Washington State

Amtrak *Cascade*s Cross Modal Analysis Technical Report

VOLUME 6





Prepared by the Freight Systems Division Washington State Department of Transportation

February 2006

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Prepared for the

Washington State Department of Transportation

Ву

Berk & Associates, Inc.

in association with

The Resource Group Consultants, Inc. Transit Safety Management, Inc. HDR Engineering, Inc. AECOM Consult, Inc.

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In 1998, the Washington State Department of Transportation (WSDOT) published a report entitled *Economic Analysis for the Intercity Passenger Rail Program for Washington State: 1998-2020.* The report included a cross-modal analysis that compared the different types (modes) of intercity transportation systems and the monetary and societal costs (impacts) of providing each. The transportation modes that were compared were airline travel, automobile travel, and travel by intercity passenger rail. As part of WSDOT's update to its twenty year plan for Amtrak Cascades service in Washington, the cost comparisons between these three modes were recalculated in 2004.

The cross-modal analysis update includes the following elements:

- New passenger rail costs for operations and capital improvements and new ridership projections.
- Updated cost and travel data for highway and air transportation in the Vancouver, BC to Seattle, WA to Portland, OR corridor.
- A literature search to review and validate assumptions regarding indirect and external costs by mode.

Reference materials used for this analysis are presented in **Appendix A**. Supporting calculations performed as part of this analysis are located in the **Appendix B**.

What makes a cross-modal comparison so difficult?

Overcoming the many substantial differences among rail, highway and air travel is a significant challenge. The most substantial areas of difference include travel markets served, service delivery, the sources of funding, and market maturity.

Travel Markets Served

Each mode serves different travel markets.

- Commercial airlines serve an intercity function linking larger urban areas.
- Highways serve a number of markets, with most of the demand coming from regional and commuter trips.
- Passenger rail serves intercity demand, including linking the larger urban areas as well as smaller urban areas not served directly by air service and potentially meeting the demand for some regional and even commuter trips.

Service Delivery

The way in which service is provided also varies significantly among the modes.

- Air service is provided by a combination of private for-profit commercial air carriers and public entities responsible for terminal development and operation.
- Highway trips combine the "free" use of public facilities with privately owned and operated vehicles.
- Passenger rail service is generally provided by public or not-for-profit entities, using privately-owned railroad tracks built primarily for handling freight.

Source of Funding

The mechanisms and responsibility for paying for the cost of service also varies widely.

- In general, commercial air service is fully supported by users through air fares and airport charges, though significant federal funds have been expended on facilities and the air traffic control system.
- Highway use is also generally supported by user charges including federal and state gas taxes, motor vehicle excise tax (MVET), license fees, and private funding of auto operation, although general tax funds have also been targeted to support this mode, such as the property tax road levy used for county arterials.
- Passenger rail is partially supported by user charges and usually requires the use of general or transportation tax revenues for operating and capital support. In some cases user charges are sufficient to meet operating cost requirements, but seldom adequate to pay the cost of capital. This has been the principal barrier to the re-development of a private passenger rail industry.

Maturity of the Market

The markets for highway use and air travel are both mature markets and involve well-established transportation choices in the minds of the general public. In contrast, passenger rail in the Pacific Northwest has only recently been restarted as a viable intercity mode and, to a large extent, the general public is in the process of rediscovering train travel when making intercity transportation choices. To date, passenger rail service has been in many ways analogous to a new product entering a competitive market and as such is in the process of building its market share.

General Approach to the Analysis

When asked to consider the full costs of transportation, most people would readily identify both the private and public expenditures that support each travel mode.¹ Far fewer individuals would consider the important role that travel time² and external costs³ have in determining overall costs. Because these latter elements do not require direct out-of-pocket expenditures by either private or public groups, they are frequently overlooked. However, the hours dedicated to travel represent time lost for either work or leisure, and the external costs associated with air pollution, noise impacts, and accident losses are important policy considerations that should not be ignored.

What does this analysis measure?

The analysis takes the out-of-pocket expenditures of operations together with the less obvious costs associated with intercity travel, and groups them into three areas. The analysis identifies the three distinct cost components as:

- direct operating costs;
- cost associated with travel time; and
- the cost of externalities.

These elements focus on the direct and indirect annual costs of intercity travel by mode. The final step of the analysis is to add in the capital costs that support the operation of each of the modes.⁴

¹Such expenditures often include the costs associated with maintaining and operating the facility, often referred to as operational costs.

²*Travel time simply refers to the amount of time it takes to get to your destination.*

³External costs refer to the elements of your trip that aren't "out-of-pocket" expenses. These are often invisible expenses usually associated with the human environment, such as the impact to our air and water quality as a result of emissions and run-off from our transportation systems.

⁴The approach of separating capital and operating costs will allow for a direct comparison among the modes without the potentially distorting effects of the current capital costs. As passenger rail service is currently a relatively minor element in the intercity travel market, there is substantial investment required to bring it into a competitive position in terms of service frequency and travel time. The other two modes are well established and require less infusion of capital.

How do we compare the different modes?

After identifying the elements that will be compared, it is next necessary to identify a measurement that can be used for all modes. Since each mode relies on a different form of travel – highway travel consists of using personal cars and either driving alone or with passengers; airplanes travel in the air and can carry as many as hundreds of passengers; and trains travel on tracks and also carry hundreds of passengers – finding a uniform measurement is critical.

Exhibit 1-1 Calculating Passenger Miles

Rail

<u>Current/Projected Annual Miles Traveled</u> Existing/Projected Ridership Source: Amtrak Cascades Ridership and Revenue Forecasts Technical Paper, 2004

Automobile

Current/Projected Vehicle Miles Traveled * Average Vehicle Occupancy (1.4 persons per Vehicle) *Source: WSDOT, 2001*

Air

Current/Projected Trips Between Each City Pair * Distance Between City Pairs Source: FAA Enplanement Projections, 2003

Economists and transportation planners have agreed that in

order to put different modes on "an even playing field", a common measurement of utilization is needed. A passenger mile is determined by taking the total number of passengers (in the plane, train, or in a car) and multiplying that number by the total number of miles traveled. That number of total passenger miles is used to calculate cost per passenger mile – the total component cost (i.e. yearly airport operational costs) is then divided by the yearly total passenger miles. **Exhibit 1-1** highlights the process and data sources for developing passenger miles.

The analysis is presented in "step-wise" fashion that highlights how each of the components affects the relative advantages of each mode.⁵ After focusing first on the direct costs associated with out-of-pocket expenses, the analysis proceeds to incorporate the costs associated with travel time, and then adds the external costs estimated for each mode. The final outcome of the analysis is a comparison of all three components among the three modes of intercity travel.

⁵It is important to note that the analysis is based on the estimated use of the facilities and not on the basis of the facility's total capacity. This is due to the fact that each mode serves different markets and capacity can be defined differently for each mode. Though it could be argued that the availability of unused capacity has some value, it is not likely to be equivalent to the value of meeting actual travel demands.

For this analysis, direct operating costs are defined to include the expenses required to cover the variable costs of travel and the regular maintenance of all facilities associated with each travel mode. Excluded from this component of costs are all capital expenses associated with building or expanding the infrastructure needed for each mode. Below, the operating costs for each mode are first reviewed separately and then included in a general cross-modal comparison.

Assumptions

This component of total costs is designed to reflect the direct operational and maintenance costs that are associated with each mode of transportation. These are largely costs incurred directly by the user, but also include expenditures for the operation and maintenance of required facilities, both public and private. These costs are sometimes paid directly by the user, but are frequently supported by government subsidies. For example, for rail travel the estimate of direct operational costs includes all required operations and maintenance expenses, not just the portion that is covered by passenger fares. In addition, the costs associated with the preservation and maintenance of Interstate 5, Interstate 405, Interstate 205, State Route 512, and State Route 167 are a component of the direct operating costs for the auto mode of travel. Other operational costs such as insurance, vehicle, maintenance, fuel, etc. are totaled and apportioned on a per passenger mile basis.

Data Collection

A review of the existing literature provides supporting documentation for some of the less quantifiable cost elements, which, when combined with local mode-specific cost data, provides enough material to establish reasonable upper and lower bounds for each of these components of cost. Specific sources of information can be found in the Bibliography located at the end of this report.

Highway Direct Operating Costs

The analysis of highway travel costs has three major elements:

- The expenses associated with maintaining existing facilities (roadways);
- The cost of vehicle ownership and operation; and
- The costs of parking.

Facility Maintenance Costs

The analysis of highway maintenance costs is based on data for the portion of the Interstate 5 corridor that is located in the state of Washington. This includes Interstate 405, Interstate 205, State Route 512, and State Route 167. The data are taken from the recently completed *Washington State System Plan* and cover the period 2003-2022. Maintenance costs include all expenses associated with pavement preservation and general highway upkeep. The *Highway System Plan* presents maintenance and preservation costs in Statewide totals (\$9.04 billion in 2001 dollars). The I-5 corridor's share of lane-miles and average daily traffic suggests corridor maintenance and preservation costs of \$1.42 billion.

To facilitate analysis of costs on a year-by-year basis, these costs were spread evenly over the twenty year period and escalated to current dollars. The cost of new and rehabilitated facilities is discussed later in the capital investment section.

Passenger miles were then calculated based on the projected number of vehicle miles that will be traveled along the I-5 corridor during the years 2003-2023. Estimates of total vehicle miles were converted to total passenger miles using WSDOT's assumption that occupancy averages 1.4 persons per vehicle for intercity travel along the corridor. Costs per passenger mile were then calculated by dividing the annual cost by passenger miles for each year in the study horizon.

Vehicle Ownership Costs

The costs of vehicle ownership were taken from the American Automobile Association's (AAA) 2003 publication "Your Driving Costs". The AAA analysis estimates the fully burdened cost of owning and operating several different types of vehicles. Based on an assumption that the automobiles are driven 15,000 miles per year and replaced on a four to six year/60,000 mile cycle, estimates are provided for the costs of fuel, oil, maintenance, tires, insurance, license/registration and capital depreciation. License and registration fees are not included as part of vehicle ownership costs for this study. These funds feed into public investments in roadways, reflected in highway maintenance and expansion expenditures.

For cars driven 15,000 miles per year, these costs range from \$0.445 to \$0.594 per vehicle mile. The lower end of this cost range corresponds to the cost of operating a compact Chevrolet Cavalier, while the upper end reflects ownership costs for luxury sedans and sport utility vehicles.

Of course, a significant number of car-owners hold their vehicle for more than four years, and the operating cost for these cars could differ from the range noted above. As a car ages, deprecation and insurance costs decline, but repair and maintenance costs tend to increase. To develop operating cost estimates for older cars would require detailed information about how repair costs change through time, how depreciation affects older cars, and how insurance premiums are adjusted as a car grows older.

Data on these elements of operating costs are not readily available and it was not possible to develop specific cost estimates for older cars. However, the limited information that was found on the subject, suggests that overall operating costs do not decrease significantly through time.

In a study completed by U.S. Fleet leasing, the average annual repair costs associated with operating a vehicle beyond 60,000 miles exceeded thirty-five cents per mile. Comparing this figure with the AAA costs which emphasize newer cars suggests that operations costs for older cars may not differ significantly from newer costs, and that the range of costs developed for AAA may be generally representative of average ownership costs for the overall fleet.

The increased popularity of sport utility vehicles and light trucks led to a weighted average for operating costs using data from the U.S. Department of Transportation, 2001 National Household Travel Survey. According to this study, approximately fifty-five percent of the vehicle registrations in the West are automobiles, nineteen percent are pickups, thirteen percent are sports utility vehicles (SUVs), eight percent are vans and five percent are listed as other, including other trucks, motorcycles and recreational vehicles (RVs). Thus a composite cost was developed using fifty-five percent of the average AAA car costs plus forty-four percent of the average AAA costs for SUVs and minivans. The result is an assumed fleet average of \$0.522 per vehicle mile which is escalated at the rate of inflation suggested by the 1997 and 2003 AAA studies (2.7 percent). Note that car costs have been growing at a rate faster than inflation in recent years (1.7 percent during the same period). This average cost per vehicle mile was converted into a cost per passenger mile using an estimate of average vehicle occupancy and added to the cost for facility maintenance.

Parking Costs

While frequently ignored because it does not always represent an out-ofpocket expense for drivers, parking is an important component of total transportation costs. Even if drivers do not pay directly, parking lots are available because employers and commercial businesses cover the costs associated with land acquisition, paving, maintenance and security. Estimates from the Puget Sound Regional Council (PSRC) suggest that within the overall Puget Sound region the cost of parking is approximately one billion dollars per year, or approximately four cents in 1995 dollars (6.8 cents in 2003 dollars) per passenger mile based on total annual travel in the area. Including residential parking costs, the figure increases to six cents in 1995 dollars (10.7 cents in 2003 dollars).

The PSRC's focus on the Puget Sound Region and its urban/suburban characteristics might lead one to conclude that this figure might be unrealistically high to be applied to all travel throughout the I-5/I-405 corridor. However, the underlying assumption in the PSRC analysis is based on one additional parking space per vehicle and excludes the cost of providing residential parking. As a result, using this figure to extrapolate to the intercity corridor offers a reasonable estimate of a cost element that is very difficult to quantify.

Previous studies have suggested that costs could range from between two and eight cents per passenger mile, so this represents a conservative estimate of parking costs. For the purposes of this analysis, both high and low scenarios began with the PSRC parking cost. The high estimate then added in residential costs, which were not incorporated into the low cost. The parking costs were then added to operating costs for a total direct cost per passenger mile.

Air Travel Direct Operating Costs

The operating costs of commercial air travel are broken into two major components:

- The costs of operations and maintenance for the airport facilities; and
- The cost of providing the airline service between city-pairs in the PNWRC.

Separating costs into these components made it possible to identify both the private-sector costs associated with airline operations and the public-sector costs required for airport operations. The city-pairs selected for this analysis were: Seattle, WA to Vancouver, BC; Seattle, WA to Portland, OR; Seattle, WA to Bellingham, WA; and Vancouver, BC to Portland, OR.

Operations and Maintenance for Airport Facilities

Total airport terminal costs are based on estimates of airport revenues generated by the activities serving the air passenger market, such as parking fees and concession revenues. Since airports recover costs through user charges, including a portion of the cost of capital, it is assumed that airport revenues will be equal to the fully-allocated cost of providing airport facilities and services. Revenues that are not based on passenger activity, such as rental income from cargo operations, are excluded from the calculation of the passenger cost base.

The passenger cost base is then split into annual operating and capital components by subtracting debt service and cash-financed capital items for each of the airports. The remaining passenger-related operating costs are then divided by the projected number of enplaned passengers to arrive at an annual estimate of operating costs per enplanement.

Airports have invested heavily in enhanced security following the events of September 11, affecting both operations and capital budgets. This report does not delineate these costs, which are captured in airport budgets and capital plans and in higher airline fares. To help fund the Transportation Security Administration and other federal security measures, the federal government imposed a security fee on December 31, 2001 which increased ticket prices by \$2.50 per leg, with a maximum fee of \$5.00 per one way ticket and \$10.00 per roundtrip ticket. The fee was temporarily lifted as part of the \$3.1 billion relief package for the airline industry, allowing the airlines to pocket the amount of the fee instead of lowering fares. The fee was reinstated on October 1 2003, and is designed to cover increased federal costs of airport security.

Sea-Tac International Airport

Sea-Tac Airport revenues are taken from the Port of Seattle 2002 Annual Report. Projections are based on the airport's capital improvement plan.¹ Operating costs include only the costs of operating the expanded facilities.

Vancouver International Airport

Airport costs for Vancouver International Airport were based on the current annual report and projections of future growth in enplaned passengers. Revenues and operating costs are projected to grow at an annual rate of seven percent, derived from historic financial statements. Airport improvement fees are not adjusted for inflation; this portion of revenues increases at the rate of projected passenger growth.

Portland International Airport

Portland International Airport cost projections were provided by the Port's Finance Department. Cost, revenue and enplanement projections were available through the year 2024.

¹Port of Seattle, 2003

Bellingham International Airport

Due to insufficient data regarding airport costs in Bellingham, the terminal cost element was estimated using the average of the other airports in the corridor. While this approach is not ideal, it does allow for a full comparison of all the major air travel markets.

Cost of Providing Airline Service

The city-to-city airline service (travel) cost is assumed to be equal to the commercial airline airfare. These fares should reflect each airline's operating costs such as the expenses associated with staffing, fuel, food, maintenance, and security, and will also include the cost of capital and airline profit.

Selecting the correct airfare for use in the analysis poses a challenge since the mix of airfares on any particular flight or within a particular corridor is proprietary data that airlines will generally not share for competitive reasons. In addition, these variables are constantly in flux as a result of a number of factors including demand for travel and competition on particular routes. As a result, while airlines would like to achieve certain profitability goals for each route, the reality is that they attempt to optimize profitability throughout the system, balancing equipment utilization, market-share and profitability goals.

To estimate a reasonable average fare for each of the city-pairs in the corridor, a survey of current fares was conducted. A simple weighted-average for each flight was developed based on the following assumptions:

- Business travelers will book at least three days in advance, but will not travel with a Saturday stayover.
- Leisure travelers will book at least three days in advance and will travel with a Saturday stayover.
- The average fare for the flight is based on the estimated split among business and leisure travel and the respective fares for each.

Escalation of airfares is assumed to occur at three percent per year, which implies that competition in the commercial airline industry will result in continued emphasis on low to average fare levels. To avoid double counting, the revenues and fees charged to airlines for the use of airport facilities are subtracted from the reported airfares. These are accounted for in the estimate of airport facility costs and are not be included in this part of the analysis.

Using airfares as a measure of city-to-city travel costs may overstate operating costs, and understate capital costs, because it treats the costs associated with aircraft as an operational rather than a capital expense for the airlines. However, this approach is consistent with our assumption that private vehicle ownership costs should be considered a portion of operating costs for highway travel.

Total Costs per Passenger Mile

As described above, total city-to-city travel costs are made up of two components:

- The airport costs at either end of the trip; and
- The one-way airfare between the cities (half the round-trip fare).

The first component captures the costs associated with providing the airport and terminal services that are necessary to make air travel possible. The second portion reflects the actual costs associated with flying the aircraft and operating a private airline, including any profits derived from the service. The per-passenger-mile cost is determined by dividing the total city-to-city cost by the miles of travel.

For cross-modal comparison purposes, a corridor weighted-average is computed based on total travel among the city-pairs within the corridor. Based on statistics from the US Department of Transportation Bureau of Transportation Statistics, approximately fifty percent of all air travel among the cities in the corridor is between Seattle and Portland. As a result, the weighted-average is significantly influenced by the cost of this segment.

Passenger Rail Direct Operating Costs

The operational costs of the proposed passenger rail program are taken from the *Amtrak Cascades Plan for Washington State Technical Paper: Operating Plan, September 2003.* The costs are based on a program of improvements that will result in four round-trips per day between Vancouver, BC and Seattle, WA (currently one round-trip) and thirteen round-trips per day between Seattle, WA and Portland, OR (currently four round-trips). In addition, travel times will be reduced as a result of facility improvements in the corridor, increasing the competitiveness of the train service relative to the other modes. Seattle, WA to Vancouver, BC transit time is to be reduced by one hour, from approximately four hours to three hours. Seattle, WA to Portland, OR will improve by one hour, from the current three hours and thirty minutes to two-and-a-half hours.

Operating costs, as part of these overall figures include:

- The costs of operations and maintenance for rail facilities and stations; and
- The cost of providing rail service within the corridor.

Ultimately, these operating costs will be covered through ticket revenues. However, at this point in the analysis, it was not important to identify the exact source of operating revenues or to determine what portion of operating costs will be reflected in train fares. For the cross-modal comparison of costs it is only necessary that the estimates of total operating costs fully reflect all anticipated expenditures. Total operating costs, expressed in 2003 dollars, are projected to increase from \$20.3 million in 2002 to \$83.4 million in 2023.

Results of Direct Operating Cost Analysis

Exhibit 2-1 Comparison of Direct Operating Costs (\$ per passenger mile)

Exhibits 2-1 and 2-2 compare the direct operating costs for each mode. These results reveal that on an operating basis, passenger rail service is comparable to both air and highway travel

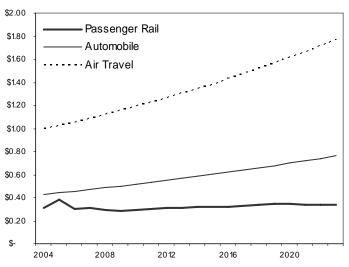
		Passenger	Air
Year	AUTOMOBILE	Rail	TRAVEL
2004	\$0.43	\$0.31	\$1.00
2008	\$0.49	\$0.29	\$1.12
2013	\$0.57	\$0.31	\$1.30
2018	\$0.66	\$0.34	\$1.52
2023	\$0.76	\$0.34	\$1.77

Source: Berk & Associates, 2004.

and by the end of the period is actually the lowest of the group. By 2023 rail costs amount to \$0.34 per passenger mile, while highway travel is estimated to cost \$0.76.

Direct costs exclude costs associated with travel time and externalities.





In addition to any direct out-of-pocket expenses, travel requires a significant commitment of time. Travel time has an implied cost because time spent in transit represents forgone opportunities for work or leisure. Although some individuals enjoy the process of travel and others are able to work while on the move, most people find that travel time is unproductive and often stressful or uncomfortable. Given that both the quantity and quality of travel time differs across modes, an accurate cross-modal comparison of costs must include a formal analysis of the opportunity cost (amount lost) associated with the time spent traveling.

The challenge posed by including time in the current cost comparison is that qualitative observations about travel time must be translated to quantitative estimates of value.

Economic theory provides some insight into how estimates might be developed. For travel that occurs while on the job, or that directly reduces the hours available for work, economists recognize that an individual's wage rate provides a reasonable basis for measuring the opportunity cost of time. The wage rate reveals how an employer values the productivity of **each** worker and reflects the value of lost work time. Of course, every hour spent commuting or in other business related travel might not represent an hour that would otherwise be spent at work, so valuation at the full wage rate might not be appropriate.

As a result, to avoid overstating the value of travel time, the opportunity cost of work-related travel is often measured as some fraction of average hourly wage. For this study, the low-cost estimate values work-related time at fifty percent of the wage rate, while the high-cost estimate values work-related time at one hundred percent of the wage rate. Recent study of high occupancy toll (HOT) lanes in Southern California, using revealed preferences to estimate driver's value of time, supports the valuing time at fifty percent of the gross wage rate (Brownstone and Small, 2002).

Gwilliam (1997) performed an extensive review of international studies treating the value of time and recommends the use of the "augmented" wage rate, including "extra costs directly associated with employment of labor (social security taxes, costs of uniform, etc.)." Given the use of wages here as a proxy for how an individual values work and personal time, these additional costs are not included here. While such costs reflect an employer's full costs, they are not typically thought of when an individual considers the value of his or her leisure time, or even how work time is commonly valued. Other recent studies recommend that premiums be placed on time spent in congestion, due to both the aggravating nature of driving in traffic and uncertainty about arrival times, and "excess travel time," or time spent waiting for transit. The high and low valuations of time used in this study incorporate this range of time value without separately attaching premiums to congested travel or terminal times.

Developing Time Costs by Mode

Time spent in transit imposes costs on drivers and passengers alike, because travel time represents hours lost from work or leisure. Depending on the mode selected, transit time will imply somewhat different sacrifices in terms of productive or leisure time. Within the existing literature several different methodologies have been proposed for estimating the value of travel time. These results are presented here to compare how different valuation approaches affect the cross-modal comparison of total operating costs.

Using the full wage rate to value the opportunity cost of travel time also assumes that travel time is wholly unproductive, but such an assumption cannot be equally applied to all modes of transportation. Research indicates that time spent in different modes of travel is not valued equally. For example, estimates derived by Waters (1992) for the British Columbia Ministry of Transportation indicate that time spent on a bus or as a passenger in a car pool is generally regarded more favorably than time spent behind the wheel of an automobile. This particular study recommended that the opportunity cost associated with travel as a passenger be assigned an opportunity costs that is only seventy percent of the value associated with being a driver.

The lower opportunity cost associated with being a passenger is linked to the possibility of enhanced productivity and reduced discomfort as compared to driving. Extending these results to air and train travel suggests that the time spent on these modes should also be valued differently than time spent driving. Using the proportions developed for the BC Ministry of Transportation, such an approach is adopted in the current analysis.

In the results presented below, time spent as an airline or rail passenger is assumed to have an opportunity cost equal to seventy percent of that associated with driving an automobile for work-related trips.

Some recent studies (Wardman and others) suggest that the value of time for passengers on higher speed transport modes (air and to some extent rail) should be higher than for passengers traveling by slower modes (here principally highway). The basis for this argument is that individuals who select high speed options evidently value their time more than those who travel by slower modes. This phenomenon is captured in the model in that a greater proportion of business travelers are expected to travel by air, and – particularly as rail speeds increase – by rail.

Work Related vs. Leisure Related Travel Time

A significant amount of travel occurs outside of work and is associated with personal errands and other leisure time activities. For this type of travel, the hours spent in transit still have an opportunity cost because they represent time lost to other tasks. Estimates for the value of this time have been developed from studies that compare how individuals make trade-offs between their work and leisure time.

Frequently these studies find a relationship between increasing income levels and increasing values of leisure time. As a result, estimates for the value of leisure-related travel time are also quoted as a fraction of income or wages. The studies by Litman (1997), UCB-ITS (1996), and Apogee (1994) provide a thorough review of such results.

For analyses that make a distinction between work and leisure related travel time, work time is generally assumed to have an opportunity cost that is twice that of leisure related travel. This ratio is used in this analysis for all three intercity travel modes. As noted above, the current analysis also adopts the assumption that time spent traveling as a passenger has an opportunity cost that is lower than time spent as driver. For both work and leisure time, this lower value is used in estimating the opportunity cost of automobile passengers and for all those who travel by rail or air.

Estimated Opportunity Cost of Travel

Rather than produce a single estimate for the opportunity cost of travel time, the cost estimates used in this analysis establish a range of potential values. This range reflects the varying approaches taken within the existing literature on the subject, and allows one to compare how different valuation methods can influence the overall analysis of transportation costs.

Exhibit 3-1, on the following page, summarizes the two sets of assumptions that are currently employed for estimating the opportunity cost of travel time. The estimated wage that underlies both sets of estimates reflects a population-weighted average for the nine counties of Western Washington that contain the I-5/I-405 corridor.

	VALUE OF TIME	AUTOMOBILE		AIRPLANE	RAIL
	VALUE OF TIME	Driver	Passenger	AIRPLAINE	NAIL
LOW COST ESTIMATE					
Work-Related Time	Value = 50% of Wage Rate	\$9.31	\$6.52	\$6.32	\$6.32
Leisure Time	Value = 25% of Wage Rate	\$6.52	\$3.35	\$3.35	\$3.35
HIGH COST ESTIMATE					
Work-Related Time	Value = 100% of Wage Rate	\$18.62	\$13.04	\$13.04	\$13.04
Leisure Time	Value = 50% of Wage Rate	\$9.31	\$6.52	\$6.52	\$6.52

Exhibit 3-1 Cost Estimates for the Value of Travel Time (\$ per hour)

Assumptions Used for Travel Time Estimates

Regardless of which cost assumptions are used, the overall impact of travel time on the cross-modal analysis depends on four additional factors. The following presents an overview of these factors.

Speed of Travel

First, the speed of travel will have a significant role in the total time commitment required for travel by any particular mode. As average speeds change through time (increasing for rail, decreasing for auto, constant for air, as below) the average time cost per passenger mile will also change. For the current analysis, highway speeds were computed as a weighted-average of current urban and rural speeds, where the weights reflect the proportion of vehicle miles traveled in each area.

In projecting future speeds, it was assumed that urban traffic would continue to slow at the current rate of one percent per year, but that rural speeds would remain unchanged into the future. Rail speeds reflect the operation projections contained in the *Amtrak Cascades Operating and Capital Plan Technical Paper, 2004.* Airline flight times are assumed to remain constant over the period of this study, so current flight times are taken as a prediction of future travel times.

Proportion of Work and Leisure Travel

Estimates of time-related costs are affected by the proportion of work and leisure travel predicted for each mode. Business related travel has a higher opportunity cost than leisure travel. Therefore, as the share of business passengers increases, the average costs per passenger mile also increases. This latter effect will be important for rail, as current operations analysis indicates increased speeds will attract an increasing share of business travelers.

Terminal Time

The third factor affecting the indirect costs of time spent traveling is the estimated terminal time for each mode. In addition to time spent traveling between cities, there is a necessary time commitment required at either end of a rail or air trip. The *Washington State High Speed Ground Transportation Study* (1992) estimated terminal times for the major airports in the corridor based on allowances in scheduled connecting times, including an allowance for boarding time. These times have been adjusted upwards to reflect slower boarding due to increased security post September 11. The terminal time for rail service was assumed to be a total of eighteen minutes at each end of the trip.

Time Spent on Intercity Facilities

It is also worth reiterating that the travel time projections that underlie these cost estimates only consider the cost associated with the time spent on the intercity facilities. For example, the time cost calculations for air travel are based on average flight time plus the appropriate terminal time at either end and do not include the estimated time required to/from the airport at either end of the trip.

While a true comparison of the total time cost of any individual trip would also include the time required to access the intercity facilities, quantifying this additional trip segment poses several significant challenges, including:

- *Data requirements*. There is a lack of consistent origin and destination data for all three modes considered in this analysis.
- *Double counting costs.* The time spent accessing Sea-Tac International Airport via I-5 for an airline trip to Portland would already be counted in the highway cost analysis.
- *Internal consistency in modal cost estimates*. The direct costs for each mode are based only on the portion of the trip that takes place on the intercity mode under consideration. Thus to maintain a consistent basis of comparison the indirect costs should be similarly defined.

	AUTOMOBILE PASSENGER		ER RAIL	Rail Air Travel		
Year	Low Cost Estimate	High Cost Estimate	Low Cost Estimate	High Cost Estimate	Low Cost Estimate	High Cost Estimate
2004	\$0.12	\$0.24	\$0.10	\$0.20	\$0.12	\$0.23
2008	\$0.14	\$0.28	\$0.11	\$0.22	\$0.13	\$0.26
2013	\$0.16	\$0.32	\$0.13	\$0.26	\$0.15	\$0.30
2018	\$0.19	\$0.38	\$0.15	\$0.29	\$0.18	\$0.35
2023	\$0.23	\$0.45	\$0.15	\$0.30	\$0.21	\$0.41

Exhibit 3-2 Comparison of Travel Time Costs (\$ per passenger mile)

Source: Berk & Associates, 2003.

As a result, it was determined that the approach offering the fairest and cleanest point of comparison was to limit the comparison to the intercity segments of each trip. **Exhibit 3-2** highlights how both speed and the mix of passengers will affect the average costs associated with travel time on each mode. These cost estimates have been adjusted to reflect an assumed three percent rate of inflation.

Methodology

The following steps were used to convert hourly travel time rates by mode into the final estimates of cost per passenger mile:

- Calculate total travel time per passenger, including the time spent at intercity facilities. Travel times reflect the differences in speed among the various modes and how speeds are anticipated to change over the next twenty years.
- Estimate the value of travel time for both business and leisure travel.
- Weight the relative costs of business and leisure according to the share of each
- type of travel that occurs on each mode.
- Divide the total time costs by the mileage associated with each type of trip to convert costs to a per mile basis.

Travel time costs for rail are relatively low when compared to highway travel. This advantage for rail results from the high percentage of total highway travel that occurs during urban commuting hours, when average speeds are low. The time-cost advantage for rail is predicted to increase in the future as highway congestion slows travel speeds while rail service improves.

Results of Direct Operating Cost Analysis plus Travel Time

Adding time costs to the earlier analysis of direct operating costs per mode results in a slight shift in the rail modal advantage. As highway speeds decrease and rail speeds increase, rail travel emerges as advantageous to both automobile and air travel. Although the cost estimates for auto and rail travel are comparable in the earlier years of analysis, **Exhibit 3-3** demonstrates how costs begin to diverge as rail service is developed.

While travel times are shortest for air, the higher terminal times result in rail travel times gradually moving within the estimated range for air service. **Appendix B** contains full documentation and back-up information for these graphs.

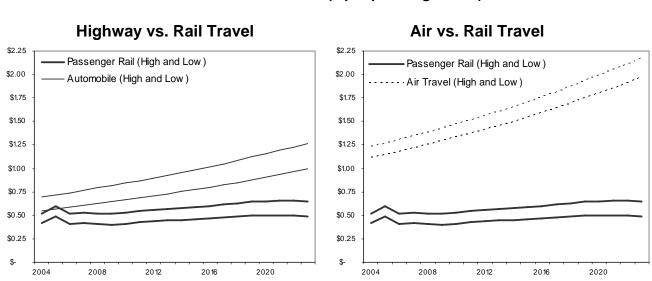


Exhibit 3-3 A Cost Comparison including Direct Operating Costs and Time Costs (\$ per passenger mile)

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Chapter Four: Comparison of External Costs

The term externality or, "external costs", is used by economists to describe an unintended consequence or indirect effect that is created by some activity. The costs associated with these unintentional actions are not directly charged to any specific individual, but are borne by society as a whole. The negative health impacts associated with air pollution are a classic example of such an externality. Although the travel by air, car, or rail creates air pollution impacts, riders are not charged for their contribution to decreasing air quality.

Many previous studies have focused on examples such as this, and attempted to measure external costs associated with pollution and environmental degradation. These studies point out that excluding such costs from crossmodal comparisons can lead to misleading conclusions, because the magnitude of these costs can be large and their impacts vary from one mode to another.

In comparing external costs across modes, one should recognize that the magnitude of external effects has been changing over time. In recent years, many environmental impacts have been converted to direct costs as environmental legislation has forced users to more fully bear the costs of their activities. For example, automobile-related air pollution has been reduced by legal constraints that have forced automobile manufacturers to equip cars with more sophisticated emission control systems. In this sense, some portion of the costs that were formerly external to the user have been "internalized" and converted to a direct, out-of-pocket expense. This implies that older studies of external costs will tend to overstate the current magnitude of such effects. For this reason, the cost estimates we have drawn from the existing literature generally rely on research conducted within the past few years. In some cases, work done in the early 1990s remains the standard text referenced in the current literature, and so is also relied upon here.

Current literature debates whether or not future emission levels will be greater or less than current levels. The outcome is unclear. Better technology may lead to reduced emissions on individual models, but this may be offset by a mode shift towards larger vehicles. The standard automobiles detailed in the AAA driving costs brochure (which today constitute an estimated fifty-five percent of vehicle registrations in the western United States) score sixes and sevens on an Environmental Protection Agency (EPA) measure of emissions¹, with ten being the best. Larger vehicles included in the AAA study (constituting approximately thirteen percent of vehicles on the roads), such as the Trailblazer or Caravan score between one and four, depending on the

¹EPA Green Vehicle Guide: http://www.epa.gov/autoemissions/index.htm

model of the vehicle. In 1998, standard autos constituted approximately sixtyone percent of vehicles on the road in the western United States, with the remaining thirty-nine percent composed of SUVs, pickups, minivans, and other vehicles. The trend towards larger, more polluting vehicles is clear, and may negate technological advances in individual models.

External costs are not limited to environmental issues. The accidents associated with each type of travel also impose costs that are not fully borne by the user and thus represent another significant externality. Although insurance premiums effectively internalize a portion of accident-related costs, some types of losses are not covered by insurance. Time lost from work is often not recoverable and the pain and suffering of accident victims and their relatives may not be fully compensated. These types of external costs are also included in the current cross-modal comparison.

Methodology for Developing External Costs

The existing studies of external costs generally adopt a two-step approach toward the difficult task of developing cost estimates for each externality. The first step involves a review of data that describe the link between the use of each transportation mode and the level of air pollution and noise. This link relies on engineering studies of emissions or on statistical data specific to each mode. In the second stage, an economic value or cost must be associated with each externality. Estimates of these costs are derived from direct assessments of damages or by measuring the costs of mitigating potential impacts. This same basic methodology was applied to the current analysis of the external costs associated with air, highway, and rail travel.

Similar to the approach adopted in the analysis of travel time, estimates for external costs are presented as range of values. Reporting external costs with a single point estimate, rather than a range of values, would overstate the precision to which such costs can be measured. The following discussion provides an overview of the existing research in this field and describes the work that underlies the current estimates of external costs. Most previous analyses have been conducted as part of cross-modal analyses of total costs. As a result, estimates were either reported or easily converted to costs per passenger mile. The final estimates of total external cost reflect the individual contribution of the following factors:

- air Pollution,
- noise Pollution,
- water Pollution,
- waste Disposal, and
- accidents.

Air Pollution

Among the potential environmental impacts, air pollution is generally thought to be associated with the largest external costs. Fossil fuels combustion generates by-products that have both immediate and long-term impacts on the environment and human health. As noted above, measures of the external costs of air pollution rely both on models that predict the level of vehicle emissions and on separate estimates of the costs associated with the resulting levels of air contaminants. The estimates presented here have been developed by integrating the most reliable information on emissions with the best data on costs and damages.

Emission Levels

Focusing first on emissions, the most frequently cited estimates of automobile emissions were developed by Small and Kazimi (1995) for an academic study of automobile pollution in Southern California. Small and Kazimi's study continues to be referenced in contemporary studies, for example in Ozbay and Bartin (2001) and Anderson and McCullough (2000). Small and Kazimi's figures relied on existing engineering models, but were calibrated to match data on observed levels of air pollution. The engineering models used in their work have served as the basis for previous analyses (Apogee (1994)), but their efforts to adjust the model's results to match observed levels of pollution added to the credibility of their conclusions. Their final results, which are summarized in **Exhibit 4-1** provide the basis for our analysis of automobile emissions.

	AUTOMOBILE	Airplane	Rail
Air Pollution	\$0.049-\$0.081	\$0.003-\$0.004	\$0.016-\$0.031
Noise Pollution	\$0.001-\$0.006	\$0.002-\$0.018	\$0.001-\$0.005
Water Pollution	Mitigation Included in Direct Costs	Mitigation Included in Direct Cost	Mitigation Included in Direct Costs
Solid Waste Disposal	\$.001	N/A	N/A
Uninsured Accident Losses	\$0.01	\$0.002-\$0.003	\$0.001-\$0.036
TOTAL	\$0.052-\$0.089	\$0.007-\$0.026	\$0.019-\$0.071

Exhibit 4-1 Estimates of External Costs (\$ per passenger mile)

Source: Berk & Associates, 2004.

	AUTOMOBILE	AIRPLANE	RAIL
CO2	250	160	230
Volatile Organic Compounds	2.68	.145	.160
CO	16.4	.461	.600
NOx	.900	.209	.900
Particulate Matter	.008	Not Available	.080
Road Dust	.879	Not Applicable	Not Applicable
SOx	.027	Not Available	.051

Exhibit 4-2 Emission Rates - Grams per Passenger Mile

Source: Small and Kazimi (1995), UCB-ITS (1996), NRDC (1993)

The literature search also produced comparable emission estimates for air and rail travel. The most detailed estimates available for airplane emissions were provided by the University of California's Institute of Transportation Studies (UCB-ITS) 1996 cost analysis for the San-Francisco-Los Angeles-San Diego travel corridor. Emission estimates for rail travel were drawn from the cost analysis completed in 1993 by Miller and Moffet for the National Resources Defense Council (NRDC). To allow for a direct comparison across modes, **Exhibit 4-2** presents emission rates for all three modes on per passenger mile basis.

A critical factor has not been calculated into these emissions factor: the Amtrak *Cascades* program for Washington State will utilize new locomotives that have improved, state-of-the-art computer-controlled fuel injection systems. These locomotives are currently being used in San Diego and have exhibited emission levels below California's tough air quality standards.

These data on emissions were then combined with detailed estimates of the costs associated with direct health impacts and the potential impacts of climate change. These separate effects are described in detail, below.

Health Impacts Due to Air Pollution

Small and Kazimi (1995) also offers the most compelling analysis of potential health impacts. The results of this work were cited by several studies that followed, including both UCB-ITS (1996) and Litman (1997). Focusing on effects in Southern California, they assessed both the illness (morbidity) and death (mortality) that could be attributed to tailpipe particulate and ozone emissions. The cost estimates they developed reflect the increased expenditures on health care, the value of lost work time, and the number of deaths that can be attributed to each component of vehicle emissions. These results, summarized in **Exhibit 4-3**, were the basis for the cost estimates applied to all travel modes in the current study.

The variation between the low and high cost estimates is driven by differing assumptions about the monetary value of the human lives lost to air pollution. The lower estimate of cost corresponds to a value of \$2.1 million per life, while the higher estimate is driven by an assumption that an average human life has a value of \$4.3 million.

	LOW COST ESTIMATE	HIGH COST ESTIMATE
Volatile Organic Compounds	\$0.002	\$0.003
NOx	\$0.006	\$0.012
Particulate Matter	\$0.051	\$0.110
Road Dust	\$0.017	\$0.037
SOx	\$0.055	\$0.121

Exhibit 4-3 Estimated Health Impacts Cost per Gram of Emissions

Source: Small and Kazimi (1995)

While it may seem stark in its implications, placing a value on human life is an essential component of measuring the magnitude of external costs. If the increased mortality risks associated with pollution are not quantified, then the full costs of each mode will be systematically understated. Economists have adopted several different approaches to developing an estimate for the value of a life. How much more are construction workers paid to take on more risky job assignments? The tradeoffs made between increased pay and increased risk imply an underlying value of life. Alternatively, survey methods can also be used to develop value estimates that are more representative of the general population. Fisher's 1991 review of this literature found that these methods reveal that an average human life is valued between \$2.1 million and \$11.3 million. A 2000 USDOT publication (Addendum to the 1997 Federal Highway Cost Allocation Final Report) states that the Environmental Protection Agency uses a value of \$4.8 million to represent the cost of a premature death, based upon a range of \$0.6 million to \$13.5 million found in twenty-six studies dating back to the mid 1970s. The USDOT uses a value of \$2.7 million per premature death based on a 1991 Urban Institute study. The Science Advisory Board advocates basing the value associated with a premature death on the number of life-years lost, resulting in an average value of \$2.6 million. Given the range found in published studies, the high cost estimates cited in **Exhibit 4-3** likely represent a rather conservative view on the external costs associated with air pollution.

Based on the emissions data cited above, the cost estimates presented in **Exhibit 4-3** are used to develop estimates of the external health costs attributable to each mode. For example, multiplying the emission rates and associated costs for each component of automobile emissions, one finds that external health impacts fall between twenty-nine cents and fifty-six cents per passenger mile. Although the estimates developed by Small and Kazimi reflect costs in a relatively high-density urban area, they were directly applied to the emissions data reported for each mode. This approach may somewhat overstate costs for travel in rural areas, but the overall results are generally consistent with findings in previous studies.

Climate Impacts/Global Warming

Beyond their immediate impact on human health, fossil fuel emissions have also been linked to changes in global climate. While global warming is clearly an area of controversy, if human activity is affecting the overall climate, then transportation is clearly a major contributory factor. Fossil fuel emissions are a major source of carbon dioxide and other "green-house" gases. That said, linking emissions to changes in climate and the economic impacts that result from such changes is a nearly impossible task. As a result, attempts to quantify the impact of "greenhouse gases" have focused on the cost of technologies that can be used to reduce emissions. Although they use the same basic methodology, these types of analyses have produced an extremely wide range of potential impacts.

At the lower end of the cost range, the UCB-ITS study relies on a cost estimate of \$5.80 per ton of carbon, and the 2000 Full cost of Transportation in the Twin Cities Region study uses low and high estimates of \$5.00 and \$30.00 per ton respectively. At the upper end, the study completed for the NRDC suggests that costs could reach \$82.80 per ton. The EPA's 1997 Federal Highway Cost Allocation Study Final Report notes that "The Intergovernmental Panel on Climate Control has concluded it cannot endorse any particular range of values for the marginal damage of CO2 emissions on climate change, but noted that published estimates range between \$5 and \$125 (1990 dollars) per metric ton of carbon emitted." Using the lower range of these alternatives places this study's overall cost estimates within the ranges established by previous research.

Highway Air Pollution

If global warming costs are viewed conservatively, and the lower cost estimate of these effects is added to the health impacts described above, the potential impacts of air pollution from each mode can be viewed in total. For automobile travel, this estimate falls between \$0.031 and \$0.058 per passenger mile. This range is consistent with the four cents average suggested by Litman (1997) in his review of the existing literature, and falls at the lower end of the \$0.038 to \$0.071 range developed in the 1993 NRDC study. Our conclusions are also generally consistent with the \$.005 - \$0.092 range suggested by Delucchi, et al. (1996) in their extensive analysis of motor vehicle emissions.

Airplane Air Pollution

For air travel, air pollution costs are estimated to fall between \$0.003 and \$0.004 per passenger mile. This range is calculated from the emission data cited in **Exhibit 3-4** and the cost estimates summarized in **Exhibit 3-5**. The pollution costs for air travel depend heavily on one's assumptions about the costs related to global warming. If the NRDC's cost estimate of \$82.80 per ton is used in the analysis, cost per passenger mile exceeds ten cents. However, the current analysis maintains a more conservative view of the potential costs of global warming. The final range of cost estimates is somewhat higher than the \$0.001 per passenger mile estimate developed for the UCB-ITS (1996) study, but this relatively low estimate relies on a extremely conservative view of both health and climate impacts.

Railroad Air Pollution

Employing the costs estimates noted in **Exhibit 3-5** and the emissions figures in **Exhibit 3-4**, air pollution costs for rail travel range from \$0.014 to \$0.027 per passenger mile. These estimates fall at the lower end of the \$0.016 to \$0.041 range that was presented in the NRDC study. A comparison to previous studies is not possible because most focused on some form of electrified rail and did not produce cost estimates for a diesel-powered service.

Noise Pollution

The available estimates of noise pollution impacts are largely based on studies of how property values are affected by proximity to roads, airports, and train tracks. The impact on property values is taken as a measure of how much individuals are willing to pay to avoid exposure to high levels of noise. By focusing on property values, these studies limit impact estimates to residents and ignore the effects of noise on other users and other non-resident groups. This implies that the available studies likely understate the overall impact of noise. This understatement applies to all travel modes and should not bias the overall results in favor of any particular mode. One should also note that many of these studies have been conducted in areas where some type of mitigation (insulated windows, noise walls, and berms) has been installed, so the available cost estimates already recognize that some portion of noise impacts have been internalized.

Highway Noise

Focusing on the external component of noise costs, numerous studies have analyzed the impact of highway traffic. Litman's 1997 review of the existing literature indicates that estimates of external costs range from between \$0.001 and \$0.013 per passenger mile. This range reflects differences in urban and rural impacts, and variations in implied costs from one region of the country to another. In his final analysis, the author recommends an average value of \$0.006 per passenger mile.

The noise estimates derived in the NRDC study range from between \$0.001 and \$0.002 per passenger mile. In analyzing noise impacts in the San Francisco to Los Angeles to San Diego corridor, the UCB-ITS study developed cost estimates of \$0.004 per passenger mile. These results suggest that a range of between \$0.001 to \$0.006 per passenger mile should reasonably capture the potential for external impacts created by highway noise.

Airplane Noise

Data on the noise impacts created by air travel were somewhat more difficult to obtain. Although property value analyses have probably been completed for many individual airports, few studies have taken a comprehensive view and attempted to estimate costs on a per passenger mile basis. The UCB-ITS study relied on European and Canadian studies that indicated a range of \$0.002 to \$0.016 per passenger mile, with an average value of approximately \$0.007. The UCB-ITS analysis used this average value, but the results presented here rely on the full \$0.002 to \$0.016 range. This range of values highlights the true uncertainty that underlies the available estimates.

Railroad Noise

In estimating the potential impacts one must be careful to distinguish between studies that focus on electrified rail systems and those that attempt to measure the impact of diesel powered passenger service. Cost estimates exist for urban rail systems such as San Francisco's BART system, but the noise generated by an electrified system with frequent service is very different than that created by an infrequent, diesel powered service such as that experienced in the PNWRC.

The only comparable estimates for rail related noise impacts were developed for Apogee's 1994 study of transportation alternatives in the Boston, Massachusetts area. A portion of the Boston rail system is served by diesel powered trains so the estimates derived for this study might shed some light on the potential impact of expanded service within the Pacific Northwest. The cost estimates used in the Apogee study were quite small, ranging from \$0.001 to \$0.004 per passenger mile. A study of high speed rail options proposed for the Los Angeles to San Francisco Corridor estimated that trains traveling at two hundred and three hundred miles per hour would result in noise pollution costs of \$0.004 and \$0.007 per passenger mile respectively.² While not directly analogous to the trains that travel from Portland, OR to Vancouver, BC, this range provides additional support for the lower range of figures used in this study.

However, given that freight service will remain a significant portion of total track use, this range of estimates may still overstate the noise impacts of passenger rail service.

Water Pollution

Fuel spills, fluid leaks, and particulate waste from all three modes of travel have the potential to significantly degrade water quality. The potential costs of this pollution depend on how well the source of contamination is controlled and how effectively contaminated water is captured and treated.

In reviewing the data that was used to develop estimates of the capital and operating expenses for each travel mode, it becomes apparent that a large portion of the costs associated with water pollution have already been captured in the analysis of direct costs. Environmental regulations now require that a significant effort be made to prevent run-off from contaminating nearby sources of water. For example, WSDOT's current system plan identifies over ten million dollars in projects designed to control run-off in the I-5 corridor. In addition, Sea-Tac airport has developed an on-site water treatment facility to capture and treat environmentally hazardous materials such as fuel and deicing fluids. Some external water pollution costs probably still exist for each mode, but their impact is likely to be small. Therefore, an explicit monetary estimate of such costs is not included in the current analysis.

Waste Disposal

All three modes of travel have the potential to create a significant quantity of waste material. Used oil, worn tires, and dead batteries all require some form of disposal or recycling. Most of these disposal costs are absorbed directly by the users of each mode. Airlines must pay for proper disposal of their waste

²*The full cost of high-speed rail: an engineering approach, Levinson, Mathieu, Gillen, and Kanafanil (1997)*

materials and ticket prices reflect these types of operating costs. Likewise, some portion of rail operations costs will reflect the expenditures related to waste disposal and recycling. Automobile owners pay indirectly for disposal costs when they have their car serviced or repaired.

Nonetheless, the waste created by privately owned automobiles are generally thought to be less well managed than those created by airline and rail travel, mostly due the significantly larger number of responsible parties. Some portion of automobile waste is disposed of improperly and sent to municipal landfill facilities that are not designed for such materials.

The only available estimate for the external component of automobile waste disposal costs suggests that the total impacts can be valued at approximately \$0.001 per passenger mile (Lee (1995)). The waste disposal costs for air and rail travel are assumed to be fully internalized and, thus captured in the estimates of direct operating costs.

Accidents

Accidents impose external costs because a significant portion of accident related losses are not covered by the insurance payments that are accounted for in the estimates of direct operating costs. Although insurance will reimburse for material damage (less a deductible) and immediate health care expenses, the costs associated with lost productivity, long-term disability, pain, and grief are not generally covered. The research cited by Litman (1997) suggests that these uncovered losses amount to between twenty-five percent and seventy-five percent of total accident costs.

Automobile Accidents

Estimating the value of these losses requires detailed data on both the rate of accidents and the costs associated with the uninsured components of accident losses. The existing studies of accident related external costs use slightly different accident data and rely on varying estimates of accident cost. Interestingly, their overall estimates of external accident costs are remarkably similar, amounting to approximately \$0.040-\$0.045 per passenger mile.

Research completed by the Transportation Research Center at Indiana University (1996) highlights a very simple and direct approach toward estimating external costs. Given separate data on the rate of fatal and nonfatal highway accidents, the researchers made assumptions about the cost associated with each type of accident. Each fatality was assumed to impose an external cost of \$1.5 million. Although this estimate of the value of life is somewhat lower than the estimates used in the analysis of pollution costs, it represents only the external portion of the losses associated with each fatality. If insurance companies bear approximately fifty percent of total costs, then \$1.5 million in external costs implies a total value of three million dollars. This latter value is generally consistent with the range of estimates (\$2.4-\$4.2 million) used in the air pollution analysis.

For non-fatal accidents, the authors assigned a cost estimate of \$50,000 to reflect the uninsured component of each automobile-related injury. Assuming that insurance also covers fifty percent of total injury losses, this estimate is consistent with research cited in the NRDC (1993) study that shows individuals are willing to pay approximately \$100,000 to avoid a serious injury. These assumptions imply external accident costs of approximately \$0.045 per passenger mile.

A more detailed approach was taken in the work completed for the UCB-ITS study of transportation alternatives in California. Using data developed in a 1991 Federal Highway Administration study, the authors tried to separately account for the accident losses associated with health care, lost wages, emergency services, property damage, pain and suffering, and other minor external costs. Their research suggested that these costs amounted to \$120,000 for rural crashes and \$70,000 for urban incidents. These estimates then imply an overall external cost of \$0.040 per passenger mile resulting from automobile accidents.

