

**BEFORE THE WASHINGTON
UTILITIES AND TRANSPORTATION COMMISSION**

WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION,

Complainant,

v.

PUGET SOUND ENERGY,

Respondent.

DOCKETS UE-220066 and
UG-220067

(consolidated)

In the Matter of the Petition of

PUGET SOUND ENERGY

DOCKET UG-210918

For an Order Authorizing Deferred
Accounting Treatment for Puget Sound
Energy's Share of Costs Associated with the
Tacoma LNG Facility

RESPONSE TESTIMONY AND EXHIBITS OF ALI AL-JABIR

ON BEHALF OF

THE FEDERAL EXECUTIVE AGENCIES

July 28, 2022

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1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 **A.** Ali Al-Jabir. My business address is 5151 Flynn Parkway, Suite 412 C/D, Corpus
3 Christi, Texas, 78411.

4 **Q. WHAT IS YOUR OCCUPATION?**

5 **A.** I am an energy advisor and an Associate in the field of public utility regulation with the
6 firm of Brubaker & Associates, Inc. (“BAI”).

7 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND**
8 **EXPERIENCE.**

9 **A.** These are set forth in Exhibit No. AZA-2.

10 **Q. ON WHOSE BEHALF ARE YOU APPEARING IN THIS PROCEEDING?**

11 **A.** I am appearing on behalf of the Federal Executive Agencies (“FEA”). Our firm is under
12 contract with The United States Department of the Navy (“Navy”) to perform cost of
13 service, rate design and related studies. The Navy represents the Department of Defense
14 and all other Federal Executive Agencies in this proceeding. The FEA is one of the
15 largest consumers of electricity in the service territory of Puget Sound Energy (“PSE”
16 or “the Company”) and takes electric service from the Company primarily on
17 Schedule 49.

18 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

19 **A.** My testimony focuses on certain aspects of PSE’s proposed electric revenue
20 requirement, class cost of service and rate design. Specifically, my testimony addresses
21 the following areas:

- 22 • The classification and allocation of electric generation fixed costs;
- 23 • The classification and allocation of electric wheeling expenses in FERC Account
24 565;
- 25 • The class allocation of electric distribution poles and wires costs;

1 • The class allocation of any changes in electric base rate revenues approved in this
2 case; and

3 • The rate design of the Colstrip and the multi-year rate plan riders.

4 The fact that I am not addressing other issues in the Company’s application in this
5 proceeding should not be construed as an endorsement of the Company’s position with
6 regard to such issues.

7 **Q. PLEASE SUMMARIZE YOUR CONCLUSIONS AND RECOMMENDATIONS.**

8 **A.** My conclusions and recommendations can be summarized as follows:

9 1. The Washington Utilities and Transportation Commission (“WUTC” or “the
10 Commission”) conducted a generic cost of service proceeding that resulted in the
11 adoption of certain methods for the functionalization, classification and allocation
12 of electric and natural gas costs by utilities in Washington. However, these cost
13 allocation rules also allow alternative allocation methodologies to be proposed,
14 provided that each modification is explained in testimony and the party shows that
15 the proposed modification improves the cost of service study and is in the public
16 interest. Therefore, it is my understanding that the Commission has provided
17 latitude for parties to propose cost allocation methodologies that differ from the
18 methods in the generic rule. In light of this, I am proposing certain cost allocation
19 methods in my testimony that deviate from the Commission’s generic rule.

20 2. PSE proposed a renewable future peak credit allocation method for fixed electric
21 generation costs. PSE’s proposed allocation method would allocate a portion of
22 generation fixed costs on an energy rather than a demand basis. However, electric
23 generation capital costs are fixed, sunk costs that do not vary with the amount of
24 energy consumed by customers. Economic principles dictate that such fixed, sunk
25 costs should be allocated entirely on a demand basis.

26 3. PSE’s production fixed costs should be classified as entirely demand-related. These
27 costs should be allocated to the customer classes exclusively based on those classes’
28 contribution to the utility system peaks in the four highest coincident peak demand
29 months of the test year used to develop the class allocators in the electric class cost
30 of service study (“CCOSS”). Specifically, the allocation factor should be developed
31 using the class contribution to the utility system peaks that occurred in December
32 2020 and January, February and June of 2021 (the “4 CP method”). The 4 CP
33 method provides a much better reflection of cost causation than classification or
34 allocation methods that utilize energy usage to any significant degree.

35 4. PSE proposes to classify and to allocate the costs in FERC Account 565
36 (Transmission of Electricity by Others) on an energy basis. This is inconsistent with

1 the Commission’s cost of service methodology rules, which specify that such
2 wheeling expenses should be classified and allocated on a demand basis. The
3 wheeling of electricity over the transmission grid is enabled by the existence of the
4 underlying transmission network, and the driver for the construction of the
5 transmission grid is system coincident peak demands. Because the wheeling of
6 electricity over the transmission grid is enabled by the fixed capital investment in
7 the transmission system, it is appropriate to classify and to allocate the wheeling
8 expenses in FERC Account 565 on a 12 CP demand basis, consistent with the
9 Company’s proposed allocation of other demand-related transmission costs in this
10 proceeding.

