

**AVERAGE PSP REVENUES PER VESSEL MOVE (2005-2019)**

YEAR	Total Pilotage Revenue	Pilot Vessel Moves	Average PSP Revenue per Move
2005	\$20,673,996	8,169	\$2,531
2006	\$25,048,016	8,196	\$3,056
2007	\$29,363,176	8,177	\$3,591
2008	\$30,469,206	8,000	\$3,809
2009	\$29,465,826	7,565	\$3,895
2010	\$29,028,422	7,262	\$3,997
2011	\$30,735,833	7,490	\$4,104
2012	\$31,658,445	7,637	\$4,145
2013	\$32,797,816	7,702	\$4,258
2014	\$32,623,068	7,515	\$4,341
2015	\$32,881,003	7,627	\$4,311
2016	\$34,183,294	7,525	\$4,543
2017	\$32,841,659	7,092	\$4,631
2018	\$33,996,799	7,160	\$4,748
2019	\$33,691,940	6,877	\$4,899

Source: BPC Annual Reports [Exh. ROYER-8], BPC Monthly Spreadsheets [Exh. ROYER-9]