The range of estimates established by these two studies (\$.040-\$0.045 per passenger mile) is generally representative of previous research. For example, Litman's qualitative review of the existing literature suggests that external costs range from \$0.007 to \$0.070 per passenger mile. NRDC's cost analysis suggests a value of \$0.033 per passenger mile, but the authors indicated that this is a very conservative estimate of total costs.

A review piece completed by the Office of Technology Assessment indicated that external accident costs might reach to \$0.054 per passenger mile, but the authors did not provide a full explanation of how this higher value was established.

Airplane Accidents

Estimates for the external costs of airline accidents have been developed using the same basic methodologies as those analyzing automobile accidents. Given the availability of data on accident rates for large aircraft and smaller commuter airplanes, the focus of the analysis has been on assigning an appropriate external cost to the predicted number of fatalities and injuries.

In the research completed at Indiana University it was assumed the portion of cost covered by the airline or its insurance company would be the same as that covered by automobile insurance. Applying the same external costs estimates for injuries and fatalities that were used in their analysis of automobile accidents, this implies a total external accident costs of \$0.0035 and \$0.0002 per passenger mile for commuter and major carrier service, respectively. A

weighted average cost factor was developed using corridor travel statistics provided by the Federal Aviation Administration (FAA) showing total passengers between city-pairs for jet and commuter aircraft. Since the vast majority of travel in the corridor takes place on jets, the average approaches the major carrier service rate.

Using accident statistics from a different year and a somewhat larger estimate for the uninsured losses attributable to each fatality (\$2.4 million), the UCB-ITS study concluded that external accident costs could amount to \$0.0003 and \$0.005 for commuter and large airline service, respectively. This implies a composite cost of \$0.003 per passenger mile, if service is evenly divided between commuter and major airline carriers. These two analyses define the overall \$0.002 to \$0.003 range that is used in the current analysis of external accident costs.

Railroad Accidents

In developing estimates of the external costs of rail travel, accident data provided directly by Amtrak formed the basis for this analysis. These data were more current and comprehensive than those used in any existing study, so the current cost estimates were calculated directly and do not rely solely on previous research. **Exhibit 4-4** summarizes the information available on the rate of fatalities associated with Amtrak's service. Notice that most fatal

railway accidents are associated with railcrossing incidents and trespassing, and did not involve passengers. Depending on how one accounts for these accidents, external costs can vary significantly.

Exhibit 4-4 Accident Rates for Rail Travel

	FATALITIES PER MILLION PASSENGER MILES
Amtrak Passenger	0.0007
Automobile drivers (rail crossing incidents)	0.0107
Trespassers	0.0096

Source: Amtrak, 2003.

Using the costs estimates proposed in the research conducted at Indiana University's Transportation Research Center, the external accident costs of onboard fatalities amount to just \$0.001 per passenger mile. Estimates of a similar magnitude were cited in the literature as representing the total external accident costs associated with rail travel (NRDC (1993), Litman (1997)). However, if one adds the costs associated with rail-crossing and trespass accidents, the indirect cost of rail accidents increases to \$0.032 per passenger mile.

Given this large range, only onboard and trespasser accidents are included in the high cost range. Therefore, a range of \$0.001 to \$0.015 per passenger mile is used to summarize the external costs of railroad accidents. It should also be noted that these estimates may somewhat understate actual costs, because the accident data from Amtrak only reflect fatalities and did not include information about serious injury accidents.

External Cost Estimates by Mode

Exhibit 4-5 summarizes the range of cost estimates that were used as a base for each external factor considered in the cross-modal cost analysis.

The results presented in this table have been escalated at the rate of inflation and represent current dollar estimates of costs for each year in the planning horizon. Notice that external costs are significantly larger for highway travel than for either rail or air. In 2003, highway costs are estimated to range from seven to nine cents per passenger mile, while rail costs are estimated to be two to seven cents per passenger mile. External cost for air travel amount to just one to three cents per passenger mile. Air pollution and accident costs

	Αυτοι	NOBILE	PASSENG	er Rail	AIR TR	AVEL
Year	Low Cost Estimate	High Cost Estimate	Low Cost Estimate	High Cost Estimate	Low Cost Estimate	High Cost Estimate
2004	\$0.07	\$0.09	\$0.02	\$0.07	\$0.01	\$0.03
2008	\$0.08	\$0.11	\$0.02	\$0.08	\$0.01	\$0.03
2013	\$0.09	\$0.12	\$0.03	\$0.10	\$0.01	\$0.03
2018	\$0.11	\$0.14	\$0.03	\$0.11	\$0.01	\$0.04
2023	\$0.12	\$0.17	\$0.03	\$0.13	\$0.01	\$0.05

Exhibit 4-5 Comparison of External Costs (\$ per passenger mile)

Source: Berk & Associates, 2004.

represent the largest share of the external cost associated with highway travel.

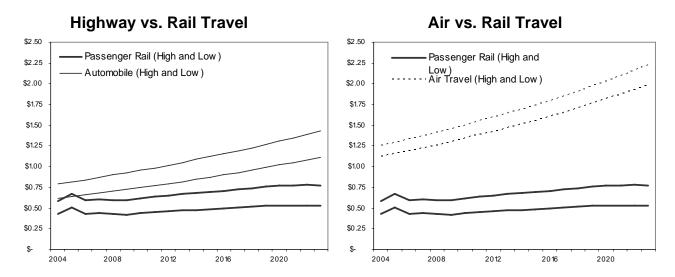
Results of Adding External Cost to Direct and Time Costs

Returning to the step-wise analysis of full operating costs, external costs can now be added to the previous estimates of direct operating costs and travel time costs. External costs are largest for highway travel, so the cost advantages of rail versus highway travel that were identified earlier are reinforced when externalities are added to the analysis.

Exhibit 4-6 presents a direct comparison between the full operating costs of highway and rail travel. The pattern of these results matches those observed in the analysis of time costs, but the total magnitude of the cost estimates and the divergence between highway and rail are somewhat larger.

The addition of external costs does not alter the conclusions that air travel is generally a less cost-effective choice for short distance travel in the corridor. External costs are lowest for air travel, so the relative cost advantage for rail over air travel decreases somewhat when externalities are considered.

Exhibit 4-6 A Cost Comparison, including Direct Costs, Travel Time, and Externalities Highway vs. Rail Travel (\$ per passenger mile)



Chapter Five: Inclusion of Capital Costs

Having reviewed the issues associated with whether to invest in passenger rail, the next major question is how much will it cost? Over the years, estimates have been developed to answer this question. The most recent cost estimates (as of December 2003, in 2003 dollars) call for a \$4.9 to \$5.4 billion investment in the corridor. However, this cost estimate is for the corridor as a whole – a corridor that includes intercity passenger rail along with freight rail and commuter rail.

Many of the proposed corridor investments will provide significant benefits not only to passenger rail, but to commuter service, and freight traffic as well. (The *Amtrak Cascades Operating and Capital Plan Technical Paper, 2004* provides details and costs of these many projects.)

The \$4.9 to \$5.4 billion in capital improvements to the Pacific Northwest Rail Corridor will:

- Allow Sound Transit to operate all of the planned peak hour commuter trains between Lakewood and Everett which are projected to carry three million commuters per year
- Accommodate the anticipated growth in freight rail traffic within the corridor;
- Support all planned Amtrak *Cascades* service that is projected to carry three million intercity riders per year.¹

At the end of the twenty-year period, it is assumed that no major capital requirements will remain for intercity passenger rail service and ticket buying passengers will fund the majority of annual operating costs.

In order to achieve WSDOT's vision of faster and more frequent service, it is imperative that improvements and investments be made throughout the corridor, from Oregon to British Columbia. In addition to the three jurisdictions, other funding partners – the Burlington Northern and Santa Fe Railway, Sound Transit, and Amtrak – will also need to make capital investments in the corridor. However, it should be recognized that given the uncertainties involved in projecting future expenses, total costs can only be broadly estimated.

¹The ridership and revenue projections for Amtrak Cascades service between Portland, Seattle, and Vancouver, BC are included in the Amtrak Cascades Ridership and Revenue Forecasts Technical Paper, 2004.

Exhibit 5-1 provides an overview of capital investments required in the corridor over the next twenty years. These investments include track improvements, bridges, safety upgrades, and train equipment.

(in millio	ons of 2003 do	llars)	
	2008/9	2023	TOTAL
Corridor Capital Investments			
Oregon	\$51.6	\$75.3	\$126.9
Washington	\$1,221.6	\$3,161.8	\$4,383.5
British Columbia	\$85.0	\$452.6	\$537.5
Total Corridor Capital			
Investments	\$1,358.2	\$3,689.7	\$5,047.9
Sound Transit Investments			
	\$319.0	\$264.0	\$583.0
Passenger Rail Total	\$1,039.2	\$3,425.7	\$4,464.9
Miscellaneous Capital Costs			
Trainsets	\$187.5	\$180.0	\$367.5
Land Acquisition	\$19.4	\$55.1	\$74.5
Station Improvements			
Total Misc. Capital Costs	\$206.9	\$235.1	\$442.0
Total Passenger Rail Costs	\$1,246.1	\$3,660.8	\$4,906.9

Exhibit 5-1 Corridor Capital Costs with Passenger Rail Allocation (in millions of 2003 dollars)

Source: Draft PNWRC Passenger Rail Plan, 2003.

Operating Costs

According to the *Amtrak Cascades Operating and Capital Plan*, the total annual cost of providing intercity rail service (operations and maintenance) is projected to range from approximately \$20.3 million currently and increase with the level-of-service to \$84.6 million at project buildout, excluding the effects of inflation.

Exhibit 5-2 provides a snapshot of the program's projected performance during representative years throughout the planning horizon. These estimates highlight how the anticipated growth in ridership will build operating revenues, improve the system's farebox recovery, and reduce the

Exhibit 5-2 Estimated Operating Costs and Subsidy (millions of 2003 US dollars)

	2002	2008	2023	Total
Annual Operating Revenue	\$9.2	\$36.5	\$82.3	\$516.9
Annual Operating Costs	\$20.3	\$51.5	\$83.4	\$681.5
Subsidy Requirements	-\$11.1	-\$15.1	-\$1.1	-\$164.6
Farebox Recovery	45%	71%	99%	76%
Passengers (millions)	.3	1.4	3.0	33.7
Passenger-Miles (millions)	82.9	211.3	456.5	5,212.7
Average Trip Length (miles)	254.2	149.8	152.4	154.6

required operational subsidy.

Looking forward, operating revenues are expected to jump to approximately seventy percent of operating costs by the year 2008 and increase to nearly one hundred percent by program completion. This results in operating subsidy requirements of approximately \$15.0 million per year by 2008, gradually decreasing until all operations costs are expected to be recovered from operating revenues. These estimates are expressed in constant 2003 dollars.

The totals reported in the last column of **Exhibit 5-2** reflect total costs and revenues over the entire twenty-year planning period, based on an extrapolation of the four snapshot years presented in the other columns. During this period, 33.7 million passengers are projected to travel a total of just over five billion passenger miles. The cost and revenue estimates indicate that over this timeframe the program will operate with an average farebox recovery of over seventy-five percent and require just over \$164 million in total operational subsidies (2003 present value).

Subsidy Requirements and Cost Recovery Rate

It is useful to put the subsidy requirements into a policy context. The cost recovery rate measures the percent of operating costs covered by user fees with the balance coming from public subsidy. The estimated cost recovery rate begins at approximately forty-five percent and improves over time until all operating costs are expected to be recovered at project buildout.

The subsidy estimate for the early years of the program is a conservative planning estimate based on current operating experience in the corridor. As such it provides a good basis for decision making regarding the next increment of service improvement. In subsequent years there are projected changes in assumptions, which may or may not be realized, that will have a significant bearing on the size of the subsidy requirements at these levels of service. As a point of comparison, the current, systemwide farebox recovery rate for Washington State Ferries is approximately seventy-five percent.

Passenger Rail: Viewed within the Context of the Overall Transportation System

The previous section presented a comparison of the direct, indirect and external costs of the three principal modes of intercity travel in the I-5 corridor between Vancouver, BC and Portland, OR. As was mentioned earlier, the capital costs were explicitly excluded from the analysis. This was done to ensure that the operational characteristics of each mode were not overshadowed by the potentially large investments in capital facilities.

This is particularly true in the current comparison, where the rail system is just beginning the process of investing in facilities and equipment to offer a competitive alternative to driving or flying. Thus, the operational cross modal analysis assumes that each mode will have the necessary capital infrastructure to meet future demands, within some reasonable financial constraint.

The balance of this section will address the relevant capital cost items for each mode and add these to the cross modal analysis of operational costs. The result will be a fully-allocated cost comparison of travel in the corridor.

Adding Capital Costs to the Cross Modal Comparison

The comparison of capital costs poses a series of complications that are not raised in the analysis of operating costs. Operating costs represent recurring expenses that can be easily identified and tracked through time. Although capital investments may be incurred at a particular point in time, they must also be allocated across time because they have useful lives of thirty years. In addition, facilities support both passenger and freight traffic, so costs must be appropriately divided among all uses. Furthermore, because the current planning horizon is less than twenty years, current expenditure plans may not capture the full capital costs of each mode. The following are additional observations regarding the integration of capital into the overall analysis of cost effectiveness.

Rather then reflecting the inherent advantages of one mode over another, short-term capital investment requirements can be heavily influenced by past investment decisions. If infrastructure and facilities have been allowed to age and deteriorate, significant capital expenditures may be needed in the immediate future. These expenditures could increase the apparent costs of the affected mode of travel, but may not accurately reflect its long-term cost effectiveness. Required capital investments also reflect differences in the relative maturity of each transportation alternative. As discussed earlier, the markets for both highway use and air travel are mature, and have benefited from a long history of public and private investment. In contrast, the objective of Washington State's Amtrak *Cascades* program is to reintroduce intercity passenger rail as a viable alternative in the I-5 corridor. It will probably take some time to build its market share. If rail travel is to successfully compete with both air and highway travel, public investment may be needed in the short term to build the necessary infrastructure to offer competitive service.

A comparison of planned capital expenditures can be misleading because it does not offer direct insight into the long-term levels of capacity that will be available for each mode. Planned improvements in air and rail facilities might be used to support an expansion of service in the years beyond 2023. The current analysis relies on projections of demand to estimate relative cost effectiveness. However, the availability of unused capacity will have value in the years beyond the current planning horizon and the cost of expanding capacity will also be different for each mode.

Nonetheless, each mode does require a basic infrastructure in order to operate and each will require significant capital investments over then next fifteen to twenty years. To fully compare the costs associated with each mode of travel, the analysis must also account for this aspect of total costs. In the discussion that follows, the treatment of capital costs are identified as well as associated assumptions.

Estimating Capital Costs

The capital costs included in the analysis all reflect one-time investment expenditures that are planned through the year 2023. Capital expenditures were converted to annualized costs by using a discount factor of 4.5 percent and the assumed useful life of each investment.²

The only exception to this approach is for the analysis of air travel. The capital expenditures related to air travel were measured by totaling the debt service payments and cash funded capital improvements that are scheduled to occur through the year 2023.

A simplifying assumption was made about the treatment of the existing infrastructure for each mode. Since the investment decision that is currently

²For example, investing \$10 million in a new building would be converted to an annualized cost of \$614,000, using a factor of 0.0614, which is determined by amortizing the costs over a useful life of thirty years at 4.5 percent. The 4.5 percent discount rate accounts for the opportunity cost of capital, and is roughly equivalent to the current cost of money for a public entity such as the State of Washington.

under consideration is how best to address future travel demand needs, the cost of the existing facilities and equipment were considered to be sunk costs and not included in the cost effectiveness analysis. The only exception to this assumption is in the case of the air travel analysis, where the cost of some of the existing capital base is reflected in debt service payments and in the calculation of airport rental charges. This is discussed in more detail in the air travel analysis.

Highway

Data on planned capital expenditures for the Interstate 5 corridor are taken from the 2001 Washington State Highway System Plan and the 2003 Project List of projects included in the "Nickel Package" (a five-cent gas tax increment approved in 2002 for transportation projects). The capital costs identified in the plans include expenses for projects related to safety enhancements, environmental retrofits, economic initiatives and mobility improvements. In addition, the anticipated costs of retrofitting bridges for seismic integrity have also been included in the capital cost estimates.

In developing an estimate of planned investments in the corridor, projects planned for Interstate 5, Interstate 405, Interstate 205, State Route 167, and State Route 512 were all included in the total. Discussion with WSDOT staff indicated that these would comprise the likely routes for north-south travel over the next twenty years.

The capital expenditures planned for these routes over twenty years total \$6.1 billion in current 2003 dollars. These costs were spread evenly over the twenty-year period from 2003 to 2023 and escalated to current dollars under the assumption that inflation will average 3 percent per year. The resulting estimates were then converted to a measure of annualized costs under the assumption that highway improvements have a useful life of thirty years.

Projections for total corridor travel were then used to convert annualized capital investments to a per passenger mile estimate of annualized capital costs. WSDOT staff provided vehicle mile projections for the relevant sections of each highway in the corridor. Using WSDOT's estimate that occupancy averages 1.4 persons per vehicle, these vehicle mile estimates were then converted to projections of total passenger miles.

Air Travel

Total airport costs are based on an estimate of airport revenues generated by activities that are directly related to the air passenger market. Since airports recover their full costs through user charges, a portion of these revenues are used to cover capital investments. Smaller capital projects are funded directly from retained earnings or grant funding, while the costs of larger projects are

reflected in the airports' annual debt service payments. Rather than annualize costs, as was done with the other modes, estimates of these two sources of financing were taken as a measure of annual capital costs.

Among the relevant airports, annual capital costs vary significantly, but all anticipate significant expansions and major capital investments over the next twenty years:

- At present, SeaTac Airport allocates nearly \$100 million per year to capital costs, and with inflation and new capital projects this is expected to grow to nearly \$300 million by 2023 (inflation adjusted dollars).
- Vancouver International Airport currently spends \$52 million (U.S.) per year to finance capital projects and projections indicate that this could reach \$210 million (U.S.) by 2023.
- Portland International Airport's current budget allocates approximately \$70 million per year for capital costs. Looking forward, this could increase to more than \$80 million over the next ten years before declining slightly as major capital projects are paid off.
- Although specific estimates of annual capital costs were not available for Bellingham International Airport, the Port's current master plan identifies more than \$36 million (2003 dollars) in capital improvements that will be needed before 2015.

Capital costs related to enhanced security are not listed separately and are accounted for in airport budgets and increased passenger fares.³

Using the percentage of total revenue attributable to passenger travel, capital costs were then allocated to passenger and non-passenger investments. Summing the resulting total annual expenses and removing the effects of inflation, the capital costs associated with passenger travel at the corridor's four major airports are expected to total more than \$5.6 billion in 2003 dollars over the twenty-year period from 2003-2023. These costs reflect significant expansions including the addition of new runways at Sea-Tac and Vancouver International Airport.

³This approach is supported by a recent article in the Business Journal of Portland (Port Approves PDX Security Upgrade Contract, September 15, 2003) which describes a \$77 million multi-year project "to upgrade [the airport's] explosives screening capabilities." The article states the airport is working under "the assumption it will be reimbursed 100 percent but without assurances of repayment. The Transportation Security Administration has suggested it will reimburse airports for ninety percent of their costs, Schreiber [the PDX manager] said. The airport plans to recover the remaining ten percent from airlines, he said."

Passenger Rail

Capital cost estimates for passenger rail were obtained from information provided in the Amtrak Cascades Capital Costs Technical Paper, 2004. This report identifies the capital costs associated with purchasing new trains, improving station facilities, acquiring necessary land, and upgrading the existing track network. Although it is clear that the costs of new trains and upgrading existing stations will be driven exclusively by the passenger rail

program, many of the proposed corridor investments will provide significant benefit to passenger rail, commuter service, and freight traffic.

The following are major assumptions made in the analysis:

Exhibit 5-3 Comparison of Capital Costs (\$ per passenger mile)

		Passenger	Air
YEAR	AUTOMOBILE	Rail	TRAVEL
2004	\$0.002	\$0.11	\$0.05
2008	\$0.001	\$0.38	\$0.06
2013	\$0.001	\$0.40	\$0.06
2018	\$0.001	\$0.60	\$0.06
2023	\$0.001	\$0.85	\$0.06

Source: Berk & Associates, 2004. which the capital

costs are amortized varies according to the type of improvement.

- Corridor improvements are assumed to have a useful life of thirty years, buildings thirty years, and equipment twenty years.
- Since land does not depreciate, the land acquisition costs are amortized over ninety-nine years.

Final Capital Cost Estimates

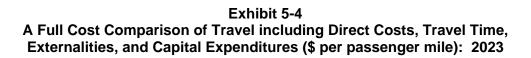
Exhibit 5-3 compares the capital cost estimates derived for each mode. When viewed on a passenger mile basis, capital costs differ significantly by mode. Over the current period of study, highway capital costs do not exceed \$0.001 per passenger mile, but they reach eighty-five cents per passenger mile for rail. This variation is largely driven by two key factors:

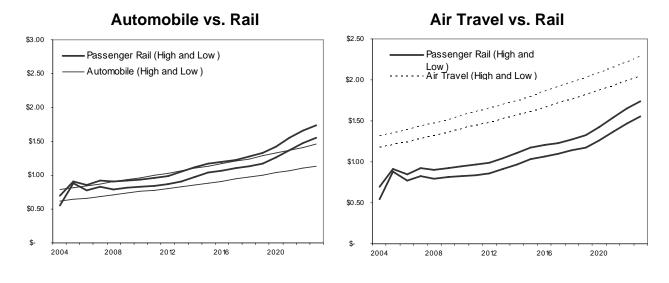
- Differences in projected levels of ridership for each mode; and
- The level of investment in rail and highway are designed to meet different level-of-service (LOS) goals. Total highway capital costs (\$6.1 to \$7.6 billion) exceed those for rail (\$4.86 billion), however, given the 28.3 billion vehicle miles that are projected for the I-5 corridor in 2023, average capital costs per passenger mile are significantly lower for highway travel.

The investment in the rail system will result in significant improvements in the level-of-service, both in terms of frequency of service and reduced travel times. The investments in the highway system will not have a significant impact on the degradation in the overall level-of-service, as average speeds are projected to continue to slow throughout the period. As a result, a significant portion of the cost effectiveness advantage for highway comes at the expense of a significant decrease in the level-of-service.

There is a significant increase in the capital cost per passenger mile for rail in the later period of the analysis. This is due to the fact that there are some very large projects scheduled in the later years of the plan, including: \$1 billion for crossings of the Columbia and Fraser Rivers and \$1.1 billion for major track improvements and a bypass route.

Exhibits 5-4 present a comparison of the full cost associated with each mode of travel. The estimates reflect operating costs, travel time, externalities, and capital costs for each of the three modes.



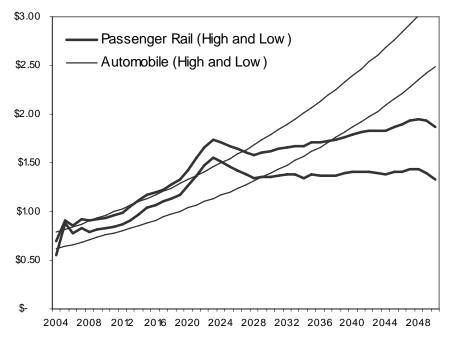


What happens beyond year 2023?

After 2023, all of the improvements identified in the *Amtrak Cascades Operating and Capital Plan* will have been completed and the service objectives will have been met. Therefore, future capital needs are likely to be limited to rehabilitation and maintenance needs, which are far less expensive than new construction. Because of this, the full cost of travel comparison between modes shows that costs per passenger mile for passenger rail will become relatively constant after 2023, while the total cost per passenger mile for air travel and automobile travel will continue to climb.⁴ Exhibit 5-5 on the following page illustrates this comparison.

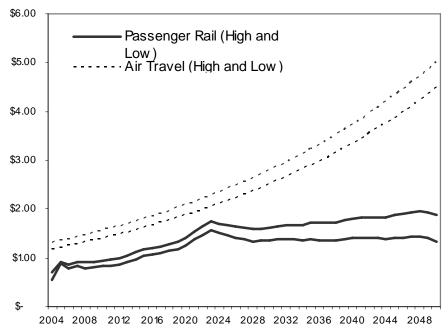
⁴ In addition, the model used for the cross-modal comparison assumes that the life of a rail corridor capital improvement is thirty years. This assumption is based on industry estimates for high-volume rail lines that are shared by both passenger and freight trains. As part of WSDOT's capital improvement plan for Amtrak *Cascades*, there will be large sections of track that will be used almost exclusively by lighter-weight passenger trains and not subject to the same degree of track wear and tear typically found on a high-volume freight rail line. This will result in a much longer life span for these capital projects than the thirty-year assumption used in this cross-modal analysis, a life span that could reach 100 years with proper maintenance.

Exhibit 5-5 A Full Cost Comparison of Travel including Direct Costs, Travel Time, Externalities, and Capital Expenditures (\$ per passenger mile): 2050



Automobile vs. Rail





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Appendix A Annotated Bibliography

Apogee Research (1994): *The Costs of Transportation: Final Report*. Prepared for the Conservation Law Foundation.

Focusing on two specific case studies, this study provided a cross-model comparison or urban transportation costs. Although the results of this work did provide some general guidance in our work, the study was designed to address the costs associated with urban transportation, rather than inter-city travel.

American Automobile Association (2003): *Your Driving Costs: 2003 Edition*. Prepared with the assistance of Runzheimer International.

This annual report provided a complete analysis of the direct ownership costs for several makes and models of automobiles. The analysis includes a consideration of purchase costs, regular maintenance, insurance, etc. The results presented in this report provided the basis for estimating the direct costs of automobile ownership.

Amtrak (1996): Twenty-Fifth Annual Report, Leading the Way into the 21st Century.

Amtrak's annual report provided summary level information about passenger rail operations. This included some information about accident control programs now being implemented throughout the country.

Black, William R. and Dean L. Munn, Richard J. Black, Jirong Xie (1996): *Model Choices: An Approach to Comparing the Costs of Transportation Alternatives*. Transportation Research Center, Indiana University.

The work of Black et al. was designed to offer a general review of the full costs of transportation and to provide a methodology for comparing costs across different modes. The study includes specific estimates for the individual cost components for each mode, including important elements of direct, indirect, and external costs. These results were used to verify the range of costs that summarize the current analysis. In addition, the author's analysis of accident costs and the value of human life provided the foundation for our analysis of this same issue.

Brand, Daniel (1996): *The Value of Time Savings for Intercity Air and Auto Travelers for Trips Under 500 Miles in the U.S.* Prepared by Charles River Associates for the U.S. DOT, Office of the Secretary of Transportation, Panel on the Value of Time for Use in Transportation Investment Evaluation.

Although the data used in this analysis were drawn from areas outside the Pacific Northwest, the results of this study were used to help verify the value of time estimates used in the current analysis.

Brownstone, Dave; Small, Kenneth (2002): Valuing Time and Reliability: Assessing the Evidence from Road Pricing Demonstrations.

This paper reports results from evaluations of two road pricing demonstrations in Southern California, providing insight in how to measure commuters' values of time and reliability.

Brownstone, David (2002): Drivers Willing-to-Pay to Reduce Travel Time: Evidence from the San Diego I-15 Congestion Pricing Project.

This paper provided a useful estimation of the true cost of travel delays due to congestion.

Bureau of Transportation Statistics: TranStats, Table T-100 Domestic Market.

This data was used to determine the number of passengers flying between various city pairs.

California Intercity High Speed Rail Commission (1996): *High-Speed Rail Summary Report* and Action Plan.

This study provides an analysis of the high speed rail project that has been proposed for the State of California. The work does not include a detailed assessment of full costs, but rather includes information about proposed operations, potential ridership, and projected revenues. This study provided useful background information and a list of valuable references.

Center for Transportation Studies, University of Minnesota (2000): The Full Cost of Transportation in the Twin Cities Region.

This approach provided a useful listing of and model for quantifying the full costs associated with transportation, including government costs, internal costs, and external costs.

Delucchi, Mark A. (1997): The Annualized Social Cost of Motor-Vehicle Use in the U.S. 1990-1991: Summary of Theory, Data, Methods, and Results. Institute of Transportation Studies, University of California Davis. UCD-ITS-RR-96-3.

As the title indicates, this report provided a thorough review of the external costs associated with automobile transportation. The results of this study and Delucchi's other work (see below) helped establish the range of estimates used in our assessment of the external costs of automobile transportation.

Delucchi, Mark A.; Murphy, James J.; McCubbin, Donald R. (2002): *The Heath and Visibility Cost of Air Pollution: A Comparison of Estimation Methods*. Journal of Environmental Management.

This paper provided a general review of methodologies used to quantify externalized costs related to air pollution.

Delucchi, Mark A. (1997): Total Cost of Motor vehicle Use. Access, number 8, pp. 7-13.

Delucchi's work provides a review of the total costs associated with automobile transportation, including an assessment of direct personal costs, air pollution, accidents, parking, etc. These estimates helped establish the range of estimates used in our assessment of the external costs of automobile transportation.

Economics Research Associates (1996): *Economic Impact and Benefit/Cost of High Speed Rail for California*. Submitted to the California Intercity High Speed Rail C omission, Project no. 11475, Contract no. 75w230.

This study provided a general review of the methodologies used in assessing the potential costs and benefits of high-speed rail in California.

Federal Aviation Administration (2002): Terminal Area Forecasts (TAF).

The 2002 TAF contains historical aviation data and FAA's forecasts for airports around the country. Forecasts cover fiscal years 2002 to 2020. Forecasts include the impact of the September 11, 2001, terrorist attacks.

Federal Aviation Administration (1997): *Treatment of Values of Passenger Time in Economic Analysis*. U.S. Department of Transportation, Office of Aviation Policy and Plans.

Following a review of several other studies, the methodology presented in this memorandum formed the foundation for our analysis of the value of travel time.

Federal Highway Administration (2003): Trends and Forecasts of Highway Costs.

This paper described general approaches to quantifying and forecasting highway costs.

Federal Highway Administration (2003): Addendum to the 1997 Federal Highway Cost Allocation Study Final Report.

This addendum to the original 1997 report provided a model for estimating air pollutionrelated costs of highway use.

Gannet Fleming (1992): *High Speed Ground Transportation Study*. Report to the Governor, Washington State Legislature, and the Washington State Transportation Commission.

This detailed analysis of the potential for operating high-speed rail service within the Pacific Northwest provided data essential for our analysis of the rail alternative. In addition, this analysis included information about the factors driving mode choice decisions and the direct and indirect costs associated with other modes.

Gwilliam, Ken (1997): Sustainable Transport. World Bank.

Gwilliam reviews existing studies which put value on time and external costs of transportation.

Hare, Patrick (1991): Trip Reduction and Affordable Housing. Transportation Research Board.

Hare's work was directly used in the analysis of parking costs. This article includes an estimate that parking represents approximately 10% of the rental costs for a typical apartment.

IBI Group (1995): *Full Cost Transportation and Cost-Based Pricing Strategies*. Prepared for the Ontario Round Table on Environment Economy.

While this report focused on estimating transportation costs for Canada, it also provided a review of previous work conducted worldwide. The report included estimates for various

aspects of total cost, but the author's work on the external costs associated with air pollution were of the greatest value for the current study.

Levinson, David; Gillen, David (1997): *The Full Cost of Intercity Highway Transportation* This paper provides another example of full cost transportation modelling.

Levinson, David; Gillen, David; Kanafani, Adib (1996): The Social Costs of Intercity Transportation: A Review and Comparison of Air and Highway.

This paper included a survey of literature measuring social costs of air and car travel. The summary tables provided a useful means of benchmarking what measures other studies had employed.

Litman, Todd (1997): Transportation Cost Analysis: Techniques, Estimates, and Implications. Victoria Transport Policy Institute.

This report provided a comprehensive review of previous work in estimating the full costs of transportation. This included a detailed review of the direct, indirect, and external costs associated with train, air and automobile travel. This work directly informed our analysis and provided a range of cost estimates with which to compare our final results.

Murphy, James; Delucchi, Mark (1998): A Review of the Literature on the Social Costs of Motor Vehicle Use in the United States. Journal of Transportation and Statistics.

This paper provided a useful summary of thinking done on the social costs related with motor vehicle use.

Natural Resources Defense Council (1993): *The Price of Mobility, Uncovering the Hidden Costs of Transportation.* Prepared by Peter Miller and John Miffed.

Focusing most directly on the external costs associated with accidents, noise, air pollution, water pollution, etc., this analysis provided a thorough cross-modal assessment of total costs. The results of this work helped to establish the range of costs cited in the current study.

National Highway Traffic Safety Administration (1994): *Estimating Crash Costs in State or Local Jurisdictions*. Office of Regulatory Analysis Plans and Policy, U.S. Department of Transportation.

This report provided a detailed analysis of the costs associated with both fatal and serious injury accidents. This includes an assessment of direct property value losses as well as the costs associated with health care and lost wages. These results formed our analysis of accident costs, and specifically the costs associated with automobile transportation.

National Highway Traffic Safety Administration (1993): Saving Lives and Dollars, Highway Safety Contribution to Health Care Reform and Deficit Reduction. U.S. Department of Transportation.

This report provided estimates of the direct health care costs associated with automobile injuries and fatalities. The information in this study was used to confirm the results cited in several broader studies of the overall costs associated with transportation accidents.

New Jersey Department of Transportation (2001): Cost of Transporting People in New Jersey.

This report provided an example of an evaluation of the full costs of highway transportation.

Pickrell, Don and Paul Schimek (1998): Trends in Personal Motor Vehicle Ownership and Use; Evidence from the Nationwide Personal Transportation Survey. U.S. Department of Transportation, Volpe Center.

The Volpe Center's analysis of the age and composition of the current fleet of motor vehicles was used in conjunction with cost estimates provided by the AAA to estimate the average costs of vehicle ownership in the United States.

Port of Bellingham (2003): *Annual Report – 2002* and the *2003 Corporate Strategic Plan*. These documents provided direct information about current airport revenues and projected future costs.

Port of Portland (2004): Audited Financial Statements.

These summary financial reports provided direct information about current airport revenues and projected future costs. When supplemented with more detailed information provided by Port personnel, these data were used to develop estimates for the terminal costs associated with air travel to and from the Portland airport.

Port of Seattle (1994): *Airport Master Plan Update*. Prepared for the Port of Seattle by P&D Aviation.

This report, along with detailed financial projections of the Port's future operations were used to estimate the costs associated with passenger travel through Sea-Tac Airport. This included a separate analysis of on-going operational costs and anticipated capital investments.

Puget Sound Regional Council (1996): *The Costs of Transportation: Expenditures on Surface Transportation in the Central Puget Sound Region for 1995.* Prepared with the assistance of the Underhill Company.

The PSRC's analysis of the relative costs of automobile, public transit, and other modes provided valuable information about the direct and indirect costs of automobile ownership. The reports estimates regarding parking were included in the current analysis, and its general conclusions were used to verify our results regarding the costs of automobile operation.

Qin, Jiefeng, Jose Weismann, Mark A. Euritt, and Michael Martello (1996): *Evaluating the Full Costs of Urban Transportation. Transportation Research Record*, 1518.

This article described a computer model that has been developed to evaluate the full costs of urban transportation. Given its focus on urban, rather than inter-city travel, the model itself was not useful for the current analysis. However, a review of the methodology developed by the authors did provide useful starting point.

Small, K.A. and C. Kazimi (1995): On the Costs of Air Pollution from Motor Vehicles. Journal of Transport Economics and Policy, vol. 45, pp. 7-32.

This paper provided a thorough analysis of both emission levels and the social costs associated with these emissions. The results of this study provided the basis for our analysis of the eternality costs associated with air pollution.

Texas Transportation Institute (1996): Urban Roadway Congestion – 1982-1993, Volume 1: Annual Report. Texas Transportation Institute, Texas A&M University.

Texas Transportation Institute (1996): Urban Roadway Congestion – 1982-1993, Volume 2: Methodology and Urbanized Area Data. Texas Transportation Institute, Texas A&M University.

These two volumes provided an assessment of congestion within urbanized areas, including Seattle and Portland. These results helped to develop projections for average highway speeds in these areas and thus contributed to our analysis of automobile travel times.

University of California at Berkeley, Institute of Transportation Studies (UCB-ITS) (1996): The Full Cost of Intercity Transportation – A Comparison of High Speed Rail, Air and Highway Transportation in California. Prepared by Levinson, David and David Gillen, Adib Kanafani, and Jean-Michel Mathieu.

A comparable assessment of the overall costs of different transportation modes, this study provided a review of previous cost estimates as well as an analysis of different research methodologies. Because it included an analysis of rail, air and highway transportation, this work provided a valuable benchmark for our analysis.

U.S. Congress, Office of Technology Assessment (1994): Saving Energy in U.S. Transportation.

This study included a review of previous work on estimating the external costs associated with various modes of travel. This review provided some valuable background information and include references to other useful materials.

US Department of Transportation (2001): National Household Travel Survey.

Results of this survey were used to estimate the classes vehicle driven by vehicle owners in the Western U.S.

Vancouver International Airport Authority (1996): Annual Report: 1996.

This report provided direct information about current airport venues and projected future costs. These data were used to develop estimate for the terminal costs associated with air travel to and from Vancouver, B.C.

The Victoria Transport Policy Institute.

The Institute provides an extremely useful compendium of transportation-related literature.

Wardman, Mark (1996): A Review of Evident on the Value of Travel Time in Great Britain. HETA Division, Department of Transport, Great Britain.

Wardman's analysis of travel time provided useful review of the different methodologies that have been used to assess the value of travel time. However, the specific estimates presented in his study applied to Great Britain and were not used din the current analysis.

Washington State Department of Ecology (1993): *1992 Washington State Waste Characterization Study*. Solid Waste Services Program Publication #93-45.

The Department of Ecology's review of the waste generated in the State of Washington provided some direct evidence about the volume of waste attributable to automobiles and other modes of transportation.

Washington State Department of Ecology (1990): *Moderate Risk Waste, A Progress Report.* Volume 2-1 of the Problem Waste Study.

This report provided further evidence about the volume of waste attributable to automobiles and other modes of transportation.

Washington State Department of Transportation (2002): Washington State Highway System Plan, 2003-2022 and ''Nickel Funding Package'' Enacted For Transportation by The 2003 Washington State Legislature.

This document was useful in capturing anticipated investment in Washington's highways, including maintenance, preservation, and operations.

Waters, W. (1992): *The Value of Time Savings for The Evaluation of Highway Investments in British Columbia.* Prepared for the British Columbia Ministry of Transportation and Highways.

This report included a thorough review of the issues surrounding the valuation of travel time. The author's recommendations regarding the differential valuation of driver's and passenger's travel time were integrated in the current analysis.

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Appendix B Data and Worksheets

Global Assumptions

General Inflation	3.0%
Land Inflation	5.0%
Wage Inflation	3.0%
Cost of Capital	4.5%

Business Travel as % of All Corridor Travel

Highway	Highway	Air
Business	30%	73%
Non-Business	70%	27%
Rail	2003	2023
Business	30%	73%
Non-Business	70%	27%
Travel Time Value as % of Wage	Low	High
Driver - Business	50%	100%
Passenger - Business	35%	70%
Driver - Non-Business	25%	50%
Passenger - Non-Business	18%	35%

Highway Low and High Assumptions

	Current					
	Law*	l	_ow	ŀ	ligh	
Percentage of System Plan Funde	27.7%	4(Low High 40.0% 50.0% Low High			
		l	_ow	H	ligh	
Parking Costs per vehicle mile		\$	0.07	\$	0.10	

*This percentage excludes the Nickel Package Projects

INTERCITY RAIL COST-EFFECTIVENESS - LOW SCENARIO

Capital Costs '03 Dollars Total Planned North Corridor Improvements \$1,904.5 \$.0 \$1.7 \$56.0 \$30.0 \$32.2 \$32.2 \$.0 \$.0	\$.0 \$39.8
North Corridor Improvements \$1,004.5 \$0 \$1.7 \$56.0 \$30.0 \$32.2 \$32.2 \$0 \$0	
	\$39.8
South Corrior Improvements \$2,560.4 \$.0 \$132.3 \$173.8 \$176.9 \$210.3 \$80.8 \$80.8 \$.0 \$16.0	ψ00.0
Total Improvements \$4,464.9 \$.0 \$134.0 \$229.8 \$206.8 \$242.5 \$113.0 \$113.0 \$.0 \$16.0	\$39.8
Right-of-Way \$74.5 \$.0 \$4.7 \$4.9 \$4.9 \$.3 \$.0 \$.0 \$.0 \$.0	\$3.2
Rolling Stock Purchases \$397.5 \$.0 \$7.5 \$180.0 \$.0 \$.0 \$.0 \$.0 \$.0 \$.0 \$.0 \$.0 \$.0	\$.0
Total Capital Requirements \$4,936.9 \$.0 \$146.2 \$414.5 \$211.7 \$247.4 \$113.3 \$143.0 \$.0 \$16.0	\$43.0
Capital Costs Year of Expenditure Dollars	
North Corridor Improvements \$3,277.6 \$.0 \$1.8 \$61.2 \$33.7 \$37.3 \$38.4 \$39.6 \$.0 \$.0	\$.0
South Corrior Improvements \$3,720.3 \$.0 \$140.4 \$190.0 \$199.1 \$243.8 \$96.5 \$99.4 \$.0 \$20.9	\$53.5
Total Improvements \$6,997.9 \$.0 \$142.2 \$251.2 \$232.8 \$281.2 \$134.9 \$139.0 \$.0 \$20.9	\$53.5
Right-of-Way \$142.9 \$.0 \$4.9 \$5.1 \$5.7 \$6.0 \$.3 \$.0 \$.0 \$.0	\$5.0
Rolling Stock Purchases \$534.8 \$.0 \$8.0 \$196.7 \$.0 \$.0 \$.0 \$36.9 \$.0 \$.0 \$.0	\$.0
Total Capital Requirements \$7,675.6 \$.0 \$155.0 \$453.0 \$238.5 \$287.1 \$135.3 \$175.9 \$.0 \$20.9	\$58.4
Cumulative Annualized Capital Expenditures Useful Life (yrs)	
Corridor Improvements 30 \$.0 \$8.7 \$24.1 \$38.4 \$55.7 \$64.0 \$72.5 \$73.8	\$77.1
Land 99 \$.0 \$.2 \$.5 \$.7 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0 \$1.0	\$1.2
Rolling Stock 30 \$.0 \$.5 \$12.6 \$12.6 \$12.6 \$12.6 \$14.8 \$14.8 \$14.8	\$14.8
Less "expired" capital	
Corridor Improvements	
Land	
Rolling Stock	
Total Annualized Capital Costs \$.0 \$9.4 \$37.2 \$51.7 \$69.2 \$77.5 \$88.3 \$88.3 \$89.6	\$93.1
Capital Costs Per Passenger Mile \$ - \$ 0.11 \$ 0.37 \$ 0.34 \$ 0.38 \$ 0.37 \$ 0.39 \$ 0.39 \$ 0.39	\$ 0.40
2002	
Operating Costs ('03\$) \$20.3 \$24.4 \$35.8 \$41.6 \$48.4 \$51.5 \$52.7 \$52.7 \$52.7	\$53.2
Operating Costs (YOE\$) \$20.9 \$25.8 \$39.1 \$46.8 \$56.1 \$61.5 \$66.8 \$69.0	\$71.5
Total Annualized Costs \$20.9 \$35.3 \$76.3 \$98.5 \$125.4 \$139.1 \$153.2 \$155.1 \$158.6	\$164.7
Passenger Estimates (millions) 0.3 0.3 0.5 0.9 1.1 1.4 1.5 1.5 1.5	1.5
Passenger Miles (millions) 82.9 82.9 101.3 153.5 180.1 211.3 227.3 227.3 228.3	231.0
Trip Length 254.25 254.25 210.42 166.45 157.02 149.82 150.15 150.15 150.17	150.22
Operating Costs per Passenger Mile (YOE\$) \$ 0.25 \$ 0.31 \$ 0.39 \$ 0.31 \$ 0.31 \$ 0.29 \$ 0.29 \$ 0.29 \$ 0.30	\$ 0.31
Total Annualized Cost per Passenger Mile \$ 0.25 \$ 0.43 \$ 0.75 \$ 0.64 \$ 0.70 \$ 0.66 \$ 0.67 \$ 0.68 \$ 0.69	\$ 0.71

INTERCITY RAIL COST-EFFECTIVENESS - LOW SCENARIO

Direct Costs	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Capital Costs '03 Dollars											
North Corridor Improvements	\$.0	\$.0	\$.0	\$.0	\$.0	\$36.3	\$36.3	\$284.4	\$451.1	\$456.1	\$456.1
South Corrior Improvements	\$157.6	\$205.6	\$227.7	\$70.0	\$70.0	\$83.3	\$104.1	\$104.1	\$209.1	\$209.1	\$209.1
Total Improvements	\$157.6	\$205.6	\$227.7	\$70.0	\$70.0	\$119.6	\$140.4	\$388.6	\$660.1	\$665.1	\$665.1
Right-of-Way	\$3.2	\$5.0	\$5.0	\$1.8	\$1.8	\$.6	\$.6	\$8.5	\$8.5	\$8.5	\$8.5
Rolling Stock Purchases	\$.0		\$60.0	\$.0	\$60.0	\$.0	\$.0	\$.0	\$.0	\$.0	\$60.0
Total Capital Requirements	\$160.8	\$210.6	\$292.6	\$71.8	\$131.8	\$120.3	\$141.1	\$397.0	\$668.6	\$673.6	\$733.6
Capital Costs Year of Expenditure Dollars											
North Corridor Improvements	\$.0	\$.0	\$.0	\$.0	\$.0	\$58.3	\$60.0	\$484.2	\$791.0	\$823.7	\$848.4
South Corrior Improvements	\$218.2	\$293.1	\$334.3	\$105.9	\$109.1	\$133.7	\$172.1	\$177.3	\$366.6	\$377.6	\$388.9
Total Improvements	\$218.2	\$293.1	\$334.3	\$105.9	\$109.1	\$192.0	\$232.1	\$661.5	\$1157.6	\$1201.3	\$1237.3
Right-of-Way	\$5.2	\$8.5	\$8.9	\$3.3	\$3.5	\$1.3	\$1.4	\$19.4	\$20.4	\$21.4	\$22.5
Rolling Stock Purchases	\$.0	\$.0	\$88.1	\$.0	\$93.5	\$.0	\$.0	\$.0	\$.0	\$.0	\$111.6
Total Capital Requirements	\$223.4	\$301.6	\$431.3	\$109.2	\$206.1	\$193.3	\$233.5	\$680.9	\$1178.0	\$1222.7	\$1371.4
Cumulative Annualized Capital Expenditures											
Corridor Improvements	\$90.5	\$108.5	\$129.0	\$135.5	\$142.2	\$154.0	\$168.2	\$208.8	\$279.9	\$353.7	\$429.6
Land	\$1.5	\$1.9	\$2.3	\$2.4	\$2.6	\$2.6	\$2.7	\$3.6	\$4.5	\$5.5	\$6.5
Rolling Stock	\$14.8	\$14.8	\$20.2	\$20.2	\$26.0	\$26.0	\$26.0	\$26.0	\$26.0	\$26.0	\$32.8
Less "expired" capital											
Corridor Improvements											
Land											
Rolling Stock											
Total Annualized Capital Costs	\$106.8	\$125.2	\$151.5	\$158.1	\$170.7	\$182.6	\$196.9	\$238.4	\$310.4	\$385.1	\$469.0
Capital Costs Per Passenger Mile	\$ 0.44	\$ 0.49	\$ 0.56	\$ 0.57	\$ 0.60	\$ 0.62	\$ 0.65	\$ 0.73	\$ 0.84	\$ 0.94	\$ 1.03
Operating Costs ('03\$)	\$54.6	\$56.3	\$58.8	\$59.4	\$60.5	\$61.5	\$62.7	\$66.0	\$71.6	\$77.2	\$83.4
Operating Costs (YOE\$)	\$75.5	\$80.3	\$86.3	\$89.8	\$94.2	\$98.7	\$103.6	\$112.4	\$125.6	\$139.5	\$155.1
Total Annualized Costs	\$182.3	\$205.5	\$237.8	\$248.0	\$265.0	\$281.3	\$300.5	\$350.8	\$436.0	\$524.6	\$624.1
Passenger Estimates (millions)	1.6	1.7	1.8	1.8	1.9	1.9	2.0	2.2	2.4	2.7	3.0
Passenger Miles (millions)	241.1	254.2	272.6	277.1	285.3	292.8	301.7	326.5	368.4	410.6	456.5
Trip Length	150.40	150.62	150.89	150.95	151.05	151.15	151.25	151.50	151.86	152.14	152.40
Operating Costs per Passenger Mile (YOE\$)	\$ 0.31	\$ 0.32	\$ 0.32	\$ 0.32	\$ 0.33	\$ 0.34	\$ 0.34	\$ 0.34	\$ 0.34	\$ 0.34	\$ 0.34
Total Annualized Cost per Passenger Mile	\$ 0.76	\$ 0.81	\$ 0.87	\$ 0.90	\$ 0.93	\$ 0.96	\$ 1.00	\$ 1.07	\$ 1.18	\$ 1.28	\$ 1.37

INTERCITY RAIL COST-EFFECTIVENESS - LOW SCENARIO

Indirect Costs		20	03	200	4	2005		2006		2007		2008		2009		2010		2011		2012
Travel Time (minutes)		47	7	477	7	469		446		434		420		417		413		413		412
Average Speed (mph)	338 miles	4	3	43	3	43		46		47		48		49		49		49		49
Time Costs - Business Travelers																				
Business Travel Share of Total		30)%	30%	6	32%		38%		41%		44%		45%		46%		46%		46%
Total Business Passenger Miles (mil)		24.	88	24.8	8	32.48		58.14		73.59		93.66		102.66		105.03		105.50		107.01
Total Business Travel Hours (mil)).6	0.	-	0.8		1.3		1.6		1.9		2.1		2.1		2.1		2.2
Average Hourly Wage Rate		\$ 18.6	*				\$	20.35	\$	20.96	\$	21.59	\$	22.24	\$	22.90	\$	23.59	\$	24.30
Value of Travel Time (% of Wage Rate)	35%			-		6.92	\$	7.12	\$	7.34	\$	7.56	\$	7.78	\$	8.02	\$	8.26	\$	8.50
Total Value of Business Travel Time (\$ mil)		\$:	8.8	\$3.	9	\$5.2		\$9.1		\$11.5		\$14.7		\$16.4		\$17.1		\$17.7		\$18.5
Time Costs - Non-Business Travelers																				
Total Non-Business Passenger Miles (mil)		58.	06	58.0	6	68.85		95.34		106.53		117.60		124.65		122.27		122.81		123.98
Total Non-Business Travel Hours (mil)			.4	1.		1.6		2.1		2.3		2.4		2.6		2.5		2.5		2.5
Average Hourly Wage Rate		\$ 18.6	*				\$	20.35				21.59		22.24	\$	22.90	\$	23.59	\$	24.30
Value of Travel Time (% of Wage Rate)	18%						\$	3.66	\$		\$	3.89	\$	4.00	\$	4.12	\$	4.25	\$	4.37
Total Value of Non-Business Travel Time (\$ mil)			1.6	\$4.		\$5.7		\$7.7		\$8.6		\$9.5		\$10.3		\$10.3		\$10.6		\$11.0
Total Time Costs (\$ mil)		\$	3.4	\$8.	6	\$10.9		\$16.8		\$20.1		\$24.1		\$26.7		\$27.4		\$28.3		\$29.5
Total Indirect Costs (\$ mil)		\$	3.4	\$8.	6	\$10.9		\$16.8		\$20.1		\$24.1		\$26.7		\$27.4		\$28.3		\$29.5
Annual Passenger Miles		8	2.9	82.	9	101.3		153.5		180.1		211.3		227.3		227.3		228.3		231.0
Total Passenger Hours		:	2.0	2.	0	2.3		3.4		3.9		4.4		4.7		4.6		4.6		4.7
Total Indirect Costs per Passenger Mile		\$ 0.1	0\$	0.10) \$	0.11	\$	0.11	\$	0.11	\$	0.11	\$	0.12	\$	0.12	\$	0.12	\$	0.13
Total Direct + Indirect Costs per Passenger Mile		\$ 0.3	5 \$	0.42	2 \$	0.49	\$	0.41	\$	0.42	\$	0.41	\$	0.40	\$	0.41	\$	0.43	\$	0.44
External Costs		20	03	200	4	2005		2006		2007		2008		2009		2010		2011		2012
Annual Passenger Miles (mil)		8	2.9	82.	9	101.3		153.5		180.1		211.3		227.3		227.3		228.3		231.0
\$ per p	assenger mile																			
	2003																			
Air Pollution																				
Annual Cost (\$ mil)	\$ 0.016	\$.4	\$1.	4	\$1.8		\$2.7		\$3.3		\$4.0		\$4.4		\$4.6		\$4.7		\$4.9
Noise Pollution																				
Annual Cost (\$ mil)	\$ 0.001	\$).1	\$0.	1	\$0.1		\$0.2		\$0.2		\$0.3		\$0.3		\$0.3		\$0.3		\$0.3
Solid Waste Disposal																				
Annual Cost (\$ mil)	N/A																			
Water Pollution																				
Annual Cost (\$ mil)	N/A																			
Accidents	A A A A A A A A A A	•		••		.		.		6 • • •								.		.
Annual Cost (\$ mil)	\$ 0.001	\$).1	\$0.	1	\$0.1		\$0.2		\$0.3		\$0.3		\$0.3		\$0.3		\$0.4		\$0.4
Total External Costs (\$mil)		\$.6	\$1.	6	\$2.0		\$3.1		\$3.8		\$4.6		\$5.1		\$5.2		\$5.4		\$5.6
Total External Costs per Passenger Mile		\$ 0.0)2 \$	0.02	2 \$	0.02	\$	0.02	\$	0.02	\$	0.02	\$	0.02	\$	0.02	\$	0.02	\$	0.02
Direct + Indirect + External Costs per Passenger Mile		\$ 0.3	57 \$	0.44	\$	0.51	\$	0.43	\$	0.44	\$	0.43	\$	0.42	\$	0.44	\$	0.45	\$	0.46
Direct + Indirect + External Costs per Passenger Mile Capital + Direct + Indirect + External Costs per Passeng		\$ 0.: \$ 0.:		••••			\$ \$	0.43 0.77	\$ \$	0.44 0.83	\$ \$	0.43 0.79	\$ \$	0.42 0.81	\$ \$	-	\$ \$	0.45 0.84	\$ \$	0.46 0.87

Notes: Dark shaded cells indicate key assumptions supported by literature review. Light shaded cells indicate data provided by transit agencies.