- 11 5. The Company proposes to allocate the cost of electric distribution poles, conduit
12 and wires based on the average of the twelve monthly distribution system non-
13 coincident peaks (“12 NCP method”) for primary system and secondary system
14 customers together, using an average 12NCP - Primary & Secondary Voltage Only
15 allocator. This proposed allocation method does not properly adhere to cost
16 causation principles for two reasons. The first problem with the Company’s
17 proposal is that it allocates costs on a 12 NCP basis rather than a 1 NCP basis.
18 Distribution poles and wires investments must be sized to meet the maximum
19 localized NCP demands that customers impose on these facilities, regardless of
20 when such maximum demands occur during the year. Consequently, it is
21 inappropriate to average the twelve monthly NCPs in developing the allocator for
22 these distribution fixed costs. Instead, it would be more appropriate to allocate these
23 costs based on the single highest annual NCP for each class, separately for primary
24 system and for secondary system customers, regardless of when these NCPs occur
25 during the test year (“1 NCP method”). The second problem is that PSE did not
26 differentiate the allocation of electric distribution poles and wires costs by voltage
27 level (primary vs. secondary). The Company’s approach is inconsistent with cost
28 causation because it allocates a portion of secondary level distribution poles and
29 wires costs to customers that take service at the primary voltage level. In fact,
30 customers that take service at the primary service level do not use the Company’s
31 secondary voltage level poles and wires to take electric service from PSE. To
32 correct this problem, distribution poles and wires costs should be allocated using
33 two distinct allocators that differentiate between primary and secondary distribution
34 voltage level customers. Correcting these two problems with the Company’s
35 proposed allocation method results in the application of a 1 NCP allocator for
36 primary voltage level poles and wires costs (1 NCP – Primary Voltage) that includes
37 the NCP demands of both primary and secondary voltage level customers, and a
38 different allocator for secondary voltage level poles and wires costs (1 NCP –
39 Secondary Voltage) that includes the NCP demands of only customers that take
40 service at the secondary distribution level.
- 41 6. Through the discovery process, the FEA sought to collect distribution poles and
42 wires data from PSE that was differentiated by voltage level of service. However,
43 the Company responded that it does not track these distribution poles and wires costs
44 by voltage level. To address this issue, I recommend that the Commission require

1 PSE to track distribution poles and wires costs by voltage level on a going forward
2 basis. The Commission should also require the Company to propose an electric
3 CCOSS in its next general rate case that includes separate 1 NCP class cost
4 allocators for distribution poles and wires costs at the primary and secondary voltage
5 levels, respectively. In the absence of distribution poles and wires cost data that is
6 differentiated by voltage level in the current proceeding, I recommend that the
7 Commission require the Company to apply a single 1 NCP - Primary & Secondary
8 Voltage Only allocator in the current rate case to allocate all distribution poles and
9 wires costs on a 1 NCP basis rather than a 12 NCP basis, without differentiating the
10 cost allocation by voltage level.

11 7. The electric revenue allocation and class rate design should be mainly driven by the
12 goal of achieving cost-based rates.

13 8. The Company's electric revenue allocation proposal does not show sufficient
14 movement toward cost-based rates for Rate 49.

15 9. To reduce cross subsidies among rate classes and to create greater movement
16 towards cost-based rates, I recommend that the High Voltage class (Rates 46/49) be
17 moved to full cost parity in this case. The revenue shortfall resulting from my
18 modified electric base rate revenue allocation for Rates 46/49 should be prorated to
19 the remaining customer classes based on the revenue allocation proposed by the
20 Company in order to meet PSE's proposed total revenue requirement. Consistent
21 with PSE's proposal, I directly assigned the revenue increase to the Special Contract,
22 Choice/Retail Wheeling and Firm Resale classes. My revenue spread proposal
23 results in minimal incremental rate increases to PSE's other electric customer
24 classes.

25 10. PSE is proposing to recover all costs in the Colstrip and multi-year rate plan riders
26 using per kWh energy charges. Given that the Company has classified and/or
27 allocated only a small portion of these rider costs on an energy basis, it is
28 inconsistent with cost causation to recover the entirety of the rider costs through per
29 kWh energy charges. To be consistent with cost causation principles, the design of
30 the rider charges should adhere as much as reasonably possible to the classification
31 and allocation of the rider costs. Consequently, for customer classes whose base
32 rate structures include demand charges, the Company should recover the rider costs
33 that are classified as demand-related through demand charges and the recovery of
34 rider costs through per kWh energy charges should be limited to those costs that are
35 properly classified as energy-related.

1 **Rates Should Be Established Based On Class Cost of Service**

2 **Q. PLEASE COMMENT ON THE BASIC PURPOSE OF A CLASS COST OF**
3 **SERVICE STUDY.**

4 **A.** After determining the total Company cost of service or revenue requirement, a CCOSS
5 is used to allocate the revenue requirement or cost responsibility among the customer
6 classes. A CCOSS compares the cost that each customer class imposes on the system
7 to the revenues that each class contributes. For example, when a customer class
8 produces the same rate of return as the total system rate of return, it is paying revenue
9 to the utility just sufficient to cover the costs incurred in serving that class. If a class
10 produces a below-average rate of return, it may be concluded that the revenues provided
11 by the class are insufficient to cover all relevant costs to serve that class. On the other
12 hand, if a class produces a rate of return above the system average, it is not only paying
13 revenues sufficient to cover the cost attributable to it, but in addition, it is paying part
14 of the cost attributable to other classes who produce a below system average rate of
15 return. The CCOSS shows the cost to serve each rate class reflecting cost causation, as
16 well as the rate of return from each class under current and proposed rates.

17 **Q. HOW IS THE COST OF SERVING EACH CUSTOMER CLASS**
18 **DETERMINED?**

19 **A.** The appropriate mechanism to determine the cost of serving each customer class is a
20 fully allocated embedded CCOSS. It follows, however, that the objective of cost-based
21 rates cannot be attained unless the CCOSS is developed using cost-causation principles.

22 **Q. WHY IS A CCOSS OF IMPORTANCE?**

23 **A.** A CCOSS shows the costs that a utility incurs to serve each customer class. It is a
24 widely held principle that costs should be allocated among customer classes on the basis
25 of cost causation. The tenet that costs that cannot be directly assigned to a particular

1 class should be allocated based on cost causation is perhaps the most universally
2 accepted cost of service principle. The costs should be allocated to the classes on the
3 basis of how or why those costs are incurred by the utility. The results of a CCOSS are
4 used in assigning cost responsibilities to various customer classes in regulatory
5 proceedings.

6 **Q. SHOULD THE COST ALLOCATION AND RATE DESIGN PROCESS**
7 **FOLLOW COST CAUSATION PRINCIPLES?**

8 **A.** Yes. Rates that are based on consistently applied cost-causation principles are not only
9 fair and reasonable, but further the cause of stability, conservation and efficiency. When
10 consumers are presented with price signals that convey the consequences of their
11 consumption decisions, i.e., how much energy to consume, at what rate, and when, they
12 tend to take actions which not only minimize their own costs, but those of the utility as
13 well.

