

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

In the Matter of the Pricing Proceeding)
for Interconnection, Unbundled)
Elements, Transport, and Termination,)
and Resale)
_____)
)

DOCKET NO. UT-960369

In the Matter of the Pricing Proceeding)
for Interconnection, Unbundled)
Elements, Transport, and Termination,)
and Resale for U S WEST)
COMMUNICATIONS, INC.)
_____)
)

DOCKET NO. UT-960370

In the Matter of the Pricing Proceeding)
for Interconnection, Unbundled)
Elements, Transport, and Termination,)
and Resale for GTE NORTHWEST)
INCORPORATED)
_____)
)

DOCKET NO. UT-960371

REBUTTAL TESTIMONY

OF

MICHAEL A. WILLIAMS

April 25, 1997

WUTC DOCKET NO. UT-960369
EXHIBIT NO. 778
ADMIT W/D REJECT

GTE NORTHWEST INCORPORATED

REBUTTAL TESTIMONY OF

MICHAEL A. WILLIAMS

WUTC UT-960369, 960370, 960371

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Q. PLEASE STATE YOUR FULL NAME AND BUSINESS ADDRESS.

A. My name is Michael A. Williams. My business address is Two Embarcadero Center, Suite 1160, San Francisco, CA 94111.

Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?

A. I am employed by Analysis Group Economics as a Vice President.

Q. DID YOU PREVIOUSLY PROVIDE DIRECT TESTIMONY BEFORE THIS REGULATORY COMMISSION IN THE CURRENT DOCKET?

A. Yes. I prefiled Direct Testimony on the subjects of (1) the types of costs that GTE should be allowed to recover, and (2) a brief discussion of how these costs could be recovered.¹

Q. WHAT IS THE PURPOSE OF THIS REBUTTAL TESTIMONY?

A. This testimony responds to the Direct Testimonies of Dr. Glenn Blackmon, who testified on behalf of the Washington Utilities and Transportation Commission Staff;² Dr. Nina Cornell, who testified on behalf of AT&T and MCI;³ and Mr. Timothy Peters, who testified on behalf of Sprint.⁴

¹ *Testimony of Michael A. Williams before the Washington Utilities and Transportation Commission, Docket Nos. UT-960369, UT-960370, and UT-960371.*

² *Testimony of Glenn Blackmon, Ph.D. before the Washington Utilities and Transportation Commission, Docket Nos. UT-960369, UT-960370, and UT-960371 (hereinafter "Blackmon Testimony").*

1 **Q. PLEASE SUMMARIZE YOUR REBUTTAL TESTIMONY.**

2 A. Although I agree with certain positions taken by Dr. Blackmon in his Direct
3 Testimony, his testimony fails to consider several critical economic issues. My
4 rebuttal testimony elaborates on the economic implications of Dr. Blackmon's
5 methodology for establishing the prices of unbundled network elements. In
6 particular, Dr. Blackmon's proposed pricing methodology will not enable an
7 incumbent local exchange carrier to cover its total actual costs. In addition, Dr.
8 Blackmon's proposed pricing methodology fails to recognize that current retail
9 prices contain cross subsidies that must first be removed by rebalancing rates. I
10 also disagree with Dr. Cornell's suggestion that rates for unbundled network
11 elements be set equal to TELRIC and Mr. Peters' proposal to mark-up
12 unbundled network elements by a uniform percentage.

13 **Q. PLEASE SUMMARIZE DR. BLACKMON'S PROPOSED METHODOLOGY FOR**
14 **SETTING THE PRICES OF UNBUNDLED NETWORK ELEMENTS.**

15 A. Dr. Blackmon proposes that the prices for unbundled network elements be set to
16 "achieve rough parity with the incumbent's resale rates for bundled retail
17 services."⁵ As Dr. Blackmon correctly notes: "[f]inished services and wholesale
18 elements are generally close substitutes for each other, since the latter are piece
19 parts of the former. Pricing one below the other sends the market incorrect
20 signals that distort the choices of both consumers and competitors and it could

³ *Testimony of Nina W. Cornell before the Washington Utilities and Transportation Commission, Docket Nos. UT-960369, UT-960370, and UT-960371 (hereinafter "Cornell Testimony").*

⁴ *Testimony of Timothy H. Peters before the Washington Utilities and Transportation Commission, Docket Nos. UT-960369, UT-960370, and UT-960371 (hereinafter "Peters Testimony").*

⁵ Blackmon Testimony, page 7, line 2.

