

**Exhibit No. \_\_\_T (DN-3T)**  
**Dockets UE-111048/UG-111049**  
**Witness: David Nightingale**

**BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION,**

**Complainant,**

**v.**

**PUGET SOUND ENERGY, INC.,**

**Respondent.**

**DOCKET UE-111048**  
**DOCKET UG-111049**

**(Consolidated)**

**CROSS-ANSWERING TESTIMONY OF**

**David Nightingale**

**STAFF OF  
WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION**

***PSE Resource Evaluation Criteria***

**January 17, 2012**

1 **Q. What analyses did PSE use to screen renewable resource options from those**  
2 **proposed during the 2010 RFP evaluation process?**

3 A. PSE used both qualitative and quantitative methodologies to broadly evaluate all  
4 renewable resource proposals. For qualitative analyses, PSE used the results of the 2009  
5 IRP, with certain values updated as appropriate, as inputs to the evaluation of proposals  
6 offered during the 2010 RFP. The screening evaluation modeled the operation of the  
7 existing resources owned or under contract to PSE to establish baseline values of the  
8 portfolio. Then PSE added one individual resource proposal at a time to the portfolio.  
9 The results of the all generic model versus the same model run with one specific  
10 proposed resource provide a direct financial comparison between proposals. In this way  
11 the impact on the portfolio for each separate alternative can be evaluated and compared.  
12 The quantitative factors calculated in the screening evaluation process that provide the  
13 comparison between alternative resource proposals were the following: Portfolio  
14 Benefit, Benefit Ratio, and 20-Year Levelized Cost.

15  
16 **Q. Please describe the Portfolio Benefit factor.**

17 A. PSE's Portfolio Benefit factor can be summarized as follows:<sup>1</sup>  
18  
19 Portfolio Benefit = PV cost of the existing portfolio plus \_ PV cost of existing portfolio including a  
20 (\$M) generic resources to meet 20 yr. loads proposed resource with other generic  
21 resources to meet 20 yr. loads

22 The Portfolio Benefit provides a dollar value comparison between the generic resource  
23 and a new resource proposal substituting for part of the generic resource. A positive

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<sup>1</sup> For all quantitative factors, PV = Present Value (discounted for the time value of money) of a cost or benefit. All generic as well as all proposed resource PV costs and benefits include "all in" costs including capital expenses, operations and maintenance, fuel, transportation, transmission, and end effects such as residual plant and the value of extended cash flows.

1 Portfolio Benefit factor indicates a more valuable resource than the generic resource. The  
2 units for this measure are typically millions of dollars.

3

4 **Q. Please describe the Benefit Ratio factor.**

5 **A.** PSE's Benefit Ratio factor can be summarized as follows:

6 Benefit Ratio = 
$$\frac{\text{Portfolio Benefit of a specific resource}}{\text{PV to purchase and operate a specific resource for 20 years}}$$

7

8

9

10 The Benefit Ratio normalizes the Portfolio Benefit for different sizes of the same  
11 resource type. A very large plant may require a lot of capital to realize a relatively  
12 modest amount of Portfolio Benefit dollars. When the Portfolio Benefit of each proposed  
13 resource is divided by its "all in" costs, different proposed resources can be more directly  
14 compared; this is the value of the Benefit Ratio calculation. Generally, a higher positive  
15 Benefit Ratio represents a more favorable acquisition opportunity.

16

17 **Q. Please describe the 20-Year Levelized Cost factor.**

18 **A.** PSE's 20-Year Levelized Cost factor can be summarized as follows:

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20

21 20-Year Levelized Cost (\$/MWh) = 
$$\frac{\text{PV to purchase and operate a specific resource for 20 years}}{\text{MWh generated over 20 Years}}$$

22

23

24 The 20-Year Levelized Cost represents the average cost over a twenty year timeline to  
25 generate energy and has the units \$/MWh. This is analogous to calculating dollars per  
26 mile for a truck considering all capital and operating costs. This calculation does not rely  
27 on the existing mix of PSE's current portfolio, but rather it is an estimate of what the  
28 expected costs to generate energy will be for a specific resource. For a dispatchable

1 resource the run time and cost is based on forecast market prices for energy and fuel. For  
2 must-run resources, it is the cost to run the resource regardless of market pricing. This  
3 analysis applies regardless of whether the resource is self-build, a contract, a purchase  
4 agreement, or the like. This calculation can be valuable when comparing different types  
5 of energy or capacity generating resources, as well as different sizes of resources,  
6 because all calculations are dollar normalized to the generation of one MWh of energy.  
7

8 **Q. What are the qualitative factors the Company uses to evaluate proposals?**

9 A. PSE uses a host of qualitative factors in evaluating candidate projects. These factors are  
10 outlined in the Company's RFP and the analyses are performed by various organized  
11 groups of subject matter experts, the RFP evaluation team, within the Company.<sup>2</sup> This  
12 team approach allows the evaluation of specific technical and financial aspects of all  
13 proposals in a timely and efficient manner. The RFP evaluation team examines cost as  
14 described above, but also non-financial analysis of risks and overall project feasibility of  
15 all proposals to find the least reasonable cost and least reasonable risk alternatives. The  
16 RFP evaluation team includes analysis of project development status, proposed  
17 commercial terms, environmental and community impacts, permit status, real estate  
18 development rights, assessment of the technology, transmission constraints,  
19 interconnection agreements, counter-party experience, dispatchability, regulatory  
20 requirements such as whether the project is a qualified renewable resource, and other  
21 project specific performance characteristics. In addition, for wind resource proposals, the  
22 Company hired wind energy consultants to perform technical evaluations of the data  
23 provided regarding the wind generation estimates of proposed sites with the specific

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<sup>2</sup> Exhibit No. \_\_ (AS-1HCT), page 8.

1 turbine technology proposed.<sup>3</sup> This evaluation group performed qualitative analyses  
2 during the screening and optimization phases of RFP evaluations.  
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4 **Q. After the screening evaluation is complete, how does the Company quantitatively**  
5 **evaluate the remaining proposals?**

6 A. PSE uses a more detailed quantitative analysis called the optimization model. The  
7 optimization model is a method that combines the results of Aurora dispatch to price all  
8 available resources (existing and proposed in the RFP) under different sets of economic  
9 scenarios with a linear program optimizing algorithm within a large Excel spreadsheet.  
10 The spreadsheet is designed to find the lowest total portfolio revenue requirement over 20  
11 years. This is done through multiple iterations. Various combinations of resources are  
12 selected by the spreadsheet at different times with appropriate constraints to find the  
13 lowest overall revenue requirement. The constraints used in all modeling runs include  
14 meeting the RPS standard, providing capacity planning reserve margins, and limiting the  
15 yearly acquisition of generic wind, peakers and combined-cycle generating plants to a  
16 certain maximum size.<sup>4</sup> The model continues to try different available resources and  
17 timing of resource acquisitions until it finds the least cost portfolio for the given scenario  
18 over 20 years.  
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<sup>3</sup> Exhibit No. \_\_ (AS-1HCT), pages 8-12.

<sup>4</sup> Exhibit No. \_\_ (AS-3HC), page 162.