14 Although factors such as simplicity, gradualism, economic development and
15 ease of administration may also be taken into consideration when determining the final
16 spread of the revenue requirement among classes, the fundamental starting point and
17 guideline should be the cost of serving each customer class produced by the CCOSS.

18 **Q. PLEASE DESCRIBE THE PROPER FUNDAMENTALS OF A CCOSS.**

19 **A.** Cost of service is a basic and fundamental ingredient in the ratemaking process. In all
20 cost of service studies, certain fundamental concepts should be recognized. Of primary
21 importance among these concepts is the cost causation principle.

22 The first step in a CCOSS is known as functionalization. This simply refers to
23 the process by which the Company's investments and expenses are reviewed and put
24 into different categories of cost. The primary functions utilized are production,

1 transmission and distribution. Of course, each broad function may have several
2 subcategories to provide for a more refined determination of cost of service.

3 The second major step is known as classification. In the classification step, the
4 functionalized costs are separated into the categories of demand-related, energy-related
5 and customer-related costs in order to facilitate the allocation of costs applying the cost
6 causation principles.

7 Demand- or capacity-related costs are those costs that are incurred by the utility
8 to serve the amount of demand that each customer class places on the system. A
9 traditional example of capacity-related costs is the investment associated with
10 generating stations, transmission lines and a portion of the distribution system. Once
11 the utility makes an investment in these facilities, the costs continue to be incurred,
12 irrespective of the number of kilowatthours generated and sold or the number of
13 customers taking service from the utility.

14 Energy-related costs are those costs that are incurred by the utility to provide the
15 energy required by its customers. For example, fuel expense is almost directly
16 proportional to the amount of kilowatt-hours supplied by the utility system to meet its
17 customers' energy requirements.

18 Customer-related costs are those costs that are incurred to connect customers to
19 the system and are independent of the customer's demand and energy requirements.
20 Primary examples of customer-related costs are investments in meters, services and the
21 portion of the distribution system that is necessary to connect customers to the system.
22 In addition, such accounting functions as meter reading, bill preparation and revenue
23 accounting are considered customer-related costs.

1 The final step in the CCOSS is the allocation of each category of the
2 functionalized and classified costs to the various customer classes using cost causation
3 principles. Demand-related costs are allocated on a basis that gives recognition to each
4 class's responsibility for the Company's need to build new assets to serve demands
5 imposed on the system. Energy-related costs are allocated on the basis of energy use
6 by each customer class. Customer-related costs are allocated based upon the number of
7 customers in each class, weighted to account for the complexity of servicing the needs
8 of the different classes of customers.

9 **Q. WHY IS IT IMPORTANT TO ADHERE TO BASIC COST OF SERVICE**
10 **PRINCIPLES IN THE REVENUE ALLOCATION AND RATE DESIGN**
11 **PROCESS?**

12 **A.** The basic reasons for using cost of service as the primary factor in the revenue
13 allocation/rate design process are equity, cost causation, appropriate price signals,
14 conservation and revenue stability.

15 **Q. HOW IS THE EQUITY PRINCIPLE ACHIEVED BY BASING RATES ON**
16 **COSTS?**

17 **A.** To the extent practical, when rates are based on cost, each customer pays what it costs
18 the utility to serve them, no more and no less. If rates are not based on cost of service,
19 then some customers contribute disproportionately to the utility's revenue requirement
20 and provide contributions to the cost to serve other customers. This is inherently
21 inequitable.

22 **Q. HOW DO COST-BASED RATES PROVIDE APPROPRIATE PRICE SIGNALS**
23 **TO CUSTOMERS?**

24 **A.** Rate design is the step that follows the allocation of costs to classes, so it is important
25 that the proper amounts and types of costs be allocated to the customer classes so that
26 they may ultimately be reflected in the rates.

1 When the rates are designed so that the energy costs, demand costs, and
2 customer costs are properly reflected in the energy, demand and customer components
3 of the rate schedules, respectively, customers are provided with the proper incentives to
4 manage their loads appropriately. This, in turn, provides the correct signal to the utility
5 about the need for new investment. When customers impose a certain level of demand
6 on the system, they should pay for the prudent cost that the utility incurs to supply that
7 demand and the energy charge that they pay should reflect the cost of providing that
8 energy.

9 From a rate design perspective, overpricing the energy portion of the rate and
10 underpricing the fixed components of the rate, such as customer and demand charges,
11 will result in a disproportionate share of revenues being collected from high energy
12 consuming or high load factor customers and send erroneous price signals to all
13 customers.

14 **Q. HOW DO COST-BASED RATES FURTHER THE GOAL OF**
15 **CONSERVATION?**

16 **A.** Conservation occurs when wasteful or inefficient uses of electricity are discouraged or
17 minimized. Only when rates are based on actual costs do customers receive an accurate
18 and appropriate price signal against which to make their consumption decisions. If rates
19 are not based on costs, then customers may be induced to use electricity inefficiently in
20 response to the distorted price signals.

21 **Q. PLEASE DISCUSS THE REVENUE STABILITY CONSIDERATION.**

22 **A.** When rates are closely tied to costs, the impact on the utility's earnings due to changes
23 in customer use patterns will be minimized. Rates that are designed to track changes in
24 the level of costs result in revenue changes that mirror cost changes. Thus, cost-based

1 rates provide an important enhancement to a utility's earnings stability, reducing its need
2 to file for rate increases.

3 From the perspective of the customer, cost-based rates provide a more reliable
4 means of determining future levels of power costs. If rates are based on factors other
5 than the cost to serve, it becomes much more difficult for customers to translate
6 expected utility-wide cost changes, such as expected increases in overall revenue
7 requirements, into changes in the rates charged to particular customer classes and to
8 customers within the class. This situation reduces the attractiveness of expansion, as
9 well as continued operations, in the utility's service territory because of the limited
10 ability to plan and budget for future power costs.

