

**BEFORE THE WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION**

**DOCKET NO. UE-01\_\_\_\_\_**

**DIRECT TESTIMONY OF GARY G. ELY  
REPRESENTING AVISTA CORPORATION**

**Exhibit T-\_\_\_(GGE-T)**

1 Q. Please state your name, employer and business address.

2 A. My name is Gary G. Ely. I am the Chairman of the Board, President and  
3 CEO of Avista Corporation at East 1411 Mission Avenue, Spokane, Washington.

4 Q. Please provide an overview of your professional experience at Avista.

5 A. I joined the Company in 1967. During my thirty-four years with  
6 Avista I have held positions in the engineering, operations, marketing and natural  
7 gas departments. In 1986, I was named Vice President of Marketing and then  
8 received the added responsibility of Gas Supply in 1989. In 1991, I was named Vice  
9 President of Natural Gas and was responsible for the Company's overall natural gas  
10 systems in Washington, Idaho, Oregon and California. Beginning in 1995, my  
11 responsibilities included the overall management of Avista's hydro production and  
12 construction, transmission and generation engineering, rate and regulatory matters at  
13 the state and federal levels, as well as government relations. I served as Executive  
14 Vice President of Avista Corporation from January 1999 to October 2000.

15 Q. What is the scope of your testimony in this proceeding?

16 A. I am testifying as the policy witness for the Company, and, in addition  
17 to providing an overview of the filing, will introduce each of the other witnesses  
18 proffering testimony on the Company's behalf.

19 Q. Would you please provide an overview of Avista's current situation  
20 and the Company's request in this filing?

21 A. Yes. Avista is continuing to take the steps necessary to improve the  
22 financial health of the Company following the impacts of the adverse hydroelectric  
23 and market price conditions experienced in 2000 and 2001. The Company's credit

1 ratings recently dropped in October 2001 below investment grade, causing increased  
2 borrowing costs to the Company and, ultimately, to its customers. Over time, the  
3 added interest costs resulting from being below investment grade will continue to  
4 build as existing debt matures and must be refinanced, in addition to the increased  
5 costs associated with incremental borrowings. As other Company witnesses will  
6 explain, these additional costs are substantial and, therefore, it is important for  
7 Avista to regain an investment grade credit rating as soon as possible to begin to  
8 reduce these borrowing costs.

9 In order to improve its financial condition, the Company has scaled back and  
10 sold subsidiary businesses, sold one-half of the Coyote Springs II generating project  
11 currently under construction, and made significant cuts to its capital and operations  
12 and maintenance (O&M) costs. These measures, however, even with the recent  
13 25% rate surcharge, do not provide financial indicators that support an investment  
14 grade credit rating for Avista Corp.

15 Through this filing, the Company is requesting that the Commission grant  
16 the additional relief necessary to improve Avista's financial condition such that it  
17 can obtain an investment grade credit rating as soon as possible.

18 The relief requested by the Company, which is briefly explained in the  
19 following pages, is as follows:  
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**Immediate Relief Requested**

- Prompt prudence ruling on the balance of deferred power costs through September 30, 2001 (subject of Docket No. UE-011514).
- Interim rate relief of 12.4% over base rates, effective March 15, 2002.
- Temporary deferred accounting, effective for the period January 1, 2002 to the end of this general rate case.

**Relief Effective At The Conclusion Of The General Rate Case**

- Reset base retail rates to reflect a 22.5% increase, effective at the end of this general rate case (primarily due to plant additions and increased cost of capital).
- Reset the surcharge rate to reflect a 14.9% rate increase to recover deferred power costs over a 5-year period, effective at the end of this general rate case.
- Adoption of a power cost adjustment mechanism, effective at the end of this general rate case.

**Prudence of Deferred Costs By February 18, 2002**

On November 13, 2001, the Company filed its prudence review filing (Docket No. UE-011514) in which it requested a prompt prudence ruling from the Commission to remove uncertainties related to the ultimate recovery of the large balance of deferred power costs through September 30, 2001. The present uncertainty, if not addressed by the Commission, will continue to adversely impact Avista's ability to complete required financings in early to mid-2002 due to continuing concerns by rating agencies and lenders. The Company has requested that the Commission establish an expedited procedural schedule that will allow an order on or before February 18, 2002.

