

**EXHIBIT NO. ___(JJS-1T)
DOCKETS UE-17___/UG-17___
2017 PSE GENERAL RATE CASE
WITNESS: JOHN J. SPANOS**

**BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION,**

Complainant,

v.

PUGET SOUND ENERGY,

Respondent.

Docket UE-17___

Docket UG-17___

PREFILED DIRECT TESTIMONY (NONCONFIDENTIAL) OF

JOHN J. SPANOS

ON BEHALF OF PUGET SOUND ENERGY

JANUARY 13, 2017

PUGET SOUND ENERGY
PREFILED DIRECT TESTIMONY (NONCONFIDENTIAL) OF
JOHN J. SPANOS

CONTENTS

I.	INTRODUCTION	1
II.	PSE'S DEPRECIATION STUDY	1
	A. Service Life and Net Salvage Characteristics	4
	B. Calculation of Remaining Life and Annual Depreciation Rates	14
III.	CONCLUSION	18

1 **PUGET SOUND ENERGY**

2 **PREFILED DIRECT TESTIMONY (NONCONFIDENTIAL) OF**
3 **JOHN J. SPANOS**

4 **I. INTRODUCTION**

5 **Q. Please state your name, business address, and position.**

6 A. My name is John J. Spanos. My business address is 207 Senate Avenue, Camp
7 Hill, Pennsylvania 17011. I am Senior Vice President of the firm of Gannett
8 Fleming Valuation and Rate Consultants, LLC (“Gannett Fleming”). I am
9 testifying on behalf of Puget Sound Energy (“PSE”).

10 **Q. Have you prepared an exhibit describing your Professional qualifications?**

11 A. Yes, I have. It is Exhibit No. ___(JJS-2).

12 **Q. What is the nature of your testimony in this proceeding?**

13 A. I sponsor the depreciation study performed for PSE submitted herewith as Exhibit
14 No. ___(JJS-3). The depreciation study sets forth the calculated annual
15 depreciation accrual rates by account as of September 30, 2016 for all electric, gas
16 and common plant.

17 **II. PSE’S DEPRECIATION STUDY**

18 **Q. Please define the concept of depreciation.**

19 A. Depreciation refers to the loss in service value not restored by current
20 maintenance, incurred in connection with the consumption or prospective
21 retirement of utility plant in the course of service from causes that are known to

1 be in service, against which PSE is not protected by insurance. Among the causes
2 to be given consideration are wear and tear, decay, action of the elements,
3 obsolescence, changes in the art, changes in demand and the requirements of
4 public authorities.

5 **Q. Please identify the depreciation study you performed for PSE.**

6 A. The study is a report entitled, "2016 Depreciation Study - Calculated Annual
7 Depreciation Accruals Related to Electric, Gas and Common plant as of
8 September 30, 2016." This report sets forth the results of my depreciation study
9 for PSE. The study was prepared and the analyses that underlie the report were
10 conducted under my direction and supervision.

11 **Q. What was the purpose of your depreciation study?**

12 A. The purpose of the depreciation study was to estimate the annual depreciation
13 accruals related to electric, gas and common plant in service for financial and
14 ratemaking purposes and determine appropriate average service lives and net
15 salvage percentages for each plant account.

16 **Q. Please describe Exhibit No. ___(JJS-3).**

17 A. My report is presented in nine parts. Part I, Introduction, describes the scope and
18 basis for the depreciation study. Part II, Estimation of Survivor Curves, includes
19 descriptions of the methodology of estimating survivor curves. Parts III and IV set
20 forth the analysis for determining life and net salvage estimation. Part V,
21 Calculation of Annual and Accrued Depreciation includes the concepts of

1 depreciation and amortization using the remaining life. Part VI, Results of Study,
2 presents a description of the results and a summary of the depreciation
3 calculations. Parts VII, VIII and IX include graphs and tables that relate to the
4 service life and net salvage analyses, and the detailed depreciation calculations.

