

**Exh. HEN-11  
Dockets UE-220066, UG-220067,  
UG-210918  
Witness: Hanna E. Navarro**

**BEFORE THE WASHINGTON  
UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION,**

**Complainant,**

**v.**

**PUGET SOUND ENERGY,**

**Respondent.**

**DOCKETS UE-220066, UG-220067,  
UG-210918 (consolidated)**

**In the Matter of the Petition of**

**PUGET SOUND ENERGY**

**For an Order Authorizing Deferred  
Accounting Treatment for Puget Sound  
Energy's Share of Costs Associated with  
the Tacoma LNG Facility**

**EXHIBIT TO TESTIMONY OF**

**HANNA E. NAVARRO**

**STAFF OF  
WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION**

*PSE Response to UTC Staff Data Request No. 194, Attachment A*

**July 28, 2022**

# WUTC - Planning Process and future thoughts regarding benefits

Catherine Koch, Krista Malmgren, Jens Nedrud, Brian Tyson, Reid Shibata, Niece Weatherby, Jeff Kensok

April 25, 2022



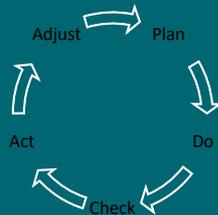
## WUTC Questions

- 1a. Can you run through examples of how various qualitative benefits (such as Stakeholder benefit, platform for success, etc.) are quantified into dollars using the benefit calculation?
- 1b. Can you show examples of how risk benefit is calculated and the B/C ratio?
- 1c. Can you run through an optimization scenario of a recent portfolio where we can see how all these benefit calculations and other inputs turn into a final portfolio?
- 2a. We would like to have an informal conversation about any new benefits PSE is considering, particularly the 'equity' and 'named population' benefits.
  - i. How would a qualitative benefit such as 'equity' be assigned a weight, quantified, what data sources would be used, etc?
3. Grid modernization Exh CAK-5 Appendix C- we would like to have an informal conversation about how you are thinking about equity within the grid modernization strategy, and if any of those concepts carryover to the pipeline modernization plan.
4. PBR Performance metrics- As they relate to named communities and equity, how do you see PSE's proposed performance metrics being used to influence the capital planning process? How do you see those metrics being used to evaluate if/how a completed project succeeded in achieving an equitable outcome?

**3. Grid modernization  
Exh CAK-5 Appendix C-  
we would like to have an  
informal conversation  
about**

**how you are thinking  
about equity within the  
grid modernization  
strategy,**

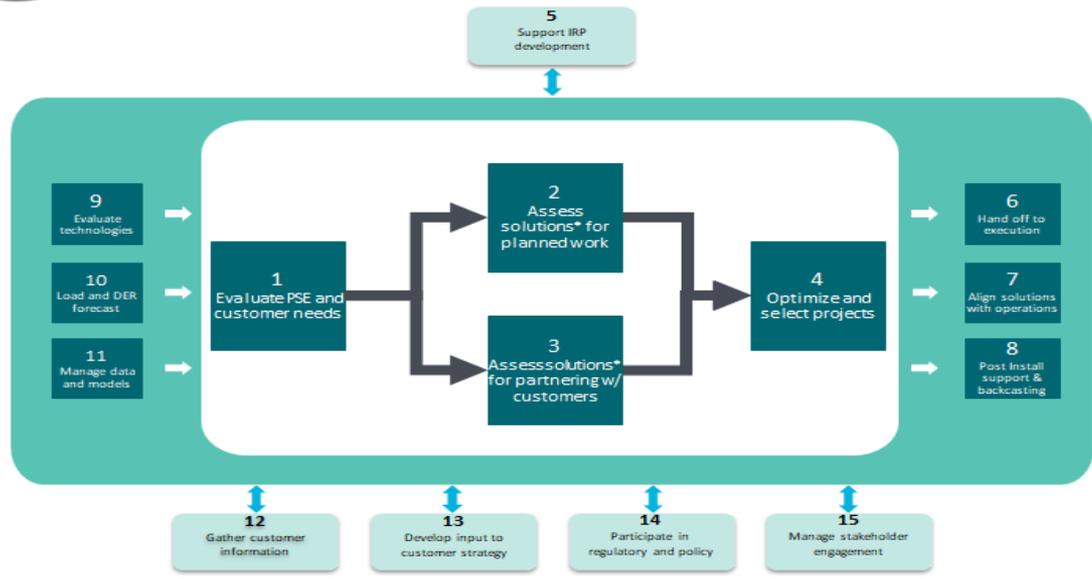
**and if any of those  
concepts carryover to  
the pipeline  
modernization plan.**



- Picture of the best grid and pipeline that meets community, customer, and PSE needs as the future approach's.
- It sets a tone for thinking about each step in the process
  - Plan – where should we invest resources; how should we be informed to make different choices
  - Execute – how do we manage the work; how do we make tradeoffs when needed; how do we behave when constructing; how do we pick routes
  - Operate and maintain – how do we operate differently in different areas; how do we prioritize actions



## Energy Delivery System Planning (DSP) Operating Model



Delivery System Planning

\*Solutions are Wired & Pipes/ NWA and NPA/Hybrid alternatives.

ET  
 ND  
 RGY

## PSE's Diversity, Equity, and Inclusion ("DEI") Playbook maps a 10 year journey that focuses on 4 areas.

### COMMUNITY

Supporting our communities is an important part of PSE's operations and a demonstration of our values. PSE's cash and in-kind donations to community causes support our business and strengthen our relationships. We make meaningful contributions to causes that directly benefit people of color and historically underserved communities. Our brand and customer-facing messages authentically reflect the voices and experiences of the customers we serve.

### CUSTOMERS

Because our customer base grows more diverse by the minute, we're continually evaluating our products, services, brand and customer-facing messaging to ensure that we're meeting the needs of all of our customers, and delivering options that speak to them and add value to their lives. We seek to understand our customer's needs. The perspectives of historically underserved customers inform our decisions and investments.

### PEOPLE

We cultivate an environment and culture that is inclusive. Our people are valued for their unique backgrounds, points of view, expertise and experiences. Our workforce reflects the communities we serve and we live our values. We all have a voice. We do what's right. We have each other's back. Our people respect each other, leverage diverse perspectives through teamwork and recognize each other's accomplishments.

### SUPPLIERS

It's simply good business to work with diverse suppliers. Cultivating a diverse supplier base yields a diversity of perspectives, experiences and expertise that benefits us all and helps strengthen the economic infrastructure of our communities. PSE's supplier development program provides equitable access to purchasing opportunities for a diverse array of minority-owned, women-owned and small businesses. These businesses are our partners. We understand their needs and have developed mutually beneficial relationships.