**Interim Rate Relief Effective March 15, 2002**

Avista continues to incur costs to serve its customers that are in excess of the costs being collected from customers through retail rates. This continuing

1 under-recovery of costs compounds the Company's current financial condition, and  
2 if not addressed, places further pressure on the Company's credit rating. The  
3 Company, as discussed by Witness Peterson, requests that the Commission grant an  
4 interim rate increase of 12.4%<sup>1</sup> over base rates effective March 15, 2002. The  
5 Company is proposing the interim rate relief on a subject to refund basis.

6 **Temporary Deferred Accounting Effective January 1, 2002**

7 The Company, as explained further by Witness Norwood, is requesting the  
8 implementation of temporary deferred accounting beginning January 1, 2002 and  
9 terminating at the end of this general rate case. Coincident with the filing of this  
10 docket, the Company has filed an accounting petition seeking authorization of this  
11 temporary deferred accounting. This separate filing is intended to allow the  
12 Commission to approve this request prior to January 1, 2002. Alternatively, the  
13 Commission may wish to rule on the deferred accounting, at the same time that it  
14 responds to the Company's request for interim rate relief, early in 2002, but with an  
15 effective date of January 1, 2002. The temporary deferred accounting would  
16 preserve the opportunity to address recovery of the additional costs during this  
17 period (i.e., during the pendency of the general rate case).

18 **Reset Base Retail Rates Effective At The End Of The General Rate Case**

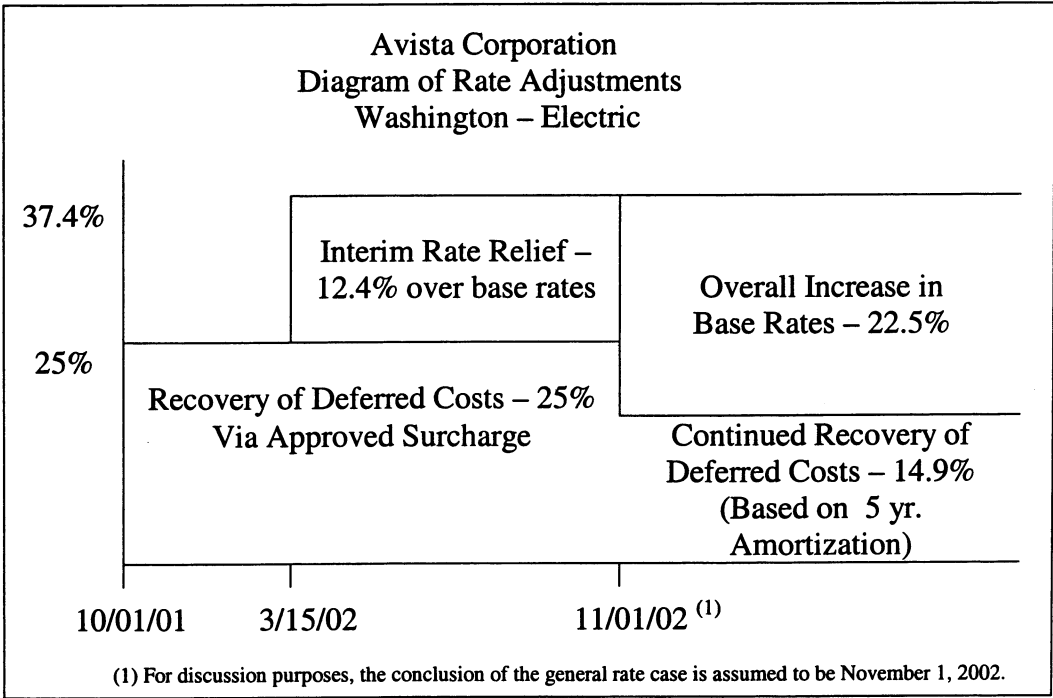
19 At the conclusion of the general rate case, as explained by Witness Falkner,  
20 the Company requests that the Commission reset base retail rates, and adjust the  
21 surcharge rate to the level necessary to recover deferred power costs. A total

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<sup>1</sup> The interim rate increase of 12.4% over base rates is equivalent to a 10% increase over present rates including the surcharge, as explained by Witness Hirschhorn.