INTERCITY RAIL COST-EFFECTIVENESS - LOW SCENARIO

Indirect Costs		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Travel Time (minutes)		411	406	400	391	389	386	382	378	366	347	306
Average Speed (mph)		49	50	51	52	52	53	53	54	55	58	66
Time Costs - Business Travelers												
Business Travel Share of Total		47%	48%	49%	52%	52%	53%	54%	55%	58%	63%	73%
Total Business Passenger Miles (mil)		112.43	121.57	134.53	142.69	148.43	155.17	162.51	179.27	212.96	257.42	333.23
Total Business Travel Hours (mil)		2.3	2.4	2.7	2.8	2.9	3.0	3.1	3.3	3.8	4.4	5.0
Average Hourly Wage Rate	\$	25.03	\$ 25.78	\$ 26.55	\$ 27.35	\$ 28.17	\$ 29.01	\$ 29.88	\$ 30.78	\$ 31.70	\$ 32.66	\$ 33.64
Value of Travel Time (% of Wage Rate)	\$	8.76	\$ 9.02	\$ 9.29	\$ 9.57	\$ 9.86	\$ 10.16	\$ 10.46	\$ 10.77	\$ 11.10	\$ 11.43	\$ 11.77
Total Value of Business Travel Time (\$ mil)		\$20.0	\$22.0	\$24.7	\$26.4	\$28.1	\$30.0	\$32.0	\$36.0	\$42.7	\$50.3	\$59.2
Time Costs - Non-Business Travelers												
Total Non-Business Passenger Miles (mil)		128.63	132.67	138.03	134.37	136.88	137.66	139.16	147.25	155.43	153.13	123.25
Total Non-Business Travel Hours (mil)		2.6	2.7	2.7	2.6	2.6	2.6	2.6	2.7	2.8	2.6	1.9
Average Hourly Wage Rate	\$	25.03	\$ 25.78	\$ 26.55	\$ 27.35	\$ 28.17	\$ 29.01	\$ 29.88	\$ 30.78	\$ 31.70	\$ 32.66	\$ 33.64
Value of Travel Time (% of Wage Rate)	\$	4.51	\$ 4.64	\$ 4.78	\$ 4.92	\$ 5.07	\$ 5.22	\$ 5.38	\$ 5.54	\$ 5.71	\$ 5.88	\$ 6.05
Total Value of Non-Business Travel Time (\$ mil)		\$11.7	\$12.3	\$13.0	\$12.8	\$13.3	\$13.7	\$14.1	\$15.2	\$16.0	\$15.4	\$11.3
Total Time Costs (\$ mil)		\$31.7	\$34.3	\$37.7	\$39.1	\$41.4	\$43.6	\$46.1	\$51.2	\$58.7	\$65.7	\$70.5
Total Indirect Costs (\$ mil)		\$31.7	\$34.3	\$37.7	\$39.1	\$41.4	\$43.6	\$46.1	\$51.2	\$58.7	\$65.7	\$70.5
Annual Passenger Miles		241.1	254.2	272.6	277.1	285.3	292.8	301.7	326.5	368.4	410.6	456.5
Total Passenger Hours		4.9	5.1	5.4	5.3	5.5	5.6	5.7	6.1	6.7	7.0	6.9
Total Indirect Costs per Passenger Mile	\$	0.13	\$ 0.13	\$ 0.14	\$ 0.14	\$ 0.15	\$ 0.15	\$ 0.15	\$ 0.16	\$ 0.16	\$ 0.16	\$ 0.15
Total Direct + Indirect Costs per Passenger Mile	\$	0.44	\$ 0.45	\$ 0.45	\$ 0.47	\$ 0.48	\$ 0.49	\$ 0.50	\$ 0.50	\$ 0.50	\$ 0.50	\$ 0.49
External Costs		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Annual Passenger Miles (mil)		241.1	254.2	272.6	277.1	285.3	292.8	301.7	326.5	368.4	410.6	456.5
\$ per pa	ł											
Air Pollution												
Annual Cost (\$ mil)		\$5.3	\$5.7	\$6.3	\$6.6	\$7.0	\$7.5	\$7.9	\$8.8	\$10.2	\$11.8	\$13.5
Noise Pollution												
Annual Cost (\$ mil)		\$0.4	\$0.4	\$0.4	\$0.5	\$0.5	\$0.5	\$0.5	\$0.6	\$0.7	\$0.8	\$0.9
Solid Waste Disposal												
Annual Cost (\$ mil)												
Water Pollution												
Annual Cost (\$ mil)												
Accidents												
Annual Cost (\$ mil)		\$0.4	\$0.4	\$0.5	\$0.5	\$0.5	\$0.6	\$0.6	\$0.7	\$0.8	\$0.9	\$1.0
Total External Costs (\$mil)		\$6.1	\$6.6	\$7.3	\$7.6	\$8.1	\$8.5	\$9.1	\$10.1	\$11.7	\$13.5	\$15.4
Total External Costs per Passenger Mile	\$	0.03	\$ 0.03									
Direct + Indirect + External Costs per Passenger Mile	\$	0.47	\$ 0.48	\$ 0.48	\$ 0.49	\$ 0.50	\$ 0.52	\$ 0.53	\$ 0.53	\$ 0.53	\$ 0.53	\$ 0.53
Capital + Direct + Indirect + External Costs per Passeng	\$	0.91	\$ 0.97	\$ 1.04	\$ 1.06	\$ 1.10	\$ 1.14	\$ 1.18	\$ 1.26	\$ 1.37	\$ 1.47	\$ 1.56

Notes: Dark shaded cells indicate key assumptions supported by literature review. Light shaded cells indicate data provided by transit agencies.

Direct Costs		2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Capital Costs '03 Dollars	Total Planned										
North Corridor Improvements	\$1,904.5	\$.0	\$1.7	\$56.0	\$30.0	\$32.2	\$32.2	\$32.2	\$.0	\$.0	\$.0
South Corrior Improvements	\$2,560.4	\$.0	\$132.3	\$173.8	\$176.9	\$210.3	\$80.8	\$80.8	\$.0	\$16.0	\$39.8
Total Improvements	\$4,464.9	\$.0	\$134.0	\$229.8	\$206.8	\$242.5	\$113.0	\$113.0	\$.0	\$16.0	\$39.8
Right-of-Way	\$74.5	\$.0	\$4.7	\$4.7	\$4.9	\$4.9	\$.3	\$.0	\$.0	\$.0	\$3.2
Rolling Stock Purchases	\$397.5	\$.0	\$7.5	\$180.0	\$.0	\$.0	\$.0	\$30.0	\$.0	\$.0	\$.0
Total Capital Requirements	\$4,936.9	\$.0	\$146.2	\$414.5	\$211.7	\$247.4	\$113.3	\$143.0	\$.0	\$16.0	\$43.0
Capital Costs Year of Expenditure Dollars											
North Corridor Improvements	\$3,277.6	\$.0	\$1.8	\$61.2	\$33.7	\$37.3	\$38.4	\$39.6	\$.0	\$.0	\$.0
South Corrior Improvements	\$3,720.3	\$.0	\$140.4	\$190.0	\$199.1	\$243.8	\$96.5	\$99.4	\$.0	\$20.9	\$53.5
Total Improvements	\$6,997.9	\$.0	\$142.2	\$251.2	\$232.8	\$281.2	\$134.9	\$139.0	\$.0	\$20.9	\$53.5
Right-of-Way	\$142.9	\$.0	\$4.9	\$5.1	\$5.7	\$6.0	\$.3	\$.0	\$.0	\$.0	\$5.0
Rolling Stock Purchases	\$111.6				\$.0		\$.0				\$.0
Total Capital Requirements	\$7,252.4	\$.0	\$147.1	\$256.3	\$238.5	\$287.1	\$135.3	\$139.0	\$.0	\$20.9	\$58.4
Cumulative Annualized Capital Expenditu	<mark>r Useful Life (yr</mark> s)									
Corridor Improvements	30	\$.0	\$8.7	\$24.1	\$38.4	\$55.7	\$64.0	\$72.5	\$72.5	\$73.8	\$77.1
Land	99	\$.0	\$.2	\$.5	\$.7	\$1.0	\$1.0	\$1.0	\$1.0	\$1.0	\$1.2
Rolling Stock	30	\$.0	\$.0	\$.0	\$.0	\$.0	\$.0	\$.0	\$.0	\$.0	\$.0
Less "expired" capital											
Corridor Improvements											
Land											
Rolling Stock											
Total Annualized Capital Costs		\$.0	\$9.0	\$24.6	\$39.2	\$56.7	\$65.0	\$73.5	\$73.5	\$74.8	\$78.3
Capital Costs Per Passenger Mile		\$-	\$ 0.11	\$ 0.24	\$ 0.26	\$ 0.31	\$ 0.31	\$ 0.32	\$ 0.32	\$ 0.33	\$ 0.34
	2002										
Operating Costs ('03\$)	\$20.3	\$20.3	\$24.4	\$35.8	\$41.6	\$48.4	\$51.5	\$52.7	\$52.7	\$52.9	\$53.2
Operating Costs (YOE\$)		\$20.9	\$25.8	\$39.1	\$46.8	\$56.1	\$61.5	\$64.9	\$66.8	\$69.0	\$71.5
Total Annualized Costs		\$20.9	\$34.8	\$63.7	\$86.0	\$112.8	\$126.5	\$138.4	\$140.3	\$143.8	\$149.8
Passenger Estimates (millions)		0.3	0.3	0.5	0.9	1.1	1.4	1.5	1.5	1.5	1.5
Passenger Miles (millions)		82.9	82.9	101.3	153.5	180.1	211.3	227.3	227.3	228.3	231.0
Trip Length		254.25	254.25	210.42	166.45	157.02	149.82	150.15	150.15	150.17	150.22
Operating Costs per Passenger Mile (YOE	\$)	\$ 0.25	\$ 0.31	\$ 0.39	\$ 0.31	\$ 0.31	\$ 0.29	\$ 0.29	\$ 0.29		\$ 0.31
Total Annualized Cost per Passenger Mile		\$ 0.25	\$ 0.42	\$ 0.63	\$ 0.56	\$ 0.63	\$ 0.60	\$ 0.61	•	\$ 0.63	\$ 0.65

Direct Costs	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Capital Costs '03 Dollars											
North Corridor Improvements	\$.0	\$.0	\$.0	\$.0	\$.0	\$36.3	\$36.3	\$284.4	\$451.1	\$456.1	\$456.1
South Corrior Improvements	\$157.6	\$205.6	\$227.7	\$70.0	\$70.0	\$83.3	\$104.1	\$104.1	\$209.1	\$209.1	\$209.1
Total Improvements	\$157.6	\$205.6	\$227.7	\$70.0	\$70.0	\$119.6	\$140.4	\$388.6	\$660.1	\$665.1	\$665.1
Right-of-Way	\$3.2	\$5.0	\$5.0	\$1.8	\$1.8	\$.6	\$.6	\$8.5	\$8.5	\$8.5	\$8.5
Rolling Stock Purchases	\$.0	\$.0	\$60.0	\$.0	\$60.0	\$.0	\$.0	\$.0	\$.0	\$.0	\$60.0
Total Capital Requirements	\$160.8	\$210.6	\$292.6	\$71.8	\$131.8	\$120.3	\$141.1	\$397.0	\$668.6	\$673.6	\$733.6
Capital Costs Year of Expenditure Dollars											
North Corridor Improvements	\$.0	\$.0	\$.0	\$.0	\$.0	\$58.3	\$60.0	\$484.2	\$791.0	\$823.7	\$848.4
South Corrior Improvements	\$218.2	\$293.1	\$334.3	\$105.9	\$109.1	\$133.7	\$172.1	\$177.3	\$366.6	\$377.6	\$388.9
Total Improvements	\$218.2	\$293.1	\$334.3	\$105.9	\$109.1	\$192.0	\$232.1	\$661.5	\$1157.6	\$1201.3	\$1237.3
Right-of-Way	\$5.2	\$8.5	\$8.9	\$3.3	\$3.5	\$1.3	\$1.4	\$19.4	\$20.4	\$21.4	\$22.5
Rolling Stock Purchases	ψ0.2	ψ0.0	φ0.0	\$.0	φ0.0	ψ1.0	ψ1	\$.0	Ψ20.4	Ψ21.4	\$111.6
Total Capital Requirements	\$223.4	\$301.6	\$343.2	\$109.2	\$112.6	\$193.3	\$233.5	\$680.9	\$1178.0	\$1222.7	\$1371.4
Cumulative Annualized Capital Expenditur											
Corridor Improvements	\$90.5	\$108.5	\$129.0	\$135.5	\$142.2	\$154.0	\$168.2	\$208.8	\$279.9	\$353.7	\$429.6
Land	\$90.5 \$1.5	\$108.5	\$129.0	\$135.5	\$142.2 \$2.6	\$154.0	\$100.2	\$208.8 \$3.6	\$4.5	\$353.7 \$5.5	\$429.0 \$6.5
Rolling Stock	\$.0	\$1.9 \$.0	φ2.5 \$.0	φ2.4 \$.0	پ <u>2.0</u> \$.0	φ2.0 \$.0	φ2.7 \$.0	\$.0	\$.0	\$.0	\$6.9
Less "expired" capital	φ.0	ψ.0	ψ.υ	φ.0	φ.0	ψ.0	φ.υ	φ.0	φ.0	ψ.0	ψ0.9
Corridor Improvements											
Land											
Rolling Stock											
Total Annualized Capital Costs	\$91.9	\$110.3	\$131.3	\$137.9	\$144.8	\$156.6	\$170.9	\$212.4	\$284.4	\$359.1	\$443.0
Capital Costs Per Passenger Mile	•	• • •	\$ 0.48	\$ 0.50	• -	\$ 0.53	\$ 0.57	\$ 0.65	\$ 0.77		\$ 0.97
ouplial oosis i ei i asseriger inne	φ 0.00	ψ 0.40	φ 0.40	φ 0.00	φ 0.01	φ 0.00	ψ 0.07	φ 0.00	ψ 0.11	φ 0.07	φ 0.57
Operating Costs ('03\$)	\$54.6	\$56.3	\$58.8	\$59.4	\$60.5	\$61.5	\$62.7	\$66.0	\$71.6	\$77.2	\$83.4
Operating Costs (YOE\$)	\$75.5	\$80.3	\$86.3	\$89.8	\$94.2	\$98.7	\$103.6	\$112.4	\$125.6	\$139.5	\$155.1
Total Annualized Costs	\$167.5	\$190.6	\$217.6	\$227.7	\$239.0	\$255.3	\$274.5	\$324.8	\$410.0	\$498.7	\$598.1
Passenger Estimates (millions)	1.6	1.7	1.8	1.8	1.9	1.9	2.0	2.2	2.4	2.7	3.0
Passenger Miles (millions)	241.1	254.2	272.6	277.1	285.3	292.8	301.7	326.5	368.4	410.6	456.5
Trip Length	150.40	150.62	150.89	150.95	151.05	151.15	151.25	151.50	151.86	152.14	152.40
Operating Costs per Passenger Mile (YOE:		•	\$ 0.32	•	•	\$ 0.34	\$ 0.34	\$ 0.34			\$ 0.34
Total Annualized Cost per Passenger Mile	\$ 0.69	\$ 0.75	\$ 0.80	\$ 0.82	\$ 0.84	\$ 0.87	\$ 0.91	\$ 0.99	\$ 1.11	\$ 1.21	\$ 1.31

Indirect Costs	2	003	200	4	2005	2006	2007	2008	2009	2010	2011	2012
Travel Time (minutes)	4	77	47	7	469	446	434	420	417	413	413	412
Average Speed (mph) 338 miles		43	4	3	43	46	47	48	49	49	49	49
Time Costs - Business Travelers												
Business Travel Share of Total	3	0%	30	%	32%	38%	41%	44%	45%	46%	46%	46%
Total Business Passenger Miles (mil)	24	.88	24.8	8	32.48	58.14	73.59	93.66	102.66	105.03	105.50	107.01
Total Business Travel Hours (mil)		0.6	0	6	0.8	1.3	1.6	1.9	2.1	2.1	2.1	2.2
Average Hourly Wage Rate	\$ 18.	62 3	5 19.18	3\$	19.76	\$ 20.35	\$ 20.96	\$ 21.59	\$ 22.24	\$ 22.90	\$ 23.59	\$ 24.30
Value of Travel Time (% of Wage Rate) 70%	\$ 13.	04 3	5 13.4	3\$	13.83	\$ 14.25	\$ 14.67	\$ 15.11	\$ 15.57	\$ 16.03	\$ 16.51	\$ 17.01
Total Value of Business Travel Time (\$ mil)	9	7.6	\$7	9	\$10.4	\$18.2	\$23.1	\$29.3	\$32.8	\$34.3	\$35.4	\$37.0
Time Costs - Non-Business Travelers												
Total Non-Business Passenger Miles (mil)	58	.06	58.0	6	68.85	95.34	106.53	117.60	124.65	122.27	122.81	123.98
Total Non-Business Travel Hours (mil)		1.4	1		1.6	2.1	2.3	2.4	2.6	2.5	2.5	2.5
Average Hourly Wage Rate	\$ 18.					\$ 20.35	20.96	\$ 21.59	\$ 22.24	\$ 22.90	\$ 23.59	\$ 24.30
Value of Travel Time (% of Wage Rate) 35%		52 3		+		\$ 7.12	\$	\$	\$ -	\$ 	\$ 8.26	\$ 8.50
Total Value of Non-Business Travel Time (\$ mil)		8.9	\$9		\$11.0	\$14.9	\$16.7	\$18.4	\$19.9	\$19.9	\$20.6	\$21.4
Total Time Costs (\$ mil)	\$1	6.5	\$17	.0	\$21.4	\$33.1	\$39.8	\$47.7	\$52.8	\$54.2	\$56.1	\$58.4
Total Indirect Costs (\$ mil)		6.5	\$17		\$21.4	\$33.1	\$39.8	\$47.7	\$52.8	\$54.2	\$56.1	\$58.4
Annual Passenger Miles	8	2.9	82		101.3	153.5	180.1	211.3	227.3	227.3	228.3	231.0
Total Passenger Hours		2.0	2		2.3	3.4	3.9	4.4	4.7	4.6	4.6	4.7
Total Indirect Costs per Passenger Mile	\$ 0.	20 \$	6 0.2 ⁻	1\$	0.21	\$ 0.22	\$ 0.22	\$ 0.23	\$ 0.23	\$ 0.24	\$ 0.25	\$ 0.25
Total Direct + Indirect Costs per Passenger Mile	\$ 0.	45 \$	6 0.5	2\$	0.60	\$ 0.52	\$ 0.53	\$ 0.52	\$ 0.52	\$ 0.53	\$ 0.55	\$ 0.56
External Costs	2	003	200	4	2005	2006	2007	2008	2009	2010	2011	2012
Annual Passenger Miles (mil)	8	2.9	82	9	101.3	153.5	180.1	211.3	227.3	227.3	228.3	231.0
\$ per passenger mile												
2003												
Air Pollution												
Annual Cost (\$ mil) \$ 0.031	9	2.5	\$2	.6	\$3.3	\$5.1	\$6.2	\$7.5	\$8.3	\$8.5	\$8.8	\$9.2
Noise Pollution					•			• · · ·	• · · ·	• · · ·	• · · ·	.
Annual Cost (\$ mil) \$ 0.005	9	0.4	\$0	.4	\$0.5	\$0.8	\$0.9	\$1.1	\$1.2	\$1.3	\$1.3	\$1.4
Solid Waste Disposal												
Annual Cost (\$ mil) N/A												
Water Pollution												
Annual Cost (\$ mil) N/A												
Accidents Annual Cost (\$ mil) \$ 0.036	đ	20	¢-2	4	¢2.0	¢c 1	¢т о	¢0.0	¢0.0	¢10.1	¢10 E	¢10.0
Annual Cost (\$ mil) \$ 0.036	1	3.0	\$3	1	\$3.9	\$6.1	\$7.3	\$8.9	\$9.8	\$10.1	\$10.5	\$10.9
Total External Costs (\$mil)	9	5.9	\$6	1	\$7.7	\$12.0	\$14.5	\$17.5	\$19.4	\$19.9	\$20.6	\$21.5
Total External Costs per Passenger Mile	\$ 0.	07 3	§ 0.0	7 \$	0.08	\$ 0.08	\$ 0.08	\$ 0.08	\$ 0.09	\$ 0.09	\$ 0.09	\$ 0.09
Direct + Indirect + External Costs per Passenger Mile	\$ 0.	52 \$	6 0.5	9\$	0.67	\$ 0.60	\$ 0.61	\$ 0.60	\$ 0.60	\$ 0.62	\$ 0.64	\$ 0.66
Capital + Direct + Indirect + External Costs per Passeng	\$ 0.	52 \$	§ 0.7	D\$	0.92	\$ 0.85	\$ 0.93	\$ 0.91	\$ 0.93	\$ 0.94	\$ 0.97	\$ 0.99

Notes: Dark shaded cells indicate key assumptions supported by literature review. Light shaded cells indicate data provided by transit agencies.

Indirect Costs	2013	2014	2015	2016	5 2017	2018	2019	2020	2021	2022	2023
Travel Time (minutes)	411	406	400	391	389	386	382	378	366	347	306
Average Speed (mph)	49	50	51	52	52	53	53	54	55	58	66
Time Costs - Business Travelers											
Business Travel Share of Total	47%	48%	49%	52%	52%	53%	54%	55%	58%	63%	73%
Total Business Passenger Miles (mil)	112.43	121.57				155.17	162.51	179.27	212.96	257.42	333.23
Total Business Travel Hours (mil)	2.3	2.4				3.0	3.1	3.3	3.8	4.4	5.0
Average Hourly Wage Rate \$	25.03	\$ 25.78	\$ 26.55	\$ 27.35	-	\$ 29.01 \$	-				\$ 33.64
Value of Travel Time (% of Wage Rate) \$		\$ 18.05	\$ 18.59			\$ 20.31 \$					\$ 23.55
	\$39.9	\$43.9				\$ 20.31 4	\$ 20.92 ¢ \$64.0	\$72.0	\$85.4	\$ 22.80 \$100.7	\$118.4
Total Value of Business Travel Time (\$ mil)	4 39.9	φ4 3 .8	49.	φυζ./	φ00.Z	409.9	Ф04. 0	Φ 72.0	Φ 00.4	φ100. <i>1</i>	φ110.4
Time Costs - Non-Business Travelers											
Total Non-Business Passenger Miles (mil)	128.63	132.67	138.03	134.37	7 136.88	137.66	139.16	147.25	155.43	153.13	123.25
Total Non-Business Travel Hours (mil)	2.6	2.7	2.7	2.6	5 2.6	2.6	2.6	2.7	2.8	2.6	1.9
Average Hourly Wage Rate \$	25.03	\$ 25.78	\$ 26.55	\$ 27.35		\$ 29.01 \$		30.78	\$ 31.70 \$	\$ 32.66	\$ 33.64
Value of Travel Time (% of Wage Rate) \$	8.76	\$ 9.02	\$ 9.29	\$ 9.57	\$ 9.86	\$ 10.16 \$	5 10.46 \$	5 10.77 \$	\$ 11.10 \$	\$ 11.43	\$ 11.77
Total Value of Non-Business Travel Time (\$22.8	\$24.0	\$25.3	\$24.8	\$25.9	\$26.6	\$27.4	\$29.6	\$31.2	\$29.9	\$21.9
Total Time Costs (\$ mil)	\$62.7	\$67.9	\$74.6	\$77.6	\$82.1	\$86.5	\$91.5	\$101.6	\$116.6	\$130.6	\$140.3
Total Indirect Costs (\$ mil)	\$62.7	\$67.9	\$74.6	\$ \$77.6	\$ \$82.1	\$86.5	\$91.5	\$101.6	\$116.6	\$130.6	\$140.3
Annual Passenger Miles	241.1	254.2	+ -	+ -	• • •	292.8	301.7	326.5	368.4	410.6	456.5
Total Passenger Hours	4.9	254.2				292.0	5.7	520.5 6.1	6.7	7.0	430.5
5	4.9 0.26	-	\$ 0.27				-	-	-	-	
Total Indirect Costs per Passenger Mile \$	0.20	\$ 0.27	φ 0.27	φ 0.20	ֆ 0.29	\$ 0.30 \$	5 0.30 \$	6 0.31 \$	9 U.3Z 3	\$ 0.32	\$ 0.31
Total Direct + Indirect Costs per Passenge \$	0.57	\$ 0.58	\$ 0.59	\$ 0.60	\$ 0.62	\$ 0.63 \$	6 0.65 \$	0.66	6 0.66	\$ 0.66	\$ 0.65
External Costs	2013	2014	2015	2016	5 2017	2018	2019	2020	2021	2022	2023
Annual Passenger Miles (mil)	241.1	254.2	272.6	277.1	285.3	292.8	301.7	326.5	368.4	410.6	456.5
\$ per pa											
Air Pollution											
Annual Cost (\$ mil)	\$9.9	\$10.8	\$11.9	\$12.4	\$13.2	\$13.9	\$14.8	\$16.5	\$19.2	\$22.0	\$25.2
Noise Pollution											
Annual Cost (\$ mil)	\$1.5	\$1.6	\$1.8	\$\$1.8	3 \$2.0	\$2.1	\$2.2	\$2.4	\$2.8	\$3.3	\$3.7
Solid Waste Disposal											
Annual Cost (\$ mil)											
Water Pollution											
Annual Cost (\$ mil)											
Accidents											
Annual Cost (\$ mil)	\$11.7	\$12.7	\$14.1	\$14.7	\$15.6	\$16.5	\$17.5	\$19.5	\$22.7	\$26.1	\$29.9
Total External Costs (\$mil)	\$23.1	\$25.1	\$27.7	\$29.0	\$30.8	\$32.5	\$34.5	\$38.5	\$44.7	\$51.3	\$58.8
Total External Costs per Passenger Mile \$	0.10	\$ 0.10	\$ 0.10			\$ 0.11 \$	+				\$ 0.13
	0.10	ψ 0.10	φ 0.10	φ 0.10	φ 0.11	ψ 0.11 4	, σ.τι ψ		, 0.1 <u>2</u> (φ 0.10	φ 0.10
Direct + Indirect + External Costs per Pass \$	0.67	\$ 0.68	\$ 0.69	\$ 0.71	\$ 0.73	\$ 0.74 \$	6 0.76 \$	6 0.77 \$	6 0.78 9	\$ 0.78	\$ 0.78
Capital + Direct + Indirect + External Costs \$	1.05	\$ 1.12	\$ 1.17	\$ 1.21	\$ 1.23	\$ 1.28 \$	5 1.33 \$	5 1.42 \$	\$ 1.55 \$	\$ 1.66	\$ 1.75

Notes: Dark shaded cells indicate key assumptions supported by literature review. Light shaded cells indicate data provided by transit agencies.

		2003	2004		2005	2006		2007	2	2008	2009	2010	2011	:	2012
Airline Cost per Enplanement															
{net pax pass through estimates}															
Vancouver, BC.	\$	9.63	9.73	3 \$	9.87	\$ 10.06	\$	10.27	\$	10.51	\$ 10.77	\$ 11.06	\$ 11.39	\$	11.75
Sea-Tac International	\$	11.26	5 12.4 [.]	1\$	16.11	\$ 17.64	\$	19.11	\$	18.85	\$ 18.48	\$ 18.14	\$ 17.82	\$	17.62
Portland International	\$	14.08	5 13.94	1 \$	14.01	\$ 14.00	\$	13.28	\$	13.25	\$ 13.00	\$ 13.06	\$ 13.16	\$	13.23
Bellingham	\$	9.63	9.73	3 \$	9.87	\$ 10.06	\$	10.27	\$	10.51	\$ 10.77	\$ 11.06	\$ 11.39	\$	11.75
Terminal Operating Costs per Enplanement															
Vancouver, BC.	\$	17.17 \$	5 17.32	2 \$	17.53	\$ 17.84	\$	18.18	\$	18.56	\$ 18.99	\$ 19.47	\$ 20.01	\$	20.61
Sea-Tac International	\$	12.69	5 13.2 ⁻	۱\$	15.22	\$ 16.10	\$	17.84	\$	17.47	\$ 17.17	\$ 17.29	\$ 17.32	\$	16.91
Portland International	\$				11.81	\$ 12.13	\$	12.44	\$	12.78	\$ 13.12	\$ 13.48	\$ 13.86	\$	14.26
Bellingham	\$	11.58 \$	5 11.4	5\$	11.81	\$ 12.13	\$	12.44	\$	12.78	\$ 13.12	\$ 13.48	\$ 13.86	\$	14.26
Terminal Capital Costs per Enplanement															
Vancouver, BC.	\$				5.63	5.75	\$	5.87	\$	6.02	6.17	6.35	\$ 6.54		6.76
Sea-Tac International	\$				8.19	8.67	\$	9.61	\$	9.41	\$ 9.25	9.31	\$ 9.33		9.11
Portland International	\$				11.51	11.25	\$		\$	10.00	\$ 9.49	9.28	\$ 9.08		8.86
Bellingham	\$	5.48 \$	5.55	5\$	5.63	\$ 5.75	\$	5.87	\$	6.02	\$ 6.17	\$ 6.35	\$ 6.54	\$	6.76
Air Fares															
Vancouver, BC - Seattle	\$	136 \$			144		\$		\$		\$ 162	167	172		177
Seattle - Portland	\$				147	151	\$		\$	161	\$ 165	170	\$ 175		181
Vancouver, BC - Portland	\$				237	244	\$	252		259	\$ 267	275	\$ 283		292
Bellingham - Seattle	\$	122 \$	5 12	5\$	129	\$ 133	\$	137	\$	141	\$ 145	\$ 149	\$ 154	\$	159
Total per Pax Operating Costs															
Vancouver, BC - Seattle		\$140	\$14		\$147	\$151		\$156		\$160	\$165	\$170	\$176		\$181
Seattle - Portland		\$138	\$14		\$145	\$150		\$155		\$160	\$165	\$170	\$176		\$181
Vancouver, BC - Portland		\$226	\$23		\$240	\$247		\$255		\$263	\$271	\$279	\$288		\$297
Bellingham - Seattle		\$123	\$12	6	\$129	\$133	•	\$137		\$141	\$146	\$150	\$155		\$159
Total Pax Operating Costs per Pax Mile	Miles														
Vancouver, BC - Seattle	120	\$1.17	\$1.2		\$1.23	\$1.26		\$1.30		\$1.34	\$1.38	\$1.42	\$1.46		\$1.51
Seattle - Portland	170	\$0.81	\$0.8		\$0.86	\$0.88		\$0.91		\$0.94	\$0.97	\$1.00	\$1.03		\$1.06
Vancouver, BC - Portland	290	\$0.78	\$0.8		\$0.83	\$0.85		\$0.88		\$0.91	\$0.93	\$0.96	\$0.99		\$1.02
Bellingham - Seattle	94	\$1.31	\$1.3		\$1.38	\$1.42		\$1.46		\$1.50	\$1.55	\$1.60	\$1.65		\$1.70
Corridor Weighted Average		\$0.97	\$1.0	0	\$1.02	\$1.05		\$1.09		\$1.12	\$1.16	\$1.19	\$1.23		\$1.27
Total Pax Capital Costs per Pax Mile	Demand														
Vancouver, BC - Seattle	28%	0.05	0.0		0.06	0.06		0.06		0.06	0.06	0.07	0.07		0.07
Seattle - Portland	51%	0.05	0.0		0.06	0.06		0.06		0.06	0.06	0.05	0.05		0.05
Vancouver, BC - Portland	8%	0.03	0.0		0.03	0.03		0.03		0.03	0.03	0.03	0.03		0.03
Bellingham - Seattle	<u>13%</u> 100%	0.07 \$0.05	0.0 \$0.0		0.07 \$0.06	0.08 0.06\$		0.08 \$0.06		0.08 \$0.06	0.08	80.0	0.08		0.08 \$0.06
Corridor Weighted Average	100%	\$0.05	\$0.0	5	\$0.06	\$0.06		\$0.06		\$0.06	\$0.06	\$0.06	\$0.06		\$0.06
Enplanements															
Vancouver		7.9	8.		8.9	9.4		9.8		10.3	10.8	11.3	11.7		12.2
Seattle		13.7	14.		15.0	15.6		16.1		16.7	17.3	17.9	18.6		19.3
Portland		5.9	6.		6.5	6.7		6.9		7.2	7.4	7.6	7.9		8.1
Total		27.6	29.	3	30.4	31.7		32.9		34.2	35.5	36.8	38.2		39.5

Notes: Dark shaded cells indicate key assumptions supported by literature review. Light shaded cells indicate data provided by transit agencies.

	2013	2	2014	2	2015	2016	2017	2018	:	2019	2020	2021	2022	2023
Airline Cost per Enplanement														
{net pax pass through estimates}														
Vancouver, BC.	\$ 12.15	\$	12.59	\$	13.06	\$ 13.58	\$ 14.13	\$ 14.74	\$	15.39	\$ 16.09	\$ 16.84	\$ 17.65	\$ 18.52
Sea-Tac International	\$ 17.37	\$	17.12	\$	16.64	\$ 16.69	\$ 16.74	\$ 16.80	\$	16.85	\$ 16.91	\$ 16.96	\$ 17.01	\$ 17.07
Portland International	\$ 13.35	\$	13.23	\$	13.06	\$ 13.16	\$ 13.20	\$ 13.38	\$	12.86	\$ 13.09	\$ 13.35	\$ 13.32	\$ 13.60
Bellingham	\$ 12.15	\$	12.59	\$	13.06	\$ 13.16	\$ 13.20	\$ 13.38	\$	12.86	\$ 13.09	\$ 13.35	\$ 13.32	\$ 13.60
Terminal Operating Costs per Enplanement														
Vancouver, BC.	\$ 21.27		21.99	\$	22.78	\$	\$ 24.55	25.55	\$	26.63	\$ 27.79	\$ 29.04	\$ 30.38	\$ 31.82
Sea-Tac International	\$ 16.06	\$	15.16		14.15	\$	\$ 16.50	\$ 16.66	\$	16.82	\$ 16.98	\$ 17.14		\$ 17.47
Portland International	\$ 14.66		15.07		15.49	\$	\$ 16.37	16.84	\$	17.29	\$ 17.78	\$ 18.29	\$ 18.80	19.34
Bellingham	\$ 14.66	\$	15.07	\$	14.15	\$ 15.93	\$ 16.37	\$ 16.66	\$	16.82	\$ 16.98	\$ 17.14	\$ 17.30	\$ 17.47
Terminal Capital Costs per Enplanement														
Vancouver, BC.	\$ 6.99	\$	7.25		7.53	7.84		8.53	\$	8.91	\$ 9.33	\$ 9.78	\$ 10.26	\$ 10.77
Sea-Tac International	\$ 8.65	\$	8.16	*	7.62	\$	\$ 8.89	\$ 8.97	\$	9.06	\$ 9.14	\$ 9.23	\$ 9.32	\$ 9.41
Portland International	\$ 8.67	\$	8.26		7.78	\$	\$ 7.27	\$ 7.11	\$	6.29	\$ 6.17	\$ 6.07	\$ 5.70	\$ 5.62
Bellingham	\$ 6.99	\$	7.25	\$	7.53	\$ 7.56	\$ 7.27	\$ 7.11	\$	6.29	\$ 6.17	\$ 6.07	\$ 5.70	\$ 5.62
Air Fares														
Vancouver, BC - Seattle	\$ 182		188				\$ 205	211			\$ 224	\$ 231	\$ 238	\$ 245
Seattle - Portland	\$ 186	\$	192		197	\$	\$ 209	\$ 216	\$	222	\$ 229	\$ 236	\$ 243	\$ 250
Vancouver, BC - Portland	\$	\$	309		319		\$ 338	348	\$	359	\$	\$ 380	392	\$ 404
Bellingham - Seattle	\$ 163	\$	168	\$	173	\$ 178	\$ 184	\$ 189	\$	195	\$ 201	\$ 207	\$ 213	\$ 219
Total per Pax Operating Costs														
Vancouver, BC - Seattle	\$186		\$191		\$197	\$204	\$210	\$216		\$223	\$230	\$237	\$244	\$252
Seattle - Portland	\$186		\$192		\$197	\$205	\$211	\$217		\$224	\$231	\$238	\$246	\$253
Vancouver, BC - Portland	\$306		\$315		\$325	\$335	\$345	\$355		\$366	\$378	\$389	\$401	\$413
Bellingham - Seattle	\$164		\$168		\$173	\$180	\$185	\$191		\$197	\$203	\$209	\$215	\$222
Total Pax Operating Costs per Pax Mile			•			• ·	•			• · · · ·				
Vancouver, BC - Seattle	\$1.55		\$1.59		\$1.64	\$1.70	\$1.75	\$1.80		\$1.86	\$1.92	\$1.97	\$2.03	\$2.10
Seattle - Portland	\$1.09		\$1.13		\$1.16	\$1.20	\$1.24	\$1.28		\$1.32	\$1.36	\$1.40	\$1.45	\$1.49
Vancouver, BC - Portland	\$1.05		\$1.09		\$1.12	\$1.15	\$1.19	\$1.23		\$1.26	\$1.30	\$1.34	\$1.38	\$1.42
Bellingham - Seattle	\$1.74		\$1.79		\$1.84	\$1.91	\$1.97	\$2.03		\$2.10	\$2.16	\$2.22	\$2.29	\$2.36
Corridor Weighted Average	\$1.30		\$1.34		\$1.38	\$1.43	\$1.47	\$1.52		\$1.57	\$1.61	\$1.66	\$1.71	\$1.77
Total Pax Capital Costs per Pax Mile														
Vancouver, BC - Seattle	0.07		0.06		0.06	0.07	0.07	0.07		0.07	0.08	0.08	0.08	0.08
Seattle - Portland	0.05		0.05		0.05	0.05	0.05	0.05		0.05	0.05	0.05	0.04	0.04
Vancouver, BC - Portland	0.03		0.03		0.03	0.03	0.03	0.03		0.03	0.03	0.03	0.03	0.03
Bellingham - Seattle	0.08		0.08		0.08	0.09	0.09	0.09		0.08	0.08	0.08	0.08	0.08
Corridor Weighted Average	\$0.06		\$0.06		\$0.05	\$0.06	\$0.06	\$0.06		\$0.06	\$0.06	\$0.06	\$0.06	\$0.06
Enplanements														
Vancouver	12.6		13.1		13.5	13.9	14.3	14.7		15.1	15.5	15.9	16.3	16.6
Seattle	20.0		20.7		21.4	22.2	23.0	23.8		24.7	25.6	26.5	27.4	28.4
Portland	8.4		8.6		8.9	9.2	9.4	9.7		10.0	10.3	10.7	11.0	11.3
Total	40.9		42.3		43.8	45.3	46.8	48.3		49.8	51.4	53.0	54.7	56.4

Vancouver International Airport	AAGR	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
(\$000s)	50%	1									
Revenue		_									
Landing Fees	7%	34,484	37,056	39,821	42,792	45,985	49,416	53,103	57,065	61,322	65,898
Terminal Fees	7%	41,965	44,903	48,046	51,409	55,008	58,859	62,979	67,387	72,104	77,152
Concessions	7%	43,036	46,048	49,272	52,721	56,411	60,360	64,585	69,106	73,944	79,120
Airport Improvement Fees	7%	42,904	45,907	49,120	52,559	56,238	60,175	64,387	68,894	73,717	78,877
Car Parking	7%	17,423	18,642	19,947	21,344	22,838	24,436	26,147	27,977	29,936	32,031
Rentals, Fees and Miscellaneous	7%	32,434	34,704	37,133	39,733	42,514	45,490	48,674	52,081	55,727	59,628
Total Revenue		212,245	227,261	243,340	260,558	278,994	298,735	319,875	342,511	366,750	392,705
Airline Revenues		76,449	81,959	87,867	94,202	100,993	108,274	116,081	124,452	133,427	143,049
Non-Airline Revenues		135,796	145,302	155,473	166,356	178,001	190,461	203,793	218,059	233,323	249,656
Less Non-Pax Air Revenues		(32,434)	(34,704)	(37,133)	(39,733)	(42,514)	(45,490)	(48,674)	(52,081)	(55,727)	(59,628)
Total Air Pax Costs		179,811	192,557	206,207	220,825	236,480	253,246	271,201	290,429	311,022	333,077
Capital vs. Operating Costs											
Total Revenues		212,245	227,261	243,340	260,558	278,994	298,735	319,875	342,511	366,750	392,705
Operating Expenditures	7%	160,865	172,126	184,175	197,067	210,862	225,622	241,415	258,314	276,396	295,744
Capital Expenditures											
Interest and Financing		21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000
Equity Re-Invested		30,380	34,135	38,166	42,491	47,132	52,114	57,459	63,196	69,353	75,961
Capital Expenditures		51,380	55,135	59,166	63,491	68,132	73,114	78,459	84,196	90,353	96,961
Percent of Costs Allocated to Capital Expenditures		24.2%	24.3%	24.3%	24.4%	24.4%	24.5%	24.5%	24.6%	24.6%	24.7%
Enplanements + Deplanements (millions)		15.9	16.8	17.8	18.7	19.7	20.6	21.6	22.5	23.4	24.3
Enplanements (millions)		7.9	8.4	8.9	9.4	9.8	10.3	10.8	11.3	11.7	12.2
Airline Cost per Enplanement		\$ 9.63	\$ 9.73	\$ 9.87	\$ 10.06	\$ 10.27	\$ 10.51	\$ 10.77	\$ 11.06	\$ 11.39	\$ 11.75
Total Pax Costs per Enplanement		\$ 22.66	\$ 22.87	\$ 23.17	\$ 23.58	\$ 24.05	\$ 24.58	\$ 25.16	\$ 25.81	\$ 26.55	\$ 27.37
Net Pax Costs per Enplanement		\$ 13.02	\$ 13.13	\$ 13.30	\$ 13.52	\$ 13.78	\$ 14.07	\$ 14.39	\$ 14.75	\$ 15.16	\$ 15.61
Total Capital Costs per Enplanement		\$ 5.48	\$ 5.55	\$ 5.63	\$ 5.75	\$ 5.87		\$ 6.17	\$ 6.35	\$ 6.54	\$ 6.76
Total Operating Costs per Enplanement		\$ 17.17	\$ 17.32	\$ 17.53	\$ 17.84	\$ 18.18	\$ 18.56	\$ 18.99	\$ 19.47	\$ 20.01	\$ 20.61

Vancouver International Airport	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
(\$000s)											
Revenue											
Landing Fees	70,814	76,098	81,775	87,876	94,433	101,479	109,050	117,186	125,929	135,325	145,421
Terminal Fees	82,552	88,331	94,514	101,130	108,209	115,784	123,889	132,561	141,840	151,769	162,393
Concessions	84,658	90,584	96,925	103,710	110,970	118,737	127,049	135,942	145,458	155,641	166,535
Airport Improvement Fees	84,398	90,306	96,627	103,391	110,629	118,373	126,659	135,525	145,012	155,162	166,024
Car Parking	34,273	36,672	39,239	41,986	44,925	48,070	51,435	55,035	58,888	63,010	67,421
Rentals, Fees and Miscellaneous	63,802	68,268	73,047	78,160	83,631	89,486	95,750	102,452	109,624	117,297	125,508
Total Revenue	420,498	450,259	482,128	516,254	552,797	591,928	633,831	678,702	726,751	778,204	833,302
Airline Revenues	153,366	164,429	176,289	189,007	202,642	217,262	232,939	249,747	267,769	287,094	307,814
Non-Airline Revenues	267,131	285,831	305,839	327,247	350,155	374,666	400,892	428,955	458,982	491,110	525,488
Less Non-Pax Air Revenues	(63,802)	(68,268)	(73,047)	(78,160)	(83,631)	(89,486)	(95,750)	(102,452)	(109,624)	(117,297)	(125,508)
Total Air Pax Costs	356,696	381,991	409,081	438,094	469,166	(09,400) 502,442	(93,730) 538,081	576,250	617,127	660,907	707,794
	330,030	301,331	403,001	400,004	403,100	502,442	550,001	570,250	017,127	000,307	101,194
Capital vs. Operating Costs											
Total Revenues	420,498	450,259	482,128	516,254	552,797	591,928	633,831	678,702	726,751	778,204	833,302
Operating Expenditures	316,446	338,598	362,299	387,660	414,797	443,832	474,901	508,144	543,714	581,774	622,498
Capital Expenditures											
Interest and Financing	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000
Equity Re-Invested	83,052	90,662	98,829	107,594	117,000	127,096	137,930	149,558	162,037	175,430	189,804
Capital Expenditures	104,052	111,662	119,829	128,594	138,000	148,096	158,930	170,558	183,037	196,430	210,804
Percent of Costs Allocated to Capital Expenditures	24.7%	24.8%	24.9%	24.9%	25.0%	25.0%	25.1%	25.1%	25.2%	25.2%	25.3%
Enplanements + Deplanements (millions)	25.2	26.1	27.0	27.8	28.7	29.5	30.3	31.1	31.8	32.5	33.2
Enplanements (millions)	12.6	13.1	13.5	13.9	14.3	14.7	15.1	15.5	15.9	16.3	16.6
Airling Cost not Funlanement	¢ 40.45	¢ 40.50	¢ 40.00	¢ 10.50	¢ 1110	¢ 4474	¢ 45.00	¢ 10.00	¢ 40.04	¢ 17.05	¢ 10.50
Airline Cost per Enplanement	• -	\$ 12.59	• • • • •	• • • •	• -		• • • • •	• • • • •	\$ 16.84	•	\$ 18.52 \$ 10.50
Total Pax Costs per Enplanement	+	\$ 29.24 \$ 16.66	• • • •	+ +	\$ 32.72		\$ 35.54 \$ 20.15	÷ ••••=	\$ 38.81 \$ 21.97	• • • • •	\$ 42.59 \$ 24.07
Net Pax Costs per Enplanement	• -	\$ 16.66 \$ 7.25		+	\$ 18.59 \$ 8.17		\$ 20.15 \$ 8.91	\$ 21.03 \$ 9.33			
Total Capital Costs per Enplanement	• • • • •	•	•	• -	• -	• • • • •	• • •	• • • •	• • •	• • •	•
Total Operating Costs per Enplanement	\$ 21.27	\$ 21.99	\$ 22.78		\$ 24.55	\$ 25.55	\$ 26.63	\$ 27.79	\$ 29.04	\$ 30.38	\$ 31.82

