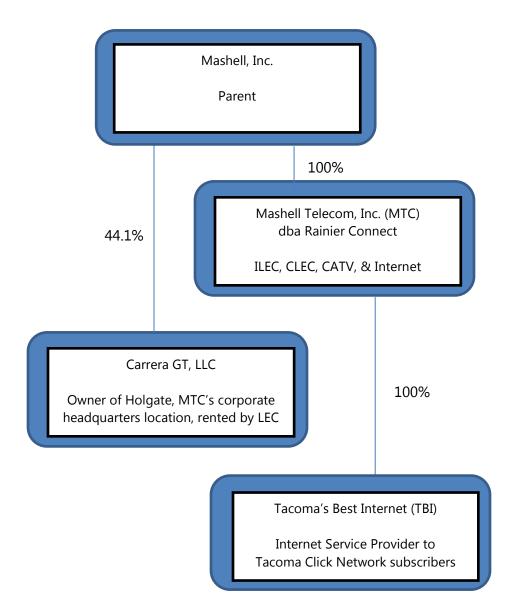
CORPORATE ORGANIZATION CHART



PETITION OF MASHELL TELECOM, INC. TO RECEIVE SUPPORT FROM THE UNIVERSAL SERVICE COMMUNICATIONS PROGRAM EXHIBIT 1 - 1

AFFILIATED TRANSACTIONS

Mashell Telecom, Inc. rents office space, utilized as corporate headquarters and network operations center, from its affiliate, Carrera GT, LLC. This leased property facilitates both the ILEC and CLEC operations of the business and is appropriately allocated between regulated and nonregulated operations using Part 64 factors and recorded in account 6121.0, Land & Building Expense-Rents.

During 2019, the Company recorded a step up in basis in an affiliate Tacoma's Best Interest, LLC. Tacoma's Best Internet, LLC (TBI) purchased NetVenture's 50% membership investment, this transaction required the Company to record an increase in membership equity. The Company has a management agreement with TBI to provided support to TBI's entire subscriber base. This agreement applies only to CLEC operations and all associated expenses and revenue are properly allocated to nonregulated operations.

PETITION OF MASHELL TELECOM, INC. TO RECEIVE SUPPORT FROM THE UNIVERSAL SERVICE COMMUNICATIONS PROGRAM EXHIBIT 2 - 1

PLAN TO PROVIDE, MAINTAIN, OR ENHANCE BROADBAND SERVICES

This Broadband Plan is being submitted by Mashell Telecom, Inc. in compliance with RCW 80.36.650(3)(a)(ii) and WAC 480-123-110(1)(d). Under the terms of the legislation incorporated into RCW 80.36.650(3), a recipient of support from the state Universal Communications Program is to submit a broadband plan showing how the provider will provide, maintain, or enhance broadband services in its service area. As set out in WAC 480-123-110(1)(d), the broadband plan is to include specific elements, but only to the extent applicable to that particular broadband plan. The broadband plan does not have to include all elements but it can include any of the following elements: (1) a multi-year investment plan; (2) specific projects that are projected to provide or enhance broadband service at speeds required by the Commission or the Federal Communications Commission; (3) a plan for maintenance of broadband services in its services in its service area; (4) a description of how the provider will enhance broadband services, the project information is to include an estimated timeline, geographic location, number of locations passed, and upload and download speeds that are projected to be produced by the project.

Mashell Telecom, Inc. has constructed sufficient facilities for it to fall into either criterion three or criterion four of WAC 480-123-110 and as a result has constructed substantial broadband infrastructure throughout much or all of its service territory. This means that the company is looking for program support to allow it to continue to provide telecommunications services and broadband services at the levels that are provided today, with enhancements becoming available where appropriate.

The Company has already met the Federal Communications Commission's total broadband deployment obligations associated with federal high-cost program support as of the date of the Petition to which this is an Exhibit. In addition, the Company also meets the additional locations requested by the Commission as part of the State Universal Communications Program. Since January 1, 2018, the Company has invested over \$6 million to deploy secure and resilient broadband infrastructure to expand access for communities in both our Eatonville and Kapowsin exchanges. In 2019, the Company completed a five-year plan (2015-2019) to upgrade aging portions of its outside plant and network infrastructure to a Fiber-to-the-premise (FTTP) architecture. The FTTP network architecture provides customers' access to voice, multimedia, and data services over one unified access platform.

We are constantly working to identify gaps in service, gather service location data and quality of service complaints, and develop strategic planning for future broadband deployment and adoption. One example of this, is the recent launch of our student's access initiative program. The Company worked with schools to get students who cannot otherwise afford it a broadband connection so that the students can continue their education during the pandemic while schools are physically closed. In addition, all customer requests for increased speeds are individually considered for economic feasibility and completed where and when possible.