1 increase above current base rates of 22.5% is necessary to provide recovery of  
 2 ongoing costs of operating the utility that are over and above the existing base rates.  
 3 In addition to the 22.5% base rate increase, the Company requests a 14.9%  
 4 surcharge over a 5-year period to recover deferred power costs. The total of the  
 5 22.5% base rate increase, and the 14.9% surcharge equal a total increase of 37.4%.

6 This 37.4% is also equal to the total of the existing 25% surcharge, plus the  
 7 requested interim relief of 12.4%. Therefore, if the interim relief is granted there  
 8 would be no further change in retail rates at the conclusion of the general case. This  
 9 is illustrated on the chart below, which is also provided as Exhibit\_\_ (GGE-1).



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 11 As shown in the chart, effective October 1, 2001, the Company increased  
 12 rates, through the emergency surcharge order, by 25% to begin recovering the  
 13 mounting deferred power costs. In this filing, the Company is requesting interim

1 rate relief of 12.4% to be effective March 15, 2002, in order to improve cash flows  
2 as soon as possible and to help the Company address its current weak financial  
3 condition and related financing challenges. If approved, this means that the  
4 Company's adjusted rates, due to the emergency and interim rate relief increases,  
5 would total 37.4% as of March 15, 2002.

6 The Company then requests that this total increase of 37.4% remain in place  
7 at the conclusion of the general rate case, but with some adjustments to the  
8 components of the 37.4% total.

9 As of the end of the general rate case, a total increase in base rates of 22.5%,  
10 is necessary to provide recovery of ongoing costs of operating the utility that are  
11 over and above the existing base rates, including the regulatory treatment of the  
12 Company's Coyote Springs II and other normalized costs.

13 In addition, a surcharge rate of 14.9% is necessary to recover the deferred  
14 power costs over a 5-year period, as explained by Mr. Falkner. The combination of  
15 the base rate increase of 22.5% and the surcharge of 14.9% equals a total increase of  
16 37.4% from current base rates.

17 **Power Cost Adjustment Mechanism**

18 Through this filing the Company is requesting that the Commission authorize  
19 a power cost adjustment (PCA) mechanism, at the conclusion of the general rate  
20 case. The variation of power costs experienced by the Company from year to year  
21 would be "smoothed-out" through the PCA, which would add stability to the  
22 financial results of the Company.

1           Implementation of such a mechanism, as proposed by the Company, would  
2           clearly provide benefits to both the Company's customers and its shareholders. The  
3           PCA would add stability to the various financial indices viewed by rating agencies  
4           and other members of the financial community to assess the financial health of the  
5           Company, and the risk associated with the Company. The ability of the Company to  
6           more consistently meet interest coverage ratios and other financial benchmarks  
7           would reduce the perceived risk by lenders and investors. This added financial  
8           stability would not only improve access to capital, but also allow the Company to  
9           obtain financing at more reasonable terms. The result would be lower financing  
10          costs and lower retail rates for customers, than would otherwise occur. Several of the  
11          Company's witnesses further explain Avista's PCA proposal.

12           Q.    Would you please provide a brief summary of the testimony of the other  
13          witnesses representing Avista in this proceeding?

14           A.    Yes. In addition to myself, the following witnesses are presenting direct  
15          testimony on behalf of Avista.

16           Mr. Scott Morris, President of Avista Utilities, will provide an overview of  
17          Avista's utility operations. He also summarizes the major factors driving the  
18          Company's need for general rate relief and explains the cost controls implemented by  
19          Avista in response to the difficult financial situation that the Company continues to  
20          face. Finally, he will discuss our customer support programs that are in place to  
21          assist our customers.

22           Mr. Jon Eliassen, Senior Vice President and Chief Financial Officer will  
23          address the problems that need to be resolved to improve the Company's financial



1 condition, and how the Company's present financial situation affects our customers.  
2 He will explain the actions the Company has taken to supply needed capital and  
3 mitigate the mounting financial concerns. He will also summarize what the  
4 Company is asking of the Commission in this proceeding, and the probable  
5 consequences with and without the requested relief.

6 Mr. Ron Peterson, Vice President and Treasurer of Avista Corp., will address  
7 the need for interim rate relief and whether the Commission's criteria for interim  
8 relief have been satisfied. He will also explain covenants under the Company's  
9 financing arrangements and how they impact the Company. In addition, he will  
10 discuss the financial benefits of a power cost adjustment mechanism to Avista's  
11 customers and other stakeholders.