### DEI Playbook Roadmap



## Equity considerations in pipeline modernization will help ensure safe, reliable and affordable transition to clean energy

Methane emissions and other outdoor air quality issues

Incorporate equity measures in future project evaluation as defined by DSP

Ensure all voices are heard and concerns understood

Understand impacts and ensure equity on low carbons fuels

**1a. Can you run through examples of how various qualitative benefits (such as Stakeholder benefit, platform for success, etc.) are quantified into dollars using the benefit calculation?**

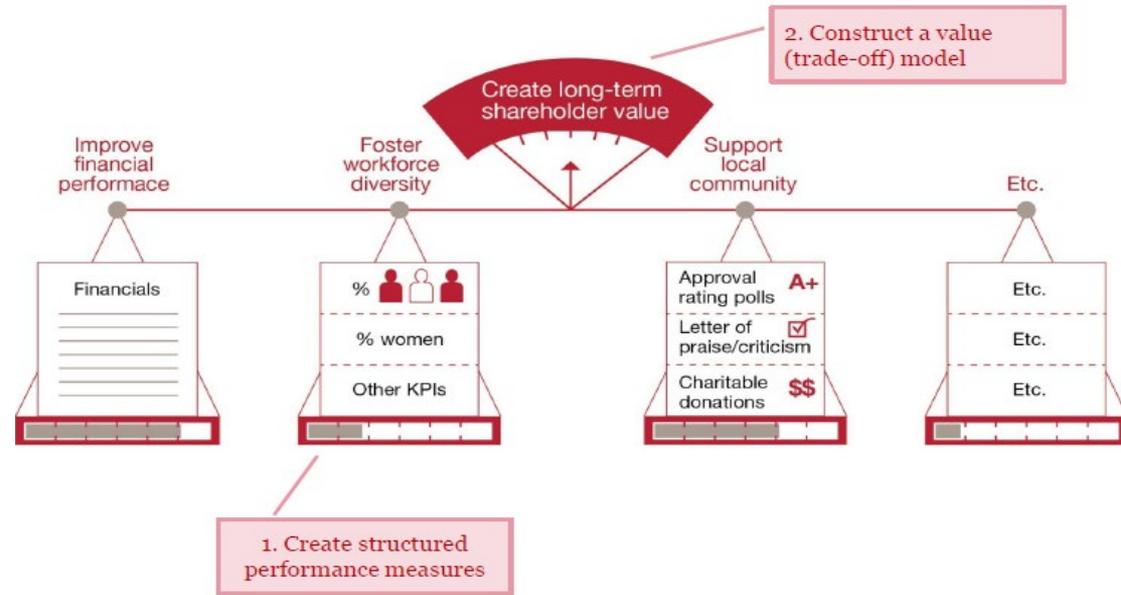
**1b. Can you show examples of how risk benefit is calculated and the B/C ratio?**

**1c. Can you run through an optimization scenario of a recent portfolio where we can see how all these benefit calculations and other inputs turn into a final portfolio?**

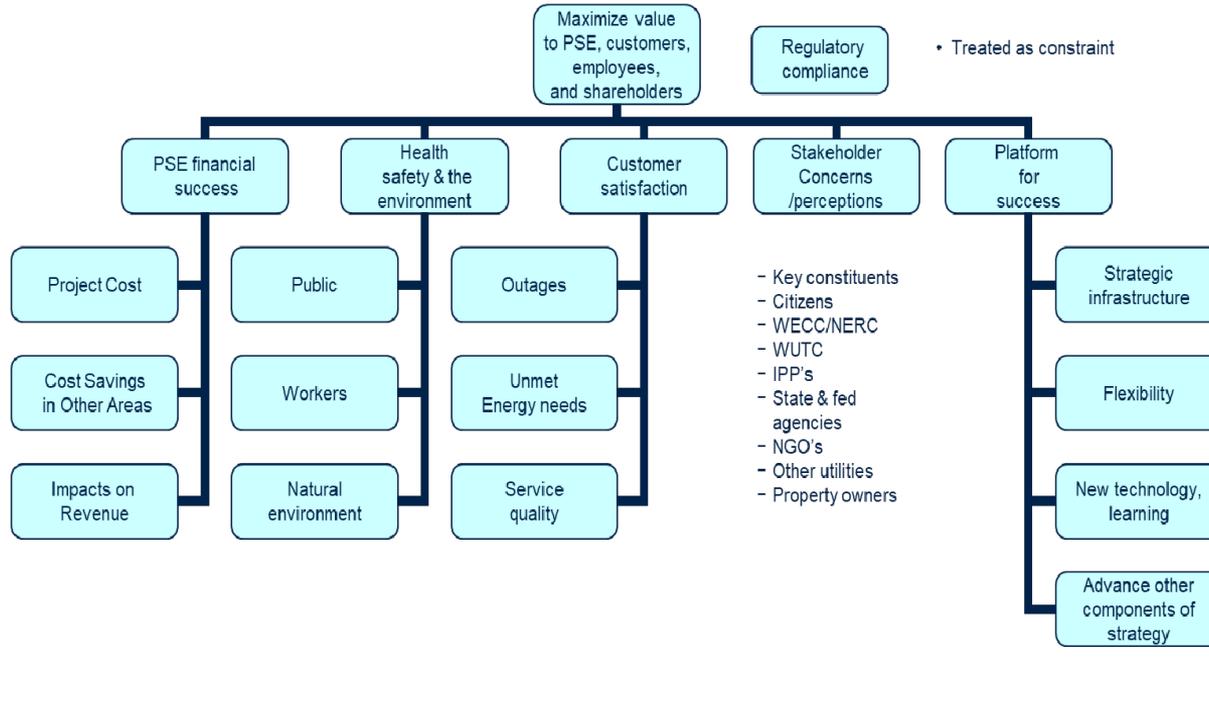
- PSE will show the iDOT tool for context and then walk through quantification examples using a spreadsheet.
  - Process that establish values and calculation
  - iDOT calculations happen within the program so hard to demonstrate
  - Walk through Stakeholder benefit
  - Walk through Platform for success has 4 benefits
  - Walk through Risk – will benefit be realized, will cost change
  - Optimization run for 2023 then show outcome in spreadsheet
    - Sensitivities

# Multi-attribute utility analysis (MUA) is at the root of the valuation logic for intangible benefits

This is an example of MUA – our benefits are different



A benefit hierarchy captures qualitative and quantitative benefits which are weighted by important to the business



Jump to tool here

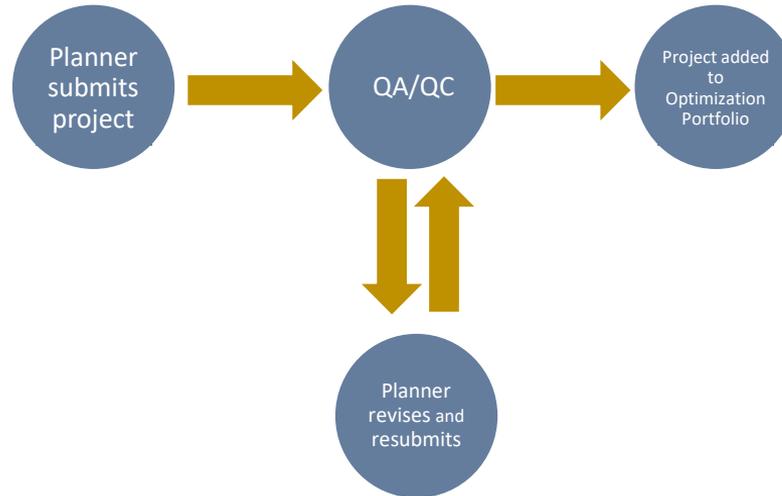
Guidance documents

Spreadsheet for stakeholder and platform for success

iDOT can be used to determine the best alternative for a given need as well.

|                                      | PROJECT COST | RELIABILITY BENEFIT  | CUSTOMER IMPACT   | OPERATIONAL FLEXIBILITY   | ... |
|--------------------------------------|--------------|--|---|---|-----|
| #1<br>UNDERGROUND CONVERSION         | \$\$         |  |  |  | ... |
| #2<br>TREEWIRE / DA / NEW FEEDER TIE | \$           |   |  |  | ... |
| #3<br>LOCALIZED GENERATOR            | \$\$\$       |   |  |  | ... |
| #4<br>LOCALIZED BATTERY              | \$\$\$       |   |  |  | ... |

There is a robust QA/QC process that ensures data and values have been entered consistent with guidance and all justification documents attached.



