

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

DOCKET NO. UE-160228

DOCKET NO. UG-160229

REBUTTAL TESTIMONY OF

ELIZABETH M. ANDREWS

REPRESENTING AVISTA CORPORATION

(RED-LINED)

Revised October 10, 2016

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1

I. INTRODUCTION

2

Q. Please state your name, business address, and present position with

3

Avista Corporation.

4

A. My name is Elizabeth M. Andrews. I am employed by Avista Corporation as

5

Manager of Revenue Requirements in the State and Federal Regulation Department. My

6

business address is 1411 East Mission, Spokane, Washington.

7

Q. Have you previously provided direct testimony in this Case?

8

A. Yes. My testimony covered the need for rate relief requested in Avista's

9

original filing, and summarized the Company's 18-month rate plan for January 2017 through

10

June 2018, based on the Company's 2017 and 2018 electric and natural gas Attrition

11

Studies. I also explained the on-going attrition experienced by Avista, and the importance of

12

rate relief based on the recognition of Attrition in this case.

13

Q. What is the scope of your rebuttal testimony in this proceeding?

14

A. My testimony is provided in response to testimony of Staff and other parties

15

in this proceeding.¹ My rebuttal testimony explains that the Company's request for rate

16

relief for both electric and natural gas remains as originally filed, even though the

17

Company's updated electric and natural gas Attrition Studies for the 18-month rate plan

18

(January 2017 through June 2018) produces a higher need than originally requested.

19

First, I summarize the updated Attrition Study results versus that originally filed by

20

the Company, followed by a more detailed explanation of the updated Attrition Study results

¹ I will refer to each of the non-Company parties in these Dockets as follows: the Staff of the Washington Utilities and Transportation Commission (Staff), the Public Counsel Unit of the Washington Office of Attorney General (Public Counsel), the Industrial Customers of Northwest Utilities (ICNU), the Northwest Industrial Gas Users (NWIGU), and The Energy Project.

1 after reflecting corrections and updates that have been identified through the process of this
2 case by the Company or by Staff. I then discuss the Attrition Studies proposed by Staff,
3 explaining the similarities and differences between Staff's and Avista's proposed models.

4 Next, I provide Avista's response to ICNU and NWIGU's witness, Mr. Mullins, who
5 sponsors electric and natural gas attrition studies, proposing rate reductions for both services.
6 My testimony will explain that Mr. Mullins' recommendations are far off the mark, and are
7 simply not reasonable. I also respond to Public Counsel witness, Mr. Watkins, who
8 sponsors testimony regarding Avista's O&M and A&G expenses. I explain that his analyses
9 are inappropriate and misleading, and do not represent Avista's changes in overall costs in
10 recent years.

11 Lastly, in response to various parties, as explained earlier in Mr. Norwood's
12 testimony, if the Commission decides to approve deferred accounting treatment for the 2017
13 costs associated with the Advanced Metering Infrastructure (AMI) project and the Montana
14 Riverbed Lease, I explain the accounting entries that would be recorded.

15 **Q. Would you please summarize your rebuttal testimony?**

16 A. Yes. Below is a summary of the principle topics discussed in my rebuttal
17 testimony:

18 • The Company is requesting electric rate relief of \$38.6 million, effective
19 January 1, 2017, and \$10.3 million, effective January 1, 2018. Avista is not
20 requesting rate increases beyond its originally-filed requests, even though
21 Avista's updated revenue requirement need based on its current electric Attrition
22 Studies shows \$40.1 million for 2017, and \$10.5 million for the January to June
23 2018 rate periods.

24
25 • The Company is requesting natural gas rate relief of \$4.4 million, effective
26 January 1, 2017, and \$941,000, effective January 1, 2018, for the 2017 and
27 January to June 2018 rate periods. Avista is not requesting rate increases beyond

1 its originally-filed requests, even though Avista’s updated revenue requirement
2 need based on its current natural gas Attrition Studies shows \$7.9 million for
3 2017, and \$1.5 million for the January to June 2018 rate periods.
4

5 • The Company’s electric rate relief requested is also understated compared to
6 the results of its Cross Check Studies, which show a greater revenue requirement
7 need of \$48.3 million and \$12.5 million for the 2017 and 6-month 2018 rate
8 periods, respectively.
9

10 • The Company’s natural gas rate relief requested is also understated compared
11 to the results of its Cross Check Studies, which show a greater revenue
12 requirement need of \$7.1 million and \$2.3 million for the 2017 and 6-month
13 2018 rate periods, respectively.
14

15 • Staff and Avista’s 2017 and 2018 attrition models are closely aligned,
16 including updated results for the use of December 2015 normalized Commission
17 Basis Results, and miscellaneous updates or corrections to various data through
18 review and discovery in this case. In addition, both studies include 2007-2015
19 historical data for trending purposes, linear regression analysis for the electric
20 models (producing practically identical results), and inclusion of an “after
21 attrition adjustment” for certain hydroelectric projects (collectively called the
22 Spokane River Projects) already in-service in 2016. In the end, both Staff and
23 Avista conclude that an “Attrition Allowance” adjustment is required beyond that
24 produced per their individual Modified Test Year Studies.
25

26 • The main differences between Avista and Staff’s electric Attrition Study
27 results (beyond ROE) relate to three issues representing \$11.5 million of revenue
28 requirement in 2017, and \$703,000 in 2018: (1) The O&M growth rate applied to
29 operating expenses, resulting in a difference of \$2.9 million in 2017, and
30 \$703,000 in 2018; (2) the use of different net rate base and expense amounts
31 included for the Spokane River Projects in the “after attrition adjustment,”
32 resulting in a revenue requirement difference of \$4.8 million in 2017. (The
33 Company included plant-in-service of \$67.1 million for the Spokane River
34 Projects, while Staff included only \$17.5 million.); and (3) Staff’s exclusion of
35 the 2017 Advanced Metering Infrastructure (AMI) project as an “after attrition
36 adjustment,” resulting in an additional difference of \$3.8 million of associated
37 revenue requirement.
38

39 • The main differences between Avista and Staff’s natural gas Attrition Study
40 results (beyond ROE) relate to three issues representing \$4.2 million of revenue
41 requirement in 2017, and \$1.5 million in 2018: (1) The O&M growth rate applied
42 to operating expenses, resulting in a difference of \$552,000 in 2017, and \$136,000
43 in 2018; (2) Staff’s use of linear regression modeling rather than non-linear
44 modeling as applied by Avista, resulting in a difference of \$2.5 million in 2017,

1 and \$1.4 million in 2018; and (3) Staff's exclusion of the 2017 Advanced
2 Metering Infrastructure (AMI) project as an "after attrition adjustment," resulting
3 in an additional difference of \$1.2 million of associated revenue requirement.
4

5 • Based on the average of Staff's 2017 and 2018 Attrition Study results, Staff
6 has proposed a one-time rate adjustment of \$25.6 million for electric and \$2.1
7 million for natural gas, effective January 1, 2017 for the 18-month rate period
8 (January 1, 2017 through June 30, 2018). In contrast, the Company has proposed
9 a two-step increase of \$38.6 million for electric and \$4.4 million for natural gas,
10 on January 1, 2017, and \$10.3 million for electric and \$941,000 for natural gas,
11 on January 1, 2018. Staff's proposals understate Avista's need for rate relief
12 during the 18-month rate period, are not reasonable based on the evidence in the
13 record, and would not allow Avista an opportunity to earn a reasonable rate of
14 return for the rate period.
15

16 • Representing ICNU and NWIGU, Mr. Mullins sponsors electric and natural
17 gas Attrition Studies. Based on my review, along with the methodological issues
18 raised by Dr. Forsyth in his rebuttal testimony, we have concluded that Mr.
19 Mullins' attrition studies are inconsistent in their use of trending periods and
20 understate the growth factors for each cost category, thereby producing
21 significantly lower revenue requirement results than are reasonable. Specifically,
22 the Company takes issue with Mr. Mullins' choice of years of trending data
23 (2000-2015) and his regression trending methodology, which are inconsistently
24 and inappropriately applied across his electric and natural gas models.
25

26 • In response to Public Counsel witness Mr. Watkins, I explain that Mr.
27 Watkins chose selected subsets of data, related to limited portions of the
28 Company's operations, and then draws inferences from that data to suggest that
29 the Company is not managing its business or controlling its costs. It is
30 inappropriate and misleading for Mr. Watkins to use the results from a selected
31 subset of data, and suggest that the results from that set of data are representative
32 of the whole. For example, if he had looked at the change in Avista's electric
33 O&M and A&G expenses as a whole from 2014 to 2015, he would have found a
34 growth rate of 3.9%, which is reasonable, and is dramatically below the
35 percentage increases he presents to the Commission.
36

37 • In response to various parties, as explained by Mr. Norwood's testimony, if
38 the Commission decides to approve deferred accounting treatment for the 2017
39 costs associated with the Advanced Metering Infrastructure (AMI) project and the
40 Montana Riverbed Lease, I provide the accounting entries that would be
41 recorded.
42

1 **Q. Are you sponsoring any exhibits to be introduced in this proceeding?**

2 A. Yes. I am sponsoring Exhibit Nos. ____ (EMA-7) through ____ (EMA-10),
3 which were prepared by me, and Exhibit No. ____ (EMA-11), which is a copy of the
4 Hydropower Site Lease Agreement associated with the Montana Riverbed Lease. Exhibit
5 Nos. ____ (EMA-7) (Electric) and ____ (EMA-8) (Natural Gas) present the results of the
6 Company's 2017 updated electric and natural gas Attrition Studies. Exhibit
7 Nos. ____ (EMA-9) (Electric) and ____ (EMA-10) (Natural Gas) present the results of the
8 Company's 2018 updated electric and natural gas Attrition Studies. (The 2018 study
9 provides the 18-month period January 2017 to June 2018 on an AMA basis, and the
10 incremental revenue requirement above 2017 levels shown in the 2017 Studies.)

11
12 **II. SUMMARY OF UPDATED ELECTRIC AND NATURAL GAS**
13 **REVENUE REQUIREMENTS**
14

15 **Q. Have you prepared a summary table that shows the Company's revenue**
16 **requirement need for its electric and natural gas services at this time, compared to the**
17 **Company's originally filed case?**

18 A. Yes. In this rebuttal filing, Avista has updated its electric and natural gas
19 revenue requirement calculations based on current information, and in response to
20 testimonies of the parties. For this update, Avista started with its filed attrition models and
21 methodology, and incorporated adjustments for known corrections and updates during the
22 pendency of this case to determine the updated revenue requirements, which are shown in
23 Table No. 1 below.

24

Table 1: Summary of As-Filed Revenue Requirement versus Updated Need

	Electric		Natural Gas	
	2017	Incremental: 2018 (6 Mos.)	2017	Incremental: 2018 (6 Mos.)
As Filed	\$ 38,568	\$ 10,301	\$ 4,397	\$ 941
Information Updates	\$ 1,533	\$ 184	\$ 3,529	\$ 595
Updated Need*	\$ 40,101	\$ 10,485	\$ 7,926	\$ 1,536

*Updated revenue requirement provided for informational purposes. The Company is not requesting a higher increase than its original filing.

As can be seen from Table No. 1, the Company's updated revenue requirement for both electric and natural gas, are higher than that requested by the Company in its direct filed case. For electric, the updated revenue requirement is \$40.1 million in 2017 and \$10.5 million for the incremental January to June 2018 rate period. This is compared to the Company's as-filed request of \$38.6 million for 2017, and \$10.4 million for the incremental January to June 2018 rate period.

For natural gas, the updated revenue requirement is \$7.9 million in 2017, and \$1.5 million for the incremental January to June 2018 rate period. This is compared to the Company's as-filed request of \$4.4 million for 2017 and \$941,000 for the incremental January to June 2018 rate period.

The updated higher revenue requirement shown in Table No. 1 further demonstrates that our as-filed revenue increases requested are reasonable, and, if anything, understated. Details regarding the Attrition model "Information Updates" in Table No. 1 above are discussed further in Section III, below.

Q. Has the Company also updated its electric and natural gas 2017 and 2018 Cross Check Studies for comparison with your Attrition Studies?

1 A. Yes. As sponsored and explained by Company witness Ms. Smith, those
2 studies have also been updated and show an increase in revenue requirement, as compared to
3 that previously filed.

4 Table No. 2 compares the updated electric and natural gas 2017 Cross Check Studies
5 with the amounts requested in this case.

6 **Table No. 2**

Comparison of 2017 Updated Cross Check and Requested Revenue Increases (000s)			
Service	2017 Updated Cross Check Studies	2017 Requested Revenue Increases	2017 Request is Below Amount Supported by Cross Check
WA Electric	\$ 48,277	\$ 38,568	\$ (9,709)
WA Natural Gas	\$ 7,124	\$ 4,397	\$ (2,728)
Total Washington Jurisdiction			\$ (12,437)

12 As can be seen from Table No 2, the Company's requested electric and natural gas
13 rate relief for the 2017 rate period is understated by \$9.7 million electric and \$2.7 million
14 natural gas, compared to that expected during the 2017 rate period, per the Company's 2017
15 Cross Check Studies.

