Docket No. TV-210962 - Vol. I

In the Matter of the Investigation of: ATeam Moving, LLC

February 2, 2022



206.287.9066 I 800.846.6989

1325 Fourth Avenue, Suite 1840, Seattle, Washington 98101 <u>www.buellrealtime.com</u>

email: info@buellrealtime.com



	Page 1			Page 3
	BEFORE THE WASHINGTON	1	EXAMINATION INDEX	
	UTILITIES AND TRANSPORTATION COMMISSION	2	DIRECT EXAMINATION BY:	PAGE NO.
_)	3	Mr. Teimouri 10	
	he Matter of the Investigation) DOCKET NO. TV-210962	4	Mr. Teimouri 15	
of:)	5		
ATI	EAM MOVING, LLC (6	EXHIBIT INDEX	
For	compliance with WAC 480-15-555)	7	EXHIBITS FOR ADMISSION:	PAGE NO.
	WAC 480-15-570)	8	EXHIBIT NO. TC-1 Report	14
)	9		
_		10		
	VIRTUAL BRIEF ADJUDICATIVE PROCEEDING ADMINISTRATIVE LAW JUDGE ANDREW J. O'CONNELL	11		
	ADMINIOTRATIVE LAW JODGE ANDREW J. O'GONNELL	12		
	VOLUME I Pages 1 - 31	13		
	Pages 1 - 31	14		
_		15		
	Washington Utilities and Transportation Commission	16		
	621 Woodland Square Loop Southeast	17		
	Lacey, Washington 98503	18		
		19		
(.	All participants appeared via videoconference.)	20	* * * *	
		21 22		
		23		
		24		
	ATE TAKEN: February 2, 2022	25		
IXI	EPORTED BY: Sarah K. Webb, RSR, CCR #5567			
	Page 2			Page 4
1	APPEARANCES	1	LACEY, WASHINGTON	
2	ADMINISTRATIVE LAW HIDGE.	2	FEBRUARY 2, 2022	
3 A 4	ADMINISTRATIVE LAW JUDGE: ANDREW J. O'CONNELL	3	1:38 p.m.	
5		4	-000-	
	COUNSEL FOR THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION:	5	PROCEEDINGS	
7	DANIEL J. TEIMOURI	6		
0	Assistant Attorney General	7	JUDGE O'CONNELL: Good after	•
8	P.O. Box 40128 Olympia, Washington 98504	8	Docket TV-210962, which is captioned in	
9	360.664.1189	9	the investigation of ATeam Moving, LLC,	•
1.0	Daniel.teimouri@utc.wa.gov	10	with Washington Administrative Code 48	
10 11 F	RESPONDENT:	11	My name is Andrew O'Connell and	
12	DANIEL BOLMAN	12	administrative law judge presiding over to	•
13	ATeam Moving, LLC 2021 South Meadowlark Drive	13	adjudicative proceeding. Today is Wedn	•
10	Ridgefield, Washington 98642	14	2nd, 2020 (sic) and the time is just about	1.40 III THE
14	360.836.7735	16	afternoon.	mission issued a
15	Ateam98685@gmail.com	17	On December 22nd, 2021, the Comnotice of intent to cancel, notice of brief a	
	VITNESS PANEL:	18	proceeding saving time for oral statemen	•
17	JASON SHARP	19	Commission issued that notice of intent to	
18	TRACY COBILE	20	following the compliance review conducted	
19 <i>A</i>	Also present: Ryan Smith, Mathew Perkins	21	Staff and completed in December of 202	-
20		22	in a proposed unsatisfactory safety rating	•
21 22		23	ATeam Moving. The Company had until	
23		24	to file a proposed safety management pla	-
.) 1		25	time of the hearing, I'm unaware of any p	
24 25			and or the meaning, init anaware or any p	oposca saicty

Page 7 Page 5 MR. TEIMOURI: Not from me. 1 1 management plan currently in the docket. 2 Before we get started, I want to address the 2 JUDGE O'CONNELL: Okay. And let's take 3 penalty assessment in Docket TV-210963 in the amount of 3 appearances from Commissions Staff, Mr. Teimouri. MR. TEIMOURI: Thanks, Judge O'Connell. 4 \$4,300. The Company has 15 days after receiving the 4 5 This is Daniel Teimouri, assistant attorney general, 5 notice of the penalty assessment to return an attached 6 form indicating that would pay the penalty, contest the 6 here on behalf of Commission Staff. 7 violation for admit violations and request mitigation of 7 JUDGE O'CONNELL: And who will be testifying 8 8 today on behalf of Staff? the amount. Again, I'm unaware of any response from the 9 9 Company to the penalty assessment in the docket at this MR. TEIMOURI: We have two witnesses today, Mr. Jason Sharp and Mrs. Tracy Cobile. 10 time. 10 JUDGE O'CONNELL: Okay. And for the So to the parties, as the penalty and the 11 11 12 12 Company, would you please state your name and address unsatisfactory safety rating are from the same 13 for the record, spelling your last name? 13 compliance review, I'm assuming that neither party would MR. BOLMAN: Yes. That's Daniel Bolman, 14 have an objection to consolidating the Dockets TV-210962 14 15 and 963, so that we can address all of the issues here 15 B-O-L-M-A-N, representing ATeam Moving. Address is 2021 South Meadowlark Drive in Ridgefield, Washington 98642. 16 today. Is there any problem with consolidating them so 16 17 we can address all of those issues? 17 JUDGE O'CONNELL: And I see that you're 18 18 calling in on a telephone number. Can you give us that MR. TEIMOURI: Thank you, Your Honor. This 19 is Daniel Teimouri, assistant attorney general, here on 19 phone number? Is that the phone number for you? behalf of Commission Staff. And Staff has no objection 20 MR. BOLMAN: Yes, that is area code 20 (360)836-7735. 21 to consolidating the penalty assessment docket with the 21 JUDGE O'CONNELL: Thank you. Is there any 22 safety rating docket, thank you. 22 23 THE COURT: Okay. From the Company, 23 email address for you? Mr. Bolman, are you on the line? 24 MR. BOLMAN: Yes, there is. It is under 24 25 MR. BOLMAN: Yes, sir, yes, Your Honor. 25 ATeam98685@gmail.com. Page 6 Page 8 THE COURT: Are you okay with us addressing 1 JUDGE O'CONNELL: Okay. For the three 1 2 all of the issues from both of those dockets today? 2 witnesses, Ms. Cobile and Mr. Sharp and Mr. Bolman, will 3 MR. BOLMAN: Yes, sir, yes. 3 you please raise your right hand and I'll swear you in 4 JUDGE O'CONNELL: Okay. And those matters 4 at this time. 5 are consolidated and we'll hear from both parties from 5 (Whereupon witnesses were duly sworn.) 6 both dockets this afternoon. 6 MR. SHARP: I do. 7 So as we go forward, I will swear in each 7 MR. BOLMAN: I do. JUDGE O'CONNELL: Okay. I've heard from 8 party's witness with the oath of witness so that 8 Mr. Sharp and Mr. Bolman. Ms. Cobile, I think you're 9 anything you tell the Court will be under oath and can 9 10 still on mute, can I have an affirmative "yes" from you? 1.0 be considered sworn testimony. For the court reporter's MS. COBILE: Yes, Your Honor. 11 benefit, please speak slowly and clearly. Once you are 11 12 sworn in, you can present your testimony. 12 JUDGE O'CONNELL: Thank you. 13 13 I'm going to have Staff address the violations So, Mr. Teimouri, you may proceed when you are 14 included in its report and its proposed unsatisfactory 14 15 safety rating and then following Staff's presentation, 15 And to reiterate, Mr. Bolman, you will have an 16 the Company will have a chance to ask Staff's witnesses 16 opportunity to ask questions of Staff's witnesses and 17 questions and then the Company can present its 17 then after Staff has finished its presentation, it will 18 testimony. 18 be your turn to give testimony and tell your side of the 19 At that time, Mr. Bolman, you can address the 19 story. 2.0 violations and penalty assessment as well. And once you 20 Mr. Teimouri, go ahead. 2.1 are done testifying, Staff's attorney might also have 21 MR. TEIMOURI: Thank you, Judge O'Connell. 22 22 some questions for you and then Staff will make a And good afternoon to everyone. Again, I'm 23 recommendation on the penalty. 23 Daniel Teimouri, assistant attorney general, here 24 24 representing the Utilities and Transportation Commission Are there any questions before we get started 25 with appearances? 25 Division, and I'm here on behalf of Commission Staff.