Jump to tool here

Optimization run

2a. We would like to have an informal conversation about any new benefits PSE is considering, particularly the 'equity' and 'named population' benefits.

i. How would a qualitative benefit such as 'equity' be assigned a weight, quantified, what data sources would be used, etc?

- Equity will be defined by burdens/disparities and will lean on ongoing CEIP work with the Equity Advisory Groups (EAG) Equity Assessment incorporating stakeholder and named community feedback.
- Identified benefits will relate to burdens/disparities and contribute to equity ideas
- Four steps in the planning process where equity can be considered
- Enhanced complex process to incorporate stakeholder inputs into planning tools that result in the expected outcome

## Align with CETA facilitated “Equity” thinking; Equity won’t be one benefit but instead defined by the specific burdens

| CETA Category   | Customer Benefit Indicators   | Metric   |
|---|---|--|
| Energy Benefits, Non Energy Benefits and Burden Reduction | Improved participation in clean energy programs from highly impacted communities and vulnerable populations                             | Increase percentage of participation in energy efficiency, demand response and distributed resource programs or services by PSE customers within highly impacted communities and vulnerable populations<br>Increase percentage of electricity generated by distributed renewable energy projects   |
| Non-Energy Benefits                                       | Increase in quantity and quality of clean energy jobs   | Increase quantity of jobs based on: • Number of jobs created by PSE programs for residents of highly impacted and vulnerable populations • Number of local workers in jobs for programs • Number of part-time and full-time jobs by project<br>Increase quality of jobs based on: • Range of wages paid to workers • Additional benefits offered • Demographics of workers |
| Non-Energy benefits                                       | Improved home comfort   | Increase total dollar in NPV in NEI benefits for EE programs.  |
| Burden reduction  | Increase in culturally- and linguistically-accessible program communications for highly impacted communities and vulnerable populations | Increase outreach material available in non-English languages  |
| Cost reduction  | Improved affordability of clean energy  | Reduce median electric bill as a percentage of income for residential customers<br>Reduce median electric bill as a percentage of income for residential customers who are also energy-burdened  |
| Environment   | Reduced greenhouse gas emissions  | Reduce PSE-owned electric operations metric tons of annual CO2e emissions<br>Reduce PSE contracted electric supply metric tons of annual CO2e emissions  |
| Environment   | Reduction of climate change impact  | Increase avoided emissions times social cost of carbon   |
| Public Health   | Improved outdoor air quality  | Reduce regulated pollutant emissions (SO2, NOx, PM2.5)   |
| Public health   | Improved community health   | Reduce occurrence of health factors like hospital admittance and work loss days  |
| Resilience  | Decrease frequency and duration of outages  | Decrease number of outages, total hours of outages and total backup load served during outages using SAIDI and SAIFI<br>Reduce peak demand through demand response programs  |
| Risk Reduction Energy Security                            | Improved access to reliable clean energy  | Increase number of customers who have access to emergency power  |



## PSE's ongoing work for the 2023 biennial CEIP update

- **Incorporate the analysis** contained in the **2023 Electric Progress report and results of the 2021 All-Source and 2022 Targeted DER RFPs**
- Develop the building blocks for an **equity assessment for 2023 CEIP update**:

Continue to develop **data sources for CBIs and baseline data**

**Assess and measure disparities** within existing programs and **understand root factors causing disparities**

**Engage** highly impacted communities and vulnerable populations **on program design**

### Report on progress for next CEIP:

- **Potential CBIs on:**
  - Fish and wildlife impacts
  - Wildfire impacts
  - Sense of pride and self sufficiency
  - Indoor air quality
- **Methodology for scoring and weighting CBIs**

## Working with the EAG on the equity assessment

### Current state:

- What are the **existing disparities**?
- What are the **needs from a clean energy and equity perspective**?

### Burdens:

- What are the **existing barriers or challenges**?
- **Who is experiencing these disparities or burdens**?  
Specifically in highly impacted communities and vulnerable populations

### Specific Actions

- What **steps can PSE take** to address these disparities or needs?
- How can we design programming to alleviate these burdens?

### Benefits

- What **benefits do we forecast for customers**, especially highly impacted communities & vulnerable population?
- How will we measure and forecast these benefits?

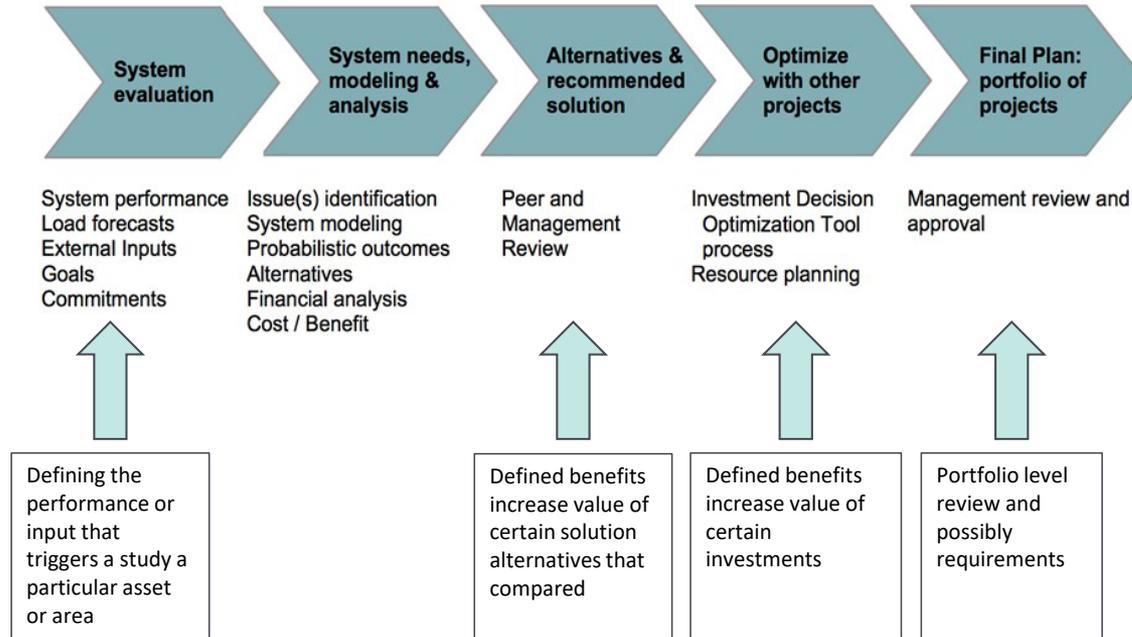
### Costs

- What will it **cost customers and PSE to implement the specific actions**?

