	Exh. JBB-3
BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION	
DOCKET NO. UE-22	
DOCKET NO. UG-22	
EXH. JBB-3	
JUSTIN A BALDWIN-BONNEY	
REPRESENTING AVISTA CORPORATION	

Business Case	Witness	2021 TTP (System)
Electric		
Automation Replacement	Exh. JRT-1T	632,112
Base Load Hydro	Exh. JRT-1T	639,601
Base Load Thermal Program	Exh. JRT-1T	2,501,333
Cabinet Gorge 15 kV Bus Replacement	Exh. JRT-1T	394,671
Cabinet Gorge Dam Fishway	Exh. JRT-1T	126,550
Cabinet Gorge Unit 3 Protection & Control Upgrade	Exh. JRT-1T	3,073,449
Cabinet Gorge Unit 4 Protection & Control Upgrade	Exh. JRT-1T	2,714,355
Clark Fork Settlement Agreement	Exh. JRT-1T	5,477,022
Clearwater Wind Generation Interconnection	Exh. HLR-1T	1,665
Colstrip 3&4 Capital Projects	Exh. JRT-1T	3,437,852
Colstrip Transmission	Exh. HLR-1T	557,181
Coyote Springs LTSA	Exh. JRT-1T	15,898,972
CS2 Single Phase Transformer	Exh. JRT-1T	17,052,971
Distribution Grid Modernization	Exh. HLR-1T	1,439,020
Distribution Minor Rebuild	Exh. HLR-1T	10,704,598
Distribution System Enhancements	Exh. HLR-1T	10,882,898
Distribution Transformer Change Out Program	Exh. HLR-1T	146,381
Downtown Network - Asset Condition	Exh. HLR-1T	1,739,460
Downtown Network - Performance & Capacity	Exh. HLR-1T	1,802,785
Elec Relocation and Replacement Program	Exh. HLR-1T	5,290,025
Electric Storm	Exh. HLR-1T	16,878,877
Electric Transportation	Exh. KEM-1T	613,147
Energy Imbalance Market	Exh. SJK-1T	10,554,903
Generation DC Supplied System Update	Exh. JRT-1T	6,864
HMI Control Software	Exh. JRT-1T	3,055,633

Business Case	Witness	2021 TTP (System)
Hydro Safety Minor Blanket	Exh. JRT-1T	49,317
Joint Use	Exh. HLR-1T	2,140,043
LED Change-Out Program	Exh. HLR-1T	249,741
Little Falls Plant Upgrade	Exh. JRT-1T	1,680,999
Long Lake Plant Upgrade	Exh. JRT-1T	2,264,782
Meter Minor Blanket	Exh. HLR-1T	258,680
New Revenue - Growth	Exh. HLR-1T	44,512,539
Peaking Generation Business Case	Exh. JRT-1T	598,839
Post Falls Landing and Crane Pad Development	Exh. JRT-1T	3,508,167
Primary URD Cable Replacement	Exh. HLR-1T	30,463
Protection System Upgrade for PRC-002	Exh. HLR-1T	6,275,878
Regulating Hydro	Exh. JRT-1T	3,367,438
Saddle Mountain 230/115kV Station (New) Integration Project Phase 1	Exh. HLR-1T	2,345,100
Saddle Mountain 230/115kV Station (New) Integration Project Phase 2	Exh. HLR-1T	16,997,122
SCADA - SOO and BuCC	Exh. HLR-1T	1,768,448
Spokane River License Implementation	Exh. JRT-1T	904,651
Spokane Smart Circuit	Exh. HLR-1T	550,569
Spokane Valley Transmission Reinforcement Project	Exh. HLR-1T	15,066,069
Strategic Initiatives	Exh. JRT-1T	3,373,971
Substation - New Distribution Station Capacity Program	Exh. HLR-1T	2,154,498
Substation - Station Rebuilds Program	Exh. HLR-1T	4,928,628
Transmission - Minor Rebuild	Exh. HLR-1T	3,758,818
Transmission Construction - Compliance	Exh. HLR-1T	2,133,304
Transmission Major Rebuild - Asset Condition	Exh. HLR-1T	16,128,097
Transmission NERC Low-Risk Priority Lines Mitigation	Exh. HLR-1T	1,025,277
Use Permits	Exh. JRT-1T	27,142
Westside 230/115kV Station Brownfield Rebuild Project	Exh. HLR-1T	7,019,954
Wildfire Resiliency Plan	Exh. DRH-1T	17,278,280
Wood Pole Management	Exh. HLR-1T	14,411,440
WSDOT Control Zone Mitigation	Exh. HLR-1T	505,854
WSDOT Franchises	Exh. JRT-1T	20,525
Total 2021 Electric Additions		290,956,958

