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1                   BEFORE THE WASHINGTON  
2                   UTILITIES AND TRANSPORTATION COMMISSION

3                   In the Matter of the Petition of        ) UG-021584  
4                   AVISTA UTILITIES for Extension of     ) Volume V  
5                   The Natural Gas Benchmark            ) Pages 110-317  
                  Mechanism.                                )  
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9                   A hearing in the above-entitled matter was  
10                  held at 9:34 a.m. on Monday, November 24, 2003, at  
11                  1300 South Evergreen Park Drive, Southwest, Olympia,  
12                  Washington, before Administrative Law Judge THEODORA  
13                  MACE, Chairwoman MARILYN SHOWALTER, Commissioner  
14                  RICHARD HEMSTAD and Commissioner PATRICK OSHIE.

15

16                  The parties present were as follows:

17                  AVISTA UTILITIES, by David J. Meyer,  
18                  General Counsel, East 1411 Mission Avenue, Spokane,  
                  Washington 99220.

19                  COMMISSION STAFF, by Donald T. Trotter,  
20                  Assistant Attorney Genral, 1400 S. Evergreen Park  
                  Drive, SW, P.O. Box 40128, Olympia, Washington  
                  98504-0128.

21                  PUBLIC COUNSEL, by Robert Cromwell,  
22                  Assistant Attorney General, 900 Fourth Avenue, Suite  
                  2000, Seattle, Washington 98164.

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25                  Barbara L. Nelson, CCR

                  Court Reporter

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1               JUDGE MACE:  Let's be on the record in the  
2   Matter of the Petition of Avista Utilities for  
3   Extension of the Natural Gas Benchmark Mechanism.  
4   This is Docket Number UG-021584.  Today's date is  
5   November 24th, 2003.  We are convened in the offices  
6   of the Washington Utilities and Transportation  
7   Commission in Olympia, Washington.  We're scheduled  
8   today to begin the evidentiary hearing in this case.

9               My name is Theo Mace.  I've been assigned to  
10  hold hearings in this case, and with me on the bench  
11  today presiding are Chairwoman Marilyn Showalter and  
12  Commissioners Dick Hemstad and Pat Oshie.

13              I'd like to have the oral appearances of  
14  Counsel now, beginning with the Petitioner.

15              MR. MEYER:  Yes, thank you, Your Honor.  
16  Will the short form suffice?

17              JUDGE MACE:  Yes, definitely.

18              MR. MEYER:  David Meyer, for Avista  
19  Corporation.

20              MR. CROMWELL:  Robert Cromwell, on behalf of  
21  Public Counsel.

22              MR. TROTTER:  Donald T. Trotter, Assistant  
23  Attorney General, for the Commission.

24              JUDGE MACE:  Thank you.  Let me ask if  
25  there's anybody on the conference bridge who seeks to

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1 enter an appearance this morning? I hear no  
2 response.

3 I believe that we have an order of witnesses  
4 calling for Mr. Norwood, Mr. Gruber, Mr. D'Arienzo  
5 and Mr. Hirschhorn from the company, and then Mr.  
6 Parvinen and Ms. Elder for Staff and Public Counsel  
7 respectively. We have Mr. Norwood on the stand and  
8 I'll swear him in momentarily. My understanding,  
9 from our off-the-record discussion earlier, Mr.  
10 Meyer, is that Mr. D'Arienzo is ill today; is that  
11 correct?

12 MR. MEYER: Yes and no. He's very much a  
13 game player. He's here, he's in our midst. And he  
14 was having trouble with his voice and so forth, so as  
15 the day progresses, we'll check in with Mike. And we  
16 weren't sure he could even make the trip, to be  
17 honest with you, but he is here and we'll just see  
18 how well he does. If it appears that he just can't  
19 or shouldn't take the stand, if I could have your  
20 permission to take him out of order tomorrow, if he's  
21 ready tomorrow. Then, if that doesn't happen, we  
22 have a backup plan.

23 JUDGE MACE: It looks like we can address  
24 that as the day wears on. You're ready to call Mr.  
25 Norwood, then?

0115

1                   MR. MEYER: I am. With that, Your Honor, I  
2 call to the stand Mr. Kelly Norwood.  
3 Whereupon,

4                   KELLY O. NORWOOD,  
5 having been first duly sworn by Judge Mace, was  
6 called as a witness herein and was examined and  
7 testified as follows:

8                   JUDGE MACE: Please be seated.

9                   MR. MEYER: Your Honor, it's my  
10 understanding, for the record, that the prefiled  
11 testimony and exhibits have already been admitted?

12                  JUDGE MACE: That's correct. They were all  
13 admitted on the date we had the settlement hearing.

14                  MR. MEYER: Yes. So with that in mind, I  
15 can be brief.

16

17                  D I R E C T   E X A M I N A T I O N

18 BY MR. MEYER:

19                  Q. Mr. Norwood, for the record, please state  
20 your name and your employer.

21                  A. My name is Kelly O. Norwood. My employer is  
22 Avista Corporation.

23                  Q. And have you prepared and prefiled exhibits  
24 that have been already admitted into evidence,  
25 exhibits identified and admitted as 1-T, 2, 3-T, 4, 5

0116

1 and 6?

2 A. Yes.

3 MR. MEYER: With that, Your Honor, Mr.

4 Norwood is available for cross.

5 JUDGE MACE: All right. Mr. Trotter.

6 MR. TROTTER: Thank you, Your Honor.

7

8 C R O S S - E X A M I N A T I O N

9 BY MR. TROTTER:

10 Q. Good morning, Mr. Norwood.

11 A. Good morning, Mr. Trotter.

12 Q. The benchmark mechanism has been in place  
13 since September of 1999; is that correct?

14 A. Yes.

15 Q. This case is the first evidentiary hearing  
16 the Commission has held on that mechanism; is that  
17 right?

18 A. Yes.

19 Q. And the Commission has yet to issue an order  
20 approving the mechanism; is that correct?

21 A. I don't recall whether orders were issued in  
22 prior decisions or not.

23 Q. Would you accept, subject to your check,  
24 there was not?

25 A. I'll accept that, subject to check.

0117

1           Q.    Now, your position is there needs to be  
2   compelling reasons not to continue the mechanism; is  
3   that correct?

4           A.    Yes.

5           Q.    When Avista first filed the benchmark  
6   mechanism, it did not tell the Commission that the  
7   tariff had to be renewed absent compelling reasons to  
8   the contrary, did it?

9           A.    I don't know if we used the word compelling  
10   at the time that we filed.  There was an  
11   understanding that it would be in place for two years  
12   and seven months and then be reviewed.

13          Q.    And it was filed as an experiment, was it  
14   not?

15          A.    Yes.

16          Q.    On the easel, you have Exhibit 2, page 1; is  
17   that correct?

18          A.    Yes.

19          Q.    Okay.  I have to admit, I can't read the  
20   fine -- even the not-so-fine print from here, but I'm  
21   going to refer to that exhibit, and I have it in  
22   front of me in hard copy.  But this is a graphic  
23   depiction of your current proposal that Avista is  
24   sponsoring in its testimony today?

25          A.    Yes.



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1 Q. And the magnitude of total gas cost for  
2 Avista Utilities is around 76.3 million; is that  
3 right?

4 A. Yes, for this time period and for the  
5 Washington jurisdiction.

6 Q. And -- well, is that an annual figure or is  
7 it for the total period January 30, 2004, through  
8 March 31st, 2007?

9 A. There's a footnote at the bottom of the  
10 exhibit which indicates it's Washington only for the  
11 period April '02 through March of '03.

12 Q. So it's an annual figure?

13 A. That's correct.

14 Q. Do you agree that a benchmark is an  
15 objective standard against which the Utility's  
16 performance is measured?

17 A. I believe that, yes, is one definition.

18 Q. In the benchmark mechanism the company is  
19 proposing, the Utility's performance is not measured,  
20 but rather the performance of its affiliate, Avista  
21 Energy, is measured; is that correct?

22 A. The benchmark is established against -- the  
23 actual costs that are billed to the Utility and that  
24 we charge customers is measured against benchmarks,  
25 and Avista Energy is the one that's managing it for

0119

1 us, so in that sense, I guess it would be yes.

2 Q. Let's focus on the commodity part of your  
3 Exhibit 2, page one, and that includes Tier 1, 2 --  
4 Tiers 1, 2 and 3; correct?

5 A. Yes.

6 Q. I'd like to start with Tier 1 gas. And Tier  
7 1 covers 50 percent of Avista's average monthly gas  
8 load that serves its retail gas customers; correct?

9 A. Yes, approximately 50 percent.

10 Q. And Tier 1 is based on fixed price purchases  
11 of gas that lock in the price of that 50 percent  
12 average monthly load; correct?

13 A. It's that component, as well as some natural  
14 gas storage is also a portion of that 50 percent.  
15 Tier 1 is fixed price purchases together with  
16 storage.

17 Q. And storage is purchased at fixed price, is  
18 it not?

19 A. Yes.

20 Q. And those contracts include purchases of  
21 gas, including gas and storage, as well as hedges,  
22 all of which are entered into specifically for Avista  
23 Utilities; correct?

24 A. That's correct.

25 Q. And Avista Utilities buys hedges on its own

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1 account to assure those prices are fixed; correct?

2 A. No, in both -- well, in Tier 1, actually  
3 Avista Energy is the one that actually executes the  
4 hedges to lock in the price for the Utility, and  
5 those transactions are done with -- in consultation  
6 with the Utility in the Strategic Oversight Group.

7 Q. But Avista Utilities does not actually enter  
8 into the hedges; is that correct? It's AE?

9 A. It's Avista Energy on behalf of the Utility.

10 Q. Now, there's no sharing around the contract  
11 prices in Tier 1 under the benchmark mechanism;  
12 correct?

13 A. Correct.

14 Q. And because the price of gas in Tier 1 is  
15 fixed, Avista Energy cannot do better than the price  
16 reflected in the contracts under Tier 1; is that  
17 correct?

18 A. Correct.

19 Q. By the same token, Avista Energy cannot do  
20 worse than that price reflected in the contracts  
21 under Tier 1?

22 A. That's correct.

23 Q. So for this 50 percent part of the average  
24 retail gas load, there is no benchmark to compare  
25 Avista Energy's performance to -- in order to measure

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1 Avista Energy's performance; correct?

2 A. No, I wouldn't agree with that. There is  
3 actually a benchmark. There's no sharing, but there  
4 is a benchmark, and that benchmark is the market at  
5 the time when the hedges are locked in. And as we  
6 lock in these hedges, there will be the actual  
7 contract itself, together with other market  
8 information as to what the price was at the time, and  
9 that would be the benchmark against which we can  
10 compare the price that is locked in. We have not  
11 proposed a sharing, because it's part of the overall  
12 strategy of fixing the price for a portion of the  
13 portfolio.

14 Q. You said you compare something to the price  
15 that's locked in. What do you compare to the price  
16 that's locked in?

17 A. We would compare the market prices at the  
18 time the price is locked in. There would be broker  
19 quotes from a number of marketers or suppliers at the  
20 time, and that's what the utility has done in the  
21 past and that's what Avista Energy's does, is  
22 document the prices available at the time the prices  
23 are locked in.

24 Q. So there is a difference, then, between the  
25 market price and the price that's locked in?

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1           A.    There should not be.  At the time they lock  
2   it in, that is the market.  And you have broker  
3   quotes and other information to demonstrate that that  
4   was the market at the time the decision was made.

5           Q.    Okay.  So if we're comparing Avista Energy's  
6   performance to the benchmark, which you say is the  
7   market price, the difference is always zero, isn't  
8   it?

9           A.    In this case, it would be zero; that's  
10  correct.

11          Q.    And Avista Energy can't outperform the  
12  market price in Tier 1, can it?

13          A.    We have not asked Avista Energy to attempt  
14  to outperform the market on Tier 1 because it's part  
15  of the portfolio of fixing the price on the portion  
16  of the portfolio.

17          Q.    My questions are related to the benchmark  
18  mechanism as you're proposing it, not as how you  
19  might propose it.  Do you understand that?

20          A.    Yes.

21          Q.    As the benchmark is currently being  
22  proposed, there's no way for Avista Energy to beat  
23  the benchmark in Tier 1; is that correct?

24          A.    That's correct.

25          Q.    Please turn to Exhibit 12.  This is your

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1 response to Staff Data Request Number 102, and we  
2 were focusing on your Exhibit 6, Item Five, where you  
3 stated the proposed benchmark mechanism includes a,  
4 quote, symmetrical sharing of 80/20 around all  
5 components of the mechanism, and then you go on,  
6 unquote. Do you see that?

7 A. Yes, I do.

8 Q. On the next page of the exhibit is a  
9 supplement to that data request where we asked you to  
10 specify in more detail how Avista Energy shares 80/20  
11 around the gas cost established in Tier 1 of the  
12 benchmark mechanism. And you agree, do you not, that  
13 there is no sharing around Tier 1?

14 A. Yes, I agree.

15 Q. And so in your Exhibit 6, when you refer to  
16 a symmetrical sharing of 80/20 around all components  
17 of the mechanism, you did not mean to include the gas  
18 purchases in Tier 1 or Tier 2, for that matter, that  
19 account for 100 percent of Avista Utilities' average  
20 daily gas needs; is that right?

21 A. That's correct.

22 Q. Let's then talk about Tier 2, and we'll go  
23 back to the chart, Exhibit 2, page 1. And Tier 2 is  
24 the other 50 percent of Avista's average gas load for  
25 its retail customers; is that right?

0124

1           A.    Yes, that's correct.

2           Q.    And that's purchased at the FOM index, which  
3 is the first of the month index price; correct?

4           A.    Yes.

5           Q.    And the FOM index is an actual index  
6 reported by various reporting services; correct?

7           A.    That is correct.

8           Q.    And as an index, sellers are supposed to  
9 report prices of actual trades, actual prices of  
10 actual trades, and it is those actual trades that  
11 generate the index price that Avista Energy pays; is  
12 that right?

13          A.    I think I'll defer to Mr. Gruber on the  
14 actual calculation of the indexes.

15          Q.    Is that your understanding?

16          A.    That's my understanding.

17          Q.    And Avista Energy enters into specific  
18 contracts with sellers of gas for that 50 percent of  
19 the Avista Energy's average load -- excuse me, Avista  
20 Utilities' average load, and those contracts are  
21 entered into specifically for Avista Utilities; is  
22 that right?

23          A.    Yes.

24          Q.    And under the mechanism, Avista Energy has  
25 no discretion to purchase that gas at any price other

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1     than the FOM index; is that correct?

2           A.     That's correct.

3           Q.     And that means that Avista Energy cannot  
4     fail to equal the FOM index; is that right?

5           A.     That's correct.

6           Q.     So there is no benchmark for Avista to try  
7     to beat in Tier 2, is there?

8           A.     In this case, the benchmark is the index, it  
9     is the market, and they're one and the same.

10          Q.     And Avista Energy can't beat it, can it?

11          A.     That's correct.

12          Q.     And likewise, it can't do worse than the FOM  
13     index, can it?

14          A.     That's correct.

15          Q.     And like Tier 1, there is no sharing in Tier  
16     2; is that right?

17          A.     That's correct, there's no sharing for Tier  
18     1 or Tier 2.

19          Q.     So looking at Tier 1 and Tier 2 together,  
20     100 percent of Avista Utilities' average gas load has  
21     no benchmark that AE, Avista Energy, can either beat  
22     or fail to meet; is that correct?

23          A.     No.

24          Q.     That's not correct?

25          A.     No.   The Tier 1 is 50 percent of the



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1 estimated load for each of the months. The second  
2 Tier 2 is another 50 percent of the estimated load.  
3 Once you progress through the months, then it's up to  
4 Avista Energy to balance the actual loads with the  
5 actual resources, and that's where there will be a  
6 difference between the actual prices and what was  
7 locked in.

8 Q. And you're talking about Tier 3, aren't you?

9 A. That's correct, as well as the basin  
10 optimizations.

11 Q. Maybe it's terminology, but let's -- you  
12 have 50 percent Tier 1, 50 percent Tier 2 on your  
13 chart; right?

14 A. That's correct.

15 Q. Does that represent 100 percent of Avista  
16 Utilities' average gas load?

17 A. That's the estimate; that's correct.

18 Q. Okay. And for that, 100 percent of Avista's  
19 average estimate of its average gas load, there is no  
20 benchmark that AE can either beat or fail to meet; is  
21 that correct?

22 A. For those estimates, that's correct.

23 Q. Okay. And Tier 1 -- oh, excuse me. Let's  
24 turn, then, to Tier 3 on the chart, which is still on  
25 the commodity component; right?

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1           A.    Yes.

2           Q.    And this tier represents gas used to balance  
3   Avista Utilities' daily gas loads to the extent the  
4   daily loads are above average or below average;  
5   correct?

6           A.    That's correct.

7           Q.    And that is because, on a particular day, if  
8   Avista's actual load does not equal its average load  
9   for that day, Avista Energy has to buy or sell gas  
10   for that day in order for Avista Utilities to serve  
11   its actual gas loads; correct?

12          A.    Yes.

13          Q.    And Tier 3, the daily purchases and sales,  
14   have a benchmark and it is the FOM index; correct?

15          A.    That's correct.

16          Q.    So if Avista buys gas or sells gas in Tier 3  
17   at a price equal to the FOM index, Avista Energy gets  
18   no extra benefit, nor do the ratepayers; right?

19          A.    That's correct.

20          Q.    If Avista Energy buys gas at less than the  
21   FOM index, it shares the net cost 80 percent to  
22   customers and 20 percent to Avista Energy; correct?

23          A.    That's correct.

24          Q.    And on a day in which Avista Energy does not  
25   have any transactions, the gas daily index is used to

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1 price the gas that's used in Tier 3 that day;  
2 correct?

3 A. Yes, that's on a per supply basin basis.

4 Q. Now, the gas daily index is an actual  
5 reported index, isn't it?

6 A. Yes, it is.

7 Q. And is it your understanding that that index  
8 is computed by adding up all trades by all traders in  
9 the market for that day, they're all added up and  
10 averaged and the result is the index?

11 A. That's my understanding, but again I would  
12 defer to Mr. Gruber for the actual calculation.

13 Q. And over the course of the mechanism as it  
14 is actually operated, Avista Energy's daily sales and  
15 purchases in Tier 3 have been essentially the same as  
16 if Avista Energy had purchased the gas at the gas  
17 daily index; is that correct?

18 A. Yes.

19 Q. So on average, Avista Energy has not been  
20 able to beat the gas daily index price for Tier 3;  
21 correct?

22 A. That's correct.

23 Q. But by performing at that average level in  
24 Tier 3, Avista Energy nonetheless gets paid in Tier 3  
25 if the price it pays or sells at is less than the FOM

0129

1 index for that sale; is that right?

2 A. Yes.

3 Q. Would you turn to Exhibit 18, please? And  
4 this is your response to Staff Data Request 86. And  
5 you explain --

6 A. Excuse me. Mine shows 122.

7 Q. I'm sorry.

8 A. I want to make sure I have the right one.

9 JUDGE MACE: Exhibit -- let's be off the  
10 record.

11 (Discussion off the record.)

12 THE WITNESS: Okay. I have it in front of  
13 me now. Thank you.

14 MR. TROTTER: Okay.

15 CHAIRWOMAN SHOWALTER: Mr. Meyer, would you  
16 like a copy of the updated exhibit list?

17 MR. MEYER: Yeah.

18 CHAIRWOMAN SHOWALTER: I could do without  
19 this for the time being.

20 MR. MEYER: Appreciate it.

21 JUDGE MACE: And I apologize if you didn't  
22 receive the updated copy. I thought I sent it out.

23 MR. MEYER: We're all on the same page now.  
24 Thank you.

25 MR. TROTTER: Thank you.

0130

1           Q.   Referring to Exhibit 18, you were asked to  
2   explain how, in theory, Avista Energy can beat the  
3   benchmark in Tier 3, and we established earlier that  
4   that's the FOM index. And at least the first part of  
5   your response indicates that Avista Energy does not  
6   control the daily index price; is that correct?

7           A.   Yes.

8           Q.   And is it correct in Tier 3 that the only  
9   way that Avista Energy can beat the benchmark is to  
10   secure a sale or purchase at less than the FOM index;  
11   is that right?

12          A.   Yes. Well, there's another way, and that  
13   is, in managing storage, we want to incent Avista  
14   Energy to make the right decision in terms of pulling  
15   from storage to serve load on a daily basis or to buy  
16   from the daily market, and so that's why we have an  
17   80/20 around both of those components, for them to  
18   get the best deal possible on a daily basis to  
19   balance load.

20          Q.   Is the word storage included in your  
21   response in Exhibit 18? It is on the last line,  
22   isn't it?

23          A.   Yes.

24          Q.   Either through storage or purchase and sales  
25   in the market. Thank you.

0131

1           A.     That's correct.

2           Q.     Now, both the FOM index and the gas daily  
3     index price is influenced by weather and customer  
4     demand for gas, is it not?

5           A.     Among other things, yes.

6           Q.     And Avista Energy doesn't control weather or  
7     customer demands for gas on a daily basis, does it?

8           A.     That's correct.

9           Q.     And you indicate that Avista Energy does not  
10    control the daily index price, but Avista Energy  
11    also does not control the FOM index price, does it?

12          A.     That's correct.

13          Q.     Turn to Exhibit 17, which is your response  
14    to Staff Data Request 127.

15          A.     Okay. I have it in front of me.

16          Q.     Okay. And this data request focused on your  
17    rebuttal testimony, where you said that there was no  
18    undue benefit to Avista Energy under the mechanism.  
19    Do you recall that testimony?

20          A.     Yes, I do.

21          Q.     And in understanding your response, am I  
22    correct to understand that, in your opinion, so long  
23    as the costs and benefits go where the mechanism say  
24    they should go, Avista's position is that those costs  
25    and benefits cannot be undue?

0132

1           A.    I think there's a combination there.  One  
2   is, number one, they should go where they're intended  
3   to go, and number two, I think they should be  
4   reasonable.

5           Q.    So if it turns out that costs or benefits  
6   went where they were supposed to, but the result was  
7   not reasonable, then it's possible in that  
8   circumstance that the benefits or costs could be  
9   undue?

10          A.    I think you should take a look at that.

11          Q.    Is that a yes or a no?

12          A.    They should be reviewed and they would be  
13   reviewed.

14          Q.    And if they are reviewed and found to be  
15   unreasonable, although they went where they were  
16   supposed to go, then that would be an undue cost or  
17   an undue benefit in that circumstances?

18          A.    That would be a decision for the Commission  
19   to make, yes.

20          Q.    Let's go to your rebuttal testimony, Exhibit  
21   3, page 11.  Follow up on that point.  On line nine,  
22   you indicate that, in your view, approval of the  
23   benchmark mechanism by the Commission does not  
24   constitute pre-approval of natural gas costs and the  
25   Commission retains its authority to review and adjust

0133

1 Avista Utilities' gas cost during a PGA proceeding.

2 Do you see that?

3 A. Yes, I do.

4 Q. So just because this -- in your opinion,  
5 just because this mechanism is tariffed and the  
6 tariff is followed, the Commission can still look at  
7 the reasonableness of the underlying cost and  
8 benefits?

9 A. Yes.

10 Q. And make adjustments where they deem  
11 necessary?

12 A. Yes.

13 Q. Your initial testimony, Exhibit 1-T, page  
14 seven.

15 CHAIRWOMAN SHOWALTER: What page?

16 MR. TROTTER: Seven.

17 Q. On line 13, you testify that, quote, Through  
18 consolidation of the company's gas procurement  
19 functions under Avista Energy, Avista Energy has been  
20 able to pool Avista Utilities' supply, storage and  
21 transportation arrangements with their portfolio. Do  
22 you see that?

