

**EXHIBIT NO. ___(MJS-10T)
DOCKET NOS. UE-111048/UG-111049
2011 PSE GENERAL RATE CASE
WITNESS: MICHAEL J. STRANIK**

**BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION,**

Complainant,

v.

PUGET SOUND ENERGY, INC.,

Respondent.

**Docket No. UE-111048
Docket No. UG-111049**

**PREFILED REBUTTAL TESTIMONY (NONCONFIDENTIAL) OF
MICHAEL J. STRANIK
ON BEHALF OF PUGET SOUND ENERGY, INC.**

JANUARY 17, 2012

PUGET SOUND ENERGY, INC.

**PREFILED REBUTTAL TESTIMONY (NONCONFIDENTIAL) OF
MICHAEL J. STRANIK**

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1 **PUGET SOUND ENERGY, INC.**

2 **PREFILED REBUTTAL TESTIMONY (NONCONFIDENTIAL) OF**
3 **MICHAEL J. STRANIK**

4 **I. INTRODUCTION**

5 **Q. Are you the same Michael J. Stranik who submitted prefiled direct testimony**
6 **in this proceeding on June 13, 2011 on behalf of Puget Sound Energy, Inc.**
7 **(“PSE” or “the Company”)?**

8 A. Yes.

9 **Q. What is the purpose of your prefiled rebuttal testimony?**

10 A. My testimony presents the overall natural gas revenue deficiency based on the
11 updated restating and pro forma adjustments that the Company is proposing. I
12 discuss a new gas pro forma revenue adjustment that adjusts the test year
13 revenues to reflect the loss of an industrial customer in the rate year. I also
14 discuss some common adjustments that relate to both gas and electric operations.
15 I will present the uncontested adjustments between Commission Staff and the
16 Company and explain why some of these adjustments have a different impact on
17 the revenue requirement calculation than that of other parties. I will also discuss
18 specific restating and pro forma adjustments that are common to electric and
19 natural gas and are contested by Commission Staff and other parties.

20 Based on the pro forma and restating adjustments proposed by the Company, and

1 presented in Exhibit No. ____ (MJS-11), there is a total natural gas revenue
2 deficiency of \$28.6 million. This would represent an average 2.7% rate increase.

3 **II. COMPARISON BETWEEN THE COMPANY'S REVENUE**
4 **DEFICIENCY AND COMMISSION STAFF'S REVENUE**
5 **DEFICIENCY**

6 **A. Have you prepared a reconciliation between the revenue deficiency filed by**
7 **the Company and the revenue deficiency filed by Commission Staff?**

8 A. Yes. The following table highlights the differences between the Company's direct
9 filing, the Company's rebuttal filing and the Commission Staff's filing on
10 December 7, 2011.

(in millions)

PSE Direct Filing \$ 31.9

Differences by Adjustment vs. Direct Filing

14.02 Rate of Return (3.1)

13.02 Revenues & Expenses 0.6

13.19 Wage Increase (0.8)

Total Change from Direct Filing (3.3)

PSE Rebuttal Filing \$ 28.6

Differences by Adjustment vs. Staff

Rate of Return on Actual Results of Operations \$ (17.9)

13.04 Federal Income Taxes (3.0)

13.10 Incentive Pay (1.4)

13.11 Property Tax (1.8)

13.22 Working Capital (1.5)

Other miscellaneous adjustments (1.5)

Total Change \$ (27.1)

Commission Staff Revenue Deficiency \$ 1.5

1 **Q. What are the major differences between the Company's gas revenue**
2 **deficiency and the Commission Staff's gas revenue deficiency?**

3 A. Included in Exhibit No. ___(MJS-15) is a comparison of the revenue deficiencies
4 by adjustment currently filed by the Company and Commission Staff. The major
5 differences between the Company and Commission Staff are the capital structure
6 and the return on equity embedded in the rate of return along with the other
7 differences highlighted in the above table. The capital structure and return on
8 equity are discussed by Mr. Gaines and Dr. Olson in their prefiled rebuttal

1 testimony, Exhibit Nos. ___(DEG-14T) and (CEO-10T), respectively. The other
2 differences will be discussed in the relevant pro forma or restating adjustment
3 discussions which occur later in my testimony.

4 **Q. Did you prepare a reconciliation between the other parties' restating and pro**
5 **forma adjustments and the Company's adjustments?**

6 A. No. The other parties did not present their exhibits in a manner that would allow
7 such a comparison. Where there are differences between the Company and other
8 parties on specific adjustments these differences will be discussed when I present
9 the actual adjustment.