Business Case	Witness	2021 TTP (System)
General Plant		
Apprentice/Craft Training	Exh. HLR-1T	76,115
Atlas	Exh. JMK-1T	2,616,023
Basic Workplace Technology Delivery	Exh. JMK-1T	1,176,219
Capital Tools & Stores	Exh. HLR-1T	2,436,781
Customer Experience Platform Program	Exh. KEM-1T	
		6,859,033
Customer Facing Technology Program	Exh. KEM-1T Exh. KEM-1T	3,151,975
Customer Transactional Systems		4,413,057
Data Center Compute and Storage Systems	Exh. JMK-1T	755,378
Digital Grid Network	Exh. JMK-1T	4,225,030
Endpoint Compute and Productivity Systems	Exh. JMK-1T	2,675,401
Energy Delivery Modernization & Operational Efficiency	Exh. JMK-1T	5,109,410
Energy Delivery Operational Efficiency & Shared Services	Exh. JMK-1T	648,749
Energy Resources Modernization & Operational Efficiency	Exh. JMK-1T	1,801,118
Enterprise & Control Network Infrastructure	Exh. JMK-1T	7,464,532
Enterprise Business Continuity	Exh. JMK-1T	171,368
Enterprise Communication Systems	Exh. JMK-1T	3,497,771
Enterprise Data Science	Exh. JMK-1T	21,497
Enterprise Security	Exh. JMK-1T	3,016,699
Environmental Control & Monitoring Systems	Exh. JMK-1T	770,888
ET Modernization & Operational Efficiency - Technology	Exh. JMK-1T	2,028,219
Facilities and Storage Location Security	Exh. JMK-1T	293,841
Fiber Network Lease Service Replacement	Exh. JMK-1T	2,117,782
Financial & Accounting Technology	Exh. JMK-1T	4,542,932
Fleet Services Capital Plan	Exh. HLR-1T	5,533,378
Gas Operator Qualification Compliance	Exh. HLR-1T	49,470
Generation, Substation & Gas Location Security	Exh. JMK-1T	2,070,675
High Voltage Protection (HVP) Refresh	Exh. JMK-1T	98,382
Human Resources Technology	Exh. JMK-1T	184,769
Jackson Prairie Joint Project	Exh. HLR-1T	2,197,634
Land Mobile Radio & Real Time Communication Systems	Exh. JMK-1T	663,532
Legal & Compliance Technology	Exh. JMK-1T	134,675
NERC CIP Compliance	Exh. JMK-1T	77,500
Payment Card Industry Compliance (PCI)	Exh. JMK-1T	595,565
Strategic Initiatives	Exh. HLR-1T	(271,509
Structures and Improvements/Furniture	Exh. HLR-1T	3,597,435
Technology Failed Assets	Exh. JMK-1T	540,472
Technology Refresh to Sustain Business Process	Exh. JMK-1T	812,952
Telematics 2025	Exh. HLR-1T	959,250
Washington Advanced Metering Infrastructure Project	Exh. HLR-1T	2,430,992
Total 2021 General Additions		79,544,990

