

**EXH. MRM-9
DOCKETS UE-19 ___/UG-19 ___
2019 PSE GENERAL RATE CASE
WITNESS: MATTHEW R. MARCELIA**

**BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION,**

Complainant,

v.

PUGET SOUND ENERGY,

Respondent.

**Docket UE-19 ___
Docket UG-19 ___**

**EIGHTH EXHIBIT (NONCONFIDENTIAL) TO THE
PREFILED DIRECT TESTIMONY OF**

MATTHEW R. MARCELIA

ON BEHALF OF PUGET SOUND ENERGY

JUNE 20, 2019

At the end of the Design Phase, FTIP Program Costs were \$66.6M

Phase		Initiation	Planning	Design
Meetings and Approvals		ESC Planning Approval 11/25/14	BPBRC Meeting 2/26/15	ESC Approval to move to Design 4/20/15
Planning Total		\$30.0	\$26.4	\$0.9
<ul style="list-style-type: none"> Δ Labor to Extend Schedule Δ Number of Deployments From 1 to 3 Δ Post-Deployment System Stabilizations Δ Implementation Cost to Extend Schedule Δ PMO and Governance to Extend Schedule + Archiving + SAP HANA/ECC 				<ul style="list-style-type: none"> \$1.2 \$0.3 \$4.3 \$3.0 \$1.8 \$4.0
Design Total			\$45.5	\$7.6
<ul style="list-style-type: none"> Δ SI Implementation contract (4.5 → 12.1) Δ Internal Labor (5.7 → 9.5) Δ Biz Advisory KPMG contract (1.8 → 4.5) Δ OCM Internal and KPMG (0.2 → 1.6)* Δ SAP Software Maintenance (0.1 → 0.8) Δ PMO, Governance and Other (2.9 → 3.3) + PowerPlan Single Order to scope + Implementation Contingency 				<ul style="list-style-type: none"> \$3.8 \$2.7 \$1.4 \$0.7 \$0.4 \$1.7 \$2.8
Implementation Approval Request				\$66.6

Benefits Total

\$7.9

\$16.4

\$15.8



Δ = Change in cost between phases
 + = New cost for phase

* OCM work to date has been completed by PSE and KPMG. During the design phase, additional work was scoped for KPMG, increasing the cost of the KPMG contract.

Program Costs Based on Re-scope

Phase	Initiation	Planning	Design
		Meetings and Approvals	Implementation Presentation 1/14/16
			Re-Scoped Implementation 2/26/16
Implementation Approval Request		\$66.6	
Δ SI Implementation contract (12.3 → 6.7)			(\$5.8)
Δ Internal Labor (9.5 → 3.2)			(\$6.3)
Δ Biz Advisory (KPMG) contract (4.5 → 1.7)			(\$2.8)
Δ OCM (KPMG) contract (1.6 → 0.9)			(\$0.7)
Δ Power Plan Remediation Only (1.7 → 1.1)			(\$0.6)
Δ PMO and Governance (Non-SI) (2.0 → 0.7)			(\$1.3)
Δ Software Maintenance (Power Plan SO, SAP) (0.9 → 0.0)			(\$0.9)
- Implementation Contingency			(\$2.8)
Re-scoped Implementation			\$45.4
Contingency Range			\$0.0
Re-scoped Approval Request			\$49.8
			\$4.4

Δ = Change in cost between phases
()'s = Reductions from 1/14/16