10 **III. UNCONTESTED NATURAL GAS AND COMMON**
11 **ADJUSTMENTS BETWEEN THE COMPANY AND COMMISSION**
12 **STAFF**

13 **Q. Have you prepared exhibits which detail the updated restating and pro**
14 **forma adjustments that the Company is proposing?**

15 A. Yes. I have prepared Exhibit No. ___(MJS-11) for this purpose. I have also
16 prepared Exhibit Nos. ___(MJS-12) and ___(MJS-13) which contain the detail
17 pages supporting the summarized adjustments in Exhibit No. ___(MJS-11).
18 Exhibit Nos. ___(MJS-11) through ___(MJS-13) are presented in the same format
19 as my Exhibit Nos. ___(MJS-4) through ___(MJS-6), and in the same format as
20 Mr. Mickelson's Exhibit No. ___(CTM-2). As stated earlier, Exhibit No.
21 ___(MJS-15) provides an additional overview of all natural gas adjustments as to

1 whether they are contested or uncontested and the effect on net operating income,
 2 rate base and the contribution to revenue deficiency when comparing the results
 3 between the Company and Commission Staff.

4 **Q. Please explain the adjustments where the Company is in agreement with**
 5 **Commission Staff.**

6 A. The uncontested natural gas adjustments that result in no difference between the
 7 Company and Commission Staff and their impact on Net Operating Income
 8 ("NOI") or rate base are as follows:

| Adjustment | NOI | Rate Base |
|--------------------------------------|-----------|-------------|
| 12.01 Water Heater Depreciation | 4,071,209 | (2,218,846) |
| 12.02 Reclass Bare to Wrapped Steel | (195,347) | (97,673) |
| 12.03 Contract Charges | 640,161 | 0 |
| 13.01 Temperature Normalization | 6,651,267 | 0 |
| 13.03 Pass-Through Revenue & Expense | 154,724 | 0 |
| 13.07 General Plant Depreciation | 384,999 | (113,067) |
| 13.08 Injuries & Damages | (54,310) | 0 |
| 13.09 Bad Debt | 1,574,431 | 0 |
| 13.12 Excise Tax & Filing Fee | (49,256) | 0 |
| 13.14 Interest on Customer Deposits | (21,705) | 0 |
| 13.16 Deferred G/L on Property Sales | (92,595) | 0 |
| 13.17 Property & Liability Insurance | 35,752 | 0 |
| 13.18 Pension Plan | (582,788) | 0 |
| 13.19 Wage Increase | (769,423) | 0 |
| 13.20 Investment Plan | (40,613) | 0 |

1 **Q. Is this list of uncontested adjustments different from the list of uncontested**
2 **adjustments that Mr. Mickelson presents in his prefiled response testimony?**

3 A. Yes. Mr. Mickelson includes his Adjustments 13.19 Wage Increase and 13.20
4 Investment Plan as contested. The Company has adopted Commission Staff's
5 proposed changes, resulting in these adjustments no longer being contested.
6 Finally, Commission Staff lists Adjustment 13.02, Revenues and Expenses as
7 uncontested. However, as discussed later in my testimony, the Company has been
8 informed that a major industrial natural gas customer intends to cease operations
9 in March 2012. As a result, the Company has updated its original adjustment to
10 reflect the loss of revenue associated with this customer.

11 **Q. Are there adjustments that the Company and Commission Staff are in**
12 **agreement as to the methodology used to calculate the adjustment but that**
13 **are not listed in the above table?**

14 A. Yes. Commission Staff and the Company are in agreement as to the methodology
15 used to calculate Adjustment 13.05, Tax Benefit of Pro Forma Interest, which is
16 not listed in the table. The difference between the Company's and Commission
17 Staff's adjustments is strictly the result of differences between the weighted
18 average cost of debt and rate base.

1 IV. CONTESTED ADJUSTMENTS

2 Q. Would you please describe the difference between the Company and other
3 parties on the contested adjustments you are covering in your testimony?

4 A. The impact on natural gas net operating income and rate base for each of the
5 Company adjustments is summarized on Exhibit No. ___(MJS-11). With the
6 exception of adjustment 13.02 Revenues & Expenses, all the contested
7 adjustments I will discuss are common to both electric and gas. However, I am
8 only presenting the overall impact on the natural gas revenue deficiency in my
9 testimony. Later I will discuss why the Commission should adopt PSE's
10 proposed common adjustments for both electric and natural gas. In his prefiled
11 rebuttal testimony, Exhibit No. ___(JHS-21), Mr. John H. Story will present the
12 impacts for these common adjustments on electric operations.

