

1 **Q. Please state your name, business address and present position with**
2 **PacifiCorp (the Company).**

3 A. My name is Dawn T. Cartwright. I am the Risk and Insurance Manager for
4 PacifiCorp based at 825 NE Multnomah, Suite 1800, Portland, OR 97232.

5 **Qualifications**

6 **Q. Briefly describe your education and business experience.**

7 A. I graduated from Linfield College in 1990 with a degree in Business
8 Administration. Prior to joining PacifiCorp, I was the Risk Manager for a
9 nationwide cold storage facility. I joined PacifiCorp in 1999 and worked primarily
10 in Human Resources until taking the Risk Manager position in the Spring of 2001.

11 **Q. Please describe your current duties.**

12 A. I am responsible for implementing and managing all aspects of PacifiCorp's
13 insurance-related risk management strategy.

14 **Purpose of Testimony**

15 **Q. What is the purpose of your testimony?**

16 A. Since 2000, insurance markets have undergone a rapid and steep 'hardening'
17 process. This hardening is typified by increasing premium costs and restrictions
18 on policy coverage. The cost of insurance is now reportedly at a 40-year high and
19 there is little prospect of an early return to the levels of pricing and coverage
20 enjoyed in the last decade. The purpose of my testimony is to describe how this
21 affects PacifiCorp and how PacifiCorp proposes to recover these increased
22 insurance and insurance related costs.

1 **Background**

2 **Q. What has caused the current hardening process in the insurance industry?**

3 A. There are three primary causes for this change:

4 1. Underwriting errors and undercharging during the late 1990s caused insurance
5 costs to decline steadily. This, in turn, was primarily caused by:

6 a) Excess capacity forced premiums down as insurers competed for market
7 share;

8 b) An exuberant stock market allowed insurers to use investment returns to
9 compensate for poor underwriting results and still deliver healthy net
10 profits; and

11 c) A failure of insurers to adequately assess the risks being insured.

12 2. The insurance industry experienced unexpected and very significant increases
13 in the level of losses being sustained. The events of September 11th are part
14 of this, but are not the sole or even the primary cause. This increase in losses
15 has been witnessed across most types of insurance.

16 3. The insurance industry suffered a collapse in equity values. The value of
17 insurance company investment assets and the income derived from those
18 assets are extremely important components of insurance companies' income.
19 Changes in world stock markets have had a very serious effect on insurance
20 industry financial performance and security.

1 **Q. Insurance markets have traditionally been cyclical. Is there any evidence to**
2 **suggest that current conditions are anything other than a short-term**
3 **correction?**

4 A It is difficult to predict the future path of insurance markets. Although insurers
5 have now addressed the first of the three factors described above and are
6 underwriting on a more commercially sound basis, the other two factors show
7 little sign of reversal. The consensus of opinion seems to be that the current
8 hardening will last for some time into the future.

9 **Q. Please quantify the effect of these changes on insurance premiums.**

10 A. Around the world and across all industry sectors, insurance premiums have risen
11 dramatically. These increases have been seen across all types of insurance and
12 have ranged from tens of percent to hundreds of percent for unattractive risks.

13 **Q. What has been the effect of this hardening on PacifiCorp?**

14 A. PacifiCorp is now carrying higher deductibles on many of its insurance policies.
15 Almost all of its policies contain more exclusions and, in general, more restrictive
16 detailed conditions. For example, the Company has been unable to obtain property
17 damage coverage for most of its transmission and distribution assets and for some
18 parts of its gas turbines. Many insured perils such as earthquake are now severely
19 limited or excluded wholly or partly. Insurance for terrorism which had
20 previously been comprehensively provided without a separate charge is now
21 provided, as required under the recently enacted Terrorism Risk Insurance Act of
22 2002, on a limited basis at a significant cost.

1 **Q. Is PacifiCorp the only utility impacted by these restrictions and cost**
2 **increases?**

3 A. No. All utilities have been impacted by these developments. For example,
4 Northwest Natural Gas Company's Mr. Bruce DeBolt has submitted prefiled
5 testimony with the Oregon Commission in case UG 152, where he says:

6 "Now, due to high claim rates, corporate financial scandals,
7 concerns over terrorism, and the fall of the equities market,
8 insurance companies are increasing rates, scaling back on coverage
9 or simply refusing to underwrite. Utilities have been hit especially
10 hard because of the financial scandals associated with some
11 companies in the energy industry as well as their perceived
12 vulnerability to attacks on physical infrastructure." (Exhibit NWN
13 100, page 28, lines 15 – 20).
14

