193.)
- 18 Q. Would you also agree that these expense and
- 19 capitalized expenditures were included for purposes of
- 20 ratemaking prior to 1987?
- 21 A. They were if we had a rate case.
- Q. Referring to your direct testimony at page
- 23 26, beginning at line 15, there you state that, "on
- 24 January 25, 1995 the Commission issued a final order
- 25 denying the company's petition." And that being a

- 1 petition to include the pension asset in rate base.
- 2 Do you see that?
- 3 A. I see that, but I just wanted to say it
- 4 also goes to say the order stated the pension actually
- 5 should be considered as part of total investor
- 6 supplied working capital analysis rather than a single
- 7 issue and they were not disallowing as an imprudent
- 8 asset.
- 9 Q. But the Commission did deny the company's
- 10 petition to directly include the pension asset in the
- 11 rate base?
- 12 A. Yes.
- Q. Referring now to the first page of your
- 14 Exhibit MJW-1, is it correct that you are proposing in
- 15 proforma adjustment No. 3 to include the pension asset
- 16 of approximately \$70 million directly into the rate
- 17 base?
- 18 A. That's correct but again, I want to just
- 19 highlight what the Commission asked us to do was to
- 20 include the pension asset in connection with other
- 21 cash working capital adjustments, and we have provided
- 22 PFA No. 4 and PFA No. 5 as a total cash working
- 23 capital adjustment.
- Q. But again, it's true that you are proposing
- 25 in PFA 3 to include the pension asset directly into

- 1 the rate base; is that correct?
- 2 A. Correct.
- 3 Q. Now, you continue on page 26 of your
- 4 testimony, direct testimony, at line 16 you state,
- 5 "the order in UT-930307 stated that the pension asset
- 6 should be considered as part of a total investor
- 7 supplied working capital analysis rather than as a
- 8 single issue," is that correct?
- 9 A. That's correct.
- 10 Q. Referring now to your exhibit MJW-3 which
- 11 is I believe Exhibit 157, and that is entitled
- 12 Calculation of Average Investor-Supplied Working
- 13 Capital?
- 14 A. Yes.
- 15 Q. And in this calculation have you addressed
- 16 the pension asset as directed by the Commission's
- 17 order in UT-930307?
- 18 A. This particular worksheet is not a
- 19 company-developed worksheet. This was developed on
- 20 the basis of a staff calculation in another case, so
- 21 this is not being presented as our cash working
- 22 capital adjustment.
- Q. What case are you referring to?
- 24 A. It was -- I don't have it in front of me.
- 25 I believe it was a Puget Power case that was

- 1 referenced in the Commission order.
- 2 Q. Is it your testimony that the total
- 3 investor-supplied working capital at line 34 of this
- 4 exhibit MJW-3 includes the pension asset?
- 5 A. This is not our presentation of cash
- 6 working capital. This was just based on a staff
- 7 worksheet. It's not being presented in this case as
- 8 our presentation of the cash working capital
- 9 adjustment.
- 10 Q. Is this not your exhibit that you presented
- 11 in the case?
- 12 A. This is our exhibit but this is not what we
- 13 presented in our revenue requirement.
- Q. But it is your exhibit MJW-3, correct?
- 15 A. It is, but it's again based purely on a
- 16 staff previous worksheet and it only includes the
- 17 items that the staff had used in a previous case.
- 18 Q. Would you agree that since the calculation
- 19 in this exhibit is done on a Washington state basis
- 20 that the amount of pension asset included in line 34
- 21 is approximately \$96 million?
- 22 A. I will let you address that question to Don
- 23 Haack who is our expert in this area.
- Q. Would you agree that the intrastate amount
- 25 of the pension asset, as reflected in your proforma

- 1 adjustment No. 3, is only approximately \$70 million,
- 2 69.9 million?
- 3 A. Again, will you refer to me where you're --
- 4 I see the 69.9 that we've included in PFA No. 3 and
- 5 which other number are you referring to? Question
- 6 again was? What was the other number?
- 7 Q. 96 million. The question on that was that
- 8 since the calculation on the exhibit is done on a
- 9 Washington state basis, is the pension -- the amount
- 10 of pension asset included in line 34 approximately \$96
- 11 million if done on a Washington state basis?
- 12 A. I don't have that number in front of me but
- 13 I know that Don Haack would be able to respond to
- 14 that.
- 15 Q. I believe you indicated that in proforming
- 16 this investor-supplied working capital calculation you
- 17 used a recent Puget Power case as the model for your
- 18 calculation of U S WEST Washington investor-supplied
- 19 working capital?
- 20 A. I have in front of me, I guess this is part
- 21 of your Exhibit 174, is a note on page 8 that refers
- 22 that the Commission has used the investor-supplied
- 23 working capital approach in general rate increase
- 24 proceedings in recent years, in the most recent
- 25 general rate increase case for Puget Sound Power and

- 1 Light Company not only was this approach accepted but
- 2 the Commission specifically allowed certain deferred
- 3 assets in working capital in using this approach and
- 4 it was taken from that case is my understanding. I
- 5 did not personally prepare this. This was prepared by
- 6 our cash working capital expert Don Haack.
- 7 Q. But are you not sponsoring this exhibit?
- 8 A. Yes, but it was prepared by Don and Don
- 9 knows all of the intimate detail of the calculation.
- 10 Q. So could you indicate how the Puget Power
- 11 case example was applied to this case?
- 12 A. I will let Don respond to that.
- Q. Referring back to your Exhibit MJW-3. This
- 14 is the investor supplied working capital calculation
- 15 for Washington state including interstate and
- 16 intrastate; is that correct?
- 17 A. This again is just a calculation using a
- 18 staff worksheet and we used total Washington
- 19 operations. It's not being presented in this case as
- 20 the number to be used in our revenue requirement.
- 21 It's purely to try to show that there is indeed
- 22 operating working capital.
- 23 Q. So did you use this as a test to verify
- 24 whether there is working capital? Would that be a
- 25 fair statement?

- 1 A. It could be considered a sanity check,
- 2 yeah.
- 3 Q. Do you have balance sheets for U S WEST
- 4 Communications Inc. that have total company for all 14
- 5 states?
- 6 A. Yes, we do.
- 7 Q. And does the total company balance sheet
- 8 for all 14 states include amounts for temporary cash
- 9 investments?
- 10 A. Yes.
- 11 Q. Should temporary cash investments be
- 12 treated as vested capital in an investor-supplied
- 13 working capital calculation?
- 14 A. Again, I will refer that question to Don
- 15 Haack who is our expert.
- 16 Q. Does the Washington balance sheet include
- 17 amounts for temporary cash investments?
- 18 A. Cash is not kept at a state-specific level.
- 19 It's kept at a corporate level.
- 20 O. So that's no?
- 21 A. Right.
- Q. Does the Washington balance sheet include
- 23 amounts for investments in affiliated companies?
- A. Again, we don't have -- the answer is no.
- 25 We don't have a complete balance sheet for Washington

- 1 state and I responded to that in a data request.
- 2 Q. Does the total company balance sheet for
- 3 all 14 states include amounts for investments in
- 4 affiliated companies?
- 5 A. Yes.
- 6 Q. Is it correct that the questions I had
- 7 regarding whether temporary cash investments should be
- 8 treated as invested capital or otherwise in an ISWC
- 9 calculation that all of those questions should be
- 10 referred to Mr. Haack?
- 11 A. Yes.
- 12 Q. Is it your testimony that the pension asset
- 13 is an investment of the company?
- 14 A. It is my testimony that the pension asset
- 15 is on the Washington state balance sheet. It is
- 16 associated with pension credits that were booked on
- 17 the company's books, and the company was not allowed
- 18 to pull the money out of the pension fund so that the
- 19 shareholders should be allowed a return on that asset.
- 20 Q. So was that a yes, that the pension asset
- 21 is an investment of the company?
- 22 A. Yes, it's an investment of the shareholder.
- 23 Q. And the pension asset is equal to the
- 24 amount by which the pension fund is over funded?
- 25 A. I'm not positive of that. I would have to

