

# STATE OF WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION 621 Woodland Square Loop S.E. • Lacey, Washington 98503 P.O. Box 47250 • Olympia, Washington 98504-7250 (360) 664-1160 • TTY 1-800-833-6384 or 711

November 30, 2022

### NOTICE OF OPPORTUNITY TO FILE WRITTEN COMMENTS (Due by 5 p.m. Friday, December 30, 2022)

Re: Commission proceeding to develop a policy statement addressing alternatives to traditional cost of service ratemaking (Phase 1 – Performance Metrics), Docket U-210590

TO ALL INTERESTED PERSONS:

Pursuant to Revised Code of Washington (RCW) 80.28.425, Legislative directive-2021 c 188, the Washington Utilities and Transportation Commission (Commission) is required to "conduct a proceeding to develop a policy statement addressing alternatives to traditional cost of service ratemaking, including performance measures or goals, targets, performance incentives, and penalty mechanisms."

Phase 1 of this proceeding will establish design principles, regulatory goals, and outcomes related to performance-based regulation, as well as identify performance metrics or measures.<sup>1</sup> The Commission is currently working to identify a set of draft performance metrics for inclusion in the proposed policy statement but first seeks additional feedback on the metrics discussed at the November 7, 2022, workshop. At the end of Phase 1, the Commission anticipates it will issue a policy statement by April 2023 that incorporates feedback from interested persons on these issues.

Subsequent phases (Phases 2-5) are described in the performance-based regulation workplan.<sup>2</sup>

The Commission is seeking public comments to confirm feedback on the metrics discussed at the November 7, 2022, workshop. The edits below display feedback received on each metric at the November 7, 2022, workshop. In your comments, please verify that the edits accurately reflect the thoughts and perspectives shared at the workshop, and please provide feedback on the best way to incorporate (or not incorporate) these potential revisions.

<sup>&</sup>lt;sup>1</sup> RCW 80.28.425 uses the term "measure." The Commission uses the terms "metric" and "measure" interchangeably.

<sup>&</sup>lt;sup>2</sup>https://apiproxy.utc.wa.gov/cases/GetDocument?docID=29&year=2021&docketNumber=210590.

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# **Draft Metrics (32)**

	Metric title	Metric calculation
	Goal 1: Resilient, reliable	e, and customer-focused distribution gridsystem
	Outcome 1: Ensure	e utility responsiveness to customer outages and restoration times.
	Equity in Reliability	Sum all customer interruption minutes for interruptions greater than
	(SAIDI and CAIDI) for	5(?) minutes for one year and divide it by the average annual
1	Named Communities and	customer count. Provide this calculation for the service territory as a
	Non-named	whole and separately for Named Communities. Not applicable to gas.
	Communities.	With and without major event days?
	Equity in Reliability	Sum the total number of all customer interruptions for interruptions
	(SAIFI and CAIFI) for	greater than $5(?)$ minutes for one year and divide it by the average
2	Named Communities and	annual customer count. Provide this calculation for the service territory
	Non-named	as a whole and separately for Named Communities. Not applicable to
	Communities.	gas. With and without major event days?
		Average and median length (in minutes) of power outages per year.
3	Equity in Reliability:	separately calculating Named and Non-named Communities for
C	length of power outages	comparison Not applicable to gas. With and without major event days?
		The 10 worst performing circuits in any given year separately by both
	Historically	frequency and duration. In addition of the 10 worst performing circuits
4	Worst	(separately by frequency and duration) the number of years over the
	Performing	nast five years that a circuit has appeared on the list. Not applicable to
	Circuits	gas.
	<b>Outcome 2: Utilities are p</b>	repared for and respond to outages and other impacts caused by
	cyber- attacks, significant	events, wildfires, storms, extreme weather events, and other natural
	disasters.	
		Number of utility-caused wildfires, ignitions (that do not result in
		wildfires but could have), and risk events (event with probability of
5	Wildfire Avoidance	ignition <u>– need definition</u> ). Not applicable to gas. Maybe worth
5		including input metrics. CA has wildfire mitigation handbook with
		definitions; WA does not. Maybe worth measuring events that increase
		wildfire risk.
		Average and median length (in minutes) from customer call to arrival
6	Response Time to Natural	of field technician in response to natural gas system emergencies.
	Gas System Emergencies	Maybe worth including input metrics (e.g., # employees attending
	Outcome 3. Resilient info	restructure and service including distributed energy resources to
	enable customers to main	astructure and service, including distributed energy resources, w
	chable customers to man	Percent of proposed resilience projects in Named Communities that are
		completed every year, compared to a proposed projects list that is
7	Equity in Resilience	approved/communicated (need definition/process) by the Commission.
/	Investments	3 numbers—numerator, denominator, and percentage. Suggest to
		measure % spending in named communities instead of % projects.
		Focus is impact of projects and spending.
8	Customers	Average number of outages for customers experiencing multiple
	Experiencing Multiple	interruptions. Total number of customers that experience more than
	Interruptions (CEMI)	three sustained interruptions divided by the total number of customers
	for Named and Non-	served. Provide this calculation for the service territory as a whole and
	named Communities	separately for Named Communities. Suggest range of values, similar to