11 **Q. ARE YOU AWARE THAT THE COMMISSION CONDUCTED A GENERIC**
12 **COST OF SERVICE PROCEEDING THAT RESULTED IN THE ADOPTION**
13 **OF A SET OF COST OF SERVICE METHODOLOGY RULES?**

14 **A.** Yes. My understanding is that the generic cost of service proceeding resulted in the
15 adoption of certain methods for the functionalization, classification and allocation of
16 electric and natural gas costs by utilities in Washington. However, the rules also allow
17 alternative allocation methodologies to be proposed, provided that each modification is
18 explained in testimony and the party shows that the proposed modification improves the
19 cost of service study and is in the public interest.^{1/} In addition, the cost of service rules
20 give the Commission the latitude to grant an exemption from the provisions of the
21 rules.^{2/} Indeed, PSE has proposed an energy allocation for FERC Account 565 wheeling
22 expenses in this proceeding that deviates from the demand allocation specified in the
23 Commission's cost of service methodology rule. Therefore, it is my understanding that

^{1/} WAC 480-85-060(2).

^{2/} WAC 480-85-070.

1 the Commission has provided latitude for parties to propose cost allocation
2 methodologies that differ from the methods in the generic rule. In light of this, I am
3 proposing certain cost allocation methods in my testimony that deviate from the
4 Commission's generic rule.

5 **Classification and Allocation of Generation Fixed Costs**

6 **Q. WHAT METHOD DID PSE USE TO CLASSIFY AND TO ALLOCATE FIXED**
7 **PRODUCTION COSTS IN ITS ELECTRIC CCROSS TO THE CUSTOMER**
8 **CLASSES?**

9 **A.** PSE used the renewable future peak credit methodology to classify production costs into
10 demand and energy components based on the cost of battery storage (demand) and a
11 wind turbine (energy) derived from the Company's 2021 Integrated Resource Plan
12 ("IRP"). The demand-related component of fixed production costs was allocated to the
13 classes using a 12CP allocation factor. PSE allocated the energy-related component of
14 fixed production costs based on class energy consumption. The Company states that
15 this approach resulted in an 80% demand and a 20% energy peak credit allocation of
16 generation fixed costs. PSE considered all variable generation costs to be 100% energy-
17 related.^{3/}

18 **Q. ARE THESE COST CLASSIFICATION RESULTS REASONABLE IN LIGHT**
19 **OF THE COST DRIVERS OF FIXED GENERATION INVESTMENT?**

20 **A.** No. This classification is improper because the cost driver for fixed generation
21 investments is the maximum coincident demand on the system, which dictates the
22 design capacities of those resources. The amount of energy produced by those
23 resources does not drive the incurrence of fixed generation costs, which are properly
24 classified as entirely demand-related.

^{3/} Prefiled Direct Testimony of Birud D. Jhaveri (Exhibit BDJ-1T) at p. 17.

1 Instead of applying the renewable future peak credit method, fixed production
2 costs should be classified as 100% demand-related and allocated to the customer classes
3 according to each class's demand during the system peak months of December 2020
4 and January, February and June of 2021. During the aforementioned months, PSE's
5 production resources are likely to be in use and operating at or close to their maximum
6 capacities. Other months of the year should be excluded from the development of the
7 allocation factor because those months do not reflect the times of the year when
8 generating units are likely to be used at their full capacity.

9 **Q. WHY IS IT APPROPRIATE TO CLASSIFY AND TO ALLOCATE FIXED**
10 **PRODUCTION COSTS ON A COINCIDENT PEAK DEMAND BASIS?**

11 **A.** It is the Company's system peak demands that drive the need for additional generation
12 capacity. Demands during moderate-load times, whether time of day or month of year,
13 do not cause new generating capacity to be built because there is excess capacity on the
14 system during those times.

15 Generation capital costs are fixed, sunk costs that do not vary with the amount
16 of energy consumed by customers. Economic principles dictate that such fixed, sunk
17 costs should be allocated on a demand basis. A coincident peak demand cost allocation
18 method is consistent with cost causation principles because it recognizes the fact that
19 generation capacity additions are driven by the growth in system peak demand and that
20 these additions must be sized to meet the system peak demand. Therefore, a coincident
21 peak demand allocation method properly reflects the cost drivers that lead to the
22 construction of generation facilities and that determine the sizing of such incremental
23 facilities. If rate design is properly aligned with cost allocation, a coincident peak
24 demand-based method also sends appropriate signals to customers to modify their use

1 of the system in order to minimize their contribution to the system peak demand and to
2 therefore reduce or to defer the need for incremental generation capacity.

3 **Q. WHY IS IT INAPPROPRIATE TO CLASSIFY AND TO ALLOCATE A**
4 **PORTION OF FIXED PRODUCTION COSTS ON AN ENERGY BASIS?**

5 **A.** It is the demand for power, not the energy flow itself that determines when additional
6 generation capacity is needed. Moreover, the fixed and sunk nature of generation
7 investment means that the cost, once incurred, does not vary with the amount of energy
8 produced or consumed. Only variable costs that vary with the level of output of the
9 units, such as fuel, should be classified as energy related and allocated on the basis of
10 energy allocators. Therefore, PSE's proposal is inconsistent with sound cost causation
11 principles.

12 Additionally, by weighting energy in the classification and allocation of
13 production fixed costs, the renewable future peak credit method adversely impacts
14 customer classes such as the High Voltage Class that have higher than average load
15 factors. The beneficiaries of the peak credit method are customers with below-average
16 load factors, such as residential customers. Because the peak credit method's partial
17 reliance on an energy-based classification and allocation of costs is inconsistent with
18 the cost drivers of fixed production investment, this benefit to the residential customers
19 is in fact a subsidy that large, high load factor customers are forced to provide to smaller,
20 lower load factor customers on the system. This class cross-subsidy is inconsistent with
21 cost-based ratemaking principles.