Page 9 Page 11 We're here today for the proceeding involving 1 1 served as a commercial motor vehicle enforcement officer 2 ATeam Moving, LLC. Commission WAC 480-15-560 requires 2 with the Washington State Patrol for seven years. Four 3 carriers to comply with various safety requirements 3 of those years were spent conducting new entrance safety including standards adopted 49 CFR. Staff intends to 4 4 audits as a federal motor carrier administrative --5 introduce evidence through its two witnesses today that 5 administration certified auditor. 6 shows that Ateam Moving, LLC, has violated commission 6 Q. Thank you. And how long have you been in your 7 safety requirements based on the results of a prior 7 current position at the Commission? 8 investigation conducted by Special Investigator, 8 A. As of January 16th, 2022, I have worked as a 9 Tracy Cobile. 9 special investigator with Utilities and Transportation 10 Staff will now seek to introduce evidence 10 Commission for one year. through the testimony of Tracy Cobile, thank you. 11 Q. Thank you. I would now like to move to ask you 11 questions about the matter at issue in today's hearing. JUDGE O'CONNELL: Okay. Mr. Teimouri, how 12 12 13 is the testimony between your witnesses going to be Are you familiar with ATeam Moving, LLC? 13 14 split up? 14 A. Yes, yes, I am. 15 MR. TEIMOURI: So we're going to start --15 Q. And how did you become aware of the present 16 we're going to -- Tracy Cobile will be giving testimony 16 matter today involving ATeam Moving, LLC? 17 regarding the investigation. And then Jason Sharp will 17 A. As part of my 2021 work plan, on November 29th, 18 be giving testimony regarding the safety rating 18 2021, ATeam Moving, LLC, a provisional household goods 19 calculation and the penalty assessment. 19 carrier, was assigned to me to conduct a comprehensive 20 JUDGE O'CONNELL: Okay, thank you. You can 20 compliance review. And I met with the carrier for an 21 go ahead. 21 onsite investigation on December 7th, 2021. MR. TEIMOURI: Thank you. 22 22 Q. And I'd like to turn to what's been circulated 23 23 as Proposed Exhibit TC-1, since we're doing this 24 TRACY COBILE, witness herein, having been first duly 24 remotely, obviously I can't show this to you in person, 25 sworn on oath, was examined and 25 but do you have a copy of that handy? Page 10 Page 12 testified as follows: 1 A. Yes, I do. 1 2 2 Q. And what is this exhibit? 3 DIRECT EXAMINATION 3 A. The Exhibit TC-1, is the final, approved 4 BY MR. TEIMOURI: 4 compliance review report submitted by me. 5 Q. Ms. Cobile, would you please state your name 5 Q. And you completed this report? 6 and spell your last name for the record? 6 A. Yes. 7 A. Tracy Cobile. C-O, B as in boy, I-L-E. 7 Q. What is the review date associated with this 8 Q. What is your current position? 8 report? A. Special investigator with the motor carrier 9 9 A. The final report is dated December 15th, 2021. 10 10 safety program for the Utilities and Transportation Q. And what does the report document overall? 11 Commission. 11 A. The report documents my complete investigation Q. Thank you. And what are your responsibilities 12 12 of the Company's regulatory compliance with the 13 13 in that position? commissions rules, standards and enforcement policy. 14 A. As a special investigator with the motor 14 Q. And during your investigation of the Company, 15 carrier safety program for the Commission, I conduct 15 did you find any safety violations? 16 compliance investigations on regulated transportation 16 A. Yes. 17 companies, which includes inspecting applicable company 17 Q. How many violations did you find? records and also commercial motor vehicles. 18 18 A. I identified 13 types of violations with a 19 Q. And what kind of training have you received in 19 total of 110 violations counted. 20 order to prepare you to carry out those 2.0 Q. And of those 110 violations, are there any that 21 responsibilities? 21 were particularly concerning? 22 22 A. Yes, sir. The Company had four critical A. I obtained my investigative safety analysis 23 certification from the Federal Motor Carrier Safety 23 violations. 24 24 Q. Can you explain a bit more for everyone what Administration and the United States Department of 25 25 you mean by "critical"? Transportation. And prior to working for the UTC, I

Page 13 Page 15 1 A. A critical violation is where noncompliance 1 the safety rating determination and the penalty 2 relates to a breakdown in the company's safety 2 assessment elements of this now consolidated docket. 3 management controls and are often demonstrated by a 3 JUDGE O'CONNELL: Mr. Sharp has already been pattern of noncompliance and are linked to higher 4 4 sworn in so, Mr. Teimouri, proceed. 5 accident rates. 5 6 Q. Okay. And so as a result of your 6 JASON SHARP, witness herein, having been first duly 7 investigation, was there a proposed safety rating? 7 sworn on oath, was examined and 8 A. Yes 8 testified as follows: 9 Q. And what was that proposed rating? 9 10 A. Proposed unsatisfactory. 10 **DIRECT EXAMINATION** Q. Thank you. And how were the results of your BY MR. TEIMOURI: 11 11 investigation communicated to the company, ATeam Moving, 12 Q. Good afternoon, Mr. Sharp. Would you please 12 state your name and spell your name for the record? 13 13 14 A. On December 15th, 2021, I held a scheduled 14 A. Jason Sharp, S-H-A-R-P. 15 closing appointment with Daniel Bolman, owner of the 15 Q. And what is your current position with the 16 company, where I provided a copy of the final report. 16 Commission? 17 We went over the entire report together to include Part 17 A. I am the motor carrier safety supervisor. 18 A, Part B, recommendations and requirements as well as 18 Q. And what are your responsibilities in that 19 the safety fitness rating and the safety management 19 position? 20 plan. Guidance was also provided to Mr. Bolman and we 20 A. As the supervisor of our safety investigation discussed that in detail as well. 21 21 staff, I assign the safety investigative assignments 22 Q. Are there any changes that you would like to 22 that they conduct, I review their investigative reports make to your report today? 23 23 and issue recommendations based on the findings of those 24 A. No, sir. 24 reports. 25 Q. Thank you. 25 Q. And what kind of training have you received for Page 14 Page 16 MR. TEIMOURI: Your Honor, at this time I your role -- for that role? 1 1 2 2 would like to move to admit Proposed Exhibit TC-1 into A. Sure. So prior to becoming the supervisor, I 3 evidence. 3 was also a safety investigator like Investigator Cobile. 4 JUDGE O'CONNELL: Mr. Bolman, do you have 4 I received training through the Federal Motor Care 5 any objection to me allowing that report into the 5 Safety Administration as well as the Commercial Vehicle 6 record? 6 Safety Alliance to conduct commercial vehicle 7 MR. BOLMAN: No, Your Honor. 7 inspections as well as perform safety investigations. 8 8 JUDGE O'CONNELL: Okay. Then it will be Q. And about how long have you been in your 9 9 position with the Commission? 10 1.0 (Exhibit No. TC-1 was admitted.) A. As supervisor, for four years. 11 MR. TEIMOURI: Thank you, Your Honor. Staff 11 Q. Thank you. I'd now like to ask you some questions about the matter at issue in today's hearing. 12 has no further questions of Special Investigator Cobile 12 13 13 Are you familiar with ATeam Moving, LLC? at this time. 14 JUDGE O'CONNELL: Okay. Ms. Cobile, before 14 A. Yes. 15 you step away, Mr. Bolman, do you have any questions of 15 Q. And how did you become aware of the present 16 matter today involving ATeam Moving, LLC? 16 Ms. Cobile? 17 MR. BOLMAN: No, your Honor. She's been 17 A. I assigned the investigation to 18 extremely helpful and at this further point, no, I 18 Investigator Cobile and reviewed her report and provided 19 don't. 19 the recommendations for follow-on action. 2.0 JUDGE O'CONNELL: Okay. Okay, then, thank 20 Q. And have you reviewed what's now been admitted 2.1 21 as Exhibit TC-1 here today? you. 2.2 22 Ms. Cobile, you'll be excused. 23 Q. Staff's investigative report, okay, thank you. 23 Mr. Teimouri, please call your next witness. 2.4 2.4 And are you familiar with how the safety rating MR. TEIMOURI: Thank you, Judge O'Connell. 25 25 And now Staff would like to call Jason Sharp to discuss was determined in this case?