16 Likewise, Table No. 3 compares the Company's 2018 (January to June 2018) electric
17 and natural gas requested revenue increases versus the results of the updated electric and
18 natural gas 2018 Cross Check Studies for the same period.

19

Table No. 3

Comparison of Jan to Jun 2018 Updated Cross Check and Requested Revenue Increases (000s)			
Service	Jan - Jun 2018 Updated Cross Check Studies	Jan - Jun 2018 Requested Revenue Increases	Jan - Jun 2018 Request is Below Amount Supported by Cross Check
WA Electric	\$ 12,486	\$ 10,301	\$ (2,185)
WA Natural Gas	\$ 2,309	\$ 941	\$ (1,368)
Total Washington Jurisdiction			\$ (3,553)

As can be seen from Table No 3, the Company's requested electric and natural gas revenue increases for the January to June 2018 rate period, is understated by \$2.2 million electric and \$1.4 million natural gas, compared to that expected during this same period per the Company's 2018 Cross Check Studies.

III. AVISTA UPDATED ATTRITION MODELS

Q. Following review of Staff and intervenor testimony, and incorporating other changes that have occurred to date in this case, what changes has Avista incorporated into its rebuttal filing?

A. The following testimony provides explanations of the changes incorporated by Avista in its electric and natural gas revenue requirements.

A. Electric Updated Attrition Model

Table No. 4, below, shows the proposed originally-filed revenue increases requested in this case, as well as updates reflected within the Company's updated electric Attrition Studies provided in Exhibit Nos. __(EMA-7) and ____(EMA-9).

Table No. 4: Electric Attrition As Filed versus Updated

	Revenue Requirement (000s)		
		2018	
	2017	(6 Mos.)	18 Mos.
Avista Filed:	\$ 38,568	\$ 10,301	\$ 48,869
1) Updated December 2015 Commission Basis Report results:			
* a) Net Production/Transmission (P/T) Ratio updated annually in December	2,400	-	2,400
* b) Net changes to all other costs, including impact on escalations	1,119	135	1,254
Subtotal: Revenue Requirement after inclusion of December 2015 CBR results:¹	\$ 42,087	\$ 10,436	\$ 52,523
* 2) Removal of Proposed Existing Electric Meter Regulatory Asset and Amortization	(1,100)	-	(1,100)
3) Other Adjustments:			
* a) Miscellaneous updates or corrections to various data through review and discovery in this case	608	41	649
b) Update actual data impacting "After Attrition Adj." - Spokane River Projects	(267)	-	(267)
c) Update Cost of Debt from 5.51% to 5.594%	624	8	632
d) Update AMI in-service date and costs in 2017	(1,851)	-	(1,851)
Updated Revenue Requirement²	\$ 40,101	\$ 10,485	\$ 50,586
*Reflected in Staff Witness Mr. Hancock Exhibit No. CSH-4 and CSH-6			
(1) Updates to items 1) - 3 c) provided in response to Staff DR 30 and additional supplemental responses. Item 3 d) is new information not previously provided. Company witnesses Ms. Schuh and Ms. Rosentrater discuss the AMI update in more detail within their rebuttal testimonies.			
2) Updated revenue requirement provided for informational purposes. The Company is not requesting a higher increase than its original filing.			

The following explanations correspond to the items in Table No. 4 above.

1. Updated Results Based on December 31, 2015 Commission Basis Report

As noted by Staff witness Mr. Hancock, Staff Data Request No. 030 asked the Company to update its electric and natural gas attrition models for both 2017 and 2018 to reflect the results of the December 31, 2015 normalized Commission Basis Report (CBR)

1 filed with the WUTC.² Mr. Hancock used the December 31, 2015 Commission Basis
2 Report information as the “base case” to prepare his electric and natural gas Attrition
3 Studies.³ Staff notes:

4 This change allows Staff’s attrition study models to draw from a broader
5 dataset, thereby resulting in more accurate estimations. Additionally,
6 including calendar-year 2015 allows the analysis to incorporate more recent
7 results of the Company’s operations.^{4/5}
8

9 The Company agrees that this information should be updated to properly reflect the
10 most current “base case” for net plant and expense levels from which attrition model growth
11 factors are applied.

12 For electric, this increased the revenue requirement result by approximately \$3.5
13 million for the 2017 rate period, and \$135,000 for the January to June 2018 rate period:

- 14 a) Updating allocation factors, including the Production/Transmission (P/T)
15 Ratio, completed annually for December results, shifted expenses and rate
16 base from the Company’s Idaho jurisdiction to the Washington
17 jurisdiction, and increased the revenue requirement result by an estimated
18 \$2.4 million.
- 19 b) Updating for actual net plant additions and expenses through December
20 31, 2015, versus actual results filed as of September 30, 2015, with
21 estimates through December 2015, added approximately \$3.3 million in
22 net rate base, and increased the Company’s revenue requirement by
23 approximately \$1.1 million in 2017, and \$135,000 for the January
24 through June 2018 rate period.
25

² As of December 31, 2015, the electric normalized Commission Basis rate of return was 7.28%. See Exhibit No. _(EMA-7), page 5, column [A]. This is in contrast to the as-filed September 30, 2015 normalized Commission Basis rate of return shown on Exhibit No. _(EMA-2), page 5, column [A] of 8.34%. After the Company’s filed case it came to Avista’s attention it had inaccurately reflected the current authorized level of net power supply costs for the twelve month period ending September 30, 2015, resulting in an overstated ROR for that period.

³ Hancock Exhibit No. _(CSH-1T), page 29, lines 14-16.

⁴ Hancock Exhibit No. _(CSH-1T), page 31, lines 3-6.

⁵ This update is consistent with the approach approved by the WUTC within Order 05, Docket Nos. UE-150204 and UG-150205.

1 **2. Removal of Proposed Existing Electric Metering Regulatory Asset & Amortization**

2 In conjunction with the Company's Advanced Metering Infrastructure (AMI) project,
3 the Company included in its direct case an adjustment to reflect the removal of the estimated
4 undepreciated value of the Company's existing electric distribution meters. This adjustment
5 also included the recording of a regulatory asset to reflect the deferral of these meters and a
6 proposed fifteen-year amortization of this deferred regulatory asset.

7 The Company has since removed this adjustment to reflect the Commission's
8 decision in Order 01 in Docket No. UE-160100 received after the Company's filed case.
9 Order 01 required, upon execution of a contract with a vendor and the Company moving
10 forward with AMI, that the Company defer, in a regulatory asset account for later prudence
11 determination and recovery, the remaining net book value of its existing electric meters as
12 the meters are removed from service. Based on the authorized recording of the regulatory
13 asset per the WUTC, the deferred regulatory asset during the 2017 and January through June
14 2018 rate periods on an AMA basis is not expected to be material. The Company therefore,
15 has removed the regulatory asset balance, and removed the impact on depreciation and
16 amortization expense. Removal of this adjustment reduces Avista's requested revenue
17 requirement by approximately \$1.1 million^{6/7}.

⁶ See page 4, column [D] of Exhibit Nos. _(EMA-7) and _(EMA-9).

⁷ This adjustment was also excluded by Mr. Hancock in Exhibit Nos. _(CSH-4) and _(CSH-6).

1 **3. Other Adjustments**

2 Other adjustments include updates or corrections to the Company's attrition models,
3 provided to the parties thus far in the case.⁸ These adjustments impact the Company's
4 revenue requirement up and down and are provided consistent with the transparency Avista
5 has always maintained during the processing of its general rate cases. These updates or
6 corrections are as follows:

- 7 a) Miscellaneous updates or corrections to various data through review and
8 discovery in this case increases the electric revenue requirement by a net
9 total of \$608,000 in 2017, and \$41,000 for the period January through
10 June 2018:⁹
- 11 i. Excise Tax Correction - In June 2016, the Company discovered it
12 had inadvertently understated its excise tax expense for the period
13 2009-2015 within its normalized Commission Basis Reports by
14 improperly removing Solar REC's paid to customers within its
15 annual CBR "Restate Excise Tax" adjustment. The Company
16 corrected the 2009-2015 annual CBR amounts for these errors.¹⁰
17 The impact of this correction increases the Company's 2017
18 revenue requirement by \$1.171 million, and \$41,000 in 2018.
 - 19 ii. Regulatory Amortization - In response to a Staff inquiry, the
20 Company discovered it had inadvertently removed an expiring
21 regulatory amortization revenue related to BPA Parallel Capacity
22 Support.¹¹ The impact of this correction decreases the Company's
23 revenue requirement by \$466,000.
 - 24 iii. Plant Held For Future Use - During this case, the Company
25 discovered it had included Plant Held For Future Use for plant no
26 longer held for future utility purposes.¹² The impact of this update
27 decreases the Company's revenue requirement by \$97,000.
- 28 b) Spokane River Project Update - This adjustment updates the Spokane
29 River hydroelectric projects to reflect actual transfers to plant for Nine
30 Mile (in-service July 2016), Little Falls (in-service February 2016) and

⁸ The one exception is the update to AMI discussed in item 3. d) "Update AMI in-service date and costs in 2017", discussed below. This is new information not previously provided. Company witnesses Ms. Schuh and Ms. Rosentrater discuss the AMI update in more detail within their rebuttal testimonies.

⁹ These updates were also included by Mr. Hancock Exhibit Nos. __(CSH-4) and __(CSH-6).

¹⁰ Page 4 of Exhibit Nos. _(EMA-7) and _(EMA-9).

¹¹ *Id.*

¹² *Id.*

1 Post Falls (in-service February 2016). The impact of this update decreases
2 the Company's revenue requirement by \$267,000.¹³

- 3 c) Cost of Debt Update – This adjustment reflects an update to Cost of Debt
4 from 5.51% to of 5.594%. In August 2016 Avista priced \$175,000,000
5 First Mortgage Bonds due in 2051 (35 years), through a private placement
6 offering with the bonds to be funded and issued in December 2016.
7 Including the cost of hedges, the all-in-rate is 5.63% over the 35-year
8 period. This revises the Company's Rate of Return (ROR) from 7.64% to
9 7.68%. The impact of this update increases the Company's revenue
10 requirement by \$624,000 and an incremental amount of \$8,000 in 2018.¹⁴
- 11 d) Update AMI in-service date and costs in 2017 – This adjustment updates
12 the “After Attrition Adjustment AMI Capital Project 2017” for the
13 revised in-service date of the Meter Data Management system planned to
14 be completed in July 2017 and revisions to meter installations during
15 2017. The impact of this update decreases the Company's revenue
16 requirement by \$1.85 million.¹⁵ These updates and the amount of AMI
17 investment included in the Company's case are discussed by Ms.
18 Rosentrater and Ms. Schuh within their respective rebuttal testimonies.¹⁶
19

20 The net impact of all electric “Information Updates” included in the electric updated
21 Attrition Studies as described above, totals \$1.5 million in 2017 and \$184,000 for January to
22 June 2018. These updates increased the Company's need from \$38.6 million to \$40.1
23 million in 2017, and an incremental increase from \$10.3 million to \$10.5 million for the
24 January to June 2018 rate period. As noted above, the updated revenue requirement is
25 provided for informational purposes only. The Company is not otherwise requesting a higher
26 increase than its original filing.

27

¹³ See pages 4 and 5 of Exhibit Nos. _(EMA-7) and _(EMA-9).

¹⁴ See pages 1 and 2 of Exhibit Nos. _(EMA-7) and _(EMA-9) for the updated Proposed Cost of Capital and the impact of this change on the Company's revenue requirement.

¹⁵ See pages 4 and 5 of Exhibit Nos. _(EMA-7) and _(EMA-9).

¹⁶ The total updated amount of AMI investment for 2017 included in the Company's “After Attrition Adjustment – AMI Capital Project” for 2017 is \$8.8 million of net plant and \$2.7 million in associated expenses. This equates to a total revenue requirement of \$3.8 million.

1 **B. Natural Gas Updated Attrition Model**

2 Table No. 5, shows the proposed originally-filed revenue requirement, and revenue
3 increases requested in this case, as well as updates reflected within the Company's updated
4 natural gas Attrition Studies provided in Exhibit Nos. _(EMA-8) and _(EMA-10).

5 **Table No. 5: Natural Gas Attrition As Filed versus Update**

		<u>Revenue Requirement (000s)</u>		
		2018		
		2017	(6 Mos.)	18 Mos.
Avista Filed:		\$ 4,397	\$ 941	\$ 5,338
1) Updated December 2015 Commission Basis Report results:				
*	a) Jurisdiction allocation factors updated annually in December (WA/ID), including impact on escalations	1,200	595	1,795
*	b) Net changes to all other costs	2,716	-	2,716
*	c) Avista Model Error	494	-	494
Subtotal: Revenue Requirement¹		\$ 8,807	\$ 1,536	\$ 10,343
2) Other Adjustments:				
	a) Update Cost of Debt from 5.51% to 5.594%	128	-	128
	b) Update AMI in-service date and costs in 2017	(1,009)	-	(1,009)
Updated Revenue Requirement²		\$ 7,926	\$ 1,536	\$ 9,462
*Reflected in Staff Witness Mr. Hancock Exhibit No. CSH-5 and CSH-7				
(1) Updates to items 1) - 2a) provided in response to Staff DR 30 and additional supplemental responses.				
Item 2 b) is new information not previously provided. Ms. Schuh and Ms. Rosentrater discuss the AMI update in more detail within their rebuttal testimonies.				
(2) Updated revenue requirement provided for informational purposes. The Company is not requesting a higher increase than its original filing.				