12 Mr. Kelly Norwood, Vice President and General Manager of Energy  
13 Resources, will explain Avista's request for deferred accounting on a temporary basis  
14 for the period January 1, 2002 through the conclusion of the general rate case, to  
15 allow the Company the opportunity for recovery of the additional power supply  
16 related costs during this period. He will also explain Avista's request for a power  
17 cost adjustment mechanism to be implemented at the conclusion of this general rate  
18 case. Finally, he will discuss the basis for using 60 years of water data for power  
19 supply modelling purposes.

20 Mr. William E. Avera, as a principal in Financial Concepts and Applications  
21 (FINCAP), Inc., has been retained to present testimony with respect to the  
22 Company's cost of capital and capital structure and will testify in support of a

1 12.75% return on equity which includes a return on equity adjustment related to  
2 implementation of a PCA.

3 Mr. Bob Lafferty, Manager of Wholesale Power, will explain the prudence of  
4 several resource acquisitions made by the Company in 2000 and 2001. His testimony  
5 will provide an overview of Avista's resource planning and power operations  
6 including the resource planning that led to the solicitation of resource proposals  
7 through the Request For Proposals (RFP) in the year 2000.

8 Mr. William Johnson, Senior Power Supply Analyst, will describe the  
9 adjustments to the 2000 test period power supply revenues and expenses. He will  
10 also describe the methodology of the power cost adjustment mechanism the  
11 Company is proposing.

12 Mr. Clint Kalich, Manager of Power Supply Analysis, will describe the  
13 Company's Hourly Prosym model, used to dispatch the Company's resources over  
14 the pro forma period, including a discussion of key inputs, assumptions, and results.

15 Mr. Tom Dukich, will discuss his study of the historical water years of record  
16 and his conclusions regarding the appropriateness of using 60 years of water record  
17 in this case.

18 Mr. Ron McKenzie, Senior Rate Accountant, addresses the procedures and  
19 related accounting associated with the proposed temporary deferred accounting and  
20 the proposed Power Cost Adjustment (PCA) mechanism. The Company is  
21 requesting that the temporary deferred accounting begin January 1, 2002 and remain  
22 in effect until the end of the general rate case, and that the PCA mechanism be  
23 effective at the end of the general rate case.

1           Mr. Don Falkner, Senior Rate Analyst, will discuss the Company's overall  
2 revenue requirement proposals. In addition, his testimony and exhibits in this  
3 proceeding will generally cover accounting and financial data in support of the  
4 Company's need for the proposed increase in rates. He will also explain pro formed  
5 operating results including expense and rate base adjustments made to actual  
6 operating results and rate base.

7           Mr. Bruce Folsom, Regulatory Analyst, addresses the expenditures for the  
8 Company's energy efficiency programs funded under the DSM Tariff Rider, and  
9 addresses updated rates for miscellaneous fees.

10           Ms. Tara Knox, Rate Analyst, sponsors the cost of service studies for electric  
11 service. She will also provide the results of alternative scenarios to show the potential  
12 impact of different key allocation decisions in the cost of service process. Ms. Knox  
13 also discusses her base case study and how each schedule compares to the overall  
14 return at present rates.

15           Mr. Brian Hirschorn, Senior Rate Analyst, discusses the spread of the  
16 following proposed annual revenue changes among the Company's general service  
17 schedules: 1) the proposed interim revenue increase, 2) the proposed total annual  
18 general increase (including the interim revenue), and 3) the proposed annual revenue  
19 associated with the Power Cost Surcharge. In addition, he will also address the  
20 Company's revenue normalization adjustment.

21           Q.     Would you please briefly explain the recent events or actions taken by  
22 the investment community that have impacted the Company?