Page 17

A. Yes. So the Commission adopts the Federal Motor Care Safety Administration's safety rating methodology. It's adopted by reference in Title 49, Part 385. And with that, a carrier safety rating is determined by its compliance in six factors related to safety performance. Those are general safety regulation, driver qualifications, operational controls, vehicle maintenance, hazardous material and accident ratio.

In this case, ATeam Moving had two of the factors that equated to being unsatisfactory, those factors were for driver qualifications and its operational controls. And if we refer to the Exhibit TC-1, on pages 18 and 19, is the safety fitness rating explanation, and within that, it breaks it down where -- as Investigator Cobile noted, there were identification of critical violations that occurred during the review. And as such, those negatively impacted the Company's overall safety rating.

In this case, Factors 2, for driver qualifications, Factors 3, for operational driving equated to unsatisfactory. And so if we go to Page 19, the following page, there is a formula for calculating the overall safety fitness. And in this case, because the Company had two factors which equated to

request for mitigation?

A. Not as of yet. I checked with the docket and I didn't see any response there. I did have a phone conversation with the company owner, Mr. Bolman, yesterday and I advised him on his ability to respond to that, and forwarded him another copy of the penalty assessment and offered, you know, to help get that filed. I haven't seen anything come through yet on that though, so no recommendation for action at this time from Staff on that.

Q. Thank you, Mr. Sharp. That's all the questions I have for you at this time.

JUDGE O'CONNELL: Thank you.

Mr. Bolman, you're going to have a chance to testify yourself in a moment, but before we get to that, do you have any questions for Mr. Sharp?

MR. BOLMAN: No questions at this point. Just -- I would just like to thank him for -- thank him a lot for trying -- and helping me with the situation. I mean, it's pretty hard to hear all of this right now with the penalties and whatnot. And I'd like to thank him for that, for helping us and no, I have no more further questions for him.

JUDGE O'CONNELL: Okay, thank you. Mr. Teimouri, is there anything else to present

Page 18

unsatisfactory, the overall proposed rating is unsatisfactory.

Q. Thank you very much for that helpful explanation, Mr. Sharp. Since the date that the Company received notification of this proposed safety fitness rating, that as just testified to by Investigator Cobile, has the Company requested an upgrade to a safety rating by way of submitting a safety management plan?

A. Yes. The Company has submitted a couple of versions of a safety management plan. As of yet, Staff has been unable to accept the plan as it hasn't met all the criteria in order for it to do so. Staff has been in communication with the Company. I believe the Company is working diligently to continue to work on a plan to where Staff can accept it, but as of right now, it is not at that state.

- Q. Okay. So just to clarify, there has been some exchange back and forth, but as of today, there's no recommendation on the safety management plan we can offer?
 - A. Not a recommendation for upgrade at this time.
- Q. Thank you. And I'd like to now turn to the penalty assessment away from the safety rating. Has the Company responded to the penalty assessment with any

from Staff?

 $\label{eq:MR.TEIMOURI: No, Your Honor. That's all from Staff, thank you.}$

JUDGE O'CONNELL: Okay. Let's turn to the Company, Mr. Bolman.

Mr. Bolman, I didn't receive any exhibits from you in advance of the hearing, so we can proceed with your testimony. Would you like to briefly explain about the violations in the penalty assessment and describe actions you're taking to correct violations and prevent them from occurring again?

MR. BOLMAN: Yes, Your Honor. With my lack of ability to work a computer, I know that sounds kind of awful, but I've just ran into walls with a computer on getting the proper documents to show my progression on getting everything taken care of. I do know I have a couple unsatisfactories, which are -- I don't know which way to go about them. I've contacted UTC about my MC number and then of course I have to get a more in-depth background check.

And yeah, I just decided not knowing a lot of the penalties that I have. I wasn't aware of most of them and now that I am aware of them, I have taken steps for me and the Company to provide the proper documents for each employee, for all the work I've done

5 (Pages 17 to 20)

Page 19

Page 20

Page 21

interstate, intrastate and, you know, just trying to get everything lined up.

2.0

2.1

I was actually told that I could possibly -you guys provide some type of class that would help us,
you know, continue to do good on this. I'm more of a
hands-on guy than a computer guy. And I would like to
add that -- well, I should have added that yesterday to
my safety management plan and that's -- yeah, that's,
you know, about it. I just want to try to just make
sure everything is legit, what you guys are needing it
to be and do whatever I need to do to make sure that,
you know, it stays up to par.

JUDGE O'CONNELL: Mr. Teimouri, do you have any questions for Mr. Bolman?

MR. TEIMOURI: I do not at this time, thank you, Your Honor.

JUDGE O'CONNELL: Mr. Bolman, in my review of the penalty assessment, I see six notated types of violations ranging -- well, the first one has to do with conducting or failing to conduct or failing to retain paperwork on criminal background checks for three individuals and --

MR. BOLMAN: Yes.

JUDGE O'CONNELL: -- would you like to address that violation?

certified. Would you like to address those violations?

MR. BOLMAN: That's me, I'm the main driver and I just didn't have it. Once I was aware of it, I immediately went down and got our background checks. I only had me and one other driver -- excuse me, not background checks. We got our medical cards as soon as the doctors would let us in and we do have our medical cards for the two drivers. And I addressed that penalty and I moved forward on it.

And also, I did set a calendar date for us to make sure that that stays active without overlapping. So I made a calendar note, an electronical calendar note, to remind me before my two years is up to get an updated one every two years.

JUDGE O'CONNELL: Thank you. And the third violation I see has to do with maintaining driver qualification files, I'm assuming that also includes you. Would you like to address that violation?

MR. BOLMAN: Yeah. Again, I just didn't realize the fine details of running a business and having all that proper documents.

Since December -- or November 7th, we've been keeping track of all of our work. Did have to do a couple of corrections, like for instance today, Ms. Tracy pointed out that this is considered work today

Page 22

MR. BOLMAN: One is my best friend that I've known since I was 14, the other one is my family member. I honestly wasn't aware of that, being a new company, that's my only defense on that. And now that it's been addressed to me, I have gotten background checks.