23 A. Yes, I do.

24 Q. And what benefits does that confer on Avista  
25 Energy?



0134

1           A.    It -- I think Mr. D'Arienzo mentioned that  
2   there is a benefit to Avista Energy in that there is  
3   an incremental amount of volume that they do, and I  
4   think he mentioned that it's about three percent of  
5   their total business and about eight percent of their  
6   physical volumes. So it does provide an additional  
7   piece to their portfolio, which may provide some --  
8   as Mr. D'Arienzo mentioned, it does provide some  
9   benefits. I would have to let him speak to what  
10  those benefits are.

11          Q.    I don't want you to defer to someone unless  
12  you have to. Let me ask of your own personal  
13  knowledge. Are you aware of any benefits that Avista  
14  Energy receives by the ability to pool Avista  
15  Utilities' supply, storage and transportation  
16  arrangements within Avista Energy's portfolio?

17          A.    I guess I would have to let Mr. D'Arienzo  
18  speak to that. He's the one that operates that  
19  business.

20          Q.    So you don't know if there are any or there  
21  are none?

22          A.    I think there are some benefits, but, again,  
23  I'd have Mr. D'Arienzo speak to those.

24          Q.    Let's go back to the chart, Exhibit 2, page  
25  one, and let's turn to the transportation part or

0135

1 component of the mechanism. And this part of the  
2 mechanism takes into account capacity releases and  
3 off-system sales; is that right?

4 A. Yes.

5 Q. And Avista is proposing that Avista Energy  
6 would guarantee to Avista Utilities \$3 million  
7 annually in capacity release revenues and off-system  
8 sales revenue, and any such revenue above three  
9 million would be shared 80 percent to ratepayers and  
10 20 percent to Avista Energy; is that right?

11 A. Yes.

12 Q. The mechanism that is currently in effect  
13 today guarantees \$5 million in capacity release and  
14 off-system sales revenues with 50/50 sharing beyond  
15 that; right?

16 A. No. The current mechanism provides the  
17 first five million to customers. There's no  
18 guarantee with a 50/50 sharing after that.

19 Q. As the mechanism has operated each year, did  
20 the ratepayers, in fact, get \$5 million, at least \$5  
21 million in capacity release and off-system sales  
22 benefits?

23 A. Mr. Gruber would know the number, but it's  
24 my understanding that, in this past operating year,  
25 they achieved just a little over \$5 million.

0136

1           Q.    As part of the contract between Avista  
2   Energy and Avista Utilities that set up the benchmark  
3   mechanism, Avista Utilities gave to Avista Energy the  
4   right to manage all of the pipeline capacity rights  
5   that Avista Utilities has; is that correct?

6           A.    Yes, I believe that's correct.

7           Q.    Now, before Avista Utilities entered into  
8   that contract, it had already entered into some  
9   long-term contracts in which it had sold a portion of  
10   its capacity rights to third parties; correct?

11          A.    Yes, that's my understanding.

12          Q.    And those prior transactions were capacity  
13   release transactions?

14          A.    I believe that's correct.

15          Q.    And a capacity release transaction is simply  
16   the company selling capacity rights it has on the  
17   pipeline to a third party?

18          A.    Yes.

19          Q.    Off-system sales are actual sales of excess  
20   gas that Avista Utilities cannot use; is that right?

21          A.    That, or you may choose to buy some gas in  
22   one location and move it to another.

23          Q.    Is it correct that the bulk of the capacity  
24   release revenue that has come under the mechanism  
25   came from capacity release contracts that Avista

0137

1 Utilities had made prior to the mechanism going into  
2 effect?

3 A. You'd have to ask Mr. Gruber that question.  
4 I'm not sure.

5 Q. Well, let's go to Exhibit 14.

6 CHAIRWOMAN SHOWALTER: Mr. Trotter, I'm just  
7 going to suggest if you could slow your voice down a  
8 little bit. It's so hard to hear the question at  
9 that pace, so then it's hard to understand what the  
10 answer is.

11 MR. TROTTER: I'll do my best. Thank you.

12 Q. Please turn to Exhibit 14. And that's --

13 A. Response to Number 117. I have it.

14 Q. Okay. And this asked you to provide the  
15 annual capacity release revenue between September '99  
16 and February of 2003; is that correct?

17 A. Yes, it is.

18 Q. And page two of the exhibit shows the  
19 figures for each month of that period; right?

20 A. Yes, it does.

21 Q. And would you accept, subject to your check,  
22 that the revenues from capacity releases is averaged  
23 about 3.7 million a year over the September '99 to  
24 February '03 period?

25 A. Yes, I would accept that. What we have to

0138

1 keep in mind in this case is we're proposing a  
2 mechanism to the future, and I'm aware of at least  
3 one contract that changes in that future period, so  
4 the future dollars won't necessarily be comparable to  
5 the past dollars. And Mr. Gruber would have to  
6 address that.

7 Q. Well, Avista proposed a mechanism September  
8 '99, did it not?

9 A. Yes, it did.

10 Q. And those capacity release contracts, as  
11 reflected on this exhibit, were in effect from that  
12 period going forward, were they not?

13 A. I'm not sure if all of these dollars were  
14 locked in at that point or whether there was some  
15 monthly capacity release that were done. Mr. Gruber  
16 was the witness on this, so you would have to ask him  
17 what's represented here in these numbers.

18 Q. Avista Utilities has substantial excess  
19 pipeline capacity available in excess of its average  
20 load if you take into account pipeline capacity,  
21 storage and liquefied natural gas; correct?

22 A. Again, I believe that's a Mr. Gruber  
23 question. He's the manager of gas supply.

24 Q. Each day, for its entire gas portfolio,  
25 Avista Energy has to deliver the results of all of

0139

1 its purchases and sales using all of the pipeline  
2 capacity it has available; correct?

3 A. I'm sorry, would you repeat the question?

4 Q. Each day, for its entire gas portfolio,  
5 Avista Energy has to deliver the results of all of  
6 its purchases and sales using all the pipeline  
7 capacity it has available; correct?

8 A. Are these details for Avista Utilities'  
9 pipeline use or their own?

10 Q. Avista Energy's total portfolio, which would  
11 include, would it not, Avista Utilities?

12 A. I think -- I'm going to have to defer that  
13 to Mr. D'Arienzo as to what information's made  
14 available daily. It's my understanding that every  
15 transaction they do in the pipeline ends up on an  
16 invoice, and Avista Utilities -- Avista Utilities  
17 actually receives the invoice, which identifies every  
18 transaction on the transport.

19 Q. That's not the question, so I'll ask it of  
20 Mr. D'Arienzo. I'd like you to refer to Exhibit 152,  
21 which is the tariff, and page 11 of that exhibit.

22 A. Page 11?

23 Q. Yes.

24 A. I have it.

25 Q. And Item Four talks about -- well, first of

0140

1 all, this is the proposed tariff, is it not?

2 A. Yes, it is.

3 Q. And Item Four on that page talks about the  
4 pipeline capacity release and off-system sales. And  
5 am I correct that the capacity release transactions  
6 are valued on a transaction by transaction basis?

7 A. Yes.

8 Q. And under 4-C, for off-system sales, am I  
9 correct that the only off-system sales -- that only  
10 off-system sales that used Avista Utilities'  
11 transportation are valued under the mechanism, as  
12 proposed?

13 A. Yes.

14 Q. So an off-system sale by Avista Energy that  
15 did not use Avista Utilities' transportation would  
16 not be credited to Avista Utilities; is that correct?

17 A. No, as long as it didn't use Avista  
18 Utilities' transportation, then that's correct.

19 Q. Going back to our chart, Exhibit 2, page  
20 one, the next component I'd like to discuss is  
21 storage. And you refer in that place on your chart  
22 to, quote, 100 percent cycle, unquote. Do you see  
23 that?

24 A. Yes, I do.

25 Q. And that means a full cycle of injections

0141

1 into storage and withdrawals from storage; correct?

2 A. Yes.

3 Q. And is the facility that we're talking about  
4 here the Jackson Prairie storage facility?

5 A. Yes, it is.

6 Q. The company uses what it calls a, quote,  
7 synthetic, unquote, schedule, and that is a schedule  
8 that dictates when Avista Energy will inject gas into  
9 storage and when it will withdraw gas from storage;  
10 correct?

11 A. Yes.

12 Q. And generally speaking, it is economical to  
13 inject gas into storage in the summer months when  
14 prices are lower, and then withdraw gas from storage  
15 in the winter months, when gas is more expensive;  
16 correct?

17 A. Yes.

18 Q. And that price difference is often called  
19 the summer-winter differential; correct?

20 A. Yes.

21 Q. Under the mechanism, gas that is injected  
22 into storage is valued at the FOM index; correct?

23 A. Yes.

24 Q. And withdrawals are priced at the average  
25 price of the gas inventory that's in storage; is that



0142

1 right?

2 A. Yes.

3 Q. And for purposes of the mechanism, when a  
4 withdrawal of gas is made from storage, Avista Energy  
5 compares the average inventory price of the gas to  
6 the FOM index at the time of withdrawal; correct?

7 A. I'm sorry, would you repeat the question  
8 again?

9 Q. Under the mechanism, when there is a  
10 withdrawal of gas made from storage, Avista Energy  
11 compares the average inventory price of that gas to  
12 the FOM index; is that correct?

13 A. Yes.

14 Q. And if the inventory price is less than the  
15 FOM index at the time of withdrawal, Avista Energy  
16 gets 20 percent of the differential and Avista  
17 Utilities gets 80 percent?

18 A. Yes.

19 Q. And to the extent the average inventory  
20 price is greater than the FOM index at the time of  
21 withdrawal, Avista Energy gets 20 percent of that  
22 cost and Avista Utilities gets 80 percent; correct?

23 A. Yes. Now, that's on the monthly injections  
24 and withdrawals. When the storage is done on a daily  
25 basis, then there's a different comparison that's

0143

1 done to measure the value of the withdrawal.

2 Q. Avista Energy does not control the price of  
3 gas that comes out of storage in the winter or into  
4 storage in the summer, does it?

5 A. That's correct, although there are decisions  
6 -- the injection schedule, the synthetic one, is  
7 really established as a guideline, and so there are  
8 discussions around the timing of when natural gas is  
9 injected into storage.

10 Q. And who engages in those discussions?

11 A. That's the Strategic Oversight Group, which  
12 would include Mr. Gruber, for Avista Utilities, our  
13 risk manager at Avista Utilities, Mr. D'Arienzo, and  
14 then there are also accountants and rates folks that  
15 periodically attend those meetings.

16 Q. So the decision would be made by both Avista  
17 Energy personnel and Avista Utilities personnel?

18 A. That's my understanding, yes. Mr. Gruber  
19 could elaborate on that more.

20 Q. You indicated that summer gas prices are  
21 typically lower than winter gas prices, and is that  
22 the reason why Avista puts gas into storage in the  
23 summer and withdrawals it in winter?

24 A. Yes, although it hasn't turned out to be  
25 true this year. The price in the winter is actually

0144

1 lower than in the summer months, so actually, with  
2 this mechanism in place, Avista Energy would actually  
3 be absorbing a portion of that difference.

4 Q. But it didn't cause that difference, did it?

5 A. It's a function of the market.

6 Q. And it didn't cause that difference, did it,  
7 because it's a function of the --

8 A. It's driven primarily by the market; that's  
9 true.

10 Q. If Avista Energy simply follows the  
11 synthetic schedule and gas prices are higher in  
12 winter than in summer, Avista Energy gets to keep 20  
13 percent of the price differential on each therm of  
14 gas that's withdrawn from storage; correct?

15 A. Yes.

16 Q. A true benchmark mechanism would reward  
17 Avista Energy only for performance above and beyond  
18 what the synthetic schedule generates, wouldn't it?

19 A. Not necessarily.

20 Q. Let's go back to our Exhibit 2, page one. I  
21 believe the remaining component is basin  
22 optimization, and this is the first time this element  
23 has been proposed by Avista in any of the versions of  
24 the mechanism; correct?

25 A. It's the first time there's been a proposal

0145

1 to share that element of it.

2 Q. And it's the first time that the term basin  
3 optimization has been used in reference to the  
4 benchmark mechanism; correct?

5 A. I don't recall.

6 Q. Do you recall specific discussions in prior  
7 versions where the basin optimization issue has been  
8 addressed, quantified, and stated that the benefits  
9 go directly to AE and not AU?

10 A. I don't recall all the specific discussions  
11 that we've had. I know that we've talked about the  
12 basin optimization or the price differentials between  
13 basins. I --

14 Q. The three basins are at Sumas -- are called  
15 Sumas, Rockies, and AECO, A-E-C-O; correct?

16 A. Yes.

17 Q. The mechanism contains certain weightings  
18 that prescribe how much of the total gas is assumed  
19 to be purchased with each basin for pricing purposes;  
20 right?

21 A. Yes.

22 Q. Let's turn to Exhibit 152 again, page two.  
23 And actually, it may start on page one, but -- I  
24 guess we should go to page one. And under the  
25 definitions, Item One, it talks about the FOM

0146

1 weighted average index price, and then later in that  
2 paragraph it refers to the index price weighted with  
3 a minimum 50 percent AECO, 18 percent Sumas, and 18  
4 percent Rockies; correct?

5 A. Yes.

6 Q. And the remaining 14 percent is assigned to  
7 one or more of the basins pursuant to a procedure  
8 contained in the tariff; correct?

9 A. Yes.

10 Q. And the maximum that can -- going over to  
11 the next page, the maximum percentage that can be  
12 assigned to Sumas or Rockies cannot exceed 25  
13 percent; right?

14 A. Yes.

15 Q. And is that due to capacity constraints at  
16 those two hubs?

17 A. It's my understanding it's capacity  
18 constraints on a peak day.

19 Q. And on page two, just reading that first  
20 continuing paragraph, with respect to how the 14  
21 percent is spread, it says, The company shall notify  
22 the Commission in writing with justification of the  
23 assignment of the 14 percent to supply basins on or  
24 before January 1st of each year. The Commission  
25 shall review the proposed assignment and notify the

0147

1 company of its decision on or before February 1st of  
2 each year. Do you see that?

3 A. Yes, I do.

4 Q. First of all, what kind of decision are you  
5 contemplating by the Commission? Are you  
6 anticipating a hearing and an order, or just what do  
7 you have in mind?

8 A. No, I believe this is more of a  
9 notification, as opposed to an expectation that there  
10 would be an order of some kind. I believe it's  
11 really up to the company to make a decision on what  
12 makes the most sense and what is the most economic  
13 for our customers, and I think this is more of a  
14 notification process.

15 Q. It says, The Commission shall review and  
16 notify the company of its decision. Does the "its"  
17 there refer to the company or the Commission? It  
18 seems to refer to the Commission to me.

19 A. I believe that does refer to the Commission.  
20 And I think this has -- I may be wrong, but I think  
21 this has occurred in the past. I think Mr. Gruber is  
22 the one that puts together the letter and notifies  
23 the Commission, and I'm not sure what we have  
24 received back from the Commission on this.

25 Q. Okay. And according to this, the weighting

0148

1 is established by February 1st of each year, but it  
2 does not -- it's not effective until October 31st of  
3 that year; is that right?

4 A. I believe it's effective November 1 of the  
5 following year -- or actually the current year;  
6 that's correct. And the reason for that is you want  
7 to establish the percentage so that when you start  
8 layering in your Tier 1 purchases, then you know  
9 where you need to make those purchases, so it needs  
10 to be established ahead of time for the upcoming  
11 winter season.

12 Q. So if a certain basin weighting looks  
13 appropriate in February, when it's established, but  
14 circumstances change by November, the weightings do  
15 not change, do they?

16 A. That's correct, and you wouldn't --  
17 actually, you wouldn't want to change them.

18 Q. And the weightings are used to calculate the  
19 cost of gas to Avista Utilities' customers; correct?

20 A. That's the initial calculation, and there  
21 are other calculations that would provide benefits if  
22 those -- if the prices change between basins, and  
23 that's where the basin optimization value comes in.

24 Q. I'm getting to that. On an actual basis  
25 under the mechanism, Avista Energy is not bound to

0149

1 those weightings in its day-to-day management of the  
2 portfolio; correct?

3 A. That's correct.

4 Q. And subject to the availability of gas at  
5 each basin, Avista can buy as much as it can at the  
6 cheapest basin, all else equal?

7 A. Yes, and you would want them to do that,  
8 yes.

9 Q. And to the extent Avista Energy can access a  
10 lower-priced basin to a degree beyond that called for  
11 by the basin weightings in the mechanism, that's  
12 where we get basin optimization; is that right?

13 A. Yes.

14 Q. Until -- there has been no sharing of those  
15 basin optimization benefits. Those benefits have all  
16 gone to Avista Energy; correct?

17 A. No direct sharing. Those benefits have gone  
18 to Avista Energy to cover the risk that they take on  
19 covering the Tier 1 -- actually, the Tier 3  
20 volatility.

21 Q. And when you proposed the benchmark  
22 mechanism in the past, are you telling us that these  
23 basin optimization benefits were cited as the reason  
24 for -- to justify other portions of the mechanism?

25 A. It was understood that there was a balancing



0150

1     that took place. There was an understanding that  
2     Avista Energy was absorbing a lot of the risk on that  
3     daily volatility, and their compensation for that was  
4     the opportunity to capture the basin optimization.

5           Q.     And where was that understanding documented  
6     before this Commission, Mr. Norwood?

7           A.     I don't know that it was explicit in any of  
8     the filings.

9           Q.     In any event, the mechanism Avista is now  
10    proposing would share those benefits 80 percent to  
11    ratepayers and 20 percent to Avista Energy?

12          A.     Yes.

13          Q.     Were there compelling reasons for Avista to  
14    propose that change, in your opinion?

15          A.     I'm sorry, propose which change?

16          Q.     The change to make the basin optimization a  
17    specific expressed component of the mechanism?

18          A.     We actually made that change in response to  
19    Staff's desire to capture that basin differential.  
20    In doing that, then, we also made an adjustment to  
21    the Tier 3, so that you still had a balance of risks  
22    and rewards in the mechanism for both the Utility and  
23    Avista Energy.

24          Q.     My question was whether, in your view, there  
25    was a compelling reason to make that change?

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1           A.    We have -- the answer is yes.  We have  
2   worked hard to try to accommodate Staff's concerns,  
3   and that was one occasion where we made a change to  
4   try to work out, accommodate that change.

5           Q.    And that issue of basin optimization  
6   benefits first arose in Staff's memo urging  
7   suspension of the tariff that was filed in this case;  
8   is that right?

9           A.    I don't recall when it was first raised.

10          Q.    Okay.  Well, there was no sharing of basin  
11   optimization benefits in the tariff that you filed to  
12   initiate this case, was there?

13          A.    I believe that's correct.

14          Q.    But it is now in the version that you are  
15   proposing?

16          A.    Yes, it is.

17          Q.    Please turn to Exhibit 15.  This was  
18   actually a data request -- well, it's a data request  
19   of Avista, but it was responded to by Mr. Gruber, but  
20   Item Three asked the company to provide the actual  
21   basin optimization benefits achieved by Avista Energy  
22   under its agreement with Avista Corp, the Utility.  
23   Do you see that?

24          A.    Yes, I do.

25          Q.    And the response refers us to Exhibit

0152

1 RHG-5-C, which is now Exhibit 55-C; correct?

2 A. That's correct.

3 Q. If we could turn to that exhibit, please,

4 55-C? I'll note for the record this is a

5 confidential exhibit, so I won't be stating specific

6 numbers. Now, the first two lines of data on this

7 exhibit are called forward basin optimization and

8 basin optimization P&L; correct?

9 A. Yes.

10 Q. And in the total column, we see the total

11 for those two elements for the period the benchmark

12 mechanism has been in effect, at least through

13 February of '03; correct?

14 A. Yes.

15 Q. And if we total those two figures, that

16 would be the total optimization benefits AE obtained

17 over that period?

18 A. That's my understanding, yes.

19 Q. Please turn to Exhibit 16. This is your

20 response to Staff Data Request 123. And we asked you

21 to explain your statement on page two of your

22 rebuttal, that the existing mechanism requires Avista

23 Energy to optimize the available transportation and

24 storage assets in a way that reduces the overall

25 costs for Avista Utilities' customers; is that right?

0153

1 A. Yes.

2 Q. All of Avista Energy's efforts to maximize  
3 price differentials at the basins, other than with  
4 respect to the basin percentages expressly called for  
5 in the mechanism, inured all to AE's benefit;  
6 correct?

7 A. I'm sorry, would you ask the question again?

8 Q. Yeah. All of the basin optimization  
9 benefits, other than those that would come as a  
10 result of the specific basin weightings that were  
11 established, inured to Avista Energy, did they not?

12 A. That's correct, and if you compare that for  
13 the past three years, they have actually lost money  
14 on that.

15 Q. Well, let's go back to Exhibit 55, then,  
16 55-C.

17 A. Yes.

18 Q. Page one. And can you please -- well, let  
19 me ask you this. You told me before that the total  
20 basin optimization of benefits achieved by AE since  
21 inception of the mechanism through February of '03 is  
22 the sum of the two figures on the first two lines of  
23 the total column; right?

24 A. I think we're doing apples and oranges here.  
25 Let me clarify my response. 55-C is a backcast of

0154

1    what would have happened if the proposed mechanism  
2    had been in place during this time period.  There's  
3    another set of information that we provided to Staff  
4    which shows what the actual costs were under the  
5    actual mechanisms that were in place, and under the  
6    actual mechanisms that were in place, Avista Energy  
7    retained a basin optimization, as you indicated in  
8    your question, but they also absorbed the volatility  
9    that occurred in Tier 3 and, on a net basis, they  
10   lost money during this time period.

11               JUDGE MACE:  Do you have the exhibit  
12   reference for that?

13               THE WITNESS:  It was actually a page in  
14   response to a data request to Staff where we provided  
15   that.

16               CHAIRWOMAN SHOWALTER:  We might have a bench  
17   request for that.

18               JUDGE MACE:  Yes, I'll make a bench request  
19   for that information, unless it's already marked as  
20   an exhibit that we're not aware of.

21               MR. TROTTER:  Well, I want to go back to  
22   Exhibit 15, then.

23               JUDGE MACE:  Well, let's deal with the bench  
24   request.

25               MR. TROTTER:  That's fine.

0155

1 JUDGE MACE: I want to make sure that that  
2 information comes into the record.

3 MR. MEYER: Do you have a reference, Mr.  
4 Norwood, to that work paper, so --

5 THE WITNESS: I may need some help on the  
6 data response.

7 CHAIRWOMAN SHOWALTER: Well, in any event,  
8 our Bench Request Number One is simply a backcast of  
9 the actual operation that would be comparable to  
10 Exhibit 55.

11 THE WITNESS: Yes.

12 CHAIRWOMAN SHOWALTER: But not using the new  
13 mechanism.

14 THE WITNESS: Correct.

15 JUDGE MACE: All right.

16 Q. I want to go back to Exhibit 15, because I  
17 thought that's what we asked for, and you referred us  
18 to Exhibit 55. So let's go back to 15, Item Three,  
19 the actual basin optimization benefits achieved by  
20 Avista Energy under its agency agreement with Avista  
21 Corp, the Utility. Do you see that?

22 A. Yes, I see that.

23 Q. Okay. Is there anything about that that  
24 suggests to you that it's asking for a backcast of  
25 hypothetical or whether it's asking for actual? It's

0156

1 asking for actual, isn't it?

2 A. I'm reading Mr. Gruber's response here.

3 Okay. It's my understanding that the response, the

4 actual calculations that we just talked about were

5 already provided to Staff in response to Data Request

6 Number 5, I think. Three.

7 Q. Okay. Let me ask this. Exhibit 15, Item

8 Three, we asked for the actual benefits achieved by

9 AE, didn't we, actual?

10 A. I'm reading the question. Yes, Item Number

11 Three did ask for actual basin optimization benefits;

12 that's correct.