13 **Revenues and Expenses, 13.02**

14 Q. Please explain the differences between the Company's direct filing and
15 rebuttal filing for this adjustment.

16 A. As discussed in the Prefiled Rebuttal Testimony of Janet K. Phelps, Exhibit
17 No. ___(JKP-14CT), during the course of this proceeding PSE learned that a
18 major industrial natural gas customer will be ceasing operations in spring of 2012.
19 The Company's rebuttal adjustment reflects the loss of test year revenues that will
20 occur.

1 The new pro forma adjustment removes test year revenue of \$616,471 from the
2 pro forma revenue at existing rates. The \$616,471 revenues consist of \$604,649
3 in gas margin and \$11,822 associated with balancing charges, which are gas cost
4 related. Inclusion of this adjustment impacts the adjustments for the 2009 general
5 rate case ("GRC") and the 2010 gas tariff increase filing ("GTIF") reflected on
6 lines 2 and 3. After these changes are made, this adjustment results in an increase
7 in NOI of \$16,913,083 which is lower than the adjustment proposed in the
8 Company's direct filing by \$386,329.

9 **Federal Income Tax , MJS adjustment 13.04 and JHS adjustment 21.04**

10 Both Commission Staff witness Ralph Smith, in Exhibit No. ___(RAS-1T), and
11 Public Counsel witness Ms. Andrea C. Crane, in Exhibit No. ___(ACC-1T),
12 propose an adjustment reducing electric rate base by \$41,414,322 and gas rate
13 base by \$24,564,298. This reduction represents the impact of offsetting PSE's
14 Accumulated Deferred Tax Balances associated with the adoption of tax
15 accounting method changes for repairs and retirements against rate base.
16 Additionally, Ms. Crane proposes to exclude from rate base the net operating loss
17 associated with bonus depreciation. Additionally, ICNU's witness, Ms. Ellen
18 Blumenthal, proposes a consolidated tax adjustment as a separate tax adjustment
19 that would reduce electric rate base by \$68,250.138 and natural gas rate base by
20 \$23,075,042. Company witness, Mr. Matthew R. Marcellia discusses why these
21 adjustments are inappropriate and should not be accepted by the Commission.

1 See Exhibit No. ____ (MRM-14T). These adjustments remain unchanged from
2 PSE's direct/supplemental filings in this case. The effect of these adjustments is
3 to decrease net operating income for electric operations by \$60,471,551 and for
4 natural gas operations by \$28,834,101.

5 **Tax Benefit of Pro forma Interest, MJS adjustment 13.05 and JHS**
6 **adjustment 21.05**

7 **Q. Please describe this adjustment.**

8 A. Both Commission Staff and the Company agree to the methodology used in the
9 calculation. The only differences among the parties are the proposed rate base
10 and the weighted cost of debt which are used in the calculation of the tax benefit
11 of pro forma interest. This adjustment will change based on the final rate base
12 determined in this proceeding. The electric and natural gas adjustments are based
13 on the Company's updated Cost of Capital as shown in the Prefiled Rebuttal
14 Testimony of Donald E. Gaines, Exhibit No. ____ (DEG-14T). The effect of these
15 adjustments is to increase net operating income for electric operations by
16 \$53,097,697 and for natural gas operations by \$17,987,052.

1 **Miscellaneous Operating Expense and Rate Base, MJS adjustment 13.06 and**
2 **JHS adjustment 21.06**

3 **Q. Please explain the differences between the Company's direct filing and**
4 **rebuttal filing regarding this adjustment.**

5 A. The Company's rebuttal adjustment decreases the amount of wages allocated to
6 utility operations for PSE's President and CEO, Ms. Kimberly J. Harris. The
7 updated allocation to utility operations is based on the test year allocation to
8 utility for Mr. Stephen Reynolds, the Company's previous CEO. This update was
9 proposed by Commission Staff witness Ms. Betty A. Erdahl in her prefiled
10 response testimony, Exhibit No. ___(BAE-1T). After making this change, this
11 adjustment now impacts net operating income as an increase of \$261,609 for
12 natural gas operations and a decrease of \$4,308,881 for electric operations.

13 **Q. Did Commission Staff propose any other changes to this adjustment?**

14 A. Yes. Ms. Erdahl proposed to exclude 50 percent of the Board of Director fees and
15 meeting expenses included by PSE in this filing.