		metric #9.
		Number of customers experiencing more than X hours of interruptions
9	Customers Experiencing	per year/total number of customers served, providing separate
	Long Duration Outages	calculations for $X = 0$ through $X = 8$ . Provide this calculation for the
	(CELID) for Named and	service territory as a whole and separately for Named Communities.
	Non-named Communities	Need to define what X should be. Suggest multiple values; consider a
		<u>"X days" value.</u>

	Goal 2: Customer Affordability	
	Outcome 1: Reduce energy burden for customers experiencing high energy burden,	
	especially those in Highl	y Impacted Communities, Vulnerable Populations, and low-income
	customers.	
		Arrearages by month, by class, measured by zip code - to include 30+,
10	Arrearages by Month	60+, and 90+ days arrears for total company, and electric and natural
10	(reported quarterly)	gas stated separately for dual fuel utilities. Suggest census tracts rather
		than zip codes.
	Percent of Customers in	Number of residential customers, by zip code, in arrears with arrearage
11	Arrears with Arrearage	management plans (AMPs)/Total customers in arrears 60+ (90+, 30+?)
	Management Plans	days. Suggest census tracts rather than zip codes.
		Number and percentage (need both?) of (1) disconnect notices, (2)
		residential disconnections for nonpayment, and (3) reconnection, each
	Customer	broken out by month and zip code, for known low-income
12	Disconnections and	households, Highly Impacted Communities, and Vulnerable
	Reconnections	Populations, for total company, and electric and natural gas service
		stated separately (challenge to do this) for dual fuel utilities. Suggest
		census tracts rather than zip codes.
	Average Energy Burden	Annual residential bill/average area median income by zip code for all
		customers, comparing outcomes in Non-named Communities with
		Named Communities, with electric and natural gas service stated
13		separately for dual fuel utilities. Suggest also % or # customers
15		experiencing high energy burden. Suggest measuring excess burden.
		Consider burden as total of all fuel sources (electric and gas) for dual-
		fuel; but suggest separate reporting by fuel is still needed. Suggest
		census tracts rather than zip codes.
	Outcome 2: Maximize ut	ilization of cost-effective distributed energy resources
	and grid-enhancing tech	nologies.
		Net present value of benefits (need definition of benefits) and cost-
14	Net Benefits of DERs and	effectiveness ratio of distributed energy resources and grid-enhancing
17	GETs	technologies (need definitions), as measured through a Commission
		approved cost-benefit analysis (e.g., docket 210804).
		Count of MWh and MW provided by each <u>cost-effective</u> DER
15	DER Utilization	programs, and Percentage of MWh and MW provided by each cost-
		effective DER program as a total of MW demand. Suggest there may be
		reasons to deploy DER other than cost-effectiveness. Clarify enrollment
		vs utilization (suggest we need both).
		Revised: Energy and capacity of all applicable DERs and percentage

		of that energy and capacity utilized annually
	Outcome 3: Maximize th	e benefit and efficiency of the energy assistance process so that
	support can be provided	to customers based on the program resources available.
16	Percent of Utility Assistance Funds Dispersed	Utility rate-based <u>customer-funded</u> assistance funds spent/Annual budget for utility <u>rate-based<u>customer-funded</u></u> assistance. <u>May need to be</u> <u>presented with context</u> ; <u>may be good reasons for a decrease year-over-</u> <u>vear</u>
	Outcome 4: Lowest reaso	mable cost compliance with public policy
	goals and environmental	requirements.
17	Incremental Cost	For electric, as calculated and reported in utility filed CEIP. For natural gas, lowest reasonable cost of compliance with CCA. <u>Suggest metric on geographic distribution of costs</u> . May need to incorporate equity at some point.
	Outcome 5: Increase awa	reness of and equitable access to utility services, assistance,
	education, and benefits f	or all customers, with a focus on Highly Impacted Communities,
	Vulnerable Populations,	and low-income customers.
		Percentage of utility engagements (needs more definition/too broad) —
18	Availability of Materials in Multiple Languages	including workshops, mailers, and community meetings — offered in multiple languages or with translation services. <u>Suggestion to measure</u> <u>quality/meaningfulness of engagement</u> .
19	Customer Awareness of Services/Assistance	Percent of customers in Named Communities stating that they are "somewhat aware of" or "very aware of" utility specific utility services and assistance programs. <u>Would need new survey/tool—comes at a cost; suggest it should be recoverable.</u>
20	Customers Who Participate in One or More Bill Assistance Programs	Unique number of low-income customers who participate in at least one bill assistance program/vetted <u>(definition?)</u> estimate of total number of low- income customers that qualify for bill assistance. <u>Consider participation in other programs/services as a result of</u> <u>awareness and access</u> .