INTERCITY AIR TRAVEL COST-EFFECTIVENESS

LOW SCENARIO

Revenues Set 264 AP 301,335 364,234 400,963 458,752 472,421 484,55 477,63 870,479 325,351 Arline Revenues 4% 154,322 121,359 121,159 122,159 125,159 144,04 142,239 146,409 146,419 122,239 126,851 149,49 321,115 149,494 321,115 149,494 321,115 149,494 321,115 150,477 50,477 50,477 50,471 50,471 50,471 50,471 50,471 50,471 50,413 327,000 27,000 27,000 27,000 27,000 27,000 27,000 27,000 27,000 27,000 27,000 27,000 27,000 27,000 <t< th=""><th>Sea-Tac International Airport</th><th>AAGR</th><th>2003</th><th>2004</th><th>2005</th><th>2006</th><th>2007</th><th>2008</th><th>2009</th><th>2010</th><th>2011</th><th>2012</th></t<>	Sea-Tac International Airport	AAGR	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Artine Revenues 4% 164.22 180.076 242.320 308.414 315.250 325.504 331.299												
Non-Ariane Revenues 112,155 12,1250 12,1250 12,127 163,277 163,377 171,590 171,590 171,570 18,570 Less: Non-Pax Revenues (% of Non-Ariane Rev) % (2,469) (6,441) (12,223) 258,583 244,983 (44,90) (44,40) (44,13) (44,13) (45,72) (47,00) (70,00) (70,00) (70,00) (70,00) (70,00) (70,00) (70,00) (70,00) (70,00) (70,00) (70,00) (70,00) (70,00) (70,00)			,	,	,	,	,	,	,	,	,	,
Security Reimbursement 3.675 0 </td <td></td> <td>4%</td> <td>,</td>		4%	,	,	,	,	,	,	,	,	,	,
Less: Non-Park Revonues (% of Non-Arline Rev) 9% (2.469) (6.441) (12.2031) (22,831) (22,831) (22,831) (22,831) (22,831) (23,817) (32,817) (35,407) (35,407) Total Ar Par Costs 266,477 301,335 364,224 400,963 458,752 472,421 484,513 497,094 510,479 526,512 Capital Superditures 27,000								157,171	164,397	171,590	179,179	187,190
Total Air Pax Costs 267.883 294.894 352.012 385.963 443.031 449.490 457.663 477.453 495.479 601.104 Capital Expenditures 266.477 301.335 364.234 400.963 498.752 472.421 484.513 497.094 510.479 556.512 Operating Expenditures 27000												
Capital vs. Operating Costs 266,477 301.335 364.234 400.963 458,752 472.421 484.513 497.094 510.479 526.512 Capital Expenditures 65% 173.210 195.868 236,752 200.02 27.000		6%				,	,	,	,	,		,
Total Revenues 266,77 301.335 346,72 472,421 494,613 497,094 510,479 528,512 Capital Expenditures 115,868 226,752 280,628 298,188 307,074 314,934 323,111 331,2233 Interest and Financing 27,000	Total Air Pax Costs		267,683	294,894	352,012	385,963	443,031	449,490	457,663	477,453	495,479	501,104
Operating Expenditures 66% 17.3,210 195,868 226,762 280,862 98,188 97,07 314,93 323,111 314,11 342,233 Capital Expenditures 27,000 27,												
Capital Expenditures27.000			,	,	,	,	,	,	,	,	,	,
Interest and Financing27,00027,0		65%	173,210	195,868	236,752	260,626	298,188	307,074	314,934	323,111	331,811	342,233
Equity Re-invasid capital Expanditures66.267 33.0%78.467 105.467100.482 105.467113.37 105.861133.563 105.87138.347 140.337 165.80146.983 150.861157.279 35.0%Percent of Costs Allocated to Capital Expanditures35.0%35.0												
Capital Expanditures92.67 35.0%105.67 35.0%127.462 35.0%140.337 35.0%160.680 35.0%173.983 35.0%178.68 35.0%194.279 35.0%Total Explanement4%13.714.515.015.616.116.717.317.918.619.30Atritine Costs per Enplanement\$ 11.26\$ 12.41\$ 16.11\$ 17.4\$ 19.11\$ 18.85\$ 18.44\$ 17.26\$ 17.26\$ 17.26Net Pax Costs per Enplanement\$ 11.26\$ 12.41\$ 16.11\$ 17.4\$ 19.11\$ 18.85\$ 18.44\$ 17.26\$ 17.26\$ 17.26Net Pax Costs per Enplanement\$ 12.63\$ 10.26\$ 20042005200720082009201020112012Portiand Interment\$ 6.84\$ 7.11\$ 15.50\$ 16.0.7\$ 16.64\$ 167.4\$ 17.77\$ 18.47\$ 19.21\$ 17.22\$ 17.32\$ 17.2\$ 17.22\$ 17.32			,	,	,	,	,		,	,	,	,
Percent of Costs Allocated to Capital Expenditures 35.0%			,	,	,	,	,	,		,	,	,
Total Enplanement 4% 13.7 14.5 15.0 15.6 16.1 16.7 17.3 17.9 18.6 19.3 Airline Cost per Enplanement \$ 11.26 \$ 12.41 \$ 16.11 \$ 17.45 \$ 18.85 \$ 18.44 \$ 17.82 \$ 17.62 \$ 18.85 \$ 18.44 \$ 17.82 \$ 17.62 \$ 18.45 \$ 18.44 \$ 17.82 \$ 16.61 16.7 17.3 17.82 \$ 16.65 \$ 26.01 \$ 26.42 \$ 26.60 \$ 26.61 \$ 7.11 \$ 18.34 \$ 8.03 \$ 4.83 \$ 4.83 \$ 4.83 \$ 4.84 \$ 17.11 \$ 17.47 \$ 17.17 \$ 17.22 \$ 17.32 \$ 17.17 \$ 17.47 \$ 17.17 \$ 17.47 \$ 17.17 \$ 17.47 \$ 17.17 \$ 17.47 \$ 17.17 \$ 17.47 \$												
Aritine Cost per Enplanement \$ 1126 \$ 12.41 \$ 16.11 \$ 17.64 \$ 19.11 \$ 18.85 \$ 18.48 \$ 18.44 \$ 17.42 \$ 17.62 \$ 26.01 \$ 26.65 \$ 26.01 \$ 1947 \$ 20.55 per Enplanement \$ 19.53 \$ 20.32 \$ 23.41 \$ 24.77 \$ 27.45 \$ 26.88 \$ 26.42 \$ 26.60 \$ 26.65 \$ 26.01 \$ 104 Pax Costs per Enplanement \$ 19.53 \$ 7.91 \$ 7.29 \$ 7.13 \$ 8.34 \$ 8.03 \$ 7.94 \$ 8.47 \$ 8.83 \$ 8.40 \$ 103 \$ 7.94 \$ 8.47 \$ 8.83 \$ 8.40 \$ 103 \$ 7.94 \$ 8.47 \$ 104 \$ 11.20 \$ 103 \$ 104 \$ 11.20	Percent of Costs Allocated to Capital Expenditures		35.0%	35.0%	35.0%	35.0%	35.0%	35.0%	35.0%	35.0%	35.0%	35.0%
Total Pax Costs per Enplanement \$ 19.53 \$ 20.32 \$ 2.47.5 \$ 2.68.6 \$ 2.66.0 \$ 2.66.5 \$ 2.60.1 Net Pax Costs per Enplanement \$ 6.84 \$ 7.91 \$ 7.91 \$ 7.91 \$ 7.91 \$ 8.03 \$ 7.91 \$ 2.66.0 \$ 2.66.0 \$ 2.66.5 \$ 8.83 \$ 8.01 Total Costs per Enplanement \$ 6.84 \$ 7.11 \$ 8.17 \$ 9.61 \$ 9.41 \$ 9.25 \$ 9.31 \$ 9.33 \$ 9.33 \$ 9.31 \$ 9.33 \$ 9.31 \$ 9.33 \$ 9.11 \$ 17.29 \$ 17.29 \$ 17.32 \$ 17.29 \$ 17.59 \$ 16.7 \$ 16.4 \$ 167.4 \$ 17.29 \$ 17.59 \$ 16.39 \$ 51.0.3 \$ 51.0.3 \$ 51.0.3 \$ 51.0.3 \$ 51.0.	Total Enplanement	4%	13.7	14.5	15.0	15.6	16.1	16.7	17.3	17.9	18.6	19.3
Net Pax Costs per Enplanement \$ 8.27 \$ 7.91 \$ 7.29 \$ 7.13 \$ 8.03 \$ 8.03 \$ 8.03 \$ 8.03 \$ 8.03 \$ 8.03 \$ 8.03 \$ 8.03 \$ 7.01 \$ 7.29 \$ 7.11 \$ 8.03 \$ 9.01 \$			• -	*	• -	• -			•		• -	• -
Total Capital Costs per Enplanement \$ 6.84 \$ 7.11 \$ 8.10 \$ 8.467 \$ 9.41 \$ 9.33 \$ 9.33 \$ 9.31 \$ 9.33 \$ 9.31 \$ 9.33 \$ 9.31 \$ 9.33 \$ 9.31 \$ 9.33 \$ 9.31 \$ 9.33 \$ 9.31 \$ 9.33 \$ 9.31 \$ 9.33 \$<			• • • • •								•	
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Less: Non-Pax Revenues (% of Non-Airline Rev) -\$7.2 -\$7.8 -\$7.8 -\$8.1 -\$8.5 -\$8.9 -\$9.3 -\$9.8 -\$10.3 -\$10.9 -\$11.5 Total Air Pax Costs \$138.5 \$146.5 \$151.9 \$157.1 \$157.7 \$163.0 \$167.0 \$173.5 \$180.3 \$187.3 Capital vs. Operating Costs \$138.5 \$167.0 \$167.4 \$177.7 \$184.7 \$192.1 \$199.7 Operating Expenditures \$77.3 \$78.8 \$49.6 \$49.7 \$44.9 \$43.2 \$41.1 \$41.2 \$40.9 Capital Expenditures \$175.5 \$28.7 \$30.4 \$30.8 \$32.9 \$33.5 \$34.2 \$34.2 \$34.2 \$34.2 \$34.2 \$34.2 \$34.2 \$34.2 \$34.2 \$34.2 \$34.9 \$35.7 Interest and Financing \$17.5 \$28.9 \$29.7 \$30.4 \$30.8 \$32.9 \$33.5 \$34.2 \$34.2 \$34.2 \$34.2 \$34.2 \$34.2 \$34.2 \$34.2 \$34.3 \$36.8 \$32.9 \$33.5 \$34.2 \$33.5 \$34.2 \$34.3 \$36.8	Revenues Total Revenues Airline Revenues	AAGR	\$146.1 \$83.2	\$155.0 \$88.3	\$160.7 \$91.2	\$166.4 \$94.1	\$167.4 \$92.1	\$173.2 \$94.8	\$177.7 \$96.0	\$184.7 \$99.6	\$192.1 \$103.4	\$199.7 \$107.2
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Total Revenues \$146.1 \$155.0 \$160.7 \$166.4 \$167.4 \$173.2 \$177.7 \$184.7 \$192.1 \$199.7 Operating Expenditures \$72.3 \$76.8 \$81.4 \$86.3 \$91.6 \$97.2 \$103.1 \$109.4 \$116.1 \$123.2 Capital Expenditures \$175.5 \$28.9 \$29.7 \$30.4 \$30.8 \$32.9 \$33.5 \$34.2 \$43.9 \$35.5 Capital Expenditures \$17.5 \$28.9 \$29.7 \$30.4 \$30.8 \$32.9 \$33.5 \$34.2 \$44.9 \$35.5 Capital Expenditures \$17.5 \$28.9 \$29.7 \$30.4 \$30.8 \$32.9 \$33.5 \$34.2 \$49.9 \$35.5 Percent of Costs Allocated to Capital Expenditures \$50.5% 49.4% 48.1% 45.3% 43.9% 42.0% 40.8% 39.6% 38.3% Total Enplanement (PDX forecasts) 5.9 6.3 6.5 6.7 6.9 7.2 7.4 7.6 7.9 8.1 Airline Cost per Enplanement \$23.42 \$23.12 \$23.32 \$23.38 \$22.74	Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev)	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2	\$155.0 \$88.3 \$65.9 -\$7.8	\$160.7 \$91.2 \$68.7 -\$8.1	\$166.4 \$94.1 \$71.5 -\$8.5	\$167.4 \$92.1 \$74.4 -\$8.9	\$173.2 \$94.8 \$77.6 -\$9.3	\$177.7 \$96.0 \$80.8 -\$9.8	\$184.7 \$99.6 \$84.3 -\$10.3	\$192.1 \$103.4 \$87.8 -\$10.9	\$199.7 \$107.2 \$91.6 -\$11.5
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Interest and Financing \$56.4 \$49.3 \$49.6 \$49.7 \$44.9 \$43.2 \$41.1 \$41.2 \$40.9 Equity Re-Invested \$17.5 \$28.9 \$29.7 \$30.4 \$30.8 \$32.9 \$33.5 \$34.2 \$34.9 \$35.7 Captial Expenditures \$73.9 \$78.2 \$79.4 \$80.1 \$75.8 \$76.1 \$74.6 \$75.3 \$76.1 \$76.5 \$76.6 \$76.5 \$76.5 \$76.5 \$76.1 \$74.6 \$75.3 \$76.1 \$76.6 \$76.3 \$88.9%	Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2 \$138.5 \$146.1	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7	\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7
Equity Re-Invested \$17.5 \$28.9 \$29.7 \$30.4 \$30.8 \$32.9 \$33.5 \$34.2 \$34.9 \$35.7 Capital Expenditures \$73.9 \$73.9 \$78.2 \$79.4 \$80.1 \$75.8 \$76.1 \$74.6 \$75.3 \$76.1 \$76.5 \$76.5 \$76.5 \$76.5 \$76.5 \$76.5 \$76.5 \$76.5 \$76.1 \$74.6 \$75.3 \$76.1 \$76.5	Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2 \$138.5 \$146.1	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7	\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7
Capital Expenditures \$73.9 \$78.2 \$79.4 \$80.1 \$75.8 \$76.1 \$76.5 \$76.1 \$76.5 Percent of Costs Allocated to Capital Expenditures 50.5% 50.5% 49.4% 48.1% 45.3% 42.0% 40.8% 39.6% 38.3% Total Enplanement (PDX forecasts) 5.9 6.3 6.5 6.7 6.9 7.2 7.4 7.6 7.9 8.1 Airline Cost per Enplanement \$ 14.08 \$ 13.94 \$ 14.01 \$ 14.00 \$ 13.28 \$ 13.25 \$ 13.00 \$ 13.06 \$ 13.16 \$ 13.23 Total Pax Costs per Enplanement \$ 23.42 \$ 23.12 \$ 23.38 \$ 22.74 \$ 22.76 \$ 22.95 \$ 23.12 Net Pax Costs per Enplanement \$ 9.35 9.18 9.31 \$ 9.38 \$ 9.45 \$ 9.53 9.61 \$ 9.70 \$ 9.79 \$ 9.89 Total Capital Costs per Enplanement \$ 11.84 \$ 11.67 \$ 11.51 \$ 11.25 \$ 10.30 \$ 10.00 \$ 9.49 \$ 9.28 \$ 9.08 \$ 8.86	Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2 \$138.5 \$146.1 \$72.3	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$146.5 \$155.0 \$76.8	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4	\$166.4 \$94.1 \$71.5 \$8.5 \$157.1 \$166.4 \$86.3	\$167.4 \$92.1 \$74.4 \$8.9 \$157.7 \$167.4 \$91.6	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2
Percent of Costs Allocated to Capital Expenditures 50.5% 50.5% 49.4% 48.1% 45.3% 43.9% 42.0% 40.8% 39.6% 38.3% Total Enplanement (PDX forecasts) 5.9 6.3 6.5 6.7 6.9 7.2 7.4 7.6 7.9 8.1 Airline Cost per Enplanement \$ 14.08 \$ 13.94 \$ 14.01 \$ 14.00 \$ 13.28 \$ 13.25 \$ 13.00 \$ 13.16 \$ 13.26 \$ 13.26 \$ 13.00 \$ 13.06 \$ 13.16 \$ 13.26 \$ 13.26 \$ 13.00 \$ 13.06 \$ 13.16 \$ 13.26 \$ 13.26 \$ 13.00 \$ 13.06 \$ 13.16 \$ 13.26 \$ 13.26 \$ 13.00 \$ 13.06 \$ 13.16 \$ 13.26 \$ 13.26 \$ 13.00 \$ 13.06 \$ 13.16 \$ 13.26 \$ 13.26 \$ 13.00 \$ 13.06 \$ 13.16 \$ 13.26	Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2 \$138.5 \$146.1 \$72.3 \$56.4	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6	\$166.4 \$94.1 \$71.5 \$157.1 \$166.4 \$86.3 \$49.7	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6 \$44.9	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9
Airline Cost per Enplanement \$ 14.08 \$ 13.94 \$ 14.00 \$ 13.28 \$ 13.25 \$ 13.00 \$ 13.06 \$ 13.16 \$ 13.23 Total Pax Costs per Enplanement \$ 23.42 \$ 23.12 \$ 23.32 \$ 23.38 \$ 22.74 \$ 22.61 \$ 22.76 \$ 22.95 \$ 23.12 Net Pax Costs per Enplanement \$ 9.35 \$ 9.18 \$ 9.31 \$ 9.38 \$ 9.45 \$ 9.53 \$ 9.61 \$ 9.70 \$ 9.79 \$ 9.89 Total Capital Costs per Enplanement \$ 11.84 \$ 11.67 \$ 11.51 \$ 11.25 \$ 10.00 \$ 9.49 \$ 9.28 \$ 9.08 \$ 8.86	Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2 \$138.5 \$146.1 \$72.3 \$56.4 \$17.5	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7	\$166.4 \$94.1 \$71.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4	\$167.4 \$92.1 \$74.4 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9	\$177.7 \$96.0 \$80.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7
Total Pax Costs per Enplanement \$ 23.42 \$ 23.12 \$ 23.32 \$ 23.38 \$ 22.74 \$ 22.78 \$ 22.61 \$ 22.76 \$ 22.95 \$ 23.12 Net Pax Costs per Enplanement \$ 9.35 \$ 9.18 \$ 9.31 \$ 9.38 \$ 9.35 \$ 9.35 \$ 9.38 \$ 9.36 \$ 9.45 \$ 9.53 \$ 9.61 \$ 9.70 \$ 9.79 \$ 9.89 Total Capital Costs per Enplanement \$ 11.84 \$ 11.67 \$ 11.57 \$ 11.25 \$ 10.00 \$ 9.49 \$ 9.28 \$ 9.08 \$ 8.86	Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2 \$138.5 \$146.1 \$72.3 \$56.4 \$17.5 \$73.9	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2	\$160.7 \$91.2 \$68.7 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4	\$166.4 \$94.1 \$71.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1	\$167.4 \$92.1 \$74.4 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1	\$177.7 \$96.0 \$80.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5 \$74.6	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5
Total Pax Costs per Enplanement \$ 23.42 \$ 23.12 \$ 23.32 \$ 23.38 \$ 22.74 \$ 22.78 \$ 22.61 \$ 22.76 \$ 22.76 \$ 22.95 \$ 23.12 Net Pax Costs per Enplanement \$ 9.35 \$ 9.18 \$ 9.31 \$ 9.38 \$ 9.35 \$ 9.45 \$ 9.35 \$ 9.61 \$ 9.70 \$ 9.79 \$ 9.89 Total Capital Costs per Enplanement \$ 11.84 \$ 11.67 \$ 11.51 \$ 11.25 \$ 10.00 \$ 9.49 \$ 9.28 \$ 9.08 \$ 8.86	Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2 \$138.5 \$146.1 \$72.3 \$56.4 \$17.5 \$73.9 \$50.5%	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2 \$50.5%	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4 49.4%	\$166.4 \$94.1 \$71.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1 48.1%	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8 \$45.3%	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1 43.9%	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5 \$74.6 42.0%	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3 40.8%	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1 39.6%	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5 38.3%
Net Pax Costs per Enplanement \$ 9.35 9.18 \$ 9.31 \$ 9.38 \$ 9.45 \$ 9.53 \$ 9.61 \$ 9.79 \$ 9.89 Total Capital Costs per Enplanement \$ 11.84 \$ 11.67 \$ 11.25 \$ 10.30 \$ 10.00 \$ 9.49 \$ 9.28 \$ 9.08 \$ 8.86	Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts)	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2 \$138.5 \$146.1 \$72.3 \$56.4 \$17.5 \$73.9 50.5% 5.9	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2 50.5% 6.3	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4 49.4% 6.5	\$166.4 \$94.1 \$71.5 \$8.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1 48.1% 6.7	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8 45.3% 6.9	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1 43.9% 7.2	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5 \$74.6 42.0% 7.4	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3 40.8% 7.6	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1 39.6% 7.9	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5 38.3% 8.1
Total Capital Costs per Enplanement \$ 11.84 \$ 11.67 \$ 11.25 \$ 10.30 \$ 10.00 \$ 9.49 \$ 9.28 \$ 9.08 \$ 8.86	Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts) Airline Cost per Enplanement	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2 \$138.5 \$146.1 \$72.3 \$56.4 \$17.5 \$73.9 50.5% 5.9 \$14.08	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2 \$0.5% 6.3 \$13.94	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4 49.4% 6.5 \$14.01	\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1 48.1% 6.7 \$14.00	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8 45.3% 6.9 \$13.28	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1 43.9% 7.2 \$13.25	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5 \$74.6 42.0% 7.4 \$13.00	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3 40.8% 7.6 \$13.06	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1 39.6% 7.9 \$13.16	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5 38.3% 8.1 \$13.23
	Revenues Total Revenues Airline Revenues Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts) Airline Cost per Enplanement Total Pax Costs per Enplanement	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2 \$138.5 \$146.1 \$72.3 \$56.4 \$17.5 \$73.9 50.5% 5.9 \$14.08 \$23.42	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2 \$0.5% 6.3 \$13.94 \$23.12	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4 49.4% 6.5 \$14.01 \$23.32	\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1 48.1% 6.7 \$14.00 \$23.38	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8 45.3% 6.9 \$13.28 \$22.74	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1 43.9% 7.2 \$13.25 \$22.78	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5 \$74.6 42.0% 7.4 \$13.00 \$22.61	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3 40.8% 7.6 \$13.06 \$22.76	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1 39.6% 7.9 \$13.16 \$22.95	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5 38.3% 8.1 \$13.23 \$23.12
	Revenues Total Revenues Airline Revenues Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts) Airline Cost per Enplanement Total Pax Costs per Enplanement	AAGR	\$146.1 \$83.2 \$62.4 -\$7.2 \$138.5 \$146.1 \$72.3 \$56.4 \$17.5 \$73.9 50.5% 5.9 \$14.08 \$23.42 \$9.35	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2 50.5% 6.3 \$13.94 \$23.12 \$9.18	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4 49.4% 6.5 \$14.01 \$23.32 \$9.31	\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1 48.1% 6.7 \$14.00 \$23.38 \$9.38	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8 45.3% 6.9 \$13.28 \$22.74 \$9.45	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1 43.9% 7.2 \$13.25 \$22.78 \$9.53	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5 \$74.6 42.0% 7.4 \$13.00 \$22.61 \$9.61	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3 40.8% 7.6 \$13.06 \$22.76 \$9.70	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1 39.6% 7.9 \$13.16 \$22.95 \$9.79	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5 38.3% 8.1 \$13.23 \$23.12 \$9.89

Notes: Dark shaded cells indicate key assumptions supported by literature review. Light shaded cells indicate data provided by transit agencies.

INTERCITY AIR TRAVEL COST-EFFECTIVENESS

LOW SCENARIO

Sea-Tac International Airport	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Revenues											
Total Revenues	542,251	558,480	570,354	596,514	623,874	652,489	682,416	713,717	746,452	780,690	816,497
Airline Revenues	346,606	353,908	356,354	370,366	384,929	400,065	415,795	432,144	449,136	466,796	485,151
Non-Airline Revenues	195,645	204,572	213,999	226,147	238,945	252,424	266,621	281,572	297,316	313,893	331,347
Security Reimbursement											
Less: Non-Pax Revenues (% of Non-Airline Rev)	(49,192)	(76,224)	(104,157)	(38,509)	(40,275)	(42,123)	(44,055)	(46,075)	(48,189)	(50,399)	(52,710)
Total Air Pax Costs	493,059	482,255	466,196	558,005	583,599	610,366	638,362	667,641	698,264	730,291	763,787
Capital vs. Operating Costs											
Total Revenues	542,251	558,480	570,354	596,514	623,874	652,489	682,416	713,717	746,452	780,690	816,497
Operating Expenditures	352,463	363,012	370,730	387,734	405,518	424,118	443,571	463,916	485,194	507,448	530,723
Capital Expenditures											
Interest and Financing	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000	27,000
Equity Re-Invested	162,788	168,468	172,624	181,780	191,356	201,371	211,846	222,801	234,258	246,241	258,774
Captial Expenditures	189,788	195,468	199,624	208,780	218,356	228,371	238,846	249,801	261,258	273,241	285,774
Percent of Costs Allocated to Capital Expenditures	35.0%	35.0%	35.0%	35.0%	35.0%	35.0%	35.0%	35.0%	35.0%	35.0%	35.0%
Total Enplanement	20.0	20.7	21.4	22.2	23.0	23.8	24.7	25.6	26.5	27.4	28.4
Airline Cost per Enplanement	\$ 17.37	\$ 17.12				\$ 16.80	\$ 16.85			• •	\$ 17.07
Total Pax Costs per Enplanement	\$ 24.71		•			\$ 25.63	\$ 25.87		\$ 26.37		\$ 26.87
Net Pax Costs per Enplanement	\$ 7.34	\$ 6.21	•	•	\$ 8.64	•	•	•	• -	\$ 9.60	• • • • •
Total Capital Costs per Enplanement	\$ 8.65	•				\$ 8.97	\$ 9.06		\$ 9.23	•	\$ 9.41
Total Operating Costs per Enplanement	\$ 16.06	\$ 15.16	\$ 14.15	\$ 16.35	\$ 16.50	\$ 16.66	\$ 16.82	\$ 16.98	\$ 17.14	\$ 17.30	\$ 17.47
Portland International Airport	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Revenues											
Revenues Total Revenues	\$207.9	\$214.6	\$221.1	\$230.2	\$239.3	\$250.1	\$254.4	\$266.7	\$279.9	\$290.6	\$305.4
Revenues Total Revenues Airline Revenues	\$207.9 \$111.5	\$214.6 \$114.0	\$221.1 \$116.0	\$230.2 \$120.5	\$239.3 \$124.6	\$250.1 \$130.2	\$254.4 \$129.0	\$266.7 \$135.4	\$279.9 \$142.3	\$290.6 \$146.4	\$305.4 \$154.1
Revenues Total Revenues Airline Revenues Non-Airline Revenues	\$207.9	\$214.6	\$221.1	\$230.2	\$239.3	\$250.1	\$254.4	\$266.7	\$279.9	\$290.6	\$305.4 \$154.1
Revenues Total Revenues Airline Revenues	\$207.9 \$111.5 \$95.5	\$214.6 \$114.0 \$99.7	\$221.1 \$116.0 \$104.0	\$230.2 \$120.5 \$108.7	\$239.3 \$124.6 \$113.6	\$250.1 \$130.2 \$118.8	\$254.4 \$129.0 \$124.3	\$266.7 \$135.4 \$130.1	\$279.9 \$142.3	\$290.6 \$146.4 \$142.9	\$305.4 \$154.1 \$149.9
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev)	\$207.9 \$111.5 \$95.5 -\$12.1	\$214.6 \$114.0 \$99.7 -\$12.7	\$221.1 \$116.0 \$104.0 -\$13.4	\$230.2 \$120.5	\$239.3 \$124.6 \$113.6 -\$15.0	\$250.1 \$130.2 \$118.8 -\$15.9	\$254.4 \$129.0 \$124.3 -\$16.8	\$266.7 \$135.4 \$130.1 -\$17.8	\$279.9 \$142.3 \$136.3 -\$18.8	\$290.6 \$146.4 \$142.9 -\$20.0	\$305.4 \$154.1 \$149.9 -\$21.2
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement	\$207.9 \$111.5 \$95.5	\$214.6 \$114.0 \$99.7	\$221.1 \$116.0 \$104.0	\$230.2 \$120.5 \$108.7	\$239.3 \$124.6 \$113.6	\$250.1 \$130.2 \$118.8	\$254.4 \$129.0 \$124.3	\$266.7 \$135.4 \$130.1	\$279.9 \$142.3 \$136.3	\$290.6 \$146.4 \$142.9	\$305.4 \$154.1 \$149.9 -\$21.2
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev)	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7 \$198.0	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9	\$305.4
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6	\$239.3 \$124.6 \$113.6 \$223.2 \$239.3 \$165.7 \$34.8	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$247.8 \$266.7 \$198.0 \$28.2	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5 \$74.1	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6 \$68.7	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7 \$67.6	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7 22.5%
Revenues Total Revenues Airline Revenues Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3 37.2%	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0 35.4%	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9 33.4% 8.9	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5 \$74.1 32.2%	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6 30.8% 9.4	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3 29.7%	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9 26.7%	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6 \$68.7 25.8% 10.3	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8 24.9%	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7 \$67.6 23.3% 11.0	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7 22.5% 11.3
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts)	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3 37.2% 8.4	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0 35.4% 8.6	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9 33.4% 8.9 \$13.06	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5 \$74.1 32.2% 9.2 \$13.16	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6 30.8% 9.4 \$13.20	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3 29.7% 9.7	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9 26.7% 10.0	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6 \$68.7 25.8% 10.3 \$13.09	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8 24.9% 10.7	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7 \$67.6 23.3% 11.0 \$ 13.32	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7 22.5% 11.3
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts) Airline Cost per Enplanement	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3 37.2% 8.4 \$13.35	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0 35.4% 8.6 \$13.23	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9 33.4% 8.9 \$13.06 \$23.27	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5 \$74.1 32.2% 9.2 \$13.16 \$23.48	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6 30.8% 9.4 \$13.20	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3 29.7% 9.7 \$13.38 \$23.95	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9 26.7% 10.0 \$12.86 \$23.57	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6 \$68.7 25.8% 10.3 \$13.09 \$23.96	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8 24.9% 10.7 \$13.35	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7 \$67.6 23.3% 11.0 \$13.32 \$24.50	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7 22.5% 11.3 \$13.60 \$24.96
Revenues Total Revenues Airline Revenues Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts) Airline Cost per Enplanement Total Pax Costs per Enplanement Notal Pax Costs per Enplanement	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3 37.2% 8.4 \$13.35 \$23.33	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0 35.4% 8.6 \$13.23 \$23.33 \$10.09	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9 33.4% 8.9 \$13.06 \$23.27 \$10.20	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5 \$74.1 32.2% 9.2 \$13.16 \$23.48	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6 30.8% 9.4 \$13.20 \$23.65	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3 29.7% 9.7 \$13.38 \$23.95	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9 26.7% 10.0 \$12.86 \$23.57	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6 \$68.7 25.8% 10.3 \$13.09 \$23.96	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8 24.9% 10.7 \$13.35 \$24.37	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7 \$67.6 23.3% 11.0 \$13.32 \$24.50 \$11.18	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7 \$22.5% 11.3 \$13.60 \$24.96
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts) Airline Cost per Enplanement Total Pax Costs per Enplanement	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3 37.2% 8.4 \$13.35 \$23.33 \$9.99 \$8.67	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0 35.4% 8.6 \$13.23 \$23.33 \$10.09	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9 33.4% 8.9 \$13.06 \$23.27 \$10.20 \$7.78	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5 \$74.1 32.2% 9.2 \$13.16 \$23.48 \$10.32 \$7.56	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6 30.8% 9.4 \$13.20 \$23.65 \$10.44 \$7.27	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3 29.7% 9.7 \$13.38 \$23.95 \$10.58 \$7.11	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9 26.7% 10.0 \$12.86 \$23.57 \$10.71 \$6.29	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6 \$68.7 25.8% 10.3 \$13.09 \$23.96 \$10.86	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8 24.9% 10.7 \$13.35 \$24.37 \$11.02 \$6.07	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7 \$67.6 23.3% 11.0 \$13.32 \$24.50 \$11.18	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7 22.5% 11.3 \$13.60 \$24.96 \$11.36 \$5.62

Notes: Dark shaded cells indicate key assumptions supported by literature review. Light shaded cells indicate data provided by transit agencies.

Indirect Costs - Low		2003	2004	2005	2	2006	2007	2008	2009	2010	2011	2012
Time costs (by route)												
Seattle to Portland	170 Miles											
Travel Time (Hours) With Terminal Time		2.58	2.58	2.5		2.58	2.58	2.58	2.58	2.58	2.58	2.58
Average Hourly Wage Rate	0.50/	18.62	19.18	19.7		20.35	20.96	21.59	22.24	22.90	23.59	24.30
Value of Travel Time for Business Travelers (% of Wage Rate)	35% 73%	6.52	6.71	6.9	2	7.12	7.34	7.56	7.78	8.02	8.26	8.50
Percentage of Business Travelers Value of Travel Time for Non-Business Travelers (% of Wage Rate)	18%	3.35	3.45	3.56	;	3.66	3.77	3.89	4.00	4.12	4.25	4.37
Percentage of Non-Business Travelers	27%	0.00	0.40	0.00	,	0.00	0.11	0.00	4.00	7.12	4.20	4.07
Time Cost per Passenger Mile - Weighted Average	\$	0.09	\$ 0.09	\$ 0.09	\$	0.09 \$	\$ 0.10	\$ 0.10	\$ 0.10	\$ 0.11	\$ 0.11	\$ 0.11
Seattle to Vancouver	120 Miles											
Travel Time (Hours) With Terminal Time		2.83	2.83	2.8	3	2.83	2.83	2.83	2.83	2.83	2.83	2.83
Average Hourly Wage Rate		18.62	19.18	19.7	6	20.35	20.96	21.59	22.24	22.90	23.59	24.30
Value of Travel Time for Business Travelers (% of Wage Rate)	35%	6.52	6.71	6.9	2	7.12	7.34	7.56	7.78	8.02	8.26	8.50
Percentage of Business Travelers	73%		- ·-									
Value of Travel Time for Non-Business Travelers (% of Wage Rate)	18%	3.35	3.45	3.56	6	3.66	3.77	3.89	4.00	4.12	4.25	4.37
Percentage of Non-Business Travelers Time Cost per Passenger Mile - Weighted Average	27% \$	0.13	\$ 0.14	\$ 0.14	\$	0.15 \$	6 0.15	\$ 0.16	\$ 0.16	\$ 0.16	\$ 0.17	\$ 0.17
Vancouver to Portland	290 Miles											
Travel Time (Hours) With Terminal Time		3.25	3.25	3.2		3.25	3.25	3.25	3.25	3.25	3.25	3.25
Average Hourly Wage Rate	250/	18.62 6.52	19.18 6.71	19.7 6.9		20.35 7.12	20.96	21.59 7.56	22.24	22.90	23.59	24.30 8.50
Value of Travel Time for Business Travelers (% of Wage Rate) Percentage of Business Travelers	35% 73%	0.52	0.71	6.9	2	1.12	7.34	7.50	7.78	8.02	8.26	8.50
Value of Travel Time for Non-Business Travelers (% of Wage Rate)	18%	3.35	3.45	3.56	5	3.66	3.77	3.89	4.00	4.12	4.25	4.37
Percentage of Non-Business Travelers	27%											
Time Cost per Passenger Mile - Weighted Average	\$	0.06	0.07	0.07	,	0.07	0.07	0.07	0.08	0.08	0.08	0.08
Seattle to Bellingham	94 Miles											
Travel Time (Hours) With Terminal Time		2.42	2.42	2.42	2	2.42	2.42	2.42	2.42	2.42	2.42	2.42
Average Hourly Wage Rate	\$					20.35			\$ 22.24			
Value of Travel Time for Business Travelers (% of Wage Rate)	35% \$	6.52	\$ 6.71	\$ 6.92	2\$	7.12 \$	\$ 7.34	\$ 7.56	\$ 7.78	\$ 8.02	\$ 8.26	\$ 8.50
Percentage of Business Travelers Value of Travel Time for Non-Business Travelers (% of Wage Rate)	73% 18% \$	0.44	\$ 0.44	\$ 0.44	ı ¢	0.44 \$	\$ 0.44	\$ 0.44	\$ 0.44	\$ 0.44	\$ 0.44	\$ 0.44
Percentage of Non-Business Travelers	27%	0.44	¢ 0.44	φ 0.44	÷φ	0.44 4	p 0.44	φ 0.44	φ 0.44	φ 0.44	φ 0.44	φ 0.44
Time Cost per Passenger Mile - Weighted Average	\$	0.13	\$ 0.13	\$ 0.13	3 \$	0.14 \$	\$ 0.14	\$ 0.14	\$ 0.15	\$ 0.15	\$ 0.16	\$ 0.16
Total Indirect Costs per Passenger Mile	Miles											
Seattle to Portland	170 \$	0.09	\$ 0.09	\$ 0.09) \$	0.09	\$ 0.10	\$ 0.10	\$ 0.10	\$ 0.11	\$ 0.11	\$ 0.11
Seattle to Vancouver	120 \$					0.15			\$ 0.16			• -
Vancouver to Portland	290 \$					0.07 \$						• • • • •
Seattle to Bellingham	94 \$			\$ 0.13		0.14			\$ 0.15		•	
Weighted Average	\$	0.11	\$ 0.12	\$ 0.12	2\$	0.12 \$	\$ 0.13	\$ 0.13	\$ 0.14	\$ 0.14	\$ 0.14	\$ 0.15
Indirect + Direct Costs PPM	\$	1.09	\$ 1.12	\$ 1.14	\$	1.18 \$	\$ 1.22	\$ 1.25	\$ 1.29	\$ 1.33	\$ 1.37	\$ 1.41

Indirect Costs - Low	201	3	2014	20	015	2016		2017	2018	2019	2	020	2021		2022	2023
Time costs (by route)																
Seattle to Portland																
Travel Time (Hours) With Terminal Time		2.58	2.58		2.58	2.5		2.58	2.58	2.5		2.58	2.5		2.58	2.58
Average Hourly Wage Rate		5.03	25.78		26.55	27.3		28.17	29.01	29.8		30.78	31.7		32.66	33.64
Value of Travel Time for Business Travelers (% of Wage Rate)		8.76	9.02		9.29	9.5	7	9.86	10.16	10.4	5	10.77	11.1	0	11.43	11.77
Percentage of Business Travelers					. = 0											
Value of Travel Time for Non-Business Travelers (% of Wage Rate)	4	1.51	4.64		4.78	4.92	2	5.07	5.22	5.38		5.54	5.7	1	5.88	6.05
Percentage of Non-Business Travelers	•			•	0.40	• • • • •		0.40 (0.40	• • • • •	•		• • • •	- •	0.45	
Time Cost per Passenger Mile - Weighted Average	\$ C).12 \$	6 0.12	\$	0.12	\$ 0.13	3 \$	0.13 \$	0.13	\$ 0.14	\$	0.14	\$ 0.1	5\$	0.15 \$	6 0.16
Seattle to Vancouver																
Travel Time (Hours) With Terminal Time		2.83	2.83		2.83	2.8	3	2.83	2.83	2.8	3	2.83	2.8	3	2.83	2.83
Average Hourly Wage Rate	2	5.03	25.78		26.55	27.3	5	28.17	29.01	29.8	3	30.78	31.7	0	32.66	33.64
Value of Travel Time for Business Travelers (% of Wage Rate)		8.76	9.02		9.29	9.5	7	9.86	10.16	10.4	5	10.77	11.1	0	11.43	11.77
Percentage of Business Travelers																
Value of Travel Time for Non-Business Travelers (% of Wage Rate)	4	1.51	4.64		4.78	4.92	2	5.07	5.22	5.38		5.54	5.7	1	5.88	6.05
Percentage of Non-Business Travelers																
Time Cost per Passenger Mile - Weighted Average	\$ C).18 \$	6 0.19	\$	0.19	\$ 0.20) \$	0.20 \$	0.21	\$ 0.21	\$	0.22	\$ 0.2	3\$	0.23 \$	6 0.24
Vancouver to Portland																
Travel Time (Hours) With Terminal Time		3.25	3.25		3.25	3.2	5	3.25	3.25	3.2	5	3.25	3.2	5	3.25	3.25
Average Hourly Wage Rate	2	5.03	25.78		26.55	27.3	5	28.17	29.01	29.8	3	30.78	31.7	0	32.66	33.64
Value of Travel Time for Business Travelers (% of Wage Rate)		8.76	9.02		9.29	9.5	7	9.86	10.16	10.4	6	10.77	11.1	0	11.43	11.77
Percentage of Business Travelers																
Value of Travel Time for Non-Business Travelers (% of Wage Rate)	4	1.51	4.64		4.78	4.92	2	5.07	5.22	5.38		5.54	5.7	1	5.88	6.05
Percentage of Non-Business Travelers																
Time Cost per Passenger Mile - Weighted Average	C	0.09	0.09		0.09	0.09)	0.10	0.10	0.10		0.10	0.1	1	0.11	0.11
Seattle to Bellingham																
Travel Time (Hours) With Terminal Time	2	2.42	2.42		2.42	2.42	2	2.42	2.42	2.42		2.42	2.4	2	2.42	2.42
Average Hourly Wage Rate	\$ 25	5.03 \$	25.78	\$	26.55	\$ 27.35	5\$	28.17 \$	29.01	\$ 29.88	\$	30.78	\$ 31.7) \$	32.66	33.64
Value of Travel Time for Business Travelers (% of Wage Rate)	\$8	3.76 \$	9.02	\$	9.29	\$ 9.57	′\$	9.86 \$	10.16	\$ 10.46	\$	10.77	\$ 11.1) \$	11.43 💲	5 11.77
Percentage of Business Travelers																
Value of Travel Time for Non-Business Travelers (% of Wage Rate)	\$ C).44 \$	6 0.44	\$	0.44	\$ 0.44	\$	0.44 \$	0.44	\$ 0.44	\$	0.44	\$ 0.4	4\$	0.44 \$	6 0.44
Percentage of Non-Business Travelers																
Time Cost per Passenger Mile - Weighted Average	\$ C).17 \$	6 0.17	\$	0.18	\$ 0.18	3 \$	0.19 \$	0.19	\$ 0.20	\$	0.21	\$ 0.2	1\$	0.22 \$	6 0.22
Total Indirect Costs per Passenger Mile																
Seattle to Portland	\$ C	0.12 \$	0.12	\$	0.12	\$ 0.13	3 \$	0.13 \$	0.13	\$ 0.14	\$	0.14	\$ 0.1	5\$	0.15	6 0.16
Seattle to Vancouver	\$ C).18 \$	0.19	\$	0.19	\$ 0.20) \$	0.20 \$	0.21	\$ 0.21	\$	0.22	\$ 0.2	3\$	0.23	6 0.24
Vancouver to Portland	\$ C	0.09 \$	0.09	\$	0.09	\$ 0.09) \$	0.10 \$	0.10	\$ 0.10	\$	0.10	\$ 0.1	1 \$	0.11 \$	6 0.11
Seattle to Bellingham	\$ C).17 \$	0.17	\$	0.18	\$ 0.18	3 \$	0.19 \$	0.19	\$ 0.20	\$	0.21	\$ 0.2	1 \$	0.22 \$	6 0.22
Weighted Average	\$ C	0.15 \$	6 0.16	\$	0.16	\$ 0.17	\$	0.17 \$	0.18	\$ 0.18	\$	0.19	\$ 0.1	9\$	0.20	6 0.21
Indirect + Direct Costs PPM	\$ 1	.46 \$	5 1.50	\$	1.54	\$ 1.60)\$	1.65 \$	1.70	\$ 1.75	\$	1.80	\$ 1.8	5\$	1.91 \$	5 1.97
				•			Ŧ	·- •						Ŧ		

External Costs		2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
External Costs - Low Air Pollution Noise Pollution Solid Waste Disposal Water Pollution	Cost per passenger mile 2003 \$ 0.0029 \$ 0.0023 \$ 0.0023 N/A N/A	• • • • •			\$ 0.0032 \$ 0.0025	• • • • • •					
Accidents	\$ 0.0021	\$ 0.0021	\$ 0.0021	\$ 0.0022	\$ 0.0023	\$ 0.0023	\$ 0.0024	\$ 0.0025	\$ 0.0025	\$ 0.0026	\$ 0.0027
Total External Costs per Passenger Mile	\$0.006	\$0.007	\$0.007	\$0.008	\$0.008	\$0.008	\$0.008	\$0.009	\$0.009	\$0.009	\$0.009
External + Indirect + Direct Costs PPM	:	\$ 1.09	\$ 1.12	\$ 1.15	\$ 1.19	\$ 1.22	\$ 1.26	\$ 1.30	\$ 1.34	\$ 1.38	\$ 1.42
Capital + Direct + Indirect + External Costs PPM	:	\$ 1.15	\$ 1.18	\$ 1.21	\$ 1.24	\$ 1.28	\$ 1.32	\$ 1.36	\$ 1.40	\$ 1.44	\$ 1.48

External Costs		2013	2014	2	2015	2016	2	2017	2018	20	019	2020	:	2021	2022		2023
External Costs - Low	Cost per pass																
Air Pollution Noise Pollution Solid Waste Disposal Water Pollution	+	0.0040 0.0030	\$ 0.0041 \$ 0.0031	-		+			\$ 0.0046 \$ 0.0035			\$ 0.0049 \$ 0.003		0.0050 0.0039	0.0052 0.0040	\$ \$	0.0053 0.0041
Accidents	\$	0.0028	\$ 0.0029	\$	0.0029	\$ 0.003	D\$(0.0031	\$ 0.0032	\$ 0.	.0033	\$ 0.0034	\$	0.0035	\$ 0.0036	\$	0.0037
Total External Costs per Passenger Mile		\$0.010	\$0.010	:	\$0.010	\$0.01	1 :	\$0.011	\$0.011	\$0	0.012	\$0.012	2	\$0.012	\$0.013		\$0.013
External + Indirect + Direct Costs PPM	\$	1.46	\$ 1.51	\$	1.55	\$ 1.6 ⁻	1\$	1.66	\$ 1.71	\$	1.76	\$ 1.8 [°]	\$	1.87	\$ 1.93	\$	1.98
Capital + Direct + Indirect + External Costs PPM	\$	1.52	\$ 1.56	\$	1.60	\$ 1.6	6\$	1.71	\$ 1.76	\$	1.82	\$ 1.87	\$	1.93	\$ 1.98	\$	2.04

		2003		2004		2005		2006		2007		2008		2009		2010		2011		2012
Airline Cost per Enplanement																	_			_
{net pax pass through estimates}																				
Vancouver. BC.	\$	9.63	\$	9.73	\$	9.87	\$	10.06	\$	10.27	\$	10.51	\$	10.77	\$	11.06	\$	11.39	\$	11.75
Sea-Tac International	\$		\$	12.41	\$	16.11	\$	17.64	\$	19.11	\$	18.85	\$	18.48	\$	18.14	\$	17.82	\$	17.62
Portland International	\$	14.08	\$	13.94	\$	14.01	\$	14.00	\$	13.28	\$	13.25	\$	13.00	\$	13.06	\$	13.16	\$	13.23
Bellingham	\$	9.63	\$	9.73	\$	9.87	\$	10.06	\$	10.27	\$	10.51	\$	10.77	\$	11.06	\$	11.39	\$	11.75
Terminal Operating Costs per Enplanement																				
Vancouver, BC.	\$	17.17	\$	17.32	\$	17.53	\$	17.84	\$	18.18	\$	18.56	\$	18.99	\$	19.47	\$	20.01	\$	20.61
Sea-Tac International	\$	12.69	\$	13.21	\$	15.22	\$	16.10	\$	17.84	\$	17.47	\$	17.17	\$	17.29	\$	17.32	\$	16.91
Portland International	\$	11.58	\$	11.45	\$	11.81	\$	12.13	\$	12.44	\$	12.78	\$	13.12	\$	13.48	\$	13.86	\$	14.26
Bellingham	\$	11.58	\$	11.45	\$	11.81	\$	12.13	\$	12.44	\$	12.78	\$	13.12	\$	13.48	\$	13.86	\$	14.26
Terminal Capital Costs per Enplanement																				
Vancouver, BC.	\$		\$	5.55	\$	5.63	\$	5.75	\$	5.87	\$	6.02	\$	6.17	\$	6.35	\$	6.54	\$	6.76
Sea-Tac International	\$		\$	7.11	\$	8.19	\$	8.67	\$	9.61	\$	9.41	\$	9.25	\$	9.31	\$	9.33	\$	9.11
Portland International	\$		\$	11.67	\$	11.51	\$	11.25	\$	10.30	\$	10.00	\$	9.49	\$	9.28	\$	9.08	\$	
Bellingham	\$	5.48	\$	5.55	\$	5.63	\$	5.75	\$	5.87	\$	6.02	\$	6.17	\$	6.35	\$	6.54	\$	6.76
Air Fares																				
Vancouver, BC - Seattle	\$		\$	140	\$	144	\$	148	\$	153	\$	157	\$	162		167	\$	172		177
Seattle - Portland	\$		\$	143	\$	147	\$	151	\$	156	\$	161	\$	165	\$	170	\$	175	\$	
Vancouver, BC - Portland Bellingham - Seattle	\$ \$		\$ \$	230 125	\$ \$	237 129	\$ \$	244 133	\$ \$	252 137	\$ \$	259 141	\$ \$	267 145	\$ \$	275 149	\$ \$	283 154	\$ \$	292 159
Total per Pax Operating Costs																				
Vancouver, BC - Seattle		\$140		\$144		\$147		\$151		\$156		\$160		\$165		\$170		\$176		\$181
Seattle - Portland		\$138		\$142		\$145		\$151		\$155		\$160		\$165		\$170		\$176		\$181
Vancouver, BC - Portland		\$226		\$233		\$240		\$247		\$255		\$263		\$271		\$279		\$288		\$297
Bellingham - Seattle		\$123		\$126		\$129		\$133		\$137		\$141		\$146		\$150		\$155		\$159
Total Pax Operating Costs per Pax Mile	Miles																			
Vancouver, BC - Seattle	120	\$1.17		\$1.20		\$1.23		\$1.26		\$1.30		\$1.34		\$1.38		\$1.42		\$1.46		\$1.51
Seattle - Portland	170	\$0.81		\$0.83		\$0.86	;	\$0.88		\$0.91		\$0.94		\$0.97		\$1.00		\$1.03		\$1.06
Vancouver, BC - Portland	290	\$0.78		\$0.80		\$0.83		\$0.85		\$0.88		\$0.91		\$0.93		\$0.96		\$0.99		\$1.02
Bellingham - Seattle	94	\$1.31		\$1.34		\$1.38	;	\$1.42		\$1.46		\$1.50		\$1.55		\$1.60		\$1.65		\$1.70
Corridor Weighted Average		\$0.97		\$1.00		\$1.02	2	\$1.05		\$1.09		\$1.12		\$1.16		\$1.19		\$1.23		\$1.27
Total Pax Capital Costs per Pax Mile	Demand																			
Vancouver, BC - Seattle	28%	0.05		0.05		0.06	;	0.06		0.06		0.06		0.06		0.07		0.07		0.07
Seattle - Portland	51%	0.05		0.06		0.06	;	0.06		0.06		0.06		0.06		0.05		0.05		0.05
Vancouver, BC - Portland	8%	0.03		0.03		0.03		0.03		0.03		0.03		0.03		0.03		0.03		0.03
Bellingham - Seattle	13%	0.07		0.07		0.07		0.08		0.08		0.08		0.08		0.08		0.08		0.08
Corridor Weighted Average	100%	\$0.05		\$0.05		\$0.06		\$0.06		\$0.06		\$0.06		\$0.06		\$0.06		\$0.06		\$0.06
Enplanements																				
Vancouver		7.9		8.4		8.9)	9.4		9.8		10.3		10.8		11.3		11.7		12.2
Seattle		13.7		14.5		15.0		15.6		16.1		16.7		17.3		17.9		18.6		19.3
Portland		5.9		6.3		6.5		6.7		6.9		7.2		7.4		7.6		7.9		8.1
Total		27.6		29.3		30.4		31.7		32.9		34.2		35.5		36.8		38.2		39.5

	20 ⁻	13	2014		2	2015	2016	2017	2018	2019	2020	2021	2022	2023
Airline Cost per Enplanement {net pax pass through estimates}														
Vancouver, BC.	\$1	2.15	5 12.	59	\$	13.06	\$ 13.58	\$ 14.13	\$ 14.74	\$ 15.39	\$ 16.09	\$ 16.84	\$ 17.65	\$ 18.52
Sea-Tac International		7.37			\$	16.64	\$ 16.69	\$ 16.74	\$ 16.80	\$ 16.85	\$ 16.91	\$ 16.96	\$ 17.01	\$ 17.07
Portland International		3.35			\$	13.06	\$ 13.16	\$ 13.20	\$ 13.38	\$ 12.86	\$ 13.09	\$ 13.35	\$ 13.32	\$ 13.60
Bellingham		2.15			\$	13.06	\$ 13.16	\$ 13.20	\$ 13.38	12.86	\$ 13.09	\$	\$ 13.32	13.60
Terminal Operating Costs per Enplanement														
Vancouver, BC.	\$2	21.27 \$	5 21.	99	\$	22.78	\$ 23.63	\$ 24.55	\$ 25.55	\$ 26.63	\$ 27.79	\$ 29.04	\$ 30.38	\$ 31.82
Sea-Tac International	•	6.06			\$	14.15	\$ 16.35	\$ 16.50	\$ 16.66	\$ 16.82	\$ 16.98	\$ 17.14	\$ 17.30	\$ 17.47
Portland International	•	4.66			\$	15.49	\$ 15.93	\$ 16.37	\$ 16.84	\$ 17.29	\$ 17.78	\$ 18.29	\$ 18.80	\$ 19.34
Bellingham	\$ 1	4.66	5 15.)7	\$	14.15	\$ 15.93	\$ 16.37	\$ 16.66	\$ 16.82	\$ 16.98	\$ 17.14	\$ 17.30	\$ 17.47
Terminal Capital Costs per Enplanement														
Vancouver, BC.		6.99			\$	7.53	\$ 7.84	\$ 8.17	\$ 8.53	\$ 8.91	\$ 9.33	\$ 9.78	\$ 10.26	\$ 10.77
Sea-Tac International	•	8.65			\$	7.62	\$ 8.80	\$ 8.89	\$ 8.97	\$ 9.06	\$ 9.14	\$ 9.23	\$ 9.32	\$ 9.41
Portland International		8.67 \$			\$	7.78	\$ 7.56	\$ 7.27	\$ 7.11	\$ 6.29	\$ 6.17	\$ 6.07	\$ 5.70	\$ 5.62
Bellingham	\$	6.99 \$	» /.	25	\$	7.53	\$ 7.56	\$ 7.27	\$ 7.11	\$ 6.29	\$ 6.17	\$ 6.07	\$ 5.70	\$ 5.62
Air Fares														
Vancouver, BC - Seattle	\$	182 \$			\$	193	\$ 199	\$ 205	\$ 211	\$ 217	\$ 224	\$ 231	\$ 238	\$ 245
Seattle - Portland	\$	186 \$			\$	197	\$ 203	\$ 209	\$ 216	\$ 222	\$ 229	\$ 236	\$ 243	\$ 250
Vancouver, BC - Portland	\$	300 \$			\$	319	\$ 328	\$ 338	\$ 348	\$ 359	\$ 369	\$ 380	\$	\$ 404
Bellingham - Seattle	\$	163 \$	5 1	68	\$	173	\$ 178	\$ 184	\$ 189	\$ 195	\$ 201	\$ 207	\$ 213	\$ 219
Total per Pax Operating Costs														
Vancouver, BC - Seattle		\$186	*	91		\$197	\$204	\$210	\$216	\$223	\$230	\$237	\$244	\$252
Seattle - Portland		\$186	*	92		\$197	\$205	\$211	\$217	\$224	\$231	\$238	\$246	\$253
Vancouver, BC - Portland		\$306		15		\$325	\$335	\$345	\$355	\$366	\$378	\$389	\$401	\$413
Bellingham - Seattle		\$164	\$	68		\$173	\$180	\$185	\$191	\$197	\$203	\$209	\$215	\$222
Total Pax Operating Costs per Pax Mile														
Vancouver, BC - Seattle		\$1.55	\$1	59		\$1.64	\$1.70	\$1.75	\$1.80	\$1.86	\$1.92	\$1.97	\$2.03	\$2.10
Seattle - Portland		\$1.09		13		\$1.16	\$1.20	\$1.24	\$1.28	\$1.32	\$1.36	\$1.40	\$1.45	\$1.49
Vancouver, BC - Portland		\$1.05		09		\$1.12	\$1.15	\$1.19	\$1.23	\$1.26	\$1.30	\$1.34	\$1.38	\$1.42
Bellingham - Seattle		\$1.74		79		\$1.84	\$1.91	\$1.97	\$2.03	\$2.10	\$2.16	\$2.22	\$2.29	\$2.36
Corridor Weighted Average	:	\$1.30	\$1	.34		\$1.38	\$1.43	\$1.47	\$1.52	\$1.57	\$1.61	\$1.66	\$1.71	\$1.77
Total Pax Capital Costs per Pax Mile														
Vancouver, BC - Seattle		0.07		06		0.06	0.07	0.07	0.07	0.07	0.08	0.08	0.08	0.08
Seattle - Portland		0.05		05		0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.04	0.04
Vancouver, BC - Portland		0.03		03		0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03
Bellingham - Seattle		0.08		.08		0.08	0.09	0.09	0.09	0.08	0.08	0.08	0.08	0.08
Corridor Weighted Average		\$0.06	\$0	.06		\$0.05	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06
Enplanements														
Vancouver		12.6		3.1		13.5	13.9	14.3	14.7	15.1	15.5	15.9	16.3	16.6
Seattle		20.0		0.7		21.4	22.2	23.0	23.8	24.7	25.6	26.5	27.4	28.4
Portland		8.4		8.6		8.9	9.2	9.4	9.7	10.0	10.3	10.7	11.0	11.3
Total		40.9	4	2.3		43.8	45.3	46.8	48.3	49.8	51.4	53.0	54.7	56.4