1           A.    Yes.  As will be further discussed by Witness Eliassen, rating agencies  
2           and lenders have taken actions over the last several months reflecting uncertainty  
3           surrounding the recoverability of the deferred power cost balance, and the ability of  
4           the Company to recover its ongoing costs to serve customers.  In response to the  
5           WUTC surcharge order, Moody's and Standard & Poor's both lowered Avista's  
6           credit ratings.  In S&P's October 10, 2001 release, included in Exhibit\_\_(JEE-1),  
7           pages 7 through 9, they explained their negative outlook as follows:

8                         "The downgrade reflects Avista's substantially weakened  
9                         financial profile, which is not expected to recover to levels  
10                        commensurate with those of investment-grade companies over the near  
11                        term, considerable uncertainty surrounding the regulatory environment in  
12                        Washington despite the recently approved 25% rate surcharge, and  
13                        management's ongoing challenges to ensure adequate liquidity until a  
14                        final regulatory order is approved."  
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16                        Although they recognized that the recent 25% surcharge will provide some  
17                        relief to Avista's liquidity, they added:

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20                        "..... Avista's ability to defer additional power costs in excess of  
21                        rates will terminate on Dec. 31, 2001, creating further uncertainty as to  
22                        the recovery of additional power cost deferrals.  Avista plans to address  
23                        the unrecovered deferred balances, the ability to defer additional power  
24                        costs, and the ability to share power costs with ratepayers in the  
25                        upcoming general rate case filing, which is to be submitted by Dec. 1,  
26                        2001. .... At the same time, Avista management is pursuing various  
27                        alternatives to ensure adequate liquidity until the WUTC responds to the  
28                        company's general rate filing.  These plans include alternative financing  
29                        for the Coyote Springs 2 combined-cycle plant, which is expected to  
30                        come on line in early summer 2002, a planned equity offering that the  
31                        company may be challenged to complete due to adverse market  
32                        conditions, reductions in operating costs and planned capital  
33                        expenditures, and the disposition of certain noncore assets.  Although  
34                        these measures may provide the necessary relief during a transition  
35                        period, clearly Avista needs a strong show of regulatory support in the  
36                        form of a rate order that addresses the current cost under-recovery and

1 provides a supportive regulatory framework that addresses the evolving  
2 and volatile nature of the electric utility industry. Without such a show of  
3 support, Standard & Poor's is concerned that Avista's financial profile  
4 may deteriorate further, leading to even weaker credit-protection  
5 measures."  
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8 In Moody's October 8, 2001 release, included in Exhibit\_\_(JEE-1), pages 5  
9 and 6, they explained their negative outlook, and added:

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11 "...a favorable outcome of the general rate filing to be made by  
12 December 1, 2001 would help stabilize the current negative rating  
13 outlook. This would be especially so if the outcome implements a power  
14 cost adjustment mechanism to create more certainty surrounding recovery  
15 of Avista's power supply costs incurred to serve its customers in the  
16 Washington jurisdiction."

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18 The recent downgrades in the Company's credit rating together with  
19 continuing concerns by the rating agencies and lenders make it necessary to resolve  
20 the uncertainty associated with the deferred cost balance as soon as possible,  
21 prompting Avista's November 13, 2001 prudence filing. Furthermore, the Company  
22 is requesting in this filing, temporary deferred accounting to recognize power costs  
23 incurred through the end of the general rate case, interim rate relief to provide current  
24 cash flows that contribute toward underlying expenses of electric service, and a PCA  
25 mechanism to provide the ability to collect or refund revenues to offset varying  
26 power costs on an ongoing basis.

27 Q. Could you now please summarize actions taken by the Company to cut  
28 costs in order to address the Company's weakened financial situation?

1           A.    Yes. The Company has worked hard to continue to operate what I  
2 believe to be a very efficient utility. Over the last year and half the Company has  
3 faced a number of challenges and has instituted several aggressive measures to  
4 relieve financing pressure related to record-low hydro conditions, high wholesale  
5 market prices and power plant construction expenditures. These measures include  
6 the sale of 50% of the Coyote Springs II project, divestiture of Avista  
7 Communications, and significant temporary reductions in capital and operation and  
8 maintenance (O&M) budgets, intended to get the Company through this critical  
9 financial period by reducing expenditures and improving cash flows. Mr. Morris and  
10 Mr. Eliassen will further discuss the actions taken by the Company to improve  
11 liquidity and reduce debt.

12           Q.    Could you please now describe Avista's current business focus and plans  
13 for the future for the utility and subsidiary operations.

14           A.    Yes. Our strategy refocuses Avista Corp. activities on our energy and  
15 energy-related businesses. For the Utility, this means we must maintain a strong,  
16 low-cost utility business by focusing on delivering efficient, reliable and high quality  
17 service to our customers. This also means, owning or contracting for sufficient  
18 generation to meet retail loads, providing adequate reserves and developing  
19 generation to serve the growing power requirements in our service area. In order to  
20 accomplish this, we must continue to rebuild our utility business, strengthen our cash  
21 flows and work with regulators to recover the costs of providing service to our  
22 customers.