One of my employees I did a background check on and it came up -- he came up as a different race, so I didn't download it, and I used his Social Security and all that

And even myself, I did a background check on myself and certain things didn't pop up under mine, which I chatted with Tracy about. But I guess I got to get a nationwide background check, which I'm having a difficult time kind of tracking down.

But yeah, besides me just not knowing and with family and friends working so close, I know them personally, I didn't take in any consideration for the State of Washington to have the proper documents for that.

In moving forward, for anybody that ever worked with me, before they even step foot on the truck or in any resident's house or any type of employment with me, they will have a full background check.

JUDGE O'CONNELL: And the second violation, about using drivers not medically examined and

Page 24

Page 23

having this meeting and I wasn't aware of those ones. When, you know, if I had to upgrade that, you know, I didn't -- I don't consider this work. I'm a hard worker, I worked hard labor my whole life. So when I have a meeting like this, you know, I wasn't aware of it to be work-related.

But as moving forward, I am keeping a firm record of all the dates that we are working and not working and what type of work it was, where it's going and who's with me.

JUDGE O'CONNELL: Thank you. And so I'm sensing kind of a theme from what you're testifying to. The last three violations are about requiring a driver to make a recordkeeping status, keeping minimum records of vehicle inspection and maintenance and that you used a commercial motor vehicle subject to a state inspection program without it having been inspected under that program. Are those similar explanations?

MR. BOLMAN: I got it now. I went in ahead in taking care of that, I wasn't aware of submitting the documents and keeping it on files and records from, you know, windshield wipers to new tires. I have always just kept my receipts, but I've never submitted into a safety management plan for my maintenance.

But as of now, we do have one. And we have one

Page 25

in fine detail, so anytime that the truck has any type of issues, any problems whatsoever, we date it and then we address that problem with a certified mechanic. So most definitely moving forward on keeping the truck up to par for the State of Washington.

1.0

2.0

2.4

And I just wanted to go on a note to when Ms. Tracy did inspect my truck, I believe I just had a couple lights out and windshield wipers, but when she inspected my truck, also, it was sitting in the yard getting the windshield wipers done. So, I mean, we are on top of keeping a safety maintenance record for the ATeam truck.

JUDGE O'CONNELL: Okay, thank you,
Mr. Bolman. I want to -- before we turn back to Staff,
I want to reiterate what the outcome of Staff's notice
of intent to cancel could mean for you and your company.

The safety management plan, make sure that you've updated your safety practices. And if you don't, and there isn't a safety management plan that's approved, your company will have its permit canceled and you won't be able to operate anymore. Do you understand that as being a consequence of this?

MR. BOLMAN: Yes, your Honor. I'm very aware of that. It's huge, it's been really stressing me out to the point of not being able to sleep and whatnot.

JUDGE O'CONNELL: Okay, thank you, Mr. Teimouri.

So, Mr. Bolman, Staff is saying they want to continue to work with you and try and get you all set up to continue operating. Is there anything else you want to say today on behalf of the Company?

MR. BOLMAN: On behalf of the Company, I'd like to thank everybody for being patient with me and thank you guys very much. And I will do my absolute best to get on top of everything and stay on top of everything for future audits.

Please show up anytime, any day, whatever. I just definitely -- actually, I would like to know if there is a class available and, you know, could I get the information to line up for that.

I would just like to thank everybody for, you know, thank you for giving me the opportunity to correct this situation and move forward with a very positive moving company.

JUDGE O'CONNELL: Okay. I'll let you get in contact with Staff after this hearing to talk about training. I do believe something is available, but I will leave that to Staff to communicate with you about.

So before we are done for today, I want to describe the process we'll have after this hearing. I

Page 26

This is definitely something that I'm definitely stepping up for in finding time and getting everything arranged because this is my livelihood. And, yes, you know, I can't afford to not work and I definitely can't afford to be suspended. So I'm definitely wanting to get everything lined up and I am aware of it, yes, sir, yes, your Honor, I am aware.

JUDGE O'CONNELL: Okay. I'd like to turn back to Staff. Mr. Teimouri, after the testimony and evidence presented in the hearing today, does Staff have a recommendation?

MR. TEIMOURI: Yes, Your Honor. Staff would request an opportunity to review the Company's safety management plan, which as of yet is not entirely complete and then identify any mitigating factors, which we've been presented, some of which today here for the first time.

And we do believe that Mr. Bolman is operating in good faith and trying to address these concerns. So we would request an opportunity to review the safety management plan, identify any mitigating factors during that time and that includes Staff's recommendation in conjunction with the evaluation of the safety management plan to this docket. That would be our preferred approach if possible.

Page 28

Page 27

agree with Staff, Mr. Bolman, that it sounds like you are going forward in good faith and making attempts to come into compliance and correct the safety violations that were discovered.

The -- there is -- there are some deadlines looming in the near future, Mr. Bolman. The Company has until February 11th to submit a safety management plan approved by Staff. I'm going to leave the record in both matters, the penalty assessment and the notice of intent to cancel based on the proposed unsatisfactory safety rating. I'm going to leave the record open for Staff and the Company to be able to file any agreed resolution of the penalty assessment as well as the Company's proposed safety management plan and an evaluation of that safety management plan from Staff.

But in lieu of receiving any filings from Staff and the Company in these dockets, I do plan to issue an order by February 14th, 2022, based on the testimony and the evidence provided today at this hearing. So that date in particular is important. It will provide the entire 61 days before any cancellation of the Company's permit, and that is the last -- that is the date when, Mr. Bolman, if these things are not taken care of, the Commission might cancel your permit for your company, so...

,	Page 29		Page 31
1	MR. BOLMAN: Yes, sir, I understand.	1	CERTIFICATE
2	JUDGE O'CONNELL: My plan to issue an order	2	STATE OF WASHINGTON
3	on February 14, that are there any objections to that	3	COUNTY OF KING
4	timeline? This would typically or it would waive the	4	
5	typical ten-day requirement for orders coming from	5	I, Sarah K. Webb, a Certified Court Reporter in
6	prejudicative proceedings, but given the timeline and	6	and for the State of Washington, do hereby certify that
7	the good faith shown by the Company, I'd like to afford	7	the foregoing transcript is true and accurate to the
8	the parties the time to see if these safety violations	8	best of my knowledge, skill, and ability.
9	can be remedied. So my question is, are there any	9	IN WITNESS WHEREOF, I have hereunto set my hand
10	objections to the timeline?	10	and seal this February 14th, 2022
11	MR. TEIMOURI: This is Dan Teimouri from	11	
12	Commission Staff and no objections from us.	12	0. 1. / (//)
13	MR. BOLMAN: No, I think that's fair. I'm	13	Mak K Wild Some
14	fairly close to getting my SMP completed. Just yeah,	14	Sarah K. Webb, RSR, CCR #5567
15	I think that's appropriate time.	15	•
16	JUDGE O'CONNELL: Okay.	16	
17	MR. TEIMOURI: Your Honor, if I may raise	17	
18	one point of clarification.	18	
19	JUDGE O'CONNELL: Yes, please go ahead,	19	
20	Mr. Teimouri.	20	
21	MR. TEIMOURI: We just want to, you know, be	21	
22	very technically clear, are we to assume that Staff has	22	
23	requested mitigation today through his testimony?	23	
24	Because the request was not made formally in the docket.	24	
25	So are we to take it now that a formal request for	25	
	D 20		
	Page 30		
1	mitigation is in place going forward?		
2	JUDGE O'CONNELL: I have not heard a request		
3	for mitigation. But my intent in saying that I'm going		
4	to leave the record open is that if Staff and the		
5	Company are to come to an agreement, you can submit		
6	something in the docket.		
7	MR. TEIMOURI: Thank you for clarifying		
8	that, Your Honor.		
9	MR. BOLMAN: Thank you, Your Honor.		
10	JUDGE O'CONNELL: Is there anything else,		
11	Mr. Teimouri, Mr. Bolman, is there anything else we need		
12	to address today before going off the record?		
13	MR. BOLMAN: No, Your Honor. I'll be		
14	keeping in contact with Mr. Jason and Mrs. Tracy to		
15	finish, to get everything dialed in by the 11th.		
16 17	MR. TEIMOURI: And nothing further from		
18	Commission Staff, Your Honor. JUDGE O'CONNELL: Okay, thank you. So as I		
19	said, the records will remain open and the parties can		
	expect an order resolving this matter on February 14th.		
20 21	We are adjourned and we are off the record.		
22	(Hearing adjourned at 2:13 p.m.)		
23	(Hearing adjourned at 2:13 p.m.) -o0o-		
23 24	-000-		
25			
ر ہے			