16 The following explanations correspond to the items in Table No. 5 above.

17 **1. Updated Results Based on December 31, 2015 Commission Basis Report**

18 Consistent with the updated electric Attrition Studies discussed above, Staff witness
19 Mr. Hancock and Avista updated the natural gas attrition models for both 2017 and 2018 to

1 reflect the results of the December 31, 2015 normalized Commission Basis Report (CBR)
2 filed with the WUTC.¹⁷

3 For natural gas, this increased the revenue requirement result by approximately \$4.4
4 million in 2017, and \$595,000 for January through June 2018, based on the following
5 items:¹⁸

- 6 a) Updating Jurisdictional allocation factors between Washington and Idaho,
7 completed annually for December results, increased the revenue
8 requirement result by an estimated \$1.2 million in 2017, and \$595,000 for
9 the January through June 2018 rate period.
- 10 b) Updating for actual net plant additions through December 31, 2015,
11 versus actual results filed as of September 30, 2015, with estimates
12 through December 2015, added approximately \$9.4 million in net rate
13 base, or \$900,000 in additional revenue requirement. In addition,
14 increases in expenses updated through December 31, 2015 (e.g.
15 atmospheric testing and leak survey expenses) increased expense \$1.8
16 million. These updates increased the Company's revenue requirement
17 result by approximately \$2.7 million.
- 18 c) Model error – After filing the Company's direct case the Company
19 discovered it had failed to update its natural gas electronic model, tab
20 labeled "Reg Amort and Other RB", to reflect 2015 data. Correctly
21 updating this tab increased the overall revenue requirement \$494,000.

22 **2. Other Adjustments**

24 Other adjustments include updates or corrections to the Company's attrition models,
25 provided to the parties thus far in the case.¹⁹ These adjustments impact the Company's
26 revenue requirement up and down and are provided consistent with the transparency Avista
27 has always maintained during the processing of its general rate cases. These updates or

¹⁷ As of December 31, 2015, the natural gas normalized Commission Basis rate of return was 6.14%. See Exhibit No. _(EMA-7), page 5, column [A]. This is in contrast to the as-filed September 30, 2015 normalized Commission Basis rate of return shown on Exhibit No. _(EMA-3), page 5, column [A] of 6.49%.

¹⁸ Staff included these updates. See Exhibit Nos. _(CSH-5) and _(CSH-7).

¹⁹ Item 2. b) Update AMI in-service date and costs in 2017 is new information not previously provided. Ms. Schuh and Ms. Rosentrater discuss the AMI update in more detail within their rebuttal testimonies.

1 corrections are as follows:

- 2 a) Cost of Debt Update – Consistent with the electric model updates, this
3 adjustment reflects an update to Cost of Debt from 5.51% to of 5.594%.
4 This revises the Company's Rate of Return (ROR) from 7.64% to 7.68%.
5 The impact of this update increases the Company's revenue requirement
6 by \$128,000.²⁰
- 7 b) Update AMI in-service date and costs in 2017 – This adjustment updates
8 the “After Attrition Adjustment AMI Capital Project 2017” for the
9 revised in-service date of the Meter Data Management system planned to
10 be completed in July 2017 and revisions to meter installations in 2017.
11 These updates are discussed by Ms. Rosentrater and Ms. Schuh within
12 their respective rebuttal testimonies. The impact of this update decreases
13 the Company's revenue requirement by \$1.0 million.²¹
- 14

15 The net impact of all natural gas “Information Updates” included in the natural gas
16 updated Attrition Studies as described above, totals \$3.5 million in 2017 and \$595,000 for
17 January to June 2018. These adjustments increase the Company's need from \$4.4 million to
18 \$7.9 million in 2017, and an incremental increase from \$941,000 to \$1.5 million for the
19 January to June 2018 rate period. As noted above, the updated revenue requirement is
20 provided for informational purposes only. The Company is not otherwise requesting a higher
21 increase than its original filing.

22

23 **IV. AVISTA PROPOSED VS. STAFF PROPOSED ATTRITION MODELS**

24 **Q. Did Staff propose electric and natural gas revenue requirement**
25 **adjustments relying upon electric and natural gas Attrition Studies?**

26 A. Yes. Similar to Avista, Staff witness Mr. Hancock prepared electric and

²⁰ See pages 1 and 2 of Exhibit Nos. _(EMA-8) and _(EMA-10) for the updated Proposed Cost of Capital and the impact of this change on the Company's revenue requirement.

²¹ This update impacts column [N], pages 4 and 5 of Exhibit Nos. _(EMA-7) and _(EMA-9).

1 natural gas attrition studies showing attrition results through December 2017 and through
2 June 30, 2018 (both on an AMA basis).

3 Mr. Hancock's 2017 attrition models result in revenue requirement amounts of \$20.6
4 million electric and \$2.1 million natural gas.²² Mr. Hancock's June 2018 attrition models
5 result in revenue requirement amounts of \$30.5 million electric and \$2.2 million natural
6 gas.²³ These June 2018 results are cumulative for the 2017 calendar-year and January to
7 June 2018 rate periods.

8 In determining Staff's revenue requirement proposed in this case, however, Mr.
9 Hancock used the results of his 2017 and 2018 attrition models, averaging those results.²⁴
10 Mr. Hancock then proposes a one-time electric and natural gas increase for the 18-month
11 period effective January 1, 2017 through June 30, 2018. This average was then compared to
12 Staff's Modified Test Year Study results (sponsored by Staff witness Ms. Huang). Ms.
13 Huang adjusts Staff's Modified Test Year Studies, using an Attrition Allowance Adjustment,
14 to reflect adjusted results based on Mr. Hancock's averaged electric and natural gas attrition
15 studies.²⁵

16 In any event, as I will explain later in my testimony, Staff's attrition adjusted
17 proposed revenue increases fall well short of what is needed by Avista to have an
18 opportunity to earn a reasonable return during the January 2017 through June 2018 rate
19 period.

20

²² Hancock Exhibit Nos. _(CSH-4) and _(CSH-5).

²³ Hancock Exhibit Nos. _(CSH-6) and _(CSH-7).

²⁴ Hancock Exhibit Nos. _(CSH-2) and _(CSH-3).

²⁵ Huang, Exhibit Nos. _(JH-2) and _(JH-3).

1 **A. Similarities Between Avista and Staff Attrition Models**

2 **Q. Please explain the similarities between Avista and Staff's Attrition**
 3 **models.**

4 A. In general, the Company²⁶ and Staff have used similar attrition models, which
 5 are also similar to the models employed in Avista's last general rate case in Docket Nos. UE-
 6 150204 and UG-150205.

7 The similarities between Avista and Staff's electric and natural gas Attrition Study
 8 models are summarized in Table No. 6 below and the descriptions that follow:

9 **Table No. 6**

Attrition Study Similarities: Avista Rebuttal versus Staff		
	Electric	Natural Gas
10 1) Use of 12.2015 Commission Basis Results	✓	✓
11 2) 2007 - 2015 Historical Trended Data	✓	✓
12 3) Use of Forecasted Revenues	✓	✓
13 4) Linear Regression Analysis - Electric	✓	
14 5) After Attrition (Avista) / Pro Forma (Staff) Adjustment related to Spokane River Projects	✓	
15 6) Prepared 2017 and 2018 Attrition Model Results	✓	✓
7) Attrition Allowance Required Beyond Modified Test Year Study Results	✓	✓

- 16 1) **Use of Updated Commission Basis Results as of 12.2015** – included in both Avista
 17 and Staff models is the use of the December 31, 2015 CBR. As previously discussed,
 18 this is done to reflect the most current, up-to-date information. In fact, Mr.
 19 Hancock's models leading up to the 12.2015 AMA base column, prior to the
 20 application of growth factors, are identical to Avista's rebuttal models.²⁷
 21 2) **Historical CBR Trended Data 2007-2015** – both Staff and Avista used Avista's
 22 actual CBR data for the period 2007 through 2015 for both electric and natural gas to

²⁶ Avista's models on rebuttal are similar conceptually with that filed in its direct case, with the exception of updated data such as the use of December 31, 2015 CBR data, and including any updates or corrections for known changes during the pendency of this case.

²⁷ For example, the 2015 electric 12.2015 base column agrees between Staff and Avista showing Net Operating Income (NOI) of \$169,746,000 and Total Rate Base of \$1,326,643,000. The starting point prior to any proposed growth rates, pro forma power supply (electric) and after attrition adjustments, are in agreement between Avista and Staff. This is true for the natural gas attrition studies as well.

1 determine historical trending, with the exception of Operating and Maintenance
2 (O&M) expenses, as discussed later in my testimony.

- 3 3) **Use of Forecasted Revenues** – Both Staff and Avista use Avista’s electric and
4 natural gas load forecasts to derive retail revenues for the rate-effective periods.
5 4) **Electric Regression Analysis (Linear basis):** - For electric, both Staff and Avista
6 used linear regression analysis to determine the appropriate growth rates.
7 5) **After Attrition Adjustment (Avista) / Pro Forma Adjustment (Staff) for**
8 **Spokane River Projects (electric only)** – Both Staff and Avista, albeit at different
9 amounts, add an adjustment beyond that produced within the electric trended results
10 to reflect an additional level of expense and rate base. An adjustment is added
11 because the use of historical trended data alone does not produce a result reflective of
12 what is expected to happen during the 2017 rate period.²⁸
13 6) **2017 and 2018 (AMA) Attrition Models Results** – Both Avista and Staff have
14 prepared electric and natural gas attrition models producing results for the 2017 rate
15 year and for the six-month period ending June 2018. Both sets of electric and natural
16 gas models show an attrition revenue requirement need in 2017, with an incremental
17 revenue requirement need for electric for the period January through June 2018.²⁹
18 7) **“Attrition Allowance” Required Beyond Modified Test Year Study Results** –
19 Both Avista and Staff recognize the need for an “Attrition Allowance” adjustment
20 beyond Modified Test Year Studies, in order to allow Avista an opportunity to earn a
21 reasonable return during the 18-month rate period.
22

23 In summary, Avista and Staff have used similar models producing revenue
24 requirement results which require an increase beyond that recognized by the traditional
25 Modified Test Year Studies.

26 **B. Differences Between Avista and Staff Attrition Models**

27 **Q. Please now explain the major differences between Avista and Staff’s**
28 **electric Attrition models.**

29 **A.** The primary differences between Avista and Staff’s electric Attrition Study
30 models are summarized in Table No. 7 below.

31

²⁸ This is similar to the approach approved in Docket Nos. UE-150204 and UG-150205, whereby the Commission in Order 05, approved an electric and natural gas “After Attrition Adjustment” related to the Company’s Customer Information System “Project Compass.”

²⁹ Staff’s second step calculated natural gas revenue requirement was only \$67,000 for the January to June 2018 period.

Table No. 7

Avista Rebuttal versus Staff Attrition Model - ELECTRIC				
	(a)	(b)	6 Mos.	(a)+(b) / 2
	2017	2018	2018	Staff Proposed Average for 18 Mos.
Staff Filed:	\$20,604	\$ 30,535	\$ 9,931	\$ 25,570
Reconciliation of Major Categories to Avista Models:				
1) O&M Escalation difference	\$ 2,880	\$ 3,583	\$ 703	
2) Annualized Spokane River Projects (After Attrition Adj.)	\$ 4,799	\$ 4,799	\$ -	
3) AMI (After Attrition Adj.)	\$ 3,794	\$ 3,794	\$ -	
Staff Electric Attrition Model (and average result) with inclusion of items 1-3)	\$32,077	\$ 42,711	\$ 10,634	\$ 37,394

*The primary difference between the Company's updated revenue requirement amount of \$40.1 million, and the adjusted \$32.1 million for Staff noted above, of \$8.0 million, relates mainly to Staff's use of a 9.2% ROE versus Avista's use of 9.9% ROE.

As shown in Table No. 7, the revenue requirement difference is mainly due to: 1) the O&M escalation for operating expenses (\$2.9 million in 2017); 2) the differing amounts used for the Spokane River Projects After Attrition Adjustment (\$4.8 million); and 3) the exclusion by Staff of AMI as an After Attrition Adjustment (\$3.8 million).

The total of these three items is approximately \$11.5 million for the 2017 electric study, and \$703,000 for the 6 month period January to June 2018 amount. Using Staff's average methodology, (which Avista believes is inappropriate), would have resulted in a \$37.4 million increase for the 18 month period January 1, 2017 through June 30, 2018, if Staff had included these three items as proposed by Avista.