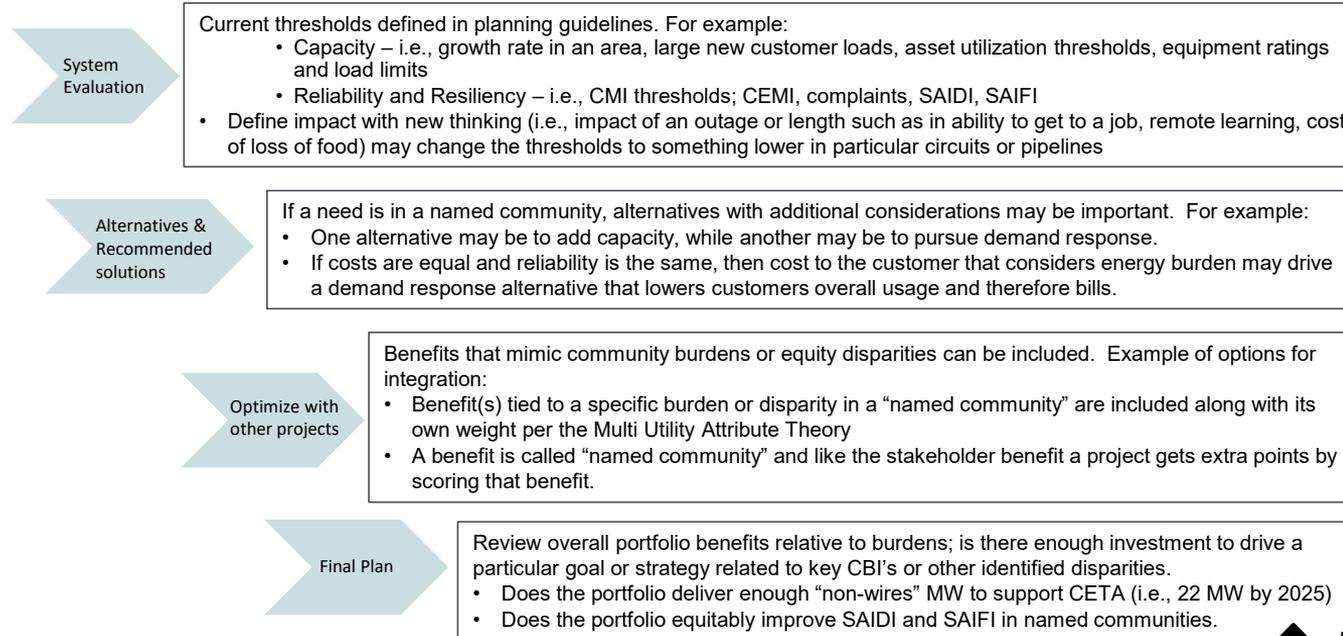
## Additional benefits that will be considered can support CEIP type themes

| Additional or relatable benefits               | Objective  |
|--|--|
| Methane/GHG Reduction                          | Environmental safety and public health                     |
| DEI culture                                    | Drive roadmap  |
| Resilience - critical facilities               | Ensure critical facilities are available in extreme events |
| Leverage [AMI] assets                          | Drive innovation   |
| Stakeholders - add VP, HIC, others             | Support at risk communities                                |
| Reduced time to improvement                    | Increase speed to improved performance                     |
| Job creation or sustainment                    | Create or support jobs; Drive DEI roadmap                  |
| Enable renewable energy source                 | Reduce costs to integrate                                  |
| Enable local climate action plan               | Drive what matters to unique communities                   |
| Asset health / integrity risk reduction        | Reduce system risk   |
| Wildfire risk reduction                        | Reduce community health and safety                         |
| Decreases third party damage risk              | Reduce emissions and public safety                         |
| Contributes to clean energy targets            | Directly supports resource targets set in 2021 IRP         |
| Contributes to decarbonization targets         | Directly supports BNZ commitment relative to natural gas   |
| SAIDI for HIC and VP, all outages, single year | Directly supports CEIP resiliency                          |
| SAIDI for HIC and VP, IEEE defined             | Directly supports CEIP resiliency                          |
| SAIFI for HIC and VP, all outages, single year | Directly supports CEIP resiliency                          |
| SAIFI for HIC and VP, IEEE defined             | Directly supports CEIP resiliency                          |
| Service Quality Indices                        | Meet SQIs  |
| Other metrics                                  | TBD  |

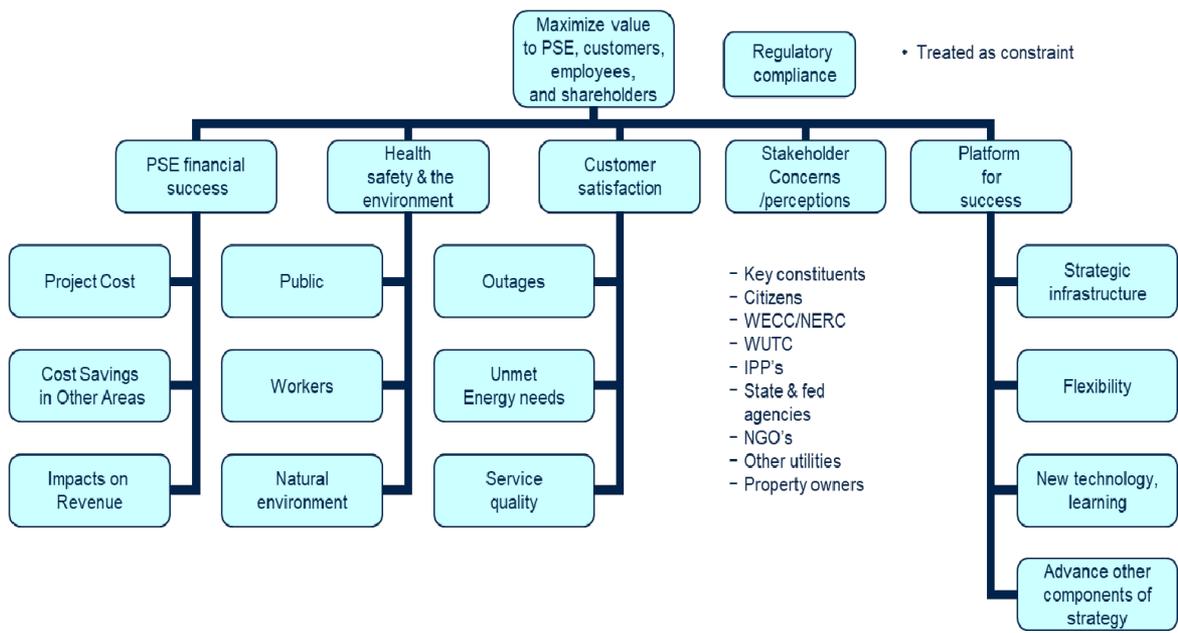
Four steps in delivery system planning process where “Equity” considerations can be incorporated.



## “Equity” may be considered differently in each step



A benefit hierarchy captures qualitative and quantitative benefits which are weighted by important to the business



## Considerations for monetizing benefits depends on how we incorporate the benefits

Optimize with other projects

Benefits that mimic community burdens or equity disparities can be included. Example of options for integration:

- Benefit(s) tied to a specific burden or disparity in a “named community” are included along with its own weight per the Multi Utility Attribute Theory
- A benefit is called “named community” and like the stakeholder benefit a project gets extra points by scoring that benefit.