13 JUDGE MACE: Let's be off the record for

14 just a moment.

15 (Discussion off the record.)

16 JUDGE MACE: Let's be back on the record.

17 Q. I'd like to turn now, Mr. Norwood, to

18 Exhibits 19, 20 and 21. And these are the quarterly

19 reports or excerpts of quarterly reports that you

20 submitted on behalf of -- or the company submitted

21 regarding the benchmark mechanism. And I'd like to

22 refer you first to Exhibit 19, the second page. And

23 this is a report for the quarter ended December 31,

24 2002; correct?

25 A. Yes.

0157

1           Q.    And I'm looking under Item Seven.  Am I  
2   correct, under the total there, that there was a loss  
3   related to storage benefits under the mechanism, a  
4   loss to customers of approximately \$908,000?

5           A.    I see that, yes.

6           Q.    And in Exhibit 20, which is a similar report  
7   for the quarter ended March 31st, 2003, shows a loss  
8   of around \$716,000 for storage.  Do you see that?

9           A.    Yes, I do.  I'd like to point out that I'm  
10  not that familiar with these reports, so I guess I  
11  would need to make sure that Mr. Gruber would agree  
12  that that's what that represents here on this page.

13          Q.    Okay.  Then go to Exhibit 21.  The same  
14  second page shows a loss in the storage area of --  
15  this is the report for the quarter ended June 30, '03  
16  -- of around 160,000.  Do you see that?

17          A.    Yes, I see that.

18          Q.    Okay.  My question to you is did any member  
19  of the strategic oversight committee discuss with you  
20  these specific losses and how the mechanism could be  
21  used to address them?

22          A.    No.

23          Q.    Did these --

24          A.    And I'm not a member of the Strategic  
25  Oversight Group.



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1           Q.    I understand that. Did these losses result  
2   in any changes to the mechanism or how it was  
3   operated, to your knowledge?

4           A.    I'm sorry, would you ask the question again?

5           Q.    Did those losses cause any changes to how  
6   the mechanism was operated, to your knowledge?

7           A.    I don't know.

8           Q.    I'd now like to turn to the Integrated  
9   Resource Plans, which are excerpted in Exhibits 22,  
10  23 and 24.

11                   MR. TROTTER: Your Honor, I spoke with you  
12 off the record at the beginning of the hearing. I  
13 will ask for official notice to be taken of the  
14 complete report. It's purely for minimizing copying  
15 costs, but also to allow parties to refer to the  
16 entire document if they wish.

17                   JUDGE MACE: And you have copies of the  
18 complete report for the Commissioners?

19                   MR. TROTTER: I have three of each and I can  
20 make more. I just couldn't get all the copying done.  
21 So if the Commissioners want it now, I can hand it  
22 up. I know Mr. Norwood has a copy and the other  
23 parties do. Why don't we just go through the cross  
24 and if the need arises, I'd be happy to --

25                   JUDGE MACE: Is there any objection to

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1 taking official notice of the entire documents? I  
2 believe that's -- oh, let me see here, the 1997 IRP,  
3 then the 2000 IRP, and the 2003 IRP. If there's no  
4 objection and the Commissioners have no problem with  
5 it, I'll take notice of those documents at this time,  
6 but we have these excerpts for cross-examination  
7 right now.

8 MR. TROTTER: Okay. I would note for the  
9 record the 2003, I think it shows on the second page,  
10 but it is still in draft, but the other two were  
11 final.

12 Q. My question, Mr. Norwood, is looking at  
13 Exhibit 22, the 1997 Integrated Resource Plan of the  
14 company, that was the last plan filed before the  
15 benchmark mechanism was implemented; is that right?

16 A. Yes.

17 Q. And turn to page -- what is marked in the --  
18 it's the upper left -- six. It's the third page of  
19 the document, as part of the summary, and in the  
20 first paragraph after the bulleted text there, the  
21 company talks about its diversified portfolio  
22 strategy. Do you see that?

23 A. Yes, I do.

24 Q. And it indicates that the --

25 JUDGE MACE: I'm sorry, can you tell me

0160

1 again where you are?

2 MR. TROTTER: Third page of the document, it  
3 has a six in the upper left-hand corner.

4 JUDGE MACE: And which paragraph?

5 MR. TROTTER: It's the third paragraph,  
6 excluding the bulleted piece.

7 CHAIRWOMAN SHOWALTER: Beginning with what?

8 MR. TROTTER: The company's diversified  
9 portfolio strategy.

10 JUDGE MACE: It's in the left-hand column.

11 MR. TROTTER: Yes.

12 JUDGE MACE: Thank you.

13 Q. Assumes that WWP can take advantage of  
14 competition between three major production areas, as  
15 well as general cycles in natural gas pricing. Do  
16 you see that?

17 A. Yes, I do.

18 Q. And the three major production areas are the  
19 three basins we've been talking about?

20 A. Yes.

21 Q. So before the mechanism was in place, the  
22 company was already taking advantage of competition  
23 between the three basins?

24 A. Yes, that's correct.

25 Q. Next I'd refer you to page C-7 in the upper

0161

1 right-hand corner, and this is part of the supply  
2 side resources section of the IRP. And here you  
3 begin a discussion of capacity releases, and on the  
4 following page, off-system sales are discussed; is  
5 that right?

6 A. Yes.

7 Q. I'd like to focus on the charts on page C8  
8 and C9. C8 shows capacity release total system for  
9 the years 1993 through '96; correct?

10 A. Yes.

11 Q. And would these figures be for the company's  
12 Washington and Idaho service areas?

13 A. I believe that's correct.

14 Q. So would it be fair to say that the level of  
15 -- well, let's go to the -- excuse me. Go to the  
16 next page, C9. It shows off-system sales for the  
17 same period.

18 A. I'm sorry, did you see a reference someplace  
19 where this would exclude the Oregon properties? I  
20 don't see it here, and I'm not certain whether it's  
21 just solely Washington and Idaho.

22 Q. Okay. Yes, if you go to page C5, where this  
23 section starts, it says Washington/Idaho.

24 A. Thank you.

25 Q. So we were on page C9, the off-system sales

0162

1 total system. Would it be fair to say that capacity  
2 release revenues were expanding rapidly prior to the  
3 benchmark mechanism going into effect?

4 A. For these years, yes.

5 Q. And off-system sales ranged around five to  
6 13 million prior to the mechanism going into effect;  
7 is that right?

8 A. Yes, for these time periods.

9 Q. And Avista Utilities achieved those levels  
10 without Avista Energy, did it not?

11 A. Yes. We have to be careful about using the  
12 past to predict the future, though, obviously.

13 Q. Turn to the last page of the exhibit, which  
14 is page C10. I'd like to focus on the discussion  
15 under incentive mechanisms in the right-hand side of  
16 the page.

17 MR. MEYER: I'm sorry, Counsel, what page?

18 MR. TROTTER: The last page.

19 MR. MEYER: Thank you.

20 Q. C10. And it says, in the last paragraph.  
21 under incentive mechanisms, about halfway through,  
22 The challenge is to come up with fair benchmarks  
23 which can measure cost deviations resulting from  
24 decisions and actions over which the company has some  
25 control. The company believes it should be rewarded

0163

1 or penalized on its decisions, not simply because the  
2 market trends up or down, unquote. Do you see that?

3 A. Yes, I do.

4 Q. Is that a current correct statement of  
5 company policy?

6 A. I believe the essence of the mechanism we  
7 have before you is consistent with this.

8 Q. That wasn't the question. The question was  
9 whether the statement that I quoted is a current  
10 statement of company policy?

11 A. I guess I would have to spend time looking  
12 at this in detail to know whether we would modify  
13 this in any way.

14 JUDGE MACE: Mr. Trotter, I'm not sure where  
15 you are in your cross, but it seems like it might be  
16 time for us to take a break at this point.

17 MR. TROTTER: Yeah, I think I probably have  
18 about 15, 10 to 15 minutes more.

19 JUDGE MACE: Let's take a 15-minutes recess.

20 (Recess taken.)

21 JUDGE MACE: Mr. Trotter.

22 MR. MEYER: Excuse me. Before we get  
23 started, there was a matter of Bench Request Number  
24 One.

25 JUDGE MACE: Correct.

0164

1               MR. MEYER: We think we have materials here  
2   that were responsive to Data Request Number 3, that  
3   -- an excerpt from that that would be responsive to  
4   your bench request. It contains a sheet, it shows  
5   Avista Energy's P&L as you go back in time as the  
6   mechanism did operate. We'd like to make that  
7   available. Perhaps during the lunch hour we could  
8   make confidential copies of that. We want to treat  
9   that as a confidential exhibit.

10              And then my concern is, rather than just  
11   send it in after the hearing's closed and you don't  
12   have an opportunity to ask questions about it, if we  
13   could have that done right after lunch, if Mr.  
14   Norwood's on the stand, but more importantly, Mr.  
15   D'Arienzo, with Avista Energy, probably would be in a  
16   better position to respond to questions on that bench  
17   request. Is that satisfactory?

18              JUDGE MACE: I think that would be very  
19   helpful.

20              MR. TROTTER: Your Honor, that information  
21   was not supplied under a confidentiality stamp  
22   earlier, data request --

23              MR. MEYER: I think we would like to provide  
24   that on a confidential basis.

25              MR. TROTTER: We'll have to re-mark all of

0165

1 our copies, then.

2 MR. MEYER: But you haven't -- I'm sorry.

3 I'll work it out with Mr. Trotter over the break.

4 JUDGE MACE: If you two would talk about it,  
5 and then we can address it again when you --

6 MR. MEYER: Sure.

7 JUDGE MACE: -- present it to us.

8 MR. TROTTER: Thank you.

9 Q. I'd like to resume -- turn your attention to  
10 Exhibit 23, the 2000 natural gas IRP excerpts.

11 A. Yes.

12 Q. Am I correct that this would be the first  
13 IRP issued since the benchmark mechanism went into  
14 effect?

15 A. Yes.

16 Q. Please turn to page C5. Focusing on the  
17 first new paragraph, about halfway down, there's a  
18 reference to the company combining customer loads in  
19 Idaho, Oregon, and Washington to increase its  
20 operational flexibility, and this results in a  
21 portfolio that serves a larger portion of the demand  
22 with spot market supplies while serving projected  
23 non-coincident peak demands with firm supply  
24 contracts. Do you see that?

25 A. Yes, I do.



0166

1           Q.    Is one conclusion one can take from this  
2   that Avista combines loads in its three major  
3   jurisdictions and buys gas on a total portfolio basis  
4   for those three jurisdictions to achieve operating  
5   efficiencies?

6           A.    Yes, you need to talk to Mr. Gruber on  
7   details, but yes, we do combine some of the loads, at  
8   least, to gain some efficiencies.

9           Q.    In each state, Idaho, Oregon, and  
10   Washington, gas cost is calculated under the terms of  
11   the benchmark mechanism in effect in each state; is  
12   that right?

13          A.    Yes.

14          Q.    Let's turn over to page G4, and this is --  
15   starts on G3, the action plan component of the 2000  
16   IRP, and page G4, Roman numeral III, has action items  
17   associated with supply and capacity. Do you see  
18   that?

19          A.    Yes, I do.

20          Q.    And they continue over, there's four items,  
21   the fourth is on page G5; is that right?

22          A.    Yes.

23          Q.    And each of those action items, in general,  
24   is -- rather than reading each one out loud, but  
25   they're different ways in which the company can be

0167

1 more cost effective for benefit of its customers, and  
2 these are four items that the company has included in  
3 its action plan to take action on; is that right?

4 A. Yes.

5 Q. In each instance, the company states, quote,  
6 through the benchmarking arrangement with Avista  
7 Energy, this function has been achieved. Do you see  
8 that?

9 A. Yes, I do.

10 Q. Would you accept, subject to your check,  
11 that nowhere in this IRP is there any quantification  
12 as to how the particular action item has been  
13 achieved by the benchmarking arrangement with Avista  
14 Energy?

15 A. I'll accept it subject to check.

16 Q. Now, let's turn to Exhibit 24, which is the  
17 2003 natural gas IRP, correct, excerpts?

18 A. Yes.

19 Q. And this is still in the draft stage; is  
20 that right?

21 A. Yes.

22 Q. And that's shown on the second page of the  
23 exhibit, G1, draft?

24 A. Yes, and I'm not sure if it's been finalized  
25 at this point.

0168

1           Q.    Okay.  Go to page G2, the third page of the  
2   exhibit, and part of -- this is just a table of  
3   contents, and part of the IRP is the action plan  
4   review.  Do you see that?

5           A.    Yes, I do.

6           Q.    Let's go to page G3, where the action plan  
7   review begins, and actually the following page, G4.  
8   For the supply and capacity action plan items from  
9   the prior IRP that we just discussed, Exhibit 23,  
10  this is the -- in Roman Numeral III on page G4 is the  
11  company's action plan review for that part of the  
12  prior plan; correct?

13          A.    I'm sorry, would you repeat the question?

14          Q.    I'd better.  Thank you.  Page G4 of Exhibit  
15  24, in Roman numeral III is the action plan review  
16  for supply capacity issues; correct?

17          A.    Yes.

18          Q.    Now, the prior plan that we discussed, 2000  
19  IRP, had four action items in it.  Do you recall  
20  that?

21          A.    Yes.

22          Q.    In the 2003 IRP, we see one entry for supply  
23  capacity; correct?

24          A.    Yes.

25               MR. TROTTER:  Your Honor, I don't believe

0169

1 I've -- that 22, 23 and 24 have been admitted, so  
2 I'll offer them at this time.

3 JUDGE MACE: Any objection to the admission  
4 of these proposed exhibits?

5 MR. MEYER: No objection.

6 JUDGE MACE: I'll admit them.

7 MR. TROTTER: Those are all the questions at  
8 this time.

9 JUDGE MACE: Thank you. Mr. Cromwell.

10 MR. CROMWELL: Thank you, Your Honor.

11

12 C R O S S - E X A M I N A T I O N

13 BY MR. CROMWELL:

14 Q. Good morning, Mr. Norwood.

15 A. Good morning.

16 Q. My name's Robert Cromwell, Public Counsel  
17 section of the Washington State Attorney General's  
18 Office. Do you need a break? Are you all right?

19 A. No, I'm fine. Thank you.

20 Q. Your discussion with Mr. Trotter covered  
21 many of the items I was intending to cover, so I will  
22 try to shorten the time estimate we discussed  
23 earlier. Could we please turn to your direct  
24 testimony at page four?

25 A. Okay.

0170

1           Q.    And if we look at line three in that  
2   paragraph that begins there, you state that the  
3   mechanism provides an objective determination of gas  
4   costs; correct?

5           A.    Yes, I do.

6           Q.    And there are other ways that a mechanism  
7   could be structured.  That's also true; correct?

8           A.    Yes.

9           Q.    And if we go down to page 12, if you look  
10   down at the numbered items beginning at line 13  
11   through 19, you discuss how the commodity component  
12   of the proposed mechanism contains the -- you discuss  
13   there that the three elements are tiers; correct?

14          A.    Yes.

15          Q.    And the Tier 1 fixed price purchases are  
16   essentially forward contracts for gas; correct?

17          A.    Together with storage, yes.

18          Q.    And as you discussed with Mr. Trotter, there  
19   is no particular management expertise exercised in  
20   entering into forward contracts; correct?

21          A.    No, I wouldn't agree with that at all.  
22   There's a lot of work that goes into both the timing,  
23   as well as the counter-parties in the specific  
24   contracts that you would enter into in Tier 1, as  
25   well as the storage transactions.

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1 Q. And in that regard, can you detail for me  
2 the specific nature of the management expertise which  
3 Mr. D'Arienzo would exercise for Avista Energy, which  
4 Mr. Gruber would be unable to exercise for Avista  
5 Utilities?

6 A. I think I'll defer that to Mr. Gruber. That  
7 way, you're talking to the person that's actually  
8 managing the Utility business, as well as Mr.  
9 D'Arienzo, who operates and runs the gas business on  
10 behalf of Avista Energy.

11 Q. The Tier 2 forward purchases are made at the  
12 first of the month index price; correct?

13 A. Yes.

14 Q. And regarding the management expertise in  
15 exercising or making first of month purchases, is  
16 your answer the same?

17 A. Yes.

18 Q. And with regard to Tier 3 daily load  
19 balancing purchases, are your answers the same?

20 A. Yes.

21 Q. Isn't it true, if we go to page 13, lines  
22 nine through 13 -- are you with me?

23 A. Yes.

24 Q. Isn't it true that there you say that the  
25 cost of Avista Utility making daily purchases is

0172

1 essentially the same as it would be under Avista  
2 Energy under the proposed mechanism?

3 A. Yes, for those Tier 3 transactions.

4 Q. Thank you.

5 A. What you also have to keep in mind is the  
6 management of storage together with the purchases or  
7 sales in the market, so there's some decision-making  
8 that goes on there.

9 Q. Thank you. I'd like you now to turn to  
10 Exhibit 3, which is your rebuttal testimony, at page  
11 four. And if you'd look at lines seven through 16,  
12 please. Let me know when you're there.

13 A. Which page? I'm sorry.

14 Q. It's page four of your KON-3-T --

15 A. I'm there.

16 Q. -- which has been admitted as Exhibit 3.

17 A. I'm there.

18 Q. You state that the mechanism is symmetrical,  
19 and therefore customers and Avista Energy are treated  
20 equally; correct?

21 A. I'm not sure if I would agree with that.

22 What I said is that there's a symmetrical sharing  
23 incentive that's in place for the elements of the  
24 commodity portion, the storage, and the  
25 transportation, as well as the basin optimization so

0173

1     that Avista Energy has the same incentive across all  
2     of the components to make the right decision for  
3     Avista Utilities.

4           Q.     All right.  Let me put it a bit differently.  
5     Would you agree that symmetry would only work when  
6     there is an equal risk of reward and loss?

7           A.     I think there should be an equal -- or at  
8     least a balance of reward and loss across the whole  
9     mechanism.  There may be different elements where it  
10    may be difficult to have a sharing that's compared to  
11    others, but across the mechanism, there should be a  
12    balancing of the risks and rewards.

13          Q.     All right.  So therefore, for example, if  
14    the chance of beating the proposed mechanism versus  
15    not beating it were 50/50 or equal, then symmetrical  
16    sharing would be appropriate in that circumstance or  
17    hypothetical; correct?

18          A.     I'm sorry, I didn't follow the question.

19          Q.     Well, let's step back.  If you flip a coin,  
20    statistically, there's a 50/50 probability of getting  
21    one outcome or the other.

22          A.     Sure.

23          Q.     And similarly, if a mechanism were  
24    structured so that the opportunity to beat it or not  
25    beat it were equal, or 50/50, then, again,



0174

1   theoretically, if you were to make the sharing  
2   symmetrical, that sharing would occur 50/50,  
3   proportionate with the probability of gain or loss?

4       A.   Again, it goes back to looking at the total  
5   mechanism, all the components to make sure there's a  
6   balancing.  I don't believe you can take one  
7   component, for example, of the Tier 1 that we were  
8   talking about.  There is no sharing around that, and  
9   there's no sharing for a reason.  The purpose of that  
10  one element is to fix the price on that.  If you  
11  start talking about a sharing, then it unwinds the  
12  objective of fixing the price, so there are certain  
13  elements where it may not make sense to have a  
14  sharing, but on balance, when you look across the  
15  whole mechanism, there should be a balancing of risks  
16  and rewards, and I think there is here.

17       Q.   Well, let me put it a different way.  If the  
18  probability of beating the proposed mechanism or  
19  receiving rewards under it is greater than the  
20  probability of not beating it, i.e., incurring a  
21  loss, this would result in an asymmetry, would it  
22  not?

23       A.   There could be situations where that would  
24  be true.

25       Q.   So would you agree with me that aligning

0175

1 Avista Energy and Avista Utilities' customers'  
2 interests entails sharing the risks of gain and loss  
3 equally?

4 A. Yes, and that's what's embedded with the  
5 80/20 sharing across all of the components. Avista  
6 Energy doesn't have an incentive to favor one  
7 component versus the other. They're equally incented  
8 with that 80/20 sharing.

9 Q. So then you'd agree with me that simply  
10 having equal sharing percentages would not  
11 necessarily mean that there would be an equal risk of  
12 reward or loss?

13 A. I'm sorry, I may have to have you repeat  
14 that question.

15 Q. Okay. Assume that we have equal sharing  
16 percentages. Do you have that in your mind?

17 A. Yes.

18 Q. Great. Would you agree with me that that  
19 does not necessarily mean that there is equal risk of  
20 gain or loss?

21 A. That could be true in some instances, yes.

22 Q. Okay. Well, let's talk about a  
23 hypothetical. Let's assume for a moment that on a  
24 specific element the probability of beating the  
25 mechanism or receiving a reward was 90 percent. In

0176

1     that circumstance, gains would be virtually assured  
2     over a long term, would they not?

3           A.     Yes.

4           Q.     And if the chance of beating a proposed  
5     mechanism were 90 percent, why should shareholders  
6     receive 20 percent of the gains when they have little  
7     chance of experiencing 20 percent of the virtually  
8     nonexistent losses?

9           A.     Again, you can't just look at one element  
10    and say that the element is inappropriate because  
11    there's no sharing or else there's a higher  
12    probability of gains. Let me give you an example.  
13    Tier 3 is covering the daily load variability. And  
14    if you look at the numbers for the past four years,  
15    that is a net cost, and so in your example of 90/10,  
16    there's at least a 90 percent probability that over  
17    time that is going to cost Avista Energy money, and  
18    they recognize that. We recognize that. That's part  
19    of the package.

20                 There are other elements of the mechanism  
21    where there's a higher probability that they will  
22    make some money on that. And so you have to look at  
23    all the pieces and balance them out and see, on  
24    average, then, what is the expectation of benefit to  
25    Avista Energy and to Utility customers. And all the

0177

1 analysis that we've done shows, on average, Avista  
2 Energy is expected to make about a million dollars  
3 per year and Avista Utilities' customers about 2.6  
4 million per year. Now, the different elements are  
5 going to work differently.

6 Q. All right. I'd like to return to the  
7 hypothetical I gave you before. Do you still have  
8 that in your mind?

9 A. Yes.

10 Q. Isn't it true that, in that scenario,  
11 symmetrical sharing would be unfair, because the  
12 company would be virtually guaranteed the 20 percent  
13 gain while being rarely exposed to the 20 percent  
14 loss?

15 A. No, I don't agree.

16 Q. Would you agree, then, that the goal of  
17 symmetrical sharing is to create equal exposure to  
18 gains and losses and not simply share an equal  
19 percentage of gains and losses?

20 A. I think the goal, if you look at the policy  
21 statement and if you look at incentive mechanisms in  
22 general, the objective is to design something that  
23 provides benefits to both parties, that provides the  
24 incentives in the right place so that decisions will  
25 be made to gain benefits. And obviously, in a

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1 business like this that's fairly complex, it's not as  
2 simple as just saying I want to apply this percentage  
3 to everything in every element and assume that  
4 everything works out right. We've done a lot of  
5 analysis around designing this and it's been refined  
6 over the past four years to get to the point to where  
7 I think, on balance, there's a reasonable sharing  
8 between the parties.

9 Q. Well, let's look at some of the specifics.  
10 With regard to storage, as you discussed earlier with  
11 Mr. Trotter, isn't it true that the proposed  
12 mechanism does not create equal exposure to gains and  
13 losses associated with storage, but rather simply  
14 allocates the resulting gains or losses equally?