5 The tables on pages VI-4 through VI-15 present the estimated survivor curve, the
6 net salvage percent, the original cost as of September 30, 2016, the book
7 depreciation reserve and the calculated annual depreciation accrual and rate for
8 each account or subaccount. The section beginning on page VII-3 presents the
9 results of the retirement rate analyses prepared as the historical bases for the
10 service life estimates. The section beginning on page VIII-5 presents the results of
11 the salvage analysis. The section beginning on page IX-3 presents the
12 depreciation calculations related to surviving original cost as of September 30,
13 2016.

14 **Q. Please explain how you performed your depreciation study.**

15 A. I used the straight line remaining life method of depreciation, with the average
16 service life procedure. The annual depreciation is based on a method of
17 depreciation accounting that seeks to distribute the unrecovered cost of fixed
18 capital assets over the estimated remaining useful life of each unit, or group of
19 assets, in a systematic and rational manner.

20 For General Plant Accounts 391.1, 391.2, 393, 394, 395, 397 and 398 in electric;
21 391.1, 391.2, 393, 394, 395, 397 and 398 in gas; and 391.1, 391.2, 393, 394, 397
22 and 398 in common plant; I used the straight line remaining life method of

1 amortization. The account numbers identified throughout my testimony represent
2 those in effect as of September 30, 2016. The annual amortization is based on
3 amortization accounting that distributes the cost of fixed capital assets over the
4 amortization period authorized for each account and vintage.

5 **Q. How did you determine the recommended annual depreciation accrual rates?**

6 A. I did this in two phases. In the first phase, I estimated the service life and net
7 salvage characteristics for each depreciable group, that is, each plant account or
8 subaccount identified as having similar characteristics. In the second phase, I
9 calculated the composite remaining lives and annual depreciation accrual rates
10 based on the service life and net salvage estimates determined in the first phase.

11 **A. Service Life and Net Salvage Characteristics**

12 **Q. Please describe the first phase of the depreciation study, in which you**
13 **estimated the service life and net salvage characteristics for each depreciable**
14 **group.**

15 A. The service life and net salvage study consisted of compiling historic data from
16 records related to PSE's plant; analyzing these data to obtain historic trends of
17 survivor and net salvage characteristics; obtaining supplementary information
18 from PSE's management, and operating personnel concerning practices and plans
19 as they relate to plant operations; and interpreting the above data as well as
20 estimates used by other electric and gas utilities to form judgments of average
21 service life and net salvage characteristics.

1 **Q. What historic data did you rely on to estimate service life characteristics?**

2 A. I analyzed PSE's accounting entries relating to plant additions, transfers, and
3 retirements recorded during the period 1987 through 2015. PSE records also
4 included surviving dollar value by year installed for each plant account as of
5 September 30, 2016.

6 **Q. What method did you use to analyze this service life data?**

7 A. I used the retirement rate method for all accounts. This is the most appropriate
8 method when aged retirement data are available, because this method determines
9 the average rates of retirement actually experienced by PSE during the period of
10 time covered by the study.

11 **Q. Would you explain how you used the retirement rate method to analyze
12 PSE's service life data?**

13 A. I applied the retirement rate method to each different group of property in the
14 study. For each property group, I used the retirement rate method to form a life
15 table which, when plotted, shows an original survivor curve for that property
16 group. Each original survivor curve represents the average survivor pattern
17 experienced by the several vintage groups during the experienced band studied.
18 The survivor patterns do not necessarily describe the life characteristics of the
19 property group; therefore, interpretation of the original survivor curves is required
20 in order to use them as valid considerations in estimating service life. The Iowa-
21 type survivor curves were used to perform these interpretations.

1 **Q. What is an “Iowa-type Survivor Curve” and how did you use such curves to**
2 **estimate the service life characteristics for each property group?**

3 A. Iowa-type curves are a widely used group of generalized survivor curves that
4 contain the range of survivor characteristics usually experienced by utilities and
5 other industrial companies. The Iowa curves were developed at the Iowa State
6 College Engineering Experiment Station through an extensive process of
7 observing and classifying the ages at which various types of property used by
8 utilities and other industrial companies have been retired.

9 Iowa-type curves are used to smooth and extrapolate original survivor curves
10 determined by the retirement rate method. We used Iowa curves and truncated
11 Iowa curves in this study to describe the forecasted rates of retirement based on
12 the observed rates of retirement and the outlook for future retirements.