1           For our subsidiaries, specifically our non-regulated energy trading activities,  
2 we must manage the size and the risk associated with this business, which we have  
3 done by scaling back operations to the WSCC (Western Systems Coordinating  
4 Council) region, and to make the best use of our knowledge and experience in  
5 markets we know well.

6           Q.    Could you please describe your more significant subsidiary businesses.

7           A.    Yes.  Avista Corp.'s subsidiaries, each headquartered in Spokane,  
8 Washington, include the energy trading and marketing businesses, Avista Energy and  
9 Avista Power, and the information and technology businesses, Avista Advantage and  
10 Avista Labs, described below.

11           Avista Energy is our electricity and natural gas trading and marketing  
12 business focused on marketing energy in the western United States.  Avista Energy's  
13 customers primarily include electric utilities, natural gas distribution companies and  
14 other trading companies.  Avista Energy also trades electricity and natural gas  
15 derivative commodity instruments, including futures, options, swaps, and other  
16 contractual arrangements on national exchanges and through unregulated exchanges  
17 and brokers from whom these commodity derivatives are available.

18           Avista Power is a 49 percent owner of a 270 MW natural gas combined cycle  
19 combustion turbine plant in Rathdrum, Idaho, which commenced commercial  
20 operation in September 2001.  The output from this plant is contracted to Avista  
21 Energy for 25 years.  Avista Power is also in the process of constructing the Coyote  
22 Springs II power plant and as announced in October 2001, 50% of its interest has  
23 been sold to Mirant Corp.  Upon completion of the plant in mid-2002, Avista

1 Power's 50% ownership interest will transfer to Avista Utilities. Due to changing  
2 market conditions and as a part of the Company's overall business strategy, we have  
3 decided to not develop any additional non-regulated generation projects.

4 Avista Advantage is a leading provider of facilities management billing and  
5 information services to large commercial customers with multiple operational sites,  
6 which now includes more than 200 chains, representing over 93,000 sites throughout  
7 the U.S. and Canada. Avista Advantage processes and presents consolidated bills on-  
8 line, and pays utility and maintenance and repair bills for multi-site commercial and  
9 industrial customers with in-depth analytical support, real-time reporting and  
10 unbiased consulting in regard to energy, water, waste, repair and maintenance,  
11 open/close services, and telecommunications.

12 Avista Labs is a developer of proton exchange membrane (PEM) fuel cell  
13 technology and fuel cell components. This unique modular PEM fuel cell cartridge  
14 design delivers reliable, affordable and clean distributed power solutions. The  
15 modular design allows fuel cell cartridges to be easily removed and replaced without  
16 interruption of power. The Company believes this exclusive "hot swap" feature  
17 makes Avista Labs' technology more scalable, configurable, reliable and durable than  
18 other fuel cell technologies. In addition to its modular-based PEM fuel cell, Avista  
19 Labs is dedicated to commercializing a broad array of components to complement its  
20 fuel cell in order to deliver system solutions to residential, industrial and commercial  
21 markets.

22 Q. Would you also explain the current status of Avista Communications?



1           A. Yes. As mentioned earlier, Avista Corp. is in the process of divesting its  
2 ownership of Avista Communications to reduce expenditures and improve cash  
3 flows. In October 2001, Avista Communications announced that its minority  
4 shareholder, One Eighty Communications, would acquire ownership of their  
5 Montana and Cody, Wyoming markets, and dial-up internet access customers in  
6 Spokane, Washington, and Coeur d'Alene, Idaho. In November 2001, Avista  
7 Communications announced their agreement with Advanced TelCom Group, Inc. to  
8 sell assets and customer accounts in Yakima and Bellingham, Washington.