15 A. With the storage, storage is used for both  
16 the summer-winter differential, as we talked about,  
17 as well as daily transactions to cover spikes in  
18 loads or, if loads are off, maybe you can inject gas  
19 on a daily basis in the storage. By having an 80/20  
20 sharing apply to that element, as well as the other  
21 components, it provides the right incentive for  
22 Avista Energy to make the right decision on a daily  
23 basis or a monthly basis with regard to storage. And  
24 you can look at the summer-winter and say, Well, how  
25 much control do they have over that, and do they have

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1 a lot of control? No. But it provides that right  
2 incentive for them to make the right choices around  
3 the whole of storage.

4 And as I mentioned with Tier 3, they have  
5 exposure there which goes the other way, and you have  
6 to look at the magnitude of the dollars in both cases  
7 to ensure that there's a balance there, and we've  
8 done that.

9 Q. I understand your wholistic view, if I may,  
10 but my question was specific to storage. And again,  
11 I'll ask you whether or not you believe it's true  
12 that, as to storage, the mechanism that your company  
13 is proposing does not create equal exposure to gains  
14 and losses, but rather simply allocates the resulting  
15 gain or loss equally?

16 A. I guess I'd have to look at -- I'm not sure  
17 I agree with that. And the reason is if you look at  
18 this year --in the past, the expectation is that  
19 summer prices are lower than winter prices, but if  
20 you look at the last several years, the last four  
21 years, my understanding is two -- in two occasions,  
22 winter prices have been lower than summer prices,  
23 which -- and that's the case this year. We're seeing  
24 now that winter prices are lower than summer, which  
25 means that Avista Energy is absorbing 20 percent

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1    instead of gaining 20 percent.  So I can't sit here  
2    and tell you that, to the future, there isn't an  
3    equal probability of that sharing.  They're absorbing  
4    the cost this year and we hope that there will be a  
5    better differential in winters to come, in which case  
6    then they would gain in that.

7           Q.   Well, as to seasonal differentials and  
8    pricing, isn't it true that Avista Energy exercises  
9    no market expertise; it's simply responding to the  
10   market prices that exist?

11          A.   No, I don't agree, and I would encourage you  
12   to talk to Mr. Gruber and Mr. D'Arienzo as to how  
13   they manage storage and the process they go through  
14   in terms of the timing of putting gas in the storage,  
15   as well as pulling gas out of storage.  I'm trying to  
16   think of the right word.  The synthetic schedule is a  
17   guideline, and the Strategic Oversight Group makes  
18   decisions around the timing and quantities of volumes  
19   that go into storage.

20          Q.   So are you saying that the Strategic  
21   Oversight Group makes decisions that affect the  
22   summer or winter market prices?

23          A.   I would defer that to Mr. Gruber and Mr.  
24   D'Arienzo.  They are the ones that actually manage  
25   it, and they can give you an answer to that.

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1 Q. All right. Looking again at Exhibit 3,  
2 turning to page six, at the top of the page you're  
3 discussing basin optimization and daily storage  
4 management; correct?

5 A. Top of page six?

6 Q. Yes, page six of your rebuttal testimony,  
7 KON-3-T, which has been admitted, I believe, as  
8 Exhibit 3?

9 A. Yes, I see that.

10 Q. And here again, Avista Energy would  
11 essentially receive 20 percent of the benefits that  
12 result from basin optimization and daily storage  
13 management; correct?

14 A. Yes.

15 Q. And is it your understanding that Avista  
16 Utilities would also perform these same functions if  
17 Avista Utilities were responsible for managing the  
18 gas portfolio?

19 A. Yes, they would, but I don't believe that  
20 the value that the Utility would generate would be  
21 anything close to what Avista Energy can achieve for  
22 the Utility. And that's the point with the  
23 mechanism.

24 Q. On page 17 of your rebuttal testimony, you  
25 discuss the Commission Staff's second and third



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1 alternative recommendations; correct?

2 A. Yes.

3 Q. And your conclusion is that those proposals  
4 would shift risk to Avista Energy and benefits to  
5 Avista Utilities in a manner that you conclude to be  
6 inappropriate; correct?

7 A. Yes.

8 Q. Would you agree that ultimately that  
9 decision is a matter of judgment for this Commission  
10 to determine?

11 A. I think that's ultimately a decision that  
12 Avista Energy would make. The reality is, in talking  
13 with Avista Energy, that they would not do the deal  
14 under alternatives two and three, because it simply  
15 isn't economic.

16 Q. So just so I understand, your understanding  
17 of Avista Energy's position is if, hypothetically,  
18 this Commission conditioned approval of a benchmark  
19 mechanism upon adoption of Commission Staff's  
20 alternatives, that Avista Energy would not -- well, I  
21 suppose it would essentially exercise some right of  
22 rescission or refusal to engage in providing that  
23 service for Avista Utility?

24 A. It is not economic for Avista Energy, and we  
25 would not go forward. You need to talk to Mike

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1 D'Arienzo, and he can speak to that.

2 Q. Okay. I'd like you to turn now to Exhibit  
3 6, which is also KOM-6? And do you, by any chance,  
4 also have a copy of Exhibit 210, which is the  
5 Commission's policy statement?

6 A. I do have a copy of it.

7 Q. All right. And you may want to have those  
8 handy together. Let me know when you're ready.

9 A. I'm ready.

10 CHAIRWOMAN SHOWALTER: What was the second  
11 one?

12 MR. CROMWELL: It's Exhibit 210. It was Mr.  
13 Parvinen's 10.

14 JUDGE MACE: 210.

15 MR. CROMWELL: Yeah, it's been admitted as  
16 Exhibit 210.

17 CHAIRWOMAN SHOWALTER: Got it.

18 MR. CROMWELL: It was Exhibit 10 to his  
19 testimony.

20 Q. And it's your position, is it not, Mr.  
21 Norwood, that the company's proposed mechanism  
22 comports with this policy statement?

23 A. Yes.

24 Q. And if we look at Policy Number Four, the  
25 Commission states that the proposed mechanism should

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1 reflect the market and the company should be rewarded  
2 when its performance is better than the market; is  
3 that correct?

4 A. I guess I'd like to read what it says from  
5 the Policy Statement Number Four, just to make sure  
6 that we're clear. The gas commodity portion of  
7 incentive mechanisms should judge performance against  
8 a benchmark for gas cost based on market prices, not  
9 an LDC's historic cost. Using an external benchmark  
10 for the commodity portion will provide LDCs with  
11 incentive to perform better than the market.

12 And in this case, what we have is we have  
13 benchmarks for all of the components, we have a  
14 sharing around Tier 3, which -- where there is a  
15 comparison of the actual cost to the benchmark  
16 established, which is the first of month index. You  
17 also have a benchmark or a sharing around the basin  
18 optimization.

19 So I don't see -- I mean, the mechanism is  
20 consistent in that it has a benchmark to compare  
21 against and a sharing against it.

22 Q. Okay. Well, let's break it down. Is it  
23 your reading of Number Four, and I'll focus on the  
24 second sentence, first, that the Commission seeks an  
25 external benchmark?

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1           A.    Yes.

2           Q.    And second, that it seeks to incent  
3 performance that is better than the market?

4           A.    Yes.

5           Q.    Would you agree that this implies that  
6 simple changes in the market should not result in  
7 benefits?

8           A.    Not necessarily.  We -- with this whole  
9 mechanism, and if you look at this policy statement,  
10 I think overall the policy statement, even though it  
11 was done about six years ago, is still pretty good in  
12 terms of trying to develop a mechanism that does the  
13 right things.  And I think the sharing and the  
14 benchmarks we have are very effective in  
15 accomplishing even this Number Four.

16          Q.    I guess my question to you, then, going back  
17 to Number Four, in your reading of Number Four, do  
18 you reach the conclusion that changes in the market  
19 that are external to any exercise of discretion or  
20 management expertise by Avista Energy or Avista  
21 Utilities should create rewards to the company, yes  
22 or no?

23          A.    Yes, it can.  And in cases, it's  
24 appropriate, because in some cases it's hard to  
25 distinguish between the differences that are caused

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1 by decisions made and differences caused by the  
2 market. And in putting together the commodity  
3 portfolio, you have the Tier 1 and Tier 2  
4 transactions, which provide some fixed pricing, some  
5 ahead of time and some of it a month ahead, and the  
6 daily pricing, then, is compared against the market  
7 for the month, because the desire is to try to stay  
8 close to that. So in that sense, you have Avista  
9 Energy's actual daily prices against the Tier 2  
10 market and there is a sharing that occurs.

11 Q. I understand that that is the company's  
12 proposal. Isn't it true that daily price swings  
13 relative to the first of the month price -- I should  
14 say first of the month index price -- are typical of  
15 the natural gas market?

16 A. The daily pricing tends to be different than  
17 the first of month, yes.

18 Q. And similarly, are daily price changes  
19 between different basins also typical --

20 A. Yes.

21 Q. -- of the natural gas market? And buying  
22 gas from the lowest-cost basin is what you would  
23 expect of either Mr. Gruber or Mr. D'Arienzo?

24 A. That's correct, and that's what occurs under  
25 the mechanism, yes.

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1 Q. Or to be generic, I suppose any prudent  
2 Avista Utility gas manager?

3 A. Yes.

4 Q. I'd ask you to turn to page three of the  
5 same Exhibit Number 6. Looking at Number 12, the  
6 Commission's policy directive says that  
7 narrowly-focused incentive mechanisms can create an  
8 opportunity for gaming; correct?

9 A. Yes.

10 Q. And your response here suggests that the  
11 company's proposed mechanism is, in quote, designed  
12 to prevent gaming or manipulation of results; is that  
13 accurate?

14 A. Yes.

15 Q. Would you agree that the overall mechanism  
16 is made up of a number of segments?

17 A. Yes.

18 Q. And would you agree that each of these  
19 smaller segments could be gamed?

20 A. I don't think so, and that's -- the reason  
21 for that is we do have the 80/20 around each of the  
22 components so that they don't have an incentive to  
23 use, for example, daily purchases instead of storage,  
24 because the sharing is 80/20 on both.

25 And in the same way, when you optimize

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1 transportation, you don't have an incentive to do  
2 transportation versus basin optimization, because  
3 both of them are shared 80/20, and so Avista Energy  
4 then has an equal incentive across all the elements  
5 to make the best deal possible.

6 Q. I understand that's your position, but my  
7 question was with regard to specific elements of the  
8 benchmark mechanism. And so it's my understanding  
9 that your testimony is that the proposed mechanism is  
10 structured in a manner that would prevent Avista  
11 Energy from gaming any of the smaller components of  
12 the proposed mechanism; is that correct?

13 A. Yes.

14 Q. Well, let's discuss a hypothetical. Let us  
15 assume that the Commission approves the company's  
16 proposed mechanism and, during the coming winter,  
17 Avista Energy under-forecasts load for that time  
18 period. Do you understand what I'm saying?

19 A. Yes, I think Avista Utilities is the one  
20 that actually puts together the forecast.

21 Q. All right. Avista Utilities and/or the  
22 Strategic Oversight Group. Let's hypothesize that  
23 that load is under-forecast. If such were done, it  
24 would virtually guarantee that daily purchases or  
25 storage withdrawal would be necessary, would it not?

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1           A.    If loads are higher, then you'll have to buy  
2   from the market daily or pull storage.

3           Q.    So your answer's yes?

4           A.    Yes.

5           Q.    And again in this hypothetical, if the daily  
6   prices are higher than the first of the month index  
7   price, Avista Energy would withdraw gas from storage  
8   and thus earn 20 percent of that benefit; correct?

9           A.    I guess it would depend on the pricing as to  
10   how that would work.

11          Q.    Yes, and the element of the hypothetical  
12   that I gave you in the question assumes first that  
13   daily prices are higher than the first of the month  
14   index price. Do you understand that?

15          A.    Okay. I'm with you so far.

16          Q.    Okay. So under that circumstance, where AE  
17   -- or excuse me, AU has under-forecast load and where  
18   the daily prices are higher than the first of the  
19   month index price, under the proposed mechanism,  
20   Avista Energy would withdraw gas from storage and in  
21   so doing would earn 20 percent of the benefit  
22   derived; correct?

23          A.    If daily prices are higher than the first of  
24   the month, there would be a cost associated. I'm not  
25   sure that all the elements match up here. I'm sorry.



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1 I'm not following. You're talking about daily prices  
2 being higher. But they're pulling storage, so  
3 they're not making any daily purchases.

4 Q. They're withdrawing from storage; correct?

5 A. Instead -- okay. They're pulling from  
6 storage, which is a lower cost than daily.

7 Q. My hypothetical to you is that if the daily  
8 prices are higher than the first of the month index  
9 price --

10 A. Okay.

11 Q. -- under the proposed mechanism in that  
12 situation, Avista Energy would withdraw gas from  
13 storage. That's how the mechanism is proposed.

14 A. Not necessarily. The decision to pull from  
15 storage on a daily basis is really going to be based  
16 on the current daily price for gas versus the forward  
17 price for gas. If the daily price today is five  
18 bucks and the forward price for next month is four  
19 dollars, then you would pull from storage and you  
20 would buy the gas to the future. So it's really not  
21 a decision of daily price versus first of the month  
22 as to whether you would pull storage or not. There's  
23 more to it than that.

24 I guess I have trouble with the  
25 hypothetical, because I'm not sure -- it sounds like

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1   you're assuming that there was an intentional  
2   understatement of what the loads are, and my  
3   understanding is, and you can verify this with Mr.  
4   Gruber, is that the Utility puts together that  
5   forecast, and obviously there's a lot of scrutiny  
6   around what those forecasts are.

7       Q.    I understand that.  And let's -- just so  
8   that we're clear, let's go back to the hypothetical.  
9   Avista Utilities under-forecasts load, the daily  
10  prices are higher than first of the month index  
11  prices, and just to address your concern, let's also  
12  assume that in that circumstance in this hypothetical  
13  Avista Energy chooses to withdraw gas from storage.  
14  Do you have that in mind?

15       A.    Okay.  I think I'm with you so far.

16       Q.    All right.  In withdrawing gas from storage  
17  in that circumstance, the proposed mechanism would  
18  create an 80/20 sharing for that withdrawal, with 20  
19  percent of the benefit accruing to Avista Energy;  
20  correct?

21       A.    There would be an 80/20 sharing if they pull  
22  from storage.

23       Q.    Thank you.  And there's nothing specified in  
24  the company's proposed mechanism that would prevent  
25  this type of gaming through under-forecast of load,

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1 is there?

2 A. No, I think there is. You have the  
3 Strategic Oversight Group that includes Mr. Gruber,  
4 who's the manager of gas supply for the Utility, you  
5 have our manager of risk management who is involved  
6 in that, and then you have Mr. D'Arienzo, from Avista  
7 Energy. So there's a lot of oversight as to what  
8 those forecasts are, so I would not agree that that's  
9 an outcome that would occur.

10 Q. Well, if that's the case, then, let's turn  
11 to the source, which would be the company's tariffs.  
12 Sorry. I got my exhibit list out of order here.  
13 Here's Mr. Hirschhorn. It would be Exhibits 152 and  
14 153. Can you point me to where in the tariff it is  
15 that the tariff has a specification that would  
16 prevent under-forecasting of load?

17 A. I don't know that it's specifically listed  
18 in here, but we would be glad to add something in  
19 here that would address the oversight that occurs  
20 under the Strategic Oversight Group.

21 Q. So your answer, then, is that, to your  
22 knowledge, there's nothing in this tariff that would  
23 prevent the type of gaming which I described in my  
24 hypothetical; is that correct?

25 A. Not in the tariff, but in the proposal there

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1 certainly is.

2 MR. CROMWELL: I have nothing further for  
3 Mr. Norwood. Thank you, sir.

4 CHAIRWOMAN SHOWALTER: Might as well take  
5 lunch. Well, let's see. I guess are you going to  
6 follow up on anything else that is produced over the  
7 the lunch hour or are you done?

8 MR. TROTTER: Are we off the record?

9 JUDGE MACE: Let's be off the record.

10 (Discussion off the record.)

11 JUDGE MACE: Very well, then. Let's be back  
12 on the record. We'll adjourn now for lunch until  
13 1:30. Thank you.

14 (Lunch recess taken.)

15 JUDGE MACE: Let's be back on the record. I  
16 wanted to acknowledge that we received here up on the  
17 bench a copy of what's been marked Bench Request  
18 Number 1, and I believe it's been distributed to the  
19 parties. Mr. Meyer, would you just briefly explain  
20 what this is?

21 MR. MEYER: Yes, I'd be happy to. In  
22 response to what we understand to be Bench Request  
23 Number 1, we furnished an excerpt from our response  
24 to Data Request Number 3 that had been issued by the  
25 Staff early on in this proceeding. The nature of the

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1 request was to produce every document analyzing the  
2 benefits to Avista Energy of managing the gas  
3 procurement and capacity management functions for the  
4 Utility, Avista Corp, and this is a summary sheet out  
5 of that document, and it purports to show a  
6 calculation of the benefit -- excuse me, calculation  
7 of the results of the mechanism in place at the time  
8 throughout the entire period since its inception,  
9 since September of 1999, right up through February of  
10 2003.

11 And Mr. Norwood and Mr. Gruber, for the  
12 Utility, and Mr. D'Arienzo can speak more to any  
13 specific questions you might have on that.

14 JUDGE MACE: Thank you. Is there -- well,  
15 I'll admit this response to Bench Request Number 1 at  
16 this point.

17 And let me ask Mr. Trotter, does Staff have  
18 any cross-examination with regard to this exhibit?

19 MR. TROTTER: I have a few questions, yes.

20 JUDGE MACE: Go ahead.

21 MR. TROTTER: Has this been assigned a  
22 number?

23 JUDGE MACE: Bench Request Number 1. I  
24 hadn't assigned it an exhibit number.

25 MR. TROTTER: Okay. Should I just refer --

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1 JUDGE MACE: You can refer to it as Bench  
2 Request Number 1.

3

4 C R O S S - E X A M I N A T I O N

5 BY MR. TROTTER:

6 Q. Okay. Let's refer to Bench Request Number  
7 1, Mr. Norwood.

8 A. Yes.

9 Q. First of all, do you recall before the break  
10 you and I were discussing what the actual basin  
11 optimization benefits were to Avista Energy from the  
12 inception of the mechanism through February of 2003?  
13 We were looking at Exhibit 55-C for that purpose, do  
14 you recall that?

15 A. Yes.

16 Q. And the total figures that we discussed on  
17 that exhibit are the very ones shown on the first two  
18 lines of this exhibit. Would you accept that?

19 A. Yes.

20 Q. So the total basin optimization benefits  
21 actually received by Avista Energy through February  
22 of this year was around 2.87 million; correct?

23 Excuse me, 3.87?

24 A. It's 3.87, right, through that time period.

25 Q. Okay. Now --

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1                   CHAIRWOMAN SHOWALTER: Mr. Trotter, can you  
2 just -- I'm just looking for the right cell.

3                   MR. TROTTER: Right. The first two lines of  
4 data, Forward basin optimization and basin  
5 optimization P&L.

6                   JUDGE MACE: Under the total column; is that  
7 right?

8                   MR. TROTTER: Well, yeah, but if you look  
9 through each of the columns, and then there's a  
10 total, which is the second from the right, there's a  
11 total column, and that is the total basin  
12 optimization benefits actually received by AE for the  
13 total time period, and you have to add those up to  
14 get it.

15                  CHAIRWOMAN SHOWALTER: Oh, I see. That's  
16 what I was failing to do. Thank you.

17                  MR. TROTTER: That's approximately \$3.87  
18 million.

19                  CHAIRWOMAN SHOWALTER: Thank you.

20           Q. I believe you said in your testimony that,  
21 and I don't have it in front of me, but there was  
22 some offsetting factors. Was that relating to the  
23 third line, the peaking P&L?

24           A. Yes, under the arrangements that were in  
25 place during this time period, Avista Energy was

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1 actually covering the costs on what's referred to  
2 there as the line three, peaking P&L, and under the  
3 same total column, you can see there's a negative  
4 \$8.8 million. And so when you net those out, they  
5 receive the benefits from the basin optimization, but  
6 they absorb the costs from the peaking, and so when  
7 you net it out, then there was a loss that has  
8 actually occurred to date with their management of  
9 the benchmark mechanism for them. And most of that  
10 was driven from the 2000 time frame.

11 Q. Okay. That was during what's commonly known  
12 as the California energy crisis that rippled into  
13 this state; correct?

14 A. It was the time of very high prices in the  
15 West; that's right.

16 Q. Okay. And apparently Avista Energy had not  
17 made contracts for -- firm contracts, fixed price  
18 contracts in advance for peaking services to meet  
19 peaking needs during that time frame; is that fair to  
20 say? It had to go to the market to pay very high  
21 prices for peaking?

22 A. Well, this is really related to the  
23 intra-month variability, and so it's hard to buy  
24 contracts in advance to cover. You don't know what  
25 your daily loads are going to be, you don't know what



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1 the weather is going to be, and so this is the daily  
2 variability that occurred with those high prices that  
3 were there, and they were absorbed in that portion.

4 Q. And in the past, Avista Utilities has had  
5 contracts in place for peaking services, has it not,  
6 before the benchmark mechanism?

7 A. You'd need to talk to Mr. Gruber. I don't  
8 think that there were contracts in place that would  
9 cover this type of variation.

10 Q. And what changes were made in the mechanism  
11 to address that risk?

12 A. Under the three lines under the total  
13 column, the basin optimization and the P&L of \$8.8  
14 million, the negative value, the proposed mechanism  
15 would share all three lines, 80/20, 80 percent to the  
16 Utility and 20 percent to Avista Energy. So if the  
17 proposed mechanism had been in place during this  
18 period, Avista Utilities actually would have been  
19 worse off.

20 Q. How did the change in April of 2002 to the  
21 tiers change the risk as to this particular item?

22 A. I think I'll have to have you ask Mr. Gruber  
23 on that. I really don't think it changes, because  
24 the tiers really fixed the price on the first 50  
25 percent, and then a portion of the second, but you

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1 still have some variability, some exposure to the  
2 daily swings that would need to be covered.

3 Q. Did the \$8 million loss in 2000 give rise to  
4 discussions between AE and AU regarding the propriety  
5 of the benchmark mechanism?

6 A. Mr. Gruber or Mr. D'Arienzo would have to  
7 speak to that.

8 Q. You're not aware of any yourself?

9 A. I believe there were discussions. I'm not  
10 sure what the nature was of discussion.

11 Q. Take a look at the left-hand column for  
12 September-December of '99.

13 A. Yes.

14 Q. I'm finding that the numbers don't add, and  
15 I just want you to tell me where I'm off, if I am.  
16 If you look at the first bold line, total system P&L?

17 A. Yes.

18 Q. 2.359 --

19 A. Right.

20 Q. -- million. And then I tried to get that  
21 number through the following lines, either by adding  
22 the Avista Utilities actual total P&L, which is the  
23 next bold line of 1.25 million, and AE's actual total  
24 P&L of .5 million, and that didn't add. Then I added  
25 the Avista Utilities share and the Avista Energy

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1 share, 1.155 and 1,602,000, and that didn't add  
2 either.

3 A. Right.

4 Q. So just explain how these numbers add -- how  
5 do I replicate the 2.359 million in the total system  
6 P&L column as between the two firms?

7 A. There is a formula, and unfortunately I  
8 don't have it, but Mr. Gruber or Mr. D'Arienzo could  
9 walk you through the different lines that you would  
10 tally up to tally those figures.

11 Q. Is it fair to say, Mr. Norwood, that Avista  
12 Energy takes more risk under the mechanism than  
13 Avista Utilities would take had it operated its own  
14 gas procurement function during this time frame?