Q. What is the cause for the major differences between Avista and Staff's natural gas Attrition models?

A. The differences between Avista and Staff's natural gas Attrition Study models are summarized in Table No. 8 below.

Table No. 8

Avista Rebuttal versus Staff Attrition Model - NATURAL GAS				
	(a) 2017	(b) 2018	6 Mos. 2018	(a)+(b) / 2 Staff Proposed Average for 18 Mos.
Staff Filed:	\$ 2,110	\$ 2,177	\$ 67	\$ 2,143
Reconciliation to Avista Models:				
1) O&M Escalation difference	\$ 552	\$ 688	\$ 136	
2) Linear versus non Linear Escalation Trending	\$ 2,467	\$ 3,818	\$ 1,351	
3) AMI (After Attrition Adj.)	\$ 1,155	\$ 1,155	\$ -	
Staff Natural Gas Attrition Model (and average result with inclusion of items 1)-3)	\$ 6,284	\$ 7,838	\$ 1,554	\$ 7,061

*The primary difference between the Company's updated revenue requirement amount of \$7.9 million, and the adjusted \$6.3 million for Staff noted above, of \$1.6 million, relates mainly to Staff's use of a 9.2% ROE versus Avista's use of 9.9% ROE.

As shown in Table No. 8, the revenue requirement difference is mainly due to: 1) the O&M escalation for operating expenses (\$552,000 in 2017); 2) the different regression analysis "linear" versus "non-linear" escalation trending for certain escalation factors (\$2.5 million in 2017 and \$1.4 million for 2018 (6 mos.)); and 3) Staff's exclusion of 2017 AMI as an after attrition adjustment (\$1.1 million).

The total of these three items is approximately \$4.2 million for the 2017 natural gas study, and \$1.5 million for the six-month period January to June 2018. Using Staff's average methodology, (which Avista believes is inappropriate), would have resulted in a \$7.1 million increase for the 18 month period January 1, 2017 through June 30, 2018, if Staff had included these three items as proposed by Avista.

C. Explanation of Major Differences Between Avista and Staff Attrition Models

Q. Please explain the differences between Avista and Staff's Attrition models as noted in Table Nos. 7 and 8.

1 A. The topics below cover the major differences between Avista and Staff's
2 electric and natural gas Attrition models.

3 **1. O&M Growth Rate**

4 **Q. Did you review the O&M growth rate used by Staff to trend electric and**
5 **natural gas operating expenses?**

6 A. Yes. Mr. Hancock states his change in his proposed electric and natural gas
7 O&M growth rate is “to more heavily consider the recent O&M performance of the
8 Company”.³⁰ He then proposes an O&M “blended average” growth rate by combining
9 Avista’s actual historical growth trend (for the period 2007-2015) with “...expense trends in
10 the utility industry...”³¹ He later argues that “A blended average is consistent with the
11 determination by the Commission in Avista’s last rate case as well.”³²

12 **Q. Do you agree with Mr. Hancock’s adjustment to Avista’s O&M trend**
13 **and that his approach is consistent with that approved in Avista’s prior GRC?**

14 A. No, I do not. Mr. Hancock’s O&M growth rate includes a blended average of
15 the following weightings: one-quarter weight “Employment Cost Index for utilities” (ECI-
16 U); one-quarter weight PPI for utilities (PPI-U); and one-half weight Avista’s actual
17 historical trend from 2007-2015. All combined, this results in annual growth rates of 3.04%
18 for electric and 3.46% for natural gas.

19 First, in determining the appropriate growth rate for Avista’s O&M expenses, it is
20 fundamentally important to use Avista’s historical data. Second, Mr. Hancock’s use of

³⁰ Hancock, Exhibit No. _(CSH-1T), page 30, line 11-12.

³¹ Hancock, Exhibit No. _(CSH-1T), page 34, line 5-6.

³² Hancock, Exhibit No. _(CSH-1T), page 46, line 9-10.

1 indices is not consistent with the Commission's Order in the Company's prior GRC. In
2 determining the appropriate O&M growth factor in Avista's 2015 case, the Commission
3 noted the importance of using Company historical data, not arbitrary assumptions:

4 We prefer to use an escalation rate more firmly grounded in historical data.
5 Therefore, for the purposes of calculating an attrition adjustment for Avista's electric
6 and natural gas operations, we escalate O&M expenses by the arithmetic average of
7 a) the one year trend in O&M expense from 2013 to 2014 and b) the multiyear trend
8 in O&M expense from 2007 to 2014.³³ (emphasis added)
9

10 Although it is true the Commission approved the average of certain data periods, the data
11 was, none-the-less, actual Avista historical data only.

12 Dr. Forsyth, in his rebuttal testimony regarding Staff's use of the PPI-U and CPI-U
13 indices, explains his methodological concerns with Staff's use of these indices, as well as the
14 weightings applied to them.³⁴ First, Dr. Forsyth notes that these indices do not accurately
15 reflect the Company's operations, and that these indices include all types of utilities,
16 including steam, water and sewage. These indices would show expense trends differently
17 than for electric and natural gas utility operations.

18 Second, Dr. Forsyth notes, that while what was approved in Avista's 2015 general
19 rate case used only Avista historical data, Mr. Hancock's average has the effect of reducing
20 the Company-specific data to 50% (50% Avista historical data / 50% indices: PPI-U & and
21 CPI-U), concluding:

22 This is a significant departure from the method approved by the
23 Commission in the 2015 GRC and artificially reduces the Company's
24 expected growth trend to a level that is not representative of Avista's
25 historical experience in costs nor its expected increase in costs during the
26 rate year...³⁵ (emphasis added)

³³ Order 05, UE-150204, at 45 par. 123.

³⁴ Exhibit No. _(GDF-1T), 14:13-16.

³⁵ Exhibit No. _(GDF-1T), 14:19-22.

1 Dr. Forsyth concludes that Mr. Hancock's weighted average growth rates applied to
2 Avista's operating expenses within Staff's electric and natural gas attrition studies do not
3 appear reasonable.

4 **Q. What O&M growth rates is Avista proposing on rebuttal?**

5 A. Avista is proposing O&M growth rates, based on its updated Attrition Studies
6 taking into account 2015 actual O&M data through December 31, 2015, of 4.07% for
7 electric and 4.23% for natural gas. These growth rates are based on Avista's actual
8 historical data for the trend period of 2007 through 2015.

9 **Q. What is the revenue requirement difference related to the O&M growth**
10 **rates used by Avista as opposed to Staff?**

11 A. The impact of these differences on the electric Attrition Studies is \$2.9
12 million in 2017, and an incremental amount of \$703,000 for the January to June 2018
13 period. The impact of these differences on the natural gas Attrition Studies is \$552,000 in
14 2017, and an incremental amount of \$136,000 for the January to June 2018 period.

15 **Q. Why is Avista's O&M growth rate more appropriate?**

16 A. Within my direct testimony, I explained why Avista's use of actual historical
17 CBR O&M expense data for the period 2007-2015 is appropriate. In summary, in
18 determining the data used for a trend analysis for the purpose of an attrition study, it is
19 important that data reflect, as closely as possible, the Company's recent and planned
20 expenditures. In reviewing the appropriate O&M growth trend when preparing the
21 Company's direct case, Avista looked at both its historical trend and changes in O&M
22 expenses, as well as that expected during the specified rate periods. The results produced by

1 the use of the historical trend from 2007-2015 was appropriate then, and they continue to be
2 now. I noted on direct that various operating, environmental, and financial factors continue
3 to put upward pressure on our O&M costs. As various Avista witnesses will attest within
4 their rebuttal testimonies, including Mr. Norwood and Ms. Smith, since the filing of this
5 case our expenses have increased. Examples include costs like medical costs which are
6 growing at a far greater pace than the 3%-3.5% as proposed by Staff (or the 4%-4.25%
7 proposed by Avista).

8 **Q. How does the most recent financial forecast for O&M compare to the**
9 **electric and natural gas growth rates used by the Company?**

10 A. The most recent financial forecast, prior to the recent medical update as
11 discussed by Ms. Smith, shows an approximate 4% annual growth rate between 2015 and
12 2017 for total Company expenses, which are more heavily weighted towards electric. This
13 is another indication that the O&M growth trend of 4% electric and 4.25% natural gas
14 proposed by the Company in this case, based on actual historical trends, is reasonable.

15 **2) After Attrition Adjustments**

16 **Q. Did Staff review the appropriateness of “After Attrition Adjustments”**
17 **made to the results of an attrition study?**

18 A. Yes. Mr. Hancock explains the purpose of such an adjustment:

19 An “after-attrition adjustment” is made to the results of an attrition study due to
20 the belief that the trend lines produced by the analysis do not adequately reflect
21 the near future levels. ... One reason for an “After-Attrition Adjustment” may
22 be that future capital additions are composed of abnormal projects that aren’t
23 reflected in the historical record. Another reason may be that the data from
24 which the historical trend is derived fails to reflect a “new normal” regarding
25 the pace of capital additions. In Avista’s last rate case, an “after-attrition

1 adjustment” was made to accommodate a large capital addition known as
2 Project Compass.³⁶

3
4 Mr. Hancock further explains he uses the terminology “Pro Forma” adjustment,

5 rather than After Attrition Adjustment as used by the Company:

6 Pro forma adjustments are made in the traditional modified historical test year
7 approach as a way to adjust base figures to more accurately represent figures as
8 they are anticipated to be in the rate year. That is precisely the function served by
9 the “after-attrition adjustments.” ... A second reason is to emphasize that
10 “attrition” is not a treatment, but rather the phenomenon we wish to treat.
11 “Attrition” is not something granted or given or allowed to the Company; it is a
12 ratemaking problem that, if unaddressed, has the potential to put a utility in
13 financial peril.³⁷

14
15 Staff further suggests, among other things, that the after attrition adjustments should
16 attempt to capture only the plant addition amount that is above and beyond what the
17 historical trend suggests.

18 **Q. Did Mr. Hancock include an after attrition “Pro Forma” adjustment**
19 **within his Attrition Studies?**

20 A. Yes he did. Mr. Hancock included a “Pro Forma” after attrition adjustment
21 for the Spokane River Projects, discussed further below. The Spokane River Projects are
22 composed of three independent projects along the Spokane River. These are the Nine Mile
23 hydroelectric dam rehabilitation project, the Post Falls South Channel gates replacement
24 project, and the Little Falls Powerhouse Redevelopment project.³⁸ As noted by Mr.
25 Hancock:

26 In this case, Avista proposes an “After Attrition Adjustment” (a *pro forma*
27 adjustment) to the results of the attrition study for the Spokane River Projects.

³⁶ Hancock, Exhibit No. _(CSH-1T), 53:1-10.

³⁷ Hancock, Exhibit No. _(CSH-1T), 53:16-23.

³⁸ Hancock, Exhibit No. _(CSH-1T), 56:12-18.

1 These are all hydroelectric production projects of significant size. Slow
2 growth in this particular type of electric utility asset class lends support to the
3 claim that the historical record does not sufficiently capture the growth in
4 production plant anticipated by the rate-effective period.³⁹
5

6 **Q. What “After Attrition Adjustments” did the Company include within its**
7 **Attrition Studies?**

8 A. Avista agrees with Staff that After Attrition Adjustments should attempt to
9 capture plant addition amounts that are above and beyond what the historical trend suggests.
10 Avista also believes that the two “After Attrition Adjustments” included by the Company: a)
11 the Spokane River Projects, and b) the 2017 AMI Project; meets this requirement.

12 **a) Spokane River Projects**

13 **Q. Please discuss the After Attrition Adjustment for the Spokane River**
14 **Projects.**

15 A. The Nine Mile Redevelopment project, Post Falls South Channel Gate
16 Replacement project and Little Falls Powerhouse Redevelopment project are collectively
17 referred to as the Spokane River Projects. As discussed further by Ms. Schuh, these three
18 projects are large in investment scale, with associated transfers to plant well above the
19 historical level of capital transfers for the production plant functional group. Each of the
20 projects are currently in service. The total gross plant balance of these three projects during
21 2016 is \$67.1 million. Table No. 9 below provides the gross plant additions for these three
22 projects and their in-service dates:
23

³⁹ Hancock, Exhibit No. _(CSH-1T), 42:19 – 43:1.

1 **Table No. 9**

Spokane River Projects (2016):		
Project	In-Service	Net Plant Amount (millions)
Nine Mile	7/2016	\$ 45.1
Post falls	2/2016	\$ 10.1
Little Falls	2/2016	\$ 11.9
Total Spokane River Projects:		\$ 67.1

2
3
4
5
6
7 As an After Attrition adjustment, the Company has included the cost of these
8 projects, along with associated Accumulated Depreciation (AD) and Accumulated Deferred
9 Federal Income Taxes (ADFIT), netting to a rate base increase of \$53.9 million.