16 **Q. Do you agree with Ms. Erdahl's proposed adjustment to Board of Director**
17 **Fees and Meeting Expenses?**

18 A. The Company disagrees with the exclusion of 50 percent of Board of Director
19 fees and meeting expenses included by PSE in this filing. The Board of Director
20 fees and expenses are a necessary cost of doing business and are required to

1 properly operate the utility. The underlying premise of Ms. Erdahl's adjustment
2 is that these fees and meeting expenses should be shared equally between
3 ratepayers and shareholders based on her assumption that the Board of Directors
4 provides services equally benefiting shareholders and ratepayers.¹ Ms. Erdahl
5 states that her adjustment is consistent with the Commission's decision in the
6 Avista 2009 general rate case.²

7 Ms. Erdahl's reliance on the Commission's decision in the Avista 2009 general
8 rate case to support removal of 50 percent of the Board fees and meeting expenses
9 is not appropriate. Ms. Erdahl appears to believe that the Commission accepted
10 Public Counsel's argument that these costs benefit the shareholder and ratepayer
11 equally. That is not the case.³ While it is true that the Commission removed 50
12 percent of the Board fees and meeting expenses in the Avista case, the
13 Commission's decision in that case relied on the fact that the Board meeting
14 expenses incurred by Avista included items that were determined extravagant,
15 excessive, and not providing ratepayer benefit.⁴ Therefore, based on the record
16 before the Commission in that case, a sharing of the expenses was determined to
17 be appropriate. Specifically, the Commission stated: "our focus here is on Board
18 activities and expenses incurred during the year, many of which are shown by the

¹ Exhibit No. ____ (BAE-1T), page 5, lines 3 to 5.

² *Washington Utilities & Transportation Commission v. Avista*, Dockets UE-090134, UG-099135, UG-060158, Order 10 (December 22, 2009).

³ *Id.* n. 172.

⁴ *Id.* ¶142, n. 171.

1 record to not provide ratepayer benefit."⁵

2 This is not the situation with PSE's Board fees and meeting expenses. Nothing in
3 Commission Staff's testimony suggests that the Company's Board fees and
4 meeting expenses are excessive or unreasonable. In fact, PSE's level of Board
5 expenses and fees are significantly less than in prior general rate cases where they
6 went unchallenged. As demonstrated in Exhibit No. ____ (MJS-17), PSE's
7 Supplemental Response to Public Counsel Data Request 120, PSE's Board fees
8 are less than 40 percent of the pre-merger levels. Additionally, Exhibit No.
9 ____ (MJS-18), Attachment B to PSE's Response to Public Counsel Data Request
10 265, demonstrates that the expenses associated with the Board of Directors that
11 have been charged to PSE are very small. Exhibit No. ____ (MJS-19) demonstrates
12 the significant portion of PSE's Board expenses that have been directly charged to
13 the holding companies within the corporate structure. The total for these costs
14 were \$183,320 in 2010 and only \$78,657 was charged to PSE. Of this amount
15 \$7,827 was charged below the line. Ms. Erdahl's adjustment was taken against
16 what was properly charged above the line after the allocations discussed above
17 and neglects to recognize the significant level of expense that was already
18 charged to non-utility and the various holding companies in the corporate
19 organizational structure. The Commission should reject Commission Staff's
20 adjustment. PSE's assignment of costs between utility, non-utility and holding
21 companies is reasonable and should be accepted by the Commission.

⁵ *Id.* ¶ 142.

1 PSE has allocated Board fees based on the time spent on utility topics pursuant to
2 the Board meeting agendas throughout the test year. Since the utility is the major
3 source of operations, it is reasonable that these fees are recoverable and the
4 adjustment should be adopted as filed by PSE for both its natural gas and electric
5 operations. Ms. Erdahl's proposed allocation has no foundation, is inconsistent
6 with the Commission's established treatment of such costs and should be rejected.

7 **Q. Please continue with your review of the contested adjustments.**

8 A. The following adjustments are also contested:

9 **Incentive Pay, MJS adjustment 13.10 and JHS adjustment 21.10**

10 Commission Staff proposes to remove 50 percent of the incentive pay from the
11 test year stating that is the portion relating to the financial metrics component of
12 the incentive payout calculation and only those portions relating to the service
13 quality component of the payout calculation should be included.⁶

14 **Q. Does the Company agree with Commission Staff's adjustment to remove the**
15 **incentive pay relating to financial metrics?**

16 A. No. As described in the Prefiled Rebuttal Testimony of Thomas M. Hunt, Exhibit
17 No. ___(TMH-11T), the Goals and Incentive Plan is part of overall employee
18 compensation and operates as a variable pay plan where employees have "pay at

1 risk” tied to performance. The Commission accepted PSE’s Goals and Incentive
2 Plan in PSE’s 2004 general rate case, (Docket UG-040640, Order 6 at paragraph
3 144) and more recently accepted PacifiCorp’s incentive plan expenses in its 2010
4 general rate case (Docket UE-100749, Order 06 at paragraphs 248-49).