Business Case	Witness	2021 TTP (System)
Gas		
Gas Cathodic Protection Program	Exh. HLR-1T	94,812
Gas Cheney HP Reinforcement	Exh. HLR-1T	2,841,302
Gas Facility Replacement Program (GFRP) Aldyl A Pipe Replacement	Exh. HLR-1T	22,555,185
Gas HP Pipeline Remediation Program	Exh. HLR-1T	706,188
Gas Isolated Steel Replacement Program	Exh. HLR-1T	1,041,477
Gas Non-Revenue Program	Exh. HLR-1T	9,538,316
Gas Overbuilt Pipe Replacement Program	Exh. HLR-1T	204,526
Gas PMC Program	Exh. HLR-1T	2,507,677
Gas Regulator Station Replacement Program	Exh. HLR-1T	1,161,440
Gas Reinforcement Program	Exh. HLR-1T	883,675
Gas Replacement Street and Highway Program	Exh. HLR-1T	3,345,236
Gas Telemetry Program	Exh. HLR-1T	219,574
New Revenue - Growth	Exh. HLR-1T	34,169,147
Total 2021 Gas Additions		79,268,555
Total 2021 Capital Additions (System)		
- Excluding Idaho and Oregon Specific		449,770,503

Category					
Business Case	Witness	Transfer To Plant *	2022	2023	2024
Short-Lived Assets					
Atlas	Exh. JMK-1T	Ongoing through period	1,452,641	2,948,867	2,119,113
Basic Workplace Technology Delivery	Exh. JMK-1T	Ongoing through period	813,479	800,005	800,003
Control and Safety Network Infrastructure	Exh. JMK-1T	March 2022	1,324,039	1,282,468	1,485,787
Customer Experience Platform Program	Exh. KEM-1T	Ongoing through period	5,999,915	6,300,000	6,300,000
Customer Facing Technology Program	Exh. KEM-1T	Ongoing through period	4,078,651	4,699,999	4,700,000
Customer Transactional Systems	Exh. KEM-1T	Ongoing through period	3,859,166	3,500,000	3,749,987
Data Center Compute and Storage Systems	Exh. JMK-1T	Ongoing through period	1,260,205	2,063,801	1,972,626
Endpoint Compute and Productivity Systems	Exh. JMK-1T	Ongoing through period	3,498,321	3,416,996	5,681,768
Energy Delivery Modernization & Operational					
Efficiency	Exh. JMK-1T	Ongoing through period	5,560,672	3,449,859	5,789,674
Energy Resources Modernization & Operational	D 1 D 07 15		2 525 500	2 (50 450	2 505 001
Efficiency	Exh. JMK-1T	Ongoing through period	2,727,599	2,679,478	2,695,981
Enterprise Business Continuity	Exh. JMK-1T	Ongoing through period	93,045	422,064	100,000
Enterprise Communication Systems	Exh. JMK-1T	Ongoing through period	1,472,733	2,482,488	2,115,997
Enterprise Network Infrastructure	Exh. JMK-1T	April 2022	2,235,285	2,341,928	1,544,361
Enterprise Security	Exh. JMK-1T	Ongoing through period	972,340	1,137,498	1,400,499
ET Modernization & Operational Efficiency -	E-1 DAY 1T	Outside thousands assist	1 5 6 4 5 4 0	2 002 420	2.052.459
Technology	Exh. JMK-1T	Ongoing through period	1,564,548	2,002,429	2,053,458
Facilities and Storage Location Security	Exh. JMK-1T	Ongoing through period	210,919	489,088	345,587
Financial & Accounting Technology	Exh. JMK-1T	Ongoing through period	1,788,284	2,775,001	2,150,001
Generation, Substation & Gas Location Security	Exh. JMK-1T	Ongoing through period	332,159	459,001	545,002
Human Resources Technology	Exh. JMK-1T	Ongoing through period	499,529	500,002	500,000
Legal & Compliance Technology	Exh. JMK-1T	Ongoing through period	400,015	413,072	339,598
Network Backbone	Exh. JMK-1T	April 2022	188,444	3,879,878	3,686,842
Outage Management System & Advanced Distribution		Santamban 2022		10,000,000	15 000 000