22 Classifying a portion of production fixed costs on an energy basis unfairly
23 increases the cost to customers that efficiently utilize a system such as high load factor
24 and off-peak customers. High load factor and off-peak customers on electric utility

1 systems allow for more efficient utilization of production plant, which benefits all
2 customers on the system. Therefore, the renewable future peak credit method
3 discourages the efficient use of the system by sending an inefficient price signal to
4 customers that incorrectly suggests that all energy usage at any time of the year plays a
5 role in incremental generation investment.

6 **Q. WHAT ABOUT THE ARGUMENT THAT SOME PORTION OF THE**
7 **INVESTMENT IN BASE LOAD PLANT SHOULD BE CLASSIFIED AS**
8 **ENERGY-RELATED ON THE THEORY THAT A UTILITY IS WILLING TO**
9 **MAKE CERTAIN ADDITIONAL CAPITAL INVESTMENTS TO REDUCE ITS**
10 **LEVEL OF FUEL COSTS?**

11 **A.** With respect to this argument, the economic choice between a base load plant and a
12 peaking plant must consider both capital costs and operating costs, and therefore is a
13 function of average total costs. The capital cost of peaking plants is lower than the
14 capital cost of base load plants, but the operating costs of peaking plants are higher than
15 the operating costs of base load plants. Moreover, when the hours of use are considered,
16 the fixed cost per kWh for base load plant is usually less than the fixed cost per kWh
17 for the peaking plant. Of course, since the fuel costs of base load plants are lower than
18 the fuel costs of peaking plants, the overall cost per kWh for base load plants is also less
19 than the overall cost per kWh for peaking plants.

20 It is necessary, therefore, to look at both capital costs and operating costs in light
21 of the expected capacity factor of the plant. The fact that base load plants have lower
22 fuel costs than peaking plants does not mean that the investment in base load plants is
23 strictly to achieve lower fuel costs. Investment in a base load plant would be made to
24 achieve lower total costs, of which fixed costs and fuel costs are the primary ingredients.

25 For any given utility system, the capital costs are not a function of the number
26 of kWh generated, but are fixed and therefore are properly related to system demands,

1 not to kWh sold. These costs are fixed in that the necessity of earning a return on the
2 investment, recovering the capital cost (depreciation), and operating the property are
3 related to the existence of the property and not to the number of kWh sold. If sales
4 volumes change, these costs are not affected, but continue to be incurred, making them
5 fixed or demand-related in nature. Therefore, it is not proper to classify and to allocate
6 a portion of the fixed costs related to production based on energy.

7 **Q. WHAT CLASSIFICATION AND ALLOCATION METHOD DO YOU**
8 **RECOMMEND FOR FIXED PRODUCTION INVESTMENT IN THIS CASE?**

9 **A.** As I explained earlier in this response testimony, a utility incurs fixed production
10 investment due to the need to meet the system peak demands of customers rather than
11 customer energy usage. Therefore, PSE's production fixed costs should be classified as
12 entirely demand-related and these costs should be allocated to the customer classes
13 exclusively based on those classes' contribution to the utility system peaks in the four
14 highest coincident peak demand months of the test year that was used to develop the
15 class allocators in the electric class cost of service study ("CCOSS"). Specifically, the
16 allocation factor should be developed using the class contribution to the utility system
17 peaks that occurred in December 2020 and January, February and June of 2021 (the
18 "4 CP method"). The 4 CP method provides a much better reflection of cost causation
19 than classification or allocation methods that utilize energy usage to any significant
20 degree. Although energy costs have some influence over the kind of generating unit
21 that a utility builds to meet the system peak demand, it is the shrinking reserve margins
22 over peak demand that cause new generation plant to be built. All variable fuel and
23 purchased power costs should be allocated entirely on an energy basis.

1 **Classification and Allocation of Wheeling Expenses**

2 **Q. HOW IS PSE PROPOSING TO CLASSIFY AND TO ALLOCATE ELECTRIC**
3 **WHEELING EXPENSES IN THIS PROCEEDING?**

4 **A.** PSE proposes to classify and to allocate the costs in FERC Account 565 (Transmission
5 of Electricity by Others) on an energy basis.^{4/} This is inconsistent with the
6 Commission's cost of service methodology rules, which specify that such wheeling
7 expenses should be classified and allocated on a demand basis.^{5/}

8 **Q. WHAT IS PSE'S RATIONALE FOR CLASSIFYING AND ALLOCATING**
9 **WHEELING EXPENSES ON AN ENERGY BASIS?**

10 **A.** The Company contends that these costs relate to the supply of energy and are not a cost
11 that provides additional capacity to the PSE system.

12 **Q. DO YOU AGREE WITH THE COMPANY'S PROPOSED ENERGY**
13 **CLASSIFICATION AND ALLOCATION OF WHEELING EXPENSES?**

14 **A.** No. The wheeling of electricity over the transmission grid is enabled by the existence
15 of the underlying transmission network, and the driver for the construction of the
16 transmission grid is system coincident peak demands. A demand allocation method
17 recognizes the fact that transmission planning is based on ensuring that there is
18 sufficient transmission capacity in place to meet the maximum simultaneous peak
19 demand imposed by customers on the transmission system. A coincident peak
20 allocation method properly recognizes this cost causative factor that gives rise to the
21 incurrence of fixed transmission costs.

22 In order to preserve system reliability, transmission facilities must be sized to meet
23 the annual system peak demand, even if the actual system demand is much lower in

^{4/} Prefiled Direct Testimony of Birud D. Jhaveri (Exhibit BDJ-1T) at p. 19.

^{5/} WAC 480-85-060(3).

1 most hours of the year. Therefore, growth in the system coincident peak demand is the
2 trigger for bulk transmission additions and dictates the size of such additions. This
3 means that customer demands at the time of the system peak demand intervals are the
4 central driver for the incurrence of transmission investment costs.

5 An energy-based allocation method for transmission costs would inappropriately
6 use variable energy consumption levels to allocate fixed and sunk transmission costs
7 that do not vary with energy consumption. From an economic standpoint, it is more
8 efficient and more consistent with cost causation to classify and to allocate fixed capital
9 costs on a demand basis.

