## Vander Weide Exhibit Summary of Discounted Cash Flow Analysis S\&P Industrial Companies

| Company | Price | Dividend | Growth | Cost of Equity |
| :---: | :---: | :---: | :---: | :---: |
| 3M Co | 129.67 | 2.64 | 11.5\% | 13.91\% |
| Abbott Laboratories | 39.35 | 0.94 | 12.3\% | 15.15\% |
| Adobe Systems Inc. | 33.26 | 0.05 | 12.7\% | 12.88\% |
| Alberto-Culver Co -Cl B | 48.82 | 0.42 | 11.3\% | 12.31\% |
| Albertsons Inc | 19.16 | 0.76 | 8.9\% | 13.52\% |
| Alcoa Inc | 21.04 | 0.60 | 11.4\% | 14.78\% |
| Anheuser-Busch Cos Inc | 48.42 | 0.78 | 11.8\% | 13.71\% |
| Autodesk Inc | 15.82 | 0.12 | 12.8\% | 13.70\% |
| Automatic Data Processing | 32.50 | 0.48 | 12.5\% | 14.26\% |
| Avery Dennison Corp | 54.21 | 1.44 | 11.4\% | 14.55\% |
| Avon Products | 57.73 | 0.84 | 11.6\% | 13.32\% |
| Baker-Hughes Inc | 28.93 | 0.46 | 13.0\% | 14.90\% |
| Bard (C.R.) Inc | 62.20 | 0.88 | 11.9\% | 13.58\% |
| Bausch \& Lomb Inc | 33.91 | 0.52 | 13.3\% | 15.14\% |
| Becton Dickinson \& Co | 33.64 | 0.40 | 11.5\% | 12.90\% |
| Biomet Inc | 30.03 | 0.10 | 15.0\% | 15.40\% |
| Black \& Decker Corp | 37.89 | 0.48 | 11.3\% | 12.79\% |
| Brunswick Corp | 20.46 | 0.50 | 10.3\% | 13.17\% |
| Carnival Corp | 25.75 | 0.42 | 13.3\% | 15.26\% |
| Caterpillar Inc | 51.62 | 1.40 | 10.9\% | 14.10\% |
| Centex Corp | 60.03 | 0.16 | 14.6\% | 14.92\% |
| Chevron Texaco Corp | 64.24 | 2.80 | 7.3\% | 12.31\% |
| Cigna Corp | 49.16 | 1.32 | 10.8\% | 13.97\% |
| Circuit City Stores Inc | 5.48 | 0.07 | 12.7\% | 14.22\% |
| Coca-Cola Co | 40.93 | 0.88 | 11.1\% | 13.64\% |
| Coca-Cola Enterprises | 19.47 | 0.16 | 13.5\% | 14.49\% |
| Colgate-Palmolive Co | 55.87 | 0.72 | 11.4\% | 12.92\% |
| ConAgra Foods Inc | 20.99 | 0.99 | 8.4\% | 13.88\% |
| Cooper Industries Ltd | 37.18 | 1.40 | 10.9\% | 15.36\% |
| Cooper Tire \& Rubber | 13.17 | 0.42 | 10.7\% | 14.46\% |
| Coors (Adolph) -Cl B | 50.63 | 0.82 | 10.9\% | 12.80\% |
| Cummins Inc | 24.92 | 1.20 | 8.2\% | 13.79\% |
| CVS Corp | 23.70 | 0.23 | 11.8\% | 12.95\% |
| Danaher Corp | 68.03 | 0.10 | 14.0\% | 14.18\% |
| Darden Restaurants Inc | 18.69 | 0.08 | 14.6\% | 15.12\% |
| Disney (Walt) Co | 18.10 | 0.21 | 14.0\% | 15.40\% |
| Dow Chemical | 30.08 | 1.34 | 9.4\% | 14.62\% |
| Dow Jones \& Co Inc | 37.77 | 1.00 | 11.5\% | 14.64\% |
| Du Pont (E I) De Nemours | 40.83 | 1.40 | 8.6\% | 12.57\% |
| Eastman Chemical Co | 29.69 | 1.76 | 7.2\% | 14.05\% |
| Eastman Kodak Co | 30.66 | 1.80 | 6.6\% | 13.34\% |
| Eaton Corp | 76.10 | 1.76 | 10.6\% | 13.32\% |
| Ecolab Inc | 50.59 | 0.58 | 12.7\% | 14.07\% |