13 The estimated survivor curve designations for each depreciable property group
14 indicate the average service life, the family within the Iowa system to which the
15 property group belongs, and the relative height of the mode. For example, the
16 Iowa 38-R2.5 indicates an average service life of thirty-eight years; a right-
17 moded, or R, type curve (the mode occurs after average life for right-moded
18 curves); and a moderate height, 2.5, for the mode (possible modes for R type
19 curves range from 1 to 5).

1 **Q. What approach did you use to estimate the lives of significant structures and**
2 **production facilities?**

3 A. I used the life span technique to estimate the lives of significant facilities for
4 which concurrent retirement of the entire facility is anticipated. In this technique,
5 the survivor characteristics of such facilities are described by the use of interim
6 survivor curves and estimated probable retirement dates. The interim survivor
7 curve describes the rate of retirement related to the replacement of elements of the
8 facility, such as, for a building, the retirements of plumbing, heating, doors,
9 windows, roofs, etc., that occur during the life of the facility. The probable
10 retirement date provides the rate of final retirement for each year of installation
11 for the facility by truncating the interim survivor curve for each installation year
12 at its attained age at the date of probable retirement. The use of interim survivor
13 curves truncated at the date of probable retirement provides a consistent method
14 for estimating the lives of the several years of installation for a particular facility
15 inasmuch as a single concurrent retirement for all years of installation will occur
16 when it is retired.

17 **Q. Has Gannett Fleming used this approach in other proceedings?**

18 A. Yes, we have used the life span technique in performing depreciation studies
19 presented to many public utility commissions across the United States and
20 Canada, including the previous study for PSE in its 2007 general rate case,
21 Dockets UE-072300 and UG-072301.

1 **Q. Have there been any changes to the probable retirement dates estimated in**
2 **the current depreciation study?**

3 A. Yes, there have been changes to the retirement dates for the Colstrip units and for
4 PSE's hydro facilities.

5 **Q. How have the retirement dates changed for the Colstrip units?**

6 A. The probable retirement dates incorporated into OSEEE's current depreciation
7 rates were established during PSE's 2007 rate case. The operating and regulatory
8 environment for many power plants across the country has changed since 2007,
9 especially for coal-fired power plants. As a result, the probable retirement dates
10 estimated for both Colstrip Units 1 and 2 and for Colstrip Units 3 and 4 have
11 changed. The current depreciation rates for these units were established by a
12 settlement stipulation, which set probable retirement dates of 2035 for Colstrip
13 Units 1 and 2, 2044 for Colstrip Unit 3 and 2045 for Colstrip Unit 4. However,
14 the depreciation study filed by PSE in its 2007 rate case included probable
15 retirement dates of 2019 for Colstrip Units 1 and 2, 2024 for Colstrip Unit 3 and
16 2025 for Colstrip Unit 4.

17 In the time since PSE's 2007 rate case the combination of new environmental
18 regulations and lower costs for other energy sources (in particular natural gas)
19 have led to the closure and planned closure of many coal-fired power plants
20 across the country. For this reason, the outlook for Colstrip (or any coal plant) is
21 different than it was in 2007. While Colstrip's units have environmental
22 equipment such as scrubbers, the need for additional capital investment to meet

1 environmental rules is likely. Additionally, the federal Clean Power Plan
2 (“CPP”) – the proposed federal rule to regulate carbon emissions – could have an
3 impact as well. In Montana, where Colstrip is located, the CPP could result in
4 significant reductions in carbon dioxide emissions by 2025.

5 PSE has reached an agreement with stakeholders to close Colstrip Units 1 and 2
6 by July 1, 2022. Based on these plans, a probable retirement date of 2022 is
7 recommended for Colstrip Units 1 and 2. Given the impact of environmental
8 rules, as well as the costs of replacement generation, it is also appropriate to
9 modify the probable retirement dates for Colstrip Units 3 and 4. Probable
10 retirement dates of 2035 are recommended for Colstrip Units 3 and 4. While the
11 recommended retirement dates for each of the Colstrip units represent a decrease
12 in life span when compared to the current depreciation rates, they do represent a
13 longer life span than those proposed by PSE in the depreciation study filed in the
14 2007 rate case.