10 Both Avista and Staff considered these three projects to be “major” projects within
11 their Attrition Studies, as well as within their Modified Test Year Studies. In addition,
12 similar to Avista, Ms. Huang included these projects within her 2016 Pro Forma Capital
13 adjustment, albeit at different levels because Staff reflected only amounts in service as of
14 July 31, 2016. Of the amount Ms. Huang included (\$59.3 million gross additions), she did
15 so at the full cost through July 2016, recognizing these projects are in-service today
16 benefiting customers, and would be during the entire 2017 rate year.⁴⁰

17 **Q. What level of net rate base did Mr. Hancock include within his electric**
18 **Attrition Study with regards to the Spokane River Projects?**

⁴⁰ The majority of the difference between Ms. Huang’s total gross plant included of \$59.3 million versus Avista’s \$67.1 million for the Spokane River Projects, relate to the Nine Mile Redevelopment project trailing costs of \$6.3 million to be completed in 2016. This project was moved into service in July 2016, is producing additional generation as a result of its upgrade and is included at 100% capacity within the Company’s Aurora model for the 2017 rate period.

1 A. Mr. Hancock included \$17.5 million of plant in service associated with the
2 Spokane River Projects. Adjusting for A/D and ADFIT, his total rate base addition was
3 \$13.5 million, or only 25% of the overall cost of these projects.

4 **Q. How did Mr. Hancock determine the amount he included for the**
5 **Spokane River Projects?**

6 A. Mr. Hancock explains the steps he took to determine the level of plant
7 additions included within his after attrition “Pro Forma” adjustment, which on the surface
8 seem simple and straight forward. However, a closer look at his calculation reveals an
9 unreasonable calculation of the level that should be included.

10 **Steps 1 and 2:** Mr. Hancock notes that the historical trend for production plant
11 produces approximately \$15.8 million annually, or \$1.3 million/monthly. ($\$15.8\text{M} / 12 =$
12 $\$1.3\text{M}$). This would produce a seven-month “expected” trend result for production plant of
13 **\$9.1 million.** ($\$1.3\text{M} \times 7 = \9.1M)

14 **Step 3 and 4:** Mr. Hancock then reviewed the actual ~~generation–Spokane River~~
15 ~~Projects~~ transfers to plant for the first seven-months of 2016 (January to July 2016), which
16 totaled ~~\$130~~**\$59.2 million.** Next, Mr. Hancock compares the “expected” trend amount from
17 Step 1 and 2 above of \$9.1 million, with the average of the monthly average of actual
18 transfers to plant. ~~of \$130 million.~~ This difference is ~~\$122~~**\$17.9** million of actual–average
19 monthly average transfers above that expected per the trended result ($\$130\text{M} - \$9\text{M} =$
20 $\$122\text{M} / 7 \text{ months} = \17.9M).

21 So, even though, through July 2016, with 5 months remaining in the year, the annual
22 production plant expected growth is \$15.8 million annually, and the Company has already

1 transferred into service actual production plant of \$130-92 million for the first seven months,
2 Mr. Hancock believes the appropriate after attrition “Pro Forma” adjustment should only be
3 \$17.5 million instead of \$67.1 million as proposed by the Company. This is not reasonable.

4 Mr. Hancock supports his \$17.5 million level of net plant, by explaining he used an
5 average-of-monthly average (AMA) of the seven month time period of actual Spokane River
6 Projects transfers (\$122 million / 7 = \$17.5 million) because it exceeded the annual trend
7 growth amount of \$15.8 million.⁴¹

8 Use of AMA in this manner to determine the level of plant in 2017, when these
9 projects are already in-service and serving customers, simply is not reasonable. Instead, he
10 should have used the full cost of investment for these projects as proposed by Avista.

11 In addition, past precedence with the WUTC has allowed additions of projects like
12 the Nine Mile Redevelopment project to be accepted on an annualized basis, even when the
13 additions occurred into the rate period.⁴² (The Nine Mile Redevelopment Project was
14 moved into service in July of 2016, adding additional generation accounted for in the
15 Company’s power cost model (Aurora)).

16 **Q. What is the revenue requirement difference between Staff’s “Pro**
17 **Forma” and Avista’s “After Attrition Adjustment” for the Spokane River Projects?**

⁴¹ Compare this to, as noted by Ms. Huang, to the three Spokane River Projects actual transfer to plant for this same seven-month period of \$59.3 million. (Ms. Huang recognizes these projects on a full cost basis within her pro forma study.) If anything, the Company was conservative in its inclusion of only the three Spokane River Projects.

⁴² Dockets UE-090134, UG-090135& UG-060518, Order 10, page 36, paragraphs 80 and 81, where Staff, Parties and the Commission accepted the Noxon No. 3 upgrade as a pro forma adjustment even though it was to go into service 3 months after the start of the rate period in March of 2010. This project had added generation included in the Company’s power supply model (Aurora). This project was included on a pro rata basis (9/12 of the annualized value) because if its March 2010 rate period in-service date.

1 A. The revenue requirement associated with the Spokane River Project After
2 Attrition adjustment totals \$7.0 million for Avista, while Staff’s adjustment totals only \$2.1
3 million, a difference of approximately \$4.9 million.

4 **b.) 2017 Advanced Metering Infrastructure (AMI) Project**

5 **Q. Staff removed the After Attrition Adjustment for the 2017 AMI capital**
6 **projects from its electric and natural gas Attrition Studies. Does Avista agree that AMI**
7 **should be removed?**

8 A. No. Mr. Hancock noted that a project that provides entirely new services or
9 functionality may meet the standards considered for a “Pro Forma” after attrition adjustment;
10 and that “AMI has the potential to be such a project.”⁴³ However, he excludes this
11 adjustment because he believes the AMI project does not fit the traditional *pro forma*
12 adjustment principles. Staff witness Mr. Nightingale discusses Staff’s position on AMI, and
13 concludes that, because Avista has not yet placed AMI into service, it is premature for the
14 Commission to make a prudence determination and for Avista to recover any expenses for
15 AMI.

16 Avista disagrees with this conclusion and believes it is appropriate to include the
17 2017 AMI projects at this time. Mr. Norwood discusses Avista’s investment in AMI and
18 explains that Avista is currently incurring operating costs and capital investment associated
19 with AMI, and significant investment dollars are scheduled to be transferred to plant-in-
20 service in 2017. This rate case is designed to establish new retail rates, in two steps, for the
21 18-month period January 2017 through June 2018. If the costs incurred by the Company for

⁴³ Hancock, Exhibit No. _(CSH-1T), 55:19-21.

1 AMI during this period are not reflected in the revenue adjustments for the rate period, these
2 costs would be absorbed by Avista, and it would not have the opportunity to earn its allowed
3 return.⁴⁴

4 **Q. What is the revenue requirement impact of the 2017 AMI After Attrition**
5 **Adjustment included by Avista within its updated electric and natural gas attrition**
6 **studies?**

7 A. The revenue requirement associated with the 2017 AMI After Attrition
8 adjustments are approximately \$3.8 million electric and \$1.2 million natural gas.

9 **c.) Total Transfers to Plant by Functional Group**

10 **Q. Some may argue that lumpiness has occurred within the data included in**
11 **Avista’s historical plant trended data, and that such lumpiness is therefore built into**
12 **the growth rates applied to its attrition studies, thus eliminating the need for an “After**
13 **Attrition Adjustment”. What is the Company’s response?**

14 A. Mr. Hancock questions this very concept when noting what principles should
15 guide the use of an after attrition adjustment:

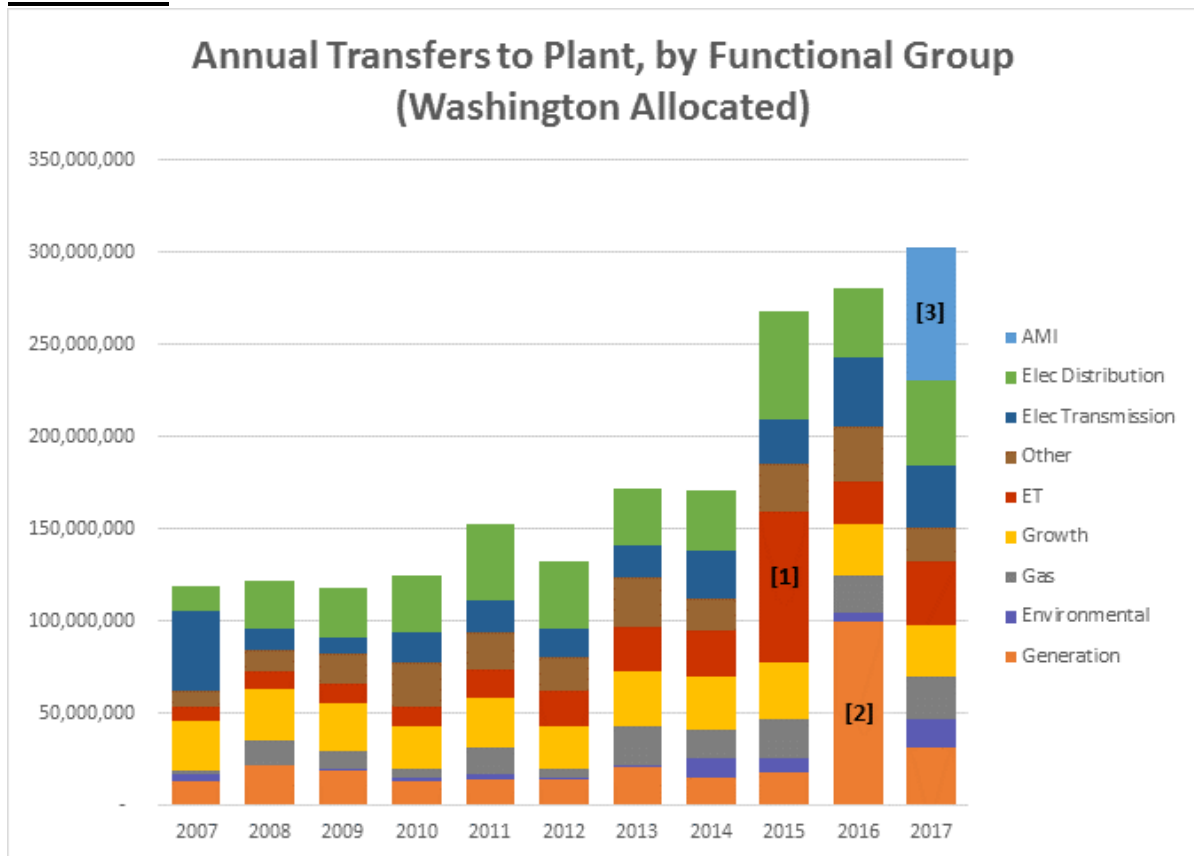
16 Staff’s attrition study (and Avista’s, for that matter) is a statistical exercise
17 drawing from a nine-year period over which some “lumpy” plant additions
18 occurred, the estimates produced by the attrition models implicitly incorporate
19 the possibility of such “lumpy” plant additions. In this present case, and in any
20 future cases in which such a statistically-based approach is taken, a party
21 advocating the use of a *pro forma* adjustment should be required to demonstrate
22 that the historical record does not accurately capture the characteristics that the
23 *pro forma* adjustment seeks to correct.⁴⁵

⁴⁴ As explained by Mr. Norwood in his rebuttal testimony, if the Commission does not approve recovery of the AMI costs for the rate period as proposed by the Company in this case, the unique circumstances surrounding AMI may warrant deferred accounting treatment as a solution to address the concerns expressed by the parties. This would also meet the needs of the Company. See Section IX of Exhibit No. ___(KON-1T), starting at page 29.

⁴⁵ Hancock, Exhibit No. _(CSH-1T), 55:3-6.

1 We agree. Review of Avista’s historical data by functional group sheds light on
 2 the level of transfers to plant additions and the actual lumpiness experienced by Avista
 3 over the 2007-2015 data period. Chart No. 1 below provides a graphical presentation of
 4 the annual transfers to plant, by functional group for Avista from 2007 through 2017.
 5 Actual transfers are provided for the period 2007-2015, with expected transfers shown
 6 for 2016 and 2017.