10 Because the wheeling of electricity over the transmission grid is enabled by the
11 fixed capital investment in the transmission system, it is appropriate to classify and to
12 allocate the wheeling expenses in FERC Account 565 on a 12 CP demand basis,
13 consistent with the Company's proposed allocation of other demand-related
14 transmission costs in this proceeding.

15 **Allocation of Distribution Poles and Wires Costs**

16 **Q. DO YOU HAVE ANY OTHER CONCERNS WITH THE COST ALLOCATION**
17 **METHODS PROPOSED BY PSE IN THIS PROCEEDING?**

18 **A.** Yes. I disagree with the Company's proposed cost allocation method for electric
19 distribution poles and wires costs in FERC Accounts 364 and 365.

20 **Q. PLEASE EXPLAIN YOUR CONCERNS WITH PSE'S PROPOSED**
21 **ALLOCATION OF DISTRIBUTION POLES AND WIRES COSTS.**

22 **A.** The Company proposes to allocate the cost of distribution poles, conduit and wires
23 based on the average of the twelve monthly distribution system non-coincident peaks
24 ("12 NCP method") for primary system and secondary system customers together, using

1 an average 12NCP - Primary & Secondary Voltage Only allocator.^{6/} This proposed
2 allocation method does not properly adhere to cost causation principles.

3 Distribution poles and wires investments are electrically close to the customer.
4 Therefore, these investments must be sized to meet the maximum localized NCP
5 demands that customers impose on these facilities, regardless of when such maximum
6 demands occur during the year. Consequently, it is inappropriate to average the twelve
7 monthly NCPs in developing the allocator for distribution fixed costs. Instead, it would
8 be more appropriate to allocate these costs based on the single highest annual NCP for
9 each class, separately for primary system and for secondary system customers,
10 regardless of when these NCPs occur during the test year (“1 NCP method”).

11 The 1 NCP approach appropriately recognizes that PSE must plan its local
12 distribution system to meet the highest localized demands that customers impose on the
13 system, irrespective of when those highest demands occur during the year. The lower
14 NCP demands that occur during other months of the year do not drive the amount of
15 required investment in these localized facilities.

16 **Q. DO YOU HAVE ANY OTHER CONCERNS WITH PSE’S PROPOSED**
17 **ALLOCATION OF DISTRIBUTION POLES AND WIRES COSTS?**

18 **A.** Yes. PSE did not properly differentiate the allocation of distribution poles and wires
19 costs by voltage level. The Company allocated these costs using an average 12NCP -
20 Primary & Secondary Voltage Only allocator. This approach is inconsistent with cost
21 causation because it allocates a portion of secondary level distribution poles and wires
22 costs to customers that take service at the primary voltage level. In fact, customers that
23 take service at the primary service level do not use the Company’s secondary voltage

^{6/} Prefiled Direct Testimony of Birud D. Jhaveri (Exhibit BDJ-1T) at p. 22.

1 level poles and wires to take electric service from PSE. Therefore, consistent with cost
2 causation principles, primary service level customers should not be required to pay for
3 distribution poles and wires that the Company constructs to serve customers at the
4 secondary distribution level.

5 **Q. HOW CAN THIS PROBLEM BE CORRECTED?**

6 **A.** Distribution poles and wires costs should be allocated using two distinct allocators that
7 differentiate between primary and secondary distribution voltage level customers. As
8 discussed earlier in my testimony, each of the two allocators should rely on a 1 NCP
9 rather than an average 12 NCP allocation method. This should result in the application
10 of a 1 NCP allocator for primary voltage level poles and wires costs (1 NCP – Primary
11 Voltage) that includes the NCP demands of both primary and secondary voltage level
12 customers, and a different allocator for secondary voltage level poles and wires costs
13 (1 NCP – Secondary Voltage) that includes the NCP demands of only customers that
14 take service at the secondary distribution level. The 1 NCP – Secondary Voltage
15 allocator would exclude the NCP demands of primary voltage level customers to ensure
16 that primary voltage level customers do not pay for lower voltage distribution facilities
17 that they do not use.

18 **Q. WERE YOU ABLE TO MODIFY THE COMPANY'S ELECTRIC COSTS TO**
19 **APPLY SEPARATE ALLOCATORS FOR DISTRIBUTION POLES AND**
20 **WIRES COSTS THAT ARE DIFFERENTIATED BY PRIMARY AND**
21 **SECONDARY VOLTAGE LEVELS OF SERVICE?**

22 **A.** No. Through the discovery process, the FEA sought to collect distribution poles and
23 wires data from PSE that was differentiated by voltage level of service. However, the
24 Company responded that it does not track these distribution poles and wires costs by

1 voltage level.^{7/} In the absence of this data, I was unable to develop separate class cost
2 allocators for the Company's distribution poles and wires costs at the primary and
3 secondary voltage levels, respectively.

4 **Q. WHAT IS YOUR RECOMMENDATION TO CORRECT THIS PROBLEM?**

5 **A.** I recommend that the Commission require PSE to track distribution poles and wires
6 costs by voltage level on a going forward basis. The Commission should also require
7 the Company to propose an electric CCOSS in its next general rate case that includes
8 separate class cost allocators for distribution poles and wires costs at the primary and
9 secondary voltage levels, respectively.

10 **Q. HAVE YOU DEVELOPED A REVISED ELECTRIC COSS THAT**
11 **IMPLEMENTS THE MODIFIED CLASS COST ALLOCATION METHODS**
12 **THAT YOU ARE RECOMMENDING?**

13 **A.** Yes. I have developed a revised electric CCOSS that applies a 4 CP allocator for
14 generation fixed costs as opposed to the renewable future peak credit method, a 12 CP
15 demand allocator rather than an energy allocator for wheeling costs and a 1 NCP
16 allocator rather than a 12 NCP allocator for distribution poles and wires costs. As
17 discussed earlier in my testimony, I was unable to develop separate allocators for
18 distribution poles and wires costs by voltage level due to PSE's inability to provide the
19 required data.