- 1 look at all of our calculations, but I do know that in
- 2 our annual report we do show what our current liability
- 3 are and what the assets are but you would have to look
- 4 at all of the subsidiaries of Inc. and add them all
- 5 together. I'm assuming this would all add back to that
- 6 prepaid asset.
- 7 Q. So you believe the answer would be yes?
- 8 A. But I don't have all the numbers in front
- 9 of me so I can't add them all up and say it's exact.
- 10 Q. So you would you accept that subject to
- 11 check?
- 12 A. Yes, I would.
- 13 Q. Turning to what's been marked as Exhibit
- 14 174, and these are just some relevant pages from the
- 15 Commission's decision in UT-930074, and in particular
- 16 the pages referring to the pension asset. Do you have
- 17 that in front of you?
- 18 A. Yes, I do.
- 19 Q. And turning to page 7 of the order, at the
- 20 bottom sentence which carries over on to page 8, do
- 21 you agree that the Commission stated, "The Commission
- 22 in proceedings involving gas, electric and telephone
- 23 companies, including cause No. U-77-87 cited by the
- 24 company, has refused to reflect directly in rate base
- 25 such assets as material and supplies and other deferred

- 1 debits"?
- 2 A. I see that.
- 3 Q. Now, referring to your direct testimony on
- 4 page 31, line 8 through 11, it appears that you have
- 5 included materials and supplies directly in the rate
- 6 base; is that correct?
- 7 A. That's correct. In context to looking at
- 8 all the components of cash working capital we looked
- 9 at the pension asset. We looked at a lead lag study
- 10 and we looked at materials and supplies and we've
- 11 included all three in the rate base.
- 12 Q. Turning back to the Commission decision,
- 13 and you referred previously to footnote 2 on page 8.
- 14 Do you see that that footnote explains that the
- 15 Commission has used the investor-supplied working
- 16 capital approach in measuring working capital in
- 17 numerous recent general rate cases?
- 18 A. Well, it says the Commission has used
- 19 investor supplied working capital approach in most
- 20 general rate increase proceedings in recent years.
- 21 Q. In your opinion, do the adjustments PFA 3,
- 22 4 and 5 take the place of an investor-supplied working
- 23 capital calculation?
- 24 A. Yes.
- 25 Q. If the Commission were to use your

- 1 calculation for intrastate ratemaking purposes, would
- 2 it not have to perform some sort of allocation from
- 3 your exhibit MJW-3 to arrive at an amount that
- 4 excluded the interstate jurisdiction and in doing so
- 5 wouldn't that amount be somewhat less than the \$135
- 6 million on that exhibit?
- 7 A. Well, again, that exhibit is not being
- 8 presented as part of our revenue requirement. The
- 9 amounts that we are including is the pension asset
- 10 worth \$69.9 million, a cash working capital amount of
- 11 a negative three million and material supplies of a
- 12 positive 4.7 million changed to the rate base and
- 13 that's all we're including in our revenue requirement.
- Q. Again, the question is if the Commission
- 15 were to use the calculation, that calculation for
- 16 intrastate ratemaking purposes, would it not have to
- 17 perform an allocation from your -- from Exhibit MJW-3
- 18 to arrive at an amount that excluded the interstate
- 19 jurisdiction and in doing so wouldn't that amount be
- 20 somewhat less than \$135 million?
- 21 A. Yes.
- MR. TRAUTMAN: I was going to move this for
- 23 an admission but I believe the company indicated
- 24 yesterday we could take note of the records.
- JUDGE WALLIS: Well, yes, and I indicated

- 1 my own belief that that's true, but again for
- 2 administrative convenience I find it handy to have the
- 3 document in the file to refer to.
- 4 MR. TRAUTMAN: Then I will move for
- 5 admission.
- 6 JUDGE WALLIS: Is there objection?
- 7 MR. VAN NOSTRAND: No.
- 8 JUDGE WALLIS: Exhibit 174 is received.
- 9 (Admitted Exhibit 174.)
- 10 Q. Referring you now to what's been marked as
- 11 Exhibit 177, and this is the company's response to
- 12 an AT&T data request, data request No. 12. Do you
- 13 have that?
- 14 A. Yes, I do.
- 15 Q. And this response was prepared by you or
- 16 under your supervision I should say?
- 17 A. Yes.
- 18 O. Is it correct that AT&T in this data
- 19 request asked the company to provide the same
- 20 information that is included in Exhibit MJW-3 in the
- 21 same form for Washington intrastate operations?
- 22 A. That's correct.
- 23 Q. Turning to the attachment to this exhibit,
- 24 do you agree that if one were to divide the estimated
- 25 intrastate operating working capital of approximately

- 1 \$97.3 million at line 34 on the far right column, if
- 2 one were to divide that number by the total Washington
- 3 combined amount of \$135.6 million that you would
- 4 arrive at an intrastate allocation factor of
- 5 approximately 71.79 percent subject to check?
- 6 A. Yes.
- 7 MR. TRAUTMAN: Can we take a five minute
- 8 break here.
- 9 JUDGE WALLIS: Yes. Let's take a
- 10 five-minute break here.
- 11 (Recess.)
- 12 JUDGE WALLIS: Let's be back on the record,
- 13 please.
- MR. TRAUTMAN: Before I move on, I first
- 15 would move for the admission of Exhibit 177.
- JUDGE WALLIS: Is there objection?
- 17 MR. VAN NOSTRAND: No.
- 18 JUDGE WALLIS: Exhibit 177 is received.
- 19 (Admitted Exhibit 177.)
- 20 JUDGE WALLIS: I would like to go back to
- 21 Exhibit 170 for a moment. That has been received.
- 22 There is a designation on one of the pages of
- 23 confidential and it's my understanding that that
- 24 information is no longer confidential and that the
- 25 designation may be stricken. Is that correct?

- 1 MR. VAN NOSTRAND: That's correct, Your
- 2 Honor.
- 3 JUDGE WALLIS: So I will strike that on the
- 4 official exhibit.
- 5 MR. TRAUTMAN: Last during the break I
- 6 conferred with staff and in response to questions
- 7 about restructuring Ms. Wright indicated that the
- 8 Washington, the actual Washington numbers which the
- 9 company is now relying on for the first time, and the
- 10 testimony was just amended this afternoon, because of
- 11 that amendment staff would make a record requisition
- 12 to provide the documentation and the work papers
- 13 showing the effects of restructuring in Washington for
- 14 1995 including the support for the 1995 equivalent
- 15 employee levels?
- 16 THE WITNESS: I would just like to make the
- 17 statement that probably will not be immediately
- 18 available but probably within the next few weeks we
- 19 would have all of the restructuring data gathered.
- 20 Again, it's not -- it needs to be accumulated. It
- 21 should be within the next few weeks. It's not -- like
- 22 I said I was looking at preliminary numbers for 1995.
- 23 MR. TRAUTMAN: Within the next few weeks,
- 24 that isn't going to be of much help to staff.
- 25 JUDGE WALLIS: Off the record for just a