1 constitute undue discrimination.”⁶ Thus, if the prices of unbundled network
2 elements were set so that (1) the effective discount off retail rates exceeded (2)
3 the discount in resale rates, alternative local exchange carriers would arbitrage
4 this price difference by purchasing unbundled network elements. This incorrect
5 price signal would distort the alternative local exchange carrier’s entry decision
6 by biasing entry towards subsidized unbundled network elements and away from
7 resale and efficient facilities-based entry.

8 **Q. DOES DR. BLACKMON STATE THAT A PRICING PROPOSAL FOR**
9 **UNBUNDLED NETWORK ELEMENTS SHOULD ALLOW THE INCUMBENT**
10 **CARRIER TO RECOVER ITS COMMON COSTS?**

11 A. Yes. Dr. Blackmon correctly states that: “Common costs are real costs and
12 need to be recovered in prices for the firm to stay in business. They arise from
13 economies of scope in a multi-product firm. A firm could have revenues
14 sufficient to cover the TELRIC/TSLRIC of all the services it offers and still go out
15 of business, if its revenues are not sufficient to cover its common costs.”⁷ I agree
16 with Dr. Blackmon on this point.

17 **Q. DOES DR. BLACKMON CONCLUDE THAT HIS PRICING PROPOSAL FOR**
18 **UNBUNDLED NETWORK ELEMENTS WILL ALLOW THE INCUMBENT**
19 **CARRIER TO RECOVER ITS COMMON COSTS?**

20 A. Yes. He states that prices for unbundled network elements should be set “to
21 achieve rough parity with the incumbent’s resale rates for bundled retail services.
22 Common costs are already included in retail rates, and it is appropriate to set
23 wholesale prices with the same overall level of contribution to common costs.”⁸

⁶ Blackmon Testimony, page 9, lines 9-13.

⁷ Blackmon Testimony, page 5, lines 8-11.

⁸ Blackmon Testimony, page 7, lines 2-4.

1 **Q. WHAT DOES DR. BLACKMON'S STATEMENT IMPLY ABOUT THE PROPER**
2 **MEASUREMENT OF COMMON COSTS?**

3 A. Since Dr. Blackmon agrees that common costs are included in retail rates, it
4 necessarily follows that by subtracting non-common costs, i.e., incremental
5 costs, from retail rates, the remainder equals common costs. This is the
6 procedure for measuring an incumbent carrier's common costs that I advocated
7 in my direct testimony before this Commission in the GTE/Sprint arbitration
8 proceeding.⁹ That is, an incumbent local exchange carrier's forward-looking
9 common costs can be estimated by subtracting the sum of its incremental costs
10 from its total retail revenues. Common costs, however, cannot be calculated on
11 a service by service basis because some services may be priced below cost.
12 Only by subtracting the sum of all incremental costs from total retail revenues
13 can one properly calculate the common costs. As discussed in my report for the
14 arbitration proceeding,¹⁰ a regulated firm's total revenues approximately equal its
15 forward-looking total costs.

16 There are several reasons why this relation holds. Regulation prevents
17 an incumbent carrier from earning economic profits, but it does allow the carrier
18 to earn sufficient revenues to remain in business. More precisely, regulation
19 provides a firm with sufficient cash flows so that its expected earnings provide a
20 fair (i.e., competitive) rate of return on invested capital. Since the firm must

⁹ *Direct Testimony of Michael A. Williams (adopting the testimony of Michael J. Doane) before the Washington Utilities and Transportation Commission, In the Matter of the Petition of Sprint Communications Company L.P. for Arbitration of Interconnection Rates, Terms, Conditions, and Related Arrangements with GTE Northwest Incorporated, Docket No. UT-9603485.*

¹⁰ Doane, M., Sibley, D., Sidak, G., Spulber, D., and Williams, M. (1996), AN ECONOMIC FRAMEWORK FOR IMPLEMENTING THE PRICING PROVISIONS OF THE TELECOMMUNICATIONS ACT OF 1996, Chapter III, pp. III-6 to III-8.