	Goal 3: Advancing equity in utility operations	
	Outcome 1: Equitable and diversity-focused utility hiring, promotion, and vendor selection	
	practices.	
		Percentage of employees and senior management (separately
21	Workplace Diversity	identifying: (a) C-suite employees and (b) directors and employees
21	workprace Diversity	more senior than directors) who identify as: (i) a person of color;
		and/or (ii) a woman or non-binary.
	Supplier Diversity	Percentage of suppliers that are-self-identify as owned by people of
		color, women, and other marginalized groups certified with the
		Washington State Office of Minority and Women's Business-
		Enterprises, and total dollars awarded to suppliers self-identifying as
22		owned by people of color, women, and other marginalized groups-
22		certified with the Washington State Office of Minority and Women's
		Business Enterprises. Suggest also including veteran-owned businesses
		(utilities do track this). Percentage of dollars awarded to suppliers self-
		identifying as owned by people of color, women, and other
		marginalized groups of total dollars awarded to suppliers.
	Outcome 2: Ensure that utility operational and investment decisions promote equitable	
	service that does not unf	airly harm or disadvantage Highly Impacted Communities,
	Vulnerable Populations, and low-income customers.	

		Total amount of capital or operational expenditures that benefit
		Highly Impacted Communities or Vulnerable Populations in the
		current year/the amount of capital or operational expenditures that
	Annual Incremental	benefit Highly Impacted Communities or Vulnerable Populations in
23	Investment Spending	the previous year. Would need definition/process for how to determine
	investment spending	which dollars go to HIC or VD: may be difficult to do. Suggestion to
		which donars go to HiC of VF, hay be difficult to do. Suggestion to
		<u>redefine on a per customer basis. Does this include non-enromment</u>
		transportation electrification investments?
	Demonstrate of New minuting	Total investment in non-pipeline or non-wires alternative programs
24	Percentage of Non-pipeline	targeted in Highly Impacted Communities or on Vulnerable
24	and Non-wires Alternative	Populations/Total investment in non-pipeline or non-wires alternative
	Spending	programs, separately calculated for duael fuel utilities. <u>Suggest total</u>
		projects or total # of wired solutions deferred.
	Outcome 3: Equitable ac	cess to all utility energy programs, including those related to
	energy entciency, demand	Number of sustemers in Named Communities or low income
		Number of customers in Named Communities of low-income
		customers enrolled in each utility distributed energy resource
25	Equity in DER Program	programs (providing a separate calculation for energy efficiency,
25	Enrollment	electric transportation venicie, net metering, and demand
		response)/total customers enrolled in each program. Add # of
		customers enrolled/# of eligible customers for additional context. May
		need electric and gas specific definitions for DER programs.
		Separately calculated percentage of utility spending on distributed
	Equity in DER Program	energy resources for energy efficiency, electric vehicle, net metering,
26	Spending	demand response, and renewables that benefits Named Communities
	~ F	as compared to Non-named Communities. May need electric and gas
		specific definitions for DER programs.
	Outcome 4: Ensure acti	ve and meaningful utility engagement with communities,
	including Highly Impac	ted Communities, Vulnerable Populations, and low-income
	customers such that the	ir input is considered in utility planning processes.
	None selected – Hold for F	Policy Statement – EEP Report and Justice 100 may have reportable
	metric that could be include	ed
	C 1 4. E	4.
	Goal 4: Environmental in	nprovements
	Outcome 1: Keduce point	nion burden and ponution exposure with a focus on communities
	with elevated exposures to health hazards, including Highly Impacted Communities,	
	vumerable Populations,	and low-income customers.
		Annual criteria air pollutant (UO, Pb, NOX, O3, PM10, PM2.5, and
		SO2) and toxic air pollutant (Hg) emissions associated with utility
		generation, transmission, and distribution operations (including
		customer direct use) for the following geographies:
		• Across the utility's service territory,
27	Energy-related Air Quality	• By census tract within the utility's service territory, and
21	Emissions	<ul> <li>In Named vs. Non-named Communities within the</li> </ul>
		utility's service territory.
		Suggest this needs reworking through discussion with
		environmental impact experts. Should also consider generation
		sources located outside service territory but serving load in
1		territory Also consider benzene from gas use