- 1 moment.
- 2 (Discussion off the record.)
- 3 JUDGE WALLIS: Let's be back on the record.
- 4 There has been a record request for the information
- 5 which the witness used in her revised exhibit and it's
- 6 indicated that that information is available and will
- 7 be provided potentially tomorrow. If it goes beyond
- 8 that, beyond noon tomorrow, will you advise Mr.
- 9 Trautman and work with him, please?
- 10 THE WITNESS: Yes, I will.
- 11 Q. Ms. Wright, you filed direct testimony in
- 12 this rate case on February 17, 1995; is that correct?
- 13 A. Yes.
- Q. And on July 28, 1995 you filed petitions to
- 15 update data or correct errors?
- 16 A. Yes.
- 17 Q. Did your supplemental testimony on that
- 18 date describe what changed in the following
- 19 adjustments, RSA 1 and 2 and PFA 1 and 2?
- 20 A. It gave -- we provided the revised
- 21 adjustments in the detailed work papers for those
- 22 adjustments, yes. In my actual testimony I do not
- 23 give a detail of those revisions.
- Q. And on October 3 of 1995 you filed rebuttal
- 25 testimony. Does this include further revisions to RSA

- 1 1 and 2 and PFA 1 and 2?
- 2 A. Yes.
- 3 Q. Did your original testimony -- in your
- 4 original testimony, did the wage and salary adjustments
- 5 include team and merit awards at the accrual level?
- 6 A. Yes.
- 7 Q. And does your rebuttal testimony for the
- 8 wage and salary adjustments include team and merit
- 9 awards at the expense level?
- 10 A. We're on an accrual basis so all of our
- 11 expenses are booked at an accrual level.
- 12 Q. Turning to page 78, lines 18 to 20 of your
- 13 rebuttal testimony, you there state --
- 14 A. This is page 78?
- 15 Q. Yes. Let me skip that one. In your
- 16 worksheet included in your work papers for RSA No. 1,
- 17 occupational wage increase titled summary of
- 18 capitalization percentages, and it's been identified
- 19 as Exhibit 181. Could you turn to that exhibit?
- 20 A. Yes. I have it in front of me.
- 21 Q. Looking at the total Washington salaries
- 22 and wages for 1994 in the amount of \$226,435,851, for
- 23 what months is this representative?
- A. Well, looking at the top of the page it's
- 25 printed on 9-29-94, and it would have to be an

- 1 estimated 1994 number because at that point we
- 2 wouldn't have all of the '94 numbers.
- 3 Q. But was that an estimate for the entire
- 4 year of 1994 or just for January through August?
- 5 A. This was prepared by Larry Hollenbeck so I
- 6 can't give you answer to that. I'm assuming it's for
- 7 a portion of 1994.
- 8 Q. This was not prepared by you and not under
- 9 your supervision?
- 10 A. It was prepared by a manager in our
- 11 accounting department, and it's based on -- I'm
- 12 assuming these are based on actual booked amounts
- 13 except for 1994 we would have to have estimates if it
- 14 was prepared on September of '94. However, I can give
- 15 you another number I looked at. If this doesn't give
- 16 you a real complete number of '94, I've looked at our
- 17 capitalization rate through '95 through April was at
- 18 10.88 and I believe the number I have for the actual
- 19 number for 1994 was at 10.92, so those numbers were
- 20 real close.
- 21 Q. Are you the witness who would sponsor this
- 22 exhibit or is there any witness that would sponsor
- 23 this exhibit?
- 24 A. No. I would sponsor this exhibit.
- 25 Q. Again, did you indicate you believed it was

- 1 January through August?
- 2 A. I'm not positive, but if it was prepared in
- 3 September that's reasonable.
- 4 MR. TRAUTMAN: I would move for the
- 5 admission of Exhibit 181.
- 6 MR. VAN NOSTRAND: No objection.
- 7 JUDGE WALLIS: 181 is received.
- 8 (Admitted Exhibit 181.)
- 9 Q. Turn to Exhibit 182, and this is in your
- 10 work papers for the occupational proforma increase PFA
- 11 No. 1 worksheet 4 revised 9-27-95. Do you see that?
- 12 A. Yes, I do.
- Q. Would you agree -- and again this exhibit
- 14 is part of your work papers; is that correct?
- 15 A. Yes.
- Q. Would you agree that the total occupational
- 17 wages for January through August of 1994 equal
- 18 approximately \$118 million?
- 19 A. Yes, subject to check.
- 20 Q. Turn to your adjustment PFA 2 and this has
- 21 been marked as Exhibit 183. And would you agree again
- 22 subject to check that the total management salaries
- 23 for January through August of '94 equal approximately
- 24 \$69 million?
- 25 A. Yes, subject to check.

- 1 Q. And so that the total of the two figures
- 2 for occupational and management salaries equals
- 3 approximately \$188 million?
- 4 A. Yes, subject to check.
- 5 Q. So would you agree, subject to check, that
- 6 the difference between the summary of capitalization
- 7 worksheet wages and salaries of approximately \$226
- 8 million from Exhibit 181 and the wages and salaries
- 9 from the eight months in 1994 from Exhibits 182 and
- 10 183, would you agree subject to check that the
- 11 difference between those two figures is approximately
- 12 \$39 million?
- 13 A. Yes.
- 14 MR. VAN NOSTRAND: Objection. There's been
- 15 no foundation that the periods are the same. Witness
- 16 has not been able to testify that Exhibit 181 is the
- 17 month of January through August so the comparison has
- 18 no validity.
- 19 MR. TRAUTMAN: I believe she indicated she
- 20 believed that was the appropriate month.
- 21 THE WITNESS: I don't know. I stated that
- 22 it was printed on top of the page that it was prepared
- 23 on 9-29. I don't know the exact months that were
- 24 included.
- 25 Q. So you can't explain why there's a

- 1 difference in the numbers; is that correct?
- 2 A. I don't have all the data in front of me to
- 3 do that.
- 4 MR. TRAUTMAN: I would move for the
- 5 admission of Exhibits 182 and 183.
- 6 MR. VAN NOSTRAND: No objection.
- 7 JUDGE WALLIS: 182 and 183 are received.
- 8 (Admitted Exhibits 182 and 183.)
- 9 Q. Has the amount of overtime expense
- 10 increased during the test year compared to the last
- 11 two years?
- 12 A. Yes.
- 13 Q. And is the amount capitalized in the test
- 14 year less than in prior years?
- 15 A. Yes.
- 16 Q. If capitalized wages are higher in one year
- 17 versus a lower amount in another year due to
- 18 particular circumstances the higher capitalization
- 19 percentage used will decrease the level of expenses
- 20 recorded on the books; is that correct?
- 21 A. Yes. How much, as I stated before, in 1995
- 22 we're experiencing the same capitalization rate as we
- 23 did in 1994, so that makes me believe that just to
- 24 arbitrarily pick certain years with a capitalization
- 25 rate and use that versus what you're representing in

- 1 your test period is not appropriate.
- 2 Q. If the capitalization percentage used is
- 3 then the expense booked is lower in a given year; is
- 4 that correct?
- 5 A. Correct.
- 6 Q. And the overtime increase that you referred
- 7 to, is that related to the restructure effort of U S
- 8 WEST?
- 9 A. I'm not drawing any correlation between our
- 10 overtime and our restructuring activity in my
- 11 testimony.
- 12 Q. So do you know whether the answer is yes or
- 13 no?
- 14 A. No.
- 15 Q. In your direct testimony, on pages 23 and
- 16 24 --
- 17 A. This is on direct?
- 18 Q. Direct testimony. You discuss the
- 19 occupational wage increase. Is that correct?
- 20 A. Yes, I did.
- 21 Q. And your testimony reads, "it is
- 22 appropriate to include these wage increases in the
- 23 test period to be more reflective of ongoing
- 24 conditions," is that correct?
- 25 A. That's correct.