5 Commission Staff incorrectly concluded that customers do not benefit from the
6 financial metrics included in the incentive plan. The Commission has recognized
7 in the past that cost control is a direct benefit to customers. It is just erroneous to
8 claim that customers do not benefit from financial goals that focus employees on
9 cost control and efficient operation.

10 These adjustments remain unchanged from PSE’s original/supplemental filings in
11 this case. The effect of these adjustments is to increase net operating income for
12 electric operations by \$482,220 and for natural gas operations by \$246,621.

13 **Q. Please continue with your review of the contested adjustments.**

14 A. The following adjustments are also contested:

15 **Property Tax, MJS adjustment 13.11 and JHS adjustment 21.11**

16 In their prefiled rebuttal testimony, Mr. Matthew R. Marcellia and Mr. Story
17 discuss the differences between the Company’s adjustments and Commission
18 Staff’s adjustments. *See* Exhibit No. ____ (MRM-14 T) and Exhibit No. ____ (JHS-

⁶ Exhibit No. ____ (BAE-1T), page 6, lines 8-13.

1 18T). These adjustments remain unchanged from PSE's original/supplemental
2 filings in this case. The effect of these adjustments is to decrease net operating
3 income for electric operations by \$3,359,921 and for natural gas operations by
4 \$1,668,296.

5
6 **Directors and Officers Insurance, MJS adjustment 13.13 and JHS**
7 **adjustment 21.13**

8 Commission Staff argues that approximately 50 percent of the Directors and
9 Officers ("D&O") insurance expense is related to the directors and that half of
10 that amount should be moved below the line. Commission Staff argues that the
11 Board of Directors provides services that benefit shareholders to the same extent
12 they benefit ratepayers and therefore the shareholders should equally share this
13 cost that serves their financial interest in PSE.⁷

14 **Q. Does the Company agree with Commission Staff's adjustment to remove the**
15 **additional D&O insurance costs?**

16 No. Director and Officers insurance is a necessary cost of doing business and the
17 majority of the risk that D&O insurance addresses is derived from operations of
18 the utility. In addition, as a result of the merger in 2009, the cost of D&O
19 insurance premiums has decreased due to the lower risk of shareholder lawsuits.
20 This is demonstrated in Exhibit No. ___(MJS-20), which is a copy of Attachment

⁷ Exhibit No. ___ (BAE-1T), page 9, lines 9-13.

1 C to PSE’s Response to Commission Staff Data Request No. 052. Risks still exist
2 with bond holders due to the operations of the utility. Additionally, the
3 Company’s calculation already allocates a portion of these insurance expenses to
4 its subsidiaries and accomplishes the sharing of risk and costs that the
5 Commission has previously approved

6 Ms. Erdahl's calculation assumes this insurance is allocated 50 percent to cover
7 liability for Company officers and 50 percent to cover liability for directors, and
8 she removes 50 percent of the cost that she allocates to directors. She claims that
9 “The Board of Directors provides services that benefit shareholders to the same
10 extent they benefit ratepayers”⁸, implying a 50 percent weighting of costs
11 allocated to directors. However, she presents no evidence to justify this statement
12 or the presumed 50 percent weighting. This additional allocation of 50 percent of
13 the assumed premiums associated with the Board of Directors to shareholders has
14 no foundation and is inconsistent with the Commission’s established treatment of
15 such costs. Commission Staff claims this approach is different from the approach
16 to remove 50 percent of all D&O insurance expense that it advocated in the last
17 PSE rate case, and which was rejected by the Commission⁹. In fact she is using
18 the same approach the Commission rejected in PSE's last general rate case, except
19 she is no longer removing the insurance costs that she arbitrarily allocated to
20 Company officers. Commission Staff relies upon the Commission’s

⁸ Exhibit No. ___(BAE-1T), 9:11.

⁹ *Washington Utilities & Transportation Commission v. Puget Sound Energy, Inc.*,
Docket Nos. UE-090704 and UG-090705 Order 11 (April 2, 2010) ¶¶ 64-65.