15 **Q. How have the retirement dates changed for PSE’s hydro facilities?**

16 A. The probable retirement dates for PSE’s hydro facilities are determined based on
17 the current FERC operating licenses. PSE has been granted new operating
18 licenses for its hydro facilities, and therefore the probable retirement dates have
19 been changed accordingly. There have also been changes to probable retirement
20 dates for some of PSE’s combined cycle or wind plants. The estimates in the
21 study are generally consistent with the estimates for similar plants for other
22 utilities.

1 **Q. What factors did you consider in your estimates of service life and net**
2 **salvage percentages?**

3 A. The primary factors I considered to estimate service life are the statistical analyses
4 of data, current PSE policies and outlook, and survivor curve estimates from prior
5 depreciation studies. The primary factors I considered to estimate the future net
6 salvage are analyses of historical cost of removal and salvage data, expectation
7 regarding future removal requirements, and markets for retired equipment and
8 materials. For more discussion of the factors I considered in estimating service
9 lives and net salvage percentages are presented in Parts III and IV of Exhibit
10 No. ___(JJS-3).

11 **Q. Would you please explain the concept of “net salvage”?**

12 A. Net salvage is a component of the service value of capital assets that is recovered
13 through depreciation rates. The service value of an asset is its original cost less its
14 net salvage. Net Salvage is the salvage value received for the asset upon
15 retirement less the cost to retire the asset. When the cost to retire exceeds the
16 salvage value, the result is negative net salvage.

17 Inasmuch as depreciation expense is the loss in service value of an asset during a
18 defined period (e.g., one year), it must include a ratable portion of both the
19 original cost and the net salvage. That is, the net salvage related to an asset should
20 be incorporated in the cost of service during the same period as its original cost so
21 that customers receiving service from the asset pay rates that include a portion of

1 both elements of the asset's service value, the original cost and the net salvage
2 value.

3 **Q. Please describe how you estimated net salvage percentages.**

4 A. I estimated the net salvage percentages incorporating the historical data for the
5 period 1998 through 2014 and considered estimates for other electric and gas
6 companies.

7 **Q. Were the net salvage percentages for electric generating facilities based on
8 the same analyses?**

9 A. Yes, for the analyses of interim net salvage. The net salvage percentages for
10 electric generating facilities were based on two components, the interim net
11 salvage percentage and the final net salvage percentage. The interim net salvage
12 percentage is determined based on the historical indications of the cost of removal
13 and gross salvage amounts expressed as a percentage of the associated plant
14 retired from the period 1998 through 2015. The final net salvage or
15 dismantlement component was determined based on the assets anticipated to be
16 retired at the concurrent date of final retirement.

17 **Q. Have you included a final net salvage component into the overall recovery of
18 electric generating facilities?**

19 A. Yes. A dismantlement component has been included to the net salvage percentage
20 for steam and hydro production facilities.

1 **Q. How has the final net salvage component been estimated for PSE's electric**
2 **generating facilities?**

3 A. For Colstrip Units 1 and 2 and Colstrip Units 3 and 4 there are two types of costs
4 that will be incurred subsequent to the retirement of the facilities. The first is for
5 the dismantlement and decommissioning of the power plant itself. The second is
6 for environmental remediation of the site, primarily due to the requirements of the
7 federal Coal Combustion Residuals ("CCR") rule. Both types of costs represent
8 net salvage costs associated with the Colstrip plant, and therefore should be
9 incorporated into depreciation rates and allocated over the time that the plant is in
10 service.

11 The cost of dismantling and decommissioning the plant was based on estimates
12 used for other utilities as well as the experience of plants that have been
13 dismantled. A cost of \$40 per kilowatt was estimated for each unit at Colstrip for
14 the dismantlement portion of final net salvage. For the remediation of the site,
15 PSE has a legal obligation to comply with regulations such as the CCR rule. The
16 terminal net salvage associated with the remediation of the site was based on the
17 estimates used for PSE's legal obligation for remediation. The combination of the
18 dismantlement and remediation costs formed the basis of the final net salvage
19 used for the Colstrip units. These amounts are escalated to the date of retirement
20 when the costs will be incurred. The same calculations were performed for hydro
21 production units except the cost of \$10 per kilowatt was estimated.