15 A. I don't think that's the case. Avista  
16 Energy, actually during this time frame, took on the  
17 risk that the Utility would have borne, and that's  
18 what this shows. The bottom line here is that Avista  
19 Energy, by actually losing money on a net basis, the  
20 1.1 million in the bottom right-hand corner, those  
21 are costs that the Utility otherwise would have borne  
22 during that time period.

23 Q. But you're saying that Avista Utilities  
24 would have entered into the same transactions that  
25 Avista Energy did during this time frame?

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1           A.    Not necessarily the same transactions, but  
2   they would have been exposed to the same risks that  
3   were out there.

4           Q.    But doesn't that just depend on how they  
5   responded to those risks?

6           A.    It would depend on how you respond to that.

7           Q.    And we don't know how Avista Utilities would  
8   have responded because -- during the benchmark  
9   mechanism, because Avista Energy was doing that  
10   function at the time; correct?

11          A.    Correct.

12               MR. TROTTER:  That's all I have.  Thank you.

13               JUDGE MACE:  Mr. Cromwell.

14               MR. CROMWELL:  Nothing further on this  
15   exhibit, Your Honor.

16

17                       E X A M I N A T I O N

18   BY CHAIRWOMAN SHOWALTER:

19           Q.    Mr. Norwood, I want to ask you probably some  
20   follow-up questions on the questioning this morning,  
21   and then some questions of my own that I have from  
22   reading your testimony, but I will just say, in the  
23   background, I've got four subjects in my mind, so  
24   that you can keep that in mind.  The issue of  
25   prudence, hedging, auditability, and the affiliated

0202

1 interest issue. But more specifically, I'm asking  
2 about the mechanism --

3 A. Okay.

4 Q. -- as others have. First, just working  
5 backwards, with Bench Request Number 1, so that the  
6 exhibit is complete, what does P&L stand for?

7 A. Profit and loss.

8 Q. Okay. And continuing to work backwards, you  
9 had a discussion with Mr. Cromwell about the  
10 hypothetical in which there was a certain probability  
11 overall of beating the benchmark or not. And the  
12 first point I want to clarify is doesn't that all  
13 depend on where one sets a benchmark and isn't that  
14 one of the challenges in any benchmark mechanism?

15 A. It certainly is. Depending on where you set  
16 the benchmark, it changes the probabilities. Also,  
17 you have to make assumptions about what the future is  
18 as compared to what the past is, and so that's why  
19 it's difficult to make a determination about whether  
20 it's perfect or not going into the future, is because  
21 you don't know what the future holds.

22 And part of what we've done here is really  
23 put a sharing in on all of the components so that,  
24 number one, they're easier to identify what's there,  
25 and I think it makes it such that there's more of a

0203

1     symmetrical sharing, I believe. It's closer to  
2     follow with all the pieces that are put into place  
3     now.

4           Q.     And if there is a certain probability of  
5     beating the benchmark, as Mr. Cromwell posited, to  
6     the extent that there's a flat, absolute payment in  
7     one direction, doesn't that either offset or add to  
8     the odds of profiting off of the benchmark mechanism?

9                   Specifically, let's take Mr. Cromwell's  
10    hypothetical in supposing -- I think there was a 90  
11    percent chance of beating the benchmark. Now, if --  
12    if there is a payment going in one direction, let's  
13    say from Avista Utilities to the ratepayers -- or  
14    excuse me, from Avista Energy to Avista Utilities, to  
15    that extent, that offsets to some degree that -- or  
16    to a degree that probability of beating the  
17    benchmark, doesn't it?

18           A.     I'm sorry, I'm not sure if I followed that.  
19    Let me -- let me see if I understood. Let me give  
20    you an example. First of all, I don't see any -- the  
21    only one that I see where there's a high probability  
22    of it going one way or the other is the Tier 3, where  
23    there's a high probability that Avista Energy's going  
24    to lose money on that one, but that's just part of  
25    the package deal.

0204

1           The other piece we talked about was the  
2   storage component, and I think the assumption is  
3   there may be a higher probability of there being a  
4   value to Avista Energy on that one in the long-term,  
5   although you can't assume that to be true.

6           So there are a couple of items where you  
7   don't know for sure which way they're going to go,  
8   but some of them have a greater probability than  
9   others. Then you have to step back and look at the  
10  magnitude. What is the magnitude of the exposure or  
11  the benefit to Avista Energy and Utility, and we've  
12  tried to balance those out.

13       Q.   Well, I believe in your mechanism there are  
14  two absolute payments going two ways. Avista  
15  Utilities is going to pay Avista Energy about  
16  \$900,000.

17       A.   That's correct.

18       Q.   So that's a flat amount. And on the other  
19  hand, Avista Energy guarantees Avista Utilities --  
20  I've now forgotten whether it's three or five?

21       A.   It's three million.

22       Q.   Three million?

23       A.   Right.

24       Q.   And I think my only question was, when  
25  assessing risks and rewards, doesn't one have to take

0205

1   into account those absolute payments, as well as  
2   predicted probabilities of beating a benchmark?

3       A.   Yes, I think you do.  And if you look at --  
4   you really have to look at each one of those  
5   individually and then as a whole, I believe.  And the  
6   900,000 that you referred to, the payment from the  
7   Utility to Energy, is a payment.  And the intent of  
8   that is to cover a portion of the cost that Avista  
9   Energy's picking up, like the labor cost that we  
10  avoid, as a utility, by not having to staff as many  
11  people.  That's a clear cost you can calculate.

12           Then you have credit, because they are  
13  buying the natural gas for us.  When a counter-party  
14  wants collateral to be posted because we've purchased  
15  \$30 million of natural gas from them, they post it,  
16  it's their cost, it's no longer the Utility's cost.  
17  So some of those are specific dollars, and on the  
18  table that Mr. Parvinen had in his exhibit and the  
19  table that Mr. Gruber had identifying those different  
20  costs, the 900,000 is actually less than what those  
21  costs are.

22           So in that sense, even though there's a  
23  direct payment, it doesn't cover all the costs that  
24  all the parties here evidently agree that are  
25  actually there.  Then you'd have to take a look at



0206

1 the three million, which is related to the  
2 transportation, and there's been a lot of discussion  
3 today about the past and what capacity release has  
4 been in the past and off-system sales in the past,  
5 but what we have to look at, both as a Utility, in  
6 fairness to Energy, as well as Avista Energy looks at  
7 is what is the opportunity to the future to capture  
8 that value, and it's going to go up and down over  
9 time.

10 So what we're trying to do is put together  
11 -- number one, have them guarantee some amount,  
12 because some amount is relatively easy to get. So  
13 send all of that to the customer. Beyond that, we  
14 want to provide an incentive to Energy to get as much  
15 money as they can, because we get \$4 for every dollar  
16 they get.

17 So an example of transportation, they  
18 guarantee three million. If they get six million for  
19 the year, then they get 20 percent of the three,  
20 which is 600,000. In the end, they get 10 percent of  
21 that and the Utility gets 90 percent, and we think  
22 that's a pretty good tradeoff to have them going into  
23 the market and optimizing that transportation in a  
24 way that we really don't have the ability to do.

25 Q. Okay. So the 900,000 goes perhaps most of

0207

1 the way, but not all of the way toward covering cost,  
2 and the three million goes an absolute amount toward  
3 a reward to the Utilities, but potentially more, but  
4 also, I suppose, potentially -- potentially Avista  
5 Energy could end up suffering if it turns out that  
6 they only make two and a half million; is that --

7 A. They would suffer if they made less than  
8 three million. And I think some of the concerns that  
9 have been expressed here is that there's a reasonably  
10 high probability they will reach three million. When  
11 you start going beyond that, that's when you start  
12 having concerns about not being able to meet that.

13 Q. All right. Now, speaking of the 80/20, why  
14 shouldn't it be a 50/50? And I recognize you could  
15 have symmetry, since we're talking about it, at 100  
16 percent or 80/20 or 50/50. Psychologically, it seems  
17 to me that 50/50 has a better feel to it, because  
18 there's not one side, either, you know, losing more  
19 than they should -- not should, but feeling resentful  
20 about losing 80 percent when someone else made the  
21 decision. And on the other hand, on the upside, I  
22 guess everybody benefits, but why not 50/50?

23 A. And that's where the Utility has to look at  
24 what makes sense and what's fair, and Avista Energy's  
25 only willing to take so much risk for the opportunity

0208

1     that they have. And as an example, with the  
2     transportation, the existing mechanism that's in  
3     place today, the first five million goes to the  
4     Utility. There's no guarantee, but the first five  
5     million goes to the Utility, and then there's a 50/50  
6     after that.

7             Part of the problem with that is it barely  
8     made five million, and so there really wasn't that  
9     much in it for them, and from our perspective, we  
10    want them to have a meaningful incentive to go after  
11    every dollar that they can.

12            The other part of that is when you get into  
13    the commodity side with the Tier 3, the daily  
14    volatility, when you're talking about 50 percent of  
15    that, that presents some -- it can be a lot of  
16    exposure, depending what the prices are, and so then  
17    you have to balance a 50 percent sharing on that with  
18    a 50 percent on all the other pieces.

19            On the commodity side, the cost to cover  
20    that daily volatility is really a one-way deal on  
21    average. It actually costs you more to cover that  
22    volatility than the money you can make by selling off  
23    the excess if your loads are below that.

24            So if they're eating -- if you had a 50/50,  
25    Avista Energy would be exposed to 50 percent of that,

0209

1 but even though they would have 50 percent of the  
2 transportation, you would have to set the guarantee  
3 and the benchmark low enough so that you could make  
4 those equal and fair.

5 Q. All right. So basically what you're saying  
6 is that there's an interrelationship between where  
7 you set the guarantee, that is, the three million or  
8 higher or lower?

9 A. Right.

10 Q. And the ratio you want to impose, the 80/20  
11 or 50/50, and the risk on the daily piece?

12 A. That's right. And you can do the math, and  
13 that's what's shown in the Exhibit 55-C, where we  
14 went back and took a look at what would the numbers  
15 be if the proposed mechanism had been in place since  
16 September of 1999. And you include all the  
17 components, and you include the 80/20 on all the  
18 different pieces, and what it shows is, in the last  
19 column, the annual average, at the bottom, \$987,000  
20 per year for Avista Energy. And then, on the lower  
21 left-hand side of the page, you can see  
22 two-million-five-fifty-one, which is a tabulation of  
23 the benefits that would accrue to the Utility.

24 So when you start playing with a 50/50 or a  
25 70/30 or putting the guarantee at a different level,

0210

1 it changes the result, and that's the balancing act  
2 that you get into. And as we just talked about on  
3 the response to Bench Request Number 1, the way it  
4 was set up, Avista Energy -- you can talk to Mike  
5 D'Arienzo about this, but it is actually taking on  
6 more risk and more cost than what he thought, I  
7 think, when the original mechanism was put together,  
8 and they lost a lot of money in year 2000.

9 Q. So just -- by the way, you were reading  
10 numbers off a confidential exhibit.

11 A. I'm sorry. You're right, I was.

12 Q. If that's the case, then we should probably  
13 --

14 A. That's public information in testimony.

15 MR. MEYER: We're fine.

16 THE WITNESS: Those pieces were.

17 Q. All right. Now I'm just going to do a  
18 little follow-up to Mr. Trotter's questions. Have  
19 there been any changes at all in the mechanism, as it  
20 has been operating since it was put in place in '99?

21 A. Yes. We have put into place the tiers,  
22 which fixes the price on a portion of the portfolio.  
23 We have modified the storage so that there's one full  
24 turn. I think before it was 85 to 90 percent of one  
25 cycle, now it's 100 percent. We have an 80/20 on all

0211

1 of the components now, the commodity storage and  
2 transportation and the basin optimization. That's a  
3 change on all the different pieces.

4 Q. All right. For what is in operation today,  
5 how long has that formula been operated?

6 A. I believe that is April 1 of '02. I'll have  
7 to check that.

8 Q. All right. If it's not April 1 of '02, get  
9 back to us through maybe even another witness or --

10 A. Okay.

11 Q. Well, Mr. Trotter asked you a question, you  
12 had an answer that had to do with contracts and  
13 hedges and there being no sharing. And I have a  
14 little note to ask you to distinguish contracts from  
15 hedges.

16 A. Okay.

17 Q. At least in the context of what your answer  
18 was.

19 A. Okay. Right. We were talking about, I  
20 believe, Tier 1, primarily, where what we do is hedge  
21 the price. We fix the price on a portion of the  
22 commodity that we need for loads in the coming year.  
23 So we enter into -- actually, Avista Energy enters  
24 into transactions on behalf of the Utility after  
25 discussions with the Strategic Oversight Group, so

0212

1     that fixes the price for that portion of the  
2     transactions.

3             And I think what we were talking about was  
4     the question of is there a sharing around that, and  
5     we have purposefully not proposed a sharing around  
6     those hedges, because the whole purpose in entering  
7     into them to begin with is to fix the price so that  
8     that part doesn't change for customers. If you start  
9     doing some kind of sharing, then it starts to unwind  
10    the price that you fix. It's no longer fixed,  
11    because you're going to charge the customer something  
12    different than what you locked in.

13        Q.    Okay. I guess it sounded to me as if people  
14    were talking about contracts on the one hand and  
15    hedges on the other, but a hedge is a contract; it  
16    just guarantees a certain result, doesn't it, for a  
17    certain price?

18        A.    Well, you can have a contract to buy index  
19    gas at first of month index, but then you can enter  
20    into a separate type of contract to fix the price,  
21    which would be a financial contract. So both are  
22    contracts, but when you talk about hedging, you're  
23    talking about locking the price in so it doesn't --  
24    it doesn't change.

25        Q.    Okay. There are a few places in the

0213

1 evidence where it's talking about Tier 3 being a plus  
2 or minus eight percent, and sometimes, when you see  
3 something like that, it looks as if there's a swing  
4 of 16 percent. But as I read it, it's that it could  
5 -- that Tier 3 would probably be eight percent or  
6 less --

7 A. Yes.

8 Q. -- of --

9 A. Volume.

10 Q. -- volume?

11 A. Of the therm sales.

12 Q. Right.

13 A. And depending what the prices are, if you  
14 get into a situation where volumes are high and  
15 prices are very high, then that's where the impact  
16 could come.

17 Q. All right. So on average, it's going to net  
18 to something less than eight percent?

19 A. On average.

20 Q. But the price, I suppose, could be greater  
21 than that, depending on if the upside was very high;  
22 is that correct?

23 A. That's right. And that's the area where we  
24 have the 80/20 to have Avista Energy either pull  
25 storage to cover that when prices are high and loads



0214

1 are high or to buy on the market.

2 Q. And you were asked some questions about  
3 Exhibit 19, and I have a note to say see Exhibit 102,  
4 page nine, which is not yours, but I think you'll  
5 recognize it. Do you have that? It's --

6 A. Let's see. 102 is Mr. D'Arienzo's rebuttal  
7 testimony. Okay. I have it.

8 Q. Page nine.

9 A. Yes, I'm there.

10 Q. Well, I'm looking at lines six through 13  
11 and it struck me that, A, no one's going to know  
12 whether situation one, two, three, or four is going  
13 to obtain at any particular time; is that correct?

14 A. That's correct.

15 Q. Although where you set your fixed and  
16 long-term purchases, where you set your expected 100  
17 percent could affect how often you get into one, two,  
18 three, four?

19 A. That will drive whether you're into one,  
20 two, three or four, because what we do is Tiers 1 and  
21 2, in those tiers, we actually purchase to the  
22 average load, and scenarios one, two, three or four,  
23 it's -- the actual loads are either going to be  
24 higher or lower than that estimated load.

25 Q. And then, in looking at these scenarios

0215

1    where it says, for example, in number three,  
2    Additional gas must be purchased at the market,  
3    should there, in effect, be "or drawn from storage"  
4    there?

5           A.    Yes, that's correct.

6           Q.    Okay.  And is this where judgment and  
7    expertise and I guess scale come in?  In other words,  
8    what is the advantage of Avista Energy doing this  
9    compared to Avista Utility?  It strikes me this is  
10   getting into the where discretion is exercised --

11          A.    Yes.

12          Q.    -- in addition to some other things earlier,  
13   but --

14          A.    Right.

15          Q.    -- this is the heart of it.

16          A.    Right.  In addition to the numbers that we  
17   look at and the benefits to the Utility, you look at  
18   things like -- one illustration or example we've  
19   talked about is comparing the mom and pop to a  
20   Wal-Mart.  And Avista Energy is, in essence, like a  
21   Wal-Mart, where they have access to a lot of  
22   suppliers, they move a lot of volume, and so they  
23   know what the market is.  The suppliers are willing  
24   to do business with them very quickly because they do  
25   a lot of business with them, and so they have the

0216

1 pulse of the market. And so they're able to execute  
2 these transactions a lot easier than what we are.

3 What they also do is they are taking on the,  
4 number one, deliverability. It's up to them to make  
5 sure that the supplier delivers. If they don't  
6 deliver, it's Avista Energy's problem, not the  
7 Utility's problem. If the counter-party does not pay  
8 their bill, then it's Avista Energy's problem, not  
9 our problem. If they ask the company to post  
10 collateral, it's Avista Energy's problem, not ours.  
11 So there's a lot of those things that they're  
12 handling and dealing with that the Utility no longer  
13 is through this mechanism.

14 Q. And that gets to an area I did want to ask  
15 you about, which is credit risk. And I understand  
16 what you just said, which is if you offload these  
17 responsibilities to Avista Energy, then you're not  
18 taking that risk; Avista Energy is. So then the  
19 question is is each side properly compensated or  
20 rewarded.

21 But my next question is Avista Energy's part  
22 of Avista -- Avista Corporation?

23 A. Yes.

24 Q. Is the big parent?

25 A. It's a subsidiary, right.

0217

1           Q.    And what benefit is there to Avista Utility  
2   of relieving itself of some of this risk and placing  
3   it with Avista Energy when you're both part of the  
4   same operation?

5           A.    Avista Energy is actually a separate  
6   corporation.  They have their own line of credit,  
7   they do their own financing, and so they have their  
8   own income and expenses.  And so this -- the  
9   collateral that has to be posted to cover these  
10  contracts comes out of Avista Energy and their line  
11  of credit; does not come out of Avista Utilities.  
12  And so in that sense, the expenses that show up,  
13  then, show up on Avista Energy's books, not ours.

14          Q.    And if Wall Street, for example, is giving  
15  Avista Utilities ratings on various aspects of its  
16  operation, does it help Avista Utility to relieve  
17  itself of that credit?  Does this make any difference  
18  to Wall Street, this kind of contract?

19          A.    This benchmark, I don't think that this is a  
20  major driver in what Wall Street's going to look at.

21          Q.    Okay.  There was discussion about who makes  
22  the decision on forecasting load, and I was a little  
23  unclear how it actually ends up.  Who has the actual  
24  responsibility to let Avista Energy know what the  
25  load is going to be?  Is that you tell them or you

0218

1 consult with them and they decide?

2 A. There is a couple of elements to that, and  
3 some of it was discussed earlier, when Mr. Cromwell  
4 asked a question about is there an opportunity to  
5 game the loads and so on, and I didn't realize that  
6 in our tariff, it does spell out that when we buy  
7 that first 50 percent and the second 50 percent up to  
8 the average load, that average load is based on,  
9 basically, the historical five-year average  
10 calculation. And so it's basically predetermined by  
11 Avista Utilities. And so in that sense, that sets  
12 the level at where we buy the Tier 1 and Tier 2  
13 natural gas.

14 Otherwise, on a day-to-day basis,  
15 week-to-week basis, it's my understanding, and Mr.  
16 Gruber will have to confirm this, that Avista  
17 Utilities provides that load to Avista Energy.

18 Q. I'm not sure I understood the otherwise,  
19 because what I thought you were saying was that, in  
20 essence, Avista Energy takes the forecasted load as  
21 presented to it?

22 A. Yes, when we're buying that first of month  
23 and the Tier 1, that's the five-year calculation of  
24 what is our average loads, and then they will go out  
25 and buy Tier 1, Tier 2 to match that. But then, when

0219

1     you get within the month, you know it's going to be  
2     different.

3           Q.     Oh, yes.

4           A.     And that's where the Utility will provide  
5     them, Avista Energy, with the next day or next week  
6     loads.

7           Q.     Okay. Yes, I see. And then, in terms of  
8     who's making the decision what to buy and how much to  
9     buy for Tier 1, again, I was a little confused.  
10    Clearly, there's consultation, but whose job is it to  
11    buy 12 months out or wait three months, that kind of  
12    discretionary decision for meeting Tier 1?

13          A.     Okay. Let me use a chart here to help --

14          Q.     Okay.

15          A.     -- answer that.

16          Q.     And I think this is Exhibit 4, it looks  
17    like. Maybe I can just start and walk you through  
18    quickly the process from an overview standpoint of  
19    the Tier 1 purchases.

20                 First of all, the lower section of that is  
21    the -- I guess it's purple here, I'm not sure if it's  
22    purple in the exhibit -- is the storage, and that's  
23    going to be purchased throughout the summertime, and  
24    there is some judgment used as to the timing of when  
25    you inject into storage, and that's done with Avista

0220

1 Energy and Avista Utilities.

2 Q. But that, for example, it's Avista Energy's  
3 call; is that correct? I mean, who decides?

4 A. That's a Mr. Gruber question.

5 Q. Okay.

6 A. But Mr. Gruber weighs in heavily as to what  
7 makes sense to them and there's a joint discussion  
8 that takes place.

9 Q. All right.

10 A. That's a good question for Mr. Gruber. On  
11 the other piece, the Tier 1 purchases, as was  
12 discussed this morning, we picked a basin weighting  
13 percentages in that December-January time frame, and  
14 then, from the February through November period,  
15 Avista Energy and Avista Utilities is watching the  
16 market for the upcoming winter and following period,  
17 and they talk about the timing of when they lock the  
18 prices in. And again, that's a joint discussion, and  
19 Bob can tell you a lot more than I can.

20 But there's judgment, Avista Energy  
21 obviously has their pulse on the market, and so they  
22 have a lot to say about when we lock those in, but it  
23 is a joint decision.

24 And as far as the magnitude of what's locked  
25 in, what we've done is taken a look at what is the --

0221

1 basically, the minimum load that you would expect  
2 during any of these months if you had an abnormally  
3 warm period, for example, and that was the basis for  
4 deciding how much do you lock in, and it ends up  
5 being roughly 50 percent over the course of the year  
6 when you include storage.

7 Q. All right. In any event, you lock in --  
8 well, you, I don't know who the you is, but in the  
9 end, it's Avista Energy who is actually doing the  
10 buying?

11 A. They execute the transactions; that's  
12 correct.

13 Q. And with respect to Tier 1, anyway,  
14 regarding prudence, is this Commission entitled to  
15 look at that decision and hold Avista Utilities  
16 accountable for it?

17 A. Yes. What we're doing here, really, at  
18 Avista Energy, is really not much different than what  
19 we would do if it were within a utility, although  
20 there's some differences that I want to point out.  
21 But the Utility has decided that we want to provide  
22 some price stability for our customers, and so we've  
23 said we want to lock in the price in advance on a  
24 portion, and what we've decided is about 50 percent.  
25 So we have asked Avista Energy to execute those for



0222

1 us in taking advantage of their view of the market  
2 and so on.

3 But it's still, in my view, the Utility's  
4 choice, in discussions with Energy, to provide that  
5 price stability. So in that sense, it's the  
6 Utility's choice to do that. When they lock those  
7 prices in, there will be specific contracts that will  
8 be executed, there will be information regarding what  
9 the market price was at the time the deal was done,  
10 so it will be well-documented. We want to know, as a  
11 Utility, that it was done at the market at the time  
12 they did the deal and that it was a prudent deal.  
13 And we, as a Utility, are willing to defend that and  
14 to present it.