Manageable and meaningful benefit impact

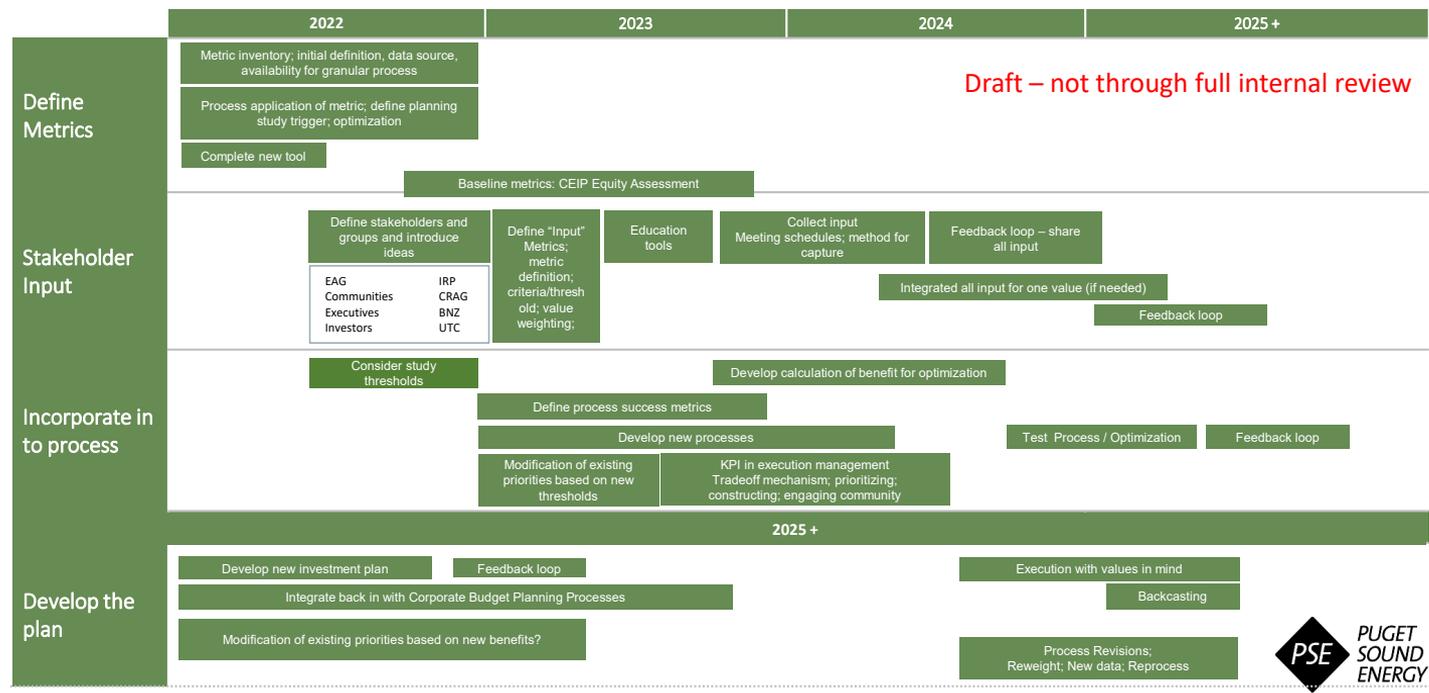
- Have to be a to manageable number of benefits.
- Have to able to attribute to a specific project / asset
- Meaningful if significant differential to result in final plan
- Leverage current monetizing approach; establish benchmark for relating all benefits

Sources

- CEIP CBI data and data sources
- Expert studies and research
- Internal customer data systems or map systems
- Regulatory reporting calculations
- Stakeholder process

| Stakeholder Types          | Weights |
|----------------------------|---------|
| -                          | 0       |
| Citizens                   | 1       |
| Property Owners            | 1       |
| Media                      | 1       |
| WECC/NERC                  | 2       |
| WUTC                       | 2       |
| IPPs                       | 1       |
| State and Federal Agencies | 2       |
| NGOs                       | 1       |
| Other Utilities            | 1       |
| Cities                     | 2       |
| Other Key Constituents     | 1       |

# Enhancing Delivery System Planning Process with new benefits reflecting equity and closing the gap on disparities



#### 4. PBR Performance metrics

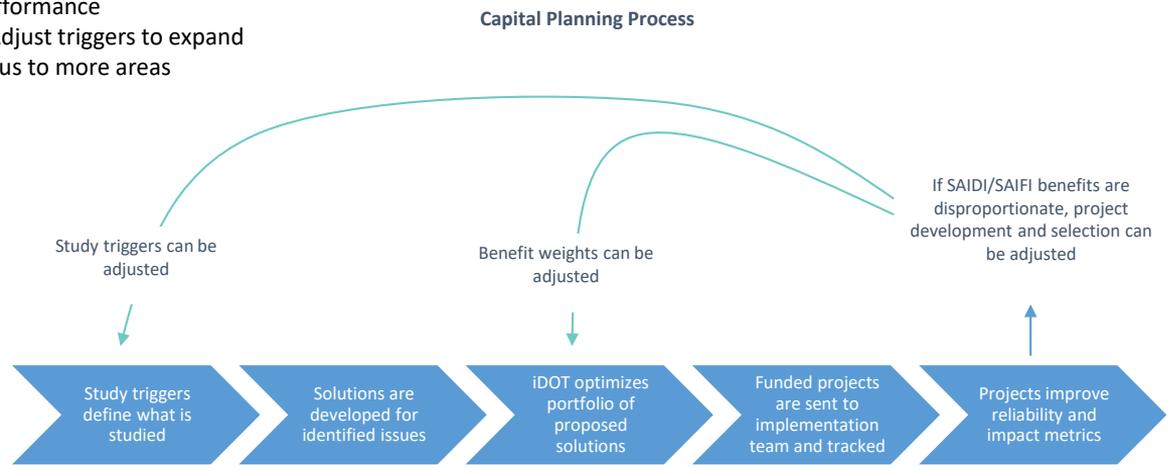
As they relate to named communities and equity, how do you see PSE's proposed performance metrics being used to influence the capital planning process?

How do you see those metrics being used to evaluate if/how a completed project succeeded in achieving an equitable outcome?

- PSE proposed metrics
  - Total SAIDI and SAIFI for named communities
  - SQI-3 similar SAIDI and SQI-4 similar SAIFI for named communities
- Tracking HIC and VP separately in CEIP reporting
- Reshape trigger thinking
- Disparity monitoring

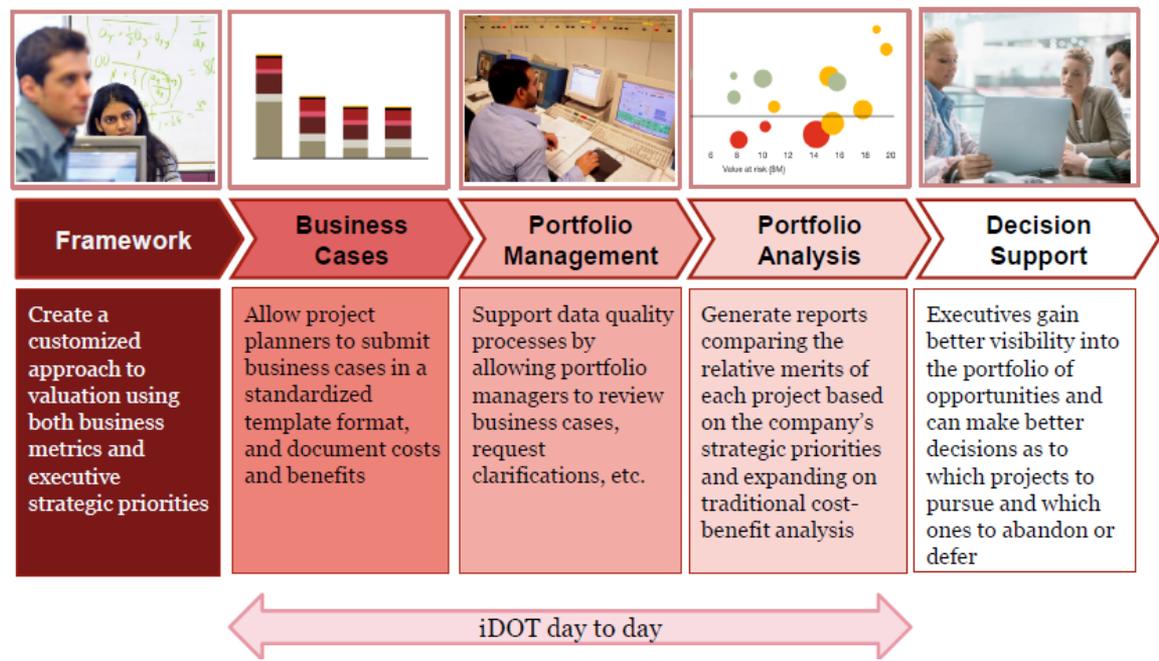
# Performance metric incorporation today