Management System (OMS & ADMS)	Exh. JMK-1T	September 2023	<u> </u>	10,000,000	15,000,000
Total Short-Lived Assets Addition	S		40,331,989	58,043,922	65,076,284
Programs					
Automation Replacement	Exh. JRT-1T	Ongoing through period	349,999	349,999	600,000
Base Load Hydro	Exh. JRT-1T	Ongoing through period	958,925	963,504	963,504
Base Load Thermal Program	Exh. JRT-1T	Ongoing through period	2,484,254	2,693,105	2,623,988
Capital Tools & Stores	Exh. KEM-1T	Ongoing through period	2,500,008	2,500,008	2,500,008
Distribution Grid Modernization	Exh. KEM-1T	Ongoing through period	2,165,010	2,239,852	794,988
Distribution Minor Rebuild	Exh. HLR-1T	Ongoing through period	11,499,986	11,499,986	10,999,980
Distribution System Enhancements	Exh. HLR-1T	Ongoing through period	6,930,025	7,069,995	7,000,013
Downtown Network - Asset Condition	Exh. HLR-1T	Ongoing through period	1,600,000	1,999,999	2,400,000
Downtown Network - Performance & Capacity	Exh. HLR-1T	Ongoing through period	1,100,000	1,150,000	1,200,000
Electric Storm	Exh. HLR-1T	Ongoing through period	6,023,406	6,000,012	6,000,012
Electric Transportation	Exh. KEM-1T	Ongoing through period	2,775,000	3,900,000	4,060,000
Enterprise & Control Network Infrastructure	Exh. JMK-1T	Ongoing through period	3,243,307	-	-
Environmental Control & Monitoring Systems	Exh. JMK-1T	Ongoing through period	1,123,937	964,347	887,389
Fiber Network Lease Service Replacement				1,687,126	1,392,938
Fleet Services Capital Plan	Exh. JMK-1T Exh. HLR-1T	Ongoing through period Ongoing through period	1,392,970	5,608,016	5,423,704
Gas Airway Heights HP Reinforcement			7,904,640	3,008,010	3,423,704
Gas Non-Revenue Program	Exh. HLR-1T	September 2022	9,634,502	8,500,010	8.500.010
Gas Pullman HP Reinforcement Project	Exh. HLR-1T Exh. HLR-1T	Ongoing through period August 2024	9,295,000	8,300,010	2,400,004
Gas Regulator Station Replacement Program					799,999
Gas Reinforcement Program	Exh. HLR-1T	Ongoing through period	985,579	1,000,002 1,299,999	1,300,002
Gas Telemetry Program	Exh. HLR-1T Exh. HLR-1T	Ongoing through period	1,299,997	210,004	210,004
LED Change-Out Program		Ongoing through period	303,256		
New Revenue - Growth	Exh. HLR-1T Exh. HLR-1T	Ongoing through period	299,964	299,964	299,964 67,371,967
Regulating Hydro		Ongoing through period Ongoing through period	73,429,598	67,348,997	2,961,000
SCADA - SOO and BuCC	Exh. JRT-1T		2,947,845 1,026,882	2,961,000	
Structures and Improvements/Furniture	Exh. HLR-1T	Ongoing through period		736,223	699,972
Substation - New Distribution Station Capacity	Exh. HLR-1T	Ongoing through period	3,639,388	3,349,639	3,349,609
	Evh LII D 1T	Ongoing through paried	5,765,300	11 076 440	12 701 540
Program Substation - Station Rebuilds Program	Exh. HLR-1T	Ongoing through period		11,076,449	12,701,549
Substation - Station Rebuilds Program Technology Foiled Assets	Exh. HLR-1T	Ongoing through period	12,998,326	58,412,186	41,493,604
Technology Failed Assets Transmission - Minor Rebuild	Exh. JMK-1T	Ongoing through period	611,563	556,208	556,198
	Exh. HLR-1T	Ongoing through period	3,400,375	3,343,418	3,343,419
Transmission - Performance & Capacity Wood Pole Management	Exh. HLR-1T	August 2024	12 000 006	12 000 006	8,500,000
Wood Pole Management	Exh. HLR-1T	Ongoing through period	12,999,996	12,999,996	12,999,996