15 Now, what they do, then, is when they  
16 execute those, they are, as I mentioned before, at  
17 risk for delivery from the counter-party. If someone  
18 doesn't pay, it's their problem, not our problem, and  
19 if there's collateral that has to be posted, they  
20 post it, not us, so that's a major difference between  
21 them doing it and us doing it is they're bearing all  
22 those costs for us through this.

23 Q. Okay. I have some probably pretty minor  
24 questions on your testimony, maybe not minor, but  
25 this one is page -- this is Exhibit 1, page eight.

0223

1           A.     Okay.

2           Q.     Lines 10 and 11, you say, Under the current  
3     Utility risk policy, the Utility is focused only on  
4     transactions to balance load and optimize resources.  
5     If the -- if the Utility were to engage in these  
6     riskier transactions, the Utility's current credit  
7     cost would increase substantially.

8                     Now, what does these riskier transactions  
9     refer to?  Maybe it's the previous paragraph.  I'm  
10    not sure.

11          A.     That is a lot of the volumes that would be  
12    done to buy from one region, sell to another region  
13    that Avista Energy enters into that we do not, as a  
14    Utility.

15          Q.     See, I just can't -- it's just the sentences  
16    that I don't follow.  Ten, it says the Utility is  
17    focused only on transactions to balance --

18          A.     Yeah, and I think I probably should have  
19    worded that a little differently.  If the Utility  
20    were to do this, it would -- because we, as a  
21    Utility, obviously we don't do that, other than Mr.  
22    Gruber manages the California gas supply for that  
23    state, but right now, the Utility does not buy and  
24    sell gas to balance load, so that could have been  
25    worded differently.

0224

1           Q.    So what you mean to be saying is if we deny  
2    your proposal and you then have to take on  
3    transactions to balance load and optimize resources,  
4    that that is more risk than otherwise?

5           A.    Well, we'd have a choice to make.  If it  
6    moved back in the Utility, we'd have a choice to make  
7    of do you just buy what you need to cover load and  
8    sell your surplus, or do you try to capture some of  
9    the benefits that Avista Energy's doing by moving a  
10   lot of volume to optimize that pipeline  
11   transportation.

12                   And I'm not sure that we would want to move,  
13   in the Utility, I'm not sure that we would want to  
14   enter into the types of transactions that Avista  
15   Energy does.  That's not our primary focus.

16           Q.    All right.  Page five, line 19.  Excuse me,  
17   I mean page five of Exhibit 1.

18           A.    Yes.

19           Q.    And you have examples there from Idaho and  
20   Exhibit -- oh, 3, I'm sorry.  Yeah, Exhibit 3, page  
21   five.

22           A.    I'm there.

23           Q.    You are discussing Idaho and Oregon.  And in  
24   Idaho, first, what is the sharing mechanism for Tier  
25   3, if it has that feature?

0225

1           A.    In Idaho -- let me look for just a moment.  
2   In Idaho, it's consistent with what we have in place  
3   today, so you have the -- let me think here.  Right.  
4   We still have the hedges in place for Tier 1, then  
5   you have the Tier 2, but Avista Energy, rather than  
6   having a Tier 3, where it's shared 80/20, Avista  
7   Energy's actually at risk for most of the variability  
8   around the daily loads versus the first of the month  
9   loads.

10          Q.    So is it something like the reverse, like  
11   20/80, or --

12          A.    It's probably more like a 90/10, where  
13   Avista Energy absorbs the 90 percent and Utility more  
14   like 10.  Mike D'Arienzo could give you a better feel  
15   for the risk they're taking there.

16          Q.    So in Idaho, is there any absolute  
17   guaranteed amount comparable to the three million in  
18   your proposal?

19          A.    There is a guarantee in Idaho.  It's a \$1  
20   million guarantee, with an 80/20 after that on the  
21   transportation.

22          Q.    Okay.

23          A.    That's -- Idaho is roughly a third of the  
24   Washington-Idaho gas business.

25          Q.    So on the basin sharing mechanism, it's --

0226

1 Idaho's is comparable to what you are proposing?

2 A. No.

3 Q. No?

4 A. That's the point that I should have added  
5 just a moment ago. When I talked about Avista Energy  
6 is taking the risk around that daily volatility,  
7 they're also keeping basin optimization, and that's  
8 the tradeoff. They're taking the risk here and  
9 they're getting the benefit of the basin  
10 optimization.

11 Q. Which was here, when you said here?

12 A. I'm sorry.

13 Q. They're taking the risk -- they is Avista  
14 Energy, is taking the risk in Idaho?

15 A. Yes.

16 Q. Where?

17 A. Around the -- it's actually called Tier 2,  
18 where you buy natural gas up to your estimated  
19 average, and to the extent your loads are higher or  
20 lower than that, Avista Energy bears the risk on that  
21 daily volatility. And they're bearing all the risk  
22 of that. Well, most of it. There is some portion,  
23 if it gets extreme, then there's another factor that  
24 kicks in. But they're bearing the bulk of the risk  
25 around that daily load variability, and they're

0227

1 keeping the basin optimization opportunity.

2 Well, in this proposal, what we're proposing  
3 is there's an 80/20 sharing on the daily load  
4 variability and an 80/20 sharing on the basin  
5 optimization. That's where, when we talked through  
6 this over the past year, you know, Staff had  
7 indicated we want the basin optimization. So we  
8 said, Okay, you can have that, but Avista Energy's  
9 not willing to bear the risk on the daily load  
10 variability. It's got to balance out there.

11 Q. Okay. So you are not seeking in particular  
12 absolute consistency from Idaho to Washington to  
13 Oregon?

14 A. No.

15 Q. Again, in Exhibit 3, could you turn to page  
16 16?

17 MR. MEYER: Exhibit 3?

18 CHAIRWOMAN SHOWALTER: Yes.

19 Q. And I'm looking at lines 13 through 16. And  
20 you're saying there would be less of an audit trail  
21 with a third party than for -- than if this is  
22 provided by Avista Energy. And I'm a little unclear  
23 of what our authority over Avista Energy is. I have  
24 a fair sense of what our authority over Avista  
25 Utilities is and perhaps what we could get at through

0228

1 Avista Utilities, especially in order to approve an  
2 arrangement, but is there anything to stop Avista  
3 Energy from engaging in a lot of business of some  
4 sort, which I'll call side deals, and by that, I just  
5 mean a business that is not visible to us in terms of  
6 its overall buying and selling of energy on a given  
7 day?

8 A. That would involve the Avista Utilities  
9 assets?

10 Q. No, that doesn't.

11 A. Okay.

12 Q. In other words, what I'm trying to get at is  
13 if Avista Energy is doing this job for Avista  
14 Utilities, we have some benchmarks, and I guess that  
15 benchmark is -- the critical index is how we gauge  
16 Tier 3 buying and selling, or at least it's one of  
17 the ones that's critical?

18 A. I think they're all critical. Tier 1,  
19 there's a benchmark, and that is the market, and that  
20 will be documented. Tier 2 is the first of the month  
21 index, which is what it is. And then, as you  
22 mentioned, for Tier 3, we're measuring the daily  
23 results against that first of the month index.

24 Q. All right. But I gather -- I guess in all  
25 instances under the proposal, we would be evaluating

0229

1 Avista Energy's performance compared to something  
2 that it cannot affect. That is, an index or all  
3 traders for that day; am I right?

4 A. No, I don't -- I think it's partially true.  
5 Obviously, the market is going to be the market and  
6 it's going to change as it wants to change, but what  
7 we have to keep in mind for Avista Energy and for  
8 this mechanism is that there are choices to be made,  
9 especially when you get into the daily markets, about  
10 whether you use storage or whether you buy in the  
11 market on a daily basis to cover your loads, and  
12 that's where the incentive is there to make sure that  
13 they make the right choices there, and that's where  
14 there are conversations between Mr. Gruber and Mr.  
15 D'Arienzo as to whether you pull storage, because at  
16 some point you start to jeopardize reliability.

17 Q. I suppose it's this. Supposing there's a  
18 transaction that Avista Energy is going to do that's  
19 more profitable to it than the 80/20 split, so it  
20 prefers to call that more profitable transaction  
21 somebody else's transaction, and maybe a less  
22 profitable transaction Avista Utility's transaction,  
23 even though the incentive is to beat the market, in  
24 any event?

25 A. I see what you're saying. The way this is



0230

1 set up, and this was discussed a lot in the last  
2 year, to try to ensure that there wasn't the  
3 opportunity or that you wouldn't get into questioning  
4 why didn't Avista Energy assign the good deal to the  
5 Utility and the higher cost deal to somebody else --

6 Q. Right.

7 A. -- their own book. And the way this is set  
8 up, you can't do that. Tier 1 is fixed price  
9 assigned to Utility; Tier 2 is a known deal, known  
10 contract assigned to Utility; Tier 3 is going to be  
11 their average costs, if loads are higher, they have  
12 to go to the market to buy it, it's going to be their  
13 actual costs from those supply basins, and if they  
14 don't buy any from that supply basin, it will be the  
15 gas daily -- published gas daily price from there.

16 And that's where -- if you look at Mr.  
17 D'Arienzo's exhibit, they did an analysis to see what  
18 their prices were during '02, and it showed they were  
19 within a penny, basically, of what the daily prices  
20 were. So there's really no way for them to game it  
21 and no way for us to not see it, because it's --  
22 that's one of the nice things about this, even though  
23 this proposal is a lot more work than the existing  
24 mechanism in place. And part of that is to go to the  
25 work, go to the effort to basically add transparency

0231

1 to all the components, so that there's no place to  
2 hide the transactions.

3 CHAIRWOMAN SHOWALTER: I think those are all  
4 my questions. Thank you.

5 THE WITNESS: Great, thank you.

6 JUDGE MACE: Commissioner Hemstad.

7

8 E X A M I N A T I O N

9 BY COMMISSIONER HEMSTAD:

10 Q. I think various of the questions I might  
11 have asked have been inquired into here. First, your  
12 discussion about Wall Street. Avista Utilities, I  
13 assume, is at risk by the performance of Avista  
14 Energy, whether it does poorly or it does well,  
15 because you're an integrated company. Your ultimate  
16 credit rating will be determined by the performance  
17 of the entire corporation, not just Avista Utilities.  
18 That's true, isn't it?

19 A. We do have a corporate -- overall corporate  
20 credit rating; that's true.

21 Q. So to that extent, if Avista Energy -- I'm  
22 not suggesting this is the case -- but undertakes  
23 high risk transactions and loses, that could have the  
24 effect of hurting Avista Utilities' credit rating?

25 A. And I think, as you probably know, Gary Ely

0232

1 has made an effort to scale back that operation and  
2 to focus more on an asset-backed approach to  
3 business, and I think we've seen that their  
4 operations are -- have been fairly stable in terms of  
5 profitability, and so that's what we're working  
6 toward as a company, is to have them be a relatively  
7 stable operation.

8 Q. The Staff's primary recommendation is that  
9 this function be returned to Avista Utilities. Were  
10 we to order that, what would that entail?

11 A. Well, we would need to add staff in the  
12 natural gas area to manage the storage, as well as  
13 the commodity and the transportation within the  
14 Utility. It would involve increased cost in terms of  
15 credit, as I mentioned earlier. As we purchase  
16 natural gas, it would be the Utility posting  
17 collateral, not Avista Energy. It would take some  
18 time to gear up to add that staff and roll that back  
19 in, as well as you think about the transportation and  
20 the opportunity to optimize that, there would be a  
21 decision made about are we going to get into moving  
22 large volumes of gas to optimize that. In the past,  
23 we have not, and I doubt that we would within the  
24 Utility, so we would be giving up some opportunity  
25 there.

0233

1           Q.    But that would -- would that replicate the  
2   environment in pre-1999?

3           A.    The -- I guess the answer is yes and no.  
4   Yes, we would be doing it within the Utility, like we  
5   did before. I think the environment is different  
6   today than what it was before in that -- in a number  
7   of categories. The counter-parties, there are fewer  
8   counter-parties to do business with. There are  
9   concerns about who you do business with because of  
10  the number of bankruptcies and concerns about people  
11  paying their bills. If you look at the volatility of  
12  pricing, it's different than what it was before.

13                So if you look at the -- from the Utility's  
14  perspective, and I keep asking Bob Gruber this, as  
15  the manager of gas supply, is, you know, how much  
16  value is there in Avista Energy doing this, and the  
17  answer I keep getting is there's a lot of value given  
18  the circumstances that we have today versus the way  
19  it was in the past. There's actually -- there's a  
20  greater need for Avista Energy to be managing this  
21  now than what there was in the past.

22           Q.    Well, Avista Energy faces the same issue of  
23  limited counter-parties, doesn't it?

24           A.    Yes, they do.

25           Q.    I mean, it doesn't have any more than the

1 Utility would have?

2 A. I'm not sure if that's the case -- they  
3 actually may have more counter-parties they would do  
4 business with than what we would have. There would  
5 be some who -- because you don't do a lot of volume,  
6 they may not want to do business with us on occasion,  
7 whereas Avista Energy does a lot of volume. As I  
8 mentioned before, if there's a nonpayment by a  
9 counter-party, it's Avista Energy's issue, not ours.

10 Q. Mr. Trotter asked you some questions about  
11 the integrated resource plans. And in Exhibit 22,  
12 the graph at page C9, I guess I didn't understand  
13 very well the questions and your answers about this.  
14 It shows 1993 through 1996, and now -- and these are  
15 off-system sales. And now, all of these were  
16 occurring with the responsibility for purchases  
17 within the Utility. That's true, isn't it?

18 A. Yes, and I think if you look at the chart  
19 here, I think the left-hand bar is revenue, I  
20 believe, and then the right-hand bar is margin, and  
21 so you can see the margin is relatively small.

22 Q. Oh, I see, okay. Now, if this graph were  
23 projected forward through 2003, what would it show?

24 A. I'm sure Mr. Gruber or Mr. D'Arienzo could  
25 answer that. I don't have the data.

0235

1           Q.    There's nothing -- there's no exhibit that  
2    would reflect that?

3           A.    There may be, but I may have to have them  
4    point you to that.

5           Q.    Trying to compare apples and apples, the \$3  
6    million guarantee, would that reflect the off-system  
7    sales margin or the off-system sales revenue?

8           A.    That's margin.

9           Q.    So am I reading this correctly that, at  
10   least for these four years, the \$3 million guarantee  
11   would have been more beneficial to the Utility?

12          A.    Well, you have to keep in mind that the  
13   three million is margin from off-system sales, as  
14   well as capacity release.  And the prior page  
15   includes the capacity release and -- I'm assuming  
16   that that's margin.  But again, you have to go back  
17   to what were the circumstances, what was the  
18   available capacity then.

19          Q.    Sure.

20          A.    Right.

21          Q.    All right.  I'll pursue that with the other  
22   witnesses to -- for that to be carried forward, what  
23   it would look like.

24                Mr. Parvinen, in his testimony, asserts that  
25   the tariff arrangement, if I recall his testimony

0236

1 correctly, means that the system will be less nimble  
2 than if the company itself were buying and selling.

3 What's your response to that?

4 A. Less nimble in terms of flexibility --

5 Q. Yes.

6 A. -- on buying gas? I don't think that's true  
7 at all. You can walk through the different pieces to  
8 think about that. Tier 1, you actually make your  
9 purchases from the February through November time  
10 period for the upcoming winter. That's a huge time  
11 frame to think about, to watch the market, to look at  
12 conditions, and then to lock in. And so over that  
13 February through November time frame, you have  
14 flexibility to make choices around when you lock in  
15 those prices. For Tier 2, that's the first of month  
16 index, and that is what it is.

17 On Tier 3, there's really maximum  
18 flexibility to either pull from storage, to the  
19 extent you're not jeopardizing reliability. You  
20 don't want to pull so much from storage that you  
21 don't have it to cover you later in a cold spell, but  
22 you can either buy from the daily market or pull from  
23 storage, so I don't see that there's a restriction on  
24 the resources available to cover your loads and to  
25 fix prices.

0237

1           Q.    Well, and then, finally, I'm trying to grasp  
2   the ultimate relationship between this proposed  
3   arrangement and the power cost adjustment mechanism.  
4   And this had been discussed, but could you walk me  
5   through that?

6           A.    The purchase gas adjustment mechanism?

7           Q.    Yes.

8           A.    Okay, all right.  What we do here is  
9   basically each month we determine what the cost of  
10  gas is for our customers under the benchmark  
11  mechanism, so that means we would look at -- let's  
12  pick a month, of November, for example.  We would  
13  know what the fixed prices are for that level of  
14  volumes, and that's the amount that would be billed  
15  to the Utility, because it's fixed ahead of time.

16                Then you would have the next level at first  
17  of the month index, and it is what it is times the  
18  volumes.  And then you would have whatever your  
19  variations in loads are, what the costs are, you'd  
20  have those dollar figures.  To the extent you had  
21  storage transactions, that would be accounted for.  
22  Any off-system sales or capacity releases would all  
23  figure in there and there'd be a bill from Avista  
24  Energy for all of that.

25                That, together with other transportation



0238

1 costs, would be compared against the rates that are  
2 -- costs that are embedded in rates.

3 To the extent there's a difference, it would  
4 be deferred and go into a balance, and then each  
5 August, roughly, then we would file to rebate  
6 whatever the balance is that's a positive or  
7 surcharge, to the extent that costs were  
8 under-recovered during the period, together with a  
9 forecast of what the market is going to be to try to  
10 set rates at a level that's going to reflect the  
11 market.

12 Q. Doesn't the net result of all of that mean  
13 that this fairly mechanical process, if that's a fair  
14 way to describe this, largely predetermines what the  
15 purchase gas adjustment end result will be?

16 A. Which part are you referring to as  
17 mechanical that might predetermine?

18 Q. Well, this entire scheme is what I'm  
19 referring to.

20 A. I don't think it predetermines what the  
21 price will be. The one element that would would be  
22 the Tier 1 purchases. To the extent you've locked  
23 those in, you know that those are going to be the  
24 costs that you're going to incur for that period.  
25 For the first of the month index, you're not going to

0239

1 know what those are until you get there, until you  
2 get just before each month.

3 For storage, once you get to the summer,  
4 then you'll know what you have in storage, so to some  
5 degree, that will determine what your costs are. But  
6 otherwise, for Tier 3, for transportation, those  
7 other costs are going to be dependent on what the  
8 market is at the time as you progress through the  
9 months.

10 Q. But the market is largely the benchmark for  
11 -- well, the first of the month and storage, isn't  
12 it? What I'm trying to get to is -- and this may be  
13 a good thing, not a bad thing -- that the purchase  
14 gas adjustment proceeding is going to be pretty  
15 simple, isn't it, just to see -- just to assure  
16 ourselves that this scheme has been properly handled?

17 A. It should be more straightforward for a  
18 number of reasons. One is we have really laid this  
19 thing out in a way that everything is transparent.  
20 You know what the fixed price purchases are, you know  
21 what storage was, you know what the first of the  
22 month index is, what it is, the daily loads, all the  
23 information's available to know what that is.

24 Every transportation deal that's done on our  
25 system comes on the invoice in the pipelines. So we

0240

1 know exactly what Avista Energy did. It's all laid  
2 out. For storage, every time we touch storage, every  
3 time they touch storage, inject, withdraw, it's all  
4 identified. So in that sense, it should be a lot  
5 more straightforward than it has been in the past.

6 CHAIRMAN HEMSTAD: That's all I have.

7 JUDGE MACE: Commissioner Oshie.

8

9 E X A M I N A T I O N

10 BY COMMISSIONER OSHIE:

11 Q. Mr. Norwood, I believe that you testified  
12 earlier that you are not a member of the Strategic  
13 Oversight Group. Is that -- am I correct?

14 A. That's correct.

15 Q. Who is -- for Avista Utilities, who's on the  
16 Strategic Oversight Group? And if you know for  
17 Avista Energy who's a member of the group?

18 A. Yes, Mr. Gruber, who's a manager of gas  
19 supply, who's the next witness in line, is on that  
20 group. Ms. Pat Gorton, our risk manager within the  
21 Utility, is on that group, and then Mr. Mike  
22 D'Arienzo, from Avista Energy, is on that group.  
23 Those are the formal participants.

24 It's my understanding that there are folks  
25 from rates and accountants from the gas supply area

0241

1     that also participate periodically to follow what's  
2     going on.

3           Q.     And when you say from rates and from your --  
4     the accounting staff, I presume that to be from  
5     Avista Utilities?

6           A.     Yes.

7           Q.     Now, let's walk -- maybe we can walk through  
8     the tiers, and I can get a better understanding of  
9     what the Strategic Oversight Group is responsible  
10    for.   In Tier 1, which is the purchase of 50 percent  
11   of your load, or I'll just call it your base load,  
12   let's put it that way, the Strategic Oversight Group  
13   would meet sometime prior to -- maybe you can help  
14   me.   When would they be meeting to make a decision  
15   for the gas purchases for the upcoming year?   In  
16   November, if I remember from the testimony?

17          A.     Yeah, and I'll have to be careful here.   As  
18   you've heard during the day, I've referred a lot of  
19   questions to Mr. Gruber, and that's where -- he can  
20   speak in detail as to what they do and the timing,  
21   but we set the -- as I mentioned, the basin  
22   percentages, the weightings in that January time  
23   frame, and that sets the foundation for the purchases  
24   that are made from each of the supply basins.

25                   Then, in the February through November

0242

1 period is when the Strategic Oversight Group would  
2 work together to start layering in these Tier 1 fixed  
3 price hedges and, to be honest with you, that's about  
4 as far as I can go. Mr. Gruber can elaborate a lot  
5 better on the details of what they discuss and the  
6 timing.

7 Q. On the -- so as far as, then, for the  
8 Strategic Oversight Group, let's stick to the Tier 1,  
9 does it require -- is it a consensus decision of the  
10 individual members of the Strategic Oversight Group  
11 in making a decision to buy a particular resource, or  
12 does the -- well, perhaps -- let's stop there. One  
13 question at a time.

14 A. I hate to do this to you, but I think it  
15 would be better if Mr. Gruber, who's on that group  
16 and is probably the one making the decision, would  
17 answer that question for you.

18 Q. Well, I guess is it your understanding that  
19 Mr. Gruber, then, directs Mr. D'Arienzo in the  
20 purchases? In other words, is the Utility -- maybe  
21 just ask it in a general way. Does the Utility tell  
22 Avista Energy what to buy for the resources in Tier  
23 1, your understanding?

24 A. The Utility tells them how much to buy in  
25 terms of the overall Tier 1 level. As far as the

0243

1 timing, again, I'll have to defer to Mr. Gruber as to  
2 who makes the call as to when you lock in a layer of  
3 gas supply.

4 Q. I thought from -- maybe I misunderstood your  
5 testimony, but I thought that Avista Energy, at least  
6 for its Tier 1 and Tier 2 -- excuse me. Maybe it was  
7 Tier 2 that was based on the historical averages. So  
8 for Tier 1, the Utility tells Energy how much gas to  
9 buy for the upcoming season?

10 A. Well, what we discussed awhile ago was the  
11 historical average, and that sets the average load by  
12 month for the upcoming year, and that's based on the  
13 historical figures. So that sets the total for Tier  
14 1 and Tier 2, and then it's my understanding that the  
15 Tier 1 really represents basically the minimum load  
16 or the base load that you would expect to have --  
17 you're pretty confident you're going to have that  
18 much load every month across all the months, is my  
19 understanding of what dictates that Tier 1 level of  
20 hedging.

21 Q. So then, if I can then maybe restate it,  
22 that the Utility tells Energy how much gas to buy,  
23 but that figure's derived from the Utility's  
24 historical use of that resource over the last five  
25 years?