| Company | Price | Dividend | Growth | Cost of Equity |
| :---: | :---: | :---: | :---: | :---: |
| Electronic Data Systems Corp | 17.17 | 0.60 | 10.8\% | 14.93\% |
| Emerson Electric Co | 48.25 | 1.57 | 10.0\% | 13.82\% |
| Engelhard Corp | 23.26 | 0.40 | 10.8\% | 12.82\% |
| Fluor Corp | 35.11 | 0.64 | 11.6\% | 13.76\% |
| Fortune Brands Inc | 45.78 | 1.08 | 11.0\% | 13.78\% |
| General Dynamics Corp | 57.53 | 1.20 | 10.9\% | 13.36\% |
| General Mills Inc | 45.73 | 1.10 | 10.6\% | 13.43\% |
| General Motors Corp | 35.29 | 2.00 | 5.9\% | 12.36\% |
| Gillette Co | 31.28 | 0.65 | 9.9\% | 12.32\% |
| Grainger (W W) Inc | 44.63 | 0.72 | 11.4\% | 13.30\% |
| Heinz (H J) Co | 29.61 | 1.62 | 7.8\% | 14.14\% |
| Hilton Hotels Corp | 12.47 | 0.08 | 14.1\% | 14.87\% |
| Honeywell International Inc | 22.53 | 0.75 | 11.3\% | 15.25\% |
| IMS Health Inc | 14.73 | 0.08 | 12.4\% | 13.04\% |
| Ingersoll-Rand Co Ltd | 41.29 | 0.68 | 11.8\% | 13.75\% |
| Intl Flavors \& Fragrances | 32.21 | 0.60 | 10.5\% | 12.68\% |
| ITT Industries Inc | 56.24 | 0.64 | 12.2\% | 13.55\% |
| Johnson Controls Inc | 77.24 | 1.44 | 12.4\% | 14.62\% |
| Kb Home | 47.55 | 0.30 | 12.7\% | 13.45\% |
| Kellogg Co | 31.66 | 1.01 | 8.7\% | 12.40\% |
| Kerr-McGee Corp | 41.18 | 1.80 | 7.8\% | 12.85\% |
| Limited Brands Inc | 13.69 | 0.30 | 12.8\% | 15.42\% |
| Liz Claiborne Inc | 31.65 | 0.22 | 12.5\% | 13.33\% |
| Lockheed Martin Corp | 47.49 | 0.48 | 11.7\% | 12.89\% |
| Marathon Oil Corp | 23.52 | 0.92 | 9.0\% | 13.56\% |
| Mattel Inc | 22.02 | 0.05 | 13.1\% | 13.37\% |
| May Department Stores Co | 20.64 | 0.95 | 7.9\% | 13.22\% |
| McCormick \& Co | 24.50 | 0.44 | 10.3\% | 12.40\% |
| McGraw-Hill Companies | 57.94 | 1.08 | 12.1\% | 14.32\% |
| Meredith Corp | 40.68 | 0.38 | 11.5\% | 12.60\% |
| Microsoft Corp | 25.19 | 0.08 | 13.8\% | 14.18\% |
| New York Times Co -Cl A | 45.06 | 0.54 | 11.0\% | 12.41\% |
| Nike Inc -Cl B | 52.96 | 0.56 | 13.6\% | 14.87\% |
| Nordstrom Inc | 16.68 | 0.40 | 10.2\% | 13.01\% |
| Northrop Grumman Corp | 85.31 | 1.60 | 13.1\% | 15.35\% |
| Nucor Corp | 40.01 | 0.80 | 11.7\% | 14.07\% |
| Occidental Petroleum Corp | 30.43 | 1.04 | 10.6\% | 14.63\% |
| Omnicom Group | 58.59 | 0.80 | 13.2\% | 14.84\% |
| Pall Corp | 20.69 | 0.36 | 13.2\% | 15.29\% |
| Parker-Hannifin Corp | 39.93 | 0.76 | 11.1\% | 13.34\% |
| Penney (J C) Co | 18.75 | 0.50 | 9.7\% | 12.81\% |
| Pepsico Inc | 40.84 | 0.60 | 11.3\% | 13.03\% |
| Pitney Bowes Inc | 33.53 | 1.20 | 10.4\% | 14.62\% |
| Radioshack Corp | 22.99 | 0.22 | 12.9\% | 14.04\% |
| Rockwell Automation | 21.73 | 0.66 | 11.0\% | 14.59\% |
| Rohm \& Haas Co | 31.25 | 0.84 | 9.6\% | 12.73\% |
| Sears Roebuck \& Co | 26.48 | 0.92 | 8.8\% | 12.83\% |