Page 32

	agreed 28:12	2:14 7:25	boy 10:7	23:4,6
A 10.5 20.12	agreement 30:5	attached 5:5	breakdown 13:2	circulated 11:22
ability 19:5 20:13	ahead 8:20 9:21	attempts 28:2	breaks 17:15	clarification 29:18
31:8	24:19 29:19	attorney 2:7 5:19	brief 1:9 4:12,17	clarify 18:18
able 25:21,25 28:12	Alliance 16:6	6:21 7:5 8:23	briefly 20:8	clarifying 30:7
absolute 27:9	allowing 14:5	auditor 11:5	business 23:20	class 21:4 27:14
accept 18:12,16 accident 13:5 17:8	amount 5:3,8	audits 11:4 27:11	Dusiness 23.20	clear 29:22
	analysis 10:22	available 27:14,22	C	clearly 6:11
accurate 31:7	Andrew 1:10 2:4	aware 11:15 16:15	C 4:5 10:3 15:10	close 22:16 29:14
action 16:19 19:9	4:11	20:22,23 22:3	31:1,1	closing 13:15
actions 20:10 active 23:11	anybody 22:20	23:3 24:1,5,20	C-O 10:7	Cobile 2:17 7:10
	anymore 25:21	25:24 26:6,7	calculating 17:23	8:2,9,11 9:9,11,16
add 21:7	anytime 25:1 27:12	awful 20:14	calculation 9:19	9:24 10:5,7 14:12
added 21:7	appearances 2:1		calendar 23:10,12	14:14,16,22 16:3
address 5:2,15,17	6:25 7:3	B	23:12	16:18 17:16 18:7
6:13,19 7:12,15	appeared 1:18	B 10:7 13:18	call 14:23,25	code 4:10 7:20
7:23 21:25 23:1 23:18 25:3 26:19	applicable 10:17	B-O-L-M-A-N 7:15	calling 7:18	come 19:8 28:3
30:12	appointment 13:15	back 18:19 25:14	cancel 4:17,19	30:5
addressed 22:5	approach 26:25	26:9	25:16 28:10,24	coming 29:5
23:8	appropriate 29:15	background 20:20	canceled 25:20	commercial 10:18
addressing 6:1	approved 12:3	21:21 22:5,6,10	cancellation 28:21	11:1 16:5,6 24:16
C	25:20 28:8	22:13,23 23:4,6	captioned 4:8	commission 1:2,14
adjourned 30:21 30:22	area 7:20	based 9:7 15:23	cards 23:6,8	2:6 4:16,19,20
adjudicative 1:9	arranged 26:3	28:10,18	care 16:4 17:2	5:20 7:6 8:24,25
4:13,17	assessment 5:3,5,9	becoming 16:2	20:16 24:20 28:23	9:2,6 10:11,15
administration	5:21 6:20 9:19	behalf 5:20 7:6,8	carrier 10:9,15,23	11:7,10 15:16
10:24 11:5 16:5	15:2 18:24,25	8:25 27:6,7	11:4,19,20 15:17	16:9 17:1 28:24
Administration's	19:7 20:9 21:18	believe 18:14 25:7	17:4	29:12 30:17
17:2	28:9,13	26:18 27:22	carriers 9:3	commissions 7:3
administrative	assign 15:21	benefit 6:11	carry 10:20	12:13
1:10 2:3 4:10,12	assigned 11:19	best 22:1 27:10	case 16:25 17:10,20	communicate
11:4	16:17	31:8	17:24	27:23
ADMISSION 3:7	assignments 15:21	bit 12:24	CCR 1:25 31:14	communicated
admit 5:7 14:2	assistant 2:7 5:19	Bolman 2:12 5:24	certain 22:11	13:12
admitted 14:9,10	7:5 8:23	5:25 6:3,19 7:14	certification 10:23	communication
16:20	associated 12:7	7:14,20,24 8:2,7,9	certified 11:5 23:1	18:14
adopted 9:4 17:3	assume 29:22	8:15 13:15,20	25:3 31:5	companies 10:17
adopts 17:1	assuming 5:13	14:4,7,15,17 19:4	certify 31:6	company 4:23 5:4
advance 20:7	23:17	19:14,17 20:5,6	CFR 9:4	5:9,23 6:16,17
advised 19:5	ATeam 1:6 2:12	20:12 21:14,17,23	chance 6:16 19:14	7:12 10:17 12:14
affirmative 8:10	4:9,23 7:15 9:2,6	22:1 23:2,19	changes 13:22	12:22 13:12,16
afford 26:4,5 29:7	11:13,16,18 13:12	24:19 25:14,23	chatted 22:12	17:25 18:4,7,10
afternoon 4:7,15	16:13,16 17:10	26:18 27:3,7 28:1	check 20:20 22:6	18:14,15,25 19:4
6:6 8:22 15:12	25:12	28:6,23 29:1,13	22:10,13,23	20:5,24 22:3
agree 28:1	Ateam98685@g	30:9,11,13	checked 19:2	25:16,20 27:6,7
		Box 2:8	checks 21:21 22:5	
	l			