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1           A.    That's my understanding, yes.

2           Q.    Okay.  Now, as far as the -- so I think  
3   we've covered Tier 1 and Tier 2, generally.  I can  
4   ask Mr. Gruber or Mr. D'Arienzo about this, as well,  
5   but -- now, as far as the Tier 3, either you have to  
6   -- the Utility either has to purchase or -- it has to  
7   balance the load, so it's either going to purchase or  
8   sell.  And at that point is when a decision is made  
9   to either buy or sell.  I imagine it's pretty  
10  straightforward.  In other words, if the Utility  
11  looks like it's going to be light based on the next  
12  day's forecasted load, then it will notify Energy  
13  that -- of its upcoming deficit and Energy will buy  
14  or Energy will provide whatever resource is necessary  
15  for the Utility to balance its load?

16          A.    That's right, and that will be a decision to  
17  either pull storage to cover or they will buy on the  
18  daily market to cover that.  That's basically the  
19  only two places you have to go.

20          Q.    Now, is the -- the decision, then, to buy is  
21  made by the Utility, or to pull gas from storage, or  
22  is that a joint decision that's made by Utility and  
23  Energy?

24          A.    In my discussions with Mr. Gruber, who is  
25  the guy to confirm this, is that he is very concerned

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1 about making sure that there's a sufficient amount in  
2 storage through the wintertime to make sure that it's  
3 there to cover loads, and Mr. D'Arienzo also is  
4 concerned about that. So it's my understanding  
5 there's discussion that goes on between the two as to  
6 whether to pull storage or whether to buy on the  
7 daily market.

8 Q. Well, and who would make that decision,  
9 then? Would it be the Utility telling Energy, Well,  
10 based on these factors, we think you should pull X  
11 amount from the storage and buy X amount from the  
12 market? I suppose that kind of result's quite  
13 common.

14 A. My understanding is the Utility makes the  
15 final call. Mr. Gruber can give you maybe a little  
16 more color around what the discussion is and how that  
17 -- how they come to a decision. Again, since I'm not  
18 in the meetings, it's difficult for me to elaborate  
19 more on what the discussion is and how the decision  
20 is made.

21 Q. As far as, then, the -- what role does the  
22 Strategic Oversight Group have in off-system sales?

23 A. That's a good question. I'm not sure. Mr.  
24 Gruber would probably -- and Mr. D'Arienzo would have  
25 to answer that.



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1           Q.    I'd ask you the same question, then, for the  
2   capacity release function that's performed during the  
3   season.  Do you know what role the Strategic  
4   Oversight Group has in that?

5           A.    No, again, I'd have to defer to Mr. Gruber.

6           Q.    Now, as far as the basin weightings, Mr.  
7   Norwood, the Strategic Oversight Group meets and  
8   makes a decision as to how to weight each basin for  
9   the upcoming season?

10          A.    I believe that Avista Energy is involved in  
11   that.  It's Mr. Gruber that makes the ultimate call  
12   and actually sends the notice to the Commission in  
13   that December time frame.

14          Q.    Do you know how much capacity Avista  
15   Utilities has on contract from the Alberta fields, or  
16   AECO?

17          A.    I don't.  I think it may be in one of our  
18   exhibits, but I'm sure Mr. Gruber would have that.

19          Q.    Could it be 50 percent, or does that sound  
20   about right?

21          A.    I think it's in that neighborhood.  Exhibit  
22   52, page four, has some volumes on it for AECO,  
23   Rockies and Sumas.  Again, Mr. Gruber would have to  
24   confirm these volumes.  AECO, it shows 68,483  
25   decatherms per day, and at the bottom of this chart,

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1 you can see it shows maximum transportation allowed  
2 at average day is 35 percent Sumas, 32 percent  
3 Rockies, 63 percent AECO. Again, Mr. Gruber's a lot  
4 more familiar with those components than I am.

5 Q. Does the Utility retain the right in its  
6 contract with Avista Energy to control the capacity  
7 release arrangements that are made by Energy on its  
8 behalf?

9 A. I believe there are discussions related to  
10 long-term releases versus short-term. And I  
11 apologize for deferring so much to Mr. Gruber, but he  
12 is the one that is the hands on, that drives it, so I  
13 think he would be able to give you a good answer on  
14 that.

15 Q. Now, just as a general question, Mr.  
16 Norwood, and I think you touched on it, but why is it  
17 important to Avista Utility to embody this purchase,  
18 gas purchase strategy in a tariff?

19 A. Well, our original proposal to put it in a  
20 tariff is really driven by the policy statement and  
21 the effort that we have tried to make to honor that  
22 policy statement and be consistent with it, and so  
23 that's the first part. I don't know that it  
24 necessarily has to be in a tariff so long as we have  
25 a Commission order approving their proposal. I think

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1 it does help to have it in the tariff. That way you  
2 have the details around how the calculations are made  
3 and how the mechanism works, but personally I'm not  
4 sure that it's necessary, as long as there's an  
5 understanding through the filing here what's going to  
6 take place if the Commission approves this type of  
7 mechanism.

8 Q. I'd like to maybe touch briefly again on a  
9 question that Mr. Hemstad asked you, and that is, you  
10 know, why is the Utility, or maybe Energy, perhaps  
11 really they're working in partnership here, less  
12 nimble through the use of a tariff than it is through  
13 -- without one?

14 A. I don't think, from an operating standpoint,  
15 having a tariff versus not having a tariff makes a  
16 difference. The Strategic Oversight Group is still  
17 going to meet, they're still going to talk about the  
18 best transactions for the company, so I don't think  
19 it takes away -- in fact, we had more details in the  
20 tariff previously around the synthetic schedule and  
21 that sort of thing, but we've pulled that out to  
22 provide more flexibility on injections, as well as  
23 flexibility on the Tier 1 purchases, so I think  
24 there's flexibility built in.

25 Q. Well, I guess what I understood Mr. Parvinen

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1 to mean by that was at least in a couple of areas.  
2 For example, if the Utility thought it best to buy 60  
3 percent as an example, hypothetically, of its needs  
4 in its Tier 1, you know, fixed price resource, would  
5 that require a tariff change?

6 A. I really -- I don't think it necessarily  
7 would. Again, it comes back to I think that the  
8 Utility needs to manage the gas procurement in a way  
9 that it believes is prudent and in the best interest  
10 of its customers, and then, when the PGA time comes,  
11 to demonstrate that those costs are the best costs  
12 for customers.

13 So I think there's still flexibility for the  
14 company to choose to hedge more, if it feels like  
15 that's the right thing to do. Now, in the past what  
16 we've done is we've come to the Commission and said  
17 we want to hedge more than what we're hedging and  
18 gain approval from the Commission.

19 I think in the mechanism, and Mr. Gruber can  
20 confirm this, but I think there's a certain level of  
21 hedges that are planned and then there's another  
22 level of hedges that are discretionary, which  
23 provides that flexibility to do more or less.

24 Q. And that would be, as you say, a decision of  
25 the Strategic Oversight Group?

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1           A.    Yes.

2                   COMMISSIONER OSHIE:  I don't have any other  
3   questions.

4                   JUDGE MACE:  Thank you.  Mr. Meyer.

5                   MR. MEYER:  Thank you.

6

7                   R E D I R E C T   E X A M I N A T I O N

8   BY MR. MEYER:

9           Q.    Turning first to the discussion around  
10   benchmarks, I'm going to refer you to Exhibit Number  
11   5, which is a sample daily log, and I'll use the  
12   illustrative exhibit here so everyone can follow  
13   along.

14                  JUDGE MACE:  I'm not sure we'll be able to  
15   follow along that well.

16           Q.    Does that help you?  Well, it's that guy,  
17   it's that one.  It's Exhibit Number 5.  Okay.  I'm  
18   going to ask you some questions in terms of the  
19   discussion around benchmarks and transparency and  
20   auditability, a variety of questions in that area.

21                  First of all, let's be clear.  Are there  
22   benchmarks in Tiers 1 and 2, and what are they?

23           A.    Yes.  In Tier 1, as I mentioned before, the  
24   benchmark is really the market at the time that the  
25   decision is made to fix the price, and that

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1 information -- the benchmark is really set by the  
2 broker quotes and other information available, which  
3 tells you what the market price is, and that is  
4 documented. So you can compare the price that's  
5 fixed against that.

6 On Tier 2, it is the first of month index,  
7 and so in that sense, the price you're going to pay  
8 and the benchmark or the index is one and the same.

9 Q. And Tier 3?

10 A. Tier 3 --

11 Q. What is the benchmark?

12 A. Yes, the benchmark there is the first of the  
13 month index, and so you compare the daily purchases  
14 against the first of the month index.

15 Q. All right. Now, in terms of auditability,  
16 which was an issue raised by Chairwoman Showalter,  
17 how are those three tiers auditable?

18 A. For --

19 MR. TROTTER: Excuse me, Your Honor. This  
20 is pretty much direct recitation of their direct  
21 testimony, so I'll just make a formal objection that  
22 it's asked and answered.

23 CHAIRWOMAN SHOWALTER: I think it clarifies  
24 what I was asking.

25 JUDGE MACE: We'll allow the Witness to

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1 answer.

2 THE WITNESS: For Tiers 1 and 2, it's very  
3 straightforward in terms of auditability, because in  
4 both of those instances there will be specific  
5 contracts in Tiers 1 and 2 that will go into a file  
6 that the Utility can look at and Staff and others can  
7 also look at and audit. So there those are very  
8 straightforward.

9 Tier 3, again, you will have the actual  
10 loads of the Utility versus the previously-estimated  
11 loads, so that will be very straightforward to audit.  
12 And then the pricing will be based on the Avista  
13 Energy actual transactions from the respective supply  
14 basins, and all that information will also be  
15 available to audit, as well as a comparison to the  
16 gas daily index, which is also a measure of what the  
17 market is on those specific days, so --

18 And we will actually prepare this daily log  
19 to document all the transactions that occur on a  
20 daily basis, whether it's Tier 1, Tier 2, Tier 3,  
21 also storage optimization, capacity optimization,  
22 basin optimization. So every transaction that occurs  
23 every day will be documented through this daily log  
24 so that the information is clearly available to  
25 audit.

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1           Q.    Okay.  I want to -- I wasn't sure if you  
2   misspoke yourself or not, but you were asked, I  
3   believe by Staff Counsel, as to whether or not there  
4   was a benchmark for Tier 1 and 2 for Avista Energy to  
5   meet or beat, and what is your answer?

6           A.    Well, there's a benchmark, and I may have  
7   misspoke, but there isn't a sharing on the 1 and 2.  
8   And the reason that there isn't a sharing is because  
9   the purpose of those to begin with is to fix the  
10  price for a portion of the portfolio to provide price  
11  stability.  But as I mentioned before, there are  
12  benchmarks, but not sharing on those two pieces.

13          Q.    Turning now to the colloquy around  
14  anticipated transportation release revenues, capacity  
15  release revenues, why do you believe experience to  
16  date with respect to transportation release or  
17  capacity release revenues may not be indicative of  
18  the future?

19          A.    There are a number of changes that, as I  
20  mentioned before, you can't really look at the past  
21  to dictate the future, but one example is a contract  
22  with Clark that ends in the next 12 months, or  
23  actually the terms of the contract changes, which may  
24  change the opportunity there, as well as change  
25  things like changes in load.  There are changes --



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1 for example, there have been some upgrades to some  
2 other pipelines which will affect the prices between  
3 the different supply basins, so all of that has to be  
4 factored into the opportunity to the future to either  
5 gain revenues from capacity release or off-system  
6 sales. And Mr. Gruber and Mr. D'Arienzo can speak to  
7 that in more detail.

8 Q. Next, with regard to storage and the  
9 discussion around synthetic scheduling, why should  
10 the 80/20 sharing mechanism be applied across the  
11 board, even with respect to storage and the use of  
12 synthetic schedules?

13 A. Right, the important thing on here, once you  
14 have incentive mechanisms, it's important to make  
15 sure that the incentives are causing Avista Energy to  
16 do the things that are good for customers. And by  
17 having 80/20 for the storage both on the  
18 summer-winter, as well as the daily, across all the  
19 pieces, then they don't have the incentive to do  
20 something that's contrary to the interest of the  
21 Utility. They have an equal incentive across all the  
22 pieces to do what's right for the Utility's  
23 customers.

24 Q. So is it your testimony that notwithstanding  
25 the use of synthetic schedules, that there's still a

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1     need for an 80/20 sharing with respect to storage?

2           A.     Yes.

3           Q.     The subject of basin weightings was  
4     discussed.  Why does the company believe it is not  
5     advisable to change the basin weightings after they  
6     are set early in a year?

7           A.     Right.  Once you set the basin weightings,  
8     it really provides a foundation for the other  
9     transactions that will be layered on top.  When you  
10    set the basin weighting percentage, then that gives  
11    an indication of the available transportation that  
12    can be used for either basin optimization, where  
13    you're taking advantage of the price spreads between  
14    two different supply basins, or release of  
15    transportation.

16                   And once you start layering those basin  
17    optimization and transportation arrangements on top,  
18    then you really can't unwind or change your basin  
19    weighting percentages; otherwise you're undermining  
20    those other transactions.  And the way the benchmark  
21    is set up, once you set those percentages, then 80  
22    percent of any of those basin optimization or  
23    transportation arrangements goes to customers.  And  
24    so even though there might be a desire to change  
25    percentages, the customers are actually going to get

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1 80 percent of any value that's going to move across  
2 time anyway.

3 Q. What impact would changing the basin  
4 weightings, say, twice a year or say make a mid-year  
5 correction have on your ability to do long-term  
6 capacity releases, for example?

7 A. It makes it difficult to do longer term  
8 capacity release, because if you're going to change  
9 the basin weighting percentages, then it may  
10 eliminate some transportation that was otherwise  
11 available for long-term. So -- and again, Mr. Gruber  
12 and Mr. D'Arienzo can speak more to how it creates  
13 difficulties.

14 Q. Compare the value of longer term capacity  
15 releases vis-a-vis shorter term.

16 A. Right. Longer term tends to have a greater  
17 value than the shorter term releases.

18 Q. Turning now to the discussion around the  
19 policy statement, what do you understand to be the  
20 purpose behind this Commission's issuance of a policy  
21 statement on incentive mechanisms?

22 A. Yeah, I think that the policy statement  
23 really was intended to promote some innovative  
24 thinking around better ways to do gas procurement and  
25 to try to derive more benefits, and I think the

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1 mechanism really has accomplished that. It's been  
2 refined over the past four years. I think it is  
3 better than what it used to be, but I think it works  
4 very well, actually.

5 Q. Is it meant to be prescriptive?

6 A. No. On the first page of the document, it  
7 says very clearly that the principles that are laid  
8 out in there are not fine-tuned to the point to where  
9 they're binding, either on the Utility or the  
10 Commission at this point.

11 Q. In your estimation, has the benchmark  
12 mechanism, as it has evolved through time, been shown  
13 to be flexible to respond to changing conditions?

14 A. Absolutely. There's been a number of  
15 changes that have been made, both where the company  
16 has come to request changes of the Commission, as  
17 well as the discussions that have taken place over  
18 the past three years with Staff and the other  
19 parties. I think it's resulted in refinements that  
20 have improved the mechanism.

21 Q. There were questions about what happens if  
22 or were this mechanism to be terminated. Suppose,  
23 for example, that the Utility were to bring in-house  
24 the very same individuals that were working at Avista  
25 Energy in order to perform this function and

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1 otherwise do away with the benchmark mechanism. Do  
2 you think the Utility could do as well, and why or  
3 why not?

4 A. No. Again, as I mentioned earlier, Avista  
5 Energy has used the analogy of a Wal-Mart, where they  
6 do tremendous amount of volume, have lots of contacts  
7 with other suppliers, which the Utility would not  
8 have with the lower volume that we do. So even  
9 though you brought in the traders or marketers to do  
10 that, unless a decision's made to do those volumes,  
11 then you wouldn't be able to achieve the same kind of  
12 savings.

13 Q. And do you understand that Mr. D'Arienzo  
14 will speak later in his testimony to the scale,  
15 scaleability, if you will, of Avista Energy --

16 A. Yes.

17 Q. -- versus the Utility?

18 A. Yes.

19 Q. Nearing the end here. Beyond the management  
20 fee, I think we discussed the \$900,000 management  
21 fee, and the extent to which it does or doesn't even  
22 cover costs. Beyond that, is it true that Avista  
23 Energy can't make a dollar unless Avista Utilities'  
24 customers make \$4?

25 A. That's right. The way it's set up is Avista

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1 Energy really doesn't make money unless Avista  
2 Utilities makes money. It's set up so that for every  
3 one dollar they make, Avista Utilities receives four,  
4 so in that sense, we want them to succeed, because  
5 customers get four out of the five.

6 Q. And lastly, do you believe the \$3 million  
7 guarantee on transportation capacity release and  
8 off-system sales represents the right number by way  
9 of a guarantee?

10 A. I think it does, and that's one of the  
11 issues that there's been a lot of debate around, is  
12 what is the right number. And from our perspective,  
13 I'm speaking for the Utilities, I think it's  
14 important to provide the party doing the business for  
15 you a meaningful incentive to do -- to get the value  
16 for you. And to put a number out there that they can  
17 barely reach really doesn't provide the incentive or  
18 reward them for a good job.

19 The way it's set up, you would have the  
20 first three million, 100 percent going to the  
21 Utilities' customers. Beyond that, there's an 80/20.  
22 And I think I used the example if you had a \$6  
23 million -- if they achieved that level, then really  
24 Avista Energy would get about 600,000, which is about  
25 10 percent of the overall value, which isn't a lot

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1     when you compare the value that they're adding to the  
2     whole mechanism itself.  So I think the incentive  
3     needs to be meaningful enough for them to do a good  
4     job for us.

5             MR. MEYER:  Very well.  That's all I have.  
6     Thank you.

7             JUDGE MACE:  Mr. Trotter, anything further?

8             MR. TROTTER:  Just a few.  Thank you.

9

10            R E C R O S S - E X A M I N A T I O N

11     BY MR. TROTTER:

12            Q.     Could you go to the page -- Exhibit 2, page  
13     one chart, Mr. Meyer?  Could you go back to that very  
14     first chart?

15            MR. MEYER:  Sure.

16            Q.     Thanks.  With respect to equal incentives  
17     across all components, is it true that if Avista  
18     Energy has a choice between making a transaction in  
19     the transportation component or a transaction based  
20     on the basin optimization component, there is a  
21     different incentive, because it must guarantee the  
22     first three million of transportation revenue, but  
23     has no guarantees with the basin optimization  
24     revenue; is that correct?

25            A.     That's correct.

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1           Q.    The PGA tariff filing that the company made  
2   this fall was suspended by the Commission, was it  
3   not?

4           A.    Yes.

5           Q.    And do you believe Avista Energy should be  
6   rewarded for an average job or a good job?

7           A.    Well, I think they should be rewarded for a  
8   good job.

9           Q.    With respect to the daily log, and that was  
10   another exhibit.  Since I can't read it from here,  
11   I'll just ask about it.  It is Exhibit 5.  Nowhere on  
12   that log does Avista Energy report Avista Energy's  
13   sales and purchases that do not use transportation of  
14   Avista Utilities; is that correct?

15          A.    That's correct.

16          Q.    And the daily log also does not report the  
17   effects of Avista Energy's daily balancing of its  
18   total portfolio with regards to Tier 1 and Tier 2  
19   gas, does it?

20          A.    That's correct.  Neither one of those affect  
21   the Utility.

22          Q.    And neither of those are captured under the  
23   mechanism, are they?

24          A.    That's correct.  There's no value provided  
25   to the Utilities' assets and no values credited back



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1 to customers.

2 Q. Is there value provided to Avista Energy by  
3 it being able to use Tier 1 and Tier 2 gas to balance  
4 its total portfolio on a daily basis?

5 A. I think, as we've talked before, it's  
6 roughly three percent of the load, so it's pretty  
7 small, pretty immaterial.

8 Q. So are you saying that Avista Energy is  
9 indifferent to being able to have access to Avista  
10 Utilities' storage, LNG, and pipeline capacity?

11 A. I don't think they're indifferent, but I  
12 think you look at the package deal where Avista  
13 Utilities is looking at a benefit of 2.6 million and  
14 Avista Energy one million from the deal. And there  
15 are other pluses and minuses in there that you can  
16 look at, also.

17 Q. You were asked whether the mechanism is  
18 flexible to respond to change conditions, and you  
19 referred to refinements in the mechanism over time.  
20 Do you recall that?

21 A. Yes.

22 Q. Each of those refinements was done through  
23 tariff changes, was it not?

24 A. I believe that's true.

25 MR. TROTTER: That's all I have at this

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1 time. Thank you.

2 JUDGE MACE: Mr. Cromwell.

3 MR. CROMWELL: Just a couple, Your Honor.

4

5 R E C R O S S - E X A M I N A T I O N

6 BY MR. CROMWELL:

7 Q. Mr. Norwood, as you've reviewed here today,  
8 there is no sharing around Tier 1 or Tier 2; correct?

9 A. That's correct.

10 Q. And thus there are no consequences, either  
11 reward or loss, to Avista Energy regarding Tier 1 or  
12 Tier 2 decisions; correct?

13 A. That's part of the design, that's correct.

14 MR. CROMWELL: Thank you. Nothing further.

15 JUDGE MACE: Thank you very much. You're  
16 excused.

17 THE WITNESS: Thank you.

18 JUDGE MACE: I'd like to take a 15-minute  
19 recess, and then we'll resume with the next witness.

20 MR. MEYER: Thank you.

21 (Recess taken.)

22 Whereupon,

23 ROBERT H. GRUBER,

24 having been first duly sworn by Judge Mace, was

25 called as a witness herein and was examined and

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1 testified as follows:

2 JUDGE MACE: Please be seated.

3 MR. TROTTER: Good afternoon, Mr. Gruber.

4 JUDGE MACE: Well, let's -- I'll let Mr.

5 Meyer present him briefly, and then --

6 MR. MEYER: Appreciate your eagerness,  
7 though.

8 MR. TROTTER: Go right ahead.

9 MR. MEYER: It will be just a moment.

10 Excuse us.

11 THE WITNESS: Sorry.

12 MR. MEYER: That's all right.

13

14 D I R E C T E X A M I N A T I O N

15 BY MR. MEYER:

16 Q. For the record, please state your name and  
17 your employer.

18 A. My name is Robert Gruber. I am manager of  
19 gas supply for Avista Utilities.

20 Q. And have you prepared exhibits that have  
21 been marked and entered as Exhibits 51-T, 52, 53-T,  
22 54, 55-C and 56?

23 A. Yes, I have.

24 MR. MEYER: With that, he is available for  
25 cross.

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1 JUDGE MACE: Mr. Trotter.

2 MR. TROTTER: Thank you, Your Honor.

3

4 C R O S S - E X A M I N A T I O N

5 BY MR. TROTTER:

6 Q. Mr. Gruber, I'd like to start with some  
7 questions that Mr. Norwood deferred to you.

8 A. Okay.

9 Q. And the first is with respect to the gas  
10 daily index. Is that an index that adds up all  
11 trades by all traders in the market for that day and  
12 averages them and reports that as an index?

13 A. Yes, it does. It also provides a range, but  
14 the gas daily average is the index that we're talking  
15 about, yes.

16 Q. And with respect to Avista Energy basically  
17 performing at the average gas daily index, you're  
18 talking about the average, not the high or low end of  
19 the range?

20 A. That's correct.

21 Q. Mr. Norwood testified in his direct that  
22 Avista Energy has been able to pool Avista Utilities'  
23 supply storage and transportation arrangements with  
24 its own portfolio. That is, Avista Energy's own  
25 portfolio. And my question to you is are you aware

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1 of that?

