

Exhibit No. ___ (RAB-1T)
Docket No. UE-032065
Witness: Roger Braden

BEFORE THE WASHINGTON STATE
UTILITIES AND TRANSPORTATION COMMISSION

WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION,

Complainant,

v.

PACIFICORP d/b/a Pacific Power &
Light Company,

Respondent.

DOCKET NO. UE-030265

TESTIMONY OF ROGER A. BRADEN

STAFF OF
WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION

July 2, 2004

1 I. INTRODUCTION

2

3 Q. Please state your name and business address.

4 A. My name is Roger A. Braden. My business address is 1300 S. Evergreen
5 Park Dr. S.W., Olympia, Washington 98504.

6

7 Q. By whom are you employed and in what capacity?

8 A. I am employed as the Assistant Director for Energy at the Washington
9 Utilities and Transportation Commission.

10

11 Q. What are your duties as Assistant Director for Energy?

12 A. I am the supervisor of the Energy section of the Regulatory Services
13 Division of the WUTC, which consists of 13 professional and technical
14 Staff members. The Energy section is responsible for reviewing and
15 providing recommendations for action to the Commission concerning all
16 filings by regulated companies that provide electric or natural gas service
17 to retail customers in Washington. As the Assistant Director for the
18 Energy section, I participate actively in development and presentation of
19 resulting Staff recommendations to the Commission. I also assist the
20 Commission on larger energy policy issues.

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Q. Briefly describe your education and relevant employment experience.

A. I earned a Bachelor of Arts in English from Western Washington State College (now Western Washington University) in 1971. I worked as a commercial and industrial construction electrician from 1973 to 1978, and continued in that capacity part time during law school until 1980. I completed my apprenticeship in 1977 and was licensed as a journeyman in Oregon and Washington. I attended law school at Willamette University College of Law, receiving my J.D., *cum laude*, in 1981. I have been a member of the Washington State Bar since 1981 and a member of the Oregon State Bar since 2002.

I was an attorney and partner with the Davis, Arneil Law Firm in Wenatchee, Washington from 1981 until 1997. My practice focused on representation of Public Utility District No.1 of Chelan County (Chelan PUD), primarily concerning local and regional electric power system generation and operations, power sales contracts, environmental issues related to hydropower generation and retail utility rates.

From February 1997 until September 2001, I served as the General Manager/CEO of Chelan PUD. In that capacity, I was the chief executive of a utility that provided electricity, water and wastewater services to

1 residents of Chelan County. Chelan PUD also owns and operates three
2 hydroelectric facilities with over 2,000 megawatts of installed capacity.
3 While General Manager at Chelan PUD, I served as a member of the
4 Board of Directors of the Pacific Northwest Conference Committee and
5 the Western Systems Coordinating Council.

6 After leaving Chelan PUD, I worked as a member of the facilitation
7 team that is responsible for coordination and drafting of documents
8 associated with the ongoing attempt to develop and form a Regional
9 Transmission Organization (RTO) in the northwest. My duties as an RTO
10 facilitator were focused on development of transmission agreements,
11 tariffs and a transmission facilities usage plan.

12 I began working in my current position as Assistant Director for
13 Energy at the WUTC on May 17, 2004.

14

15 **Q. Will you please explain the purpose of your testimony in this docket?**

16 A. I will provide a brief summary of the Staff's testimony and associated
17 recommendations to the Commission concerning the Company's (also
18 referred to herein as "PacifiCorp") request for a rate increase.

19 Specifically, my testimony will introduce and briefly address: (i) inter-
20 jurisdictional cost allocation issues; (ii) Staff's recommendation for a

1 transitional approach to allocation of Washington costs; (iii) other relevant
2 factors bearing on cost allocation methodology; (iv) prudence of the
3 Company's resource acquisitions; and (v) Staff's determination of the
4 Washington revenue requirement for the Company. I will also list the
5 other Staff witnesses and briefly identify the issues that each will address.
6

7 II. INTER-JURISDICTIONAL COST ALLOCATION ISSUES

8

9 **Q. Please summarize the inter-jurisdictional cost allocation issues arising**
10 **in this case?**

11 A. The cost allocation issues arise from the fact that the Company serves
12 customers in six states, including Washington. PacifiCorp claims that it
13 needs a consistent cost allocation methodology among its service areas in
14 order to avoid regulatory "holes" or gaps that can cause under-collection
15 of revenues. Accordingly, one of the Company's main objectives in this
16 case is to obtain regulatory approval of the inter-jurisdictional cost
17 allocation methodology that it filed as part of its direct case. (Testimony
18 of Andrea L. Kelly, Exhibit No. ___ (ALK-1T)). That allocation
19 methodology was developed through a lengthy series of meetings,
20 discussions, studies and analyses involving the Company and parties

1 from the various jurisdictions served by PacifiCorp. The Company called
2 this its Multi-State Process (“MSP”). I will refer to the version of the cost
3 allocation methodology filed by PacifiCorp in this case as the
4 “Washington Protocol.” The tariffs the Company proposes in this docket
5 are premised upon the Commission’s acceptance and use of data obtained
6 through application of the Washington Protocol.