1 replace its capital on an on-going basis, its cash flows must approximately equal
2 those that would result from the use of forward-looking total replacement costs
3 rather than book costs. Since, as Dr. Blackmon states, common costs are
4 included in retail rates, it follows that by subtracting all non-common costs from
5 the sum of retail revenues, the remainder equals the firm's common costs.

6 **Q. IN THIS REGARD, DOES DR. BLACKMON AGREE THAT REGULATION**
7 **RESULTS IN RATES BASED ON A FIRM'S PRUDENTLY INCURRED, ACTUAL**
8 **COSTS?**

9 A. Yes. As he states: "Under regulation, rates are based on reasonable, prudently
10 incurred actual expenses and investment."¹¹ I agree with Dr. Blackmon on this
11 point, which leads to the above finding regarding the proper measurement of the
12 firm's common costs. That is, since the firm's retail rates are based on its total
13 actual costs, its common costs can be estimated by subtracting its incremental
14 costs from total retail revenues.

15 **Q. UNDER DR. BLACKMON'S PRICING PROPOSAL, ARE THE PRICES OF**
16 **UNBUNDLED NETWORK ELEMENTS ULTIMATELY ESTABLISHED BY THE**
17 **MARKET?**

18 A. Yes. As Dr. Blackmon notes: "Once rates for unbundled network elements are
19 established, the market can impose cost-minimizing discipline on the
20 incumbents. To the extent an incumbent's unbundled network element rates are
21 above economic costs, facilities-based competitors will be able to compete away
22 that excess. Rather than increase the degree of regulatory scrutiny by trying to
23 use cost models to set various unbundled element rates, Staff proposes to let
24 competition determine what an efficient firm will charge."¹²

¹¹ Blackmon Testimony, page 7, lines 16-17.

¹² Blackmon Testimony, page 8, line 15 to page 9, line 1.

1 Thus, competitive, facilities-based suppliers of local exchange services
2 and unbundled network elements will constrain the incumbent's unbundled
3 network element prices. Suppliers of unbundled network elements such as
4 switches, transport, signaling, and loops include many companies. For example,
5 with respect to switches, AT&T recently announced that it had signed contracts
6 with six competitive access providers for unbundled switching services to be
7 provided in 80 cities in the U.S.¹³ The primary manufacturers of switches are
8 Lucent Technologies, Siemens Stromberg-Carlson, and Northern Telecom, but
9 Fujitsu, DSC, and other companies also supply switches that have applications in
10 local exchange telecommunications. It might be argued that these companies
11 manufacture switches as opposed to offering unbundled switching services. But
12 this is only the difference between owning the switches by purchasing them from
13 manufactures versus leasing the switching services from competitive access
14 providers. From an economic standpoint, both owning and leasing unbundled
15 switching services offer competitive substitutes to the unbundled switching
16 services offered by incumbent local exchange carriers.

17 With respect to transport services, AT&T recently announced that it signed
18 agreements with five companies (American Communications Services, Inc.,
19 Brooks Fiber, IntelCom Group, Hyperion, and Time Warner) for unbundled
20 transport services in 70 U.S. cities.¹⁴ Alternative local exchange carriers, therefore,
21 are not dependent on incumbent local exchange carriers for their supply of
22 unbundled transport services.

¹³ *AT&T: Will the Bad News Ever End?* (October 7, 1996), BUSINESS WEEK, page 128.

¹⁴ *Telecommunications Reports* (April 15, 1996), page 11.

1 Unbundled signaling services are available from Illuminet, MCI, and Sprint.
2 Indeed, recently GTE's long-distance subsidiary selected Sprint as its provider of
3 signaling services.