- 1. Understand difference in performance
- 2. Adjust triggers to expand focus to more areas



# Appendix

# iDOT helps standardize the approach to planning



# iDOT is PwC's Project Portfolio Optimization tool called Folio

**FOLIO**  
 PRIORITY SYSTEM

2605E026 WAY-13 FDR TW on 92 AVE NE

Funding status: None  
 Submission status: Submitted  
 Review status: **Submitted**  
 Budgeting portfolio: (not bound)

**Data Validity**

|                      | Master | Sandbox |
|----------------------|--------|---------|
| Timeline             | ✓      | ✓       |
| Costs                | ✓      | ✓       |
| Revenue Increase     |        |         |
| Cost Audience        |        |         |
| Health & Safety      |        |         |
| Environment          |        |         |
| Customer Scope       | ✓      | ✓       |
| Outages              | ✓      | ✓       |
| EUE                  |        |         |
| Energy Quality       |        |         |
| Stakeholders         |        |         |
| Platform for Success |        |         |
| Risk                 |        |         |
| Materials            | ✓      | ✓       |
| Miscellaneous        | ✓      | ✓       |

**Owner**  
 Foster, Bill

**Versions**

| Name      | Created              |
|-----------|----------------------|
| Base Case | 10/5/2017 6:59:00 PM |

Add new version | Select funded version

**Key Outputs**

|           | Total Costs (PV) (\$) | NPV (Risk-Adjusted) (\$) | B/C Ratio |
|-----------|-----------------------|--------------------------|-----------|
| Base Case | 306,834               | 764,093                  | 2.49      |

**Dependencies**  
 0 predecessor | 0 successor | Edit

**Value Breakdown**

Base Case: 2.49

Bar chart showing Value Breakdown for Base Case (0 to 800,000).

**Messages**

| Sender           | Subject  | Received              |
|------------------|----------|-----------------------|
| Malmgren, Krista | Benefits | 10/17/2017 6:52:00 AM |
| Malmgren, Krista | Costs    | 10/17/2017 6:50:00 AM |

Select all | Clear all

**Attachments**

| File Name  | Last Modified         |
|--|-----------------------|
| 2605E026 WAY-13 FDR TW 10-20 ERR                           | 10/18/2017 1:56:36 PM |
| 2605E026 WAY-13 FDR TW on 92 AVE NE PLANNING EST TOOL.xlsm | 10/18/2017 1:52:12 PM |
| Load growth forecast.msg                                   | 10/16/2017 7:22:55 PM |

iDOT determines the best set of projects that deliver the optimal benefit-cost portfolio for given financial constraints.

iDOT does not prioritize or rank projects.



# An example of how a qualitative benefit is calculated and monetized

| Key Outputs |                          |                              |           |
|-------------|--------------------------|------------------------------|-----------|
|             | Total Costs<br>(PV) (\$) | NPV (Risk-<br>Adjusted) (\$) | B/C Ratio |
| Base Case   | 475,000                  | 34,016,371                   | 71.61     |

| Base Case                      |      |                 |
|--------------------------------|------|-----------------|
| Label                          | Unit | Value Breakdown |
| Revenue Increase               | \$   | 0               |
| Capital Cost Avoided           | \$   | 0               |
| Maintenance Cost Avoided       | \$   | 0               |
| Public Health & Safety         | \$   | 0               |
| Worker Health & Safety         | \$   | 0               |
| Environmental Impact           | \$   | 0               |
| Outage Concern (Electric)      | \$   | 4,258,559       |
| Outage Concern (Gas)           | \$   | 0               |
| EUE Avoided (Electric)         | \$   | 0               |
| EUE Avoided (Gas)              | \$   | 0               |
| Quality Improvement (Electric) | \$   | 28,743,931      |
| Quality Improvement (Gas)      | \$   | 0               |
| Stakeholder Perception         | \$   | 1,015,686       |
| Infrastructure                 | \$   | 0               |
| Learning                       | \$   | 0               |
| Flexibility                    | \$   | 0               |
| Contribution To Strategy       | \$   | 0               |
| Intrinsic Risk                 | \$   | -1,805          |

## Stakeholder Perception Benefit Calculation

|                                | Stakeholder Type Weight | Stakeholder Type Without Project Perception Weight | Stakeholder Type With Project Perception Weight | Stakeholder Metric  |
|--------------------------------|-------------------------|--|---|---------------------|
| Citizens                       | 1                       | -0.1   | 0.1   | 0.2                 |
| Media                          | 1                       | -0.3   | 0.1   | 0.4                 |
| WUTC                           | 2                       | -0.3   | 0.1   | 0.8                 |
| <b>Benefit input Total</b>     |                         |  |   | <b>1.4</b>          |
| <b>Units Per Point</b>         |                         |  |   | <b>2</b>            |
| <b>Normalized Weight</b>       |                         |  |   | <b>1.451</b>        |
| <b>Dollar Value of Benefit</b> |                         |  |   | <b>\$ 1,015,686</b> |

Stakeholder Metric = Weight \* (Perception with project - Perception without project)  
 Normalized Weight = Stakeholder Weight/Impacts to Revenue Weight  
 Dollar Value of Benefit = (Benefit Input Total/Units Per Point) \* Normalized Weights \* \$1M

## Stakeholder Perception Ratings

| Label | Definition   | Value |
|-------|--|-------|
| 1     | Improved relationships, praise.  | 0.1   |
| 0     | No observable response, one way or the other.  | 0     |
| -1    | Undocumented complaints and criticisms.  | -0.1  |
| -2    | Documented criticism and complaints, letters to UTC, degradation of relationships.   | -0.3  |
| -3    | Severe criticism, legal responses, including threats of lawsuits and nominal monetary fines. Loss of trust. Project decision will be the subject of at least one, adverse, local news story.   | -1    |
| -4    | Significant monetary fines likely, highly negative national news stories, lawsuits will definitely be filed. Project decision will be the subject of multiple local news stories.  | -3    |
| -5    | Significant monetary fines and charges of criminal conduct will result. Public demonstrations will occur. Lawsuits will definitely be filed and a complete breakdown in working relationships will result. Project decision will be the subject of at least one national news story. | -10   |



