

**BEFORE THE WASHINGTON  
UTILITIES & TRANSPORTATION COMMISSION**

WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION,

COMPLAINANT

V.

CASCADE NATURAL GAS CORPORATION,

RESPONDENT

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DOCKETS UG-190210

SARAH E. LAYCOCK ON BEHALF OF PUBLIC COUNSEL

**EXHIBIT JT-3**

Qualifications of Sarah E. Laycock on Behalf of Public Counsel

September 20, 2019

1 **Q. Ms. Laycock, please provide information pertaining to your educational background**  
2 **and professional experience.**

3 A. My name is Sarah Laycock, and I am employed as a Regulatory Analyst with Public  
4 Counsel Unit of the Washington State Office of the Attorney General (Public Counsel).  
5 Public Counsel is a statutory party to proceedings before the Washington Utilities and  
6 Transportation Commission (Commission) under RCW 80.01.100, RCW 80.04.510, and  
7 RCW 81.04.500.

8 I earned a B.A. in English Literature from Sewanee: The University of the South,  
9 as well as a Master of International Relations from Webster University. Currently, I am  
10 pursuing a J.D. at Seattle University School of Law. Additionally, I completed The  
11 Basics Practical Regulatory Training for the Electric Industry in May 2018 through the  
12 Center for Public Utilities at New Mexico State University, and completed the Public  
13 Utilities Reports Guide Principles of Public Utilities Operations and Management course  
14 in May 2018.

15 My current employment as a Regulatory Analyst with Public Counsel began in  
16 November 2017. Since joining the Attorney General's Office, I have worked on a variety  
17 of energy and telecommunications matters, including Cascade's 2017 General Rate Case  
18 (UG-170929), the CenturyLink Line Extension Complaint (UT-171082), the Avista/Hydro  
19 One Merger (U-170970), Pacific Power's EV Pilot Program (UE-180757), the Community  
20 Solar Rulemaking (UE-171033), the PSE Macquarie Transaction (U-180680), and  
21 Northwest Natural 2018 GRC (UG-181053). Additionally, I have worked on energy  
22 conservation, and integrated resource planning issues. In particular, I participate in the  
23 conservation advisory group for Pacific Power, the Pacific Power IRP, and the Statewide  
24 Advisory Group (SWAG).