4 Finally, unbundled loops currently are offered by competitive access
5 providers, cable companies, and increasingly by wireless providers. As noted in a
6 recent article, AT&T, "which became the nation's largest cellular operator with the
7 purchase of McCaw Cellular Communications, Inc. in 1994, is furiously working on
8 a technology that would allow it to bypass the wired network in cities and towns
9 across the nation."¹⁵ Indeed, shortly after publication of this article, AT&T
10 announced plans to use wireless communications equipment to provide local
11 exchange service.¹⁶ Customers using AT&T's new service will continue to use
12 their existing home or business phones, but rather than calls traveling across the
13 incumbent local exchange carrier's local exchange network, they will be routed to a
14 radio transceiver box mounted to the side of the home or business. The box would
15 then transmit voice and data to a base station which would route the call across
16 AT&T's wireless system to its switching centers to route the calls/data to their
17 appropriate destinations.¹⁷ Thus, competitive alternatives are available to
18 alternative local exchange carriers for unbundled loops.

19 **Q. WHAT IS THE ECONOMIC IMPLICATION OF HAVING THE PRICES OF**
20 **UNBUNDLED NETWORK ELEMENTS DETERMINED BY THE MARKET?**

¹⁵ *Vaulting the Walls with Wireless: AT&T May Use Cellular to Invade the Bells' Local-Phone Turf* (January 20, 1997), BUSINESS WEEK, page 85.

¹⁶ *AT&T Steps Up Fight for Local Markets: Wireless Network System Aimed at Baby Bells Will Undergo Testing* (February 24, 1997), WALL STREET JOURNAL, page A-3.

¹⁷ *AT&T to Test Wireless Homes* (February 26, 1997), NEW YORK TIMES, page C-1; *AT&T Phone-Link Plan to Come at High Cost* (February 25, 1997), WALL STREET JOURNAL.

1 A. Depending on the nature and extent of competition offered by facilities-based
2 providers of local exchange services and unbundled network elements, a likely
3 outcome is that the incumbent local exchange carrier would be unable to cover
4 its total actual costs. That is, efficient, facilities-based suppliers of unbundled
5 network elements may offer services at rates below the initial rates established
6 under Dr. Blackmon's proposal, which are set "at rough parity with the
7 incumbent's resale rates for bundled services."¹⁸ Since some of these resale
8 rates contain cross subsidies that allow GTE to offer other services at prices
9 below TSLRIC, facilities-based providers of unbundled network elements likely
10 will offer services at prices below rates set at rough parity with resale rates that
11 are the source of cross subsidies. In this case, the incumbent supplier will be
12 forced by the market to decrease the prices of the relevant unbundled network
13 elements, which likely would eliminate the source of the cross subsidy funds and,
14 thus, prevent the incumbent carrier from covering its total actual costs.

15 **Q. IF THE PRICES OF UNBUNDLED NETWORK ELEMENTS DO NOT ALLOW**
16 **THE INCUMBENT CARRIER TO COVER ITS TOTAL ACTUAL COSTS, WHAT**
17 **DO YOU RECOMMEND?**

18 A. As discussed in my Direct Testimony, such a shortfall "should be recovered with
19 a competitively neutral charge, which could be implemented in a variety of ways.
20 For example, a charge could be placed on end users, alternative local exchange
21 carriers, or both. The important point is that the effect of the charge would be pro-
22 competitive in that it would allow the incumbent local exchange carrier to offer the
23 services demanded by end users and alternative local exchange carriers.
24 Conversely, the failure to impose such a charge necessarily would have the

¹⁸ Blackmon Testimony, page 7, line 2.

1 anticompetitive result of preventing the incumbent carrier from offering the services
2 demanded by end users and alternative local exchange carriers."¹⁹

3 **Q. IS THERE A POSSIBLE CONFLICT BETWEEN DR. BLACKMON'S**
4 **RECOMMENDATIONS THAT PRICES FOR UNBUNDLED NETWORK**
5 **ELEMENTS BE SET (1) NO LOWER THAN TELRIC AND (2) IN ROUGH**
6 **PARITY WITH THE INCUMBENT'S RESALE RATES?**