7 **Chart No. 1**



19 [1] Project Compass; [2] Spokane River Projects; [3] 2017 AMI

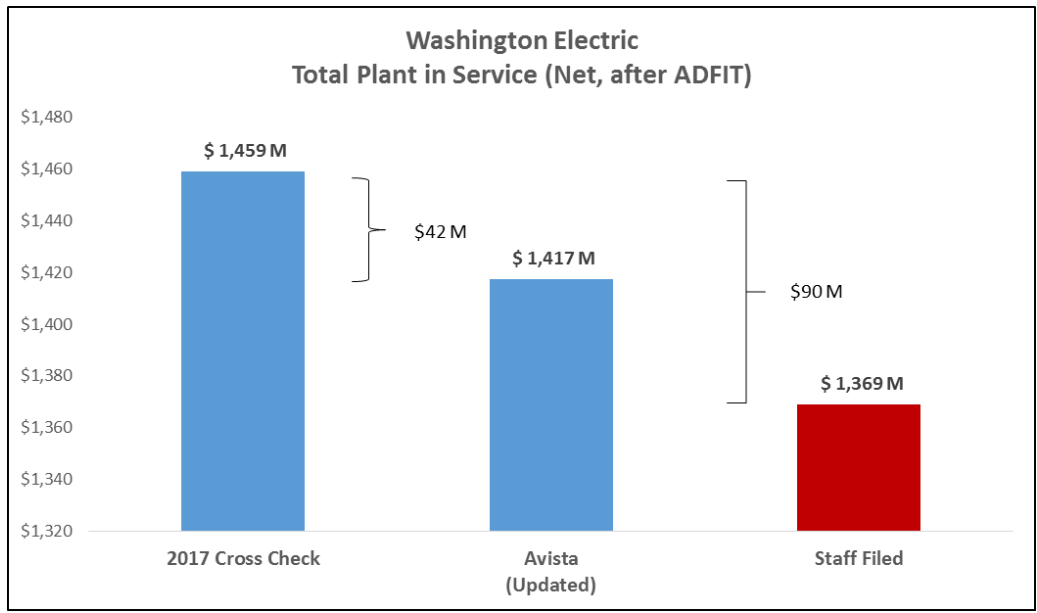
20 As can be seen from Chart No. 1, the lumpiness experienced by Avista, whether
 21 looking at by functional group or in total, in actual transfers to plant during the period 2007-
 22 2014 are nowhere near that experienced in the 2015-2017 period. Nor would the trended

1 data for the 2007-2015 period capture the levels of plant expected in 2017. Chart No. 1,
 2 shows that in 2015 the Company had Project Compass [1]; in 2016 the Company has the
 3 Spokane River Projects [2]; and in 2017 the Company has AMI [3]. These projects are
 4 “lumpy” and the historical record does not accurately capture the characteristics that the *pro*
 5 *forma* adjustment or “after attrition Adjustments seeks to reflect.

6 **Q. By including the After Attrition Adjustments as proposed by Avista and**
 7 **Staff within their respective electric and natural gas attrition studies, how does the**
 8 **level of plant in service proposed by Avista and Staff compare to that shown in**
 9 **Avista’s 2017 Cross Check Studies?**

10 A. Chart No. 2 below shows Avista’s Washington electric total net plant in
 11 service.

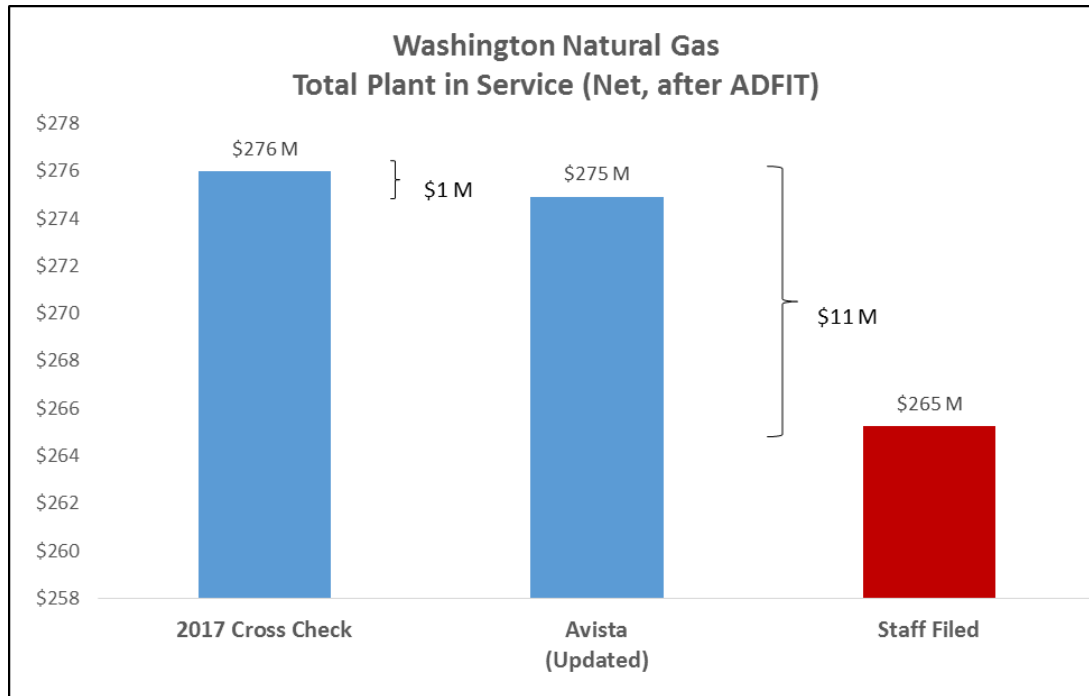
12 **Chart No. 2**



21
 22

1 Chart No. 3 below shows Avista's Washington natural gas total net plant in service.

2 **Chart No. 3**



13 As can be seen from Chart Nos. 2 and 3 above, even with the After Attrition
 14 Adjustments proposed by the Company, the level of net plant (after ADFIT) included in its
 15 electric and natural gas 2017 Attrition Studies are still understated from that shown in
 16 Avista's 2017 Cross Check Studies by \$42 million electric and \$1 million for natural gas.
 17 The Cross check studies reflect what the Company actually expects to occur for the rate
 18 period based on capital projects that are either already in progress or specifically planned for
 19 completion during the period.

20 Staff's electric and natural gas 2017 Attrition Studies' net plant balances are \$90
 21 million and \$11 million understated, respectively, from that shown in Avista's 2017 Cross

1 Check Studies. Approving Staff's level of net plant equates to over \$12 million in
2 understated revenue requirement for the Washington jurisdiction in 2017 alone.

3 In summary, Mr. Hancock stated a project included as an After Attrition Adjustment
4 should attempt to capture plant addition amounts that are above and beyond what the
5 historical trend suggests. It is evident from the actual transfers to plant balances, even only
6 through July 2016, that the Spokane River Projects meets this guideline. The 2017 AMI
7 project is also a "lumpy" project, well above what the historical trend suggests.

8 **3) Regression Analysis**

9 **a) Granular Data**

10 **Q. Staff argues that a more granular level of escalation of sub-components**
11 **results in more accurate estimations. Do you agree with this?**

12 A. No. Staff, within both their electric and natural gas Attrition Studies,
13 disaggregates cost categories for gross plant and accumulated depreciation by functional
14 group, with a single ADFIT group (11 electric and 7 natural gas plant cost categories). By
15 comparison, Avista used a single growth factor for all Net Plant After ADFIT. Avista's
16 approach is consistent with that proposed by Avista and Staff in its prior general rate case.
17 Furthermore, whether the categories are analyzed separately or in the aggregate, the end
18 result is essentially the same. Table No. 10 below shows the 2017 Washington electric total
19 rate base trended results for both Avista and Staff.

20

Table No. 10

Washington 2017 Electric Attrition Study Trended Rate Base Balances (000s)	
	Total Rate Base
Avista	\$ 1,427,203
Staff	\$ 1,427,258
Difference	\$ (55)

As can be seen from Table No. 10, it isn't the granularity which makes the study results different from another. For the electric trended results, where both Avista and Staff used the same years (2007-2015) and the same regression analysis (linear regression) consistent for all plant cost categories (Avista's 1 versus Staff's 11), the result is essentially the same. The difference in the natural gas studies between Avista and Staff, however, has more to do with Mr. Hancock's use of linear and non-linear regression analysis, and inconsistencies I will discuss further below.

The Company is not opposed to additional levels of detail, however, we believe it is not necessary to provide reasonable results within the model itself. The analyses provided now are simple, straight forward, and produce a reasonable result. As the model exists now, the Commission and parties are able by functional group (i.e. production, transmission, distribution, general and intangible) and by cost (i.e. plant, A/D) to review individual cost categories within the model.

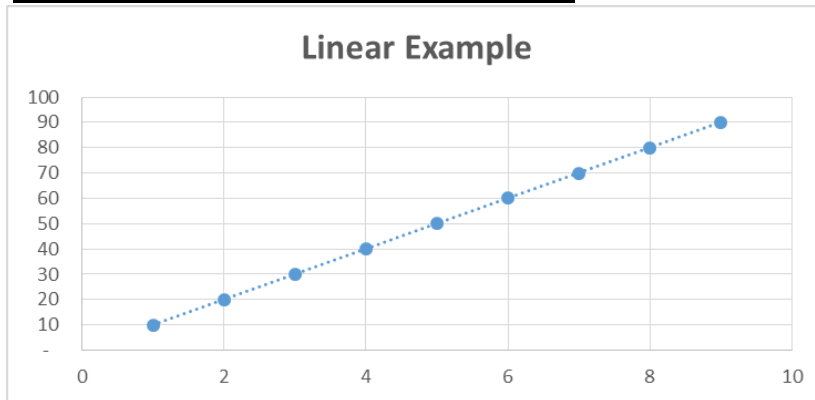
b) Natural Gas: Non-Linear versus Linear Regression Analysis

Q. You noted in the previous section that Mr. Hancock used both Linear and Non-Linear regression analysis within his natural gas Attrition Studies. What issues do you see with his analysis and what inconsistencies were noted?

1 A. Mr. Hancock uses a combination of linear and non-linear (polynomial)
 2 regression analysis to calculate his natural gas attrition growth rates. Avista has two
 3 concerns with the application of his regression analysis. First, due to his disaggregation of
 4 certain cost categories, his application of linear and non-linear (polynomial) regression is not
 5 consistent. And secondly, in some instances where a linear regression analysis was used,
 6 Mr. Hancock failed to recognize “kink points”⁴⁶ which exist in the data. The figures below
 7 show, for illustrative purposes, examples of data series that are linear, non-linear, and linear
 8 with the existence of “kink points.”

9 Starting with Figure No. 1, a linear regression is used when the historical data set
 10 appears “linear,” as is the case for Avista’s electric historical data from 2007-2015 using the
 11 aggregated data proposed by Avista (or even the disaggregated data used by Staff).

12 **Figure No. 1 Linear Regression Analysis:**

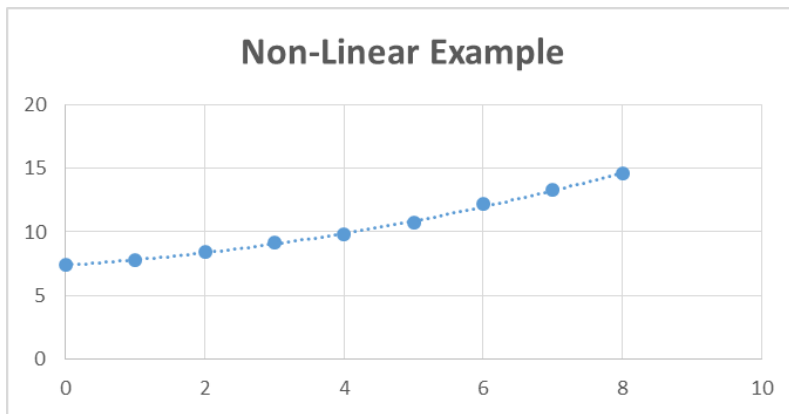


18 Next, Figure No. 2 shows when non-linear regression is appropriate to reflect the
 19 non-linear growth in costs (e.g. costs that increase faster over time). This is the case for
 20 Avista’s natural gas historical data from 2007-2015 using the aggregated data proposed by

⁴⁶A kink point is a point in which the data in a series has a definite kink in the data series up or down from previous data points that should be recognized if a linear regression analysis is used. Dr. Forsyth discusses the existence and importance of kink points within his rebuttal testimony.

1 Avista (and the majority of the disaggregated data used by Staff).

2 **Figure No. 2 Non-Linear Regression Analysis:**

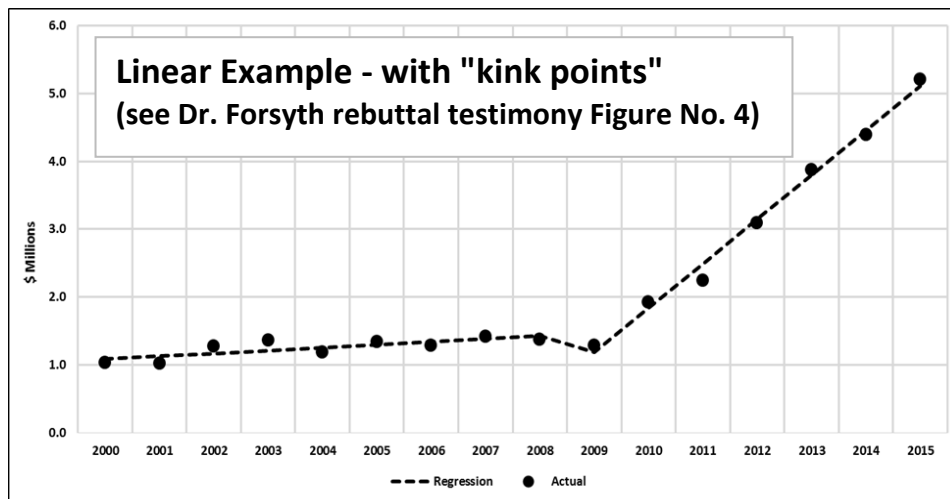


9 Lastly, Figure No. 3 shows when linear regression analysis is appropriate, but “kink

10 points” exist that must be recognized to reflect the change in costs at a particular point in

11 time. The data series, however, is not non-linear as shown in Figure 2 above.