Vancouver International Airport	AAGR	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
(\$000s)	50%										
Revenue		_									
Landing Fees	7%	34,484	37,056	39,821	42,792	45,985	49,416	53,103	57,065	61,322	65,898
Terminal Fees	7%	41,965	44,903	48,046	51,409	55,008	58,859	62,979	67,387	72,104	77,152
Concessions	7%	43,036	46,048	49,272	52,721	56,411	60,360	64,585	69,106	73,944	79,120
Airport Improvement Fees	7%	42,904	45,907	49,120	52,559	56,238	60,175	64,387	68,894	73,717	78,877
Car Parking	7%	17,423	18,642	19,947	21,344	22,838	24,436	26,147	27,977	29,936	32,031
Rentals, Fees and Miscellaneous	7%	32,434	34,704	37,133	39,733	42,514	45,490	48,674	52,081	55,727	59,628
Total Revenue		212,245	227,261	243,340	260,558	278,994	298,735	319,875	342,511	366,750	392,705
Airline Revenues		76,449	81,959	87,867	94,202	100,993	108,274	116,081	124,452	133,427	143,049
Non-Airline Revenues		135,796	145,302	155,473	166,356	178,001	190,461	203,793	218,059	233,323	249,656
Less Non-Pax Air Revenues		(32,434)	(34,704)	(37,133)	(39,733)	(42,514)	(45,490)	(48,674)	(52,081)	(55,727)	(59,628)
Total Air Pax Costs		179,811	192,557	206,207	220,825	236,480	253,246	271,201	290,429	311,022	333,077
Capital vs. Operating Costs											
Total Revenues		212,245	227,261	243,340	260,558	278,994	298,735	319,875	342,511	366,750	392,705
Operating Expenditures	7%	160,865	172,126	184,175	197,067	210,862	225,622	241,415	258,314	276,396	295,744
Capital Expenditures											
Interest and Financing		21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000
Equity Re-Invested		30,380	34,135	38,166	42,491	47,132	52,114	57,459	63,196	69,353	75,961
Capital Expenditures		51,380	55,135	59,166	63,491	68,132	73,114	78,459	84,196	90,353	96,961
Percent of Costs Allocated to Capital Expenditures	S	24.2%	24.3%	24.3%	24.4%	24.4%	24.5%	24.5%	24.6%	24.6%	24.7%
Enplanements + Deplanements (millions)		15.9	16.8	17.8	18.7	19.7	20.6	21.6	22.5	23.4	24.3
Enplanements (millions)		7.9	8.4	8.9	9.4	9.8	10.3	10.8	11.3	11.7	12.2
Airline Cost per Enplanement		\$ 9.63	\$ 9.73	\$ 9.87	\$ 10.06	\$ 10.27	\$ 10.51	\$ 10.77	\$ 11.06	\$ 11.39	\$ 11.75
Total Pax Costs per Enplanement		\$ 22.66	• -		•		•	\$ 25.16	\$ 25.81	\$ 26.55	\$ 27.37
Net Pax Costs per Enplanement		\$ 13.02	\$ 13.13	\$ 13.30	\$ 13.52	\$ 13.78	\$ 14.07	\$ 14.39	\$ 14.75	\$ 15.16	\$ 15.61
Total Capital Costs per Enplanement		\$ 5.48	• • • • •	•	• • •	•	•	\$ 6.17	\$ 6.35	\$ 6.54	\$ 6.76
Total Operating Costs per Enplanement		\$ 17.17	\$ 17.32	\$ 17.53	\$ 17.84	\$ 18.18	\$ 18.56	\$ 18.99	\$ 19.47	\$ 20.01	\$ 20.61

Vancouver International Airport	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
(\$000s)											
Revenue											
Landing Fees	70,814	76,098	81,775	87,876	94,433	101,479	109,050	117,186	125,929	135,325	145,421
Terminal Fees	82,552	88,331	94,514	101,130	108,209	115,784	123,889	132,561	141,840	151,769	162,393
Concessions	84,658	90,584	96,925	103,710	110,970	118,737	127,049	135,942	145,458	155,641	166,535
Airport Improvement Fees	84,398	90,306	96,627	103,391	110,629	118,373	126,659	135,525	145,012	155,162	166,024
Car Parking	34,273	36,672	39,239	41,986	44,925	48,070	51,435	55,035	58,888	63,010	67,421
Rentals, Fees and Miscellaneous	63,802	68,268	73,047	78,160	83,631	89,486	95,750	102,452	109,624	117,297	125,508
Total Revenue	420,498	450,259	482,128	516,254	552,797	591,928	633,831	678,702	726,751	778,204	833,302
Airline Revenues	153,366	164,429	176,289	189,007	202,642	217,262	232,939	249,747	267,769	287,094	307,814
Non-Airline Revenues	267,131	285,831	305,839	327,247	350,155	374,666	400,892	428,955	458,982	491,110	525,488
Less Non-Pax Air Revenues	(63,802)	(68,268)	(73,047)	(78,160)	(83,631)	(89,486)	(95,750)	(102,452)	(109,624)	(117,297)	(125,508)
Total Air Pax Costs	356,696	381,991	409,081	438,094	469,166	502,442	538,081	576,250	617,127	660,907	707,794
Capital vs. Operating Costs											
Total Revenues	420,498	450,259	482,128	516,254	552,797	591,928	633,831	678,702	726,751	778,204	833,302
Operating Expenditures	316,446	338,598	362,299	387,660	414,797	443,832	474,901	508,144	543,714	581,774	622,498
Capital Expenditures											
Interest and Financing	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000
Equity Re-Invested	83,052	90,662	98,829	107,594	117,000	127,096	137,930	149,558	162,037	175,430	189,804
Capital Expenditures	104,052	111,662	119,829	128,594	138,000	148,096	158,930	170,558	183,037	196,430	210,804
Percent of Costs Allocated to Capital Expenditure	24.7%	24.8%	24.9%	24.9%	25.0%	25.0%	25.1%	25.1%	25.2%	25.2%	25.3%
Enplanements + Deplanements (millions)	25.2	26.1	27.0	27.8	28.7	29.5	30.3	31.1	31.8	32.5	33.2
Enplanements (millions)	12.6	13.1	13.5	13.9	14.3	14.7	15.1	15.5	15.9	16.3	16.6
Airline Cost per Enplanement	\$ 12.15	\$ 12.59	\$ 13.06	\$ 13.58	\$ 14.13	\$ 14.74	\$ 15.39	\$ 16.09	\$ 16.84	\$ 17.65	\$ 18.52
	\$ 28.26	\$ 29.24		\$ 31.47	\$ 32.72	\$ 34.08	\$ 35.54		•	\$ 40.63	\$ 42.59
Net Pax Costs per Enplanement	\$ 16.11	\$ 16.66	\$ 17.25	\$ 17.89	\$ 18.59	\$ 19.34	\$ 20.15	\$ 21.03	\$ 21.97	\$ 22.98	\$ 24.07
Total Capital Costs per Enplanement	\$ 6.99	\$ 7.25	\$ 7.53	\$ 7.84	\$ 8.17	\$ 8.53	\$ 8.91	\$ 9.33	\$ 9.78	\$ 10.26	\$ 10.77
Total Operating Costs per Enplanement	\$ 21.27	\$ 21.99	\$ 22.78	\$ 23.63	\$ 24.55	\$ 25.55	\$ 26.63	\$ 27.79	\$ 29.04	\$ 30.38	\$ 31.82

Sea-Tac International Airport	AAGR	2003		2004	20	005	2	2006		2007	:	2008	:	2009		2010		2011		2012
Revenues																				
Total Revenues	5%	266,47	7	301,335	36	54,234	4	00,963		458,752	4	472,421	4	184,513		497,094		510,479		526,512
Airline Revenues	4%	154,32	2	180,076	24	12,320	2	74,835	:	308,414	3	315,250	3	320,116		325,504		331,299		339,322
Non-Airline Revenues		112,15	5	121,259	12	21,914	1	26,127		150,337		157,171		64,397		171,590		179,179		187,190
Security Reimbursement		3,67	5	0		0		0		0										
Less: Non-Pax Revenues (% of Non-Airline Rev)	6%	(2,469)	(6,441)	(1	2,223)	(1	15,000)	((15,721)	((22,931)	(26,851)		(19,641)		(15,000)		(25,407)
Total Air Pax Costs		267,68	3	294,894	35	52,012	3	85,963		443,031	4	449,490	4	157,663		477,453		495,479		501,104
Capital vs. Operating Costs																				
Total Revenues		266,47	7	301,335	36	64,234	4	00,963		458,752	4	472,421	4	484,513		497,094		510,479		526,512
Operating Expenditures	65%	173,210		195,868	23	6,752	26	60,626	2	298,188	3	807,074	3	14,934	3	323,111	3	831,811		342,233
Capital Expenditures																				
Interest and Financing		27,000)	27,000	2	7,000	2	27,000		27,000		27,000		27,000		27,000		27,000		27,000
Equity Re-Invested		66,267		78,467	10	0,482	11	13,337	1	33,563	1	38,347	1	42,580	1	46,983	1	51,668		157,279
Captial Expenditures		93,267	• •	105,467	12	7,482	14	40,337	1	60,563	1	65,347	1	69,580	1	173,983	1	78,668		184,279
Percent of Costs Allocated to Capital Expenditures	6	35.0%	6	35.0%	:	35.0%		35.0%		35.0%		35.0%		35.0%		35.0%		35.0%		35.0%
Total Enplanement	4%	13.	7	14.5		15.0		15.6		16.1		16.7		17.3		17.9		18.6		19.3
-	170						•		•		•		•		•		•			
Airline Cost per Enplanement		\$ 11.26		12.41			\$	17.64	\$		\$		\$	18.48	\$	18.14	\$	17.82		17.62
Total Pax Costs per Enplanement		\$ 19.53		20.32		23.41	\$	24.77	\$	27.45	\$		\$	26.42	\$	26.60	\$		\$	26.01
Net Pax Costs per Enplanement		\$ 8.27		7.91	\$		\$	7.13	\$	8.34	\$		\$	7.94	\$	8.47	\$	8.83		8.40
Total Capital Costs per Enplanement		\$ 6.84		7.11	\$	8.19	\$	8.67	\$	9.61	\$	9.41	\$	9.25	\$	9.31	\$	9.33	\$	9.11
Total Operating Costs per Enplanement		\$ 12.69	\$	13.21	\$	15.22	\$	16.10	\$	17.84	\$	17.47	\$	17.17	\$	17.29	\$	17.32	\$	16.91
Portland International Airport	AAGR	2003		2004	20	005	2	006		2007	2	2008	2	2009		2010		2011		2012
Revenues	AAGR										:		:					-		
Revenues Total Revenues	AAGR	\$146.		\$155.0	9	\$160.7		\$166.4		\$167.4	2	\$173.2	:	\$177.7		\$184.7		\$192.1		\$199.7
Revenues Total Revenues Airline Revenues	AAGR	\$146. \$83.	2	\$155.0 \$88.3	9	\$160.7 \$91.2		\$166.4 \$94.1		\$167.4 \$92.1	:	\$173.2 \$94.8	2	\$177.7 \$96.0		\$184.7 \$99.6		\$192.1 \$103.4		\$199.7 \$107.2
Revenues Total Revenues Airline Revenues Non-Airline Revenues	AAGR	\$146.	2	\$155.0	9	\$160.7		\$166.4		\$167.4	:	\$173.2	:	\$177.7		\$184.7		\$192.1		\$199.7
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement	AAGR	\$146. \$83.: \$62	2 4	\$155.0 \$88.3 \$65.9	q	\$160.7 \$91.2 \$68.7		\$166.4 \$94.1 \$71.5		\$167.4 \$92.1 \$74.4	:	\$173.2 \$94.8 \$77.6	:	\$177.7 \$96.0 \$80.8		\$184.7 \$99.6 \$84.3		\$192.1 \$103.4 \$87.8		\$199.7 \$107.2 \$91.6
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev)	AAGR	\$146. \$83. \$62. -\$7.	2 4 2	\$155.0 \$88.3 \$65.9 -\$7.8	٩	\$160.7 \$91.2 \$68.7 -\$8.1		\$166.4 \$94.1 \$71.5 -\$8.5		\$167.4 \$92.1 \$74.4 -\$8.9	:	\$173.2 \$94.8 \$77.6 -\$9.3	:	\$177.7 \$96.0 \$80.8 -\$9.8		\$184.7 \$99.6 \$84.3 -\$10.3		\$192.1 \$103.4 \$87.8 -\$10.9		\$199.7 \$107.2 \$91.6 -\$11.5
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement	AAGR	\$146. \$83.: \$62	2 4 2	\$155.0 \$88.3 \$65.9	٩	\$160.7 \$91.2 \$68.7		\$166.4 \$94.1 \$71.5		\$167.4 \$92.1 \$74.4	:	\$173.2 \$94.8 \$77.6	:	\$177.7 \$96.0 \$80.8		\$184.7 \$99.6 \$84.3		\$192.1 \$103.4 \$87.8		\$199.7 \$107.2 \$91.6
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs	AAGR	\$146. \$83. \$62. -\$7. \$138.	2 4 2 5	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5	9	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9		\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1		\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7	:	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0	:	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0		\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5		\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3		\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues	AAGR	\$146. \$83. \$62. -\$7. \$138. \$146.	2 4 2 5	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0	9	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7		\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4	:	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4	:	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2	:	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7		\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7		\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1		\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures	AAGR	\$146. \$83. \$62. -\$7. \$138.	2 4 2 5	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5	9	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9		\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1	:	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7	:	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0	:	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0		\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5		\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3		\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures	AAGR	\$146. \$83. \$62. \$138. \$138. \$146. \$72.	2 4 5 1 3	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8	4	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4		\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4 \$86.3	:	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6	:	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2	1	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1		\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4		\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1		\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing	AAGR	\$146. \$83. \$62. \$138. \$138. \$146. \$72. \$56.	2 4 2 5 1 3 4	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3	9	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6		\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4 \$86.3 \$49.7	:	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6 \$44.9	:	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2	:	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2		\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1		\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$1192.1 \$116.1 \$41.2		\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested	AAGR	\$146. \$83. \$62. \$138. \$138. \$146. \$72. \$56. \$17.	2 4 5 1 3 4 5	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9	9	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7		\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4	:	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8	:	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9	:	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5		\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2		\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$1192.1 \$116.1 \$41.2 \$34.9		\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures		\$146. \$83. \$62. \$138. \$138. \$146. \$72. \$56. \$17. \$73.	2 4 2 5 1 3 4 5 9	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2	4	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4		\$166.4 \$94.1 \$71.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1		\$167.4 \$92.1 \$74.4 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8	:	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1	:	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5 \$74.6		\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3		\$192.1 \$103.4 \$87.8 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1		\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested		\$146. \$83. \$62. \$138. \$138. \$146. \$72. \$56. \$17.	2 4 2 5 1 3 4 5 9	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9	4	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7		\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4	:	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8	:	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9		\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5		\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2		\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$1192.1 \$116.1 \$41.2 \$34.9		\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures		\$146. \$83. \$62. \$138. \$138. \$146. \$72. \$56. \$17. \$73.	2 4 5 1 3 4 5 9 6	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2	4	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4		\$166.4 \$94.1 \$71.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1	::	\$167.4 \$92.1 \$74.4 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8		\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1	:	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5 \$74.6		\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3		\$192.1 \$103.4 \$87.8 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1		\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts) Airline Cost per Enplanement		\$146. \$83.: \$62 \$138.: \$138.: \$146. \$72.: \$56 \$17.: \$73.: \$0.59 5.: \$14.08	2 2 5 1 3 4 5 9 % 9 % \$	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2 \$0.5% 6.3 13.94	5 5 5 5 5	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4 49.4% 6.5 14.01	\$	\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1 48.1% 6.7 14.00	\$	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8 45.3% 6.9 13.28	\$	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1 43.9% 7.2 13.25	\$	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$1177.7 \$103.1 \$41.2 \$33.5 \$74.6 42.0% 7.4 13.00	\$	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3 40.8% 7.6 13.06	\$	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1 39.6% 7.9 13.16	\$	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5 38.3% 8.1 13.23
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts) Airline Cost per Enplanement Total Pax Costs per Enplanement		\$146. \$83. \$62. -\$7. \$138. \$146. \$72. \$56. \$17. \$73. 50.59 5. \$14.08 \$23.42	2 4 2 5 1 3 4 5 9 6 9 \$ \$ \$	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2 \$0.5% 6.3 13.94 23.12	\$ \$ \$ \$	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4 49.4% 6.5 14.01 23.32	\$\$	\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1 48.1% 6.7 14.00 23.38	\$\$	\$167.4 \$92.1 \$74.4 -\$8.9 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8 45.3% 6.9 13.28 22.74	\$ \$	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1 43.9% 7.2 13.25 22.78	\$ \$	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$1177.7 \$103.1 \$41.2 \$33.5 \$74.6 42.0% 7.4 13.00 22.61	\$\$	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3 40.8% 7.6 13.06 22.76	\$ \$	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1 39.6% 7.9 13.16 22.95	\$ \$	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5 38.3% 8.1 13.23 23.12
Revenues Total Revenues Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts) Airline Cost per Enplanement Total Pax Costs per Enplanement Notal Pax Costs per Enplanement		\$146. \$83. \$62. -\$7. \$138. \$146. \$72. \$56. \$17. \$73. 50.59 5. \$14.08 \$23.42 \$9.35	2 4 2 5 1 3 4 5 9 6 \$ \$ \$ \$ \$ \$ \$ \$	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2 50.5% 6.3 13.94 23.12 9.18	9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4 49.4% 6.5 14.01 23.32 9.31	\$ \$ \$	\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1 48.1% 6.7 14.00 23.38 9.38	\$ \$ \$	\$167.4 \$92.1 \$74.4 \$8.9 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8 45.3% 6.9 13.28 22.74 9.45	\$ \$ \$	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1 43.9% 7.2 13.25 22.78 9.53	\$ \$ \$	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5 \$74.6 42.0% 7.4 13.00 22.61 9.61	\$ \$ \$	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3 40.8% 7.6 13.06 22.76 9.70	\$ \$ \$	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1 39.6% 7.9 13.16 22.95 9.79	\$ \$ \$	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5 38.3% 8.1 13.23 23.12 9.89
Revenues Total Revenues Airline Revenues Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts) Airline Cost per Enplanement Total Pax Costs per Enplanement		\$146. \$83. \$62. -\$7. \$138. \$146. \$72. \$56. \$17. \$73. 50.59 5. \$14.08 \$23.42	24 25 13 4596 9 \$ \$ \$ \$ \$ \$ \$	\$155.0 \$88.3 \$65.9 -\$7.8 \$146.5 \$155.0 \$76.8 \$49.3 \$28.9 \$78.2 50.5% 6.3 13.94 23.12 9.18 11.67	99 99 99 97 97	\$160.7 \$91.2 \$68.7 -\$8.1 \$151.9 \$160.7 \$81.4 \$49.6 \$29.7 \$79.4 49.4% 6.5 14.01 23.32 9.31 11.51	\$\$	\$166.4 \$94.1 \$71.5 -\$8.5 \$157.1 \$166.4 \$86.3 \$49.7 \$30.4 \$80.1 48.1% 6.7 14.00 23.38	\$ \$ \$	\$167.4 \$92.1 \$74.4 \$8.9 \$157.7 \$167.4 \$91.6 \$44.9 \$30.8 \$75.8 45.3% 6.9 13.28 22.74 9.45 10.30	\$ \$	\$173.2 \$94.8 \$77.6 -\$9.3 \$163.0 \$173.2 \$97.2 \$43.2 \$32.9 \$76.1 43.9% 7.2 13.25 22.78	\$ \$ \$	\$177.7 \$96.0 \$80.8 -\$9.8 \$167.0 \$177.7 \$103.1 \$41.2 \$33.5 \$74.6 42.0% 7.4 13.00 22.61 9.61 9.49	\$\$	\$184.7 \$99.6 \$84.3 -\$10.3 \$173.5 \$184.7 \$109.4 \$41.1 \$34.2 \$75.3 40.8% 7.6 13.06 22.76 9.70 9.28	\$ \$	\$192.1 \$103.4 \$87.8 -\$10.9 \$180.3 \$192.1 \$116.1 \$41.2 \$34.9 \$76.1 39.6% 7.9 13.16 22.95	\$ \$ \$ \$	\$199.7 \$107.2 \$91.6 -\$11.5 \$187.3 \$199.7 \$123.2 \$40.9 \$35.7 \$76.5 38.3% 8.1 13.23 23.12

Sea-Tac International Airport	2	2013		2014		2015		2016		2017		2018		2019	:	2020		2021		2022		2023
Revenues																						
Total Revenues	5	642,251		558,480		570,354		596,514		623,874		652,489		682,416	7	713,717		746,452		780,690		816.497
Airline Revenues		346,606		353,908		356,354		370,366		384,929		400,065		415,795		132,144		449,136		466,796		485,151
Non-Airline Revenues		95,645		204,572		213,999		226,147		238,945		252,424		266,621		281,572		297,316		313,893		331,347
Security Reimbursement		00,010		201,012		2.0,000		,		200,010		_0_,		200,021	-					0.0,000		001,011
Less: Non-Pax Revenues (% of Non-Airline Rev)	(4	49,192)		(76,224)		(104,157)		(38,509)		(40,275)		(42,123)		(44,055)	(46,075)	,	(48,189)		(50,399)		(52,710)
Total Air Pax Costs		93,059		482,255		466,196		558,005		583,599		610,366		638,362	``	667,641		698,264		730,291		763,787
Capital vs. Operating Costs																						
Total Revenues	5	642,251		558,480		570,354		596,514		623,874		652,489		682,416	7	713,717		746,452		780,690		816,497
Operating Expenditures		52,463	;	363,012		370,730		387,734		405,518		424,118		443,571		63,916		85,194		507,448		530,723
Capital Expenditures		- ,		, -		,		,-		,		, -		- / -		,		, -		, -		, -
Interest and Financing	:	27,000		27,000		27,000		27,000		27,000		27,000		27,000		27,000		27,000		27,000		27,000
Equity Re-Invested		62,788		168,468		172,624		181,780		191,356	2	201,371	:	211,846		22,801	2	234,258		246,241		258,774
Captial Expenditures		89,788		195,468		199,624		208,780		218,356		228,371		238,846		49,801		261,258		273,241		285.774
Percent of Costs Allocated to Capital Expenditure		35.0%		35.0%		35.0%		35.0%		35.0%		35.0%		35.0%		35.0%		35.0%		35.0%		35.0%
Total Enplanement		20.0		20.7		21.4		22.2		23.0		23.8		24.7		25.6		26.5		27.4		28.4
Airline Cost per Enplanement	\$	17.37	\$	17.12	\$	16.64	\$	16.69	\$	16.74	\$	16.80	\$	16.85	\$	16.91	\$	16.96	\$	17.01	\$	17.07
Total Pax Costs per Enplanement	\$	24.71	\$	23.33	\$	21.77	\$	25.15	\$	25.39	\$	25.63	\$	25.87	\$	26.12	\$	26.37	\$	26.62	\$	26.87
Net Pax Costs per Enplanement	\$	7.34	\$	6.21	\$	5.13	\$	8.46	\$	8.64	\$	8.83	\$	9.02	\$	9.21	\$	9.41	\$	9.60	\$	9.80
Total Capital Costs per Enplanement	\$	8.65	\$	8.16	\$	7.62	\$	8.80	\$	8.89	\$	8.97	\$	9.06	\$	9.14	\$	9.23	\$	9.32	\$	9.41
Total Operating Costs per Enplanement	\$	16.06	\$	15.16	\$	14.15	\$	16.35	\$	16.50	\$	16.66	\$	16.82	\$	16.98	\$	17.14	\$	17.30	\$	17.47
Portland International Airport	2	2013		2014		2015		2016		2017		2018		2019	2	2020		2021		2022		2023
Portland International Airport Revenues	2	2013		2014		2015		2016				2018		2019	2	2020		2021		2022		2023
		2 013 \$207.9		2014 \$214.6		2015 \$221.1		2016 \$230.2		2017 \$239.3		2018 \$250.1		2019 \$254.4	2	\$266.7		2021 \$279.9		2022 \$290.6		2023 \$305.4
Revenues															:					-		
Revenues Total Revenues		\$207.9		\$214.6		\$221.1		\$230.2		\$239.3		\$250.1		\$254.4	2	\$266.7		\$279.9		\$290.6		\$305.4
Revenues Total Revenues Airline Revenues		\$207.9 \$111.5		\$214.6 \$114.0		\$221.1 \$116.0		\$230.2 \$120.5		\$239.3 \$124.6		\$250.1 \$130.2		\$254.4 \$129.0	2	\$266.7 \$135.4		\$279.9 \$142.3		\$290.6 \$146.4		\$305.4 \$154.1
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev)	1	\$207.9 \$111.5 \$95.5 -\$12.1		\$214.6 \$114.0 \$99.7 -\$12.7		\$221.1 \$116.0 \$104.0 -\$13.4		\$230.2 \$120.5 \$108.7 -\$14.2		\$239.3 \$124.6 \$113.6 -\$15.0		\$250.1 \$130.2 \$118.8 -\$15.9		\$254.4 \$129.0 \$124.3 -\$16.8	1	\$266.7 \$135.4 \$130.1 -\$17.8		\$279.9 \$142.3 \$136.3 -\$18.8		\$290.6 \$146.4 \$142.9 -\$20.0		\$305.4 \$154.1 \$149.9 -\$21.2
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement	1	\$207.9 \$111.5 \$95.5		\$214.6 \$114.0 \$99.7		\$221.1 \$116.0 \$104.0		\$230.2 \$120.5 \$108.7		\$239.3 \$124.6 \$113.6		\$250.1 \$130.2 \$118.8		\$254.4 \$129.0 \$124.3		\$266.7 \$135.4 \$130.1		\$279.9 \$142.3 \$136.3		\$290.6 \$146.4 \$142.9		\$305.4 \$154.1 \$149.9
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs	1	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9		\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9		\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6		\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0		\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2		\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1		\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5	:	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8		\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8		\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4		\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues		\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9		\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6		\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1		\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2		\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3		\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1		\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4	:	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$266.7		\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9		\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6		\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures		\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9		\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9		\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6		\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0		\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2		\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1		\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5	:	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8		\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8		\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4		\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures		\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7		\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7		\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1		\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1		\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7		\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8		\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6	:	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$247.8 \$266.7 \$198.0		\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1		\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0		\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing		\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9		\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5		\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2		\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6		\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8		\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6		\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2		\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$247.8 \$266.7 \$198.0 \$28.2		\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2		\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9		\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested		\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4		\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4		\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7		\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5		\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8		\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7		\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7	2	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6		\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6		\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7		\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures	I	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3		\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0		\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9		\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5 \$74.1		\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6		\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3		\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9	2	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6 \$68.7		\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8		\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7 \$67.6		\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested	I	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4		\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4		\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7		\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5		\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8		\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7		\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7	:	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6		\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6		\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7		\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures	I	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3		\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0		\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9		\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5 \$74.1		\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6		\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3		\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9		\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6 \$68.7		\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8		\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7 \$67.6		\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditure Total Enplanement (PDX forecasts) Airline Cost per Enplanement	e \$	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3 37.2% 8.4 13.35	\$	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0 35.4% 8.6 13.23	\$	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9 33.4% 8.9 13.06	\$	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$2230.2 \$156.1 \$36.6 \$37.5 \$74.1 32.2% 9.2 13.16	\$	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6 30.8% 9.4 13.20	\$	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3 29.7% 9.7 13.38	\$	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9 26.7% 10.0 12.86	\$	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$247.8 \$266.7 \$198.0 \$28.2 \$40.6 \$68.7 25.8% 10.3 13.09	\$	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8 24.9% 10.7 13.35	\$	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$223.0 \$23.9 \$43.7 \$67.6 23.3% 11.0 13.32	\$	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7 22.5% 11.3 13.60
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Captial Expenditures Percent of Costs Allocated to Capital Expenditures Total Enplanement (PDX forecasts)	e \$ \$	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3 37.2% 8.4 13.35 23.33	\$ \$	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0 35.4% 8.6 13.23 23.33	\$ \$	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9 33.4% 8.9 13.06 23.27	\$ \$	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5 \$74.1 32.2% 9.2 13.16 23.48	\$	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6 30.8% 9.4	\$\$	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3 29.7% 9.7 13.38 23.95	\$	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9 26.7% 10.0 12.86 23.57	\$\$	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$247.8 \$247.8 \$28.2 \$40.6 \$68.7 25.8% 10.3 13.09 23.96	\$ \$	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8 24.9% 10.7 13.35 24.37	\$	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$223.0 \$23.9 \$43.7 \$67.6 23.3% 11.0 13.32 24.50	\$	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7 22.5% 11.3
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditure Total Enplanement (PDX forecasts) Airline Cost per Enplanement Total Pax Costs per Enplanement	e \$\$\$	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3 37.2% 8.4 13.35 23.33 9.99	\$ \$ \$	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0 35.4% 8.6 13.23 23.33 10.09	\$ \$ \$	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9 33.4% 8.9 13.06 23.27 10.20	\$ \$ \$	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5 \$74.1 32.2% 9.2 13.16 23.48 10.32	\$ \$	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6 30.8% 9.4 13.20 23.65 10.44	\$ \$ \$	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3 29.7% 9.7 13.38 23.95 10.58	\$ \$	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9 26.7% 10.0 12.86 23.57 10.71	\$ \$ \$	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$25.95\$\$25.95\$\$25.	\$ \$ \$	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8 24.9% 10.7 13.35 24.37 11.02	\$ \$	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$290.6 \$223.0 \$23.9 \$43.7 \$67.6 23.3% 11.0 13.32 24.50 11.18	\$ \$ \$	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7 22.5% 11.3 13.60 24.96 11.36
Revenues Total Revenues Airline Revenues Non-Airline Revenues Security Reimbursement Less: Non-Pax Revenues (% of Non-Airline Rev) Total Air Pax Costs Capital vs. Operating Costs Total Revenues Operating Expenditures Capital Expenditures Interest and Financing Equity Re-Invested Capital Expenditures Percent of Costs Allocated to Capital Expenditure Total Enplanement (PDX forecasts) Airline Cost per Enplanement Total Pax Costs per Enplanement	e \$ \$	\$207.9 \$111.5 \$95.5 -\$12.1 \$194.9 \$207.9 \$130.7 \$40.9 \$36.4 \$77.3 37.2% 8.4 13.35 23.33	\$ \$	\$214.6 \$114.0 \$99.7 -\$12.7 \$200.9 \$214.6 \$138.7 \$39.5 \$36.4 \$76.0 35.4% 8.6 13.23 23.33	\$ \$	\$221.1 \$116.0 \$104.0 -\$13.4 \$206.6 \$221.1 \$147.1 \$37.2 \$36.7 \$73.9 33.4% 8.9 13.06 23.27	\$ \$	\$230.2 \$120.5 \$108.7 -\$14.2 \$215.0 \$230.2 \$156.1 \$36.6 \$37.5 \$74.1 32.2% 9.2 13.16 23.48	\$	\$239.3 \$124.6 \$113.6 -\$15.0 \$223.2 \$239.3 \$165.7 \$34.8 \$38.8 \$73.6 30.8% 9.4 13.20 23.65	\$\$	\$250.1 \$130.2 \$118.8 -\$15.9 \$233.1 \$250.1 \$175.8 \$34.6 \$39.7 \$74.3 29.7% 9.7 13.38 23.95 10.58 7.11	\$	\$254.4 \$129.0 \$124.3 -\$16.8 \$236.5 \$254.4 \$186.6 \$28.2 \$39.7 \$67.9 26.7% 10.0 12.86 23.57 10.71 6.29	\$\$	\$266.7 \$135.4 \$130.1 -\$17.8 \$247.8 \$25.8 \$25.8 \$25.9 \$23.9 \$23.96 \$10.86 \$10.86 \$10.86 \$10.86 \$10.86 \$10.86 \$10.86	\$ \$	\$279.9 \$142.3 \$136.3 -\$18.8 \$259.8 \$279.9 \$210.1 \$28.2 \$41.6 \$69.8 24.9% 10.7 13.35 24.37 11.02 6.07	\$	\$290.6 \$146.4 \$142.9 -\$20.0 \$269.4 \$223.0 \$23.9 \$43.7 \$67.6 23.3% 11.0 13.32 24.50	\$ \$	\$305.4 \$154.1 \$149.9 -\$21.2 \$282.9 \$305.4 \$236.6 \$24.0 \$44.8 \$68.7 22.5% 11.3 13.60 24.96

Indirect Costs - High	2003	2004	:	2005	2006	2007	:	2008	20	09	2010	:	2011	:	2012
Time costs (by route)															
Seattle to Portland 170 Miles															
Travel Time (Hours) With Terminal Time	2.58	2.5	8	2.58	2.58	2.58		2.58		2.58	2.58		2.58		2.58
Average Hourly Wage Rate	18.62	19.1	8	19.76	20.35	20.96		21.59		22.24	22.90		23.59		24.30
Value of Travel Time for Business Travelers (% c 70%	13.04	13.4	3	13.83	14.25	14.67		15.11		15.57	16.03		16.51		17.01
Percentage of Business Travelers 73%															
Value of Travel Time for Non-Business Travelers 35%	6.52	6.71		6.92	7.12	7.34		7.56		7.78	8.02		8.26		8.50
Percentage of Non-Business Travelers 27%															
Time Cost per Passenger Mile - Weighted Average	0.17	\$ 0.18	\$	0.18	\$ 0.19	\$ 0.19	\$	0.20	\$	0.20	\$ 0.21	\$	0.22	\$	0.22
Seattle to Vancouver 120 Miles															
Travel Time (Hours) With Terminal Time	2.83	2.8	3	2.83	2.83	2.83		2.83		2.83	2.83		2.83		2.83
Average Hourly Wage Rate	18.62	19.1		19.76	20.35	20.96		21.59		22.24	22.90		23.59		24.30
Value of Travel Time for Business Travelers (% (35%	13.04	13.4		13.83	14.25	14.67		15.11		15.57	16.03		16.51		17.01
Percentage of Business Travelers 73%															
Value of Travel Time for Non-Business Travelers 18%	6.52	6.71		6.92	7.12	7.34		7.56		7.78	8.02		8.26		8.50
Percentage of Non-Business Travelers 27%															
Time Cost per Passenger Mile - Weighted Average	0.27	\$ 0.27	\$	0.28	\$ 0.29	\$ 0.30	\$	0.31	\$	0.32	\$ 0.33	\$	0.34	\$	0.35
Vancouver to Portland 290 Miles															
Travel Time (Hours) With Terminal Time	3.25	3.2	5	3.25	3.25	3.25		3.25		3.25	3.25		3.25		3.25
Average Hourly Wage Rate	18.62	19.1	8	19.76	20.35	20.96		21.59		22.24	22.90		23.59		24.30
Value of Travel Time for Business Travelers (% 70%	13.04	13.4	3	13.83	14.25	14.67		15.11		15.57	16.03		16.51		17.01
Percentage of Business Travelers 73%															
Value of Travel Time for Non-Business Travelers 35%	6.52	6.71		6.92	7.12	7.34		7.56		7.78	8.02		8.26		8.50
Percentage of Non-Business Travelers 27%															
Time Cost per Passenger Mile - Weighted Average	0.13	0.13	3	0.13	0.14	0.14		0.15		0.15	0.16		0.16		0.16
Seattle to Bellingham 94 Miles															
Travel Time (Hours) With Terminal Time	2.42	2.42	2	2.42	2.42	2.42		2.42		2.42	2.42		2.42		2.42
Average Hourly Wage Rate	18.62	\$ 19.18	\$	19.76	\$ 20.35	\$ 20.96	\$	21.59	\$ 2	22.24	\$ 22.90	\$	23.59	\$	24.30
Value of Travel Time for Business Travelers (% c 70% \$	13.04	\$ 13.43	\$	13.83	\$ 14.25	\$ 14.67	\$	15.11	\$	15.57	\$ 16.03	\$	16.51	\$	17.01
Percentage of Business Travelers 73%															
Value of Travel Time for Non-Business Travelers 35% \$	0.85	\$ 0.85	\$	0.85	\$ 0.85	\$ 0.85	\$	0.85	\$	0.85	\$ 0.85	\$	0.85	\$	0.85
Percentage of Non-Business Travelers 27%															
Time Cost per Passenger Mile - Weighted Average	0.25	\$ 0.26	5\$	0.27	\$ 0.27	\$ 0.28	\$	0.29	\$	0.30	\$ 0.31	\$	0.32	\$	0.33
Total Indirect Costs per Passenger Mile Miles															
Seattle to Portland 170 \$	0.17	\$ 0.18	\$	0.18	\$ 0.19	\$ 0.19	\$	0.20	\$	0.20	\$ 0.21	\$	0.22	\$	0.22
Seattle to Vancouver 120		\$ 0.27	\$	0.28	\$ 0.29	\$ 0.30	\$	0.31	\$	0.32	0.33	\$	0.34	\$	0.35
Vancouver to Portland 290	0.13	\$ 0.13	\$	0.13	\$ 0.14	\$ 0.14	\$	0.15	\$	0.15	\$ 0.16	\$	0.16	\$	0.16
Seattle to Bellingham 94 \$	0.25	\$ 0.26	\$	0.27	\$ 0.27	\$ 0.28	\$	0.29	\$	0.30	\$ 0.31	\$	0.32	\$	0.33
Weighted Average	0.23	\$ 0.23	\$	0.24	\$ 0.25	\$ 0.25	\$	0.26	\$	0.27	\$ 0.28	\$	0.29	\$	0.30
Indirect + Direct Costs PPM \$	1.20	\$ 1.23	\$	1.26	\$ 1.30	\$ 1.34	\$	1.38	\$	1.43	\$ 1.47	\$	1.52	\$	1.56

Indirect Costs - High	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Time costs (by route)											
Seattle to Portland											
Travel Time (Hours) With Terminal Time	2.58	2.58	2.58	2.58	2.58	2.58	2.58	2.58	2.58	2.58	2.58
Average Hourly Wage Rate	25.03	25.78	26.55	27.35	28.17	29.01	29.88	30.78	31.70	32.66	33.64
Value of Travel Time for Business Travelers (% c	17.52	18.05	18.59	19.14	19.72	20.31	20.92	21.55	22.19	22.86	23.55
Percentage of Business Travelers											
Value of Travel Time for Non-Business Travelers	8.76	9.02	9.29	9.57	9.86	10.16	10.46	10.77	11.10	11.43	11.77
Percentage of Non-Business Travelers											
Time Cost per Passenger Mile - Weighted Avera(0.23	\$ 0.24	\$ 0.24	\$ 0.25	\$ 0.26	\$ 0.27	\$ 0.27 \$	\$ 0.28 \$	0.29 \$	0.30 \$	0.31
Seattle to Vancouver											
Travel Time (Hours) With Terminal Time	2.83	2.83	2.83	2.83	2.83	2.83	2.83	2.83	2.83	2.83	2.83
Average Hourly Wage Rate	25.03	25.78	26.55	27.35	28.17	29.01	29.88	30.78	31.70	32.66	33.64
Value of Travel Time for Business Travelers (% c	17.52	18.05	18.59	19.14	19.72	20.31	20.92	21.55	22.19	22.86	23.55
Percentage of Business Travelers											
Value of Travel Time for Non-Business Travelers	8.76	9.02	9.29	9.57	9.86	10.16	10.46	10.77	11.10	11.43	11.77
Percentage of Non-Business Travelers											
Time Cost per Passenger Mile - Weighted Avera(\$	0.36	\$ 0.37	\$ 0.38	\$ 0.39	\$ 0.40	\$ 0.41	\$ 0.43 \$	\$ 0.44 \$	0.45 \$	0.47 \$	0.48
Vancouver to Portland											
Travel Time (Hours) With Terminal Time	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25
Average Hourly Wage Rate	25.03	25.78	26.55	27.35	28.17	29.01	29.88	30.78	31.70	32.66	33.64
Value of Travel Time for Business Travelers (% c	17.52	18.05	18.59	19.14	19.72	20.31	20.92	21.55	22.19	22.86	23.55
Percentage of Business Travelers											
Value of Travel Time for Non-Business Travelers	8.76	9.02	9.29	9.57	9.86	10.16	10.46	10.77	11.10	11.43	11.77
Percentage of Non-Business Travelers											
Time Cost per Passenger Mile - Weighted Avera	0.17	0.17	0.18	0.19	0.19	0.20	0.20	0.21	0.22	0.22	0.23
Seattle to Bellingham											
Travel Time (Hours) With Terminal Time	2.42	2.42	2.42	2.42	2.42	2.42	2.42	2.42	2.42	2.42	2.42
Average Hourly Wage Rate \$		•		\$ 27.35	\$ 28.17	\$ 29.01	\$ 29.88 \$		31.70 \$	32.66 \$	33.64
Value of Travel Time for Business Travelers (% (\$ Percentage of Business Travelers	17.52	\$ 18.05	\$ 18.59	\$ 19.14	\$ 19.72	\$ 20.31	\$ 20.92 \$	\$ 21.55 \$	22.19 \$	22.86 \$	23.55
Value of Travel Time for Non-Business Travelers \$	0.85	\$ 0.85	\$ 0.85	\$ 0.85	\$ 0.85	\$ 0.85	\$ 0.85 \$	6 0.85 \$	0.85 \$	0.85 \$	0.85
Percentage of Non-Business Travelers		• ••••	• ••••	• ••••	• ••••	• ••••					
Time Cost per Passenger Mile - Weighted Avera(\$	0.33	\$ 0.34	\$ 0.35	\$ 0.37	\$ 0.38	\$ 0.39	\$ 0.40 \$	\$ 0.41 \$	0.42 \$	0.43 \$	0.45
Total Indirect Costs per Passenger Mile											
Seattle to Portland \$	0.23	\$ 0.24	\$ 0.24	\$ 0.25	\$ 0.26	\$ 0.27	\$ 0.27 \$	6 0.28 \$	0.29 \$	0.30 \$	0.31
Seattle to Vancouver \$		\$ 0.37	• -	\$ 0.39			\$ 0.43 \$			0.47 \$	0.48
Vancouver to Portland \$		\$ 0.17	•	\$ 0.19			\$ 0.20 \$		+	0.22 \$	0.23
Seattle to Bellingham \$		\$ 0.34	•	\$ 0.37			\$ 0.40 \$			0.43 \$	0.45
Weighted Average \$			•			\$ 0.35				0.40 \$	0.41
Indirect + Direct Costs PPM \$	1.61	\$ 1.65	\$ 1.70	\$ 1.76	\$ 1.82	\$ 1.87	\$ 1.93 \$	\$ 1.99 \$	2.05 \$	2.11 \$	2.17

External Costs		2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Cost per pa	ssenger mile										
External Costs - High	2003										
Air Pollution	\$ 0.0044	\$ 0.0044	\$ 0.0045	\$ 0.0046	\$ 0.0048	\$ 0.0049	\$ 0.0051	\$ 0.0052	\$ 0.0054	\$ 0.0055	\$ 0.0057
Noise Pollution	\$ 0.0181	\$ 0.0181	\$ 0.0187	\$ 0.0192	\$ 0.0198	\$ 0.0204	\$ 0.0210	\$ 0.0216	\$ 0.0223	\$ 0.0229	\$ 0.0236
Solid Waste Disposal	N/A										
Water Pollution	N/A										
Accidents	\$ 0.0032	\$ 0.0032	\$ 0.0032	\$ 0.0033	\$ 0.0034	\$ 0.0036	\$ 0.0037	\$ 0.0038	\$ 0.0039	\$ 0.0040	\$ 0.0041
Total External Costs per Passenger Mile	\$0.006	\$0.026	\$0.026	\$0.027	\$0.028	\$0.029	\$0.030	\$0.031	\$0.032	\$0.032	\$0.033
External + Indirect + Direct Costs PPM		\$ 1.22	\$ 1.26	\$ 1.29	\$ 1.33	\$ 1.37	\$ 1.41	\$ 1.46	\$ 1.50	\$ 1.55	\$ 1.59
Capital + Direct + Indirect + External Costs F	РРМ	\$ 1.28	\$ 1.31	\$ 1.35	\$ 1.39	\$ 1.43	\$ 1.47	\$ 1.52	\$ 1.56	\$ 1.61	\$ 1.65

External Costs	2013		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Cost per pas	s											
External Costs - High												
Air Pollution	\$ 0.00	59 9	\$ 0.0060	\$ 0.0062	\$ 0.0064	\$ 0.0066	\$ 0.0068	\$ 0.0070	\$ 0.0072	\$ 0.0074	\$ 0.0077	\$ 0.0079
Noise Pollution Solid Waste Disposal Water Pollution	\$ 0.02	43 \$	\$ 0.0251	\$ 0.0258	\$ 0.0266	\$ 0.0274	\$ 0.0282	\$ 0.0291	\$ 0.0299	\$ 0.0308	\$ 0.0318	\$ 0.0327
Accidents	\$ 0.00	42 \$	\$ 0.0044	\$ 0.0045	\$ 0.0046	\$ 0.0048	\$ 0.0049	\$ 0.0051	\$ 0.0052	\$ 0.0054	\$ 0.0055	\$ 0.0057
Total External Costs per Passenger Mile	\$0.0	34	\$0.035	\$0.037	\$0.038	\$0.039	\$0.040	\$0.041	\$0.042	\$0.044	\$0.045	\$0.046
External + Indirect + Direct Costs PPM	\$1.	64 \$	\$ 1.69	\$ 1.74	\$ 1.80	\$ 1.85	\$ 1.91	\$ 1.97	\$ 2.03	\$ 2.09	\$ 2.16	\$ 2.22
Capital + Direct + Indirect + External Costs P	F\$1.	70 \$	\$ 1.74	\$ 1.79	\$ 1.86	\$ 1.91	\$ 1.97	\$ 2.03	\$ 2.09	\$ 2.15	\$ 2.21	\$ 2.28

INTERCITY AUTO TRAVEL COST-EFFECTIVENESS ANALYSIS LOW SCENARIO

		2003	2004	2005	5 2006	5 2007	2008	2009	2010	2011	2012
Capital Investments (03\$; millions)	Totals										
Mobility Investments	5,830.78	291.54	291.54	291.54	291.54	291.54	291.54	291.54	291.54	291.54	291.54
Safety Investments	0.15	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01
Environmental Retrofit Investments	258.70	12.93	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65
Economic Initiatives	8.71	0.44	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02
Stormwater	13.84	0.69	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03
Total Capital Improvements (const\$)	6,112.18	305.61	292.25	292.25	292.25	292.25	292.25	292.25	292.25	292.25	292.25
Captial Investments (Year of Expenditure \$	s)										
Mobility Investments		291.54	300.29	309.29	318.57	328.13	337.97	348.11	358.56	369.31	380.39
Safety Investments		0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01
Environmental Retrofit Investments		13.72	0.67	0.69	0.71	0.73	0.75	0.77	0.80	0.82	0.84
Economic Initiatives		0.46	0.02	0.02	0.02	0.02	0.03	0.03	0.03	0.03	0.03
Stormwater		0.73	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.05
Total Capital Improvements		306.47	301.02	310.05	319.35	328.93	338.80	348.96	359.43	370.21	381.32
Cumulative Annualized Expenditures											
Mobility Investments	30 yrs	\$17.90	\$36.33	\$55.32	\$74.88	\$95.02	\$115.77	\$137.14	\$159.16	\$181.83	\$205.18
Safety Investments		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.01
Environmental Retrofit Investments		\$0.84	\$0.88	\$0.93	\$0.97	\$1.01	\$1.06	\$1.11	\$1.16	\$1.21	\$1.26
Economic Initiatives		\$0.03	\$0.03	\$0.03	\$0.03	\$0.03	\$0.04	\$0.04	\$0.04	\$0.04	\$0.04
Stormwater		\$0.05	\$0.05	\$0.05	\$0.05	\$0.05	\$0.06	\$0.06	\$0.06	\$0.06	\$0.07
Less "expired" capital											
Mobility Investments											
Safety Investments											
Environmental Retrofit Investments											
Economic Initiatives											
Stormwater											
Total Capital Improvements		\$18.81	\$37.29	\$56.33	\$75.93	\$96.13	\$116.93	\$138.35	\$160.42	\$183.14	\$206.55
Annual Passenger Miles (millions)		18,100.0	18,510.6	18,930.6	19,360.0	19,799.2	20,248.4	20,707.8	21,177.6	21,658.1	22,149.5
Capital Costs per Passenger Mile		\$ 0.001	\$ 0.002	\$ 0.003	\$ 0.004	\$ 0.005	\$ 0.006	\$ 0.007	\$ 0.008	\$ 0.008	\$ 0.009
Operations Inflated	20-yr allocation										
Highway Maintenance	600.66	\$ 31.86	\$ 32.82	\$ 33.80	\$ 34.82	\$ 35.86	\$ 36.94	\$ 38.04	\$ 39.19	\$ 40.36	\$ 41.57
Pavement Preservation	815.40	\$ 43.25	\$ 44.55	\$ 45.89	\$ 47.26	\$ 48.68	\$ 50.14	\$ 51.65	\$ 53.20	\$ 54.79	\$ 56.44
Total Operations - Inflated \$		\$ 75.11	\$ 77.37	\$ 79.69	\$ 82.08	\$ 84.54	\$ 87.08	\$ 89.69	\$ 92.38	\$ 95.15	\$ 98.01
Annual Passenger Miles		18,100.0	18,510.6	18,930.6	19,360.0	19,799.2	20,248.4	20,707.8	21,177.6	21,658.1	22,149.5
Operating Costs Per Passenger Mile		\$ 0.004	• • • • •	\$ 0.004	\$ 0.004		• • • • •		• • • • •	\$ 0.004	\$ 0.004
Total Annualized Facility Costs		\$ 93.9	\$ 114.7	\$ 136.0	\$ 158.0	\$ 180.7	\$ 204.0	\$ 228.0	\$ 252.8	\$ 278.3	\$ 304.6
Total WSDOT Costs Per Passenger Mile		\$ 0.005	\$ 0.006	\$ 0.007	\$ 0.008	\$ 0.009	\$ 0.010	\$ 0.011	\$ 0.012	\$ 0.013	\$ 0.014