7 A. Yes. If the existing retail rate for a service is subsidized, i.e., less than its
8 TSLRIC, then the corresponding resale rate also will be subsidized. Under Dr.
9 Blackmon's pricing proposal, the corresponding unbundled network element
10 prices would be set in rough parity with these below-cost rates. Dr. Blackmon
11 recognizes this possible conflict and recommends that in no cases should the
12 price of an unbundled network element be set below TELRIC.²⁰

13 This problem could be solved by rebalancing rates to remove cross
14 subsidies. As discussed in the Direct Testimony of Mr. Seaman, one beneficial
15 effect of such rate rebalancing is that it reduces the ability of entrants to "cream
16 skim" by offering local exchange services to customers paying rates that
17 subsidize below-cost services.²¹ In addition, rate rebalancing increases the
18 desirable aspects of Dr. Blackmon's pricing proposal for unbundled network
19 elements.

20 Suppose the prices of unbundled network elements were in rough parity
21 with resale rates for services that subsidize below-cost services. In this case,

¹⁹ *Testimony of Michael A. Williams before the Washington Utilities and Transportation Commission, Docket Nos. UT-960369, UT-960370, and UT-960371, page 6, lines 13-21.*

²⁰ Blackmon Testimony, page 10, lines 3-4.

²¹ *Testimony of Meade C. Seaman before the Washington Utilities and Transportation Commission, Docket Nos. UT-960369, UT-960370, and UT-960371.*

1 even an inefficient facilities-based entrant could enter profitably. By rebalancing
2 rates, the amount of cost recovery collected in retail rates from services that
3 subsidize below-cost services will be reduced so that the initial rates of the
4 corresponding unbundled network elements also will decline. This will make it
5 less likely that inefficient suppliers of unbundled network elements could enter
6 profitably. The net effect of rate rebalancing is that the resulting prices of
7 unbundled network elements will recover the maximum amount of the
8 incumbent's common costs, given market constraints.

9 **Q. DOES DR. BLACKMON ARGUE THAT RATES FOR UNBUNDLED NETWORK
10 ELEMENTS SHOULD BE SET AT TELRIC IF THOSE ELEMENTS HAVE NO
11 RETAIL COUNTERPART?**

12 A. Yes. For example, Dr. Blackmon cites interim and permanent number portability
13 as network elements with no retail counterparts and concludes that their prices
14 should be set at TELRIC.²²

15 **Q. DO YOU AGREE WITH DR. BLACKMON ON THIS POINT?**

16 A. No. Assuming, *arguendo*, that some network element did not have a retail
17 counterpart, the price of that element still should be established by market forces
18 rather than constrained to equal TELRIC. Such a constraint would reduce the
19 incumbent local exchange carriers' ability to recover its common costs, which
20 necessarily would result in larger competitively neutral payments by others to
21 cover the firm's total actual costs.

22 **Q. DOES DR. CORNELL AGREE WITH DR. BLACKMON THAT PRICES FOR
23 UNBUNDLED NETWORK ELEMENTS SHOULD BE SET TO ACHIEVE ROUGH
24 PARITY WITH THE INCUMBENT'S RESALE RATES AND THEN, ONCE RATES**

²² Blackmon Testimony, page 11, line 12 to page 12, line 3.

1 **ARE ESTABLISHED, COMPETITION WILL DETERMINE WHAT AN EFFICIENT**
2 **FIRM WILL CHARGE?**

3 A. No. Dr. Cornell advocates that rates for unbundled network elements be set
4 equal to TELRIC.²³ As Dr. Blackmon correctly notes, this pricing proposal fails to
5 recognize the presence of non-incremental (i.e., common) costs. Indeed, this is
6 the reason why the Federal Communications Commission (“FCC”) also rejected
7 setting prices for unbundled network elements equal to TELRIC and instead
8 concluded: “Because forward-looking common costs are consistent with our
9 forward-looking, economic cost paradigm, a reasonable measure of such costs
10 shall be included in the prices for interconnection and access to network
11 elements.”²⁴ Moreover, the FCC defined a “reasonable” allocation of common
12 costs as follows: “The sum of the allocation of forward-looking common costs for
13 all elements and services shall equal the total forward-looking common costs,
14 exclusive of retail costs, attributable to operating the incumbent [local exchange
15 carrier’s] total network, so as to provide all the elements and services offered.”²⁵
16 Thus, according to the FCC, the prices of unbundled network elements should
17 recover all common costs, exclusive of retail costs.