	I	Ī	Ī	i
27:19 28:6,12,17	copy 11:25 13:16	detail 13:21 25:1	entirely 26:14	filed 19:8
28:24 29:7 30:5	19:6	details 23:20	entrance 11:3	files 23:17 24:21
company's 12:12	correct 20:10 27:17	determination 15:1	equated 17:11,22	filings 28:16
13:2 17:19 26:13	28:3	determined 16:25	17:25	final 12:3,9 13:16
28:14,21	corrections 23:24	17:5	evaluation 26:23	find 12:15,17
complete 12:11	COUNSEL 2:5	dialed 30:15	28:15	finding 26:2
26:15	counted 12:19	different 22:7	everybody 27:8,16	findings 15:23
completed 4:21	COUNTY 31:3	difficult 22:14	evidence 9:5,10	fine 23:20 25:1
12:5 29:14	couple 18:10 20:17	diligently 18:15	14:3 26:10 28:19	finish 30:15
compliance 1:7 4:9	23:24 25:8	DIRECT 3:2	EXAMINATION	finished 8:17
4:20 5:13 10:16	course 20:19	discovered 28:4	3:1,2	firm 24:7
11:20 12:4,12	court 5:23 6:1,9,10	discuss 14:25	examined 9:25 15:7	first 9:24 15:6
17:5 28:3	31:5	discussed 13:21	22:25	21:19 26:17
comply 9:3	criminal 21:21	Division 8:25	exchange 18:19	fitness 13:19 17:14
comprehensive	criteria 18:13	docket 1:4 4:8 5:1,3	excuse 23:5	17:24 18:5
11:19	critical 12:22,25	5:9,21,22 15:2	excused 14:22	follow-on 16:19
computer 20:13,14	13:1 17:17	19:2 26:24 29:24	exhibit 3:6,8 11:23	following 4:20 6:15
21:6	current 10:8 11:7	30:6	12:2,3 14:2,10	17:23
concerning 12:21	15:15	dockets 5:14 6:2,6	16:21 17:14	follows 10:1 15:8
concerns 26:19	currently 5:1	28:17	exhibits 3:7 20:6	foot 22:21
conduct 10:15		doctors 23:7	expect 30:20	foregoing 31:7
11:19 15:22 16:6	D	document 12:10	explain 12:24 20:8	form 5:6
21:20	D 4:5 10:3 15:10	documents 12:11	explanation 17:15	formal 29:25
conducted 4:20 9:8	Dan 29:11	20:15,24 22:18	18:4	formally 29:24
conducting 11:3	Daniel 2:7,12 5:19	23:21 24:21	explanations 24:18	formula 17:23
21:20	7:5,14 8:23 13:15	doing 11:23	extremely 14:18	forth 18:19
conjunction 26:23	Daniel.teimouri	download 22:8		forward 6:7 22:20
consequence 25:22	2:9	Drive 2:13 7:16	<u> </u>	23:9 24:7 25:4
consider 24:3	date 1:24 12:7 18:4	driver 17:7,12,20	F 31:1	27:18 28:2 30:1
consideration	23:10 25:2 28:20	23:2,5,16 24:13	factors 17:5,11,12	forwarded 19:6
22:17	28:22	drivers 22:25 23:8	17:20,21,25 26:15	four 11:2 12:22
considered 6:10	dated 12:9	driving 17:21	26:21	16:10
23:25	dates 24:8	duly 8:5 9:24 15:6	failing 21:20,20	friend 22:1
consolidated 6:5	day 27:12		fair 29:13	friends 22:16
15:2	days 5:4 28:21	<u>E</u>	fairly 29:14	full 22:23
consolidating 5:14	deadlines 28:5	E 4:5,5 10:3,3	faith 26:19 28:2	further 14:12,18
5:16,21	December 4:16,21	15:10,10 31:1,1	29:7	19:23 30:16
contact 27:21 30:14	11:21 12:9 13:14	electronical 23:12	familiar 11:13	future 27:11 28:6
contacted 20:18	23:22	elements 15:2	16:13,24	
contest 5:6	decided 20:21	email 7:23	family 22:2,16	$\frac{\mathbf{G}}{\mathbf{G} + \mathbf{f}}$
continue 18:15	defense 22:4	employee 20:25	February 1:24 4:2	G 4:5
21:5 27:4,5	definitely 25:4 26:1	employees 22:6	4:13 28:7,18 29:3	general 2:7 5:19
controls 13:3 17:7	26:1,4,5 27:13	employment 22:22	30:20 31:10	7:5 8:23 17:6
17:13	demonstrated 13:3	enforcement 11:1	federal 10:23 11:4	getting 20:15,16
conversation 19:4	Department 10:24	12:13	16:4 17:1	25:10 26:2 29:14
	describe 20:9 27:25	entire 13:17 28:21	file 4:24 28:12	give 7:18 8:18
	-	-	-	·

Page 34

given 20.6	huge 25:24	involving 9:1 11:16	labor 24:4	25:10,16		
given 29:6	nuge 23:24	16:16	Lacey 1:15 4:1	mechanic 25:3		
giving 9:16,18 27:17	I	issue 11:12 15:23	lack 20:12			
	<u>I-L-E</u> 10:7		law 1:10 2:3 4:12	medical 23:6,7		
go 6:7 8:20 9:21	identification	16:12 28:17 29:2		medically 22:25		
17:22 20:18 25:6	17:17	issued 4:16,19	leave 27:23 28:8,11	meeting 24:1,5		
29:19	identified 12:18	issues 5:15,17 6:2	30:4	member 22:2		
going 6:13 9:13,15	identified 12.18	25:2	legit 21:10	met 11:20 18:12		
9:16 19:14 24:9	immediately 23:4	J	let's 7:2 20:4	methodology 17:3		
28:2,8,11 30:1,3	impacted 17:19	$\frac{\mathbf{J}}{\mathbf{J}}$ 1:10 2:4,7	lieu 28:16	mine 22:11		
30:12	important 28:20	· ·	life 24:4	minimum 24:14		
good 4:7 8:22 15:12	_	January 4:23 11:8	lights 25:8	mitigating 26:15,21		
21:5 26:19 28:2	in-depth 20:19	Jason 2:17 7:10	line 5:24 27:15	mitigation 5:7 19:1		
29:7	include 13:17	9:17 14:25 15:6	lined 21:2 26:6	29:23 30:1,3		
goods 11:18	included 6:14	15:14 30:14	linked 13:4	moment 19:15		
gotten 22:5	includes 10:17	judge 1:10 2:3 4:7	livelihood 26:3	motor 10:9,14,18		
guess 22:12	23:17 26:22	4:12 6:4 7:2,4,7	LLC 1:6 2:12 4:9	10:23 11:1,4		
Guidance 13:20	including 9:4	7:11,17,22 8:1,8	9:2,6 11:13,16,18	15:17 16:4 17:2		
guy 21:6,6	INDEX 3:1,6	8:12,21 9:12,20	13:13 16:13,16	24:16		
guys 21:4,10 27:9	indicating 5:6	14:4,8,14,20,24	long 11:6 16:8	move 11:11 14:2		
	individuals 21:22	15:3 19:13,24	looming 28:6	27:18		
Н	information 27:15	20:4 21:13,17,24	Loop 1:15	moved 23:9		
hand 8:3 31:9	inspect 25:7	22:24 23:15 24:11	lot 19:19 20:21	moving 1:6 2:12		
hands-on 21:6	inspected 24:17	25:13 26:8 27:1		4:9,23 7:15 9:2,6		
handy 11:25	25:9	27:20 29:2,16,19	M	11:13,16,18 13:12		
hard 19:20 24:3,4	inspecting 10:17	30:2,10,18	M 10:3 15:10	16:13,16 17:10		
hazardous 17:8	inspection 24:15,16	K	main 23:2	22:20 24:7 25:4		
hear 6:5 19:20	inspections 16:7		maintaining 23:16	27:19		
heard 8:8 30:2	instance 23:24	K 1:25 31:5,14	maintenance 17:8	mute 8:10		
hearing 4:25 11:12	intends 9:4	keeping 23:23 24:7	24:15,24 25:11			
16:12 20:7 26:10	intent 4:17,19	24:14,21 25:4,11	making 28:2	N		
27:21,25 28:19	25:16 28:10 30:3	30:14	management 4:24	N 4:5 10:3,3 15:10		
30:22	interstate 21:1	kept 24:23	5:1 13:3,19 18:9	15:10		
held 13:14	intrastate 21:1	kind 10:19 15:25	18:11,20 21:8	name 4:11 7:12,13		
help 19:7 21:4	introduce 9:5,10	20:13 22:14 24:12	24:24 25:17,19	10:5,6 15:13,13		
helpful 14:18 18:3	investigation 1:4	KING 31:3	26:14,21,23 28:7	nationwide 22:13		
helping 19:19,22	4:9 9:8,17 11:21	know 19:7 20:13,16	28:14,15	near 28:6		
hereunto 31:9	12:11,14 13:7,12	20:17 21:1,5,9,12	material 17:8	need 21:11 30:11		
higher 13:4	15:20 16:17	22:16 24:2,2,5,22	Mathew 2:19	needing 21:10		
honestly 22:3	investigations	26:4 27:13,14,17	matter 1:4 4:8	negatively 17:18		
Honor 5:18,25 8:11	10:16 16:7	29:21	11:12,16 16:12,16	neither 5:13		
14:1,7,11,17 20:2	investigative 10:22	knowing 20:21	30:20	never 24:23		
20:12 21:16 25:23	15:21,22 16:23	22:15	matters 6:4 28:9	new 11:3 22:3		
26:7,12 29:17	investigator 9:8	knowledge 31:8	MC 20:18	24:22		
30:8,9,13,17	10:9,14 11:9	known 22:2	Meadowlark 2:13	noncompliance		
house 22:22	14:12 16:3,3,18	т	7:16	13:1,4		
household 11:18	17:16 18:7	L	mean 12:25 19:20	notated 21:18		