INTERCITY AUTO TRAVEL COST-EFFECTIVENESS ANALYSIS LOW SCENARIO

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Capital Investments (03\$; millions)											
Mobility Investments	291.54	291.54	291.54	291.54	291.54	291.54	291.54	291.54	291.54	291.54	291.54
Safety Investments	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01
Environmental Retrofit Investments	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65	0.65
Economic Initiatives	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02	0.02
Stormwater	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03
Total Capital Improvements (const\$)	292.25	292.25	292.25	292.25	292.25	292.25	292.25	292.25	292.25	292.25	292.25
Captial Investments (Year of Expenditure	\$s										
Mobility Investments	391.80	403.56	415.66	428.13	440.98	454.21	467.83	481.87	496.33	511.22	526.55
Safety Investments	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01
Environmental Retrofit Investments	0.87	0.90	0.92	0.95	0.98	1.01	1.04	1.07	1.10	1.13	1.17
Economic Initiatives	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.04	0.04	0.04	0.04
Stormwater	0.05	0.05	0.05	0.05	0.05	0.05	0.06	0.06	0.06	0.06	0.06
Total Capital Improvements	392.76	404.54	416.68	429.18	442.05	455.32	468.97	483.04	497.54	512.46	527.84
Cumulative Annualized Expenditures											
Mobility Investments	\$229.23	\$254.01	\$279.53	\$305.81	\$332.88	\$360.77	\$389.49	\$419.07	\$449.54	\$480.93	\$513.25
Safety Investments	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01
Environmental Retrofit Investments	\$1.31	\$1.37	\$1.42	\$1.48	\$1.54	\$1.60	\$1.67	\$1.73	\$1.80	\$1.87	\$1.94
Economic Initiatives	\$0.04	\$0.05	\$0.05	\$0.05	\$0.05	\$0.05	\$0.06	\$0.06	\$0.06	\$0.06	\$0.07
Stormwater	\$0.07	\$0.07	\$0.08	\$0.08	\$0.08	\$0.09	\$0.09	\$0.09	\$0.10	\$0.10	\$0.10
Less "expired" capital	\$ 0.01	Q 0101	\$ 0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 0110	\$ 0110	\$ 0110
Mobility Investments											
Safety Investments											
Environmental Retrofit Investments											
Economic Initiatives											
Stormwater											
Total Capital Improvements	\$230.67	\$255.50	\$281.08	\$307.43	\$334.57	\$362.52	\$391.31	\$420.97	\$451.51	\$482.97	\$515.38
	ψ230.07	Ψ200.00	•	ψ 307. 4 3	ψ00 4 .07	ψ302.32		ψ 1 20.37		ψ 4 02.37	•••••
Annual Passenger Miles (millions)	22,652.0	23,166.0	23,691.6	24,229.1	24,778.9	25,341.1	25,916.1	26,504.1	27,105.5	27,720.6	28,349.6
Capital Costs per Passenger Mile	\$ 0.010	\$ 0.011	\$ 0.012	\$ 0.013	\$ 0.014	\$ 0.014	\$ 0.015	\$ 0.016	\$ 0.017	\$ 0.017	\$ 0.018
Operations Inflated											
Highway Maintenance	\$ 42.82	\$ 44.10	\$ 45.43	\$ 46.79	\$ 48.19	\$ 49.64	\$ 51.13	\$ 52.66	\$ 54.24		\$ 57.55
Pavement Preservation	\$ 58.13	\$ 59.87	\$ 61.67	\$ 63.52	\$ 65.42	\$ 67.39	\$ 69.41	\$ 71.49	\$ 73.64	•	\$ 78.12
Total Operations - Inflated \$	\$ 100.95	\$ 103.98	\$ 107.10	\$ 110.31	\$ 113.62		\$ 120.54	\$ 124.15	\$ 127.88	\$ 131.71	\$ 135.67
Annual Passenger Miles	22,652.0	23,166.0	23,691.6	24,229.1	24,778.9	25,341.1	25,916.1	26,504.1	27,105.5	27,720.6	28,349.6
Operating Costs Per Passenger Mile	\$ 0.004	\$ 0.004	\$ 0.005	\$ 0.005	\$ 0.005	\$ 0.005	\$ 0.005	\$ 0.005	\$ 0.005	•	\$ 0.005
Total Annualized Facility Costs	\$ 331.6	\$ 359.5	\$ 388.2	\$ 417.7	\$ 448.2	\$ 479.5	\$ 511.8	\$ 545.1	\$ 579.4	\$ 614.7	\$ 651.0
Total WSDOT Costs Per Passenger Mile	\$ 0.015	\$ 0.016	\$ 0.016	\$ 0.017	\$ 0.018	\$ 0.019	\$ 0.020	\$ 0.021	\$ 0.021	\$ 0.022	\$ 0.023

INTERCITY AUTO TRAVEL COST-EFFECTIVENESS ANALYSIS LOW SCENARIO

Direct Costs		2003	;	2004		2005	i	2006		2007		2008		2009		2010		2011		2012
Daily Vehicle Miles (millions) Annual Vehicle Miles (millions) Ownership/Operations Cost Per Mile Parking (Cost Per Mile) Total Vehicle Costs Annual Passenger Miles (millions) Vehicle Cost Per Passenger Mile	12%	35.42 12,928.6 \$ 0.51 \$ 0.07 \$ 0.57 18,100.0 \$ 0.41	\$ \$	36.22 13,221.9 0.52 0.07 0.59 18,510.6 0.42	\$ \$	37.05 13,521.8 0.54 0.07 0.61 18,930.6 0.43	\$ \$ \$		\$ \$	19,799.2	\$ \$ \$ \$	0.67 20,248.4	\$ \$ \$ \$	40.52 14,791.3 0.60 0.08 0.69 20,707.8 0.49	\$ \$ \$	0.08 0.71 21,177.6	\$ \$ \$	0.09 0.73 21,658.1	\$ \$ \$	43.35 5,821.1 0.66 0.09 0.75 2,149.5 0.53
Total Direct Operating Costs Total Annualized Costs PPM		\$ 0.42 \$ 0.42		0.43 0.43	•	0.44 0.44	-	0.46 0.46		0.47 0.48	\$ \$	0.49 0.49			\$ \$	0.52 0.52		0.53 0.54	\$ \$	0.55 0.56
Indirect Costs - Low		2003	}	2004		2005		2006		2007		2008		2009		2010		2011		2012
Time costs Annual Vehicle Miles (millions) Average Speed (mph) Annual Vehicle Hours (millions)		12,928.6 47 275.1	,	13,221.9 47 281.3		13,521.8 47 287.7		13,828.6 47 294.2		14,142.3 47 300.9		14,463.2 46 314.4		14,791.3 46 321.5		15,126.9 46 328.8	1	5,470.1 46 336.3	15	5,821.1 46 343.9
Business-Related Travel Total Driver Hours (millions) Average Wage Value Per Hour of Travel Time (% of Wage Ra Total Value of Drivers' Time (\$ mil)	50%	82.5 \$ 18.62 \$ 9.31 \$ 768.4	\$	84.4 19.18 9.59 809.4	\$	86.3 19.76 9.88 852.6	\$	88.3 20.35 10.18 898.1	\$	90.3 20.96 10.48 946.1	\$\$\$	94.3 21.59 10.79 1,018.2	\$	96.5 22.24 11.12 1,072.6	\$ \$ \$	11.45	\$ \$ \$		\$ \$ \$ 1	103.2 24.30 12.15 1,253.6
Total Passenger Hours Average Wage Value Per Hour of Travel Time (% of Wage Ra Total Value of Passengers' Time (\$ mil) Total Business-Related Time Costs	35%	33.01 \$ 18.62 \$ 6.52 \$ 215.2 \$ 983.6	\$ \$	33.76 19.18 6.71 226.6 1,036.1	\$ \$ \$ \$	34.52 19.76 6.92 238.7 1,091.4	\$ \$			36.11 20.96 7.34 264.9 1,211.0	\$ \$ \$		\$ \$	38.59 22.24 7.78 300.3 1,372.9	\$ \$ \$	316.3	\$ \$	8.26 333.2	\$ \$ \$ \$ 1	41.27 24.30 8.50 351.0 1,604.6
Non-Business-Related Travel Value of drivers' time: Total Driver Hours (millions) Average Wage Value Per Hour of Travel Time (% of Wage Ra Total Value of Drivers' Time (\$ mil)	25%	192.55 \$ 18.62 \$ 4.66 \$ 896.5	\$	196.92 19.18 4.80 944.3	\$	201.39 19.76 4.94 994.7	\$ \$ \$		\$	210.63 20.96 5.24 1,103.7	\$\$\$	5.40	\$ \$ \$	225.08 22.24 5.56 1,251.3	\$ \$ \$	5.73	\$ \$ \$	5.90	\$ \$	240.76 24.30 6.07 1,462.5
Total Passenger Hours Average Wage Value Per Hour of Travel Time (% of Wage Ra Total Value of Passengers' Time (\$ mil) Total Non-Business-Related Time Costs Total Time Costs (\$ mil)	18%	77.0 \$ 18.62 \$ 3.35 \$ 258.2 \$ 1,154.7 \$ 2,138.3	\$ \$ \$	78.8 19.18 3.45 272.0 1,216.3 2,252.4	\$\$ \$\$ \$ \$	80.6 19.76 3.56 286.5 1,281.2 2,372.6	\$ \$ \$		\$ \$ \$	84.3 20.96 3.77 317.9 1,421.6 2,632.6	\$ \$ \$ \$	3.89 342.1 1,530.0	\$ \$ \$ \$ \$	90.0 22.24 4.00 360.4 1,611.7 2,984.6	\$ \$ \$	4.12 379.6 1,697.7		4.25 399.9	•	96.3 24.30 4.37 421.2 1,883.8 3,488.4
Annual Vehicle Miles Total Indirect Costs Annual Passenger Miles Total Indirect Costs Per Passenger Mile Indirect + Direct Costs PPM		12,928.6 \$ 2,138.3 18,100.0 \$ 0.12 \$ 0.53	\$	13,221.9 2,252.4 18,510.6 0.12 0.55	\$	13,521.8 2,372.6 18,930.6 0.13 0.57	\$	13,828.6 2,499.2 19,360.0 0.13 0.59	\$	14,142.3 2,632.6 19,799.2 0.13 0.60	\$	14,463.2 2,833.4 20,248.4 0.14 0.63	\$	14,791.3 2,984.6 20,707.8 0.14 0.64	\$	15,126.9 3,143.8 21,177.6 0.15 0.66	\$ 2 \$	5,470.1 3,311.6 21,658.1 0.15 0.68	\$ 3 22 \$	5,821.1 3,488.4 2,149.5 0.16 0.71

Notes: Dark shaded cells indicate key assumptions supported by literature review. Light shaded cells indicate data provided by transit agencies.

INTERCITY AUTO TRAVEL COST-EFFECTIVENESS ANALYSIS LOW SCENARIO

Direct Costs	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Daily Vehicle Miles (millions) Annual Vehicle Miles (millions) Ownership/Operations Cost Per Mile Parking (Cost Per Mile) Total Vehicle Costs Annual Passenger Miles (millions) Vehicle Cost Per Passenger Mile	0.09 0.77 22,652.0	45.33 16,547.1 \$ 0.70 \$ 0.09 \$ 0.79 23,166.0 \$ 0.57	46.36 16,922.6 \$ 0.72 \$ 0.10 \$ 0.82 23,691.6 \$ 0.58	47.42 17,306.5 \$ 0.74 \$ 0.10 \$ 0.84 24,229.1 \$ 0.60	48.49 17,699.2 \$ 0.77 \$ 0.10 \$ 0.87 24,778.9 \$ 0.62	49.59 18,100.8 \$ 0.79 \$ 0.11 \$ 0.89 25,341.1 \$ 0.64	\$0.11 \$0.92 25,916.1	\$ 0.95 26,504.1		\$ 0.12	\$ 1.04 28,349.6
Total Direct Operating Costs Solution Total Annualized Costs PPM		\$ 0.58 \$ 0.59	\$ 0.60 \$ 0.61	\$ 0.62 \$ 0.63	\$ 0.64 \$ 0.65	\$ 0.66 \$ 0.67		\$ 0.70 \$ 0.71	•	\$ 0.74 \$ 0.76	•
Indirect Costs - Low	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Time costs Annual Vehicle Miles (millions) Average Speed (mph) Annual Vehicle Hours (millions)	16,180.0 46 351.7	16,547.1 45 367.7	16,922.6 45 376.1	17,306.5 45 384.6	17,699.2 45 393.3	18,100.8 45 402.2	18,511.5 44 420.7	18,931.5 44 430.3	19,361.1 44 440.0	19,800.4 44 450.0	20,249.7 44 460.2
Business-Related Travel Total Driver Hours (millions) Average Wage Value Per Hour of Travel Time (% of Wage Ra S Total Value of Drivers' Time (\$ mil)		110.3 \$ 25.78 \$ 12.89 \$ 1,421.9	\$ 13.28	115.4 \$ 27.35 \$ 13.67 \$ 1,577.7	118.0 \$ 28.17 \$ 14.08 \$ 1,661.9	120.7 \$ 29.01 \$ 14.51 \$ 1,750.6		•	\$ 15.85	•	138.1 \$ 33.64 \$ 16.82 \$ 2,322.0
Total Passenger Hours Average Wage S Value Per Hour of Travel Time (% of Wage Ra Total Value of Passengers' Time (\$ mil) S Total Business-Related Time Costs S	8.76	44.13 \$ 25.78 \$ 9.02 \$ 398.1 \$ 1,820.0	\$ 9.29 \$ 419.4	46.15 \$ 27.35 \$ 9.57 \$ 441.8 \$ 2,019.5	47.20 \$ 28.17 \$ 9.86 \$ 465.3 \$ 2,127.3	48.27 \$ 29.01 \$ 10.16 \$ 490.2 \$ 2,240.8	\$ 10.46 \$ 528.1	\$ 10.77	\$ 11.10 \$ 585.9	\$ 11.43 \$ 617.2	55.23 \$ 33.64 \$ 11.77 \$ 650.2 \$ 2,972.1
Non-Business-Related Travel Value of drivers' time: Total Driver Hours (millions) Average Wage Value Per Hour of Travel Time (% of Wage Ra S Total Value of Drivers' Time (\$ mil)		257.40 \$25.78 \$6.44 \$1,658.9	263.24 \$ 26.55 \$ 6.64 \$ 1,747.4	269.21 \$ 27.35 \$ 6.84 \$ 1,840.7	275.32 \$ 28.17 \$ 7.04 \$ 1,938.9	281.57 \$ 29.01 \$ 7.25 \$ 2,042.4		\$ 7.70	\$ 7.93		322.15 \$ 33.64 \$ 8.41 \$ 2,709.0
	4.51 443.7 1,984.3	103.0 \$25.78 \$4.64 \$477.8 \$2,136.6 \$3,956.7	\$ 26.55 \$ 4.78 \$ 503.3 \$ 2,250.7	• • • • •			\$ 29.88 \$ 5.38 \$ 633.7	\$5.54 \$667.5 \$2,985.2	\$5.71 \$703.1 \$3,144.5	\$5.88 \$740.7 \$3,312.4	128.9 \$ 33.64 \$ 6.05 \$ 780.2 \$ 3,489.2 \$ 6,461.3
Annual Passenger Miles Total Indirect Costs Per Passenger Mile	22,652.0	16,547.1 \$ 3,956.7 23,166.0 \$ 0.17 \$ 0.75	23,691.6 \$ 0.18	17,306.5 \$ 4,390.3 24,229.1 \$ 0.18 \$ 0.80		25,341.1 \$ 0.19		26,504.1 \$ 0.21	27,105.5 \$ 0.21	27,720.6 \$ 0.22	28,349.6 \$ 0.23

INTERCITY AUTO TRAVEL COST-EFFECTIVENESS ANALYSIS LOW SCENARIO

External Costs			2003		2004		2005		2006		2007		2008		2009		2010		2011		2012
Annual Vehicle Miles (mil)			12,928.6		13,221.9		13,521.8		13,828.6		14,142.3		14,463.2		14,791.3		15,126.9		15,470.1		15,821.1
	Cost per vehicle mile																				
Air Pollution	2003																				
Annual Cost (\$ mil)	\$ 0.049	\$	635.0	\$	668.9	\$	704.6	\$	742.2	\$	781.8	\$	823.5	\$	867.5	\$	913.8	\$	962.5	\$	1,013.9
Noise Pollution																					
Annual Cost (\$ mil)	\$ 0.001	\$	14.6	\$	15.4	\$	16.2	\$	17.1	\$	18.0	\$	19.0	\$	20.0	\$	21.1	\$	22.2	\$	23.4
Solid Waste Disposal																					
Annual Cost (\$ mil)	\$ 0.001	\$	14.6	\$	15.4	\$	16.2	\$	17.1	\$	18.0	\$	19.0	\$	20.0	\$	21.1	\$	22.2	\$	23.4
Water Pollution																					
Annual Cost (\$ mil)																					
Accidents																					
Annual Cost (\$ mil)	\$ 0.045	\$	585.3	\$	616.5	\$	649.4	\$	684.1	\$	720.6	\$	759.0	\$	799.5	\$	842.2	\$	887.1	\$	934.5
Total External Costs (\$ mil)	• • • •	\$	1,249.5	\$	1,316.2	Ś	1,386.5	Ŝ	1,460.4	Ś	1,538.4	Ś	1,620.5	\$	1,707.0	\$	1,798.1	\$	1,894.0	\$	1,995.1
		Ψ	.,	Ψ	1,02010	Ψ	.,	Ψ	.,	Ψ	.,	Ψ	.,								
Annual Passenger Miles			18,100.0		18,510.6		18,930.6		19,360.0		19,799.2		20,248.4		20,707.8		21,177.6	:	21,658.1		22,149.5
Total External Costs Per Passenger Mile		\$	0.07	\$	0.07	\$	0.07	\$	0.08	\$	0.08	\$	0.08	\$	0.08	\$	0.08	\$	0.09	\$	0.09
External + Indirect + Direct Costs PPM		\$	0.60	\$	0.62	\$	0.64	\$	0.66	\$	0.68	\$	0.71	\$	0.73	\$	0.75	\$	0.77	\$	0.80
Capital + Direct + Indirect + External costs	ppm	\$	0.60	\$	0.62	\$	0.64	\$	0.66	\$	0.69	\$	0.71	\$	0.73	\$	0.76	\$	0.78	\$	0.81

INTERCITY AUTO TRAVEL COST-EFFECTIVENESS ANALYSIS LOW SCENARIO

External Costs		2013		2014		2015		2016		2017		2018		2019		2020		2021		2022		2023
Annual Vehicle Miles (mil)		16,180.0		16,547.1		16,922.6		17,306.5		17,699.2		18,100.8		18,511.5		18,931.5		19,361.1		19,800.4	:	20,249.7
Air Pollution																						
Annual Cost (\$ mil)	\$	1,068.0	\$	1,125.0	\$	1,185.1	\$	1,248.3	\$	1,314.9	\$	1,385.1	\$	1,459.0	\$	1,536.9	\$	1,618.9	\$	1,705.3	\$	1,796.4
Noise Pollution																						
Annual Cost (\$ mil)	\$	24.6	\$	25.9	\$	27.3	\$	28.8	\$	30.3	\$	31.9	\$	33.6	\$	35.4	\$	37.3	\$	39.3	\$	41.4
Solid Waste Disposal																						
Annual Cost (\$ mil)	\$	24.6	\$	25.9	\$	27.3	\$	28.8	\$	30.3	\$	31.9	\$	33.6	\$	35.4	\$	37.3	\$	39.3	\$	41.4
Water Pollution																						
Annual Cost (\$ mil)																						
Accidents																						
Annual Cost (\$ mil)	\$	984.4	\$	1,036.9	\$	1,092.2	\$	1,150.5	\$	1,211.9	\$	1,276.6	\$	1,344.7	\$	1,416.5	\$	1,492.1	\$	1,571.7	\$	1,655.6
Total External Costs (\$ mil)	\$	2,101.6	\$	2,213.8	\$	2,331.9	\$	2,456.4	\$	2,587.4	\$	2,725.5	\$	2,871.0	\$	3,024.2	\$	3,185.6	\$	3,355.7	\$	3,534.8
Annual Passenger Miles		22,652.0		23,166.0		23,691.6		24,229.1		24,778.9		25,341.1		25,916.1		26,504.1		27,105.5		27,720.6	:	28,349.6
Total External Costs Per Passenger Mile	\$	0.09	\$	0.10	\$	0.10	\$	0.10	\$	0.10	\$	0.11	\$	0.11	\$	0.11	\$	0.12	\$	0.12	\$	0.12
External + Indirect + Direct Costs PPM	¢	0.82	¢	0.85	\$	0.88	\$	0.90	¢	0.93	¢	0.96	¢	0.99	\$	1.02	¢	1.05	¢	1.08	¢	1.12
External + mullect + Direct Costs FFM	φ	0.02	φ	0.05	φ	0.00	φ	0.90	φ	0.95	φ	0.90	φ	0.99	φ	1.02	φ	1.05	φ	1.00	φ	1.12
Capital + Direct + Indirect + External costs	r \$	0.83	\$	0.86	\$	0.89	\$	0.91	\$	0.94	\$	0.97	\$	1.01	\$	1.04	\$	1.07	\$	1.10	\$	1.13

INTERCITY AUTO COST-EFFECTIVENESS ANALYSIS HIGH SCENARIO

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Capital Investments (03\$; millions)										
Mobility Investments 7,288.48	364.42	364.42	364.42	364.42	364.42	364.42	364.42	364.42	364.42	364.42
Safety Investments 0.19	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01
Environmental Retrofit In 323.37	16.17	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81
Economic Initiatives 10.89	0.54	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03
Stormwater 17.30	0.87	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04
Total Capital Improvemee 7,640.23	382.01	365.31	365.31	365.31	365.31	365.31	365.31	365.31	365.31	365.31
Captial Investments (Year of Exper	diture \$s)									
Mobility Investments	364	375	387	398	410	422	435	448	462	475
Safety Investments	0	0	0	0	0	0	0	0	0	0
Environmental Retrofit Investments	17	1	1	1	1	1	1	1	1	1
Economic Initiatives	1	0	0	0	0	0	0	0	0	0
Stormwater	1	0	0	0	0	0	0	0	0	0
Total Capital Improvements	383	376	388	399	411	423	436	449	463	477
Cumulative Annualized Expenditur	es									
Mobility Inve 30 yrs	\$22.37	\$45.42	\$69.15	\$93.60	\$118.78	\$144.71	\$171.43	\$198.94	\$227.28	\$256.48
Safety Investments	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.01	\$0.01	\$0.01
Environmental Retrofit Investments	\$1.05	\$1.10	\$1.16	\$1.21	\$1.27	\$1.32	\$1.38	\$1.44	\$1.51	\$1.57
Economic Initiatives	\$0.04	\$0.04	\$0.04	\$0.04	\$0.04	\$0.04	\$0.05	\$0.05	\$0.05	\$0.05
Stormwater	\$0.06	\$0.06	\$0.06	\$0.06	\$0.07	\$0.07	\$0.07	\$0.08	\$0.08	\$0.08
Less "expired" capital										
Mobility Investments										
Safety Investments										
Environmental Retrofit Investments										
Economic Initiatives										
Stormwater										
Total Capital Improvements	\$23.52	\$46.62	\$70.41	\$94.92	\$120.16	\$146.16	\$172.94	\$200.52	\$228.93	\$258.19
Annual Passenger Miles (millions)	18,100.0	18,510.6	18,930.6	19,360.0	19,799.2	20,248.4	20,707.8	21,177.6	21,658.1	22,149.5
Capital Costs per Passenger Mile	\$ 0.001	\$ 0.003	\$ 0.004	\$ 0.005	\$ 0.006	\$ 0.007	\$ 0.008	\$ 0.009	\$ 0.011	\$ 0.012
Operations 20-yr allocation										
Highway Ma 600.66	\$ 31.86	\$ 32.82	\$ 33.80	\$ 34.82	\$ 35.86	\$ 36.94	\$ 38.04	\$ 39.19	\$ 40.36	\$ 41.57
Pavement P 815.40	\$ 43.25	\$ 44.55	\$ 45.89	\$ 47.26	\$ 48.68	\$ 50.14	\$ 51.65	\$ 53.20	\$ 54.79	\$ 56.44
Total Operations - Inflated \$	\$ 75.11	\$ 77.37	\$ 79.69	\$ 82.08	\$ 84.54	\$ 87.08	\$ 89.69	\$ 92.38	\$ 95.15	\$ 98.01
Annual Passenger Miles	18,100.0	18,510.6	18,930.6	19,360.0	19,799.2	20,248.4	20,707.8	21,177.6	21,658.1	22,149.5
Operating Costs Per Passenger Mi	\$ 0.004	\$ 0.004	\$ 0.004	\$ 0.004	\$ 0.004	\$ 0.004	\$ 0.004	\$ 0.004	\$ 0.004	\$ 0.004
Total Annualized Facility Costs	\$ 98.6	\$ 124.0	\$ 150.1	\$ 177.0	\$ 204.7	\$ 233.2	\$ 262.6	\$ 292.9	\$ 324.1	\$ 356.2
Total WSDOT Costs Per Passenge	• \$ 0.005	\$ 0.007	\$ 0.008	\$ 0.009	\$ 0.010	\$ 0.012	\$ 0.013	\$ 0.014	\$ 0.015	\$ 0.016
· · · · · · · · · · · · · · · · · · ·										

INTERCITY AUTO COST-EFFECTIVENESS ANALYSIS HIGH SCENARIO

	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Capital Inve											
Mobility Inve	364.42	364.42	364.42	364.42	364.42	364.42	364.42	364.42	364.42	364.42	364.42
Safety Invest	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01
Environment	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81	0.81
Economic In	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03	0.03
Stormwater	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04
Total Capital	365.31	365.31	365.31	365.31	365.31	365.31	365.31	365.31	365.31	365.31	365.31
Captial Inve											
Mobility Inve	490	504	520	535	551	568	585	602	620	639	658
Safety Invest	0	0	0_0	0	0	0	000	0	0_0	0	0
Environment	1	1	1	1	1	1	- 1	1	1	1	1
Economic In	0	0	0	0	0	0	0	0	0	0	0
Stormwater	0	0	0	0	0	0	0	0	0	0	0
Total Capital	491	506	521	536	553	569	586	604	622	641	660
Cumulative											
Mobility Inve	\$286.54	\$317.51	\$349.41	\$382.26	\$416.10	\$450.96	\$486.86	\$523.84	\$561.93	\$601.16	\$641.57
Safety Invest	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.01	\$0.00 \$0.01	\$0.01	\$0.01	\$0.02	\$0.02
Environment	\$1.64	\$1.71	\$1.78	\$1.85	\$1.93	\$2.00	\$2.08	\$2.17	\$2.25	\$2.34	\$2.43
Economic In	\$0.06	\$0.06	\$0.06	\$0.06	\$0.06	\$0.07	\$0.07	\$0.07	\$0.08	\$0.08	\$0.08
Stormwater	\$0.09	\$0.09	\$0.10	\$0.10	\$0.10	\$0.07	\$0.11	\$0.12	\$0.12	\$0.13	\$0.13
Less "expire	ψ0.00	φ0.00	φ0.10	φ0.10	φ0.10	φ0.11	φ0.11	\$0.12	φ0.12	φ0.10	\$0.10
Mobility Inve											
Safety Invest											
Environment											
Economic In											
Stormwater											
Total Capital	\$288.33	\$319.38	\$351.35	\$384.29	\$418.21	\$453.15	\$489.14	\$526.21	\$564.39	\$603.71	\$644.22
Annual Pass	22 652 0	23,166.0	23,691.6	24,229.1	24,778.9	25,341.1	25,916.1	26,504.1	27,105.5	27,720.6	28,349.6
Capital Cos \$,	\$ 0.014		,	\$ 0.017	\$ 0.018	\$ 0.019	\$ 0.020	\$ 0.021	\$ 0.022	\$ 0.023
Operations	10.00	• • • • • •	• • • • • •	• 40 = 5	• •• ••	• ••••	• • • • • •	• • • • • • •	• • • • • •	• • • • • •	• • • • •
Highway Ma \$		\$ 44.10	\$ 45.43	\$ 46.79	\$ 48.19	\$ 49.64	\$ 51.13	\$ 52.66	\$ 54.24	\$ 55.87	\$ 57.55
Pavement P \$		\$ 59.87	\$ 61.67	\$ 63.52	\$ 65.42	\$ 67.39	\$ 69.41	\$ 71.49	\$ 73.64	\$ 75.84	\$ 78.12
Total Operat \$			\$ 107.10	\$ 110.31	\$ 113.62	\$ 117.03	\$ 120.54	\$ 124.15	\$ 127.88	\$ 131.71	\$ 135.67
Annual Pass	,	23,166.0	23,691.6	24,229.1	24,778.9	25,341.1	25,916.1	26,504.1	27,105.5	27,720.6	28,349.6
Operating C \$ Total Annua \$		\$ 0.004 \$ 423.4	\$ 0.005 \$ 458.4	\$ 0.005 \$ 494.6	\$ 0.005 \$ 531.8	\$ 0.005 \$ 570.2	\$ 0.005 \$ 609.7	\$ 0.005 \$ 650.4	\$ 0.005 \$ 692.3	\$ 0.005 \$ 735.4	\$ 0.005 \$ 779.9
Total WSDC \$	6 0.017	\$ 0.018	\$ 0.019	\$ 0.020	\$ 0.021	\$ 0.023	\$ 0.024	\$ 0.025	\$ 0.026	\$ 0.027	\$ 0.028

INTERCITY AUTO COST-EFFECTIVENESS ANALYSIS HIGH SCENARIO

Direct Costs	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Daily Vehicle Miles (millions) Annual Vehicle Miles (millions) Ownership/Operations Cost Per Mile Parking (Cost Per Mile) 17% Total Vehicle Costs Annual Passenger Miles (millions) Vehicle Cost Per Passenger Mile	35.42 12,928.6 \$ 0.51 \$ 0.10 \$ 0.61 18,100.0 \$ 0.43	36.22 13,221.9 \$ 0.52 \$ 0.10 \$ 0.63 18,510.6 \$ 0.45	37.05 13,521.8 \$ 0.54 \$ 0.11 \$ 0.64 18,930.6 \$ 0.46	37.89 13,828.6 \$ 0.55 \$ 0.11 \$ 0.66 19,360.0 \$ 0.47	38.75 14,142.3 \$ 0.57 \$ 0.11 \$ 0.68 19,799.2 \$ 0.49	\$0.12 \$0.70 20,248.4	40.52 14,791.3 \$ 0.60 \$ 0.12 \$ 0.73 20,707.8 \$ 0.52	41.44 15,126.9 \$ 0.62 \$ 0.13 \$ 0.75 21,177.6 \$ 0.53	42.38 15,470.1 \$ 0.64 \$ 0.13 \$ 0.77 21,658.1 \$ 0.55	43.35 15,821.1 \$ 0.66 \$ 0.13 \$ 0.79 22,149.5 \$ 0.57
Total Direct Operating Costs Total Annualized Costs PPM	\$ 0.44 \$ 0.44	\$ 0.45 \$ 0.46	\$ 0.47 \$ 0.47	\$ 0.48 \$ 0.49	\$ 0.50 \$ 0.50		\$ 0.53 \$ 0.54	\$ 0.55 \$ 0.56	\$ 0.56 \$ 0.58	\$ 0.58 \$ 0.59
Indirect Costs - High	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Time costs Annual Vehicle Miles (millions) Average Speed (mph) Annual Vehicle Hours (millions)	12,928.6 47 275.1	13,221.9 47 281.3	13,521.8 47 287.7	13,828.6 47 294.2	14,142.3 47 300.9	14,463.2 46 314.4	14,791.3 46 321.5	15,126.9 46 328.8	15,470.1 46 336.3	15,821.1 46 343.9
Business-R30%of totalTotal Driver Hours (millions)Average WageValue Per H100%Total Value of Drivers' Time (\$ mil)	82.5 \$ 18.62 \$ 18.62 \$ 1,536.8	84.4 \$ 19.18 \$ 19.18 \$ 1,618.9	86.3 \$ 19.76 \$ 19.76 \$ 1,705.3	88.3 \$ 20.35 \$ 20.35 \$ 1,796.3	90.3 \$20.96 \$20.96 \$1,892.1	\$ 21.59	96.5 \$22.24 \$22.24 \$2,145.1	98.7 \$22.90 \$22.90 \$2,259.6	100.9 \$23.59 \$23.59 \$2,380.2	103.2 \$ 24.30 \$ 24.30 \$ 2,507.2
Total Passenger Hours Average Wage Value Per H 70% Total Value of Passengers' Time (\$ m Total Business-Related Time Costs		33.76 \$ 19.18 \$ 13.43 \$ 453.3 \$ 2,072.1	34.52 \$ 19.76 \$ 13.83 \$ 477.5 \$ 2,182.7	35.31 \$20.35 \$14.25 \$503.0 \$2,299.2	36.11 \$20.96 \$14.67 \$529.8 \$2,421.9	\$ 15.11 \$ 570.2	38.59 \$ 22.24 \$ 15.57 \$ 600.6 \$ 2,745.7	39.46 \$22.90 \$16.03 \$632.7 \$2,892.3	40.36 \$ 23.59 \$ 16.51 \$ 666.5 \$ 3,046.6	41.27 \$ 24.30 \$ 17.01 \$ 702.0 \$ 3,209.2
Non-Busine70% of totalValue of drivers' time:Total Driver Hours (millions)Average WageValue Per H50%Total Value of Drivers' Time (\$ mil)	192.55 \$ 18.62 \$ 9.31 \$ 1,793.0	196.92 \$ 19.18 \$ 9.59 \$ 1,888.7	201.39 \$ 19.76 \$ 9.88 \$ 1,989.5	205.96 \$ 20.35 \$ 10.18 \$ 2,095.6	210.63 \$ 20.96 \$ 10.48 \$ 2,207.5	\$ 10.79	225.08 \$ 22.24 \$ 11.12 \$ 2,502.6	230.19 \$ 22.90 \$ 11.45 \$ 2,636.2	235.41 \$ 23.59 \$ 11.80 \$ 2,776.9	240.76 \$ 24.30 \$ 12.15 \$ 2,925.1
Total Passenger Hours Average Wage Value Per H 35% Total Value of Passengers' Time (\$ m Total Non-Business-Related Time (\$ mil)		78.8 \$ 19.18 \$ 6.71 \$ 528.8 \$ 2,417.5 \$ 4,489.6	80.6 \$ 19.76 \$ 6.92 \$ 557.1 \$ 2,546.5 \$ 4,729.2	82.4 \$20.35 \$7.12 \$586.8 \$2,682.4 \$4,981.6	84.3 \$ 20.96 \$ 7.34 \$ 618.1 \$ 2,825.6 \$ 5,247.5	\$ 7.56 \$ 665.2 \$ 3,041.1	90.0 \$22.24 \$7.78 \$700.7 \$3,203.4 \$5,949.1	92.1 \$ 22.90 \$ 8.02 \$ 738.1 \$ 3,374.3 \$ 6,266.6	94.2 \$ 23.59 \$ 8.26 \$ 777.5 \$ 3,554.4 \$ 6,601.0	96.3 \$ 24.30 \$ 8.50 \$ 819.0 \$ 3,744.1 \$ 6,953.3
Annual Vehicle Miles Total Indirect Costs Annual Passenger Miles Total Indirect Costs Per Passenger Indirect + Direct Costs PPM		13,221.9 \$ 4,489.6 18,510.6 \$ 0.24 \$ 0.70	13,521.8 \$ 4,729.2 18,930.6 \$ 0.25 \$ 0.72	13,828.6 \$ 4,981.6 19,360.0 \$ 0.26 \$ 0.74	14,142.3 \$ 5,247.5 19,799.2 \$ 0.27 \$ 0.76	20,248.4 \$ 0.28	14,791.3 \$ 5,949.1 20,707.8 \$ 0.29 \$ 0.82	15,126.9 \$ 6,266.6 21,177.6 \$ 0.30 \$ 0.84	15,470.1 \$ 6,601.0 21,658.1 \$ 0.30 \$ 0.87	

INTERCITY AUTO COST-EFFECTIVENESS ANALYSIS HIGH SCENARIO

Direct Cost:	2013		2014		2015		2016		2017		2018		2019		2020		2021		2022		2023
Daily Vehicle	44.33		45.33		46.36		47.42		48.49		49.59		50.72		51.87		53.04		54.25		55.48
Annual Vehic 16	6,180.0	16,	547.1	16	,922.6	1	17,306.5		17,699.2	1	18,100.8		18,511.5	1	8,931.5		19,361.1		19,800.4	2	0,249.7
Ownership/C \$	0.68	\$	0.70	\$	0.72	\$	0.74	\$	0.77	\$	0.79	\$	0.81	\$	0.84	\$	0.86	\$	0.89	\$	0.91
Parking (Cos \$	0.14	\$	0.14	\$	0.15	\$	0.15	\$	0.15	\$	0.16	\$	0.16	\$	0.17	\$	0.17	\$	0.18	\$	0.18
Total Vehicle \$	0.82	\$	0.84	\$	0.87	\$	0.89	\$	0.92	\$	0.95	\$	0.98	\$	1.00	\$	1.03	\$	1.07	\$	1.10
Annual Pass 22	2,652.0	23,	166.0	23	,691.6	2	24,229.1	2	24,778.9	2	25,341.1	1	25,916.1	2	6,504.1	2	27,105.5	2	27,720.6	2	8,349.6
Vehicle Co: \$	0.58	\$	0.60	\$	0.62	\$	0.64	\$	0.66	\$	0.68	\$	0.70	\$	0.72	\$	0.74	\$	0.76	\$	0.78
Total Direc⊨\$ Total Annu \$	0.60 0.61	\$ \$	0.62 0.63	\$ \$	0.64 0.65	\$ \$	0.66 0.67	\$ \$	0.68 0.69	\$ \$	0.70 0.72	\$ \$		\$ \$	0.74 0.76	\$ \$	0.76 0.79	\$ \$	0.79 0.81	\$ \$	0.81 0.83
Indirect Cos	2013		2014		2015		2016		2017		2018		2019		2020		2021		2022		2023
Time costs																					
	6,180.0	16,	547.1	16	,922.6	1	17,306.5		17,699.2	1	18,100.8		18,511.5	1	8,931.5		19,361.1		19,800.4	2	0,249.7
Average Spe	46	- ,	45		45		45		45		45		44		44		44		44		44
Annual Vehic	351.7		367.7		376.1		384.6		393.3		402.2		420.7		430.3		440.0		450.0		460.2
Business-R																					
Fotal Driver I	105.5		110.3		112.8		115.4		118.0		120.7		126.2		129.1		132.0		135.0		138.1
verage Wa \$	25.03	\$	25.78	\$	26.55	\$	27.35	\$	28.17	\$	29.01	\$	29.88	\$	30.78	\$	31.70	\$	32.66	\$	33.64
/alue Per H \$	25.03	\$	25.78	\$	26.55	\$	27.35	\$	28.17	\$	29.01	\$	29.88	\$	30.78	\$	31.70	\$	32.66	\$	33.64
Fotal Value (\$ 2	2,641.0	\$2,	843.8	\$ 2	,995.6	\$	3,155.4	\$	3,323.8	\$	3,501.2	\$	3,771.9	\$	3,973.2	\$	4,185.3	\$	4,408.7	\$	4,644.0
Total Passer	42.21		44.13		45.13		46.15		47.20		48.27		50.49		51.63		52.80		54.00		55.23
Average Wa: \$	25.03		25.78	\$	26.55	\$	27.35	\$	28.17	\$	29.01	\$	29.88	\$	30.78	\$	31.70	\$	32.66	\$	33.64
Value Per H \$	17.52		18.05	\$	18.59	\$	19.14	\$	19.72	\$	20.31	\$	20.92	\$	21.55	\$	22.19	\$	22.86	\$	23.55
Total Value (\$	739.5		796.3	\$	838.8	\$	883.5	\$	930.7	\$	980.3	\$	1,056.1		1,112.5		1,171.9		1,234.4		1,300.3
Total Busin \$ 3	8,380.5	\$3,	640.0	\$3	,834.3	\$	4,039.0	\$	4,254.5	\$	4,481.6	\$	4,828.1	\$	5,085.7	\$	5,357.2	\$	5,643.1	\$	5,944.3
Non-Busine																					
/alue of driv		_																			
	246.22		57.40		263.24	•	269.21		275.32	•	281.57	•	294.50	•	301.18	•	308.02	•	315.01	•	322.15
Average Wa \$	25.03		25.78	\$	26.55	\$	27.35	\$	28.17	\$	29.01	\$	29.88	\$	30.78	\$	31.70	\$	32.66	\$	33.64
/alue Per H \$	12.51		12.89 317.8	\$	13.28 494.8	\$	13.67 3,681.3	\$	14.08	\$	14.51 4,084.8	\$ \$	14.94	\$	15.39	\$	15.85 4,882.8	\$	16.33	\$	16.82
Fotal Value (\$ 3	5,081.2	ъз,	317.8	φ 3	,494.8	Ф	3,081.3	Ф	3,877.8	Ф	4,084.8	Φ	4,400.6	Ф	4,635.4	Ф	4,882.8	Ф	5,143.4	Ф	5,418.0
otal Passer	98.5		103.0		105.3		107.7		110.1		112.6		117.8		120.5		123.2		126.0		128.9
Average Wa \$	25.03	\$	25.78	\$	26.55	\$	27.35	\$	28.17	\$	29.01	\$	29.88	\$	30.78	\$	31.70	\$	32.66	\$	33.64
/alue Per H \$	8.76	\$	9.02	\$	9.29	\$	9.57	\$	9.86	\$	10.16	\$	10.46	\$	10.77	\$	11.10	\$	11.43	\$	11.77
Fotal Value ເ \$	862.7	\$	929.0	\$	978.5	\$	1,030.8	\$	1,085.8	\$	1,143.7	\$	1,232.2	\$	1,297.9	\$	1,367.2	\$	1,440.2	\$	1,517.0
	8,943.9		246.7		,473.4		4,712.1		4,963.6		5,228.5		5,632.7		5,933.4		6,250.0		6,583.6		6,935.0
Fotal Time (\$ 7	,324.4	\$7,	886.8	\$8	,307.7	\$	8,751.1	\$	9,218.1	\$	9,710.1	\$	10,460.8	\$1	1,019.1	\$	1,607.2	\$´	12,226.7	\$1	2,879.2
Annual Vehic 16	6.180.0	16.	547.1	16	.922.6	1	17.306.5		17.699.2	1	18.100.8		18.511.5	1	8.931.5		19.361.1		19.800.4	2	0.249.7
Total Indirec \$ 7	,	- /	886.8		,307.7		8,751.1		9,218.1		9,710.1		10,460.8		1,019.1		1,607.2		12,226.7		2,879.2
	2,652.0	. ,	166.0		,691.6		24,229.1		24,778.9		25,341.1		25,916.1		6,504.1		27,105.5		27,720.6		8,349.6
Total Indire: \$	0.32	\$	0.34	\$	0.35	\$	0.36	\$	0.37	\$	0.38	\$	0.40	\$	0.42	\$	0.43	\$	0.44	\$	0.45

INTERCITY AUTO COST-EFFECTIVENESS ANALYSIS HIGH SCENARIO

External Costs	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Annual Vehicle Miles (mil)	12,928.6	13,221.9	13,521.8	13,828.6	14,142.3	14,463.2	14,791.3	15,126.9	15,470.1	15,821.1
Cost per vehicle mile										
Air Pollutio 2003										
Annual Cost \$ 0.081	\$ 1,049.8	\$ 1,105.8	\$ 1,164.8	\$ 1,227.0	\$ 1,292.5	\$ 1,361.5	\$ 1,434.1	\$ 1,510.7	\$ 1,591.3	\$ 1,676.2
Noise Pollution										
Annual Cost \$ 0.006	\$ 77.6	\$ 81.7	\$ 86.1	\$ 90.7	\$ 95.5	\$ 100.6	\$ 106.0	\$ 111.6	\$ 117.6	\$ 123.9
Solid Waste Disposal										
Annual Cost \$ 0.001	\$ 12.9	\$ 13.6	\$ 14.3	\$ 15.1	\$ 15.9	\$ 16.8	\$ 17.7	\$ 18.6	\$ 19.6	\$ 20.6
Water Pollution										
Annual Cost (\$ mil)										
Accidents										
Annual Cost \$ 0.040	\$ 517.1	\$ 544.7	\$ 573.8	\$ 604.4	\$ 636.7	\$ 670.7	\$ 706.5	\$ 744.2	\$ 783.9	\$ 825.7
Total External Costs (\$ mil)	\$ 1,657.4	\$ 1,745.9	\$ 1,839.1	\$ 1,937.2	\$ 2,040.6	\$ 2,149.5	\$ 2,264.2	\$ 2,385.1	\$ 2,512.3	\$ 2,646.4
Annual Passenger Miles	18,100.0	18,510.6	18,930.6	19,360.0	19,799.2	20,248.4	20,707.8	21,177.6	21,658.1	22,149.5
Total External Costs Per Passenger	\$ 0.09	\$ 0.09	\$ 0.10	\$ 0.10	\$ 0.10	\$ 0.11	\$ 0.11	\$ 0.11	\$ 0.12	\$ 0.12
External + Indirect + Direct Costs P	\$ 0.77	\$ 0.79	\$ 0.82	\$ 0.84	\$ 0.87	\$ 0.90	\$ 0.93	\$ 0.96	\$ 0.99	\$ 1.02
Capital + Direct + Indirect + Externa	\$ 0.77	\$ 0.79	\$ 0.82	\$ 0.85	\$ 0.87	\$ 0.91	\$ 0.94	\$ 0.97	\$ 1.00	\$ 1.03

INTERCITY AUTO COST-EFFECTIVENESS ANALYSIS HIGH SCENARIO

External Co	2013	201	4	2015	2016	2017	2018	2019		2020		2021		2022	2023
Annual Vehic	16,180.0	16,547. <i>1</i>	1	16,922.6	17,306.5	17,699.2	18,100.8	18,511.5		18,931.5		19,361.1		19,800.4	20,249.7
Air Pollutio															
Annual Cost	\$ 1,765.7	\$ 1,859.9) :	\$ 1,959.2	\$ 2,063.7	\$ 2,173.9	\$ 2,289.9	\$ 2,412.1	\$	2,540.8	\$	2,676.4	\$	2,819.3	\$ 2,969.7
Noise Pollut															
Annual Cost	\$ 130.5	\$ 137.4	1 :	\$ 144.8	\$ 152.5	\$ 160.6	\$ 169.2	\$ 178.2	\$	187.7	\$	197.8	\$	208.3	\$ 219.4
Solid Waste															
Annual Cost	\$ 21.7	\$ 22.9	9 9	\$ 24.1	\$ 25.4	\$ 26.8	\$ 28.2	\$ 29.7	\$	31.3	\$	33.0	\$	34.7	\$ 36.6
Water Pollu															
Annual Cost															
Accidents															
Annual Cost	\$ 869.8	\$ 916.2	2 ;	\$ 965.1	\$ 1,016.6	\$ 1,070.9	\$ 1,128.0	\$ 1,188.2	\$	1,251.6	\$	1,318.4	\$	1,388.8	\$ 1,462.9
Total Extern	\$ 2,787.7	\$ 2,936.4	1 :	\$ 3,093.1	\$ 3,258.2	\$ 3,432.1	\$ 3,615.3	\$ 3,808.2	\$	4,011.5	\$	4,225.6	\$	4,451.1	\$ 4,688.7
Annual Pass	22,652.0	23,166.0)	23,691.6	24,229.1	24,778.9	25,341.1	25,916.1	:	26,504.1	2	27,105.5	;	27,720.6	28,349.6
Total Extern	\$ 0.12	\$ 0.13	3 3	\$ 0.13	\$ 0.13	\$ 0.14	\$ 0.14	\$ 0.15	\$	0.15	\$	0.16	\$	0.16	\$ 0.17
External + II	\$ 1.05	\$ 1.09		\$ 1.12	\$ 1.15	\$ 1.19	\$ 1.22	\$ 1.27	\$	1.31	\$	1.35	\$	1.39	\$ 1.43
Capital + Di	\$ 1.06	\$ 1.10) :	\$ 1.13	\$ 1.17	\$ 1.21	\$ 1.24	\$ 1.29	\$	1.33	\$	1.37	\$	1.41	\$ 1.45

Passengers flying between city pairs, 2002

Origin	Destination	2002 All months	% of Total
PDX	SEA	238,834	23.1%
SEA	PDX	291,352	28.1%
PDX	BLI	698	0.1%
BLI	PDX	1,393	0.1%
PDX	YVR	39,337	3.8%
YVR	PDX	40,678	3.9%
SEA	BLI	64,520	6.2%
BLI	SEA	65,328	6.3%
SEA	YVR	147,900	14.3%
YVR	SEA	145,893	14.1%
YVR	BLI	NA	NA
BLI	YVR	NA	NA
		1,035,933	100.0%

Source: TranStats, Bureau of Transportation Statistics - Table T-100

Airport Codes: YVR - Vancouver BC BLI - Bellingham WA SEA - Seattle-Tacoma WA PDX - Portland OR

Vancouver International Airport 2002 FInancial Statements 1 OF 3

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION	in th	nousands of US of December 31, 2 USD=.064	2002	and 2001
ASSETS		2002		2001
Current assets:				
Cash and short-term investments	\$	28,065.98	\$	25,471.54
Marketable securities	\$	18,362.36	\$	7,355.60
Accounts receivable	\$	18,357.18	\$	10,023.30
Other receivables	\$	581.64		1,548.08
Current portion of net investment in lease	\$	57.72	\$	-
Other current assets	\$	1,774.52	\$	1,420.80
	\$	67,199.40	\$	45,819.32
Net investment in lease	\$	8,270.24	\$	-
Long-term receivables	\$	2,908.20	\$	1,893.66
Deferred financing costs and other charges	\$	3,020.68	\$	2,335.44
Investments	\$	5,075.66	\$	5,444.92
Capital assets	\$	568,779.54	\$	541,809.50
Future income taxes	\$	584.60	\$	-
Intangible interest in airport lease	\$	10,003.32	\$	-
	\$	665,841.64	\$	597,302.84
LIABILITIES AND NET ASSETS Current liabilities:				
Bank indebtedness	\$	-	\$	629.74
Accounts payable and accrued liabilities	\$	23,133.14	\$	24,101.80
Current portion of long-term debt	\$	472.12	\$	-
Other current liabilities	\$	615.68	\$	-
	\$	24,220.94	\$	24,731.54
Long-term debt:				
Long-term debt	\$	4,164.72	\$	-
Debentures	\$	222,000.00	\$	222,000.00
Deferred government subsidy	\$	4,832.94	\$	-
	\$	230,997.66	\$	222,000.00
Non-controlling interest	\$	28,103.72	\$	882.82
Net assets:				
Invested in capital assets	\$	346,779.54	\$	319,809.50
Unrestricted net assets	\$	35,739.78	\$	29,878.98
	\$	665,841.64	\$	597,302.84

Vancouver International Airport 2002 FInancial Statements 2 OF 3

20022001Revenue:-Landing fees\$32,089.36\$22,29.29Cerninal fees\$33,9,20.00\$36,455.36Concessions\$Airport improvement fees\$Car parking\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.90\$40,096.91\$98,221.58\$205,642.30\$Expenses:\$23,700.72\$22,133.40Materials, supplies and services\$\$23,700.72\$22,133.40Materials, supplies and services\$\$23,700.72\$22,133.40Materials, supplies and services\$\$23,700.72\$22,133.40Materials, supplies and services\$\$23,700.72\$22,133.40Materials, supplies and services\$\$90,910.40\$101	CONSOLIDATED STATEMENTS OF OPERATIONS	in tł	ousands of US o December 31, 2 USD=.064	002	and 2001
$ \begin{array}{llllllllllllllllllllllllllllllllllll$			2002		2001
Terminal fees\$ $39,220.00$ \$ $36,455.36$ Concessions\$ $40,020.48$ \$ $53,689.96$ Airport improvement fees\$ $40,096.90$ \$ $40,058.42$ Car parking\$ $16,282.96$ \$ $16,563.42$ Rentals, fees and miscellaneous\$ $30,311.88$ \$ $29,645.88$ Salaries, wages and benefits\$ $23,700.72$ \$ $22,133.40$ Materials, supplies and services\$ $38,475.56$ \$ $39,046.84$ Payment in lieu of taxes, insurance and other\$ $11,939.90$ \$ $11,342.72$ Depreciation and amortization\$ $27,195.00$ \$ $24,237.96$ S $101,311.18$ \$ $96,760.92$ \$ $96,910.40$ \$Other expenses:\$ $16,049.86$ \$ $15,810.10$ OtherCher\$ $16,049.86$ \$ $15,810.10$ Other\$ $50,80.04$ \$ $65,991.72$ Excess of revenue over expenditures before undernoted items and income taxes\$ $23,554.47$ \$ $31,738.35$ Non-controlling interest\$ $(1,132.94)$ \$ 76.96 Gain on deemed disposition of shares\$ $42,557.4$ \$ $31,738.35$ Ner controlling interest\$ (371.48) \$-Excess of revenue over expenditures before income taxes\$ $24,554.95$ \$ $34,884.09$ Net assets, beginning of year\$ $349,688.48$ \$ $303,653.08$					
Concessions\$ $40,220.48$ \$ $53,689.96$ Airport improvement fees\$ $40,096.90$ \$ $40,058.42$ Car parking\$ $16,282.96$ \$ $16,563.42$ Rentals, fees and miscellaneous\$ $30,311.88$ \$ $29,645.88$ Salaries, wages and benefits\$ $23,700.72$ \$ $22,133.40$ Expenses:\$ $38,475.56$ \$ $39,046.84$ Payment in lieu of taxes, insurance and other\$ $11,939.90$ \$ $11,342.72$ Depreciation and amortization\$ $27,195.00$ \$ $24,237.96$ Sound lease\$ $96,910.40$ \$ $108,881.38$ Other expenses:\$ $49,030.18$ \$ $50,181.62$ Interest and financing charges\$ $49,030.18$ \$ $50,181.62$ Other\$ $50,880.04$ \$ $65,991.72$ Excess of revenue over expenditures before undernoted items and income taxes\$ $23,554.47$ \$ $31,738.35$ Non-controlling interest\$ $(1,132.94)$ \$ 76.96 Gain on deemed disposition of shares\$ (371.48) Excess of revenue over expenditures before income taxes\$ $(24,554.47)$ \$ $31,738.35$ Income taxes\$ $(24,557.44)$ \$ $3,187.92$ Writ off of deferred development costs\$ (371.48) -Excess of revenue over expenditures before income taxes\$ $24,554.95$ \$ $34,884.09$ Net assets, beginning of year\$ <td>· · · · · · · · · · · · · · · · · · ·</td> <td></td> <td></td> <td></td> <td></td>	· · · · · · · · · · · · · · · · · · ·				
Airport improvement fees\$ $40,096.90$ \$ $40,058.42$ Car parking\$ $16,282.96$ \$ $16,563.42$ Rentals, fees and miscellaneous\$ $30,311.88$ \$ $29,645.88$ \$ $198,221.58$ \$ $205,642.30$ Expenses:\$ $198,221.58$ \$ $205,642.30$ Salaries, wages and benefits\$ $23,700.72$ \$ $22,133.40$ Materials, supplies and services\$ $38,475.56$ \$ $39,046.84$ Payment in lieu of taxes, insurance and other\$ $11,939.90$ \$ $11,342.72$ Depreciation and amortization\$ $27,195.00$ \$ $24,237.96$ \$ $101,311.18$ \$ $96,760.92$ \$ $96,910.40$ \$Nother expenses:\$ $49,030.18$ \$ $50,181.62$ Ground lease\$ $49,030.18$ \$ $50,181.62$ Interest and financing charges\$ $16,049.86$ \$ $15,810.10$ Other $ -$ Total other expenses:\$ $65,080.04$ \$ $65,991.72$ Excess of revenue over expenditures before undernoted items and income taxes\$ $23,554.47$ \$ $31,738.35$ Non-controlling interest\$ $4,255.74$ \$ $3,187.92$ Write off of deferred development costs\$ (371.48) $-$ Excess of revenue over expenditures before income taxes\$ $26,505.79$ $35,003.23$ Income taxes\$ $24,554.95$ \$ $34,884.09$					
Car parking Rentals, fees and miscellaneous\$ 16,282.96\$ 16,563.42Rentals, fees and miscellaneous\$ 30,311.88\$ 29,645.88Salaries, wages and benefits\$ 23,700.72\$ 22,133.40Materials, supplies and services\$ 38,475.56\$ 39,046.84Payment in lieu of taxes, insurance and other\$ 11,939.90\$ 11,342.72Depreciation and amortization\$ 27,195.00\$ 24,237.96\$ 101,311.18\$ 96,760.92\$ 96,910.40\$ 108,881.38Other expenses:\$ 16,049.86\$ 15,810.10Ground lease\$ 49,030.18\$ 50,181.62Interest and financing charges\$ 16,049.86\$ 15,810.10Other\$ 23,554.47\$ 31,738.35Non-controlling interest\$ (1,132.94)\$ 76.96Gain on deemed disposition of shares\$ 42,257.4\$ 31,738.35Non-controlling interest\$ (371.48)\$ -Excess of revenue over expenditures before income taxes\$ 26,305.79\$ 35,003.23Income taxes\$ 1,750.84\$ 119.14Excess of revenue over expenditures before income taxes\$ 24,554.95\$ 34,884.09Net assets, beginning of year\$ 349,688.48\$ 303,653.08					
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Net assets, beginning of year \$ 349,688.48 \$ 303,653.08					
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CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS

	Invested in			
	capital assets		Unrestricted	
Balance, beginning of year	\$	319,809.50	\$	29,878.98
Excess (deficiency) of revenue over expenditures	\$	(26,762.10)	\$	59,592.94
Capital assets additions (net)	\$	53,732.14	\$	(53,732.14)
Balance, end of year	\$	346,779.54	\$	35,739.78
		2002		2001
Balance, beginning of year	\$	258,769.48	\$	303,653.08
Excess (deficiency) of revenue over expenditures	\$	24,294.82	\$	46,035.40
Capital assets additions (net)	\$	-	\$	-
Balance, end of year	\$	283,064.30	\$	349,688.48

Vancouver International Airport 2002 FInancial Statements 3 OF 3

CONSOLIDATED STATEMENTS OF CASH FLOWS	ousands of US o December 31, 2 USD=.064	002	and 2001
Operations:	2001		2002
Excess of revenue over expenditures	\$ 32,830.84	\$	46,035.40
Items not involving cash:	\$ -	\$	-
Depreciation and amortization	\$ 27,195.00	\$	24,237.96
Gain on sale of capital assets	\$ (0.74)	\$	(3.70)
Write off of capital assets	\$ 152.44	\$	-
Write off of deferred development costs	\$ 330.04	\$	-
Gain on deemed disposition of shares	\$ (4,255.74)	\$	(3,187.92)
Non-controlling interest	\$ 1,132.94	\$	(76.96)
Future income tax	\$ (381.10)	\$	-
Changes in non-cash operating working	\$ -	\$	-
Accounts receivable	\$ (3,571.24)	\$	464.72
Other receivables	\$ 966.44		(703.00)
Other current assets	\$ (353.72)	\$	418.10
Accounts payable and accrued liabilities	\$ (6,836.86)		(3,511.30)
	\$ 47,208.30	\$	63,673.30
Investments:			
Decrease in investments	\$ -	\$	40.70
Decrease (increase) in marketable securities	\$ (11,006.76)	\$	16,541.96
Net investment in lease	\$ (8,327.96)	\$	-
Increase in deferred financing costs and	\$ (674.14)	\$	(623.08)
Additions of capital assets	\$ (40,532.76)	\$	(72,501.50)
Proceeds on disposal of capital assets	\$ 14.06	\$	105.82
Proceeds on deemed disposition of shares,	\$ -	\$	-
net of issuance costs	\$ 25,520.38	\$	4,147.70
Distributions to non-controlling interest	\$ (715.58)	\$	-
Investment in TradePort	\$ (7,476.96)	\$	-
	\$ (43,199.72)	\$	(52,288.40)
Financing:			
Decrease in bank indebtedness	\$ (629.74)	\$	(828.80)
Increase in long-term receivables	\$ (1,014.54)	\$	(2,041.66)
Decrease in long-term debt	\$ 230.14	\$	(102.86)
	\$ (1,414.14)	\$	(2,973.32)
Increase in cash	\$ 1,919.89	\$	6,224.57
Cash, beginning of year	\$ 25,471.54	\$	17,059.96
Cash, end of year	\$ 27,391.43	\$	23,284.53
Supplementary information:	 		
Interest expense paid	\$ 15,759.04	\$	15,508.18
Interest income received	\$ 740.74	\$	1,726.42
Income taxes paid	\$ 1,320.16	\$	133.20

Cash is defined as cash and short-term investments. See accompanying notes to the consolidated financial statements.