# Guidance documents ensures consistency in value across many different types of projects and planners

## Electric Regional System Planning Guidelines

| IDOT Electric Regional System Planning Project Templates - scoring suggestions |   |                |                        |                        |                         |           |               |
|--|---|----------------|------------------------|------------------------|-------------------------|-----------|---------------|
|  |   | Capacity       | Reliability/Capacity   |                        | Reliability             |           | Programs      |
| Inputs   |   | New/Extend/Tie | Regulator              | Switch Rplc            | TW/CU repl/Cony/Rebuild | DA        | Reclosers/GOP |
| Inputs that impact B/C – Score only the significant drivers of the projects    |   |                |                        |                        |                         |           |               |
| Financial  | Timelina                                  | Yes            | Yes                    | Yes                    | Yes                     | Yes       | Yes           |
|  | Project Costs                             | Yes            | Yes                    | Yes                    | Yes                     | Yes       | Yes           |
|  | Revenue Increases                         | Yes            |                        |                        |                         |           |               |
|  | Cost Avoidance - Capital Cost Savings     |                | Sometimes <sup>1</sup> |                        |                         |           |               |
| Health, Safety and Environment   | Cost Avoidance - Maintenance Cost Savings | Yes            |                        | Sometimes <sup>2</sup> |                         |           |               |
|  | Public Health and Safety                  |                |                        |                        |                         |           |               |
|  | Worker Health and Safety                  |                |                        | Sometimes              |                         |           |               |
|  | Environment                               |                |                        |                        |                         |           |               |
| Customer Satisfaction  | Customer Scope                            | Yes            | Yes                    | Yes                    | Yes                     | Yes       | Yes           |
|  | Outages                                   |                | Sometimes              |                        | Yes                     | Yes       | Yes           |
|  | Unservd Energy                            | Yes            | Sometimes              |                        |                         |           |               |
|  | Energy & Service Quality                  |                | Sometimes              |                        | Sometimes               | Sometimes |               |
| Stakeholder Concerns   | Stakeholder Perceptions                   | Sometimes      | Sometimes              |                        | Sometimes               | Sometimes | Sometimes     |
|  | Flexibility                               | Yes            |                        |                        |                         | Yes       | Sometimes     |
| Platform for Success   | Contribution to Strategy                  |                |                        |                        |                         | Yes       |               |
|  | Strategic Infrastructure                  | Sometimes      | Sometimes              | Sometimes              | Sometimes               | Sometimes |               |
|  | Learning                                  |                |                        |                        |                         |           |               |
| Project Risk   | Cost                                      | Yes            | Yes                    | Yes                    | Yes                     | Yes       | Yes           |
|  | Benefit                                   | Yes            | Yes                    | Yes                    | Yes                     | Yes       | Yes           |

## Stakeholder Guidance

| Stakeholder Type           | Scored when:   |
|----------------------------|--|
| Citizens                   | Since all projects impact citizens this should be used only in instances where there is an organized group of citizens. Above and beyond the normal.   |
| Property Owners            | Since all projects impact property owners this should be used only in instances where there is an organized group of property owners such as an active homeowners association or a NIMBY group.        |
| Media                      | The project addresses concerns that had previously been reported in any media outlet or probably would be reported if we didn't address the problem.   |
| WECC/NERC                  | Project is a result of the WECC/NERC requirements  |
| WUTC                       | Any project where the UTC is a major player.   |
| IPPs                       | Independent Power Producers  |
| State and Federal Agencies | Must be a different agency than the UTC. If project impacts multiple agencies, each agency must express different concerns.  |
| NGOs                       | Non-governmental organization  |
| Other Utilities            | Other utilities can include telephone, cable, or other gas and electric utilities.   |
| Cities                     | Project potentially impacts PSE's working relationship with any city. Examples include taking advantage of a public improvement project or there is a potential loss of customers to municipalization. |
| Other Key Constituents     | Project potentially impacts PSE's working relationship with any Major Account or Business Account (customers must be on the Managed Customer Account List worksheet)                                   |



# There are many supporting tools to capture and develop data for input into iDOT

## ELECTRIC COST ESTIMATING TOOL

| Alternative Code | Alternative Description       | Chosen Alternative | Capital VBS     | Capital VBS Description                | OMRC VBS        | OMRC VBS Description                        | Capital Estimate | OMRC Percentage | OMRC Estimate | Relative Difficulty | Life-Exp Year In-Service | City     | County | OH TreeWire Feeder (Wire Feet) | OH TreeWire Lateral (Wire Feet) |
|------------------|-------------------------------|--------------------|-----------------|--|-----------------|---|------------------|-----------------|---------------|---------------------|--------------------------|----------|--------|--------------------------------|---------------------------------|
| 1                | OH #4 ACSR rebuild with #2 TV | Yes                | R\10009.08.02.1 | E-OH Syst Rel Upgr-Tree Wire-Dist      | R\10009.08.02.3 | OMRC-E-OH Syst Rel Upgr-Tree Wire-Dist      | \$ 462,580       | 2.68%           | \$ 12,374     | Somewhat Difficult  | 2023                     | Issaquah | King   |                                | 8,400                           |
| 2                | Underground Conversion        | No                 | R\10009.08.02.1 | E-OH Syst Rel Upgrades-UG Convers-Dist | R\10009.08.02.3 | OMRC-E-OH Syst Rel Upgrades-UG Convers-Dist | \$ 1,020,713     | 0.80%           | \$ 8,170      | Somewhat Difficult  | 2023                     | Issaquah | King   |                                | -                               |

## CUSTOMERS INQUIRIES REGARDING RELIABILITY ISSUES LOG

| Client / Issue Code                              | Transformer Sub No. | Meter Number | Business Name                          | Address                   | City         | Zip Code | County  |
|--|---------------------|--------------|--|---------------------------|--------------|----------|---------|
| FR-17 Engineering Electric Reliability Inquiry   | 61945-15264         | A0195212     | 1011419 BETHLEHEM                      | 1001 201 CH SW            | PORT ORCHARD | 98287    | King    |
| FR-12 Engineering Electric Reliability Inquiry   | 614876-15767        | UG2362682    | 100393777 CHAD RULLERTON               | 1808 153RD STREET CT NW   | OGD HANDBO   | 98132    | Pierce  |
| FR-15 Engineering Electric Reliability Inquiry   | 610274-152409       | H698726073   | 100397737 JOHN PETRICH                 | 15769 80 ARMY COVER DR SE | OLALLA       | 98359    | King    |
| FR-16 Engineering Electric Reliability Inquiry   | 610176-162783       | A01107786    | 100273813 BRUCE WILLIAMS               | 6582 BELLEVUE RD          | OLALLA       | 98359    | King    |
| FR-13 Engineering Electric Reliability Inquiry   | 618115-158819       | UG0844636    | 100147806 PAMELA BENTLEY               | 11302 BE CHERRY ST        | PORT ORCHARD | 98366    | King    |
| FR-15 Engineering Electric Reliability Inquiry   | 617213-159264       | UG1242810    | 100129119 SHELVEY REYNOLDS             | 3346 SE COUGAR LN         | PORT ORCHARD | 98367    | King    |
| FR-16 Engineering Electric Power Quality Inquiry | 616181-172753       | UG11221268   | 100118075 ELBA KIMBORNEY               | 13302 DALLA VALLEY RD SE  | OLALLA       | 98359    | King    |
| FR-15 Rec'd Only Electric Power Quality          | 390586-167245       | 2380730761   | 100118047 FARMWOOD GOLF CLUB           | 17124 151ST AVE SE        | RENTON       | 98058    | King    |
| FR-16 Engineering Electric Power Quality         | 390828-167171       | H895512711   | 100053201 THOMAS REBY                  | 13406 SE FARMWOOD BLVD    | RENTON       | 98058    | King    |
| FR-17 Engineering Electric Reliability Inquiry   | 376376-161641       | UG0581760    | 100081033 CHESTER BODIE                | 18410 WATERS SE           | RENTON       | 98058    | King    |
| FR-11 Engineering Electric Power Quality         | 374018-163087       | UG05682711   | 100016889 QOH QIEN                     | 25206 35TH AVE SE         | RENT         | 98012    | King    |
| GA-12 Engineering Electric Power Quality         | 453158-163474       | Z188227284   | 100202872 COACH STORES                 | 280 FASHION WAY           | BURLINGTON   | 98233    | Skagit  |
| GA-13 Engineering Electric Reliability Inquiry   | 566763-156809       | Z1813791879  | 1010428738 COMMERCEMENT BAY CORRUGATED | 13414 KENZI AVE           | ORFED        | 98360    | Pierce  |
| GA-13 Engineering Electric Reliability Inquiry   | 566824-156864       | H811813002   | 1001619111 LINDA JO JARVIS             | 3231 801 REDBROOK 142 E   | RYLANDER     | 98274    | Pierce  |
| GA-13 Engineering Electric Power Quality         | 439983-156611       | H815452041   | 1002228737 PATRICIA COCHRAN            | 3120 SEABROOK AVE         | GREENBANK    | 98243    | Inland  |
| GA-12 Engineering Electric Reliability Inquiry   | 468311-173622       | A019739172   | 1004919332 VLADKO IVANOVIC             | 16844 ALPINE RD           | DOBRO        | 98244    | Whatcom |
|  | 468316-173988       | A019101784   | 1004132783 CHRISTINE HANSEN            | 7022 HANSEN WAY           | DOBRO        | 98244    | Whatcom |