15 **Premiums**

16 **Q. You have previously described in general the increases in premiums that**
17 **PacifiCorp has paid and will pay in the future. What are the premiums**
18 **included in this filing?**

19 A. As shown in Mr. Weston's Exhibit No. ___(JTW-3) in Tab 4, page 4.11.1, the
20 actual Property and Liability Insurance premiums for the test period are \$17
21 million and are anticipated to increase to \$19 million before January 1, 2004.
22 This substantial increase to the premium costs incurred by the Company in recent
23 years is due to the external factors discussed above. It is also important to
24 remember that these costs do not reflect like for like coverage. As mentioned
25 earlier, coverages have been lost and some taken out to balance out our overall
26 insurance portfolio.

1 **Q. Is PacifiCorp taking steps to help minimize such increases?**

2 A. Yes. PacifiCorp has undertaken and continues to undertake a comprehensive
3 marketing process of its insurance requirements using Marsh Inc., one of the
4 world's leading insurance brokers. PacifiCorp markets its insurance requirements
5 in the U.S., London, Europe and other insurance centers such as Bermuda to
6 maximize competition. PacifiCorp is also investigating the options offered by a
7 captive insurance company that may prove to be less costly than the commercial
8 markets.

9 **Uninsured Losses**

10 **Q. Please discuss how uninsured losses have been considered previously.**

11 A. In addition to premiums, 'insurance' costs have traditionally included the costs of
12 those events that fall within the policy deductible, or those events which are
13 regarded as insurable but are in fact excluded by the policy terms. Previously,
14 these costs have been recovered through the establishment of reserves based on
15 the historic level of such costs. It is important to remember that uninsured losses
16 and premiums are simply two sides of the same coin. A choice to carry a higher
17 deductible and pay less in premiums simply brings more risk for uninsured losses
18 to the Company and its customers. In 2002, as insurance premiums skyrocketed,
19 PacifiCorp sought to critically evaluate the balance between premiums and
20 uninsured losses. We reviewed our loss history and estimated likely annual
21 average insurance recoveries and compared this to additional premiums we were
22 being asked to pay (approximately \$5 million) to retain our \$1.5 million
23 deductible. The results of this comparison are demonstrated in Exhibit

1 No. ___(DTC-2). This review showed that it was not justifiable to spend an
2 additional \$5 million to buy down the deductible. Since 2002, PacifiCorp has
3 continued to seek to strike the right balance between these two factors and has
4 opted to continue to carry a \$7.5 million per event deductible with respect to
5 Property insurance.

6 **Q. How does PacifiCorp propose to deal with the increases in uninsured losses**
7 **that it has experienced in the test year?**

8 A. PacifiCorp recognizes that at the current levels of premiums, the value of some
9 insurance purchases should be carefully examined. For PacifiCorp, this
10 examination has included the review of policy deductibles, limits and coverage
11 types. In addition, PacifiCorp proposes that the previous historic level of reserves
12 be increased to reflect the increase in uninsured costs. We request an increase in
13 the uninsured loss reserve of around \$60,000. As shown in Mr. Weston's Exhibit
14 No. ___(JTW-3) in Tab 4, page 4.11.1, this request represents the actual
15 experience of the company in the test period. This request is also supported by a
16 historical review of losses compared to our current levels of coverage, a review of
17 the impact of the loss aggregate protections on some policies, the loss of
18 transmission and distribution system coverage and the loss of terrorism coverage
19 that was previously provided at no additional cost. Our specific recommendations
20 with respect to the estimated additional Property and Liability losses of \$6.3
21 million are supported by Exhibit No. ___(DTC-3), which shows the areas where
22 we are incurring higher uninsured losses.

1 **Q. What is the accounting associated with this proposal?**

2 A. Currently the Company uses an accrual method of accounting for uninsured losses
3 associated with property and injury damages. Estimating the annual uninsured
4 claims and amortizing that estimate occurs through Account 924 and 925. The
5 other side of the accrual is to Account 228 & 254, Accumulated Provision for
6 Property and Injuries & Regulatory Liability. Then when actual claims are
7 resolved they are charged against the provision balance in Account 228. The only
8 change proposed is an increase to the provision balance that historically was
9 around \$8 million. Based on actual experience during 2003, my analysis, and the
10 increase in deductibles and claim settlements, the Company believes the provision
11 balance in Account 228 & 254 should be increased to \$21 million.

12 **Q. Does this conclude your testimony?**

13 A. Yes.