7

8 **Q. Why do you refer to the cost allocation methodology filed in this case**
9 **by the Company as the Washington Protocol?**

10 A. Because to the best of Staff’s knowledge, there are currently three different
11 versions of the Protocol before state utility commissions in PacifiCorp’s
12 service territory. One version has been filed with the Public Utility
13 Commission of Oregon, which I will refer to as the “Oregon Protocol.” It
14 appears that PacifiCorp has also agreed to a final draft of another version
15 for Utah, which I will refer to as the “draft Utah Protocol.” In addition,
16 the Company has filed Protocol versions in Idaho and Wyoming that are
17 identical to the Washington Protocol. Staff has reason to believe, however,
18 that one or both of those Protocols will be amended or replaced by
19 supplemental filings sometime in the near future.

20

1 **Q. Does the existence of at least three different versions of the Protocol**
2 **impact Staff's evaluation of the Company's rate request?**

3 A. Yes, it definitely does. It is now apparent that PacifiCorp is asking this
4 Commission to determine Washington revenue requirements on the basis
5 of a cost allocation method that does not meet the Company's underlying
6 objective of inter-jurisdictional consistency. One of the main reasons why
7 PacifiCorp requested that the Commission use the Washington Protocol in
8 this case was its desire to achieve uniformity in application of allocation
9 methods among the six jurisdictions where it provides service. The fact
10 that three concurrent filings in three jurisdictions each propose a different
11 Protocol is a clear indication that the Washington Protocol filed in this
12 case will not achieve the uniformity PacifiCorp is allegedly seeking.

13

14 **Q. Are the differences between these three Protocol versions significant?**

15 A. Yes. While Staff has not had adequate time or resources to fully analyze
16 either the Oregon or draft Utah Protocols, Mr. Alan P. Buckley has
17 reviewed key features of those Protocols, focusing on differences between
18 them and the Washington Protocol. He concludes that there are several
19 material differences between the three currently extant versions.

20 (Testimony of Mr. Alan P. Buckley, Exhibit No. ___ (APB-1T)).

1 Q. Do the differences between the Protocol versions impact the
2 determination of PacifiCorp's Washington revenue requirements?

3 A. Yes. Washington is potentially impacted in a very significant way as a
4 result of how the various Protocols address allocation of generation
5 resources. Mr. Buckley discusses this in detail in his testimony. In
6 addition, the stipulation in Utah supporting the draft Utah Protocol
7 contains a startling feature given the proceedings in Washington and
8 other states.

9 Under the draft Utah Protocol, the Company proposes to cap its
10 Utah revenue requirements for all general rate cases initiated prior to July
11 1, 2008 to the lesser of: (1) the Company's Utah revenue requirement
12 resulting from application of the draft Utah Protocol, or (2) a 1.25%
13 increase in revenue requirements until mid-June 2006 and a 1.5% per year
14 increase subsequent to that date, using a "Rolled-In Allocation Method."
15 The Rolled-In Allocation Method bunches all of PacifiCorp's resources
16 together, regardless of location or use, and consequently assigns lower
17 cost pre-merger generation resources from PacifiCorp's Western Control
18 Area to Utah for purposes of determining PacifiCorp's Utah power costs.
19 This is done despite the fact that the Company has recently added or is in
20 the process of adding approximately 1,379 Mega-Watts of new generation

1 in its Eastern Control Area at a cost well over \$750,000,000. This new
2 generation is needed to meet load in Utah. Despite that fact, a portion of
3 the cost of operating these plants will be allocated to Washington under
4 all versions of the Protocol reviewed. Mr. Buckley explains in more detail
5 Staff's concerns regarding the allocation of these resources.

6 The bottom line is that the draft Utah Protocol does not equitably
7 divide resource costs among the various states. In addition, the rate cap
8 discussed above means that Utah will not bear its fair share of the cost of
9 resources needed to serve its load. Consequently, that burden must fall
10 elsewhere. It could be placed on PacifiCorp's shareholders, but I think it
11 is very unlikely that the Company will voluntarily shift that cost to its
12 shareholders. That would be counter to one of the primary objectives of
13 the MSP to avoid under collection of revenues. That means PacifiCorp
14 will be forced to attempt to pass those costs on to customers in other
15 jurisdictions, including Washington. The regulatory "gap" that would
16 result from such use of the draft Utah Protocol strongly suggests that the
17 results of the inter-jurisdictional cost allocation process are so severely
18 flawed that the Protocols, specifically the Washington Protocol, are totally
19 inappropriate for determining the Company's Washington revenue
20 requirement in the present case.