12 **Figure No. 3 Linear Regression Analysis – with “kink points”:**



20 Addressing the first issue, as discussed further by Dr. Forsyth within his rebuttal

21 testimony, although Mr. Hancock used the same 2007-2015 time period consistent with

22 Avista, by using a more granular data set, Mr. Hancock chose a mix of linear and non-linear

1 regression analyses to produce his natural gas attrition growth rates. At times he used a
 2 linear regression analysis for certain cost categories that are not strictly linear. For example,
 3 for natural gas General Plant and General Plant Accumulated Depreciation, Mr. Hancock
 4 applies a linear regression to expenditures that appear to have a non-linear time path. In
 5 contrast, he does apply non-linear regression to Underground Storage and Distribution Plant
 6 that do appear to have non-linear time paths.

7 Correcting just these two cost categories (General Plant and General Plant
 8 Accumulated Depreciation) to reflect an appropriate non-linear regression analysis would
 9 produce annual growth rates of 14.79% and 14.47%, respectively as shown in Table No. 11
 10 below, as compared to those produced by Mr. Hancock of 8.39% and 7.63%, respectively.

11 **Table No. 11**

Hancock's Gas Expenditure Category	Hancock's Excel Tab	<u>Corrected Annual Non-Linear Attrition Rate</u>	<u>Hancock's Original Annual Linear Attrition Rate</u>	Revenue Requirement Impact
General Plant	CSH - General Plant	14.79%	8.39%	\$965,000
General Plant Accumulated Depreciation	CSH - General AccumDeprAmort	14.47%	7.63%	(\$283,000)

12

13 Revising Mr. Hancock's model to reflect just these two revised growth rates,
 14 increases Mr. Hancock's natural gas revenue requirement by \$682,000 (\$965,000-\$283,000)
 15 for 2017.

16 Addressing the second issue, in cases where linear regression is applied, as Mr.
 17 Hancock has for certain natural gas cost categories, Dr. Forsyth explains that "kink points"
 18 must be considered when they exist or the resulting growth trend will not result in an
 19 appropriate growth rate. There are two specific regressions for natural gas where "kink

1 points” should have been applied by Mr. Hancock to adjust for trend changes: 1)
 2 Distribution Depreciation and Amortization Expense and 2) General Depreciation and
 3 Amortization Expense.

4 Table No. 12 below shows how Dr. Forsyth adjusted the linear regression attrition
 5 rates using Mr. Hancock’s data. I have added the revenue requirement impact of these
 6 corrected rates to the table.

7 **Table No. 12**

Hancock’s Gas Expenditure Category	Hancock’s Excel Tab	Kink Year in Adjusted Regression	Corrected Annual Attrition Rate	Hancock’s Original Annual Attrition Rate	Revenue Requirement Impact
Distribution Depreciation Exp.	UTC - DistrDeprAmorExp	2012	7.61%	4.91%	\$506,000
General Depreciation and Amortization Exp.	UTC - GenrlDeprAmorExp	2011	12.29%	8.55%	\$436,000

8

9 Correcting Mr. Hancock’s methodology for these two additional cost categories
 10 (Distribution and General Depreciation and Amortization expenses) to reflect the existence
 11 of “kink points” produces annual growth rates of 7.61% and 12.29%, respectively, as
 12 compared to those produced by Mr. Hancock of 4.91% and 8.55%, respectively. The impact
 13 of correcting these two additional growth rates has the effect of increasing Staff’s natural gas
 14 Attrition Study revenue requirement by \$940,000 (\$506,000+\$436,000) for 2017.

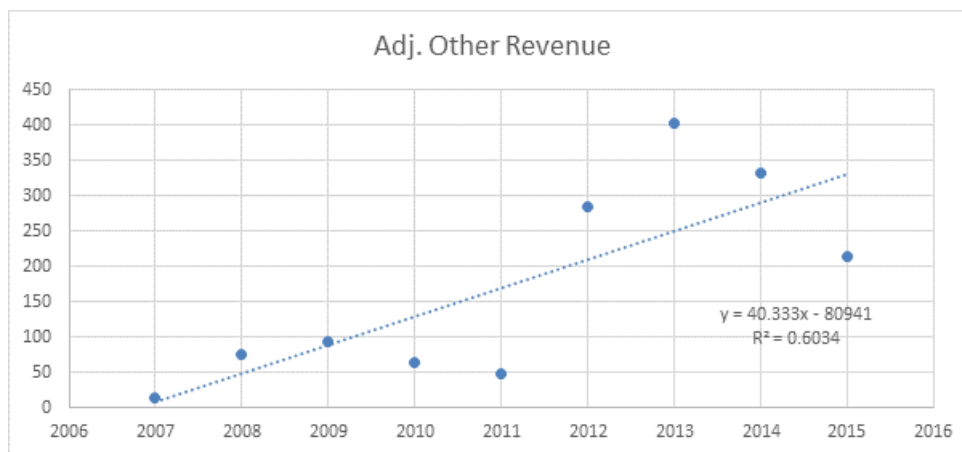
15 In contrast to Mr. Hancock, the Company consistently applied non-linear regression
 16 analysis for its natural gas attrition studies across Avista’s cost categories, recognizing the
 17 non-linear growth in its costs. Avista’s methodology using non-linear regression is
 18 consistently applied, and consistent with that proposed by Staff in Avista’s prior 2015
 19 general rate case and approved by this Commission. Further, the Company believes, even

1 based on the disaggregated data proposed by Staff for the period 2007 – 2015, if Mr.
 2 Hancock’s methodology was corrected for the issues identified, his natural gas revenue
 3 requirement would result in amounts much closer to that proposed by Avista.

4 **c) Other Revenue Growth**

5 **Q. Mr. Hancock proposes that a growth factor should be used for the**
 6 **“Other Revenues” cost category within the natural gas Attrition Studies. Do you agree**
 7 **with this statement?**

8 A. No. As noted by Mr. Hancock, Avista has chosen to not escalate the “Other
 9 Revenues” cost category because the irregular growth does not fit a linear or non-linear data
 10 pattern. These revenues are mainly related to sales of scrap metal and have generally been
 11 immaterial. Although it may be true, statistically speaking, the growth rate may not be zero,
 12 the result using the “line of best fit” suggested by Mr. Hancock also does not appear
 13 reasonable. One can see the issue with this cost category by reviewing Mr. Hancock’s chart
 14 produced in Exhibit No. _(CSH-5), page 19.



21 As can be seen from the data points above, there is no consistent pattern in the
 22 revenue. From 2007-2015 this revenue has ranged from \$13,000 in 2007, to as high as

1 \$403,000 in 2013, and back down to \$215,000 in 2015. So given the irregular pattern Avista
2 applied a 0% growth rate, leaving the \$215,000 of revenue in 2015 intact during the 2017
3 rate period.

4 **Q. What growth rate did Mr. Hancock propose?**

5 A. Mr. Hancock proposed an annual growth rate of 18.76%. However, he did not
6 actually apply this growth rate within his natural gas Attrition models. As can be seen on
7 page 1 of Exhibit No. _(CSH-5), he also actually applied a 0% growth rate. The impact of
8 applying Mr. Hancock's proposed 18.76% growth rate would have resulted in a reduction of
9 \$80,000 in revenue requirement.

10

11 **V. MR. MULLIN'S ICNU/NWIGU ATTRITION MODELS**

12 **Q. Mr. Mullin's, representing ICNU and NWIGU, provided electric and**
13 **natural gas Attrition Study models. Did you review the results of these attrition**
14 **studies?**

15 A. Yes, I reviewed the results of Mr. Mullins' Attrition Studies, and along with
16 the methodological issues raised by Dr. Forsyth in his rebuttal testimony, concluded that his
17 electric and natural gas attrition analyses, and resulting proposed reductions to Avista's
18 current rates are not reasonable. Approval of Mr. Mullins' recommendations would not
19 allow Avista an opportunity to earn a reasonable return, causing instead, Avista to
20 significantly under-earn in the 2017 and 2018 rate period.

21 **Q. What issues were found with Mr. Mullin's electric and natural gas**
22 **Attrition Studies?**

1 A. As discussed further by Dr. Forsyth, Mr. Mullins has specific methodological
2 issues and inconsistencies within his analysis related to his electric and natural gas Attrition
3 Studies. The first issue relates to the years chosen by Mr. Mullins between the periods 2000-
4 2015, which vary depending upon the specific category of cost he is trending. The second
5 issue relates to his regression trending analysis applied to each category of cost,⁴⁷ which is
6 inconsistently and inappropriately applied across his electric and natural gas models.

7 **Q. What comments do you have regarding Mr. Mullins’ use of historical**
8 **data points between 2000 and 2015?**

9 A. In the Company’s previous general rate case, this Commission reviewed the
10 time periods appropriate to use within the Attrition Studies applied to Avista’s historical
11 data. The Commission concluded that 2007-2014 was appropriate because of the “kink
12 point” that existed in the data series from 2007 forward. Nothing significant has changed
13 between the conclusion of that proceeding and this current case that would warrant a change
14 or shift in the appropriate period of data to use within the attrition models being considered,
15 namely 2007 and beyond,⁴⁸ other than adding an additional historical year (2015) to the end
16 of the previous historical time period as it became available.

17 As noted, Mr. Mullins varies the years he chooses to trend depending on the cost
18 category. For electric, his data series by cost category ranges anywhere from 2005-2015, as
19 is the case with “Distribution Taxes Other Than Income,” to only 2013-2015 for
20 “Accumulated Deferred Income Taxes.” For Natural gas, however, he has several data

⁴⁷ Mr. Mullins disaggregates Avista’s expense cost categories into multiple categories (10 electric, 11 natural gas) and separated ADFIT from Net Plant, producing multiple plant categories (6 electric, 4 natural gas).

⁴⁸ Both Avista and Mr. Hancock for Commission Staff use the data period 2007 – 2015 within their attrition models.

1 series that range from 2000-2015, such as “Administrative and General Depreciation
2 Expense,” to only 2012-2015 for “Administrative and General Expenses.” For natural gas
3 “Accumulated Deferred Income Taxes”, he trends the 2009-2015 time period. However it is
4 unclear why Mr. Mullins chooses these variations, and especially why he uses, in several
5 instances, the entire time period for natural gas, but chooses to truncate the time period for
6 electric.

7 As an example, of particular concern is his truncation for electric ADFIT of 2013-
8 2015. With the exception of intangible net plant, Mr. Mullins uses the period 2007-2015 for
9 his net plant categories. Mr. Mullins notes at Exhibit No. _(BGM-3), page 20, with regards
10 to his 2013-2015 ADFIT range:

11 Upon review of the data [ADFIT], it appears that the rate of growth in this
12 category of cost over the long-term has largely aligned with other categories
13 of plant. In the short-term, however, the growth in this category of cost
14 appears to have accelerated, potentially in relation to the Company’s
15 increased levels of investments over the period. (emphasis added)
16

17 A “Repairs Allowance” related to ADFIT was recorded in 2014 which included prior
18 period amounts for the periods 2011-2014, impacting the slope for the period 2013-2015. It
19 would therefore, be inappropriate to simply include the 2013-2015 time period for the
20 growth in ADFIT.

21 Mr. Mullins is mixing “apples to oranges” by using a 2007-2015 trend for net plant
22 growth, but using a shorter 2013-2015 trend for ADFIT which is an offset to net plant

1 growth. Especially when the 2013-2015 shortened trend for the ADFIT benefit is overstated
2 due to a prior period adjustment.⁴⁹

3 Furthermore, with regards to Mr. Mullins' use of more granular data and inconsistent
4 use of years for trending, his model highlights exactly the concern I noted previously. He has
5 trended dozens of different data categories within his attrition models, however, he has
6 produced a model which is more complex and more susceptible to the issues and concerns
7 addressed here and by Dr. Forsyth.

8 **Q. What additional comments do you have regarding the Mr. Mullins'**
9 **regression trending analysis?**

10 A. Dr. Forsyth noted that he also has particular concern with Mr. Mullins'
11 decision to ignore "kink points." As shown within Mr. Mullins' exhibits, "kink points"
12 clearly exist over the 2000-2015 time periods Mr. Mullins has chosen to use for various cost
13 categories. Mr. Mullins' approach ignores recent data trends, which has the effect of
14 understating the escalation factors used in his electric and natural gas models.⁵⁰

15 **Q. Do you have any other comments regarding Mr. Mullins' Attrition**
16 **Studies?**

17 A. Yes. Both Staff and Avista (within its Updated Attrition Studies) updated
18 their Attrition Studies to reflect the most current information available. This included the use
19 of December 31, 2015 CBR data as the base or starting point to begin the Studies, as well as
20 updating the data which is trended through 2015. This approach is consistent with that

⁴⁹ The impact of correcting just this one growth rate related to ADFIT has the effect of increasing Mr. Mullins' electric revenue requirement approximately \$4.0 million.

