Average Revenue Per Assignment (2010-2019)

| Year | Total Revenues (Less Trans)* | Assignments | Revenue per Assignment |
|------|------------------------------|-------------|------------------------|
| 2010 | \$28,086,613 | 7338 | \$3,828 |
| 2011 | \$29,738,724 | 7619 | \$3,903 |
| 2012 | \$30,617,682 | 7769 | \$3,941 |
| 2013 | \$31,573,641 | 7819 | \$4,038 |
| 2014 | \$31,439,243 | 7616 | \$4,128 |
| 2015 | \$31,681,000 | 7795 | \$4,064 |
| 2016 | \$32,980,939 | 7661 | \$4,305 |
| 2017 | \$31,676,155 | 7249 | \$4,370 |
| 2018 | \$32,960,638 | 7324 | \$4,500 |
| 2019 | \$32,783,825 | 6993 | \$4,688 |

Source: BPC Spreadsheets [Exh. ROYER-9]

^{*} For purposes of this evaluation, PMSA relies on and utilizes the BPC Spreadsheet calculations for Average Revenue Per Assignment, however we would note that those calculations remove "Transportation" revenues from the computation. This convention artificially lowers the actual Revenue per Assignment compensation per pilot.