**Total Programs Additions** 

214,333,821

220,720,044

190,689,038

gory Business Case	Witness	Transfer To Plant *	2022	2023	202
ndatory & Compliance					
Cabinet Gorge Dam Fishway	Exh. JRT-1T	March 2022	63,475,101	235,000	-
Clark Fork Settlement Agreement	Exh. JRT-1T	Ongoing through period	4,839,609	5,622,720	3,877,38
Colstrip Transmission	Exh. HLR-1T	Ongoing through period	325,001	370,002	639,99
Elec Relocation and Replacement Program	Exh. HLR-1T	Ongoing through period	5,399,944	5,399,984	5,399,98
Gas Above Grade Pipe Remediation Program	Exh. HLR-1T	August 2022	682,000	714,000	709,00
Gas Cathodic Protection Program	Exh. HLR-1T	Ongoing through period	715,000	715,000	715,00
Gas Facility Replacement Program (GFRP) Aldyl A	T 1 1 T T T 1 T		25.505.251	27 507 251	24.44.15
Pipe Replacement	Exh. HLR-1T	Ongoing through period	25,687,251	27,687,251	24,444,16
Gas HP Pipeline Remediation Program Gas Isolated Steel Replacement Program	Exh. HLR-1T	Ongoing through period	599,998	- 050,000	950.00
Gas PMC Program	Exh. HLR-1T Exh. HLR-1T	Ongoing through period Ongoing through period	862,754 3,500,004	850,008 3,799,993	850,00 1,500,00
Gas Replacement Street and Highway Program	Exh. HLR-1T	Ongoing through period	3,495,650	3,500,000	3,500,00
Gas Transient Voltage Mitigation Program	Exh. HLR-1T	June 2022	875,000	965,000	250,00
High Voltage Protection (HVP) Refresh	Exh. JMK-1T	Ongoing through period	226,712	336,542	190,32
Identity and Access Governance (IAG)	Exh. JMK-1T	December 2022	672,255	418,119	191,36
Joint Use	Exh. HLR-1T	Ongoing through period	2,749,992	2,950,008	2,950,00
Protection System Upgrade for PRC-002	Exh. HLR-1T	Ongoing through period	80,000	11,879,164	_,,,,,,,
Saddle Mountain 230/115kV Station (New) Integratio		- 6- 6 F	,	,,	
Project Phase 2	Exh. HLR-1T	Ongoing through period	19,962,533	-	-
Security Compliance	Exh. JMK-1T	December 2022	250,001	250,001	244,77
Spokane River License Implementation	Exh. JRT-1T	Ongoing through period	629,226	535,000	492,30
Spokane Valley Transmission Reinforcement Project	Exh. HLR-1T	Ongoing through period	2,000,000	-	-
Strategic Initiatives	Exh. JRT-1T	Ongoing through period	225,225	-	-
Transmission Construction - Compliance	Exh. HLR-1T	Ongoing through period	2,111,069	1,550,000	-
Transmission NERC Low-Risk Priority Lines					
Mitigation	Exh. HLR-1T	Ongoing through period	2,554,255	2,499,984	-
Tribal Permits & Settlements	Exh. HLR-1T	January 2022	259,776	249,996	249,99
Use Permits	Exh. JRT-1T	Ongoing through period	150,012	150,012	150,01
Westside 230/115kV Station Brownfield Rebuild					
Project WSDOT Control Zone Mitigation	Exh. HLR-1T	Ongoing through period	740.000	1 200 005	8,924,47
WSDOT Control Zone Mitigation WSDOT Franchises	Exh. HLR-1T	Ongoing through period	749,998	1,200,005	1,399,99
	Exh. JRT-1T	Ongoing through period	99,996	99,996	99,99
Total Mandatory & Compliance Addition	ns		143,178,362	71,977,785	56,778,78
ge Distinct Projects					