Our FTTP network currently provides 1G/1G synchronous service. The company's five-year investment plan provides for capital expenditures to expand our FTTP network annually to service an additional fifteen percent of our customer base that currently has service speeds below 25/3Mbps. The Company goal is to have ninety percent of our network capable of 25/3Mbps speeds by 2025. For customers not eligible for FTTP due to cost constraints, Mashell Telecom, Inc. plans to place remote

PETITION OF MASHELL TELECOM, INC. TO RECEIVE SUPPORT FROM THE UNIVERSAL SERVICE COMMUNICATIONS PROGRAM – EXHIBIT 3 – 1 terminals strategically in order to shorten and groom copper loops and begin offering higher data rates in areas that were previously limited by loop distance.

The foregoing Broadband Plan was adopted by Mashell Telecom, Inc. on July 1st, 2020.

PETITION OF MASHELL TELECOM, INC. TO RECEIVE SUPPORT FROM THE UNIVERSAL SERVICE COMMUNICATIONS PROGRAM – EXHIBIT 3 – 2

CERTIFCATION RELATING TO ACCOUNTING STANDARDS

I, **Brian Haynes**, am an officer of **Mashell Telecom**, **Inc.**, (the Company as set out in the Petition to which this is an Exhibit). Thereby, I certify that the Company complies with state and federal accounting, cost allocation, and cost adjustment rules pertaining an incumbent local exchange carrier for the period of time that the Company will receive support under the Petition to which this is an Exhibit.

This Certification is a sworn statement made under the penalty of perjury as set forth in RCW 9A.72.085 and is made this 23rd day of June, 2020.

Brian Haynes / President and CEO

PETITION OF MASHELL TELECOM, INC. TO RECEIVE SUPPORT FROM THE UNIVERSAL SERVICE COMMUNICATIONS PROGRAM – EXHIBIT 4 - 1

BROADBAND SERVICE RATES

FIBER

Residential 20MB/20MB	\$40.00
Residential 100MB/100MB	\$80.00
Residential 1GB/1GB	\$100.00
Business 50MB/25MB	\$99.95
Business 150MB/75MB	\$169.95
Business 500MB/250MB	\$349.99

DSL

Business-1.5MB/1.5MB	\$26.09
Business-6MB/512K	\$26.09
Business-12MB/1MB	\$36.09
Business-20MB/1MB	\$46.09
Residential-1.5MB/1.5KB	\$68.95
Residential-512KB/512KB	\$68.95
Residential-6MB/512K	\$68.95
Residential-12MB/1MB	\$75.95
Residential-20MB/1MB	\$86.95

CABLE MODEM

Business 30MB/10MB	\$66.95
Business 55MB/20MB	\$76.95
Business 150MB/20MB	\$99.95
Business 250MB/20MB	\$120.95
Business 500MB/20MB	\$140.95
Business 1GB/20MB	\$180.95
Residential 30MB/10MB	\$29.95
Residential 55MB/20MB	\$34.95
Residential 150MB/20MB	\$44.95
Residential 250MB/20MB	\$59.95
Residential 500MB/20MB	\$69.95
Residential 1GB/20MB	\$79.95

PETITION OF MASHELL TELECOM, INC. TO RECEIVE SUPPORT FROM THE UNIVERSAL SERVICE COMMUNICATIONS PROGRAM – EXHIBIT 5 - 1

CONTINUED OPERATIONS CERTIFICATE

I, **Brian Haynes**, an officer of **Mashell Telecom**, **Inc.**, (the Company as set out in the Petition to which this is an Exhibit) under penalty of perjury, hereby certify that if the Company receives Program support, the Company will continue to provide communications and broadband services pursuant to its tariffs on file with the Commission throughout its service territory in Washington for which the company is seeking and receives Program support during the entirety of 2021.

Dated this 23rd day of June, 2020.

Brian Haynes / President & CEO

PETITION OF MASHELL TELECOM, INC. TO RECEIVE SUPPORT FROM THE UNIVERSAL SERVICE COMMUNICATIONS PROGRAM – EXHIBIT 6 - 1

CERTIFICATION OF ELIGIBILITY

I, **Brian Haynes**, am an officer of **Mashell Telecom**, **Inc.** (the Company as set out in the Petition to which this is an Exhibit) and thereby certify that the Company is in compliance with the Federal Communications Commission's obligation for deployment of broadband at speeds specified by the Federal Communications Commission that apply to the Company.

Further, I certify that the Company has already met the Federal Communications Commission's total deployment obligations associated with federal high-cost program support as of the date of the Petition to which this is an Exhibit. Further, I certify that the Company has since January 1, 2018, deployed broadband to the number of locations that Washington Utilities and Transportation Commission has determined by order.

This Certification is a sworn statement made under the penalty of perjury as set forth in RCW 9A.72.085 and is made this 23rd day of June, 2020.

Brian Haynes / President & CEO

PETITION OF MASHELL TELECOM, INC. TO RECEIVE SUPPORT FROM THE UNIVERSAL SERVICE COMMUNICATIONS PROGRAM – EXHIBIT 7 - 1