1 **Q. Are you familiar with the recent engineering study conducted by Geosyntec,**
2 **Inc. regarding remediation requirements for Colstrip?**

3 A. Yes, I am. Geosyntec, Inc. conducted a study estimating the costs for remediation
4 of Colstrip Units 1 and 2 on behalf of Talen Energy Montana (formerly PPL
5 Montana, the plant operator and 50 percent owner of Colstrip Units 1 and 2).

6 **Q. Have you incorporated the estimates of remediation costs of the Geosyntec,**
7 **Inc. study into your estimated depreciation rates for Colstrip?**

8 A. No. The remediation costs included in PSE's depreciation study are based on
9 PSE's existing legal obligations recorded on the books as of September 30, 2016.
10 As a result, the depreciation study incorporates a smaller estimate for remediation
11 than is set forth in the more recent Geosyntec study.¹ The estimates in the
12 depreciation study are therefore likely conservative estimates of the future costs
13 of retiring Colstrip Units 1 and 2.

14 **Q. Can you explain how the final net salvage component is included in the**
15 **depreciation study?**

16 A. Yes. The final net salvage component is part of the overall net salvage for each
17 location/unit within the production assets. Based on studies for comparable
18 facilities of other electric utilities, it was determined that the final net salvage
19 costs for steam and hydro production facilities is best calculated by dividing the
20 final net salvage cost by the surviving plant at final retirement. These location

¹ Master Plan Summary Report Update, dated September 23, 2016.

1 basis amounts are added to the interim net salvage percentage of the assets
2 anticipated to be retired on an interim basis to produce the weighted net salvage
3 percentage for each location. The detailed calculation for each location is set forth
4 on pages VIII-2 and VIII-3 of Exhibit No. ____ (JJS-3).

5 **B. Calculation of Remaining Life and Annual Depreciation Rates**

6 **Q. Please describe the second phase of the process that you used in the**
7 **depreciation study in which you calculated composite remaining lives and**
8 **annual depreciation accrual rates.**

9 A. After I estimated the service life and net salvage characteristics for each
10 depreciable property group, I calculated the annual depreciation accrual rates for
11 each group based on the straight line remaining life method, using remaining lives
12 weighted consistent with the average service life procedure. The calculation of
13 annual depreciation accrual rates were developed as of September 30, 2016.

14 **Q. Please describe the straight line remaining life method of depreciation.**

15 A. The straight line remaining life method of depreciation allocates the original cost
16 of the property, less accumulated depreciation, less future net salvage, in equal
17 amounts to each year of remaining service life.

18 **Q. Please describe amortization accounting.**

19 A. In amortization accounting, units of property are capitalized in the same manner
20 as they are in depreciation accounting. Amortization accounting is used for
21 accounts with a large number of units, but small asset values. Depreciation

1 accounting is difficult for these assets because periodic inventories are required to
2 properly reflect plant in service. Consequently, retirements are recorded when a
3 vintage is fully amortized rather than as the units are removed from service. That
4 is, there is no dispersion of retirements. All units are retired when the age of the
5 vintage reaches the amortization period. Each plant account or group of assets is
6 assigned a fixed period which represents an anticipated life during which the asset
7 will render full benefit. For example, in amortization accounting, assets that have
8 a 15 year amortization period will be fully recovered after 15 years of service and
9 taken off PSE's books, but not necessarily removed from service. In contrast,
10 assets that are taken out of service before 15 years remain on the books until the
11 amortization period for that vintage has expired.

12 **Q. For which plant accounts is amortization accounting being utilized?**

13 A. Amortization accounting is utilized for certain General Plant or General Plant
14 related accounts. These accounts are Accounts 391.1, 391.2, 393, 394, 395, 397
15 and 398 in electric; 391.1, 391.2, 393, 394, 395, 397 and 398 in gas; and 391.1,
16 391.2, 393, 394, 397 and 398 in common plant. These accounts represent less than
17 3 percent of PSE's depreciable plant.

18 **Q. Have you made additional recommendations for these amortization**
19 **accounts?**

20 A. Yes. In order to achieve a more stable accrual rate for these accounts in the future,
21 I have recommended a five-year amortization to adjust unrecovered reserve. This

1 approach will achieve consistent amortization rates for existing assets as well as
2 future assets.