| Company | Price | Dividend | Growth | Cost of <br> Equity |
| :--- | ---: | ---: | ---: | ---: |
| Sherwin-Williams Co | 27.36 | 0.62 | $9.9 \%$ | $12.55 \%$ |
| Snap-On Inc | 27.14 | 1.00 | $10.0 \%$ | $14.33 \%$ |
| Tribune Co | 47.39 | 0.44 | $12.7 \%$ | $13.81 \%$ |
| Tyco International Ltd | 14.35 | 0.05 | $14.0 \%$ | $14.42 \%$ |
| United Technologies Corp | 60.92 | 0.98 | $12.0 \%$ | $13.91 \%$ |
| UST Inc | 29.24 | 2.00 | $5.9 \%$ | $13.73 \%$ |
| VF Corp | 38.41 | 1.00 | $9.5 \%$ | $12.53 \%$ |
| Vulcan Materials Co | 32.63 | 0.98 | $11.7 \%$ | $15.27 \%$ |
| Wal-Mart Stores | 54.52 | 0.30 | $14.0 \%$ | $14.66 \%$ |
| Waste Management Inc | 21.06 | 0.01 | $13.2 \%$ | $13.26 \%$ |
| Wendy’s International Inc | 27.91 | 0.24 | $12.9 \%$ | $13.93 \%$ |
| Winn-Dixie Stores Inc | 13.41 | 0.20 | $11.9 \%$ | $13.67 \%$ |
| Wrigley (Wm) Jr Co | 57.06 | 0.82 | $11.2 \%$ | $12.89 \%$ |
| Wyeth | 39.13 | 0.92 | $11.5 \%$ | $14.29 \%$ |
| Market Weighted Average |  |  |  | $13.95 \%$ |

Source: Standard \& Poor’s Compustat Database. Price is average of April 2003 high and low prices. Quarterly dividend obtained from the annual dividend rate as reported by Compustat, divided by 4. Growth rate is the I/B/E/S mean estimate of long-term growth rate as reported by Compustat.

Notes: : In applying the DCF model to the S\&P Industrials, I included in the DCF analysis only those companies in the S\&P Industrial group which have a reported stock price, pay a dividend, have a positive growth rate, have at least three analysts' long-term growth estimates, and have at least one common share outstanding. To be conservative, I also eliminated those $25 \%$ of companies with the highest and lowest DCF results. The weighted average DCF result for all four quartiles of the S\&P Industrials was $14.18 \%$. Elimination of the $1^{\text {st }}$ and $4^{\text {th }}$ quartiles of the S\&P Industrials had a negligible effect on the market value capital structure.

Notation:

| $\mathrm{d}_{0}$ | $=$ | Quarterly Dividend (annual dividend divided by 4). |
| :--- | :--- | :--- |
| $\mathrm{P}_{0}$ | $=$ | Average of the monthly high and low stock prices April 2003. |
| FC | $=$ | Flotation costs expressed as a percent of gross proceeds (5 percent). |
| g | $=$ | I/B/E/S mean forecast of future earnings growth April 2003. |
| k | $=$ | Cost of equity using a quarterly DCF Model shown by the formula below: |

$$
k=\left[\frac{d_{0}(1+g)^{\frac{1}{4}}}{P_{0}}+(1+g)^{1 / 4}\right]^{4}-1
$$