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Q. In addition to the confusion and inconsistency resulting from the different Protocol versions, does Staff have other concerns about the use of the Washington Protocol in this case?

A. Yes. Because the Company submitted the Washington Protocol as part of its direct case, Staff has reviewed that proposal in depth. As Mr. Buckley explains in detail in his testimony, the Washington Protocol does not adequately, accurately, or fairly allocate the Company’s costs and rate base attributable to serving Washington customers. This should be the ultimate objective and the test of the viability of any cost allocation methodology used in Washington. Yet, the Company’s continuing reliance on the Washington Protocol fails to meet that objective or satisfy that test.

Q. In light of the confusion created by the existence of multiple Protocol versions and the substantive problems Mr. Buckley has identified with the Washington Protocol, what is Staff’s recommendation regarding the Company’s proposal to use the Washington Protocol to determine revenue requirements in this rate proceeding?

1 A. Because the Company is moving forward with its Washington Protocol in
2 this case, which results in a substantial increase in rates, Staff is compelled
3 to recommend that the Commission reject the Washington Protocol in its
4 entirety.

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6 **III. TRANSITIONAL COST ALLOCATION METHODOLOGY**

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8 **Q. If the Commission rejects the Company's Washington Protocol as Staff**
9 **recommends, what method of inter-jurisdictional cost allocation should**
10 **the Commission use to determine the Company's Washington revenue**
11 **requirements in this rate case?**

12 A. That is a difficult question. For reasons discussed by Mr. Buckley in his
13 testimony, a better, more efficient methodology would focus on costs
14 directly associated with providing service to Washington customers. Such
15 a methodology must accurately segregate the cost of the rate base assets
16 and expenses associated with service to PacifiCorp's customers in
17 Washington, not simply allocate to Washington a portion of PacifiCorp's
18 total system costs. As Mr. Buckley points out, such a methodology does
19 not currently exist, but should be developed cooperatively by Staff, the
20 Company and other parties. Staff recommends that the Commission

1 order such a cooperative process, which probably will require at least two
2 years to complete.

3 Pending that effort, Staff used its “best efforts” to respond to the
4 Commission’s desire to examine PacifiCorp’s rates in a ratemaking
5 context. (See Docket No. UE-991832, 8th Supplemental Order, ¶ 43).
6 Therefore, for the purpose of this proceeding only, Staff has measured the
7 Company’s Washington revenue requirement using a control area focused
8 allocation methodology based on the “Hybrid” cost model. The Hybrid
9 model is described in the Company’s direct testimony concerning the
10 Washington Protocol. (Testimony of Gregory N. Duvall, Exhibit
11 No. ___ (GND-1T)). In brief, the control area methodology uses cost and
12 rate base data for the Company’s operation of its Western Control Area,
13 which is the area that was served by Pacific Power & Light Company
14 prior to its acquisition of Utah Power & Light Company in 1987. It should
15 be noted that Staff does not believe that the control area allocation
16 methodology provides a workable long-term solution to the cost
17 allocation issues arising from the Company’s inter-jurisdictional
18 operations.

19 For all of the reasons expressed in Staff’s testimony, Staff strongly
20 recommends that the Commission use the control area allocation method

1 only as a transitional tool in this case. As stated earlier, Staff further
2 recommends that the Commission direct the Company to develop an
3 alternative costing methodology, in cooperation with Staff and other
4 parties, to establish the Company's revenue requirement for Washington
5 for use in future cases.

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7 **IV. OTHER RELEVANT FACTORS REGARDING ALLOCATIONS**

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9 **Q. Are there other factors the Staff believes should inform the**
10 **Commission's decision in its determination of rates for this case?**

11 A. Yes. The Commission's order approving the merger of Pacific Power &
12 Light Company and Utah Power & Light Company in 1987 is also
13 relevant. (Docket No. U 87-1532-T.) One of the most controversial issues
14 in that proceeding was the impact on Washington customers of merging
15 Pacific Power's system of low-cost hydro-based resources with Utah
16 Power's system of high-cost thermal resources. In addition, there was
17 concern that there would be added complexities surrounding interstate
18 cost allocations and future determinations of Washington revenue
19 requirements from the combined company's operations. The Company
20 assured the Commission that there would be no adverse consequences on

1 Washington customers from the acquisition of the Utah properties.
2 Furthermore, the Company assured the Commission that there would be
3 no additional burdens on the Commission due to the added complexities
4 of interstate cost allocations as a result of the merger. Staff believes that
5 the proposed Washington Protocol raises serious questions about whether
6 the Company intends to meet these commitments in Washington.