20 The customer class revenue parity ratios that result from my proposed alternative
21 electric CCOSS allocation methods are summarized in Exhibit No. AZA-3. This exhibit
22 also compares the class parity ratios using my recommended class allocation methods
23 to the parity ratios that result from the Company's electric COSS proposal, which relies

^{7/} PSE's response to FEA data request nos. 22 and 23.

1 on the renewable future peak credit method to classify and to allocate fixed production
2 costs in this case.

3 **Q. WHAT ARE THE IMPLICATIONS OF THE PARITY RATIOS THAT RESULT**
4 **FROM THE APPLICATION OF THE ALTERNATIVE COST ALLOCATION**
5 **METHODS THAT YOU ARE RECOMMENDING?**

6 **A.** Under my recommended electric CCOSS, the revenue parity ratio for the High Voltage
7 class (Schedules 46 and 49) increases significantly from 1.16 under the Company's
8 proposed electric CCOSS to 1.26. Any class parity ratio in excess of 1.0 means that the
9 customer class is paying rates in excess of its cost of service. Therefore, the implications
10 of the parity ratios shown in Exhibit No. AZA-3 are two-fold. First, the Schedule 49
11 parity ratio of 1.16 under the Company's electric CCOSS proposal demonstrates that
12 Schedule 49 is paying rates in excess of its cost of service when class cost responsibility
13 is determined using the Company's renewable future peak credit allocation method.

14 The second implication is that the flawed peak credit allocation method proposed
15 by the Company is masking the true extent of the subsidy that Schedule 49 is providing
16 to other customers on the system. When this flawed allocation method is corrected to
17 reflect a 4 CP cost allocation method that is more consistent with cost causation, the
18 extent of the subsidy provided by Schedule 49 increases dramatically to a parity ratio of
19 1.26. The large size of this subsidy merits strong corrective action in this proceeding to
20 move Schedule 49 to rates that reflect the class's actual cost of service.

21 **Electric Revenue Allocation**

22 **Q. WHAT SHOULD BE THE PRINCIPAL CONSIDERATION IN DEVELOPING**
23 **THE REVENUE ALLOCATION AND CLASS RATE DESIGN IN THIS**
24 **PROCEEDING?**

25 **A.** For the reasons described earlier in my direct testimony, the revenue allocation and class
26 rate design should be mainly driven by the goal of achieving cost-based rates.

1 **Q. HAVE YOU REVIEWED THE RESULTS OF THE COMPANY'S ELECTRIC**
2 **CCOSS?**

3 **A.** Yes. The results of the electric CCOSS are summarized in Exhibit No. AZA-4. This
4 exhibit shows the CCOSS results at present and proposed rates under the Company's
5 cost study. The CCOSS results include the rate of return, the relative rate of return
6 index, and the revenue under- or over-collection based on each class's rate of return.

7 **Q. HOW CAN THE CCOSS RESULTS BE INTERPRETED WITH RESPECT TO**
8 **THE REVENUE CONTRIBUTION OF EACH CLASS RELATIVE TO ITS**
9 **COST OF SERVICE?**

10 **A.** The rates of a customer class are set at cost of service when the relative rate of return
11 index of the class is 100. At that level, the rate of return derived from the class is equal
12 to the system rate of return. A customer class has a revenue under-collection when the
13 revenues provided through its rates are less than the cost to serve that class, resulting in
14 a class relative rate of return index below 100. Conversely, a customer class has a
15 revenue over-collection when the revenues collected from the class are greater than the
16 cost to serve that class, resulting in a relative rate of return index greater than 100.

17 **Q. HOW DOES THE COMPANY PROPOSE TO DISTRIBUTE THE PROPOSED**
18 **BASE RATE ELECTRIC REVENUE DECREASE AMONG THE CUSTOMER**
19 **CLASSES?**

20 **A.** The Company's filing in this proceeding would result in an electric base rate revenue
21 reduction. However, PSE's proposal results in an overall electric revenue increase when
22 the revenue impact of the Company's proposed riders is included.

23 Exhibit No. AZA-5 shows in columns (3) and (4) the Company's proposed electric
24 base rate revenue decrease by amount and as a percentage of present revenue for each
25 customer class. For comparison purposes, the exhibit also shows in columns (6) and
26 (7) the class base rate decreases that would result from my electric revenue distribution

1 proposal in this proceeding. Exhibit AZA-6 provides a similar comparison between
2 PSE's proposed revenue spread and my electric revenue spread proposal, but in this
3 case, the results are provided on a total electric class revenue basis (including rider
4 revenues) rather than on a base rate revenue basis to show the resulting total electric rate
5 increases by customer class.

6 **Q. WHAT CRITERIA DID THE COMPANY APPLY TO DISTRIBUTE THE**
7 **PROPOSED ELECTRIC BASE REVENUE DECREASE IN THIS**
8 **PROCEEDING AMONG THE CUSTOMER CLASSES?**

9 **A.** PSE proposes to apply, with three exceptions, 100% of the adjusted system average base
10 rate decrease to retail customer classes that are within 5% of full revenue parity. Rate
11 classes that are more than 5% but less than 10% above full parity would receive a rate
12 decrease that is 125% of the adjusted average decrease (All Electric Schools). Rate
13 classes that are more than 10% above full parity would receive a base rate decrease that
14 is 150% of the adjusted average base rate decrease (the High Voltage class). The
15 Company proposes no rate change for the class that is 20% or more below full parity
16 (Primary Voltage Irrigation and Pumping). Under the Company's proposal, the revenue
17 deficiency for the Choice/Retail Wheeling and Special Contract classes is directly
18 assigned to the applicable rate schedules based on the cost of service. The Company
19 also proposes to move the Firm Resale/Special Contract class to full parity^{8/}

20 **Q. HOW DOES THE COMPANY'S BASE REVENUE ALLOCATION PROPOSAL**
21 **IMPACT THE LEVEL OF COST SUBSIDY IMPOSED ON RATE 49?**

22 **A.** At present rates, the High Voltage class is at a parity ratio of 1.16 based on the
23 Company's electric CCOSS, which means that this class is providing a significant
24 subsidy to other classes. PSE's electric revenue spread proposal would modestly reduce

^{8/} Prefiled Direct Testimony of Birud D. Jhaveri (Exhibit BDJ-1T) at p. 26-27.