1 determination regarding Board of Directors *expenses and fees* in Avista's 2009
2 general rate case¹⁰ rather than the Commission's determination regarding *D&O*
3 *insurance premiums*, in which the Commission determined that Avista's D&O
4 insurance premium costs should be shared 90/10 between utility and non-utility
5 operations. PSE had already allocated the costs as directed by the Commission.
6 The Company's filed case allocates 9.95% of these insurance expenses to
7 shareholders based on the time spent on non-utility activities. The Company's
8 calculation allocates a portion of this insurance to subsidiaries and accomplishes
9 the sharing of risk and costs that the Commission has previously approved.

10 PSE's approach is consistent with the Company's past allocation of D&O
11 insurance, is similar to the methodology approved in the Avista order, and
12 represents a much more realistic and supportable allocation than the arbitrary
13 methodology proposed by Commission Staff. Therefore, the Commission Staff
14 adjustment should be rejected.

15 These adjustments remain unchanged from PSE's original/supplemental filings in
16 this case. The effect of these adjustments is to increase net operating income for
17 electric operations by \$33,584 and for natural gas operations by \$23,376.

18 **Q. Please continue with your review of the contested adjustments.**

19 A. The following adjustments are also contested:

¹⁰ *Washington Utilities & Transportation Commission v. Avista*, Dockets UE-090134, UG-099135, UG-060158, Order 10 (December 22, 2009).

1 **Rate Case Expenses, MJS adjustment 13.15 and JHS adjustment 21.15**

2 Commission Staff proposes to abandon the normalization of rate case expenses
3 that was proposed by Commission Staff in PSE's 2004 general rate case, Dockets
4 UG-040640, UE-040641, and which has been accepted by the Commission since
5 that date. The new proposal is to include only actual rate case expenses included
6 during the calendar 2010 test year.¹¹

7 **Q. Do you agree with Commission Staff's Rate Case Expense adjustment?**

8 A. No. The normalization approach originally proposed by Commission Staff was
9 unopposed in the 2006, 2007 and 2009 general rate cases (Docket Nos. UE-
10 060277/UG-060267, UE-072300/ UG-072301 and UE-090704/UG-090705) and
11 should be retained.

12 Commission Staff's proposed use of actual 2010 expenses is inconsistent with the
13 Commission's long established requirement to normalize rate case expenses for
14 several reasons. First, normalization of expenses provides a smoothing effect for
15 fluctuating costs that are not consistent from year to year and is a common
16 practice that does not violate the matching principle as suggested by Mr.
17 Applegate. The bulk of rate case expenses are spent in between test years, when
18 the case is being litigated, and therefore, seldom will actual test year expenses be
19 representative of the costs of filing and processing a general rate case.

20 Additionally, under Mr. Applegate's proposed methodology, customers would be

1 worse off, as the Company's approach normalizes average rate case expenses over
2 a two-year period. Mr. Applegate's approach would significantly increase the
3 costs to customers when the test period is perfectly aligned with the statutory
4 processing period, as was the case with the 2009 general rate case. I have
5 prepared Exhibit No. ____ (MJS-21) that provides a comparison of rate case
6 expenses occurring in a test year, the amount set in rates based on the average
7 cost over a two-year normalized period, and the actual expenses incurred to
8 process the case for the past four general rate case proceedings. The exhibit
9 provides the timeline associated with each test period along with the statutory
10 processing period associated with each case. The lines identified as "Expenses in
11 the test year" are the actual rate case expenses booked during the test period
12 regardless of which rate case they are related to (e.g., 2009 actual rate case
13 expenses are primarily related to costs incurred to process the 2007 general rate
14 case).

15 The last column on Exhibit No. ____ (MJS-21) compares the amount included in
16 rates using PSE's current normalization of average rate case cost methodology
17 and what it would have been under Mr. Applegate's proposed test year approach.
18 The 2009 general rate case shows that under the test year approach, customers
19 would have been worse off than the current methodology. Additionally, in
20 comparing the 2006 through 2009 general rate cases the test year approach would
21 introduce greater volatility for rate recovery. In fact, because of the high variance

¹¹ Exhibit No. ____ (RTA-1T), page 16, lines 8-9.

1 in the 2009 general rate case, customers would have been worse off over all of the
2 last three rate cases than they are under the current methodology.

3 It has been shown in Exhibit No. ____ (MJS-21) that in a period of frequent rate
4 case filings, the test year approach results in a higher level of expense being set in
5 rates than under the current methodology. The impact of the test year approach in
6 the inverse situation should also be examined. When the Company finds itself in
7 a period when it has not had a general rate case in three years, the regulatory lag
8 associated with rate case expense recovery would be extensive under the test year
9 approach because of the timing of when rate case expenses are incurred compared
10 to a test year. Even worse, if the Company were to have three or more years
11 between a filing, and then not have another filing for an extended period of time,
12 the test year approach would prevent recovery of any rate case costs.