note 23:12,13 25:6	ones 24:1	9:19 15:1 18:24	prevent 20:10	6:15 9:18 13:7,9
noted 17:16	onsite 11:21	18:25 19:6 20:9	prior 9:7 10:25	13:19 15:1 16:24
notice 4:17,17,19	open 28:11 30:4,19	21:18 23:8 28:9	16:2	17:2,4,15,19 18:1
5:5 25:15 28:9	operate 25:21	28:13	problem 5:16 25:3	18:6,8,24 28:11
notification 18:5	operating 26:18	perform 16:7	problems 25:2	ratio 17:9
November 11:17	27:5	performance 17:6	proceed 8:13 15:4	ready 8:14
23:22	operational 17:7,13	Perkins 2:19	20:7	realize 23:20
number 7:18,19,19	17:21	permit 25:20 28:22	proceeding 1:9	really 25:24
20:19	opportunity 8:16	28:24	4:13,18 9:1	receipts 24:23
	26:13,20 27:17	person 11:24	proceedings 29:6	receive 20:6
0	oral 4:18	personally 22:17	process 27:25	received 10:19
O 4:5 10:3 15:10	order 10:20 18:13	phone 7:19,19 19:3	program 10:10,15	15:25 16:4 18:5
O'Connell 1:10 2:4	28:18 29:2 30:20	place 30:1	24:17,18	receiving 5:4 28:16
4:7,11 6:4 7:2,4,7	orders 29:5	plan 4:24 5:1 11:17	progression 20:15	recommendation
7:11,17,22 8:1,8	outcome 25:15	13:20 18:9,11,12	proper 20:15,24	6:23 18:20,22
8:12,21 9:12,20	overall 12:10 17:19	18:16,20 21:8	22:18 23:21	19:9 26:11,22
14:4,8,14,20,24	17:24 18:1	24:24 25:17,19	proposed 4:22,24	recommendations
15:3 19:13,24	overlapping 23:11	26:14,21,24 28:7	4:25 6:14 11:23	13:18 15:23 16:19
20:4 21:13,17,24	owner 13:15 19:4	28:14,15,17 29:2	13:7,9,10 14:2	record 7:13 10:6
22:24 23:15 24:11		please 6:11 7:12	18:1,5 28:10,14	14:6 15:13 24:8
25:13 26:8 27:1	<u>P</u>	8:3 10:5 14:23	provide 20:24 21:4	25:11 28:8,11
27:20 29:2,16,19	P 4:5	15:12 27:12 29:19	28:20	30:4,12,21
30:2,10,18	p.m 4:3 30:22	point 14:18 19:17	provided 13:16,20	recordkeeping
000- 4:4 30:23	P.O 2:8	25:25 29:18	16:18 28:19	24:14
oath 6:8,9 9:25	page 3:2,7 17:22,23	pointed 23:25	provisional 11:18	records 10:18
15:7	pages 1:11 17:14	policy 12:13		24:14,21 30:19
objection 5:14,20	PANEL 2:16	pop 22:11	Q 22.15	refer 17:13
14:5	paperwork 21:21	position 10:8,13	qualification 23:17	reference 17:3
objections 29:3,10	par 21:12 25:5	11:7 15:15,19	qualifications 17:7	regarding 9:17,18
29:12	part 11:17 13:17,18	16:9	17:12,21	regulated 10:16
obtained 10:22	17:4	positive 27:18	question 29:9	regulation 17:7
obviously 11:24	participants 1:18	possible 26:25	questions 6:17,22	regulatory 12:12
occurred 17:17	particular 28:20	possibly 21:3	6:24 8:16 11:12	reiterate 8:15
occurring 20:11	particularly 12:21	practices 25:18	14:12,15 16:12	25:15
offer 18:21	parties 5:11 6:5	preferred 26:24	19:11,16,17,23	related 17:5
offered 19:7	29:8 30:19	prejudicative 29:6	21:14	relates 13:2
officer 11:1	party 5:13	prepare 10:20	R	remain 30:19
okay 5:23 6:1,4 7:2	party's 6:8	present 2:19 6:12	R 4:5 10:3 15:10	remedied 29:9
7:11 8:1,8 9:12,20	patient 27:8	6:17 11:15 16:15	31:1	remind 23:13
13:6 14:8,14,20 14:20 16:23 18:18	Patrol 11:2	19:25	race 22:7	remotely 11:24
	pattern 13:4	presentation 6:15	raise 8:3 29:17	report 3:8 6:14
19:24 20:4 25:13 26:8 27:1,20	pay 5:6	8:17	ran 20:14	12:4,5,8,9,10,11
29:16 30:18	penalties 19:21 20:22	presented 26:10,16	ranging 21:19	13:16,17,23 14:5
Olympia 2:8	penalty 5:3,5,6,9	presiding 4:12	rates 13:5	16:18,23
once 6:11,20 23:3	5:11,21 6:20,23	pretty 19:20	rating 4:22 5:12,22	REPORTED 1:25
UNICE 0.11,20 23.3	3.11,41 0.40,43			
L				