18 Furthermore, since TELRIC pricing fails to recover the firm’s total actual
19 costs, exclusive of retail costs, it violates section 252(d) of the
20 *Telecommunications Act of 1996*, which specifies that the prices of unbundled

²³ Cornell Testimony, page 21, line 13 to page 22, line 11.

²⁴ Federal Communications Commission, *First Report and Order*, CC Docket Nos. 96-98 and 95-185, ¶ 694.

²⁵ Federal Communications Commission, *Amendments to the Code of Federal Regulations*, § 51.505(c)(2)(B).

1 network elements shall be based on the cost of providing the elements and may
2 include a reasonable profit.²⁶

3 In addition, TELRIC pricing is discriminatory because it creates cross
4 subsidies for entrants whenever two unbundled network elements share non-
5 incremental costs. For example, consider the costs of the following three
6 unbundled network elements:
7

- 8 • Incremental cost of element *A* equals \$1
- 9 • Incremental cost of element *B* equals \$1
- 10 • Incremental cost of element *C* equals \$1
- 11 • Non-incremental, shared cost of elements *A* and *B* equals \$5
- 12 • Total cost of all services equals \$8.
13

14 In this case, TELRIC pricing would yield revenues of \$2 for services *A* and *B*, but
15 the incremental cost of *A* and *B* together equals \$7. Thus, TELRIC pricing
16 creates a cross subsidy to entrants that effectively discriminates against
17 incumbent local exchange carriers who necessarily incur these non-incremental
18 costs.

19 These subsidized rates also will prevent the entry of efficient, facilities-
20 based carriers. Suppose an efficient facilities-based entrant could supply
21 unbundled elements *A* and *B* at a cost of \$6, i.e., less than the incumbent's cost
22 of \$7. In this case, entry would not occur due to the availability of services *A* and
23 *B* at the subsidized TELRIC price of \$2. Thus, consumers would be denied the
24 benefits of a lower-cost source of supply of unbundled network elements.

25 Finally, Dr. Cornell's proposal is inefficient since every rate change would
26 require a costly, time-consuming cost proceeding. Instead, Dr. Blackmon's

²⁶ 47 U.S.C. § 252(d)(1).

1 proposal allows the market to determine efficient prices, which could change
2 rapidly, perhaps even on a daily basis. Dr. Blackmon's proposal allows the
3 Commission to avoid the regulatory burden of endless cost dockets having the
4 futile purpose of attempting to establish efficient prices that ultimately will be
5 determined by the market.

6 **Q. DOES DR. BLACKMON AGREE WITH MR. PETERS THAT PRICES FOR**
7 **UNBUNDLED NETWORK ELEMENTS SHOULD HAVE A UNIFORM MARKUP**
8 **TO RECOVER COMMON COSTS?**

9 A. No. Mr. Peters advocates that the prices of unbundled network elements be
10 marked up by a uniform percentage not to exceed 15 percent.²⁷ Dr. Blackmon
11 correctly rejects such a uniform markup, noting that “[j]ust as retail prices are not
12 uniformly marked up above incremental cost, a uniform markup of wholesale
13 prices is inappropriate. Neither economic efficiency nor the public interest would
14 be advanced by recovering common costs of the firm uniformly across all
15 elements.”²⁸

16 A uniform markup is, by construction, *ad hoc* and therefore cannot result in
17 prices that respond to market forces. For example, some prices may be set too
18 high, i.e., in excess of entrants’ stand-alone costs. This would encourage entry by
19 inefficient facilities-based carriers. Moreover, there is no reason to expect that the
20 incumbent’s non-incremental costs are necessarily less than or equal to 15 percent
21 of its incremental costs. Thus, there is no reason to expect that such a markup
22 would enable the incumbent to cover its total actual costs.

23 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

24 A. Yes.

²⁷ Peters Testimony, page 16, lines 16-21.

²⁸ Blackmon Testimony, page 6, lines 6-9.

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