13 As has been demonstrated, the normalized methodology which the Commission
14 has used for the past several years is superior to the test year approach that
15 Commission Staff has proposed in this case. The normalized methodology
16 reduces volatility, accommodates for differing rate case schedules and filing
17 frequencies, and provides a more levelized, representative expense.

18 Additionally, Mr. Applegate claims that because the test period includes costs
19 associated with Docket UG-101644, the natural gas tariff filing ("GTIF") that
20 increased natural gas revenues on margin, along with a portion of the litigation
21 costs associated with the 2009 general rate case, the expense levels for the 2010

1 test year are “a fair and sufficient compensation” to the Company for its rate case
2 expenses.¹² However, Mr. Applegate’s conclusion is not supported by the facts.
3 The natural gas tariff filing (Docket UG-101644) was limited in scope, did not
4 include cost of capital witnesses and was not a fully litigated proceeding. The
5 costs associated with the GTIF filing included in the 2010 test period were only
6 \$107,000 which is clearly not representative of the expenses experienced with
7 either the 2007 or the 2009 general rate cases, or even the expenses experienced
8 to date for this proceeding.

9 **Q. Do you agree with the other reasons Commission Staff gives for abandoning**
10 **normalization?**

11 A. No. Mr. Applegate claims that a two-year normalization of the average cost of a
12 general rate case creates a mismatch when comparing this revenue stream with
13 costs for specific rate cases that extend over three years. He also claims that
14 PSE’s PCORC costs have been fully recovered and should therefore no longer be
15 included in rates. In making these claims, Mr. Applegate appears to be confused
16 about the differences between (1) deferring and amortizing and (2) normalization.
17 Deferring and amortizing allows direct recovery of specific costs, whereas
18 normalization provides the Company with the ability to recover like type costs in
19 any given period. The Company has the ability to file both general rate cases and
20 power cost only rate cases when needed and the Company’s adjustment merely

¹² Exhibit No. ___ (RTA-1T), page 16, lines 11-21.

1 provides levelized, representative recovery for these types of costs. It does not
2 provide specific recovery for the actual costs spent, as Mr. Applegate appears to
3 believe. Therefore, the matching principle that he argues is neither relevant nor
4 applicable.

5 **Q. Do you agree with Mr. Applegate's concern regarding the allocation of rate**
6 **case expense between natural gas and electric operations?**

7 A. No. Mr. Applegate challenges the 50/50 allocation of rate case expenses between
8 natural gas and electric operation, stating that such an allocation is unfair to
9 natural gas customers when electric costs represent a disproportionately larger
10 share of PSE's overall costs.¹³ Mr. Applegate is correct that, in general, electric
11 costs represent a large share of the Company's overall costs. However, he
12 provides no explanation as to how these costs impact the cost of regulation.
13 General rate case expenses relate to the legal and consulting services provided to
14 litigate a regulatory filing. These costs can vary depending on what is being
15 litigated but are not dependent on the underlying costs of the electric or natural
16 gas side of the business.

17 For the reasons stated, the Commission should reject Commission Staff's
18 adjustments. These adjustments remain unchanged from PSE's
19 original/supplemental filings in this case. The effect of these adjustments on net

¹³ Exhibit No. ___ (RTA-1T), page 17, lines 10-13.

1 operating income is an increase for electric operations of \$44,411 and a decrease
2 for natural gas operations of \$142,724.

3 **Employee Insurance, MJS adjustment 13.21 and JHS adjustment 20.21**

4 Company witness Mr. Thomas M. Hunt discusses the difference between PSE and
5 Commission Staff for these adjustments in his prefiled rebuttal testimony, Exhibit
6 No. ___(TMH-9T). In summary, for calculating this adjustment, Commission
7 Staff witness Ms. Erdahl uses the end of period, rather than average, participant
8 count from the test year, after excluding employees that were laid-off in the test
9 year. Commission Staff's adjustment also uses the average Company cost of
10 \$953 per month per participant from the UA contract, rather than the actual
11 average rate experienced by the Company for the five months ending May 2011
12 of \$988 per month per participant used in PSE's adjustments.

13 **Q. Please explain whether you have adopted any of Commission Staff's**
14 **proposals.**

15 A. Based on Company witness Mr. Thomas Hunt's rebuttal testimony, I have
16 removed the employees that were laid-off in the test year from my calculation of
17 the average participant counts. However, I continue to use an average participant
18 count as supported by Mr. Hunt, versus an end of period count. Mr. Hunt also
19 discusses why the Commission should not adopt the average UA rate used by Ms.
20 Erdahl. Accordingly, I have not changed my calculation of employee insurance
21 from the proper actual current average rate per participant for UA employees.