3 **Q. Please use an example to illustrate the development of the annual**
4 **depreciation accrual rate for a particular group of property in your**
5 **depreciation study.**

6 A. I will use Electric Plant Account 365.00, Overhead Conductors and Devices, as an
7 example because it is one of the largest depreciable groups.

8 The retirement rate method was used to analyze the survivor characteristics of this
9 property group. Aged plant accounting data were compiled from 1987 through
10 2015 and analyzed to best represent the overall service life of this property. The
11 life tables for the 1987-2015 and 2001-2015 experience bands are presented on
12 pages VII-57 through VII-62 of Exhibit No. ___(JJS-3). The life tables display the
13 retirement and surviving ratios of the aged plant data exposed to retirement by age
14 interval. For example, page VII-57 shows \$949,320 retired during age interval
15 0.5-1.5 with \$356,505,882 exposed to retirement at the beginning of the interval.
16 Consequently, the retirement ratio is 0.0027 ($\$949,320/\$356,505,882$) and the
17 surviving ratio is 0.9973 ($1-.0027$). The percent surviving at age 0.5 of 99.995
18 percent is multiplied by the survivor ratio of 99.73 to derive the percent surviving
19 at age 1.5 of 99.68 percent. This process continues for the remaining age intervals
20 for which plant was exposed to retirement during the period 1987-2015. The
21 resultant life tables, or original survivor curves, are plotted along with the
22 estimated smooth survivor curve, the 38-R2.5 on page VII-56.

1 The net salvage percent is presented on pages VIII-45 and VIII-46 of Exhibit
2 No. ___(JJS-3). The percentage is based on the result of annual gross salvage
3 minus the cost to remove plant assets as compared to the original cost of plant
4 retired during the period 1998 through 2015. The 18-year period experienced
5 negative \$20,421,184 (\$2,573,002 - \$22,994,186) in net salvage for \$80,038,743
6 plant retired. The result is negative net salvage of 26 percent
7 (\$20,421,184/\$80,038,743); while the most recent five-year average is negative
8 31 percent. Therefore, based on the statistics for this account as well as the three-
9 year rolling averages and trend in recent years, the recommended net salvage for
10 distribution overhead conductor is negative 25 percent.

11 My calculation of the annual depreciation related to original cost of Account 365,
12 Overhead Conductors and Devices at September 30, 2016, is presented on pages
13 IX-52 and IX-53 of Exhibit No. ___(JJS-3). The calculation is based on the 38-
14 R2.5 survivor curve, the 25 negative net salvage percent, the attained age, and the
15 allocated book reserve. The tabulation sets forth the installation year, the original
16 cost, calculated accrued depreciation, allocated book reserve, future accruals,
17 remaining life and annual accrual. These totals are brought forward to the table on
18 page VI-8.

19 **Q. Were there any rates developed for future assets?**

20 A. Yes. There are new electric, gas and common facilities planned to be installed in
21 the near future. These new asset classes have depreciation rates established for
22 potentially being placed in service after September 30, 2016 which are presented

1 in Table 1, page VI-10, Table 2, page VI-13 and Table 3, page VI-14 of Exhibit
2 No. ____ (JJS-3). The rates are based on average service lives, survivor curves and
3 net salvage percentages as of September 30, 2016. Each of the parameters is
4 based on estimates of comparable facilities for PSE as well as other units installed
5 by other electric companies. The rates are also based on the most appropriate life
6 and net salvage parameters.

7 **Q. In your opinion, are the depreciation rates set forth in Exhibit No. ____ (JJS-3)**
8 **the appropriate rates for the Washington Commission to adopt in this**
9 **proceeding for PSE?**

10 A. Yes. These rates appropriately reflect the rates at which the value of PSE's assets
11 are being consumed over their useful lives. These rates are an appropriate basis
12 for setting electric and gas rates in this matter and for PSE to use for booking
13 depreciation and amortization expense going forward including the rates for
14 future assets.

15 III. CONCLUSION

16 **Q. Does that conclude your testimony?**

17 A. Yes, it does.