Boulder Park Generator Replacement	Exh. JRT-1T	November 2024	-	-	999,99
Cabinet Gorge HVAC Replacement	Exh. JRT-1T	December 2023		1,500,000	-
Cabinet Gorge Station Service	Exh. JRT-1T	December 2022	7,761,859	5,152,936	-
Cabinet Gorge Stop Log Replacement	Exh. JRT-1T	December 2023	-	1,200,000	-
Cabinet Gorge Unit 4 Protection & Control Upgrade	Exh. JRT-1T	Ongoing through period	750,000	205.016	-
Cabinet Gorge Unwatering Pumps	Exh. JRT-1T	August 2022	395,000	395,016	4 500 5
Central 24 HR Operations Facility Digital Grid Network	Exh. HLR-1T Exh. JMK-1T	December 2024		2 121 410	4,598,54
Generation DC Supplied System Update	Exh. JRT-1T	Ongoing through period	2,801,323 550,001	2,121,419 550,001	2,461,51 400,00
Generation Masonry Building Rehabilitation	Exh. JRT-1T Exh. JRT-1T	Ongoing through period August 2022	493,993	493,995	493,99
Generation Protection Upgrades	Exh. JRT-1T	November 2024	-	-73,773	587,50
Jackson Prairie Joint Project	Exh. HLR-1T	Ongoing through period	2,378,977	2,369,965	2,420,98
KF_Fuel Yard Equipment Replacement	Exh. JRT-1T	April 2023	2,370,777	30,367,127	2,420,70
Land Mobile Radio & Real Time Communication	EMI. JICI 11	71pm 2023		30,307,127	
Systems	Exh. JMK-1T	Ongoing through period	3,569,746	1,005,328	3,028,94
Long Lake Plant Upgrade	Exh. JRT-1T	Ongoing through period	-	-	19,541,00
Monroe Street Abandoned Penstock Stabilization	Exh. JRT-1T	August 2023	-	899,992	-
N Lewiston Autotransformer - Failed Plant	Exh. HLR-1T	May 2022	5,554,506	-	-
Nine Mile HED Battery Building	Exh. JRT-1T	December 2022	800,001	-	-
Nine Mile Powerhouse Crane Rehab	Exh. JRT-1T	May 2022	1,699,988	-	-
Nine Mile Units 3 & 4 Control Upgrade	Exh. JRT-1T	March 2023	-	2,000,000	1,999,99
Noxon Rapids HVAC	Exh. JRT-1T	December 2024	-	-	1,250,00
Oil Storage Improvements	Exh. HLR-1T	December 2023	-	1,762,827	-
Peaking Generation Business Case	Exh. JRT-1T	Ongoing through period	445,001	458,000	450,00
Post Falls North Channel Spillway Rehabilitation	Exh. JRT-1T	December 2024	-	-	18,499,99
Strategic Initiatives	Exh. HLR-1T	Ongoing through period	2,297,174	-	-
=			120 217	000.250	_
Telematics 2025	Exh. HLR-1T	Ongoing through period	438,347	808,250	_
Telematics 2025 Transmission Major Rebuild - Asset Condition	Exh. HLR-1T	Ongoing through period	438,347 5,680,751	12,000,000	11,000,00
Telematics 2025					11,000,00

Category					
Business Case	Witness	Transfer To Plant *	2022	2023	2024
Wildfire					
Wildfire Resiliency Plan	Exh. DRH-1T	Ongoing through period	24,544,986	27,000,000	29,000,001
Colstrip					
Colstrip 3&4 Capital Projects	Exh. JRT-1T	Ongoing through period	6,173,605	1,556,100	7,445,165
EIM					
Energy Imbalance Market	Exh. SJK-1T	March 2022	12,016,376	-	-
Energy Imbalance Market Modernization &					
Operational Efficiency	Exh. SJK-1T	March 2023	-	499,974	585,791
Total	EIM		12,016,376	499,974	585,791
Total Add	itions	=	452,551,023	444,382,681	440,952,328

 $<sup>\</sup>ast$  "Ongoing through period" - These typically transfer monthly throughout each year