Portland International Airport Financial Data 1 of 5

	Estimate* <u>2003</u>	Proj <u>2004</u>	Proj <u>2005</u>
Enplanements	6,139,480	6,336,500	6,511,209
O&M Expense Projections			* 4 0 4 0 0 4 0
Airfield Terminal	\$4,370,254	\$4,593,973	\$4,816,919
Ground Transp.	10,849,904 9,797,300	11,650,047 10,388,874	12,411,843 11,007,314
Air Cargo/Aircraft maint.	609,525	646,096	684,862
Other Aviation	290,626	308,064	326,548
Non-aviation	1,057,979	1,121,458	1,188,745
Operations	1,099,563	1,166,671	1,235,186
Maintenance	8,688,724	9,222,730	9,759,489
Systems & services	3,516,036	3,726,998	3,950,618
ARFF	4,376,725	4,643,774	4,916,580
Police	4,385,894	4,625,922	4,933,776
Administration	23,271,362	24,676,004	26,145,618
Total -	\$72,258,483	\$76,770,612	\$81,377,497
NON-AIRLINE REVENUES			
Airfield	\$984,475	\$990,909	\$1,005,945
Terminal	8,485,739	9,185,220	9,563,130
Ground Transportation	43,454,400	45,365,328	47,292,665
Air cargo/aircraft maintenance	4,606,588	4,947,029	5,274,223
Other aviation	3,176,504	3,385,769	3,547,306
Non-aviation Other (Administration, Police,ARFF etc.)	1,447,168 501,000	1,526,975 501,000	1,525,242 501,000
Total	\$62,410,050	\$65,902,230	\$68,709,511
	<i>\\</i>	<i>400,001,200</i>	<i><i><i><i><i></i></i></i></i></i>
AIRLINE REVENUES			
Signatory landing fees	\$25,122,792	\$26,764,621	\$28,205,400
Non-sig landing fees	577,309	805,994	594,049
Signatory term rentals	50,857,475	53,297,049	55,199,661
Non-sig term rentals		0	0
Apron fees	563,592	580,500	597,915
Loading bridge payments	1,585,612	1,332,836	1,365,823
Conveyor systems Port gate rentals	1,553,482 1,754,765	1,993,532 1,806,195	1,710,830 1,861,989
Airline TI's	1,967,413	1,759,923	1,700,558
Total airline costs	\$83,231,767	\$88,340,649	\$91,236,224
Total operating revenues	\$145,374,264	\$154,242,879	\$159,945,734
Interest income	752,709	775,000	795,213
Total revenues	\$146,124,004	\$155,017,879	\$160,740,947
-	<u> </u>		
Less non-air pax pass throughs			
Interest income	\$752,709	\$775,000	\$795,213
Air cargo/aircraft maintenance	\$4,606,588	\$4,947,029	\$5,274,223
Non-aviation	\$1,447,168	\$1,526,975	\$1,525,242
Other (Administration, Police, ARFF etc.)	\$501,000	\$501,000	\$501,000
Total non-air pax costs Net passenger costs	\$7,164,241 \$139,078,928	\$7,750,004 \$147,267,875	\$8,095,677 \$152,645,270
net passenger oosts	ψ133,010,320	ψ177,102,013	ψ152,045,210
Capital vs. operating costs			
Operating expenses (less debt service)	\$72,258,483	\$76,770,612	\$81,377,497
Capital Expenditures			
Debt Service	\$56,350,534	\$49,346,523	\$49,630,122
Debt Service Coverage	\$16,905,160	\$14,803,957	\$14,889,037
Airline cost per enplanement	\$13.56	\$13.94	\$14.01
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Portland International Airport Financial Data 2 of 5

	Proj <u>2006</u>	Proj <u>2007</u>	Proj <u>2008</u>
Enplanements	6,719,567	6,934,594	7,156,501
O&M Expense Projections			
Airfield	\$5,057,765	\$5,310,653	\$5,576,186
Terminal	13,280,672	14,210,319	15,205,041
Ground Transp.	11,667,753	12,367,818	13,109,887
Air Cargo/Aircraft maint.	725,953	769,511	815,681
Other Aviation Non-aviation	346,141 1,260,070	366,909 1,335,674	388,924 1,415,815
Operations	1,309,297	1,387,855	1,415,815
Maintenance	10,345,059	10,965,762	11,623,708
Systems & services	4,187,655	4,438,914	4,705,249
ARFF	5,211,574	5,524,269	5,855,725
Police	5,229,802	5,543,591	5,876,206
Administration	27,714,355	29,377,216	31,139,849
Total	\$86,336,096	\$91,598,491	\$97,183,397
NON-AIRLINE REVENUES			
Airfield	\$1,013,468	\$1,021,215	\$1,036,608
Terminal	9,940,972	10,341,802	10,767,680
Ground Transportation	49,177,418	51,144,675	53,198,823
Air cargo/aircraft maintenance	5,624,458	5,999,367	6,400,697
Other aviation	3,714,114	3,890,803	4,078,016
Non-aviation	1,559,523	1,535,482	1,570,561
Other (Administration, Police, ARFF etc.)	501,000	501,000	501,000
Total	\$71,530,953	\$74,434,343	\$77,553,385
AIRLINE REVENUES			
Signatory landing fees	\$29,164,689	\$28,473,040	\$29,374,420
Non-sig landing fees	612,934	597,114	614,695
Signatory term rentals	57,547,341	56,298,649	58,156,285
Non-sig term rentals	0	0	0
Apron fees	615,852	634,328	653,358
Loading bridge payments	1,374,856	1,365,072	1,204,962
Conveyor systems	1,215,533	1,190,563	1,197,333
Port gate rentals Airline TI's	1,918,514 1,623,335	1,976,757 1,590,464	2,036,768 1,584,495
Total airline costs	\$94,073,055	\$92,125,987	\$94,822,316
Total operating revenues	\$165,604,009	\$166,560,331	\$172,375,701
Interest income	816,031 \$166,420,040	837,475 \$167,397,806	859,562 \$173,235,262
Total revenues	\$100,420,040	\$107,397,000	\$173,233,202
Less non-air pax pass throughs Interest income	\$816,031	\$837,475	\$859,562
Air cargo/aircraft maintenance	\$5,624,458	\$5,999,367	\$6,400,697
Non-aviation	\$1,559,523	\$1,535,482	\$1,570,561
Other (Administration, Police, ARFF etc.)	\$501,000	\$501,000	\$501,000
Total non-air pax costs	\$8,501,013	\$8,873,323	\$9,331,819
Net passenger costs	\$157,919,027	\$158,524,483	\$163,903,443
Capital vs. operating costs	¢06 006 006	¢01 600 404	¢07 400 007
Operating expenses (less debt service) Capital Expenditures	\$86,336,096	\$91,598,491	\$97,183,397
Debt Service	\$49,656,720	\$44,949,873	\$43,157,233
Debt Service Coverage	\$14,897,016	\$13,484,962	\$43,157,233 \$12,947,170
	φι 1,001,010	÷.0,101,002	<i><i><i>ϕ</i>,<i><i>ϕ</i>,<i>ϕ</i>,<i>i</i>,<i>i</i>,<i>i</i>,<i>i</i>,<i>i</i>,<i>i</i>,<i>i</i>,<i>i</i>,<i>i</i>,<i>i</i></i></i></i>
Airline cost per enplanement	\$14.00	\$13.28	\$13.25

Portland International Airport Financial Data 3 of 5

	Proj <u>2009</u>	Proj <u>2010</u>	Proj <u>2011</u>
Enplanements	7,385,509	7,621,845	7,858,122
O&M Expense Projections			
Airfield	\$5,854,995	\$6,147,745	\$6,455,132
Terminal	16,269,394	17,408,252	18,626,829
Ground Transp.	13,896,480	14,730,269	15,614,085
Air Cargo/Aircraft maint. Other Aviation	864,622 412,259	916,500 436,995	971,489 463,214
Non-aviation	1,500,764	1,590,810	1,686,258
Operations	1,559,394	1,652,957	1,752,135
Maintenance	12,321,130	13,060,398	13,844,022
Systems & services	4,987,564	5,286,818	5,604,027
ARFF	6,207,069	6,579,493	6,974,262
Police	6,228,778	6,602,505	6,998,655
Administration	33,008,240	34,988,734	37,088,058
Total	\$103,110,690	\$109,401,475	\$116,078,169
NON-AIRLINE REVENUES			
Airfield	\$1,044,823	\$1,053,281	\$1,069,410
Terminal	11,220,898	11,704,008	12,211,024
Ground Transportation	55,344,574	57,586,999	59,878,404
Air cargo/aircraft maintenance	6,830,321	7,290,245	7,782,616
Other aviation	4,276,440	4,486,805	4,708,224
Non-aviation	1,611,324	1,640,018	1,672,860
Other (Administration, Police, ARFF etc.)	501,000	501,000	501,000
Total	\$80,829,380	\$84,262,357	\$87,823,538
AIRLINE REVENUES			
Signatory landing fees	\$29,621,701	\$30,823,598	\$32,090,635
Non-sig landing fees	618,539	642,254	664,339
Signatory term rentals	59,095,212	61,468,173	63,974,185
Non-sig term rentals	0	0	0
Apron fees	672,959	693,147	713,942
Loading bridge payments	1,131,527	1,012,752	953,872
Conveyor systems	1,189,290	1,193,404	1,203,750
Port gate rentals Airline TI's	2,098,603 1,579,753	2,162,316 1,560,049	2,227,575 1,560,049
Total airline costs	\$96,007,584	\$99,555,693	\$103,388,346
	••••••		
Total operating revenues	\$176,836,963	\$183,818,051	\$191,211,884
Interest income	882,311 \$177,719,274	905,743	929,878
Total revenues	\$177,719,274	\$184,723,793	\$192,141,762
Less non-air pax pass throughs	#000 011		* ^^^ *
Interest income	\$882,311	\$905,743	\$929,878
Air cargo/aircraft maintenance	\$6,830,321 \$1,611,224	\$7,290,245 \$1,640,018	\$7,782,616 \$1,672,860
Non-aviation Other (Administration, Police,ARFF etc.)	\$1,611,324 \$501,000	\$1,640,018 \$501,000	\$1,672,860 \$501,000
Total non-air pax costs	\$9,824,956	\$10,337,005	<u>\$501,000</u> \$10,886,354
Net passenger costs	\$167,894,318	\$174,386,788	\$181,255,408
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Capital vs. operating costs			
Operating expenses (less debt service)	\$103,110,690	\$109,401,475	\$116,078,169
Capital Expenditures			
Debt Service	\$41,157,416	\$41,138,778	\$41,164,742
Debt Service Coverage	\$12,347,225	\$12,341,634	\$12,349,423
Airline cost per enplanement	\$13.00	\$13.06	\$13.16
Amme oost per enplanement	ψ10.00	ψ10.00	φ10.10

Portland International Airport Financial Data 4 of 5

	Proj <u>2012</u>	Proj <u>2013</u>	Proj <u>2014</u>
Enplanements	8,101,724	8,352,877	8,611,817
O&M Expense Projections			
Airfield	\$6,777,889	\$7,116,783	\$7,472,622
Terminal	19,930,707	21,325,857	22,818,667
Ground Transp.	16,550,930	17,543,986	18,596,625
Air Cargo/Aircraft maint.	1,029,779	1,091,566	1,157,060
Other Aviation	491,007	520,468	551,696
Non-aviation	1,787,434	1,894,680	2,008,360 2,086,820
Operations Maintenance	1,857,263 14,674,663	1,968,698 15,555,143	16,488,452
Systems & services	5,940,269	6,296,685	6,674,486
ARFF	7,392,718	7,836,281	8,306,458
Police	7,418,575	7,863,689	8,335,510
Administration	39,313,342	41,672,142	44,172,471
Total	\$123,164,576	\$130,685,978	\$138,669,228
NON-AIRLINE REVENUES			
Airfield	\$1,078,146	\$1,087,134	\$1,104,251
Terminal	12,753,405	13,334,684	13,958,809
Ground Transportation	62,273,663	64,778,915	67,400,823
Air cargo/aircraft maintenance	8,309,735	8,874,065	9,478,245
Other aviation	4,943,099	5,192,317	5,456,829
Non-aviation	1,698,472	1,718,071	1,752,698
Other (Administration, Police, ARFF etc.)	501,000	501,000	501,000
Total	\$91,557,521	\$95,486,187	\$99,652,655
AIRLINE REVENUES			
Signatory landing fees	\$33,392,465	\$34,807,773	\$35,482,646
Non-sig landing fees	686,826	711,313	720,422
Signatory term rentals	67,197,695	70,665,207	72,503,419
Non-sig term rentals	0	0	0
Apron fees	735,360	757,421	780,143
Loading bridge payments	961,407	918,319	784,626
Conveyor systems	646,718	398,038	409,343
Port gate rentals	2,294,804	2,364,063	2,435,412
Airline TI's	1,266,265	854,969	854,969
Total airline costs	\$107,181,541	\$111,477,102	\$113,970,979
Total operating revenues	\$198,739,061	\$206,963,289	\$213,623,634
Interest income	954,736	980,341	1,006,714
Total revenues	\$199,693,798	\$207,943,629	\$214,630,348
Less non-air pax pass throughs			
Interest income	\$954,736	\$980,341	\$1,006,714
Air cargo/aircraft maintenance	\$8,309,735	\$8,874,065	\$9,478,245
Non-aviation	\$1,698,472	\$1,718,071	\$1,752,698
Other (Administration, Police, ARFF etc.)	\$501,000	\$501,000	\$501,000
Total non-air pax costs	\$11,463,944	\$12,073,477	\$12,738,657
Net passenger costs	\$188,229,854	\$195,870,152	\$201,891,691
Capital vs. operating costs			
Operating expenses (less debt service)	\$123,164,576	\$130,685,978	\$138,669,228
Capital Expenditures		,	,,
Debt Service	\$40,859,605	\$40,854,249	\$39,544,435
Debt Service Coverage	\$12,257,881	\$12,256,275	\$11,863,331
	\$40.00	#40.0 5	#40.00
Airline cost per enplanement	\$13.23	\$13.35	\$13.23

Portland International Airport Financial Data 5 of 5

	Proj <u>2015</u>	Proj <u>2016</u>	Proj <u>2017</u>
Enplanements	8,878,783	9,154,025	9,437,800
O&M Expense Projections			
Airfield	\$7,846,253	\$8,238,566	\$8,650,494
Terminal	24,415,974	26,125,092	27,953,848
Ground Transp.	19,712,423	20,895,168	22,148,879
Air Cargo/Aircraft maint. Other Aviation	1,226,483	1,300,072 619,885	1,378,076
Non-aviation	584,797 2,128,862	2,256,594	657,078 2,391,989
Operations	2,212,030	2,230,334	2,485,436
Maintenance	17,477,759	18,526,425	19,638,010
Systems & services	7,074,955	7,499,452	7,949,419
ARFF	8,804,845	9,333,136	9,893,124
Police	8,835,641	9,365,780	9,927,726
Administration	46,822,819	49,632,188	52,610,120
Total	\$147,142,842	\$156,137,110	\$165,684,201
NON-AIRLINE REVENUES			
Airfield	\$1,113,768	\$1,123,561	\$1,133,638
Terminal	14,630,208	15,353,844	16,135,286
Ground Transportation	70,146,635	73,024,250	76,042,300
Air cargo/aircraft maintenance	10,125,100	10,817,656	11,559,155
Other aviation	5,737,648	6,035,860	6,352,623
Non-aviation	1,788,072	1,821,553	1,856,076
Other (Administration, Police,ARFF etc.)	501,000 \$104,042,431	501,000 \$108,677,724	501,000 \$113,580,079
	\$104,042,431	\$100,077,724	\$113,360,079
AIRLINE REVENUES			
Signatory landing fees	\$36,230,638	\$37,745,981	\$39,303,872
Non-sig landing fees	730,858	756,508	782,643
Signatory term rentals	73,658,760	76,494,709	79,081,849
Non-sig term rentals	0	0	0
Apron fees Loading bridge payments	803,548 768,324	827,654	852,484
Conveyor systems	420,988	780,464 432,982	609,836 445,335
Port gate rentals	2,508,914	2,584,635	2,662,642
Airline TI's	854,969	854,969	854,969
Total airline costs	\$115,976,999	\$120,477,902	\$124,593,630
	¢220.040.420	\$229,155,626	\$238,173,708
Total operating revenues Interest income	\$220,019,429 1,033,878	1,061,856	1,090,675
Total revenues	\$221,053,307	\$230,217,482	\$239,264,383
	<u> </u>	·····	<u>+;</u>
Less non-air pax pass throughs			
Interest income	\$1,033,878	\$1,061,856	\$1,090,675
Air cargo/aircraft maintenance	\$10,125,100	\$10,817,656	\$11,559,155
Non-aviation	\$1,788,072	\$1,821,553	\$1,856,076
Other (Administration, Police, ARFF etc.)	\$501,000	\$501,000	\$501,000
Total non-air pax costs	\$13,448,050 \$207,605,257	\$14,202,066	\$15,006,906
Net passenger costs	\$207,605,257	\$216,015,417	\$224,257,477
Capital vs. operating costs			
Operating expenses (less debt service)	\$147,142,842	\$156,137,110	\$165,684,201
Capital Expenditures		· · ·	
Debt Service	\$37,215,136	\$36,602,967	\$34,816,598
Debt Service Coverage	\$11,164,541	\$10,980,890	\$10,444,979
Airline cost per applanement	\$13.06	\$13.16	¢12.20
Airline cost per enplanement	φ13.00	ΦΙΟ.ΙΟ	\$13.20

Pacific Northwest Corridor Trips 1 of 3

Business Purpose	Auto	Air	Total
Portland Metro, OR Pierce County King/Kitsap Counties Snohomish/Island Counties Skagit/San Juan/Whatcom Counties Greater Vancouver, BC	238,400 623,300 55,600 33,700 79,300	0 166,200 36,900 7,500 8,600	238,400 789,500 92,500 41,200 87,900
Clark/Cowlitz/Skamania Co Pierce County King/Kitsap Counties Snohomish/Island Counties Skagit/San Juan/Whatcom Counties Greater Vancouver, BC	143,400 263,900 45,100 12,800 6,900	0 8,800 6,800 0 0	143,400 272,700 51,900 12,800 6,900
Thurston County Pierce County King/Kitsap Counties Snohomish/Island Counties Skagit/San Juan/Whatcom Counties Greater Vancouver, BC	5,878,900 3,012,500 254,800 72,300 4,600	0 0 0 1,900	5,878,900 3,012,500 254,800 72,300 6,500
Pierce County Skagit/San Juan/Whatcom Counties Greater Vancouver, BC	74,700 3,400	1,600 0	76,300 3,400
King/Kitsap Counties Skagit/San Juan/Whatcom Counties Greater Vancouver, BC	589,100 186,600	11,700 9,100	600,800 195,700
Snohomish County Skagit/San Juan/Whatcom Counties Greater Vancouver, BC	443,400 33,600	4,600 3,200	448,000 36,800
Skagit/San Juan Counties Whatcom County Greater Vancouver, BC Other North-South Markets	934,100 18,600 1,322,700	0 0 0	934,100 18,600 1,322,700

Pacific Northwest Corridor Trips 2 of 3

Non-Business Purpose	Auto	Air	Total
Portland Metro, OR		_	
Pierce County	563,300	0	563,300
King/Kitsap Counties	2,018,200	37,500	2,055,700
Snohomish/Island Counties	373,200	7,900	381,100
Skagit/San Juan/Whatcom Counties	252,500	11,600	264,100
Greater Vancouver, BC	167,000	8,300	175,300
Clark/Cowlitz/Skamania Co			
Pierce County	511,400	0	511,400
King/Kitsap Counties	1,011,000	3,900	1,014,900
Snohomish/Island Counties	171,000	3,900 0	171,000
Skagit/San Juan/Whatcom Counties	105,900	0	105,900
Greater Vancouver, BC	9,700	0	9,700
Sicalei Vancouvel, Do	5,700	0	5,700
Thurston County			
Pierce County	9,207,600	0	9,207,600
King/Kitsap Counties	4,472,900	0	4,472,900
Snohomish/Island Counties	441,300	0	441,300
Skagit/San Juan/Whatcom Counties	199,100	0	199,100
Greater Vancouver, BC	27,200	0	27,200
Pierce County	000 700	0	202 700
Skagit/San Juan/Whatcom Counties Greater Vancouver, BC	282,700	0 0	282,700
Greater vancouver, BC	222,300	0	222,300
King/Kitsap Counties			
Skagit/San Juan/Whatcom Counties	1,669,200	2,200	1,671,400
Greater Vancouver, BC	1,314,500	23,200	1,337,700
Snohomish County			
Skagit/San Juan/Whatcom Counties	1,043,800	1,300	1,045,100
Greater Vancouver, BC	380,400	5,300	385,700
Skagit/San Juan Counties			1
Whatcom Counties	2,821,400	0	2,821,400
Greater Vancouver, BC	398,500	0	398,500
Other North-South Markets	6,009,600	0	6,009,600
	3,000,000	0	0,000,000

Pacific Northwest Corridor Trips 3 of 3

All Purposes	Auto	Air	Total
Portland Metro, OR			
Pierce County	801,700	0	801,700
King/Kitsap Counties	2,641,500	203,700	2,845,200
Snohomish/Island Counties	428,800	44,800	473,600
Skagit/San Juan/Whatcom Counties	286,200	19,100	305,300
Greater Vancouver, BC	246,300	16,900	263,200
Clark/Cowlitz/Skamania Co	654 900	0	CE 4 800
Pierce County	654,800	0	654,800
King/Kitsap Counties	1,274,900	12,700	1,287,600
Snohomish/Island Counties	216,100	6,800	222,900
Skagit/San Juan/Whatcom Counties	118,700	0	118,700
Greater Vancouver, BC	16,600	0	16,600
Thurston County			
Pierce County	15,086,500	0	15,086,500
King/Kitsap Counties	7,485,400	0	7,485,400
Snohomish/Island Counties	696,100	0	696,100
Skagit/San Juan/Whatcom Counties	271,400	0	271,400
Greater Vancouver, BC	31,800	1,900	33,700
· · · · · · · · · · · · · · · · · · ·	,		,
Pierce County			
Skagit/San Juan/Whatcom Counties	357,400	1,600	359,000
Greater Vancouver, BC	225,700	0	225,700
King/Kitsap Counties			
Skagit/San Juan/Whatcom Counties	2,258,300	13,900	2,272,200
Greater Vancouver, BC	1,501,100	32,300	1,533,400
	1,001,100	02,000	1,000,100
Snohomish County			
Skagit/San Juan/Whatcom Counties	1,487,200	5,900	1,493,100
Greater Vancouver, BC	414,000	8,500	422,500
Charit/Can luca Counting			
Skagit/San Juan Counties Whatcom Counties	3,755,500	0	3,755,500
Greater Vancouver, BC	417,100	0	417,100
Other North-South Markets	7,332,300	0	7,332,300
	7,002,000	0	1,002,000
	•		_
Summary Business	Auto	Air	Total 14,598,600
Nonbusiness	14,331,700 33,673,700		33,774,900
	, ,	,	
Total	48,005,400	300,100	40,373,300
	Auto	Air	Total
Business	30%	73%	30%
Nonbusiness	70%	27%	70%
Total	100%	100%	100%

						Additiona	I Income Data
					Earn	U	Earnings
		5 / /			(2000 C	ensus)	(place of work - BEA 2000
		Percentage of					
•	- - - - - 1	Corridor	2				
County	Population ¹	Population	Annual Wage ²	Monthly Wage	Annual	Monthly	
Vhatcom County	174,500	4.2%	\$27,724	\$2,310			2,526,038,0
Skagit County	106,700	2.6%	\$27,420	\$2,285			1,713,095,0
Snohomish County	637,500	15.2%	\$36,390	\$3,032			
King County	1,779,300	42.5%	\$47,187	\$3,932	68,908	5,742	
Pierce County	733,700	17.5%	\$31,263	\$2,605			
Thurston County	214,800	5.1%	\$32,771	\$2,731			
ewis County	70,400	1.7%	\$26,957	\$2,246			906,606,
Cowlitz County	94,900	2.3%	\$31,069	\$2,589			\$1,511,830,0
Clark County	372,300	8.9%	\$33,124	\$2,760	56,280	4,690	
	4,184,100	100.0% Weighted Ave	erage Monthly Wage	\$3,228		2,859	
	Hourly	•	ll-time employment)			\$16.50	
Office of Financial Management 2 Annual Average Covered Wages		t Security Departme	ent, LMEA				fined as the algebraic sum e and net income from self-
	Annual Average Cove ESD, LMEA) 2001	red Wages			employmer	nt. Earnings r	epresent the amount of ly before deductions for

	Arrival to		Land to		
	flight	Flight time	exit	Minutes	Hours
Seattle-Portland	75	50	30	155	2.58
Seattle-Vancouver	75	50	45	170	2.83
Portland-Vancouver	75	75	45	195	3.25
Bellingham-Seattle	75	40	30	145	2.42

Average Vehicle Occupancy and Highway Speed

Vehicle occupancy: Email from Pat Whittaker (forwarded by Kirk Frederickson 9/10)

For benefit cost analysis WSDOT uses

- 1.3 occupants for autos in urban areas during the peak period and
 - 1.1 occupants per auto for urban off peak and rural areas.

PSRC does an occupancy survey every few years and may have more information.

Average Vehicle Occupancy 1.4

	Length	% Total
I-5	276.62	77.4%
I-205	10.57	3.0%
I-405	30.3	8.5%
SR-167	27.72	7.8%
SR-512	12.06	3.4%
	357.27	100.0%

Washington State Annual Speed Report - CY 2002

Federal					
speed site		Vehs			
number	Hwy.	Observed	Avg. Speed		
5	I-5	1,241,962	64.3		
15	I-5	1,936,487	57.7		
58	I-5	863,997	68.9		
64	I-5	727,319	70.0	Avg. Speed	% total
65	I-5	568,860	68.4	1-5 63.4	77.4%
66	I-5	2,328,074	60.3	I-205 69.0	3.0%
67	I-5	2,252,968	60.7	I-405 unknown	8.5%
68	I-5	Const	ruction	SR-167 unknown	7.8%
69	I-5	2,362,972	57.6	SR-512 unknown	3.4%
69	I-5				
70	I-5	2,160,256	59.2		
70	I-5				
71	I-5	498,996	66.5		
36	I-205	374,202	69.0		
13	I-405	Const	ruction		

Automobile/car/station wagon	55%	
Pickup	19%	
Sports Utility Vehicles	13%	
Van	8%	
Other	5%	

Source: U.S. DOT, 2001 National Household Travel Survey (http://nhts.ornl.gov/2001/index.shtml)

Automobile/car/station wagon - Represent 55% of Total Vehicles

	Cavalier	Tarus	Grand Marquis	Average
Operating Costs (gas, oil, maintenance, tires)	1,725	1,950	2,220	1,965
Ownership Costs				
Insurance	\$1,181	\$1,075	\$1,050	\$1,102
	Aa a a a	• • • • •	^	• • • • • •
Depreciation and finance charge	\$3,605	\$4,444	\$5,397	\$4,482
Total Operating Costs	\$4,786	\$5,519	\$6,447	\$5,584
Total Costs	\$6,511	\$7,469	\$8,667	\$7,549
Total Miles	15,000	15,000	15,000	15,000
Cost per Mile	\$0.434	\$0.498	\$0.578	\$0.503
Excluded costs to avoid double counting highwa	ıy			
License, registration, taxes	\$167	\$206	\$242	\$205

Vans, SUVs, Pickup Trucks, Other trucks, RVs, Motorcycles - Represent 45% of Total Vehicles

	Trailblazer	Caravan	1	Average
Operating Costs (gas, oil, maintenance, tires)	2,025	1,890		1,958
Ownership Costs				
Insurance	\$950	\$873		\$912
Depreciation and finance charge	\$5,153	\$4,527		\$4,840
Total Operating Costs	\$6,103	\$5,400		\$5,752
Total Costs	\$8,128	\$7,290		\$7,709
Total Miles	15,000	15,000		15,000
Cost per Mile	\$0.542	\$0.486		\$0.514
Excluded costs to avoid double counting highwa	av			
License, registration, taxes	\$289	\$259		\$274
Weighted Average Cost per Mile per Vehicle				\$0.506

Source: Your Driving Costs, American Automobile Association, 2003

Notes:

Ownership costs are based on a 4-year/60,000-mile retention cycle Insurance: Comprehensive insurance (\$250 deductible); Collision insurance (\$500 deductible); Bodily injury and property damage (\$100,000, \$300,000, \$50,000) Depreciation based on 15,000 driving miles annually Financing charges based on 20% down; Ioan at 7.5% for four years

			Rate of	
Route	2002	2022	Increase	S
SR 5	26,469,332	41,574,879	2.3%	2
SR 167	2,141,454	3,237,417	2.1%	ŀ
SR 205	822,332	1,315,725	2.4%	F
SR 405	4,360,882	6,824,568	2.3%	(
SR 512	841,000	1,295,132	2.2%	b
Total	34,635,000	54,247,721		0

Source: 2002 and 2022 Pat Whittaker Highway Performance Monitoring System Functional Classification GIS Liaison, WSDOT Transportation Data Office by way of Kirk Frederickson (email 9/10/03) other years calculated based on implied rate of increase

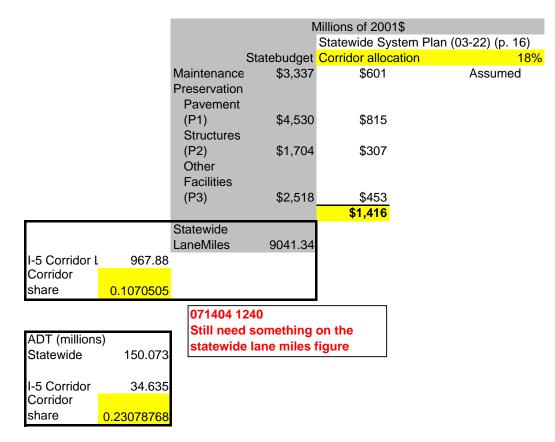
			Daily Vehicl	es Miles (in n	nillions)			
Route	2002	2003	2004	2005	2006	2007	2008	2009
SR 5	26.47	27.07	27.69	28.32	28.97	29.63	30.31	31.00
SR 167	2.14	2.19	2.23	2.28	2.33	2.37	2.42	2.47
SR 205	0.82	0.84	0.86	0.88	0.90	0.92	0.95	0.97
SR 405	4.36	4.46	4.56	4.66	4.77	4.88	4.99	5.10
SR 512	0.84	0.86	0.88	0.90	0.92	0.94	0.96	0.98
Total	34.64	35.42	36.22	37.05	37.89	38.75	39.63	40.52
Route	2010	2011	2012	2013	2014	2015	2016	2017
SR 5	31.71	32.43	33.17	33.93	34.71	35.50	36.31	37.14
SR 167	2.53	2.58	2.63	2.69	2.74	2.80	2.86	2.92
SR 205	0.99	1.02	1.04	1.06	1.09	1.12	1.14	1.17
SR 405	5.22	5.33	5.46	5.58	5.71	5.83	5.97	6.10
SR 512	1.00	1.02	1.04	1.07	1.09	1.11	1.14	1.16
Total	41.44	42.38	43.35	44.33	45.33	46.36	47.42	48.49
Route	2018	2019	2020	2021	2022	2023		
SR 5	37.99	38.85	39.74	40.65	41.57	42.52		
SR 167	2.98	3.04	3.11	3.17	3.24	3.31		
SR 205	1.20	1.23	1.26	1.29	1.32	1.35		
SR 405	6.24	6.38	6.53	6.67	6.82	6.98		
SR 512	1.19	1.21	1.24	1.27	1.30	1.32		
Total	49.59	50.72	51.87	53.04	54.25	55.48		

	2001 Dollars				2003 Dollars	
			percent of			
		S	ystem-wide			
I-5 CORRIDOR	low	high	need		low	high
Mobility	11,679.25	15,801.10	95.4%		12,390.52	16,763.39
Safety	0.30	0.40	0.0%		0.32	0.42
Economic Vitality	518.19	701.05	4.2%		549.75	743.74
Environmental	17.58	23.48	0.1%		18.65	24.91
Stormwater	27.69	37.54	0.2%		29.38	39.83
	12,243.01	16,563.57	Г		12,988.61	17,572.29
	21.4%	28.9%				
					Assumed	Funded
				Avg	Low	High
From 1998 re	eport - for compa	rision purpose	S	14,577	5,830.8	7,288.5
Mobility investments	•	\$2,098.69	92%	0	0.1	0.2
Safety investments		\$142.90	6%	647	258.7	323.4
Environmental retrofit i	nvestments	\$10.88	0%	22	8.7	10.9
Economic initiatives		\$24.32	1%	35	13.8	17.3
Total capital improvem	ents (const\$)	\$2,276.79		15,280	6,112.2	7,640.2

	15,280.45 average of low and high 26.7% of system wide need					
(average of low ar Total system-wide need:		igures in millic % of System-			used in calculation with 2003 dollars	
Current-law projected revenues:	12,800.00	22.3%		L		
Plus Nickel Package Infusion	3,082.40	5.4%				
Shortfall	41,417.60	27.7%	40.0% As	sumed f	unded - Low Assumption	
			<mark>50.0%</mark> As	ssumed f	unded - High Assumption	

FUNDING SCENARIOS

	Low	High	Avg.	
Fully funded	12,988.61	17,572.29	15,280.45	
No additional funding (at 23% of fully funded)	2,901.47	3,925.40	3,413.43	
			26.7%	of Current-
				law projected
				revenue



Annual Mileage and Travel Information

The following mileage and travel information is based on data collected annually for Highway

2002 DVMT Information

31-Jul-03

Jurisdiction					Daily Vehicle Miles		
Level	Centerli	ne Miles	Lane	Miles	Traveled (1,000s)		
State Total							
[1]	7,052.74	8.60%	18,286.75	10.70%	86,263	57.90%	
(Interstate)	763.67	0.90%	3,940.75	2.30%	41,948	28.10%	
City	15,273.61	18.60%	32,463.86	19.00%	38,257	25.20%	
City	15,275.01	10.0076	52,405.00	19.0078	30,237	25.2070	
County	40,383.49	49.10%	81,545.66	47.60%	23,930	15.80%	
Other [2]	19,469.77	23.70%	38,939.66	22.70%	1,623	1.10%	
Total	82,179.62	100%	171,235.93	100%	150,073	100%	

http://www.wsdot.wa.gov/mapsdata/tdo/annualmileage.htm

Projects Summary

Totals	\$3,082.40	in year 2003\$					
2003	\$34.00	2004	\$57.20	2005	\$3.60	2006	\$49.70
2003	\$23.30	2004	\$0.20	2005	\$3.00	2006	\$13.50
2003	\$0.10	2004	\$7.40	2005	\$55.10	2006	\$177.00
2003	\$0.40	2004	\$15.00	2005	\$12.70	2006	\$9.60
2003	\$3.30	2004	\$25.50	2005	\$10.00	2006	\$0.60
2003	\$1.80	2004	\$39.60	2005	\$0.80	2006	\$1.00
2003	\$13.40	2004	\$5.10	2005	\$55.80	2006	\$2.40
2003	\$9.50	2004	\$8.00	2005	\$1.30	2006	\$0.60
2003	\$90.50	2004	\$11.00	2005	\$93.00	2006	\$35.00
2003	\$19.40	2004	\$15.20	2005	\$91.90	2006	\$63.30
2003	\$0.70	2004	\$0.70	2005	\$25.50	2006	\$6.00
2003	\$34.20	2004	\$15.90	2005	\$26.40	2006	\$15.00
2003	\$108.30	2004	\$12.00	2005	\$28.50	2006	\$76.50
2003	\$0.30	2004	\$0.80	2005	\$35.00	2006	\$7.50
		2004	\$1.00			2006	\$2.20
		2004	\$10.00			2006	\$7.70
		2004	\$20.00			2006	\$2.40
		2004	\$35.50			2006	\$12.20
		2004	\$15.10			2006	\$0.60
						2006	\$1.30
						2006	\$5.00
						2006	\$0.70
						2006	\$1.00
2007	\$0.30	2008	\$1.10	2009	\$0.40	2010	\$41.60
2007	\$25.40	2008	\$3.40	2009	\$1.90	2010	\$89.10
2007	\$0.80	2008	\$5.00	2009	\$15.20		
2007	\$2.90	2008	\$102.30	2009	\$3.90		
2007	\$485.10	2008	\$1.90	2009	\$33.60		
2007	\$14.80	2008	\$22.00	2009	\$108.70	2011	\$40.00
2007	\$71.40	2008	\$238.70	2009	\$7.10	2011	\$37.30
2007	\$0.70	2008	\$80.70				
2007	\$5.00			1			
2007	\$1.10						
2007	\$73.20						

The 2002 TAF contains historical aviation activity data and FAA's forecasts for 474 airports receiving FAA and contract tower services. This database also includes projections for 2,895 other airports in the National Plan of Integrated Airport Systems. The forecasts, covering fiscal years 2002 – 2020 project activity of four major U.S. air traffic system users: air carriers, commuters/air taxi, general aviation, and the military as well as passenger enplanements. The FAA uses these forecasts to meet its budget and planning needs. Airport sponsors, state and local aviation authorities, other in the aviation industry, and the public are welcome to use these data.

These forecasts include the impact of the terrorists' events of September 11, 2001 and the recent economic downturn. However, these projections do not fully reflect the ongoing structural changes occurring within the aviation industry or the war in Iraq.

FAA has revised its forecasts for three airports: Pittsburgh International (PIT), Dallas Love (DAL), and John F. Kennedy International (JFK). These revisions were made on July 29, 2003.

The Terminal Area Forecast System is the official forecast of aviation activity at FAA facilities. This includes FAA-towered airports, federally-contracted towered airports, nonfederal towered airports, and many non-towered airports.

Detailed forecasts are developed for the major users of the NationalAviation System:



- o large air carriers
- o air taxi/commuters
- o general aviation, and military

These forecasts have been prepared to meet the budget and planning needs of the constituent units of the FAA and to provide information which can be used by state and local authorities, the aviation industry, and the general public.

Terminal Area Forecast Estmiates (Aviation) 2 of 4

SeaTac		air carrier	commuter	total enplanements				
					1			
year	scenario		commuter	t_enpl	g_ac	g_commuter g		itn_ac
1992			,		0	0	0	194776
1993	-	-, -,			1.91 9.57	9.32 16.82	2.65	197955
1994 1995		- , ,				10.02	10.34 9.52	208259 223295
1995					9.27 5.84	0.1	9.52 5.19	223295
1990					2.63	1.69	2.53	230421
1997					3.52	1.09	3.32	255680
1990						42.88	3.32 9.81	255660
2000					3.46	-12.93	1.19	207920
2000					-1.25	-12.93	-1.8	236326
2001	-				-1.25	-5.83	-1.6	230320
2002						-17.1	-7.0	217352
2003					-1.7	-4 6.96	-1.94 3.8	215176
2004					3.44	6.96 6.51	3.65	220644 226510
		, ,						
2006		,,			3.21 3.11	6.11 5.70	3.52	232176
2007 2008		, = = , = =			3.01	5.76 5.44	3.4	237842
		, , -					3.28	243508
2009					2.94	5.16	3.19	249175
2010		-,,				4.91	3.1	254841
2011	1	,			2.77	4.68	3	260507
2012		.,			2.71	4.47	2.92	266173
2013		,			2.64	4.28	2.84	271839
2014		,,			2.59	4.1	2.78	277505
2015		,			2.52	3.94	2.7	283172
2016		,,			2.44	3.79	2.61	288838
2017					2.39	3.65	2.55	294504
2018				19,358,358	2.34	3.53	2.5	300170
2019		,,			2.3	3.41	2.45	305836
2020	1	17,606,590	2,698,315	20,304,905	2.25	3.29	2.38	311503

Terminal Area Forecast Estmiates (Aviation) 3 of 4

Portland		air carrier	commuter	total enplanements				
	aaanaria			t anal	<i>a</i>	a commuter.	~ + ~~~	ite ee
year 1992	scenario 0	ac 3,174,445	commuter 470,273	t_enpl 3,644,718	g_ac 0	g_commuter g 0	g_t_enpi	itn_ac 89014
1992						17.33	12.41	93202
1993						22.51	16.96	93202
1994						17.48	13.82	112625
1995			,			6	11.39	119872
1997			,			2.93	4.26	124392
1998			,			4.09	-0.6	116652
1999				6,721,898		20.54	6.76	144680
2000						-10.16	0.13	154091
2001	0		,			-3.24	-4.34	145836
2002						-5.3	-7.26	122407
2003		= , = = = , =				12.3	-0.99	119346
2004		, = = = , = = =			2.96	3.07	2.98	122320
2005				6,264,235		2.98	2.9	125294
2006	1					2.89	2.81	128268
2007	1	5,488,577	1,128,186	6,616,763	2.72	2.81	2.74	131242
2008	1	5,634,009			2.65	2.73	2.66	134216
2009	1	5,779,442	1,189,850	6,969,292	2.58	2.66	2.59	137190
2010	1	5,924,874	1,220,682	7,145,556	2.52	2.59	2.53	140164
2011	1	6,070,306	1,251,514	7,321,820	2.45	2.53	2.47	143138
2012	1	6,215,738	1,282,346	7,498,084	2.4	2.46	2.41	146112
2013	1	6,361,170				2.4	2.35	149086
2014	1	6,506,602	1,344,010	7,850,612	2.29	2.35	2.3	152060
2015		-,,		8,026,877	2.24	2.29	2.25	155034
2016	1	6,797,467	1,405,674	8,203,141	2.19	2.24	2.2	158008
2017		6,942,899				2.19	2.15	160982
2018		, ,				2.15	2.1	163956
2019		.,,				2.1	2.06	166930
2020	1	7,379,196	1,529,002	8,908,198	2.01	2.06	2.02	169904

Terminal Area Forecast Estmiates (Aviation) 4 of 4

Bellinghan	n	air carrier	commuter	total enplanements				
year	scenario	ac	commuter	t_enpl	g_ac	g_commuter	a tenpl	itn_ac
1992				118,871	<u>9_</u> 0	0	<u>9_1_0.1p1</u>	1469
1993	3 0				8.73	38.24	27.63	1083
1994	0	25,125				3.08	-11.92	813
1995	; O	22,015			-12.38	-4.13	-5.68	1026
1996	6 O	28,178	94,887	123,065	27.99	-8.78	-2.36	671
1997	, O	24,433	87,125	111,558	-13.29	-8.18	-9.35	705
1998	s 0	9,732	84,352	94,084	-60.17	-3.18	-15.66	402
1999	0 0	2,711	90,165	92,876	-72.14	6.89	-1.28	137
2000) 0	19,737	92,208	111,945	628.03	2.27	20.53	510
2001	0	8,817	94,433	103,250	-55.33	2.41	-7.77	308
2002	! 1	8,817	50,114	58,931	0	-46.93	-42.92	146
2003	6 1	8,817	50,114	58,931	0	0	0	194
2004	- 1	8,817	51,062	59,879	0	1.89	1.61	194
2005	i 1	8,817	52,010	60,827	0	1.86	1.58	194
2006	i 1	8,817	52,958	61,775	0	1.82	1.56	194
2007	' 1	8,817	53,907	62,724	0	1.79	1.54	194
2008		8,817	54,855	63,672	0	1.76	1.51	194
2009) 1	8,817	55,804		0	1.73	1.49	194
2010		8,817	56,752	65,569	0	1.7	1.47	194
2011	1	8,817	57,701	66,518	0	1.67	1.45	194
2012		8,817	58,649	67,466	0	1.64	1.43	194
2013		0,011	,			1.62	1.41	194
2014	- 1	8,817	,		0	1.59	1.39	194
2015	5 1	8,817	61,494	70,311	0	1.57	1.37	194
2016		0,011	,			1.54	1.35	194
2017		8,817	,	72,208	0	1.52	1.33	194
2018		0,011		73,157	0	1.5	1.31	194
2019		8,817				1.47	1.3	194
2020) 1	8,817	66,237	75,054	0	1.45	1.28	194

Port of Seattle 2003 Budget Summary (in thousands)

OPERATING BUDGET Operating Revenues Security Reimbursement Total Operating Revenues	Aviation 228,078 3,675 231,753
Operating and Maintenance Expense Corporate Administrative Expense Security Costs Law Enforcement Costs General Contingency Total Operating Expense	106,243 14,260 4,823 17,844 0 143,170
Net Operating Income before Depreciation	88,583
Depreciation Net Operating Income after	55,744
Depreciation	32,839
Revenue Bond Interest Expense Interest Income Other Non-Op Income (Expense) Income (Ioss) Before Governmental Revenue/Expense	-32,463 4,930 -2,757 2,549
Ad Valorem Tax Levy Revenue Grants and Donations Passenger Facility Charges & related Investment Income PFC Bond Interest & Amortization G.O. Bond Interest & Amortization Public Asset Expense	0 45,703 56,771 -2,753 0 0
Revenue Over Expense	102,270

Capital Budget Total Committed

Port of Seattle 2003 Budget Summary (in thousands)

, , , , , , , , , , , , , , , , , , ,		Budget	Approved		Forec	ast	
	Notes	2002	Budget	2004	2005	2006	2007
Operating Budget							
Airline Revenue		110,456	126,032	159,089	243,483	281,766	319,493
Non-Airline Revenue		103,021	102,046	109,917	118,718	127,608	136,918
Security Reimbursement		0	3,675	0	0	0	0
Total Operating Revenues		213,477	231,753	269,006	362,201	409,374	456,411
Operating and Maintenance Expense		96,282		129,409	146,441	159,711	174,192
Corporate Administrative Expense	1	14,796		29,506	30,833	32,221	33,672
Security Costs		2,559		0	0	0	0
Law Enforcement Costs		18,550		0	0	0	0
Total Operating Expense		132,187	0	158,915	177,274	191,932	207,864
Net Operating Income Before							
Depreciation		81,290	231,753	110,091	184,927	217,442	248,547
Total Depreciation Expense		51,678					
Net Operating Income After							
Depreciation		29,612	231,753				
Committed Capital Budget	2	495,310	607,389	482,160	413,545	131,134	64,971

1) Consists of remaining Corporate costs to be allocated to Lines of Business after direct charges have been coded to LOB's and Divisions or other costs allocated to Divisions. Most costs are allocated using a formula based on Expenses and employees. For

Port of Seattle Capital Budget (in thousands)

	0	Est. Act	0000	0004	0005		0007.00		Total
	2002[2]	2002 [3]	2003	2004	2005	2006	2007 20	08-2012	2003-2012
Committed Projects									
Airfield	185,364	88,295	78,519	180,602	216,855	70,220	32,498	0	578,694
Aviation Properties	0	1,022	272	250	350	641	0	0	1,513
Landslide	23,633	16,057	20,290	10,639	2,000	0	0	0	32,929
Air Terminal	212,230	232,306	291,732	104,429	29,746	5,393	0	0	431,300
Aviation Infrastructure Systems	58,095	82,994	73,219	76,668	68,177	33,966	10,892	271	263,193
Airfield Security	0	17,620	93,165	28,415	0	0	0	0	121,580
Community Relations	0	14,525	26,165	24,574	32,670	35,067	21,581	82,028	222,085
Aviation F&B (Division-wide)	15,988	1,732	24,027	56,583	63,747	-14,153	0	1,193	131,397
Aviation Division	495,310	454,551	607,389	482,160	413,545	131,134	64,971	83,492	1,782,691

[2] The Budget 2002 column lists amounts from the 2002 Business Plan/Budget established in October 2001. In many cases these vary from the Approved Budget amounts established in the beginning of 2002 against which estimated actuals are tracked. [3] Estimated Actual 2002 represent six months of actual spending and six months of projected spending.