- 1 Q. In your adjustments RSA 1 and 2 and PFA 1
- 2 and 2 relating to wages and salaries are the team and
- 3 merit award expenses included in your calculation?
- 4 A. Yes, they are.
- 5 Q. Does the company pay out team awards if the
- 6 financial goals are met even if the service goals are
- 7 not met?
- 8 A. Depending on the component of the team
- 9 award and we've had different components to our team
- 10 award in the last few years.
- 11 Q. Is that what happened in the test year?
- 12 A. Yes. If we meet our net income we have a
- 13 certain payout and if we do or do not meet certain
- 14 service quality indicators, that's also related to a
- 15 payout ratio, and as in 1994 we were not given any team
- 16 award for CSM measurements.
- 17 Q. Did you pay out for quality indicator
- 18 measurements?
- 19 A. In what time frame?
- 20 Q. In the test year.
- 21 A. We had two time periods in the test year.
- 22 We had November and December of '93, and we had
- 23 January through October of '94. I do know -- I'm
- 24 looking to see if I have any notes on that, but in
- 25 1993, and this was in regard to data request WUT-359,

01308

- 1 in 1993 we had a payout on U S WEST C net income. We
- 2 had a partial payout on U S WEST C CSM and we had a
- 3 payout on business unit results but it did not have --
- 4 for 1993 we did not have the quality indicator piece.
- 5 Q. On page 74 of your rebuttal testimony at
- 6 lines 12 to 18 you state that "capitalized wages are
- 7 only in CWIP for a short period of time."
- 8 A. That's in direct?
- 9 Q. That's in your rebuttal?
- 10 A. Page 74?
- 11 Q. Yes. Lines 12 to 13 you state that
- 12 "capitalized wages are only in construction work in
- 13 progress, CWIP, for a short period of time."
- 14 A. I see that.
- 15 Q. Does USWC have any long-term construction
- 16 work in progress that includes capitalized wages?
- 17 A. Yes.
- 18 Q. Turning back to your direct testimony at
- 19 page 13, you address the affiliated interests billing
- 20 adjustment which is restating adjustment No. 5, and
- 21 that's at lines 8 to 18.
- 22 A. This is in rebuttal again, page?
- Q. This is in your direct.
- 24 A. Page 13?
- 25 Q. Yes.

- 1 A. Yes, I have that here.
- 2 Q. Now, could you refer to your what's been
- 3 marked as Exhibit 185, and this is RSA No. 5 worksheet
- 4 2, and this is your work paper?
- 5 A. Yes, it is. However, if you want to ask
- 6 any detailed questions in regard to the adjustments
- 7 for the U S WEST bill I would refer you to
- 8 Doug McDonald.
- 9 Q. Does the adjustment -- it indicates that
- 10 .1549 percent of the true-up is allocated from U S
- 11 WEST C total to Washington state?
- 12 A. Yes.
- 13 Q. And the schedule also shows that you
- 14 allocated .734001 to Washington intrastate?
- 15 A. That's correct.
- 16 Q. And lobbying expenses incurred by U S WEST
- 17 Inc. and USWC?
- 18 A. Yes, they are.
- 19 Q. And are those lobbying expenses booked
- 20 according to section 32.7370 A of the FCC?
- 21 A. Well, I don't have that quote right in
- 22 front of me, but I do know that for all of our U S
- 23 WEST Communications and U S WEST lobbying expenses are
- 24 booked below the line in a below the line account and
- 25 not included in our regulated results of operations.

- 1 MR. TRAUTMAN: I would move for the
- 2 admission of Exhibit 185.
- 3 MR. VAN NOSTRAND: No objection.
- 4 JUDGE WALLIS: 185 is received.
- 5 (Admitted Exhibit 185.)
- 6 Q. If you could turn now to what's been marked
- 7 as Exhibit 186, and this has -- the cover letter is a
- 8 copy of a letter to Chairman Nelson and the attachment
- 9 is a public document regarding the FCC audit findings
- 10 under AAD Nos. 95-81. Do you have that exhibit?
- 11 A. Yes, I do.
- 12 Q. And would you agree that this memorandum
- 13 opinion and order was released on October 17, 1995?
- 14 A. Yes, it was. The letter was dated -- to
- 15 Sharon was dated October 27.
- 16 Q. But the opinion itself was issued October
- 17 17. Do you see that? It's on the first page of the
- 18 document?
- 19 A. Yes, I see that.
- 20 Q. And turning to -- staying on page 1 of the
- 21 memorandum opinion in the order and in section Roman
- 22 numeral II Arabic No. 3 at the bottom of that
- 23 paragraph, near the bottom of the paragraph, do you
- 24 see the sentence that says, "based on discussions with
- 25 Commission staff, after the initiation of the audits,

01311

- 1 the BOCs have changed their accounting practices for
- 2 lobbying costs to make them consistent with section
- 3 32.7370 A." Do you see that?
- 4 A. Yes, I do.
- 5 Q. Have U S WEST Inc. and U S WEST C changed
- 6 their accounting practices for lobbying costs to make
- 7 them consistent with the FCC section reference?
- 8 A. I'm briefly familiar with this audit. I do
- 9 know that we considered this a clarification of the
- 10 lobbying costs and how they should be recorded. I do
- 11 know specifically for the state of Washington ever
- 12 since I've been on this job that we've been very
- 13 strict at making sure all our lobbyists record all of
- 14 their time and that all of their time was recorded
- 15 below the line. We have special reporting for that.
- 16 I know that Theresa Jenson reports part of her time
- 17 and we've been very strict in this state and I can't
- 18 speak for all of the other states and all the rest of
- 19 U S WEST but I do know that in Washington our lobbying
- 20 expenses are moved below the line. As far as Inc.
- 21 lobbying expenses, if you look at my RSA number -- I
- 22 believe it was RSA No. 5B, affiliated interest billing
- 23 adjustment, we were alerted to some changes in circular
- 24 billing where lobbying costs were charged to some of
- 25 the affiliates of U S WEST and then indirectly they

- 1 were booked to us or charged to us above the line and
- 2 we made adjustments in RSA No. 5B to adjust those
- 3 lobbying expenses to be moved and not part of our
- 4 expenses, so I do know there's been some corrections.
- 5 Whether all of those were corrected in our result of
- 6 operation, I can't absolutely give you that information
- 7 but I do know that we were alerted to it and that we
- 8 made some corrections.
- 9 Q. So you don't know whether all of the
- 10 accounting practices for lobbying costs have been made
- 11 consistent?
- 12 A. Yes, I do know that they have, and we sent
- 13 a letter to the FCC stating that we would, through
- 14 this clarification, follow this section according to
- 15 their interpretation.
- 16 Q. When was this change made at the U S WEST
- 17 Inc. level, the change in accounting practices?
- 18 A. I will have to leave that question to
- 19 Doug McDonald. I'm not aware.
- 20 Q. And do you know when this change was made
- 21 by U S WEST C?
- 22 A. I believe at the beginning of 1995 we sent
- 23 a letter to the FCC saying that we were going to
- 24 interpret this particular section according to their
- 25 clarification.