1 the parity ratio for the High Voltage class to 1.15. Therefore, PSE's proposal results in
2 minimal movement towards cost-based rates for Rate 49.

3 **Q. IS THE COMPANY'S ELECTRIC REVENUE ALLOCATION PROPOSAL**
4 **REASONABLE IN YOUR OPINION?**

5 **A.** No. The Company's proposal does not show sufficient movement toward cost-based
6 rates and does not adequately correct the subsidies that Rate 49 customers are required
7 to provide to other customer classes.

8 **Q. ARE THERE ANY OTHER CONSIDERATIONS THAT MAGNIFY YOUR**
9 **CONCERNS WITH THE COMPANY'S REVENUE ALLOCATION**
10 **PROPOSAL FOR THE HIGH VOLTAGE CLASS?**

11 **A.** Yes. The Company's electric CCOSS is based on the application of the renewable
12 future peak credit method for the allocation of fixed production investment. As I
13 explained earlier in this response testimony, this allocation method allocates excessive
14 costs to Rate 49 relative to a truly cost-based allocation methodology. Even using the
15 flawed renewable future peak credit cost allocation method, the Company's electric
16 CCOSS study shows that Schedule 49 has a revenue parity ratio of 1.16, meaning that
17 it is being required to pay rates that are in excess of its cost of service. If the flawed
18 renewable future peak credit allocation approach is corrected to apply a more
19 appropriate 4 CP cost allocation method for generation fixed costs, Exhibit No. AZA-3
20 shows that the parity ratio for Schedule 49 would increase significantly to 1.26 under
21 the 4 CP method. This demonstrates that, when one applies a more reasonable allocation
22 approach for fixed production investment, Rate 49 is in fact providing a much larger
23 subsidy to other classes relative to the Company's analysis. This excessive subsidy is
24 clearly unreasonable and it merits more aggressive action to move Rate 49 toward
25 cost-based rates relative to the Company's proposal.

1 **Q. BASED ON YOUR ANALYSIS, ARE YOU PROPOSING ANY**
2 **MODIFICATIONS TO THE COMPANY'S ELECTRIC REVENUE**
3 **ALLOCATION PROPOSAL?**

4 **A.** Yes. To reduce cross subsidies among the rate classes and to create greater movement
5 towards cost-based rates, I recommend that the High Voltage class be moved to
6 cost-based rates with a parity ratio of 1.0 in this proceeding. Under my proposal, the
7 revenue shortfall resulting from my modified revenue allocation for the High Voltage
8 class would be prorated to the other electric customer classes based on the revenue
9 allocation proposed by the Company in order to meet PSE's proposed total electric
10 revenue requirement. The exception to this approach is that I followed PSE's proposal
11 to directly assign the revenue increase to the Special Contract, Choice/Retail Wheeling
12 and Firm Resale classes.

13 **Q. WOULD YOUR ELECTRIC REVENUE ALLOCATION PROPOSAL RESULT**
14 **IN EXCESSIVE RATE IMPACTS ON OTHER CUSTOMER CLASSES?**

15 **A.** No. As shown in Exhibit AZA-6, my proposed revenue allocation would result in a
16 minimal incremental total electric rate increase of less than 0.5% to the other electric
17 customer classes (including the residential and small commercial classes) relative to the
18 Company's proposed revenue spread. For example, the proposed total electric rate
19 increase to the residential class under PSE's proposal is 13.3%. By contrast, the
20 residential class electric rate increase rises modestly to 13.56% under my proposed
21 electric revenue spread.

22 **Rate Design of the Colstrip and Multi-Year Rate Plan Riders**

23 **Q. PLEASE SUMMARIZE THE RATE DESIGN PROPOSED BY THE COMPANY**
24 **FOR THE COLSTRIP RIDER.**

25 **A.** PSE is proposing to recover all costs in the Colstrip and multi-year rate plan riders using
26 per kWh energy charges.

1 **Q. IS THE COMPANY’S PROPOSAL CONSISTENT WITH COST CAUSATION**
2 **PRINCIPLES?**

3 **A.** No. In response to discovery, the Company stated that it has classified 80% of the
4 Colstrip rider costs as demand and only 20% as energy.^{9/} PSE also states that it
5 classified the multi-year rate plan rider costs as 90.73% demand, 3.68% customer and
6 only 5.59% energy.^{10/} Moreover, the Colstrip rider costs were allocated using the 80%
7 demand/20% energy weighted allocation factor, while the multi-year rate plan rider
8 costs were allocated using the rate base allocator from the Company’s electric COSS.

9 Given the Company has classified and/or allocated only a small portion of these
10 rider costs on an energy basis, it is inconsistent with cost causation to recover the
11 entirety of the rider costs through per kWh energy charges. To be consistent with cost
12 causation principles, the design of the rider charges should adhere as much as reasonably
13 possible to the classification and allocation of the rider costs. Were these rider costs to
14 be recovered through base rates, cost causation principles would dictate that the Colstrip
15 and multi-year rate plan rider costs would be recovered as part of the base rate demand
16 and energy charges of the customer classes, consistent with the classification of the
17 underlying costs. The nature of these costs does not change simply because the costs
18 are recovered through riders rather than through base rates.

19 **Q. HOW CAN THE RATE DESIGN OF THE COLSTRIP AND MULTI-YEAR**
20 **RATE PLAN RIDERS BE MODIFIED TO MORE ACCURATELY FOLLOW**
21 **COST CAUSATION PRINCIPLES?**

22 **A.** For customer classes whose base rate structures include demand charges, the Company
23 should recover the rider costs that are classified as demand-related through demand

^{9/} PSE’s response to FEA data request no. 17.

^{10/} PSE’s response to FEA data request no. 18.

1 charges and the recovery of rider costs through per kWh energy charges should be
2 limited to those costs that are properly classified as energy-related.

3 **Q. DOES THIS CONCLUDE YOUR RESPONSE TESTIMONY?**

4 **A.** Yes, it does.

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