Worksheet 21

	2002	2001	2000
Security grants	4,972	0	0

Financial information by division for years ended December 31 (in thousands)

Airport Only	2002	2001	2000
Revenue	219,034	220,192	206,916
Operations, maintenance, and environmental expenses	114,494	114,468	116,535
Earthquake repair expense—net	-1,394	1,516	13,810
Administration	30,963	26,834	0
Total operating expenses before depreciation	144,063	142,818	130,345
Net operating income before depreciation	74,970	77,374	76,571
Depreciation	51,799	47,840	44,979
Operating income	23,171	29,534	31,592
Revenue and capital appreciation bond interest expense	-27,033	-24,500	-25,308
Interest income	14,511	11,876	9,191
Other nonoperating (expense) income	-1,591	-5,677	-10,727
(Loss) income before governmental revenue (expense)	9,058	11,233	4,748
Ad valorem tax levy revenue	0	0	0
Grants and donations	16,349	20,597	6,031
Passenger facility charges revenue and related interest incom	53,675	43,961	44,978
Passenger facility charges revenue bond interest expense	-3,121	-2,323	-1,007
General obligation bond interest expense—net	0	0	0
Public assets expense	0	0	0
Revenue over expense	75,961	73,468	54,750
Identifiable fixed assets	1,398,004	1,252,301	1,134,561
Other identifiable assets	1,421,290	1,432,644	1,075,068
Identifiable assets	2,819,294	2,684,945	2,209,629
Capital expenditures	455,717	391,822	292,059
Total long-term debt, including current maturities	1,757,440	1,740,116	1,350,981

SeaTac Annual Financial Summary 1 of 3

	Budget 2002	Forecast 2003	Forecast 2004	Forecast 2005	Forecast 2006
Revenues					
Landing Fees	71,467,938	60,478,438	68,139,495	86,322,540	98,253,808
Terminal Rents	37,490,220	92,239,479	110,260,744	154,245,905	174,751,408
Other Airline	1,534,800	1,603,866	1,676,040	1,751,462	1,830,278
Total Airline	110,492,958	154,321,783	180,076,279	242,319,907	274,835,493
Non Airline	103,185,460	112,155,015	121,258,914	121,914,437	126,127,158
Total Revenue	213,678,418	266,476,799	301,335,193	364,234,344	400,962,651
Total Operating Expense	132,388,531	148,339,451	157,642,845	169,218,853	182,291,594
Net Operating Income	81,289,887	118,137,348	143,692,348	195,015,491	218,671,057
Non-Operating Income	690,000	246,895	644,146	1,222,251	1,500,000
Available for Debt Service	81,979,887	118,384,243	144,336,494	196,237,743	220,171,057
Total Debt Service	60,466,234	80,590,465	96,372,157	133,523,888	150,908,328
Net After Debt Service	21,513,653	37,793,778	47,964,338	62,713,855	69,262,728
Financial Indicators					
Airline CPE	8.70	11.26	12.41	16.11	17.64
Landing Fee	3.44	2.86	3.07	3.78	4.19
Airline Revenue/Total Revenue	51.7%	57.9%	59.8%	66.5%	68.5%
Non Airline Revenue Growth	-7.8%	8.7%	8.1%	0.5%	3.5%
Total Airport Coverage	1.36	1.47	1.50	1.47	1.46
Debt Per Enplanement	111.61	130.99	148.52	153.61	147.04
Total Debt Outstanding	1,417,850,775	1,795,463,371	2,155,887,112	2,309,985,766	2,290,779,596
Landing Fee Credit		13,752,618	13,790,602	2,628,105	451,327
Cumulative % of CIP Funded with Debt	60.0%	65.9%	67.3%	66.1%	63.3%
Fund Balances					
ADF	11,459,653	31,483,431	50,000,000	50,000,000	54,806,399
PFC	26,672,202	-	-	-	-
Traffic Assumptions					
Enplanements	12,703,270	13,706,828	14,515,531	15,038,090	15,579,462
Enplanment Growth Rate	-4.3%	7.9%	5.9%	3.6%	3.6%
Landed Weight	19,913,000	21,171,502	22,170,796	22,809,315	23,466,224
Landed Weight Growth Rate		6.3%	4.7%	2.9%	2.9%
CIP Summary					
Phase 1	457,978,000	513,890,000	328,795,000	209,908,000	57,634,000
Phase 2	50,159,000	143,218,000	181,476,000	169,931,000	78,141,000
Phase 3	3,543,000	14,792,000	1,000,000	200,000	5,000,000
Total	511,680,000	671,900,000	511,271,000	380,039,000	140,775,000

SeaTac Annual Financial Summary 2 of 3

	Forecast 2007	Forecast 2008	Forecast 2009	Forecast 2010	Forecast 2011
Revenues					
Landing Fees	120,904,018	124,392,212	126,042,778	127,391,721	129,925,170
Terminal Rents	185,597,442	188,859,493	191,984,937	195,929,579	199,093,158
Other Airline	1,912,640	1,998,709	2,088,651	2,182,640	2,280,859
Total Airline	308,414,100	315,250,414	320,116,365	325,503,940	331,299,186
Non Airline	150,337,401	157,170,522	164,397,025	171,589,825	179,179,486
Total Revenue	458,751,502	472,420,936	484,513,390	497,093,765	510,478,673
Total Operating Expense	193,794,687	203,087,036	211,551,855	220,748,806	230,364,378
Net Operating Income	264,956,814	269,333,900	272,961,535	276,344,959	280,114,295
Non-Operating Income	1,572,096	2,293,110	2,685,070	1,964,056	1,500,000
Available for Debt Service	266,528,910	271,627,010	275,646,605	278,309,015	281,614,295
Total Debt Service	189,114,705	189,725,542	188,707,113	188,076,138	191,007,550
Net After Debt Service	77,414,206	81,901,468	86,939,493	90,232,877	90,606,745
Financial Indicators					
Airline CPE	19.11	18.85	18.48	18.14	17.82
Landing Fee	5.01	5.01	4.93	4.85	4.80
Airline Revenue/Total Revenue	67.2%	66.7%	66.1%	65.5%	64.9%
Non Airline Revenue Growth	19.2%	4.5%	4.6%	4.4%	4.4%
Total Airport Coverage	1.41	1.43	1.46	1.48	1.47
Debt Per Enplanement	138.53	129.91	124.44	116.14	107.97
Total Debt Outstanding	2,235,870,702	2,172,287,440	2,155,666,724	2,084,350,190	2,007,460,160
Landing Fee Credit	-	-	-	-	-
Cumulative % of CIP Funded with Debt	61.6%	58.9%	56.7%	54.6%	53.9%
Fund Balances					
ADF	98,067,605	80,937,073	50,000,000	50,000,000	119,381,745
PFC	30,455,274	74,917,433	123,551,462	176,612,019	226,749,724
Traffic Assumptions					
Enplanements	16,140,322	16,721,374	17,323,343	17,946,984	18,593,075
Enplanment Growth Rate	3.6%	3.6%	3.6%	3.6%	3.6%
Landed Weight	24,142,051	24,837,342	25,552,657	26,288,574	27,045,685
Landed Weight Growth Rate	2.9%	2.9%	2.9%	2.9%	2.9%
CIP Summary					
Phase 1	18,593,000	9,240,000	9,121,000	8,642,000	12,617,000
Phase 2	25,910,000	18,448,000	19,001,000	19,571,000	20,158,000
Phase 3	15,000,000	80,000,000	143,000,000	71,117,000	-
Total	59,503,000	107,688,000	171,122,000	99,330,000	32,775,000

Phase 1 (+ Noise) Phase 2 Phase 3 Total

SeaTac Annual Financial Summary 3 of 3

	Forecast 2012	Forecast 2013	Forecast 2014	Forecast 2015	Average Annual
Revenues					
Landing Fees	133,324,149	136,439,335	139,578,679	140,877,256	
Terminal Rents	203,614,408	207,676,129	211,726,205	212,757,248	
Other Airline	2,383,497	2,490,755	2,602,839	2,719,967	
Total Airline	339,322,054	346,606,219	353,907,722	356,354,471	
Non Airline	187,189,503	195,644,831	204,571,974	213,999,091	
Total Revenue	526,511,557	542,251,050	558,479,696	570,353,562	
Total Operating Expense	240,418,424	250,931,813	261,926,484	273,425,509	
Net Operating Income	286,093,133	291,319,236	296,553,212	296,928,053	235,100,805
Non-Operating Income	2,540,726	4,919,178	7,622,433	10,415,709	
Available for Debt Service	288,633,859	296,238,414	304,175,645	307,343,762	
Total Debt Service	192,254,146	192,229,142	191,811,496	184,558,843	
Net After Debt Service	96,379,713	104,009,272	112,364,149	122,784,919	
Financial Indicators					
Airline CPE	17.62	17.37	17.12	16.64	
Landing Fee	4.79	4.77	4.74	4.65	I
Airline Revenue/Total Revenue	64.4%	63.9%	63.4%	62.5%	
Non Airline Revenue Growth	4.5%	4.5%	4.6%	4.6%	
Total Airport Coverage	1.50	1.54	1.59	1.67	
Debt Per Enplanement	99.95	92.11	84.84	77.88	I
Total Debt Outstanding	1,925,190,842	1,838,168,065	1,753,998,821	1,667,994,223	
Landing Fee Credit	-	-	-	-	
Cumulative % of CIP Funded with Debt	53.8%	53.5%	53.2%	53.2%	
Fund Balances					
ADF	208,563,458	299,598,731	394,781,880	517,566,799	
PFC	292,021,753	362,666,471	438,988,156	521,325,494	
Traffic Assumptions					
Enplanements	19,262,426	19,955,873	20,674,284	21,418,559	
Enplanment Growth Rate	3.6%	3.6%	3.6%	3.6%	
Landed Weight	27,824,601	28,625,949	29,450,376	30,298,547	
Landed Weight Growth Rate	2.9%	2.9%	2.9%	2.9%	
CIP Summary					
Phase 1	-	-	-	-	
Phase 2	7,198,000	12,974,000	17,181,000	-	
Phase 3	-	-	-	-	
Total	7,198,000	12,974,000	17,181,000	-	
	Pre-2001	2001 - 2015	2016 - 2018	Total CIP	
	735,345,000	1,970,079,000	-	2,705,424,000	
	36,886,000	805,451,000	-	842,337,000	
	3,674,000 775,905,000	338,751,000 3,114,281,000	-	342,425,000 3,890,186,000	
	113,903,000	3,114,201,000		3,030,100,000	

Vancouver BC Overall Flight Projections (Source: John) Overall includes Domestic, International, and Transport

2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
6.1%	5.7%	5.2%	5.0%	4.8%	4.6%	4.4%	4.1%	3.9%	3.7%
2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
3.5%	3.3%	3.2%	3.0%	2.8%	2.7%	2.5%	2.4%	2.3%	2.2%

Vancouver BC Airport Historical Statistics 1 of 2

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Total Enplaned and Deplaned Revenue Passengers (thousands) - Vancouver

			Other		Regional /		Total	Change	
	Domestic	Transborder	International	Majors	Local	Charter	Total	from	3 Year
1980	5,048	1,576	455	6,492	96	491	7,079	Previous	Average
1981	5,068	1,600	463	6,509	85	537	7,131	0.7%	Change
1982	4,438	1,463	459	5,548	150	661	6,360	-10.8%	
1983	4,353	1,474	544	5,498	225	648	6,371	0.2%	-3.3%
1984	4,662	1,572	536	5,739	448	582	6,770	6.3%	-1.5%
1985	4,937	1,528	553	5,750	601	668	7,018	3.7%	3.4%
1986	5,838	1,950	627	6,928	974	513	8,415	19.9%	9.9%
1987	5,298	1,839	687	6,332	1,098	394	7,824	-7.0%	5.5%
1988	6,046	1,956	838	6,920	1,550	370	8,840	13.0%	8.6%
1989	6,053	2,138	953	6,878	1,822	443	9,144	3.4%	3.1%
1990	6,043	2,383	1,119	6,988	1,991	565	9,545	4.4%	6.9%
1991	5,571	2,166	1,259	6,614	1,815	567	8,996	-5.8%	0.7%
1992	5,657	2,293	1,500	6,995	1,811	644	9,450	5.0%	1.2%
1993	5,494	2,448	1,737	6,967	1,922	790	9,679	2.4%	0.6%
1994	5,748	2,508	1,950	7,840	1,320	1,045	10,206	5.4%	4.3%
1995	6,135	2,854	2,118	8,678	1,263	1,166	11,107	8.8%	5.6%
1996	7,079	3,447	2,564	11,008	1,143	939	13,090	17.9%	10.7%
1997	7,423	3,727	2,891	11,973	1,008	1,061	14,041	7.3%	11.3%
1998	7,828	4,107	2,957	12,600	1,354	938	14,892	6.1%	10.4%
1999	8,063	4,006	3,067	13,034	1,204	899	15,136	1.6%	5.0%
Note: 1999 data	subject to revis	sion due to carrie	rs' late filing; Enpl	aned and deplan	ed passengers;		888		
Effective in 1994, Time Air data is reported in the major scheduled airlines data instead									15 Year
of in the regional/local scheduled airlines data.									Average
Updated Nov. 30, 2000									Change
Source: Statistic	cs Canada, Air (Carrier Statement	ts 2, 4 & 6 - Oct. 2	2000					5.8%

Vancouver BC Airport Historical Statistics . 2 of 2

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Tickets Sold in Canada by Major Airport (thousands)

									Edmonton	
	Toronto	Vancouver	Dorval	Calgary	Ottawa	Mirabel	Halifax	Winnipeg	Intl	
1980	14,528	7,079	6,287	4,237	1,950	1,409	1,510	2,414	2,441	
1985	15,839	7,019	5,545	3,910	2,272	1,716	1,754	2,150	2,002	
1990	20,424	9,544	6,435	4,614	2,698	2,496	2,527	2,254	2,015	
1991	18,495	8,996	5,590	4,574	2,421	2,255	2,292	2,073	1,810	
1992	19,124	9,450	5,564	4,675	2,498	2,428	2,310	2,142	1,791	
1993	19,282	9,679	5,593	4,591	2,377	2,259	2,253	2,081	1,521	
1994	19,556	10,206	5,568	4,747	2,344	2,299	2,259	2,149	1,508	
1995	20,909	11,107	5,729	5,291	2,458	2,376	2,338	2,299	1,777	
1996	22,669	13,090	6,142	6,662	2,763	2,392	2,462	2,830	2,897	
1997	24,808	14,041	6,592	7,284	2,997	2,104	2,624	3,130	3,628	
1998	25,561	14,892	7,858	7,826	2,940	1,157	2,609	2,685	3,770	
1999	26,690	15,137	8,188	8,102	3,210	1,218	2,893	2,748	3,829	
Note: 1999 dat	a subject to revis	sion due to carrie	ers' late reporting;	Data is for all se	ervices;		888			
Enplaned and	deplaned passen	ngers								
Updated Nov. 2	Updated Nov. 29, 2000									
Source: Statis	Source: Statistics Canada, Air Carrier Statements St. 2, 4 & 6 - Oct. 2000									

Aircraft Movements by Major Airport

Aircraft	Novements	by Major	Airport				þþþ		
	Toronto							Edmonton	
	LBPIA	Vancouver	Calgary	Dorval	Ottawa	Winnipeg	Halifax	Int'l	Mirabel
1990	353,848	317,464	206,677	197,460	136,738	114,451	92,759	62,958	47,804
1991	322,287	288,106	205,086	197,392	126,879	104,475	87,540	56,482	47,453
1992	327,526	289,904	200,686	197,460	122,848	104,481	90,920	55,051	46,397
1993	305,352	289,090	197,919	188,771	114,901	102,518	90,801	50,293	42,986
1994	307,023	301,163	202,699	191,800	116,578	114,313	96,505	52,741	47,998
1995	341,957	311,451	213,644	198,227	122,339	122,050	104,278	60,945	48,740
1996	372,309	329,961	221,320	202,221	124,230	126,234	97,726	86,334	49,481
1997	395,637	342,552	224,561	195,043	122,546	130,172	101,962	103,130	47,198
1998	420,846	368,675	245,985	209,173	136,028	126,893	104,686	110,140	41,556
1999	424,846	369,126	253,761	221,282	141,780	135,215	103,408	105,204	41,160
Note: Itinerant	aircraft moveme	nts at airports w	ith Air Traffic Con	trol Towers			888		
Updated Jan.	2, 2001								
Source: Statis	stics Canada/Trai	nsport Canada, ⁻	TP577 - May 200	0					

AE Com Rpt; Exec Summ; p. ii; Summary of Forecasts

Alternative	Total Riders	Total Revenue	Passenger Miles	Train Miles	Revenue/ Train Mile	Revenue/ Pass Mi
Existing (actual)	659,100	\$14,900,000	99,481,000	1,000,100	\$14.90	\$0.15
2008 Build	1,488,100	\$34,280,000	225,460,000	1,835,220	\$18.68	\$0.15
2023 Build	3,191,500	\$74,568,000	493,930,000	2,492,220	\$29.92	\$0.15
2023 Rev A	3,397,800	\$79,064,000	520,804,000	2,606,100	\$30.34	\$0.15
2023 Rev A- Scott Rd	3,488,900	\$80,985,000	531,800,000	2,533,100	\$31.97	\$0.15
2008 Fare Increase	1,316,500	\$37,391,000	199,997,000	1,835,220	\$20.37	\$0.19
2023 Fare Increase	2,858,700	\$97,645,000	440,225,000	2,606,100	\$37.47	\$0.22

Revenue per Rider	\$22.61

P. 10 of AE Com report

		FY 2002 Actual (Unlinked Trips)				FY 02 Estimate (Linked Trips)	-
		Riders	Pas Mi	Revenue	Riders	Pas Mi	Revenue
Vancouver	NW Washington	18,500	1,765,000	\$322,000	17,800	1,695,000	\$310,000
Vancouver	Seattle	76,000	11,646,000	\$1,978,000	76,700	11,746,000	\$1,995,000
Vancouver	SW Washington	0	0	\$0	0	0	\$0
Vancouver	Portland	0	0	\$0	0	0	\$0
Vancouver	Central Oregon	0	0	\$9	0	0	\$0
NW Washington	NW Washington	1,900	99,000	\$21,000	1,800	97,000	\$20,000
NW Washington	Seattle	53,700	4,582,000	\$771,000	52,900	4,500,000	\$757,000
NW Washington	SW Washington	0	0	\$0	2,900	382,000	\$57,000
NW Washington	Portland	0	0	\$0	2,800	679,000	\$91,000
NW Washington	Central Oregon	0	0	\$0	1,400	446,000	\$58,000
Seattle	Seattle	2,800	50,000	\$18,000	2,900	51,000	\$18,000
Seattle	SW Washington	39,200	3,496,000	\$595,000	38,100	3,406,000	\$580,000
Seattle	Portland	243,400	44,830,000	\$6,654,000	240,500	44,302,000	\$6,576,000
Seattle	Central Oregon	40,200	11,127,000	\$1,415,000	41,200	11,402,000	\$1,450,000
SW Washington	SW Washington	7,500	467,000	\$85,000	7,500	467,000	\$85,000
SW Washington	Portland	87,000	11,353,000	\$1,687,000	87,000	11,352,000	\$1,687,000
SW Washington	Central Oregon	14,400	3,057,000	\$404,000	14,400	3,055,000	\$404,000
Portland	Portland	1,500	15,000	\$9,000	1,500	15,000	\$9,000
Portland	Central Oregon	67,900	6,687,000	\$898,000	67,400	6,637,000	\$891,000
Central Oregon	Central Oregon	5,200	308,000	\$42,000	5,100	306,000	\$42,000
Total		659,100	99,481,000	\$14,900,000	661,900	100,538,000	\$15,031,000

Washington Corridor

490,100 79,061,000 11,650,000 493,400 80,139,000 11,783,000

P. 10 of AE Com report

		FY 08 Build Estimate (Linked Trips)			FY	23 Build Estima (Linked Trips)	ate
		Riders	Pas Mi	Revenue	Riders	Pas Mi	Revenue
Vancouver	NW Washington	49,000	4,638,000	\$850,000	142,600	13,227,000	\$2,441,000
Vancouver	Seattle	241,800	37,308,000	\$6,270,000	559,700	86,730,000	\$14,482,000
Vancouver	SW Washington	1,400	289,000	\$40,000	4,100	848,000	\$116,000
Vancouver	Portland	1,500	494,000	\$64,000	3,900	1,321,000	\$170,000
Vancouver	Central Oregon	200	77,000	\$10,000	400	161,000	\$20,000
NW Washington	NW Washington	3,800	202,000	\$43,000	7,500	404,000	\$85,000
NW Washington	Seattle	123,500	10,810,000	\$1,807,000	235,900	21,356,000	\$3,547,000
NW Washington	SW Washington	34,000	4,319,000	\$655,000	65,000	8,570,000	\$1,288,000
NW Washington	Portland	19,900	4,755,000	\$639,000	44,200	10,602,000	\$1,425,000
NW Washington	Central Oregon	2,900	947,000	\$122,000	15,600	5,188,000	\$669,000
Seattle	Seattle	5,500	116,000	\$37,000	6,700	143,000	\$46,000
Seattle	SW Washington	104,400	9,646,000	\$1,620,000	201,600	19,059,000	\$3,179,000
Seattle	Portland	556,700	102,758,000	\$15,222,000	1,102,400	203,980,000	\$30,158,000
Seattle	Central Oregon	46,500	12,906,000	\$1,643,000	145,500	40,829,000	\$5,221,000
SW Washington	SW Washington	18,700	1,189,000	\$216,000	33,700	2,188,000	\$399,000
SW Washington	Portland	186,300	24,688,000	\$3,651,000	380,500	50,691,000	\$7,481,000
SW Washington	Central Oregon	14,000	3,006,000	\$398,000	46,000	9,841,000	\$1,301,000
Portland	Portland	2,200	22,000	\$14,000	3,400	34,000	\$22,000
Portland	Central Oregon	70,700	6,972,000	\$936,000	181,500	18,047,000	\$2,423,000
Central Oregon	Central Oregon	5,300	317,000	\$43,000	11,400	709,000	\$95,000
Total		1,488,100	225,460,000	\$34,280,000	3,191,500	493,930,000	\$74,568,000

Washington Corridor

 $1,116,200 \ 175,342,000 \ 26,053,000 \ 2,284,600 \ 372,851,000 \ 54,799,000$

Exhibit 7: Alternatives Summary

						Fare Se	ensitivity A
	2002 Base	2008 Build	2023 Build	2023 RevA	2023 RevA- Scott Rd	2008 Build (23% Fare Inc)	2023 Build (46% Fare Inc)
Frequency (Rnd Trip/Day)							
Seattle – Portland	4	8	13	14	14	8	13
Seattle- Vancouver, BC	1	3	4	5	5	3	4
Vancouver, BC – Portland	0	2	3	4	4	2	3
Travel Time (minutes)					-		
Seattle – Portland	222	195	147	150	150	195	147
Seattle- Vancouver, BC	235	205	165	156	136	205	165
Vancouver, BC – Portland	-	400	331	322	302	400	331
Fares							
Seattle – Portland	\$28	\$28	\$28	\$28	\$28	\$34	\$40
Seattle- Vancouver, BC	\$26	\$26	\$26	\$26	\$26	\$32	\$38
Vancouver, BC – Portland	-	\$44	\$44	\$44	\$44	\$54	\$64
Terminal Lag Times							

Terminal Lag Times	20	20	20
(both ends)	20	20	20

Exhibit 5: Existing Travel Market Size Estimates

	Estimated 2					
Major Tray	/el Markets	Rusinosa	Non- Business	Total	% Business	
	Portland		5,018,949			17,943
Seattle	Vancouver		1,248,331			4,033
Vancouver	Portland	14,287	111,234	125,521	11%	349
		1 658 374	6 378 514	8 036 888	21%	

1,658,374 6,378,514 8,036,888 21%

nalysis
2023
RevA
(46% Fare
Inc)
14
5
4
150
156
322
\$40
\$38
\$64

Exhibit 4-2: System Summary, Operating Costs Technical Paper, September 2003

System Summary

Portland - Seattle

2008								
	2002	2008	Increase	2023	2023A	2023A Scott	Increase	
Revenue	\$5,557,372	\$25,283,666	\$28,004,190	\$55,139,041	\$55,897,581	\$55,924,579	\$69,468,734	
Expense	\$13,765,092	\$38,819,981	\$38,442,163	\$61,867,986	\$62,047,049	\$62,050,948	\$60,911,471	
Balance	(\$8,207,720)	(\$13,536,315)	(\$10,437,973)	(\$6,728,945)	(\$6,149,468)	(\$6,126,369)	\$8,557,263	
Passengers	221,605	992,000	885,400	2,049,600	2,080,200	2,081,300	1,759,800	
(Per Passenger)	(\$37.04)	(\$13.65)	(\$11.79)	(\$16.32)	(\$5.70)	(\$4.81)	\$6.27	
Passenger Miles	64,343,789	153,767,841	137,699,933	323,984,427	327,479,232	327,652,835	278,985,145	
Per Passenger Mile	(\$0.13)	(\$0.09)	(\$0.08)	(\$0.02)	(\$0.02)	(\$0.02)	\$0.03	

Seattle - Vancouver

2008							
	2002	2008	Increase	2023	2023A	2023A Scott	Increase
Revenue	\$3,674,693	\$11,169,139	\$11,857,473	\$27,118,696	\$30,219,482	\$32,402,254	\$36,863,324
Expense	\$6,564,187	\$12,712,471	\$12,382,962	\$21,520,374	\$24,100,265	\$24,557,163	\$22,994,880
Balance	(\$2,889,494)	(\$1,543,332)	(\$525,489)	\$5,598,322	\$6,119,217	\$7,845,091	\$13,868,443
Passengers	104,596	478,000	412,300	1,078,900	1,272,700	1,363,800	1,052,300
(Per Passenger)	(\$27.63)	(\$3.23)	(\$1.27)	\$5.19	\$4.81	\$5.75	\$13.18
Passenger Miles	18,592,737	57,492,253	49,624,949	132,490,740	156,398,017	167,218,868	130,742,048
Per Passenger Mile	(\$0.16)	(\$0.03)	(\$0.01)	\$0.04	\$0.04	\$0.05	\$0.11

			Combine 2008				2023A
	2002	2008	Increase	2023	2023A	2023A Scott	Increase
Revenue	\$9,232,065	\$36,452,805	\$39,861,663	\$82,257,737	\$86,117,063	\$88,326,833	\$106,332,057
Expense	\$20,329,279	\$51,532,452	\$50,825,126	\$83,388,360	\$86,147,314	\$86,608,111	\$83,906,352
Balance	(\$11,097,214)	(\$15,079,646)	(\$10,963,463)	(\$1,130,623)	(\$30,251)	\$1,718,722	\$22,425,706
Passengers	326,201	1,410,100	1,246,900	2,995,300	3,203,900	3,295,000	2,696,900
(Per Passenger)	(\$34.02)	(\$10.69)	(\$8.79)	(\$0.38)	(\$0.01)	\$0.52	\$8.32
Passenger Miles	82,936,526	211,260,094	187,324,882	456,475,167	483,877,249	494,871,703	409,727,193
Per Passenger Mile	(\$0.13)	(\$0.07)	(\$0.06)	\$0.00	\$0.00	\$0.00	\$0.05

Rolling stock maintenance		
Trains added since '02	-	-
Maintenance per train	\$ 1,200,000	\$ 1,200,000
Rolling stock maintenance	\$ -	\$ -

Exp w/ new maintenance \$20,329,279 \$51,532,452 \$83,388,360

Rail Revenue and Expenses Summary 2 of 2

Exhibit 4-2: System Summary, Operating Costs Technical Paper, September 2003

Per Train

Portland - Seattle

			2008			2023A	2023A
	2002	2008	Increase	2023	2023A	Scott	Increase
Revenue	\$1,389,343	\$1,580,229	\$1,750,262	\$2,120,732	\$1,996,342	\$1,997,306	\$2,481,026
Expense	\$3,441,273	\$2,426,249	\$2,402,635	\$2,379,538	\$2,594,264	\$2,594,404	\$2,553,708
Balance	(\$2,051,930)	(\$846,020)	(\$652,373)	(\$258,806)	(\$597,922)	(\$597,097)	(\$72,682)
Passengers	55,401	62,000	55,338	78,831	74,293	74,332	62,850
(Per Passenger)	(\$37.04)	(\$13.65)	(\$11.79)	(\$1.75)	(\$2.33)	(\$2.87)	(\$0.35)
Passenger Miles	16,085,947	9,610,490	8,606,246	12,460,940	11,695,687	11,701,887	9,963,755
Per Passenger Mile	(\$0.13)	(\$0.09)	(\$0.08)	(\$0.02)	(\$0.05)	(\$0.05)	(\$0.01)

	Seattle - Vancouver													
	2008 20													
	2002	2008	Increase	2023	2023A	Scott	Increase							
Revenue	\$1,837,346	\$1,861,523	\$1,976,245	\$3,389,837	\$3,021,948	\$3,240,225	\$3,686,332							
Expense	\$3,282,094	\$2,118,745	\$2,063,827	\$2,690,047	\$2,680,023	\$2,725,713	\$2,569,485							
Balance	(\$1,444,747)	(\$257,222)	(\$87,582)	\$699,790	\$341,925	\$514,512	\$1,116,847							
Passengers	52,298	165,333	147,567	256,200	208,020	208,130	175,980							
(Per Passenger)	(\$27.63)	(\$1.56)	(\$0.59)	\$2.73	\$1.64	\$2.47	\$6.35							
Passenger Miles	4,648,184	3,593,266	3,101,559	5,095,798	5,585,643	5,972,102	4,669,359							
Per Passenger Mile	(\$0.31)	(\$0.07)	(\$0.03)	\$0.14	\$0.06	\$0.09	\$0.24							

Worksheet 27

Rolling Stock 1 of 1

In service	Timetable	New Trainsets*	Cost (in Million)	Trainsets in Service	Remarks
2004	A	1	\$7,500,000	5	Acquisition in November 2003 of only one Talgo trainset
2005	В	6	\$180,000,000	6	Complete replacement of all Amtrak Cascades equipment
2009	С	1	\$30,000,000	7	
2015	D	2	\$60,000,000	9	
2017	E	2	\$60,000,000	11	
2023	F	2	\$60,000,000	13	Timetable F revision A requires one less trainset than Timetable F (See Appendix I)

(Revision A) Total Equipment (Timetables A through F) \$397.50 Total Equipment (Timetables A through F Revision A) \$367.50

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12

Dollars: 2002

Locomotives Trainsets

Seattle to Vancouver, BC

Project/Land	Base Year \$		2004		2005		2006		2007		2008		2009	2010		2011
2005 (Timetable A and B)						1										
Ballard Crossover	\$5,000,000	\$	5,150,000.00	\$	5,304,500.00											
PA Junction Curve Realignment	\$4,102,408		4,225,480.24		4,352,244.65											
0	.,,,															
Delta Yard Storage Tracks	\$16,569,064		17,066,135.92		17,578,120.00											
Stanwood Siding	\$9,787,896		10,081,532.88 2,057,519.76		10,383,978.87 2,119,245.35											
Bellingham GP Curve Mt. Vernon Siding	\$1,997,592 \$8,037,909		8,279,046.27	ф Ф	8,527,417.66											
Willingdon Junction	\$8,037,909 \$14,684,800		0,279,040.27 15,125,344.00	ф Ф	15,579,104.32											
CN Junction	\$14,684,800 \$3,563,817		3,670,731.51	¢	3,780,853.46											
Colebrook Siding	\$11,268,748		11,606,810.44	ф Ф	11,955,014.75											
Colebrook Sidilig	\$11,200,740	φ	11,000,010.44	φ	11,955,014.75											
2009 (Timetable C, D, and E)																
Sound Transit	\$180,000,000	\$	185,400,000.00	\$	190,962,000.00	\$	196,690,860.00	\$	202,591,585.80	\$	208,669,333.37	\$	214,929,413.38			
Bow to Samish Siding Extension	\$15,385,122		15,846,675.66	Ψ	16,322,075.93		16,811,738.21		17,316,090.35	\$		\$	18,370,640.26			
Bellingham Siding Extension	\$28,319,354		29,168,934.62		30,044,002.66		, ,	\$, ,	\$		\$	33,814,789.68			
Ballard Bridge Speed	\$10,000,000		10,300,000.00		10,609,000.00		10,927,270.00		11,255,088.10	\$, ,	\$	11,940,522.97			
Vancouver BC	••••	•	,,	•	,,	•	,	•	,,	•	,,,.	Ť	,			
Alternative 1:																
Still Creek to CN Junction	\$12,884,086	\$	13,270,608.58	\$	13,668,726.84	\$	14,078,788.64	\$	14,501,152.30	\$	14,936,186.87	\$	15,384,272.48			
Vancouver Terminal Control	\$6,721,120	\$	6,922,753.60	\$	7,130,436.21	\$	7,344,349.29	\$	7,564,679.77	\$	7,791,620.17	\$	8,025,368.77			
Sperling to Willington Junction	\$10,353,909	\$	10,664,526.27	\$	10,984,462.06	\$	11,313,995.92	\$	11,653,415.80	\$	12,003,018.27	\$	12,363,108.82			
Brunette to Piper Siding	\$25,521,605	\$	26,287,253.15	\$	27,075,870.74	\$	27,888,146.87	\$	28,724,791.27	\$	29,586,535.01	\$	30,474,131.06			
Alterantive 2:																
Scott Road Station	\$75,000,000	\$	77,250,000.00	\$	79,567,500.00	\$	81,954,525.00	\$	84,413,160.75	\$	86,945,555.57	\$	89,553,922.24			
2023 (Timetable F)																
Marysville to Mt. Vernon	\$277,162,285		,,	\$	294,041,468.16	\$	302,862,712.20	\$	311,948,593.57	\$, ,	\$	330,946,262.92	\$ 340,874,650.80 \$,	100,890.33
Burlington to Bellingham	\$217,852,072		224,387,634.16		231,119,263.18	\$	238,052,841.08	\$	245,194,426.31	\$,,,	\$ 267,930,569.88 \$,	968,486.98
Bellingham to Blaine	\$124,773,220		128,516,416.60		132,371,909.10		136,343,066.37	\$	140,433,358.36	\$,,	\$,	\$ 153,455,322.38 \$,	058,982.05
Everett Junction	\$9,921,785		10,219,438.55		10,526,021.71	\$	10,841,802.36	\$	11,167,056.43	\$, ,	\$,- ,	\$ 12,202,544.07 \$,	568,620.39
Advanced Signal (US)	\$138,000,000		142,140,000.00		146,404,200.00		150,796,326.00	\$	155,320,215.78	\$		\$	- , -,	\$ 169,722,593.43 \$,	814,271.23
Advanced Signal (BC)	\$60,000,000		61,800,000.00		63,654,000.00	\$	65,563,620.00	\$	67,530,528.60	\$		\$,,	\$ 73,792,431.93 \$,	006,204.88
White Rock Bypass	\$312,624,585		322,003,322.55		331,663,422.23		341,613,324.89	\$	351,861,724.64	\$		\$		\$ 384,488,806.78 \$,	023,470.98
Colebrook to Brownsville	\$79,926,112		82,323,895.36		84,793,612.22	\$	87,337,420.59	\$	89,957,543.21	\$	- ,,	\$,,	\$ 98,299,036.31 \$	- ,	248,007.40
Fraser River Bridge	\$500,000,000	\$	515,000,000.00	\$	530,450,000.00	\$	546,363,500.00	\$	562,754,405.00	\$	579,637,037.15	\$	597,026,148.26	\$ 614,936,932.71 \$	633,	385,040.69

NOTES:

Shaded boxes indicate projects done by other jurisdiction or agency Some projects did not have a ROW component and therefore was not included in calculations Improvements were inflated by 3% compounded annually. This is based on WSDOT standard inflation numbers.

Seattle to Vancouver, BC

Project/Land	1	2012	2013	2014	2015	2016	2017		2018	2019	2020
2005 (Timetable A and B)											
Ballard Crossover											
PA Junction Curve Realignment											
Delta Yard Storage Tracks											
Stanwood Siding											
Bellingham GP Curve											
Mt. Vernon Siding											
Willingdon Junction											
CN Junction											
Colebrook Siding											
2009 (Timetable C, D, and E)											
Sound Transit											
Bow to Samish Siding Extension											
Bellingham Siding Extension											
Ballard Bridge Speed											
Vancouver BC											
Alternative 1:											
Still Creek to CN Junction											
Vancouver Terminal Control											
Sperling to Willington Junction											
Brunette to Piper Siding											
Alterantive 2:											
Scott Road Station											
2023 (Timetable F)											
Marysville to Mt. Vernon	\$ 361	633,917.04	\$ 372,482,934.55	\$ 383,657,422.58	\$ 395,167,145.26	\$ 407,022,159.62	\$ 419,232,824.41 \$	រ	431,809,809.14	\$ 444,764,103.41	\$ 458,107,026.52
Burlington to Bellingham	\$ 284	247,541.59	\$ 292,774,967.83	\$ 301,558,216.87	\$ 310,604,963.38	\$ 319,923,112.28	\$ 329,520,805.65 \$	រ	339,406,429.81	\$ 349,588,622.71	\$ 360,076,281.39
Bellingham to Blaine	\$ 162	800,751.52	\$ 167,684,774.06	\$ 172,715,317.28	\$ 177,896,776.80	\$ 183,233,680.11	\$ 188,730,690.51 \$	ŝ	194,392,611.22	\$ 200,224,389.56	\$ 206,231,121.25
Everett Junction	\$ 12	945,679.00	\$ 13,334,049.37	\$ 13,734,070.86	\$ 14,146,092.98	\$ 14,570,475.77	\$ 15,007,590.04 \$	រ	15,457,817.74	\$ 15,921,552.28	\$ 16,399,198.85
Advanced Signal (US)		058,699.37	185,460,460.35	\$ 191,024,274.16	\$ 196,755,002.38	\$ 202,657,652.46	\$ 208,737,382.03 \$	ŝ	214,999,503.49	\$ 221,449,488.60	\$ 228,092,973.25
Advanced Signal (BC)	\$ 78	286,391.03	\$ 80,634,982.76	\$ 83,054,032.24	\$ 85,545,653.21	\$ 88,112,022.81	\$ 90,755,383.49 \$	ŝ	93,478,045.00	\$ 96,282,386.35	\$ 99,170,857.94
White Rock Bypass	\$ 407	904,175.11	\$ 420,141,300.37	\$ 432,745,539.38	\$ 445,727,905.56	\$ 459,099,742.73	\$ 472,872,735.01 \$	ŝ	487,058,917.06	\$ 501,670,684.57	\$ 516,720,805.11
Colebrook to Brownsville		285,447.63	107,414,011.05	\$ 110,636,431.39	\$ 	117,374,190.06	\$ 120,895,415.76 \$		124,522,278.23	128,257,946.58	132,105,684.98
Fraser River Bridge	\$ 652	386,591.91	\$ 671,958,189.67	\$ 692,116,935.36	\$ 712,880,443.42	\$ 734,266,856.73	\$ 756,294,862.43 \$	\$	778,983,708.30	\$ 802,353,219.55	\$ 826,423,816.14

NOTES:

Shaded boxes indicate projects done by other jurisdiction or agency Some projects did not have a ROW component and therefore was not included in calculations Improvements were inflated by 3% compounded annually. This is based on WSDOT standard inflation numbers.

Costs based on Proposed Year of Construction

Seattle to Vancouver, BC

Project/Land	1	2021		2022		2023
2005 (Timetable A and B)						
Ballard Crossover						
PA Junction Curve Realignment						
Delta Yard Storage Tracks						
Stanwood Siding						
Bellingham GP Curve						
Mt. Vernon Siding						
Willingdon Junction						
CN Junction						
Colebrook Siding						
	1					
2009 (Timetable C, D, and E)						
Sound Transit						
Bow to Samish Siding Extension						
Bellingham Siding Extension						
Ballard Bridge Speed						
Vancouver BC						
Alternative 1.						
Still Creek to CN Junction						
Vancouver Terminal Control						
Sperling to Willington Junction						
Brunette to Piper Siding						
Alterantive 2.						
Scott Road Station						
	┢					
2023 (Timetable F) Marysville to Mt. Vernon	¢	471,850,237.31	\$	486,005,744.43	\$	500,585,916.77
Burlington to Bellingham	\$ \$	471,850,237.31 370,878,569.83	ֆ Տ	486,005,744.43 382,004,926.93	э \$	393,465,074.74
Bellingham to Blaine	э \$	212,418,054.89	ֆ Տ	218,790,596.53	ф \$	225,354,314.43
Everett Junction	э \$	16,891,174.81	э \$	17,397,910.05	э \$	17,919,847.36
Advanced Signal (US)	\$ \$	234,935,762.45	φ \$	241,983,835.32	φ \$	249,243,350.38
Advanced Signal (BC)	\$	102,145,983.67	\$	105,210,363.18	φ \$	108,366,674.08
White Rock Bypass	\$	532,222,429.26	\$	548,189,102.14	φ \$	564,634,775.20
Colebrook to Brownsville	\$	136,068,855.53	\$	140,150,921.19	\$	144,355,448.83
Fraser River Bridge	ŝ	851,216,530.62	\$	876,753,026.54	\$	903,055,617.33

NOTES:

Shaded boxes indicate projects done by other jurisdiction or agency Some projects did not have a ROW component and therefore was not included in calculations Improvements were inflated by 3% compounded annually. This is based on WSDOT standard inflation numbers.

Seattle to Portland, OR

Project/Land	Base Year \$	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
2005 (Timetable A)											
Felida Crossover	\$2,200,000	2266000 \$	2,333,980.00								
Woodland Crossover	\$2,800,000	2884000 \$	2,970,520.00								
Titlow Crossover	\$4,000,000	4120000 \$	4,243,600.00								
Ruston Crossover	\$3,500,000	3605000 \$	3,713,150.00								
Sound Transit	\$264,000,000	271920000 \$	280,077,600.00								
2007 (Timetable B)											
Vancouver Rail Project	\$68,793,340	70,857,140.20 \$	72,982,854.41	5 75,172,340.04	\$ 77,427,510.24						
Kelso-Martin's Bluff Rail Project	\$394,906,903	406,754,110.09 \$	418,956,733.39	6 431,525,435.39	\$ 444,471,198.46						
Centennial Crossovers	\$3,443,586	3,546,893.58 \$	3,653,300.39	3,762,899.40	\$ 3,875,786.38						
Winlock Crossover	\$3,370,162	3,471,266.86 \$	3,575,404.87	3,682,667.01	\$ 3,793,147.02						
Ketron Crossover	\$3,370,162	3,471,266.86 \$	3,575,404.87	3,682,667.01	\$ 3,793,147.02						
Tenino Crossover	\$3,370,162	3,471,266.86 \$	3,575,404.87	3,682,667.01	\$ 3,793,147.02						
North Portland Junction to Kenton	\$51,600,000	53,148,000.00 \$	54,742,440.00	56,384,713.20	\$ 58,076,254.60						
2009 (Timetable C)											
Pt. Defiance Bypass	\$232,568,793	239,545,856.79 \$	246,732,232.49	5 254,134,199.47	\$ 261,758,225.45	\$ 269,610,972.22	\$ 277,699,301.38				
Reservation Third Main	\$25,700,157	26,471,161.71 \$	27,265,296.56	28,083,255.46	\$ 28,925,753.12	\$ 29,793,525.72	\$ 30,687,331.49				
Centralia Steam Plant	\$16,618,201	17,116,747.03 \$	17,630,249.44	18,159,156.92	\$ 18,703,931.63	\$ 19,265,049.58	\$ 19,843,001.07				
Woodland Siding	\$16,308,480	16,797,734.40 \$	17,301,666.43	5 17,820,716.42	\$ 18,355,337.92	\$ 18,905,998.06	\$ 19,473,178.00				
China Creek Crossover	\$1,685,081	1,735,633.43 \$	1,787,702.43	5 1,841,333.51	\$ 1,896,573.51	\$ 1,953,470.72	\$ 2,012,074.84				
Sound Transit	\$139,000,000	\$ 143,170,000.00 \$	147,465,100.00	5 151,889,053.00	\$ 156,445,724.59	\$ 161,139,096.33	\$ 165,973,269.22				
Auburn South Third Main	\$41,777,008	43,030,318.24 \$	44,321,227.79	45,650,864.62	\$ 47,020,390.56	\$ 48,431,002.28	\$ 49,883,932.34				
2015 (Timetable D)											
Winlock to Chehalis Third Main	\$95,115,236	97,968,693.08 \$	100,907,753.87	5 103,934,986.49	\$ 107,053,036.08	\$ 110,264,627.17	\$ 113,572,565.98	\$ 116,979,742.96 \$	120,489,135.25 \$	124,103,809.31 \$	127,826,923.59
Chehalis Siding	\$10,267,979	10,576,018.37 \$	10,893,298.92	5 11,220,097.89	\$ 11,556,700.83	\$ 11,903,401.85	\$ 12,260,503.91	\$ 12,628,319.02 \$	13,007,168.59 \$	13,397,383.65 \$	13,799,305.16
King Street Station	\$80,000,000	82,400,000.00 \$	84,872,000.00	87,418,160.00	\$ 90,040,704.80	\$ 92,741,925.94	\$ 95,524,183.72	\$ 98,389,909.23 \$	101,341,606.51 \$	104,381,854.71 \$	107,513,310.35
East St. Johns Siding/Main Track	\$49,703,716	51,194,827.48 \$	52,730,672.30	54,312,592.47	\$ 55,941,970.25	\$ 57,620,229.36	\$ 59,348,836.24	\$ 61,129,301.32 \$	62,963,180.36 \$	64,852,075.77 \$	66,797,638.05
Lake Yard North Leads	\$19,511,620		20,699,877.66	5 21,320,873.99	\$ 21,960,500.21	\$ 22,619,315.21	\$ 23,297,894.67	\$ 23,996,831.51 \$			
Portland Union Station	\$6,089,493		6,460,343.12								
Advanced Signal System	\$268,000,000	\$ 276,040,000.00 \$	284,321,200.00	\$ 292,850,836.00	\$ 301,636,361.08	\$ 310,685,451.91	\$ 320,006,015.47	\$ 329,606,195.93 \$	339,494,381.81 \$	349,679,213.27 \$	360,169,589.66
2017 (Timetable E)											
Chehalis to Hannaford Third Main	\$66,169,982		70,199,733.90					\$ 81,380,731.54 \$		• • • • • • • • • • •	
Ostrander to Winlock 3rd/4th Main	\$191,833,863	197,588,878.89 \$	203,516,545.26	5 209,622,041.61	\$ 215,910,702.86	\$ 222,388,023.95	\$ 229,059,664.67	\$ 235,931,454.61 \$	243,009,398.25 \$	250,299,680.19 \$	257,808,670.60
2023 (Timetable F)	\$400 005 705 A	407 004 750 55 *	440.007.004.04	440.000.000.05	• • • • • • • • • • • • • • • • • • •	¢ 400 504 000 40	• • • • • • • • • • • • • • • • • • •	¢ 407 004 004 07 \$	404 700 745 00	405 054 700 00 *	400 704 004 05
Felida to MP 114 Third Main	\$103,965,785		110,297,301.31					\$ 127,864,801.87 \$		• • • • • • • •	139,721,321.35
Hannaford to Nisqually Third Main		324,221,845.73 \$	333,948,501.10			\$ 364,914,543.76		\$ 387,137,839.48 \$		410,714,533.90 \$	
Columbia River Bridge	\$500,000,000	515,000,000.00 \$	530,450,000.00	5 546,363,500.00	\$ 562,754,405.00	\$ 579,637,037.15	\$ 597,026,148.26	\$ 614,936,932.71 \$	633,385,040.69 \$	652,386,591.91 \$	671,958,189.67

NOTES:

Shaded boxes indicate projects done by other jurisdiction or agency

Some projects did not have a ROW component and therefore was not included in calculations

Improvements were inflated by 3% compounded annually. This is based on WSDOT standard inflation numbers.

Seattle to Portland, OR

Project/Land	2014	2015	2016	2017	2018	2019	202	0	2021	2022	2023
2005 (Timetable A)											
Felida Crossover											
Woodland Crossover											
Titlow Crossover											
Ruston Crossover											
Sound Transit											
2007 (Timetable B)											
Vancouver Rail Project											
Kelso-Martin's Bluff Rail Project											
Centennial Crossovers											
Winlock Crossover											
Ketron Crossover											
Tenino Crossover											
North Portland Junction to Kenton											
2009 (Timetable C)											
Pt. Defiance Bypass											
Reservation Third Main											
Centralia Steam Plant											
Woodland Siding											
China Creek Crossover											
Sound Transit											
Auburn South Third Main											
2015 (Timetable D)											
Winlock to Chehalis Third Main \$	131,661,731.29 \$ 135,611	,583.23									
Chehalis Siding \$	14,213,284.32 \$ 14,639	9,682.85									
King Street Station \$	110,738,709.66 \$ 114,060	0,870.95									
East St. Johns Siding/Main Track \$	68,801,567.19 \$ 70,865	6,614.20									
Lake Yard North Leads \$	27,008,645.28 \$ 27,818	3,904.64									
Portland Union Station \$	8,429,282.47 \$ 8,682	2,160.94									
Advanced Signal System \$	370,974,677.35 \$ 382,103	8,917.67									
2017 (Timetable E)											
Chehalis to Hannaford Third Main \$	91,594,730.31 \$ 94,342	2,572.22 \$	97,172,849.39 \$ 100,0	88,034.87							
Ostrander to Winlock 3rd/4th Main \$	265,542,930.72 \$ 273,509	9,218.64 \$	281,714,495.20 \$ 290,1	65,930.05							
2023 (Timetable F)											
Felida to MP 114 Third Main \$	143,912,960.99 \$ 148,230	,349.82 \$	152,677,260.32 \$ 157,2	57,578.13 \$ 16	1,975,305.47 \$	166,834,564.64	\$ 171,839,601.57	\$ 176,994,	789.62 \$	182,304,633.31 \$	187,773,772.31
Hannaford to Nisqually Third Main \$	435,727,049.02 \$ 448,798	8,860.49 \$	462,262,826.30 \$ 476,1	30,711.09 \$ 49	0,414,632.42 \$	505,127,071.40	\$ 520,280,883.54	\$ 535,889,	310.05 \$	551,965,989.35 \$	568,524,969.03
Columbia River Bridge \$	692,116,935.36 \$ 712,880),443.42 \$	734,266,856.73 \$ 756,2	94,862.43 \$ 77	8,983,708.30 \$	802,353,219.55	\$ 826,423,816.14	\$ 851,216,	530.62 \$	876,753,026.54 \$	903,055,617.33

NOTES:

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