- 1 Q. So would you accept subject to check that
- 2 neither of the changes that U S WEST Inc. or USWC were
- 3 made prior to the test year?
- 4 A. But I did make restating adjustments that
- 5 moved some lobbying expenses below the line in 1995
- 6 from some of our subsidiaries.
- 7 Q. Is that a yes or a no?
- 8 A. It's a yes in that we didn't make any
- 9 changes in our results of operations that were just
- 10 reported on our books, but I did make some restating
- 11 adjustments that corrected some of our expenses, and
- 12 those are in RSA No. 5A and 5B.
- 13 Q. Attached to the FCC order is a copy of
- 14 what's called lobbying cost audit summary of audit
- 15 findings. If you could turn to the third page of that
- 16 exhibit and there's a table on the page?
- 17 A. I see that.
- 18 O. And of the total the label on the table is
- 19 classified lobbying costs-total company. In the table
- 20 is the annual amount shown for U S WEST equal to \$2.5
- 21 million for each of the years shown in the table?
- 22 A. I see that. Just to give a reference to
- 23 what 2.5 million for U S WEST means on an intrastate
- 24 basis if you allocate 2.5 down you would be
- 25 approximately about approximately \$275,000.

- 1 Q. And the amount in the table there, you do
- 2 see the amount in the table?
- 3 A. I see the amount in the table of 2.5 but
- 4 that's on a total U S WEST basis and I just wanted to
- 5 give a perspective of what that would be on a
- 6 Washington intrastate basis.
- 7 MR. TRAUTMAN: I would move for admission
- 8 of Exhibit 186.
- 9 JUDGE WALLIS: 186 is received.
- 10 (Admitted Exhibit 186.)
- 11 Q. In your rebuttal testimony on page 65,
- 12 lines 18 to 19 you address the compensated absent
- 13 adjustment, and this is RSA 12?
- 14 A. I have that in front of me.
- 15 Q. Does your rebuttal testimony state, "a
- 16 liability for the estimated probable future event must
- 17 be accrued"?
- 18 A. Yes.
- 19 Q. Does this mean that an accrual is made
- 20 monthly in relation to the expense to distribute the
- 21 expense evenly throughout the year?
- 22 A. There is an accrual made on a monthly basis
- 23 but we also look at the liability periodically and
- 24 make sure that the liability on our balance sheet is
- 25 appropriate to cover what our current liability is, so

- 1 you will see true-ups throughout the year to that
- 2 liability on our balance sheet.
- 3 Q. If you could refer to what's been marked as
- 4 Exhibit 188, and this is just a one-page excerpt from
- 5 your deposition of July 5, 1995. According to this
- 6 deposition, the accrual for USWC is \$320,000 a month.
- 7 That's at lines 13 to 14?
- 8 A. Yes, I see that.
- 9 O. And is that true and accurate to the best
- 10 of your knowledge?
- 11 A. Yes. I don't have that particular document
- 12 in front of me right now, but that number looks
- 13 correct.
- MR. TRAUTMAN: Move for admission of
- 15 Exhibit 188.
- MR. VAN NOSTRAND: Your Honor, I'm not
- 17 quite sure how this document, the foundation has been
- 18 established as to what this excerpt relates to and how
- 19 it relates to this particular testimony. Reference to
- 20 an attachment A which we don't know what it is. I'm
- 21 not sure how just this one excerpt from the deposition
- 22 relates to Ms. Wright's testimony this morning.
- 23 JUDGE WALLIS: Is the witness's testimony
- 24 to this point sufficient?
- 25 MR. TRAUTMAN: If her testimony is that the

- 1 monthly accrual is \$320,000 then that would be
- 2 sufficient.
- JUDGE WALLIS: That was your testimony?
- 4 THE WITNESS: I obviously was looking at an
- 5 attachment A which I don't have in front of me. I do
- 6 know that the accrual level does change on an annual
- 7 basis.
- 8 Q. In reference to page 87 of the deposition
- 9 on lines 16 to 21 the question is, is this an
- 10 appropriate monthly accrual amount, and your answer
- 11 was, based on the liability that is determined through
- 12 certain assumptions this is the accrual that keeps our
- 13 liability on our balance sheet reflective of the actual
- 14 liability to the company. Would that be your --
- 15 A. Again, I don't have the rest of the
- 16 deposition and the one point that I made earlier is
- 17 that we have our accrual on a monthly basis but we
- 18 also have periodic true-ups to that accrual.
- 19 Q. So would that be your testimony today?
- 20 A. My testimony today is that we have an
- 21 average accrual we book on a monthly basis and then
- 22 periodically we do review the accrual level on our
- 23 balance sheet and adjust it accordingly.
- Q. Could you now refer to what's been
- 25 identified as Exhibit 187, and this is the company

- 1 response to staff data request 341. Do you have that?
- 2 A. Yes, I do.
- 3 Q. And although you are not listed as a
- 4 witness, would you be the appropriate witness for this
- 5 data request?
- 6 A. Yes.
- 7 Q. Does this data request refer to a
- 8 compensated absent true-up adjustment made in March of
- 9 1995 to decrease the compensated absent liability by
- 10 \$15,900,000?
- 11 A. Yes, it does.
- 12 Q. Does it further state -- does the response
- 13 further state, "the March entry was made after it was
- 14 determined that the reserve should be reduced as a
- 15 result of a change in the vacation policy for 1995.
- 16 In 1995 the policy is expected to revert back to the
- 17 regular policy." There's a sentence that I omitted in
- 18 the middle. Do you see that?
- 19 A. I do see that.
- 20 Q. Did you include this March of 1995 true-up
- 21 adjustment as a known and measurable proforma
- 22 adjustment?
- 23 A. No, I did not, and when I filed my direct
- 24 testimony in February that wasn't available to me, but
- 25 I did include true-ups in 1994 that were true-ups to

- 1 our liability, so, again, I felt that was a
- 2 representative period. Again, we have true-ups every
- 3 year and if you go further into the year I'm sure we
- 4 have other true-ups in 1995 which were not included.
- 5 MR. TRAUTMAN: I would move for the
- 6 admission of Exhibit 187.
- 7 MR. VAN NOSTRAND: No objection to 187.
- 8 JUDGE WALLIS: 187 is received.
- 9 (Admitted Exhibit 187.)
- 10 Q. On page 66 lines 17 through 20 of your
- 11 rebuttal testimony you state, "Ms. Erdahl chose not to
- 12 include any true-ups that were booked during the test
- 13 period but rather to consider only the ongoing accrual
- 14 that was made monthly during the test period." Is
- 15 that correct?
- 16 A. Yes.
- 17 Q. If you were to refer to Ms. Erdahl's
- 18 testimony at page 22, lines 3 through 8, subject to
- 19 check, would you agree that Ms. Erdahl is aware of the
- 20 monthly accrual level of the December 1993 true-up,
- 21 the October '94 true-up and the March of '95 true-up?
- 22 A. Yes, she's aware of those adjustments.
- Q. On page 6, lines 9 to 10 of your rebuttal
- 24 testimony you state, "I believe Ms. Erdahl attempts to
- 25 adjust for what she may believe is a defect in the

- 1 booked results." Is that correct?
- 2 A. Yes.
- 3 Q. By this statement do you mean that if the
- 4 adjustment is made it is automatically appropriate for
- 5 ratemaking?
- 6 A. No. The statement there is that we're on
- 7 accrual basis and we always do true-ups to our accrual
- 8 every year and we're trying to look at a
- 9 representative period here, and I included the
- 10 true-ups during the test period. We could have gone
- 11 through all of '95 and picked true-ups throughout the
- 12 whole year but I do think it's appropriate to conclude
- 13 the true-ups to your accrual to be more representative
- 14 of a test period.
- 15 Q. Wouldn't the March of 1995 adjustment be
- 16 representative of ongoing conditions?
- 17 A. Depends on how far you want to take it.
- 18 I'm sure there's other true-ups in 1995 that go the
- 19 opposite direction. Again, I did not include all
- 20 true-ups that were made in 1995 in my test period.
- 21 Q. On page 37 of your rebuttal testimony at
- 22 lines 9 to 17 you describe the merit awards. Is that
- 23 correct?
- 24 A. Yes.
- 25 Q. And on page 36 lines 16 to 18 you're asked,