9           Q. Do you have any concluding remarks?

10          A. Yes. Although the Company has worked very hard to implement budget  
11 cuts and other cost saving measures to reduce expenses and improve cash flows, the  
12 further cuts that would be required to offset, even in part, the mounting deferral  
13 balances and ongoing costs to operate the utility could not be accomplished without  
14 crippling our utility operations and our ability to provide even minimal levels of  
15 service. For these reasons, and given the additional need to improve the financial  
16 standing of the Company in the eyes of the investment community, the Company  
17 requests that the Commission provide the following relief:

18                   **Immediate Relief Requested**

- 19                   • Prompt prudence ruling on the balance of deferred power costs through  
20                   September 30, 2001 (subject of Docket No. UE-011514).  
21                   • Interim rate relief of 12.4% over base rates, effective March 15, 2002.  
22                   • Temporary deferred accounting, effective for the period January 1, 2002  
23                   to the end of this general rate case.  
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**Relief Effective At The Conclusion Of The General Rate Case**

- Reset base retail rates to reflect a 22.5% increase, effective at the end of this general rate case (primarily due to plant additions and increased cost of capital).
- Reset the surcharge rate to reflect a 14.9% rate increase to recover deferred power costs over a 5-year period, effective at the end of this general rate case.
- Adoption of a power cost adjustment mechanism, effective at the end of this general rate case.

Each of the items listed above is necessary to provide ongoing cash relief to the utility during these unprecedented times; conversely, to not grant the additional rate relief would clearly jeopardize the financial integrity of Avista and would cause a detriment to our customers. In addition, continued regulatory support of our efforts to work through these financial difficulties would go a long way toward reassuring the investment community, and would allow the Company to continue to access capital markets under reasonable terms, all of which is necessary to fund ongoing operations so the Company can meet its public service obligations.

- Q. Does that conclude your pre-filed direct testimony?
- A. Yes, it does.

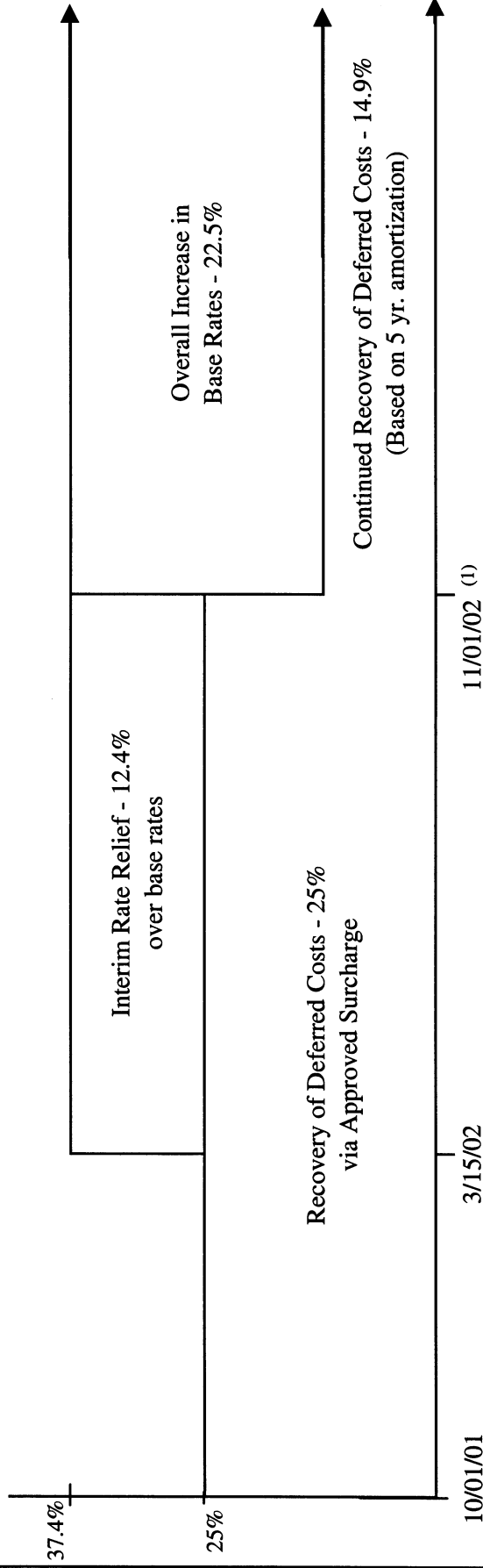
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EXHIBIT NO. \_\_\_\_ (GGE-1)

WITNESS: GARY G. ELY, AVISTA CORP.

**Avista Corporation  
Diagram of Rate Adjustments  
Washington Electric**



(1) For discussion purposes, the conclusion of the general rate case is assumed to be November 1, 2002.