	1		I	I
Reporter 31:5	S 4:5	27:18	step 14:15 22:21	18:6
reporter's 6:10	S-H-A-R-P 15:14	six 17:5 21:18	stepping 26:2	testify 19:15
reports 15:22,24	safety 4:22,24,25	skill 31:8	steps 20:23	testifying 6:21 7:7
representing 7:15	5:12,22 6:15 9:3,7	sleep 25:25	story 8:19	24:12
8:24	9:18 10:10,15,22	slowly 6:11	stressing 25:24	testimony 6:10,12
request 5:7 19:1	10:23 11:3 12:15	Smith 2:19	subject 24:16	6:18 8:18 9:11,13
26:13,20 29:24,25	13:2,7,19,19 15:1	SMP 29:14	submit 28:7 30:5	9:16,18 20:8 26:9
30:2	15:17,20,21 16:3	Social 22:8	submitted 12:4	28:18 29:23
requested 18:7	16:5,6,7,24 17:2,2	soon 23:6	18:10 24:23	thank 5:18,22 7:22
29:23	17:4,6,6,14,19,24	sounds 20:13 28:1	submitting 18:8	8:12,21 9:11,20
requirement 29:5	18:5,8,8,11,20,24	South 2:13 7:16	24:20	9:22 10:12 11:6
requirements 9:3,7	21:8 24:24 25:11	Southeast 1:15	supervisor 15:17	11:11 13:11,25
13:18	25:17,18,19 26:13	speak 6:11	15:20 16:2,10	14:11,20,24 16:11
requires 9:2	26:20,23 28:3,7	special 9:8 10:9,14	sure 16:2 21:10,11	16:23 18:3,23
requiring 24:13	28:11,14,15 29:8	11:9 14:12	23:11 25:17	19:11,13,18,18,21
resident's 22:22	Sarah 1:25 31:5,14	spell 10:6 15:13	suspended 26:5	19:24 20:3 21:15
resolution 28:13	saving 4:18	spelling 7:13	swear 6:7 8:3	23:15 24:11 25:13
resolving 30:20	saying 27:3 30:3	spent 11:3	sworn 6:10,12 8:5	27:1,8,9,16,17
respond 19:5	scheduled 13:14	split 9:14	9:25 15:4,7	30:7,9,18
responded 18:25	seal 31:10	Square 1:15		Thanks 7:4
RESPONDENT	second 22:24	staff 4:21 5:20,20	<u> </u>	theme 24:12
2:11	Security 22:8	6:13,22 7:3,6,8	T 10:3,3 15:10,10	things 22:11 28:23
response 5:8 19:3	see 7:17 19:3 21:18	8:17,25 9:4,10	31:1,1	think 8:9 29:13,15
responsibilities	23:16 29:8	14:11,25 15:21	take 7:2 22:17	third 23:15
10:12,21 15:18	seek 9:10	18:11,13,16 19:10	29:25	three 8:1 21:21
result 13:6	seen 19:8	20:1,3 25:14 26:9	taken 1:24 20:16	24:13
resulted 4:21	sensing 24:12	26:10,12 27:3,21	20:23 28:23	time 4:14,18,25
results 9:7 13:11	served 11:1	27:23 28:1,8,12	talk 27:21	5:10 6:19 8:4
retain 21:20	set 23:10 27:4 31:9	28:15,16 29:12,22	TC-1 3:8 11:23	14:1,13 18:22
return 5:5	seven 11:2	30:4,17	12:3 14:2,10	19:9,12 21:15
review 4:20 5:13	Sharp 2:17 7:10	Staff's 6:15,16,21	16:21 17:14	22:14 26:2,17,22
11:20 12:4,7	8:2,6,9 9:17 14:25	8:16 16:23 25:15	technically 29:22	29:8,15
15:22 17:18 21:17	15:3,6,12,14 18:4	26:22	Teimouri 2:7 3:3,4	timeline 29:4,6,10
26:13,20	19:11,16	standards 9:4	5:18,19 7:1,3,4,5	tires 24:22
reviewed 16:18,20	show 11:24 20:15	12:13	7:9 8:13,20,21,23	Title 17:3
Ridgefield 2:13	27:12	start 9:15	9:12,15,22 10:4	today 4:13 5:16 6:2
7:16	shown 29:7	started 5:2 6:24	14:1,11,23,24	7:8,9 9:1,5 11:16
right 8:3 18:16	shows 9:6	state 7:12 10:5 11:2	15:4,11 19:25	13:23 16:16,21
19:20	sic 4:14	15:13 18:17 22:18	20:2 21:13,15	18:19 23:24,25
role 16:1,1	side 8:18	24:16 25:5 31:2,6	26:9,12 27:2	26:10,16 27:6,24
RSR 1:25 31:14	similar 24:18	statements 4:18	29:11,11,17,20,21	28:19 29:23 30:12
rules 12:13	sir 5:25 6:3 12:22	States 10:24	30:7,11,16	today's 4:12 11:12
running 23:20	13:24 26:6 29:1	status 24:14	telephone 7:18	16:12
Ryan 2:19	sitting 25:9	stay 27:10	tell 6:9 8:18	told 21:3
<u> </u>	situation 19:19	stays 21:12 23:11	ten-day 29:5	top 25:11 27:10,10
S			testified 10:1 15:8	
	-	-	-	-

				raye 31
total 12:19	25:18	11:23	1	5
track 23:23	upgrade 18:8,22	we've 23:22 26:16	11:11	5567 1:25 31:14
tracking 22:14	24:2	Webb 1:25 31:5,14	1:38 4:3	570 4:10
Tracy 2:17 7:10 9:9	UTC 10:25 20:18	Wednesday 4:13	1:40 4:14	3704.10
9:11,16,24 10:7	Utilities 1:2,14 2:5	went 13:17 23:4		6
22:12 23:25 25:7	8:24 10:10 11:9	24:19	10 3:3	61 28:21
30:14	0.24 10.10 11.7	whatnot 19:21	110 12:19,20	621 1:15
training 10:19	\mathbf{V}	25:25	11th 28:7 30:15	021 1.13
15:25 16:4 27:22	various 9:3	whatsoever 25:2	13 12:18	7
transcript 31:7	vehicle 11:1 16:5,6	WHEREOF 31:9	14 3:8 22:2 29:3	7th 11:21 23:22
transportation 1:2	17:8 24:15,16	windshield 24:22	14th 28:18 30:20	
1:14 2:6 8:24	vehicles 10:18	25:8,10	31:10	8
10:10,16,25 11:9	versions 18:11	wipers 24:22 25:8	15 3:4 5:4	
truck 22:21 25:1,4	videoconference	25:10	15th 12:9 13:14	9
· · · · · · · · · · · · · · · · · · ·	1:18	witness 2:16 6:8,8	16th 11:8	963 5:15
25:7,9,12 true 31:7	violated 9:6	,	18 17:14	98503 1:15
	violation 5:7 13:1	9:24 14:23 15:6	19 4:23 17:14,22	98504 2:8
try 21:9 27:4	21:25 22:24 23:16	31:9 witnesses 6:16 7:9	2	98642 2:13 7:16
trying 19:19 21:1	23:18			
26:19	violations 5:7 6:13	8:2,5,16 9:5,13	2 1:24 4:2 17:20	
turn 8:18 11:22	6:20 12:15,17,18	Woodland 1:15	2:13 30:22	
18:23 20:4 25:14	12:19,20,23 17:17	work 11:17 18:15	2020 4:14	
26:8	, ,	20:13,25 23:23,25	2021 2:13 4:16,21	
TV-210962 1:4 4:8	20:9,10 21:19	24:3,9 26:4 27:4	7:15 11:17,18,21	
5:14	23:1 24:13 28:3	work-related 24:6	12:9 13:14	
TV-210963 5:3	29:8	worked 11:8 22:20	2022 1:24 4:2,23	
two 7:9 9:5 17:10	VIRTUAL 1:9	24:4	11:8 28:18 31:10	
17:25 23:8,13,14	VOLUME 1:11	worker 24:4	22nd 4:16	
type 21:4 22:22	W	working 10:25	29th 11:17	
24:9 25:1	WAC 1:7,7 9:2	18:15 22:16 24:8	2nd 4:14	
types 12:18 21:18	waive 29:4	24:9		
typical 29:5	walls 20:14	T 7	3	
typically 29:4		X	3 17:21	
	want 5:2 21:9	X 10:3 15:10	31 1:11	
<u>U</u>	25:14,15 27:3,5 27:24 29:21	Y	360) 836-7735 7:21	
unable 18:12			360.664.1189 2:9	
unaware 4:25 5:8	wanted 25:6	yard 25:9	360.836.7735 2:14	
understand 25:21	wanting 26:5	yeah 20:21 21:8	385 17:4	
29:1	Washington 1:1,14	22:15 23:19 29:14	4	
United 10:24	1:15 2:5,8,13 4:1	year 11:10	-	
unsatisfactories	4:10 7:16 11:2	years 11:2,3 16:10	4,300 5:4	
20:17	22:18 25:5 31:2,6	23:13,14	40128 2:8	
unsatisfactory 4:22	wasn't 20:22 22:3	yesterday 19:5 21:7	480-15-555 1:7	
5:12 6:14 13:10	24:1,5,20	$\overline{\mathbf{z}}$	480-15-560 4:10	
17:11,22 18:1,2	way 18:8 20:18		9:2	
28:10	we'll 6:5 27:25	0	480-15-570 1:7	
updated 23:14	we're 9:1,15,16		49 9:4 17:3	
	<u> </u>	<u> </u>	1	1