- 1 "Does Ms. Erdahl address merit awards?" And answer
- 2 is, "No. Ms. Erdahl refers to merit awards when she
- 3 defines USWC team performance awards TPA."
- 4 A. Yes, I see that.
- 5 Q. Therefore are you stating that Ms. Erdahl
- 6 did not differentiate between team and merit awards?
- 7 A. That was my understanding.
- 8 Q. Would you now refer to what's been
- 9 identified as Exhibits 189 and 190. Are you the
- 10 appropriate witness for each of these exhibits?
- 11 A. I would refer any detailed questions on the
- 12 1994 management compensation plan to Paul Gobat who is
- 13 our witness in the compensation area.
- Q. Do these exhibits clearly distinguish
- 15 between team versus merit awards?
- 16 A. It's hard for me to tell. It says please
- 17 see the responses -- on Exhibit 189 says, "Please see
- 18 attachment A for policy statement regarding merit
- 19 awards." I don't have the whole management
- 20 compensation plan in front of me so I don't know all
- 21 of the distinctions that are made in the management
- 22 compensation plan, but I've read this before and team
- 23 is very different than our plan for merit awards.
- Q. So should I reserve any questions on these
- 25 exhibits for Mr. Gobat?

- 1 A. Unless they refer to some of our booked
- 2 numbers but as far as distinctions between the two and
- 3 the reasons for our compensation plan I would refer
- 4 those to Paul Gobat.
- 5 Q. Well, so back to the question, can you
- 6 answer whether these exhibits clearly distinguish
- 7 between team versus merit awards.
- 8 MR. VAN NOSTRAND: Objection, asked and
- 9 answered. She's already indicated the attachments to
- 10 which the responses refer are not attached so it's
- 11 hard to say what this response indicates as far as a
- 12 distinction between team and merit awards.
- 13 JUDGE WALLIS: I do believe she's already
- 14 answered the question.
- 15 MR. TRAUTMAN: I just want to know through
- 16 whom I should move the admission of exhibit. I will
- 17 move now for admission of exhibit.
- 18 JUDGE WALLIS: I think she referred answers
- 19 or questions on those to Mr. Gobat. Is that correct?
- THE WITNESS: Yes.
- 21 MR. TRAUTMAN: That's what I thought and
- 22 then she qualified it so I wasn't sure.
- 23 Q. On page 38 lines 19 through 21 of your
- 24 rebuttal testimony, you state, "Each component is
- 25 weighted, has a percentage of the total payout. The

- 1 payout is based on performance and can range from zero
- 2 percent to over 100 percent of that component's
- 3 percentage." Do you see that?
- 4 A. Yes.
- 5 Q. Is it true that team performance awards are
- 6 not paid out unless certain financial and service
- 7 goals are met?
- 8 A. There's many components to the team award,
- 9 and like I mentioned earlier, the 1993 team award was
- 10 composed of net income, CSM and business unit results,
- 11 and the business unit results can have -- it varies by
- 12 every business unit within the company. They don't
- 13 have to necessarily be financial in nature or service
- 14 oriented. In 1994 we did have specific measurements
- 15 for net income CSM. We did have quality indicators and
- 16 again we had the business unit results, but I do not
- 17 have the data in front of me that details all of the
- 18 components of the business unit results.
- 19 Q. So is that a yes or a no? The question
- 20 was, is it true that team performance awards are not
- 21 paid out unless certain financial and service goals
- 22 are met?
- 23 A. I don't have enough information to answer
- 24 yes or no because I don't know all of the component of
- 25 the business unit results.

- 1 Q. If the quality of service goals have not
- 2 been met, would this affect the financial situation of
- 3 the company?
- 4 A. Which quality indicators are you talking
- 5 about?
- 6 Q. The quality of service in general, not the
- 7 quality indicators.
- 8 A. Repeat the question then.
- 9 Q. If quality of service goals have not been
- 10 met, would this affect the financial situation of the
- 11 company?
- 12 MR. VAN NOSTRAND: Your Honor, I object to
- 13 the question as vague. I'm not sure what financial
- 14 situation the company --
- MR. TRAUTMAN: I will withdraw the
- 16 question.
- 17 Q. On page 41 of the rebuttal on lines 2 and
- 18 3, you discuss the payout for 1994. Is this in
- 19 reference to team performance awards only and not merit
- 20 awards?
- 21 A. You're on the bottom of page.
- Q. I'm on the top of page 41. I believe it's
- 23 the on page 41 and it would be lines 2 and 3 where you
- 24 refer to the actual average payout for 1994, that
- 25 language. Is this in reference to team performance

- 1 awards only and not merit awards?
- 2 A. Yes.
- 3 Q. And is it your testimony that approximately
- 4 76 percent out of the 100 percent accrued for
- 5 performance awards were paid out?
- 6 A. No, that's not stating that, because in my
- 7 team and merit award the restating adjustment I made
- 8 that we evaluated where we thought our team awards
- 9 would be and where our merit awards would be and we
- 10 made a true-up in December of 1994 knowing that we
- 11 wouldn't have a full payout, and I've included that
- 12 adjustment in the test period.
- 13 Q. Is that payout based on the table shown on
- 14 page 40 of your rebuttal testimony?
- 15 A. No. Table on page 40, as I state, is
- 16 purely an example of one business unit. It's a
- 17 sample, and again, there's many business units
- 18 throughout the company, so I was just giving an
- 19 example here of one business unit and what the payout
- 20 for that business unit was, and that particular
- 21 business unit overall had a 73 percent payout.
- 22 However, overall the company had a 76 percent payout
- 23 in 1994.
- 24 Q. So is the entire table on page 40 that
- 25 carries over to page 41 one business unit?

- 1 A. Yes.
- 2 Q. Including the net income piece?
- 3 A. I will assume that. I believe the 1994
- 4 performance award included 25 percent for all business
- 5 units on net income, but you can clarify that with
- 6 Paul Gobat but that's my understanding.
- 7 Q. Well, the table is in your rebuttal
- 8 testimony but you're not aware of whether --
- 9 A. Right -- well, the U S WEST net income is
- 10 part of the team award for all business units.
- 11 Q. Does the table indicate that the USWC
- 12 customer service measures target goals were short
- 13 under the percent achievement?
- 14 A. The U S WEST C CSM or the U S WEST quality
- 15 indicators.
- 16 Q. No, customer service measure, CSM?
- 17 A. Yes.
- 18 O. And does it also show under U S WEST
- 19 quality indicators that the target amount relating to
- 20 repair and design services missed was short?
- 21 A. Yes.
- 22 Q. And does it also show under USWC quality
- 23 indicators that the target amount relating to install
- 24 and design services missed was short?
- 25 A. Yes. Again, this is for a particular

- 1 market unit for their particular measurement.
- 2 Q. Turning to page 46 lines 20 to 21 of your
- 3 rebuttal testimony, do you not state that objectives
- 4 -- the performance objectives were not met and
- 5 therefore the employees were not compensated and the
- 6 expense was not accrued?
- 7 A. Can you refer me to what line on page 21?
- 8 Q. No. It's page 46?
- 9 A. Oh, I'm sorry. Lines 20 to 21. Yes. What
- 10 I was referring to there is that we reevaluated what
- 11 we thought our team award would be at the end of 1994,
- 12 and I made a true-up in my -- if you want to look at
- 13 my RSA No. 13 I trued up revenue requirement by 2.7
- 14 million from the test period, and that's a reduction
- 15 in revenue requirement for our true-ups to team and
- 16 merit awards in -- well, that was just, yeah, team and
- 17 merit awards in December '94.
- 18 Q. Turning to page 77 of your rebuttal
- 19 testimony at lines 15 to 16 and there you discuss RSA
- 20 14 the benefits expense adjustment?
- 21 A. Yes.
- Q. And on lines 10 to 12 you state, "staff
- 23 witness Ms. Erdahl asserts a test year capitalization
- 24 of wages is lower than in the prior four years," is
- 25 that correct?