1 Including the impact of these changes, these adjustments now result in a decrease
2 to net operating income for electric operations by \$11,276 and for natural gas
3 operations by \$5,476.

4 **Q. Please continue with your review of the contested adjustments.**

5 A. The following adjustments are also contested:

6 **Working Capital, MJS adjustment 13.22 and JHS adjustment 21.22**

7 **Q. Please explain your new adjustment titled Working Capital shown on your**
8 **page MJS-13.22 and JHS-21.22.**

9 A. In PSE's Response to Commission Staff Data Request No. 091, the Company
10 agreed to correct the ratemaking treatment included in its direct supplemental
11 filing for two balance sheet accounts. These accounts in FERC account 134
12 "Other special deposits" were treated as Investor Supplied Working Capital in the
13 supplemental filing. During the course of the proceeding, it was discovered that
14 the two accounts earned interest separately. This adjustment was also proposed
15 by Commission Staff witnesses Mr. Roland C. Martin and Mr. Christopher T.
16 Mickelson in their adjustments RCM 14.22 and CTM 6.22.

17 These adjustments decrease rate base by \$1,378,828 for electric operations and
18 \$512,748 for natural gas operations.

19 **Q. Did opposing parties propose any other changes to working capital?**

1 A. Yes. Commission Staff witness, Ralph Smith, in Exhibit No. ___ (RAS-1T),
2 proposes removal of the debit balance in FERC account 236 from working
3 capital. Additionally, Ms. Crane's proposed adjustment regarding net operating
4 loss ("NOL") would impact the working capital calculation. Mr. Marcellia
5 provides an overview of these proposed adjustments and why they should not be
6 approved by the Commission in his prefiled rebuttal testimony, Exhibit No
7 ___(MRM-14T).

8 **Q. Are there any other adjustments proposed by the parties that you have not**
9 **addressed?**

10 A. Yes, Commission Staff witness Ralph Smith proposes that the Company's current
11 income tax expense be reclassified to deferred federal income tax expenses. Mr.
12 Marcellia discusses why this adjustment should not be made in Exhibit
13 No. ___(MRM-14T).

14 **Q. Does this complete your discussion of pro forma and restating adjustments?**

15 A. Yes.

16 **V. REVENUE DEFICIENCY**

17 **Q. Would you please explain Exhibit No. ___(MJS-14)?**

18 A. Exhibit No. ___(MJS-14) presents the calculation of the revenue deficiency based
19 on the pro forma and restating adjustments proposed by the Company and

1 discussed above. As shown on page 1 of Exhibit No. ____ (MJS-14), based on
2 \$1,657,792,777 invested in rate base and \$119,149,110 of net operating income,
3 the Company has a gas revenue deficiency of \$28,616,025.

4 **Cost of Capital**

5 This schedule, shown on page 2 of Exhibit No. ____ (MJS-14) reflects the
6 Company's proposed capital structure for this proceeding and the associated costs
7 for each capital category. The capital structure and costs are presented in the
8 Prefiled Rebuttal Testimony of Mr. Donald E. Gaines, Exhibit No. ____ (DEG-
9 14T). The rate of return is 8.26%.

10 **Conversion Factor**

11 The conversion factor, shown on page 3 of Exhibit No. ____ (MJS-14), is
12 uncontested in this proceeding and is unchanged at 62.1490%.

13 **VI. UNIT COST ANALYSIS**

14 **Q. Has PSE updated its unit cost analysis?**

15 A. Yes. PSE has updated its unit cost analysis. Please see Exhibit No. ____ (MJS-16)
16 for the natural gas unit cost analysis. The unit cost analysis consists of a
17 comparison of the major categories of the income statement and rate base that
18 have been pro formed and restated for each of the test periods for this general rate
19 proceeding and the last general rate proceeding. The major categories of the

1 income statement are divided by the delivered load for the appropriate test period
2 to determine the major categories' unit cost for that particular period. The
3 differences between the current period and prior period unit costs are then
4 multiplied by the delivered load for the current regulatory period. This product
5 determines how much that major category has increased or decreased in cost since
6 the last regulatory period taking into consideration load growth and its associated
7 revenue growth. This exhibit is presented for informational purposes.

8 VII. CONCLUSION

9 **Q. Does that conclude your prefiled rebuttal testimony?**

10 A. Yes.