7

8 **V. PRUDENCE OF RESOURCE ADDITIONS**

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10 **Q. The Company is requesting in this proceeding a determination of**
11 **prudence for resources identified in the Joint Report, as well as other**
12 **recently acquired resources. Does Staff make prudence**
13 **recommendations with regard to those resources?**

14 A. Yes. The Joint Report, dated December 7, 2001, is included in Company
15 witness Widmer's Exhibit No. ___ (MTW-4). It identifies several
16 generation resources that were previously determined to be prudently
17 acquired on a *system basis*. In this proceeding, the Company is asking the
18 Commission to determine whether those resources should be accepted for
19 inclusion in its Washington rate base. Those resources include the Craig,
20 Hayden, Cholla Unit 4, James River Co-gen, Hermiston Co-gen, and Foote

1 Creek Wind facilities. Staff also addresses two other newly acquired
2 resources, Gadsby and West Valley.

3 Because Staff utilized the control area cost allocation methodology
4 in this case as a transitional analysis tool, Staff only evaluated for
5 inclusion in Washington rate base the James River and Hermiston plants,
6 which are the only identified resources that are assigned to PacifiCorp's
7 Western Control Area. All of the other resources presented by the
8 Company for review are assigned to the Eastern Control Area and, under
9 the control area cost allocation methodology, they are irrelevant to Staff's
10 analysis and have been disregarded. As explained in Mr. Buckley's
11 testimony, both the James River and Hermiston resources were prudently
12 acquired to serve Washington customers.

13 If, at any time in the future, generation resources located in
14 PacifiCorp's Eastern Control Area are determined to be relevant to the
15 Company's Washington operations, the Commission at that time can
16 review those acquisitions. This could happen, for example, if a workable
17 inter-jurisdictional allocation method is developed for Washington that
18 includes any such resources.

19

1 VI. WASHINGTON REVENUE REQUIREMENT DETERMINATION

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3 **Q. Has Staff made a determination of the Company's Washington revenue**
4 **requirement in this case?**

5 A. Yes. That determination and references to the supporting data are
6 contained in the testimony of Thomas E. Schooley. (Exhibit No. ___ (TES-
7 1T)). Mr. Schooley calculates an overall Washington revenue requirement
8 for the Company of \$5,931,751. This an overall increase of approximately
9 2.9%.

10

11 **Q. What overall cost of capital did Staff determine was proper in this case?**

12 A. As Mr. Steven G. Hill explains in detail in his testimony, (Testimony of
13 Steven G. Hill, Exhibit No. ___ (SGH-1T)), the Company's equity cost of
14 capital is 9.375%. When combined with other Company debt and an
15 appropriate capital structure that includes 47.08% equity, this results in an
16 overall cost of capital for the Company of 7.716%.

17

18

1 VII. IDENTIFICATION OF STAFF WITNESSES

2 Q. Will you please identify the other Staff witnesses who will be
3 providing testimony on the issues and recommendations you have
4 mentioned?

5 A. Yes. The following testimony is submitted as part of the Staff's direct
6 case:

- 7 1. Mr. Yohannes Mariam, in Exhibit No. ___ (YKGM-1T), will testify
8 concerning normalization of data to reflect weather variances and
9 the Company's cost of service determination.
- 10 2. Ms. Joelle R. Steward, in Exhibit No. ___ (JT-1T), will testify jointly
11 with Mr. Donald Schoenbeck, a witness for ICNU, and Mr. Jim
12 Lazar, a witness for Public Counsel, concerning their review and
13 analysis of PacifiCorp's proposed rate design and rate spread.
- 14 3. Mr. Danny P. Kermode, in Exhibit No. ___ (DPK-1T), will testify
15 concerning his review of the impact of property taxes and state and
16 federal income taxes on PacifiCorp's Washington revenue
17 requirement.
- 18 4. Ms. Joanna Huang, in Exhibit No. ___ (JH-1T), will testify about her
19 review and analysis of PacifiCorp's depreciation, wages, hydro
20 relicensing and other expenses.

1 5. Mr. Alan P. Buckley, in Exhibit No.____ (APB-1T), will testify
2 concerning PacifiCorp’s inter-jurisdictional cost allocation issues
3 and power resources.

4 6. Mr. Steven G. Hill, in Exhibit No.____ (SGH-1T), will testify as to his
5 analysis and conclusions concerning PacifiCorp’s cost of capital
6 and the appropriate overall rate of return.

7 7. Mr. Thomas E. Schooley, in Exhibit No.____(TES-1T), will contest
8 several of the accounting adjustments contained in the Company’s
9 direct case. In addition, Mr. Schooley will testify concerning the
10 results of operations and PacifiCorp’s Washington revenue
11 requirement.

12
13 **Q. Does that conclude your testimony?**

14 **A. Yes, it does.**