- 1 A. Yes.
- Q. And on lines 15 and 16 you state, "using a
- 3 different capitalization rate would not remove what
- 4 was actually booked." Is that correct?
- 5 A. That's correct.
- 6 Q. Do you agree that the sum of the amount
- 7 expensed and the amount capitalized is equal to the
- 8 actual cost paid?
- 9 A. Well, if we're accruing for benefit
- 10 expense, a portion of that benefit expense is
- 11 capitalized and the total between the capital expense
- 12 would be the total accruing, yes.
- 13 Q. And do you agree that if the amount of
- 14 benefit actually booked that is capitalized changes
- 15 that then the amount of expense will change?
- 16 A. Yes.
- 17 Q. Turning to page 62, lines 9 to 11 of your
- 18 rebuttal testimony there you address that staff used
- 19 the two-year average for overtime and a four-year
- 20 average for capitalization percentage. Is that
- 21 correct?
- 22 A. Yes.
- 23 Q. Did the company provide staff with the
- 24 percentages for capitalized wages over the past four
- 25 years?

- 1 A. Yes, we did.
- 2 Q. Turning to what's been marked as Exhibit
- 3 192-C, it's a confidential exhibit. And this includes
- 4 wages and salaries for the year 1992, and it refers to
- 5 a response to public counsel DR No. 131 for 1993,
- 6 1994 and 1995; is that correct?
- 7 A. Well, I have -- 192 has WT 01-331, PC 01,
- 8 so you have two in that. Yes, it has PC 131 attached.
- 9 Q. Do these reports give the detail of the
- 10 component of wages and salaries such as overtime paid
- 11 absence team awards merit awards and capitalized
- 12 salaries?
- 13 A. Yes.
- Q. From the information included in response
- 15 to this data request, could one calculate the
- 16 percentage change in overtime for the last two years?
- 17 A. Yes.
- 18 Q. Could one calculate the percentage change
- 19 for the last four years for overtime?
- 20 A. Not from these particular worksheets.
- 21 Q. Is the increase in overtime expense
- 22 incurred by USWC in part due to the restructure
- 23 efforts taken on by the company?
- 24 MR. VAN NOSTRAND: Objection, asked and
- 25 answered.

- 1 A. Again, I would just like to make the
- 2 statement that I have looked at overtime
- 3 capitalization for the year 1995, and we are -- on
- 4 capitalization we have not changed from '94, '95 and
- 5 our overtime continues to be at a much higher level
- 6 than is used by the staff.
- 7 Q. I'm not sure to what question that
- 8 responded. Page 63, lines 14 to 16 of your testimony
- 9 you state that management deploys employee time where
- 10 they feel it will best meet the needs of the business
- 11 and their customers; is that correct?
- 12 A. Yes.
- 13 Q. If capitalized wages are higher in one year
- 14 versus lower in another year due to certain
- 15 circumstances, would the use of a higher
- 16 capitalization percentage decrease the level of
- 17 expenses on the books?
- 18 A. Yes.
- 19 MR. VAN NOSTRAND: Your Honor, I object. I
- 20 believe this question has been asked and answered as
- 21 well.
- MR. TRAUTMAN: It was with respect to a
- 23 different calculation.
- A. Well, again, I make the statement, if you
- 25 increase your capitalization rate you decrease your

- 1 expense but, again, I want to reiterate that our
- 2 '95 capitalization rate is the same as our
- 3 capitalization rate used in the test period, so going
- 4 back four years I still do not think is appropriate to
- 5 use an average capitalization rate of a previous four
- 6 years.
- 7 Q. And the answer was yes to the question?
- 8 A. Yes.
- 9 Q. On page 97 of your testimony you address
- 10 the material resource group. Is that the same as the
- 11 marketing resource group referred to as staff
- 12 adjustment No. 4?
- 13 A. You're on what page again?
- 14 Q. 97 of your rebuttal testimony.
- 15 A. Yes.
- 16 Q. Would you accept subject to check that the
- 17 company has not filed a petition since December 1991
- 18 with the Commission requesting authorization to
- 19 implement a change in the accounting procedure
- 20 accounting for this adjustment?
- 21 A. I don't have all the dates in front of me
- 22 but I do know that part 32 was approved by this
- 23 Commission when we revised it in 1987, which included,
- 24 I believe, this part 32.27 D.
- 25 Q. Again, would you accept subject to check

- 1 that the company has not filed a petition since
- 2 December 1991 with the Commission requesting
- 3 authorization to implement a change in the accounting
- 4 procedure for marketing resource group?
- 5 A. For the marketing resource group. Again, I
- 6 would refer this question to Doug McDonald because I
- 7 do not file the contracts between U S WEST C and MRG
- 8 and he would be more knowledgeable on that subject.
- 9 Q. On page 99 at line 16 to 18 of your
- 10 testimony you state, "The company should not be
- 11 penalized for following FCC part 32 accounting which
- 12 has been approved by the Commission." Is that correct?
- 13 A. Which lines are you referring to?
- 14 Q. The last three lines of page 99, lines 16
- 15 through 18?
- 16 A. I see that, yes.
- 17 Q. Would you agree subject to check that the
- 18 WAC 480-120-031 -- that's the accounting rule --
- 19 states that the accounting rules for book and
- 20 recording purposes do not dictate intrastate
- 21 ratemaking?
- 22 A. Yes. I know there's a WAC that states
- 23 that. I don't know the specific one but I agree with
- 24 you subject to check.
- 25 Q. Going back to two questions I asked

- 1 previously. I'm not sure you answered. One was what
- 2 team and merit awards were paid out in 1994? I
- 3 believe you answered for 1993.
- 4 A. I believe that was provided to you in WUT
- 5 359.
- 6 O. I believe I asked whether the overtime in
- 7 1994 was caused in part by restructuring. Would 1995
- 8 also be affected by restructuring?
- 9 A. Again, I'm not knowledgeable about the
- 10 relationship between overtime and restructuring.
- JUDGE WALLIS: Mr. Trautman, I do think
- 12 she's answered that several times. Let's be off the
- 13 record for just a moment for scheduling discussion.
- 14 (Recess.)
- 15 JUDGE WALLIS: Let's be back on the record,
- 16 please. In a scheduling discussion it's been
- 17 determined that we will continue this evening until
- 18 Mr. Trautman finishes with his examination. Then
- 19 we'll break off and we'll pick up at 10:00 tomorrow
- 20 morning. Mr. Trautman.
- 21 MR. TRAUTMAN: I don't recall if I moved
- 22 for admission of Exhibit 192 C. If I did not I would
- 23 move now.
- 24 JUDGE WALLIS: I don't believe you have.
- 25 There being no objection Exhibit 192 C is received.