⁵⁰ Dr. Forsyth. Exhibit No. _(GDF-1T), 4:14-17.

1 approved by the Commission in Avista's prior general rate case, and is appropriate in this
2 proceeding. Mr. Mullins did not include this updated 2015 information within his analysis.
3 As noted earlier, updating Avista's models, (including the impact on Avista's growth
4 factors) added approximately \$3.5 million electric and \$4.4 million natural gas to Avista's
5 revenue requirement need.

6

7 **VI. MR. WATKINS' DISTRIBUTION O&M AND A&G TESTIMONY**

8 **Q. Public Counsel witness Mr. Watkins expressed concerns over the rate of**
9 **growth in distribution O&M and A&G from 2013 - 2015, coincident with the use of**
10 **attrition allowances in ratemaking.⁵¹ What is your response to Mr. Watkins'**
11 **testimony?**

12 A. Mr. Watkins chose selected subsets of data, related to limited portions of the
13 Company's operations, and then draws inferences from that data to suggest that the
14 Company is not managing its business or controlling its costs. His analyses are
15 inappropriate and misleading. As an example, Mr. Watkins' Tables 9 and 10, on pages 13
16 and 14 of his testimony, show growth in Electric Distribution O&M Expenses of 12.9%
17 from 2014 to 2015, and in Table 12, on page 16, he shows total growth in Electric Salary
18 and Wage Expenses of 13.7% from 2014 to 2015.

19 If Mr. Watkins had "looked under the hood," so to speak, he would have understood
20 the specific circumstances that drove the higher growth in costs from 2014 to 2015 for those
21 limited subsets of data. Furthermore, if he had looked at the change in Avista's electric

⁵¹ Exhibit No. ____ (GAW-1T), p. 18:7-11.

1 O&M and A&G expenses as a whole from 2014 to 2015, he would have found a growth rate
2 of 3.9%, which is reasonable, and is dramatically below the 12.9% and 13.7% numbers he is
3 presenting to the Commission.

4 **Q. Did Mr. Watkins submit data requests to the Company or otherwise ask**
5 **Avista to explain the reasons for the growth in those limited cost categories for the time**
6 **periods for which he expressed concern?**

7 A. No, he did not. As discussed by Company witness Mr. Norwood, following
8 the Company's filing in February 2016, Mr. Watkins had six months in which to ask Avista
9 to explain the reasons for the cost increases in these subsets of data, either through discovery
10 requests, a visit to Avista's offices, or, like members of Staff or consultants for other parties
11 have done, call Avista by phone to inquire. He did none of the above.

12 **Q. Why do some of these cost categories show significant increases for the**
13 **2013 to 2015 period?**

14 A. Let's start with Mr. Watkins' Table 12 on page 16 of his testimony. Here he
15 represents growth in Salary and Wage Expenses from 2013 to 2015 of 9.36% per year, and a
16 single-year increase from 2014 to 2015 of 13.71%. The Commission is fully aware of the
17 November 2015 windstorm, when a severe windstorm struck Avista's Eastern Washington
18 service area and interrupted service to 178,210 customers; more customer outages than at
19 any time in the Company's 126 year history. If Mr. Watkins would have asked, he would
20 have known that the 2015 numbers included the labor costs to restore service to our
21 customers in late 2015, which included significant overtime. There are at least two
22 significant problems with Mr. Watkins' Table 12 that make it very misleading.

1 First, he represents the numbers as “expenses,” when in fact the numbers in the table
2 include both labor expenses and capitalized labor costs. Avista was very specific in its
3 response to Public Counsel’s data request No. 010 (the source for his table), that the
4 information in the response “includes expense and capital amounts.” Second, the November
5 storm was severe and caused a significant increase in labor costs for 2015 to restore our
6 system. This was the primary driver for the significant growth in costs shown in Table 12,
7 whether a comparison is made either from 2013 to 2015, or 2014 to 2015.⁵²

8 **Q. Are there other specific circumstances that caused the growth**
9 **percentages for distribution O&M and A&G in the 2013 – 2015 timeframe to be**
10 **higher?**

11 A. Yes. Two other specific items that affected the growth percentages for the
12 2013-2015 time period, for the selected subsets of data presented by Mr. Watkins, are
13 provided below:

- 14 1. **Contract Employees becoming Avista Employees** – Another driver for the
15 increased labor expense Mr. Watkins shows in Table Nos. 11-14 of this testimony is
16 related to an increase in full time employees resulting from the cancellation of a
17 contract. Approximately 30 IS/IT personnel provided support for Avista’s operations
18 under a third party contract, i.e., they were not employees of Avista. In 2014, Avista
19 determined that it was more cost-effective to hire these employees directly, rather
20 than pay a higher amount to the vendor. While overall Avista labor costs increased,
21 overall net expense actually decreased with the cancellation of the contract. This
22 accounts for approximately \$2.0 million of increased labor costs in the tables
23 presented by Mr. Watkins, however, there was a corresponding decrease of \$3.0
24 million in contract expenses, saving customers approximately \$1.0 million on a net
25 basis. The \$3.0 million reduction in expense (benefit) is not reflected in Mr.
26 Watkins’ table, because those expenses are recorded in other accounts. This
27 highlights the danger of selecting subsets of data, performing calculations, and then

⁵² The 2015 windstorm costs were removed from Avista’s December 31, 2015 test year “base” and for trending purposes within its 2017 and 2018 Attrition Studies.

1 drawing inferences from the results; especially without asking questions about what
2 is underneath the results.

- 3 2. **Atmospheric Corrosion (AC) Monitoring** - The AC Inspection Program is a gas
4 operations program required by the Code of Federal Regulations (CFR) 49 CFR
5 192.481. The code requirement states (CFR 192.481(a)): “Each operator must
6 inspect each pipeline or portion of pipeline that is exposed to the atmosphere for
7 evidence of atmospheric corrosion, as follows: Onshore-At least once every 3
8 calendar years, but with intervals not exceeding 39 months.” To enhance public
9 safety and expand the program inspection requirements Avista moved to a contracted
10 inspection service in 2007 that specialized in AC inspection, which has increased the
11 costs of the program. Through 2015 this program had been administered every third
12 year, in each jurisdiction, consistent with federal inspection requirements. Between
13 2007 and 2015, the costs for the operating and maintenance costs were occurring
14 every third year. Washington’s costs in this period occurred and were recorded in
15 2009, 2012, and **2015**. Therefore, a comparison of the growth in costs for the period
16 2013 to 2015 would show a higher increase in costs for this period (as shown in Mr.
17 Watkins’ Tables 21 and 22), driven in part by the additional costs in 2015.

18
19 **Q. Is it important to understand the reasons for certain increased costs
20 before drawing conclusions?**

21 A. Absolutely. There are understandable circumstances driving the higher
22 growth in costs for the selected subsets of data presented by Mr. Watkins, if one were to ask.
23 It is inappropriate for Mr. Watkins to use the results from a selected subset of data, and
24 suggest that the results from that set of data are representative of the whole. As I have
25 shown in other parts of my testimony and exhibits, Avista’s electric O&M and A&G
26 expenses as a whole are reasonable, and there are specific, understandable reasons why the
27 growth in some cost categories were higher.

28
29 **VII. ALTERNATIVE OF DEFERRED ACCOUNTING TREATMENT FOR AMI**
30 **AND MONTANA LEASE**
31

32 **Q. Please explain the purpose of this portion of your testimony.**

1 A. Mr. Norwood explains that Staff and other parties expressed concerns in their
2 testimony related to reflecting in retail rates in this case the costs associated with Advanced
3 Metering Infrastructure, and the costs associated with the long-term lease arrangement for
4 the Montana riverbed issue. He briefly explains each of these issues, and why deferred
5 accounting treatment would be a good solution to address the concerns of all parties, in the
6 event the Commission does not approve the ratemaking treatment originally proposed by the
7 Company in this case.

8 My testimony below explains the proposed accounting treatment of these items if the
9 Commission were to approve deferred accounting treatment.

10 **A. Advanced Metering Infrastructure (AMI)**

11 **Q. Please describe the deferred accounting treatment related to the AMI**
12 **project.**

13 A. The revenue requirement associated with the actual investment in AMI that
14 transfers to plant in service between January 1, 2017 and June 30, 2018, would be deferred
15 to preserve the opportunity for recovery in a future proceeding. This includes the costs of
16 depreciation and the return on investment, including any related increases or reductions in
17 O&M expenses. The deferral of the revenue requirement would begin in the month that the
18 first transfers to plant of AMI investment occurs.

19 In the Company's next general rate case, Avista would address the prudence of the
20 costs incurred and request recovery of the deferred costs, including a carrying charge on the
21 deferral at the authorized rate of return. At that time, the Company would also propose an
22 amortization period to recover the costs from all Washington customers over a future period.

1 A summary of the accounting entries for the electric deferral follows:

2 **Accounting Entry to Record the Deferral of AMI Revenue Requirement - Electric**

<u>Account Description</u>	<u>FERC Account</u>		<u>Debit</u>	<u>Credit</u>
Regulatory Asset - Deferred AMI Costs	182.3XX	ED.WA	xxx	
Regulatory Credit - Deferred AMI Costs	407.4XX	ED.WA		xxx
Regulatory Liability - Equity Return on AMI (1)	254.XXX	ED.WA		xxx

3
4
5 The Company's monthly accounting entries will include the standard calculations, including adjusting for revenue-related expenses (i.e. uncollectible customer accounts, excise taxes, and commission fees) and deferred federal income taxes.

6 (1) In accordance with FASB ASC 980-340, Avista would capitalize the deferred revenue requirement of the AMI project in FERC Account No. 182.3. The portion that represents incurred costs that would otherwise be charged to expense (i.e. depreciation expense and interest) would be recorded in FERC Account No. 407.4. The portion that represents the earnings on shareholders' investment would be recorded in a regulatory liability (FERC Account No. 254) until recovery occurs.

7
8
9 The monthly accounting entries to record the electric amortization would be as
10 follows:

11 **Accounting Entries to Record Amortization of AMI Deferral - Recorded Monthly - Electric**

<u>Account Description</u>	<u>FERC Account</u>		<u>Debit</u>	<u>Credit</u>
Customer Accounts Receivable	142.100	ED.WA	xxx	
Customer Revenue	44X.XXX	ED.WA		xxx
Regulatory Debit - Amortization of AMI Costs	407.3XX	ED.WA	xxx	
Regulatory Debit - Amortization of Equity Return on AMI	254.XXX	ED.WA	xxx	
Regulatory Asset - Deferred AMI Costs	182.3XX	ED.WA		xxx

12
13
14
15 The Company's monthly accounting entries will include the standard calculations, including adjusting for revenue-related expenses (i.e. uncollectible customer accounts, excise taxes, and commission fees) and deferred federal income taxes.

16
17 The accounting entries for natural gas would be consistent with the entries described
18 above for electric service.

19 **B. Montana Riverbed Lease**

20 **Q. Please describe the deferred accounting treatment related to the**
21 **Montana Riverbed Lease, in the event the Commission approves deferred accounting.**

1 A. The Company would defer actual lease expenses incurred beginning in 2017
 2 and beyond until conclusion of litigation or settlement resolving this matter.⁵³ In its next
 3 general rate case following resolution of this matter, Avista would request recovery of any
 4 deferred costs, including a carrying charge on the deferral at the authorized rate of return. In
 5 the Company's general rate case filing requesting recovery of these deferred costs, the
 6 Company would propose to amortize and recover the costs from all Washington customers
 7 over a future, to-be-determined, period.

8 The table below shows the accounts that would be used to record the deferral entries:

9 **Accounting Entry to Record the Deferral of Montana Riverbed Lease Payments (000s)**

<u>Account Description</u>	<u>FERC Account</u>	<u>Debit</u>	<u>Credit</u>
Regulatory Asset - Deferred MT Lease Costs	182.3XX ED.WA	xxx	
Regulatory Credit - Deferred MT Lease Costs	407.4XX ED.WA		xxx

11 The Company's accounting entries will include the impact of deferred federal income taxes.

12 The monthly accounting entries to record the amortization would be as follows:

13 **Accounting Entries to Record Amortization of Montana Riverbed Lease Payments - Recorded Monthly**

<u>Account Description</u>	<u>FERC Account</u>	<u>Debit</u>	<u>Credit</u>
Customer Accounts Receivable	142.100 ED.WA	xxx	
Customer Revenue	44X.XXX ED.WA		xxx
Regulatory Debit - Amortization of MT Lease Costs	407.3XX ED.WA	xxx	
Regulatory Asset - Deferred MT Lease Costs	182.3XX ED.WA		xxx

16 The Company's monthly accounting entries will include the standard calculations, including adjusting for
 17 revenue-related expenses (i.e. uncollectible customer accounts, excise taxes, and commission fees) and
 18 deferred federal income taxes.

18 **Q. Does that conclude your rebuttal testimony?**

19 A. Yes, it does.

⁵³ Included as Exhibit No. __ (EMA-11) is a copy of the "Hydropower Site Lease" and "Addendum to Hydropower Site Lease" agreements associated with the Montana Riverbed Lease.