		Utility vehicle fleet tailpipe emissions and other impact (e.g.,
		<u>noise</u> ) reductions by vehicle type (light-, medium-, and heavy-
	Utility Fleet	duty) that may/regularly (need definition; could include whole
28	Tailpipe	<u>fleet</u> ) operate in Named Communities, according to the utility's
20	Emissions	adoption of low- and zero- emissions vehicles, using the utility's
	Reductions	2022 (suggest different year due to COVID impacts; could use
		"previous year") fleet composition as baseline. Report total and
		reduction compared to baseline?
	Outcome 2: Cost-effectiv	e alignment of load with clean energy generation and storage
	through load management	nt, energy efficiency measures, and demand response.
		Energy and capacity of load reduced or shifted, and percent of load
		reduced or shifted, through load management, storage, energy
	Hailita Electric Lood	efficiency, and demand response activities conducted by the utility, by
29	Management Success	activity ( <i>e.g.</i> , demand response versus energy efficiency). <u>May need</u>
	Management Success	separate definitions for electric and gas. Should include management of
		transportation electrification loads, including bidirectional charging
		capabilities.
	DER GHG Reductions	Greenhouse gas reductions from DER programs (energy efficiency,
		electric vehicle, net metering, and demand response). Reporting all
30		programs in aggregate, or split out by program type? Method for
		measuring this could be difficult. Consider cumulative versus
		incrementally.
	Outcome 3: Accelerate tl	ne cost-effective achievement of Commission or state public policy
	goals and statutes, includ	ling the reduction of greenhouse gas emissions.
31	Greenhouse Gas	Greenhouse gas reductions per dollar spent on programs and
	Reductions	investments that reduce greenhouse gas emissions. <u>Need definition of</u>
	per Dollar	qualifying programs. Suggest comparison to linear glidepath.
32	Total Greenhouse Gas Emissions	Carbon intensity by CO2e (metric tons of CO2 and CO2-equivalent
		emissions) and CO2e/customer associated with utility generation,
		transmission, and distribution operations (including customer direct
		use), and CO2e/therm for gas utilities and in CO2e/MWh and
		CO2e/MW for electric utilities (dual-fuel utilities must report both
		separately). <u>Suggestion to edit to include PPAs and market purchases.</u>
		Also specify to include leakages for gas utilities.

#### WRITTEN COMMENTS

The Commission provides notice that interested persons may file comments in this Docket by 5 p.m. on Friday, December 30, 2022.

Pursuant to WAC 480-07-250(3), written comments must be submitted in electronic form, specifically in searchable .pdf format (Adobe Acrobat or comparable software). As provided in WAC 480-07-140(5), those comments must be submitted via the Commission's web portal at www.utc.wa.gov/e-filing. If you are unable to submit documents via the portal, you may submit your comments by email to the Commission's Records Center at records@utc.wa.gov or by mailing an electronic copy to the Commission's Records Center on a flash drive, DVD, or compact disc that includes the filed document(s). Comment submissions should include:

- The docket number of this proceeding (Docket U-210590).
- The commenting party's name.
- The title and date of the comment or comments.

The Commission will post on its website all comments that are provided in electronic format. The website is

located at https://www.utc.wa.gov/casedocket/2021/210590.

If you are unable to file your comments electronically the Commission will accept a paper document by mail.

If you need translated materials, please contact records@utc.wa.gov or call (360) 664-1234.

## STAY INFORMED OF THIS PROCEEDING

Information related to this proceeding, including participant comments, will be posted on the Commission's website as it becomes available. Persons filing comments in response to this Notice will receive future communications the Commission issues in this Docket. If you do not file comments but wish to receive such information you may contact the Commission's Records Center by telephone at (360) 664-1139 or by email at records@utc.wa.gov and ask to be included on the mailing list for Docket U-210590.

When contacting the Commission, please refer to Docket U-210590 to ensure that you are placed on the appropriate service list. The Commission's mailing address is:

Executive Director and Secretary Washington Utilities and Transportation Commission P.O. Box 47250 Olympia, WA 98504-7250

If you have questions regarding this workshop, you may contact Assistant Policy Director, Melissa Cheesman, at <u>melissa.cheesman@utc.wa.gov</u> or (360) 489-5270.

AMANDA MAXWELL Executive Director and Secretary