- 1 (Admitted Exhibit 192 C.)
- Q. Referring to your exhibit MJW-1, on line 5
- 3 you indicate that the total book revenues for the 12
- 4 months ending October 31, 1994 for Washington
- 5 intrastate is approximately \$983 million; is that
- 6 correct?
- 7 A. This is on page 2?
- 8 Q. I believe so. Yes, on page 2?
- 9 A. Yes.
- 10 Q. And is this intrastate revenue stated on
- 11 the same basis as the intrastate revenue subject to
- 12 the regulatory fee?
- 13 A. I believe some of the miscellaneous items
- 14 are not included in the regulatory fee.
- 15 Q. Are you aware of the Commission's policy
- 16 for setting the regulatory fee as explained in RCW
- 17 80.24.101?
- 18 A. I know it generally. I don't know right
- 19 now. Unless you put it in front of me I wouldn't have
- 20 all the details of how to do that calculation.
- 21 Q. If you could refer now to what's been
- 22 marked as Exhibit 195, and that actually has two
- 23 pieces. One is a worksheet showing the accrued and
- 24 paid regulatory fees. And the second one is a copy of
- 25 the notification letter sent to all regulated utility

- 1 companies in Washington regarding RCW 80.24.101?
- 2 A. I have that in front of me.
- 3 Q. And according to the rule as explained in
- 4 the letter the regulatory fee is computed by taking
- 5 the first \$50,000 of total intrastate revenue?
- 6 A. Operating revenues.
- 7 Q. Intrastate operating revenues, multiplying
- 8 that by .1 percent and multiplying the remainder by .2
- 9 percent. Do you agree that there is the formula to be
- 10 used to calculate the regulatory fee?
- 11 A. It's my understanding that we've been
- 12 calculating this fee for years and years and we've
- 13 agreed with staff on how it should be calculated. I
- 14 don't think it's calculated on total operating
- 15 revenues. I do believe we make an adjustment to the
- 16 miscellaneous revenues. We include the just
- 17 intrastate operating revenues that are -- well, again,
- 18 I don't have the formula in front of me but I do
- 19 believe we exclude some of the miscellaneous revenues.
- 20 Q. If the formula were applied to the test
- 21 year intrastate revenues of \$983 million, which is in
- 22 your exhibit, would you agree that the total fee would
- 23 be approximately \$1.9 million for the test period?
- 24 Would you agree subject to check?
- 25 A. Yes.

- 1 Q. And would you agree subject to check that
- 2 the company's test year regulatory fees showed
- 3 \$321,000 in November and December of 1993 and
- 4 approximately \$2.2 million from January to October
- 5 1994 for a total of approximately \$2.2 million. Would
- 6 you accept that subject to check?
- 7 A. Yes.
- 8 MR. VAN NOSTRAND: If I could clarify where
- 9 it is this would be checked.
- 10 MR. TRAUTMAN: It could be checked on page
- 11 103 of her deposition starting at line 16.
- 12 A. Is there an exhibit that's referred to?
- 13 Q. I don't have that but you would accept
- 14 it subject to check?
- 15 A. Yeah.
- 16 Q. And in your rebuttal testimony on page 84
- 17 you mention an adjustment to the 1994 fee that would
- 18 reduce the regulatory fee by \$100,150.
- 19 A. Would you refer me to the page again?
- 20 Q. Page 84. And it's on lines 7 and 8. There
- 21 you mention an adjustment to the 1994 fee that would
- 22 reduce the regulatory fee by \$100,150?
- 23 A. Yes, I see that. And again that states that
- 24 the company had included an entire true-up in its test
- 25 period results and it should have only removed

- 1 ten-twelfths.
- 2 Q. Can you explain why the adjustments you
- 3 actually made, and this is in OOP No. 9, was only
- 4 approximately \$73,000?
- 5 A. Well, I'm going to have to look up the
- 6 detail. And this is out of period.
- 7 Q. Adjustment No. 9?
- 8 A. OOP No. 9. Just reviewing this we had
- 9 included the whole true-up in our test period, and so
- 10 the whole amount was buried in there, and so what I
- 11 did is only ten-twelfths of the true-up should have
- 12 been included, so the value that I am correcting, I
- 13 believe, is the two months value of \$73,000.
- Q. So would it be accurate that the 12 month
- 15 amount would be approximately \$120,000 and that the
- 16 \$100,150 amount represents the 10 month portion?
- 17 A. Well, again just straight looking at my
- 18 numbers, if we're making an adjustment for \$73,000
- 19 that's worth -- that's a value. We're taking out two
- 20 months of the true-up. Those numbers don't connect
- 21 for me.
- Q. Did the 73,000 come from applying the
- 23 intrastate percentage to the \$100,000?
- 24 A. The regulatory fee is based on our
- 25 intrastate revenues. Let me take that back. It's

- 1 based on gross intrastate operating revenues.
- 2 Q. So is this appropriate when the regulatory
- 3 fee is only based on intrastate revenues? Wouldn't
- 4 the entire adjustment supply to the intrastate
- 5 results?
- 6 A. No. We had a true-up for all of 1990.
- 7 This was a true-up for 1993 and 1994. Let me read
- 8 this because I guess it's getting late here and I am
- 9 not focusing in. It says, "the company included the
- 10 entire true-up in its test period results. However,
- 11 ten-twelfths of the true-up should be removed as an out
- 12 of period adjustment," because that applies to the
- 13 first ten months of 1993 and we should have only
- 14 adjusted for two months, for November and December of
- 15 1993.
- 16 Q. Did you adjust the 1994 accruals for the
- 17 true-ups made in 1995?
- 18 A. I think this gets back to our whole
- 19 discussion on accrual basis accounting.
- Q. Is it a yes or no first?
- 21 A. No.
- 22 Q. The regulatory fee that you would recommend
- 23 based on the numbers that you agreed to subject to
- 24 check I believe is \$2.2 million less the \$73,000
- 25 adjustment in your rebuttal testimony for a total fee

- 1 of approximately \$2.168 million; is that correct?
- 2 A. I don't have the regulatory fee embedded in
- 3 my test period in front of me. You can probably --
- 4 you probably stated it earlier.
- 5 Q. Would you accept it subject to check?
- 6 A. Yes.
- 7 Q. And this would be the amount that you would
- 8 state would be used as the company's test year
- 9 regulatory fee for ratemaking purposes?
- 10 A. Those were the accruals on our books.
- 11 Q. So that would be yes?
- 12 A. Yes.
- 13 Q. If you were asked to calculate what
- 14 revenues produced the regulatory fee of approximately
- 15 \$2.16 million that the company is including in the
- 16 revenue requirement, would the answer be a higher or
- 17 lower revenue number than the revenues used to
- 18 calculate the company's revenue deficiency?
- 19 A. Repeat the question again.
- 20 Q. If you were to calculate which revenues
- 21 produced the regulatory fee of approximately \$2.16
- 22 million that the company is including in the revenue
- 23 requirement, would the answer be a higher or letter
- 24 revenue number than the revenues that are used to
- 25 calculate the company's revenue deficiency.

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1 Α. I believe it would be higher revenues. 2 again --3 In referring to the previous questions Q. about the \$100,150, do you have OOP No. 9 worksheet 3? 5 Α. No, not in front of me. Is it an exhibit? No, it is not. I just refer to that 6 Q. because I believed it would provide a check where you could check the results of the --9 Again, we're disputing a very small amount of money here and I think what it gets back down to is 10 11 what is your representative period you're looking at. 12 I was putting into the test period results the amount 13 of the accruals that were on our books. 14 MR. TRAUTMAN: I have no further questions. 15 JUDGE WALLIS: Very well. Let's be in 16 recess until 10:00 tomorrow morning in this room. 17 (Hearing adjourned at 5:50 p.m.) 18 19 20 21 22