## OUTAGE BENEFIT TOOL

| Project Name: 2486E070 WS-12 #2 1W NK00486   |             |                                   |                       |                |     |
|--|-------------|-----------------------------------|-----------------------|----------------|-----|
| 2021 (5Yr) Predictive Spreadsheet (Final)  |             |                                   |                       |                |     |
| Study Date   | 7/27/2021   | Study Period                      | 2/28/2020 - 2/28/2020 | NOTIFICATION   | Yes |
| Note: the yellow highlighted solution is the preferred   |             |                                   |                       |                |     |
| Customers out in Study Area  | Residential | Commercial                        | Industrial            | Maj. Acct.     |     |
| 377  | 377         | 16                                | 0                     | 0              |     |
| Total Customers on Circuit: 541  |             |                                   |                       |                |     |
| BASE CASE: there are the outages on WS-12 from the circuit and the area outages beyond NK00486     |             |                                   |                       | 5 Year Average |     |
| Base Case: Without Project Outages, Average Frequency  |             |                                   |                       | 2.69           |     |
| Base Case: Without Project Outages, Average Duration   |             |                                   |                       | 325.74         |     |
| Alternative 1: Replace 3 phase #4 ACSR wire starting at NK00486 with # 2 TV to pole 219286-170183. |             |                                   |                       | 5 Year Average |     |
| With Solution Alternative 1 Outages, Average Frequency   |             |                                   |                       | 1.20           |     |
| With Solution Alternative 1 Outages, Average Duration  |             |                                   |                       | 176.46         |     |
| INPUT THESE VALUES BY RDT MISCELLANEOUS METRICS  |             | CIRCUIT LEVEL RELIABILITY METRICS |                       |                |     |
| 5 yr average non-MED CMI Saved   | 70.30       | 5 yr average non-MED SAIFI Sav    | 43.63                 |                |     |
| 5 yr average non-MED C3 Saved  | 253         | 5 yr average non-MED SAIFI Sav    | 0.27                  |                |     |
| 5 yr average non-MED Outages Saved   | 100         |                                   |                       |                |     |



# Optimization results can tell us what would be funded if constraints and options were changed.

## Annual Budget Constraints

Budget

Maximum five year budget by cost type.

|         | 2018 | 2019       | 2020       | 2021       | 2022       |            |
|---------|------|------------|------------|------------|------------|------------|
| Capital | ks   | 9999999999 | 45000      | 9999999999 | 9999999999 | 9999999999 |
| OMRC    | ks   | 9999999999 | 1600       | 9999999999 | 9999999999 | 9999999999 |
| OMM     | ks   | 9999999999 | 9999999999 | 9999999999 | 9999999999 | 9999999999 |

## Optimization options

Optimization schema: Maximize risk-adjusted NPV s.t. 5yr capital & OMRC

Projects to include: All projects (except those withdrawn)

Mandated statuses to enforce:
 Maintenance
 FERC
 PSNM
 WUTC
 Corporate
 NERC
 WECC
 Other
 Contractual

Sensitivity analysis: Budget, Capital, 2018-2022

Generate 10 cases between 5 and 1.5 times the base case.

Run and wait | Run off-line

Completed 10/30/2017 11:58 AM. Requested by Bull, Rick.

## Optimization results

| Case Multiplier                                      | 0.500       | 0.611       | 0.722       | 0.833       | 0.944       | 1           | 1.056       | 1.167       | 1.278       | 1.389       | 1.500       |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Capital Budget (2018) [\$]                           | 22,500,000  | 27,500,000  | 32,500,000  | 37,500,000  | 42,500,000  | 45,000,000  | 47,500,000  | 52,500,000  | 57,500,000  | 62,500,000  | 67,500,000  |
| NPV (Risk-Adjusted) [\$]                             | 118,942,069 | 124,223,870 | 125,394,111 | 125,394,111 | 125,394,111 | 125,394,111 | 125,394,111 | 125,394,111 | 125,394,111 | 125,394,111 | 125,394,111 |
| Capital Cost (2018) [\$]                             | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Capital Cost (2019) [\$]                             | 22,440,038  | 27,472,338  | 28,660,335  | 28,660,335  | 28,660,335  | 28,660,335  | 28,660,335  | 28,660,335  | 28,660,335  | 28,660,335  | 28,660,335  |
| Capital Cost (2020) [\$]                             | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Capital Cost (2021) [\$]                             | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Capital Cost (2022) [\$]                             | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| OMRC Cost (2018) [\$]                                | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| OMRC Cost (2019) [\$]                                | 1,512,050   | 1,572,900   | 1,594,497   | 1,594,497   | 1,594,497   | 1,594,497   | 1,594,497   | 1,594,497   | 1,594,497   | 1,594,497   | 1,594,497   |
| OMRC Cost (2020) [\$]                                | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| OMRC Cost (2021) [\$]                                | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| OMRC Cost (2022) [\$]                                | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| GEV-16<br>SEABOARD LAKE<br>DR 306, 310, 311<br>SI    | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           |
| 26028076 SPS-<br>26 Sub-A-3 PM<br>SP-Sub-31A         | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          |
| 26028088 SWD-<br>33 ML-17<br>Columbia Tr<br>EGR 2.5S | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          | 1+          |
| 26043142 HOC-<br>13 ELEC RD<br>FERROV TIE<br>SECO    |             |             |             |             |             |             |             |             |             |             |             |
| 37038002 WOB-<br>21 LK SASHIS<br>SE-LS-COVY          |             | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           |
| 27028124 PSL-<br>17 EGR-2S<br>YONG 1-4-2-2S          |             |             |             |             |             |             |             |             |             |             |             |
| 26028023 TOL-<br>15 SAIL PSCU<br>SASHIS-Perm<br>SI   | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           | 1           |