2 A. Yes.

3 Q. And what benefits does that confer on Avista  
4 Energy?

5 A. Benefits to Avista Energy?

6 Q. Yes.

7 A. I think the arrangement provides information  
8 to Avista Energy about what's happening with the  
9 Utility, that is, what happens with Utility loads.  
10 It is a very small portion of their overall  
11 portfolio, as testified by Mr. Norwood, about three  
12 percent of the physical. So the benefits of the  
13 benchmark mechanism itself, including the agency fee  
14 and sharing and all that, is the benefit.

15 Q. No, I'm focusing totally on the usefulness  
16 of Avista Utilities' supply, storage and  
17 transportation arrangements --

18 A. Okay.

19 Q. -- to assist Avista Energy in balancing its  
20 own portfolio on a daily basis.

21 A. It's a very small portion of their  
22 portfolio.

23 Q. So it's no benefit to AE, in your opinion?

24 A. I wouldn't say it's no benefit, but it is  
25 three percent of their physical volume, so it is a

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1 small portion of the business that they do.

2 Q. I asked Mr. Norwood a question about  
3 capacity release revenue under the mechanism, and I  
4 asked whether the bulk of that revenue came from  
5 capacity release transactions that Avista Utilities  
6 made before the mechanism went into effect. Can you  
7 answer that question?

8 A. The capacity release revenues are a major  
9 portion of the combined capacity release off-system  
10 sales. Capacity releases that occurred prior to the  
11 mechanism in 1999 have tracked through, but there  
12 have been many changes in the capacity release  
13 structure. We've had a number of customers leave the  
14 system that had capacity releases that are no longer  
15 in business, we have contracts that have been  
16 renegotiated since 1999.

17 Q. And would all those have been renegotiated  
18 without participation by Avista Utilities?

19 A. Avista Utility would have participated in  
20 the negotiation.

21 Q. Would Avista Utility be a signatory on any  
22 renegotiated capacity release contract?

23 A. All of the capacity release contracts are  
24 from Avista Utilities' transportation assets, or the  
25 contracts they hold with the various pipelines, and

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1     so Avista Utilities is a signatory -- essentially a  
2     signatory on all transportation capacity releases.

3           Q.     Even though this took place after the  
4     mechanism went into effect?

5           A.     Yes, it may have been structured by Avista  
6     Energy, but we are a signatory.

7           Q.     Do you know the amount of excess pipeline  
8     capacity that Avista Utilities has available in  
9     excess of its average load? And I'm referring to  
10    pipeline capacity, storage, and LNG?

11          A.     On a design peak day or on an average day?

12          Q.     Both.

13          A.     No, I don't have that number at my  
14    fingertips.

15          Q.     I asked Mr. Norwood about the tariff that  
16    addressed the setting of the basin weightings, and  
17    the tariff called for Avista sending its calculation  
18    to the Commission in January, and in February the  
19    Commission making a decision on that, or at least a  
20    decision on that by February 1st. Do you recall  
21    those questions?

22          A.     Yes.

23          Q.     And what kind of decision are you  
24    contemplating by the Commission?

25          A.     What has occurred in the past is

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1 communication between myself and members of the  
2 Staff. I don't believe we've ever received a formal  
3 ruling from the Commission about the establishment of  
4 the basin weightings.

5 Q. And you don't anticipate any change in that?

6 A. If the Commissioners want to make a ruling  
7 on whether or not the basin weightings are correct as  
8 proposed each year, that's fine with us. It's --  
9 that's their call. I mean, I can't make that.

10 Q. Yeah, I'm asking the call you made by  
11 putting the word Commission decision in the tariff.  
12 And from what I can tell, you're just referring to  
13 informal contact with the Commission Staff?

14 A. That's -- that has been our relationship so  
15 far.

16 Q. Before the benchmark mechanism went into  
17 effect, did Avista Utilities purchase peaking  
18 resources to serve its peaking needs?

19 A. Yes, it did.

20 Q. And there was some discussion regarding  
21 Bench Request Number 1. Can you refer to that,  
22 please?

23 A. Yes.

24 Q. And some of the discussion centered on the  
25 year 2000, in which Avista Energy apparently lost



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1     \$8.3 million in the peaking area. Do you see that?

2           A.     Yes.

3                   JUDGE MACE: Hold on for just a second.

4     Have you got that in front of you?

5                   THE WITNESS: I have.

6           Q.     And I asked Mr. Norwood what changes were  
7     made to the mechanism following that event that  
8     minimized the risk that AE experienced in that year  
9     for that item.

10          A.     For which specific item are you referring?

11          Q.     The \$8 million peaking loss in the year  
12     2000.

13          A.     Okay. The changes that we recommended do  
14     not come until 2002, at the end of the first  
15     benchmark mechanism, and we restructured the  
16     mechanism to include not only hedging, but a sharing  
17     of costs in the tiers. That is, Tier 1 -- actually,  
18     the current has four tiers, which the fourth tier is  
19     what I would call extreme peaking, where we would use  
20     storage or day purchases. But it allows the Avista  
21     Energy to avoid the risk that it incurred in 2000 for  
22     the day purchases by sharing in the necessary day  
23     purchases in Tier 3 and Tier 4. That is, the Utility  
24     -- or I'm sorry, the peaking supplies are handled out  
25     of gas daily or storage.

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1           Q.    I also pointed Mr. Norwood to three of the  
2   company's quarterly reports on the mechanism.

3           A.    Yes.

4           Q.    And I believe those were Exhibits 19 through  
5   21.  And it showed losses in the --

6                   MR. MEYER:  Excuse me.  Can we get to those?

7                   MR. TROTTER:  If he needs them, he's  
8   welcome.

9                   JUDGE MACE:  Which exhibits were they?

10                  MR. TROTTER:  Nineteen, 20 and 21.

11                  THE WITNESS:  Okay.

12           Q.    It showed losses in the Item Seven, and I  
13   believe those are storage-related; is that correct?

14           A.    That's correct.

15           Q.    And I focused on, for example, Exhibit 20  
16   showed a \$908,000 loss in that category, and there  
17   was a loss in the following exhibit for the next  
18   quarter of \$716,000.  My question to him was, and now  
19   to you, did those losses generate any changes in the  
20   way the mechanism was managed or structured?

21           A.    Those losses were a result of changes that  
22   had occurred in the way we managed the mechanism.  
23   Under the very first mechanism that was in place from  
24   1999 to 2002, we came to the Commission and asked to  
25   be able to defer costs for hedging program.  The

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1 hedging program began at the Utility. It was not  
2 part of the benchmark. We didn't change the  
3 benchmark mechanism as they existed at that time, and  
4 the Utility did the hedges for 2001 through 2000 --  
5 or fall of 2002. Some of those costs are reflected  
6 in the losses -- in the storage losses, because some  
7 of the storage volumes were hedged in early 2001, on  
8 annual contracts.

9 So we had some fairly high costs of hedged  
10 volumes going into storage that ended in 2000 -- the  
11 summer of 2002, and fell into this period for  
12 withdrawal in 2002-2003 winter.

13 Q. My question was whether those losses led to  
14 any changes in the mechanism as it was structured or  
15 operated. So let me ask, did it make any changes --  
16 result in any changes to the way the mechanism is  
17 structured?

18 A. Yes, we changed the structure of the  
19 mechanism in 2002, to reflect a hedging program as  
20 part of the -- as part of the mechanism.

21 Q. And how about with respect to the way the  
22 mechanism was operated before that structural change  
23 was made?

24 A. No.

25 Q. Turn to your rebuttal testimony, Exhibit

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1 53-T, page three.

2 A. Which page?

3 Q. Three.

4 A. Okay.

5 Q. Here you show a table comparing your  
6 analysis of net benefits to the Utility -- or net  
7 costs, excuse me, to the Utility if procurement  
8 operations were to return versus Staff's analysis of  
9 the net benefits; is that right?

10 A. That's correct.

11 Q. And the largest difference is obviously line  
12 18, 19, the estimated loss of transportation  
13 benefits; is that correct?

14 A. Yes.

15 Q. The gas market has changed since the  
16 benchmark mechanism went into effect in 1999;  
17 correct?

18 A. Yes, it has.

19 Q. And even since 1997, Avista was looking for  
20 ways to make better use of its unused capacity by way  
21 of off-system sales and other measures; correct?

22 A. Correct.

23 Q. Would it be fair to say that, absent the  
24 benchmark mechanism, Avista Utilities would be  
25 operating differently in managing its gas portfolio,

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1 including its capacity rights, than it did before  
2 1999?

3 A. I guess that's correct.

4 Q. One of the differences would be improved  
5 management of its unused capacity; correct?

6 A. It would be management of its unused  
7 capacity. I don't know if it would be improved. It  
8 would be different.

9 Q. Do you anticipate that the Utility, if it  
10 had been operating its own gas procurement today,  
11 would be doing a worse job than it was doing in 1999?

12 A. No.

13 Q. Turn to Exhibit 55-C. And this is the  
14 company's backcast, if you will, an estimate of how  
15 the proposed mechanism would operate if it had been  
16 operating in the same form since September of '99  
17 through February '03; correct?

18 A. Correct, as it is proposed in -- today.

19 Q. And this is confidential, so --

20 JUDGE MACE: Actually, I believe that it's  
21 been -- not confidential. That I thought was what  
22 Mr. Meyer --

23 MR. MEYER: I'm sorry, I couldn't hear.

24 MR. TROTTER: 55-C is still confidential,  
25 isn't it?

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1 MR. MEYER: Yes, it is.

2 CHAIRWOMAN SHOWALTER: Just the bottom line  
3 figures.

4 MR. TROTTER: Certain of the bottom-line  
5 figures.

6 Q. So for ease of reference, there's one box  
7 that occupies about the top half of the page, do you  
8 see that?

9 A. Yes.

10 Q. And in the right-hand lower corner, there's  
11 two stars or asterisks. Do you see those?

12 A. Yes.

13 Q. And right above that is a figure, and it's  
14 AE actual model P&L annual average. So it's the  
15 bottom right-hand corner figure in that box?

16 A. Yes.

17 Q. And that's Avista's estimate of the annual  
18 average benefit to AE from the mechanism as it is  
19 proposed; correct?

20 A. Yes, that's correct.

21 Q. And Mr. Norwood called that figure in his  
22 nonconfidential testimony approximately \$1 million;  
23 correct?

24 A. That's correct.

25 Q. And that's the same one million you're

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1 referring to in your testimony; right?

2 A. Yes.

3 Q. Just as an overview, the first third of the  
4 box calculates the total system profit and loss from  
5 the mechanism and the remaining two-thirds split that  
6 total between the Utility and Avista Energy; correct?

7 A. Yes, but it is not additive, because there  
8 are a number of things in the top box that are Avista  
9 Energy only and a few things that are Avista  
10 Utilities.

11 Q. Okay. The first item I want to talk about  
12 in the upper third is the line entitled peaking  
13 benefit. Do you see that line? It's the --

14 A. Yes.

15 Q. -- seventh line down?

16 A. Yes.

17 Q. And it's your testimony that the Staff  
18 double counted the storage peaking benefit in its  
19 analysis. Is that your testimony?

20 A. Yes, it is.

21 Q. And in your testimony, and I can give you  
22 the cite if you need it, but you stated that the  
23 storage peaking benefit was included by the company  
24 in one of its work papers, and that's -- this is the  
25 work paper; right?

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1 A. Yes.

2 Q. Staying with that peaking benefit line, the  
3 total amount is shown under the total column for that  
4 line; correct?

5 A. You mean the total amount of the peaking  
6 benefit is included in the total system P&L?

7 Q. No, I'm saying the total amount for peaking  
8 benefit is shown under the total column for that same  
9 line. It ends in 484.

10 A. Okay.

11 Q. Is that correct? That's the --

12 A. Restate that. I was not looking at the same  
13 number you were looking at.

14 Q. The total peaking benefit amount --

15 A. Correct.

16 Q. -- is the figure shown in the total column  
17 of that line, peaking benefit line, and it ends in  
18 three digits, 484; correct?

19 A. Correct.

20 Q. Okay. I'd like you now to refer to Exhibit  
21 62-C, but keep an eye on that figure, because it's  
22 going to match up. I'll ask you if it matches up.

23 A. In 62-C?

24 Q. Yes. It's your response to Staff Request 19  
25 B and C.



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1 MR. MEYER: May I approach the Witness?

2 JUDGE MACE: Yes.

3 THE WITNESS: I have it.

4 MR. MEYER: Okay, good.

5 Q. Okay. The question, in part, asked for the  
6 fair market value of Avista Energy's use of Avista  
7 Utilities' gas storage capability under the current  
8 and proposed benchmark mechanism; is that right?

9 A. Correct, yes.

10 Q. And I'm trusting that the response to that  
11 item is not confidential, but the answer is that no  
12 such calculation was made; is that right?

13 A. Just a moment. I'm rereading the response.

14 Q. It's the third sentence.

15 A. In this context, that's correct.

16 Q. Now, that response was specifically that  
17 Avista Energy had made no attempts to calculate that  
18 value. And my question to you is, since the request  
19 was not limited to Avista Energy's calculation, are  
20 you aware of any calculation by Avista Utilities or  
21 anyone else of the fair market value of Avista  
22 Energy's use of the Utility's gas storage capability  
23 under the current or proposed mechanism?

24 A. No, I'm not aware of any calculation.

25 Q. Turn to page four of the exhibit. And there

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1 was that total peaking benefit figure from Exhibit  
2 55-C, and that same figure is shown on this page in  
3 the -- right on the first line, under Tier 2 and Tier  
4 3 column; correct, that ends in 484?

5 A. Yes, same number shows there.

6 Q. Okay. Am I correct that this analysis in  
7 Exhibit 62-C is essentially the company's look at the  
8 period the mechanism was in place in determining the  
9 number of days in which storage could be used to meet  
10 daily peaking needs, and then the stored volumes  
11 could be replaced at a future time at a price less  
12 than the current day's index?

13 A. Yes.

14 Q. And so this page shows for each entry the  
15 number of days over the three and a half years the  
16 mechanism was in effect that it was possible to pull  
17 gas from storage to meet peak day needs beyond the  
18 synthetic schedule and replace those volumes later at  
19 a lower cost?

20 A. That's correct.

21 Q. And if we count those days, we would get 41  
22 days. Can you accept that subject to your check?

23 A. I thought it was 36 days.

24 Q. Thirty-six. Do we just count the number of  
25 figures in that column that have a number in it other

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1     than zero? I mean, maybe it includes all of them.

2           A. I think it includes all of them.

3           Q. Okay.

4           A. I'd have to recount it, but I believe it  
5 includes all of them.

6           Q. I'll ask you to accept that there are 41,  
7 subject to check, and there are procedures for you  
8 correcting that if we're wrong.

9           A. Subject to check, yeah.

10          Q. Okay. Now, the analysis in Exhibit 62-C  
11 which gave rise to the figure that appears in Exhibit  
12 55-C only considers using storage to meet peaking  
13 requirements; correct?

14          A. 62-C was an analysis of the number of days  
15 you could utilize storage to meet peaking  
16 requirements and replace it later at a lower cost.

17          Q. And that is what gave rise to the figure  
18 that ends in 484; correct?

19          A. That's correct.

20          Q. Let's go back to Exhibit 55-C. And I would  
21 like to discuss the line still in that big box for  
22 currency, which is shown under Part A, Avista  
23 Utilities' share, and Part B, Avista Energy's share.  
24 Do you see those lines?

25          A. Yes.

0281

1 Q. And this shows basically the impact of the  
2 exchange rate between the U.S. dollar and the  
3 Canadian dollar for the period the mechanism has been  
4 in effect through February '03; correct?

5 A. Yes, the currency valuation on an annual  
6 basis was provided in a study to -- on a data request  
7 back in December, I believe, to Staff, but the figure  
8 that is shown there on an annual basis is that  
9 estimate.

10 Q. Turn to your rebuttal testimony, Exhibit  
11 53-T, page 12. And on line 18, you refer to --

12 CHAIRWOMAN SHOWALTER: Can you just wait  
13 till we -- one moment.

14 MR. TROTTER: I will. Sorry.

15 CHAIRWOMAN SHOWALTER: Line what?

16 MR. TROTTER: Line 18.

17 Q. And here you testified that in the 12-month  
18 period, August 1, 2002 through August 1, 2003, the  
19 Canadian currency strengthened against the U.S.  
20 dollar by about 8.6 cents; is that right?

21 A. That's correct.

22 Q. Please refer to Exhibit 63.

23 A. Okay.

24 Q. And this exhibit shows the currency exchange  
25 rates from August '99 through August '03; correct?

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1 A. Yes.

2 Q. Now, if we look at the exchange rate change  
3 for the same period you used in Exhibit 55-C, which  
4 would be September '99 through February '03, there  
5 was a net reduction of 1.52 cents, and that's  
6 calculated by taking the September '99 exchange rate  
7 of 67.31 cents minus the February 2003 rate of 65.79  
8 cents; correct?

9 A. September '99 through February of '03?

10 Q. Yes.

11 A. It would appear to be correct, yes.

12 Q. And you note in the last line of this  
13 Exhibit 63 that there can be significant exposure to  
14 currency shifts during each year in both directions.  
15 Do you see that?

16 A. Yes.

17 Q. Is that a correct statement?

18 A. Yes.

19 Q. Now, the difference between Staff and  
20 company on the currency issue is that the company  
21 predicts a net cost to the company, meaning Canadian  
22 dollars will be more expensive going forward, while  
23 Staff's -- compared to the dollar, while Staff's  
24 position is that currency shifts go each way, so a  
25 net of zero should be used. Is that a correct

0283

1 statement?

2 A. That's correct.

3 Q. Does Avista or Avista Energy play the  
4 currency exchange markets?

5 A. Do we play the currency exchange market?

6 Q. Yes.

7 A. I know that Avista Energy deals with the  
8 currency exchange, and I presume they do that through  
9 financial tools, but I don't have full knowledge of  
10 what they do.

11 Q. Does Avista Utilities do it?

12 A. Not currently. Not for gas supply out of  
13 Canada.

14 Q. If you were predicting a persistent premium  
15 of the Canadian dollar versus the American dollar,  
16 you would be buying Canadian dollars in large  
17 amounts, wouldn't you?

18 A. A premium in Canadian over the U.S.?

19 Q. Yes.

20 A. I presume I would be. I am not an exchange  
21 specialist, though.

22 Q. Let's go back to your rebuttal testimony,  
23 Exhibit 53-T, page 15.

24 A. Okay.

25 Q. And here you're responding to testimony from

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1 Public Counsel's witness, but you say, on lines 10  
2 through 15, you're referring to the FOM price for  
3 Tier 2 and the use of the FOM index in Tier 3, and  
4 you conclude -- you also talk about the 80/20 sharing  
5 in Tier 3. And on line 12, when you talk about  
6 savings and cost above and below that point are  
7 shared 80/20, you're only referring to Tier 3, are  
8 you not? You're not referring to Tier 1 or Tier 2  
9 for that testimony, are you?

10 A. I'm referring to the difference between the  
11 performance in Tier 3 to the first of month index,  
12 which is established in Tier 2.

13 Q. Okay. But Tier 1 and Tier 2, there's no  
14 sharing 80/20?

15 A. No.

16 Q. Okay. And you conclude that Avista Energy  
17 clearly has an incentive to save the customers money  
18 because they have an opportunity to share in the 20  
19 percent of the savings and are at risk for 20 percent  
20 of the cost of the benchmark; correct?

21 A. Yes.

22 Q. And again, you're referring to Tier 3?

23 A. Tier 3.

24 Q. Only?

25 A. Yes.

0285

1 Q. And do you agree with Mr. Norwood and Mr.  
2 D'Arienzo that Avista's Energy's purchases in Tier 3  
3 have been virtually the same as the gas daily index?

4 A. That Avista Energy has been able to perform  
5 that index, yes.

6 Q. It hasn't beaten that index, has it,  
7 consistently?

8 A. Not by a significant amount in the period  
9 that was studied here.

10 Q. And as we discussed earlier, the gas daily  
11 index is -- the average index price is simply the  
12 average of all transactions that occurred on the  
13 prior day; is that right?

14 A. Yes.

15 Q. And the way that the mechanism works, if  
16 that -- effectively, since Avista Energy's purchases  
17 have been at that average index price, if Avista  
18 Energy continues to purchase at about the average gas  
19 daily index price and the gas daily index happens to  
20 be below the first of the month index, there's a  
21 benefit, and if it's above the first of the month's  
22 index, there's a cost; is that correct?

23 A. That's correct.

24 Q. Please refer to Exhibit 64. This is a data  
25 request that asks you to explain why it's appropriate



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1 to enter into hedges based on the basin weightings in  
2 place regardless of the price at the individual  
3 basin; is that right?

4 A. Yes.

5 Q. And part of your explanation is that the  
6 hedges Avista enters into are based on the basin  
7 weightings, because those weightings are limited by  
8 physical capacity out of each basin; is that right?

9 A. That is correct.

10 Q. And essentially the way this is working is  
11 that if the basin weightings are, say, for example 64  
12 percent AECO, 18 percent Sumas, and 18 percent  
13 Rockies when a hedge is placed, let's say for 5,000  
14 therms per day, then the hedge is split for that  
15 5,000 therms 64 percent to AECO and 18 to the other  
16 two?

17 A. Yes, we try and match those up. You reach a  
18 point where we do it in -- try to do it in big enough  
19 blocks that you have blocks that can be transacted.  
20 Some are so small that they can't, but --

21 Q. And so that means that 64 percent of the  
22 5,000 decatherms would be priced at the AECO hedge  
23 price, 18 percent at the Sumas hedge price, and 18  
24 percent at the Rockies hedge price?

25 A. Yes, that's the target.

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1           Q.    So if the hedge price at the Rockies is  
2   attractive, but the hedge prices at the other two  
3   basins are not, the company will not enter into a  
4   hedge at just the Rockies; is that right?

5           A.    When the Strategic Oversight Group sets  
6   targets for hedges within a time frame, they  
7   establish the values that we're trying to hit based  
8   on what's happening in the market.  And Avista  
9   Energy's goal is to meet those targets.  Generally,  
10   you will end up with hedges as you've described.  You  
11   will hedge some in the cheapest basin and some in  
12   more expensive basins.

13          Q.    So the company will enter into a hedge just  
14   at the Rockies if it's attractive to do a hedge  
15   there, rather than all three?

16          A.    If we can stay within the time frame.  If we  
17   think the other basins are going to move, that is,  
18   shift in price in the near term, you may end up  
19   hedging in the Rockies, but in the overall, at the  
20   end of the day or at the end of the period, which may  
21   be a week or two, you will have hedged 68 percent --  
22   64 percent at AECO in your example, 18 percent in the  
23   Rockies, and 18 percent at Sumas.

24          Q.    So you don't do an individual hedge just at  
25   the Rockies, for example?

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1           A.    We do individual hedges at the Rockies, but  
2   we try and meet the targets of the percentages of the  
3   basin weightings.

4           Q.    I guess I'm not understanding the response.  
5   If you enter into a hedge just at the Rockies, does  
6   that mean there's no corresponding hedge at the other  
7   two basins or that you would make a corresponding  
8   hedge at the other two basins?

9           A.    No, on a short term basis, you may have a  
10   situation where you've placed the Rockies' position,  
11   but you have not yet placed others.  You will  
12   eventually place those.

13          Q.    Okay.  So there might be some short term --

14          A.    Yes.

15          Q.    -- when you would have a hedge only at the  
16   Rockies, but eventually the other two will match up?

17          A.    Yes.

18          Q.    Has Avista Energy ever done just that?

19          A.    On a short-term basis, I'm sure they have,  
20   yes.

21          Q.    Now, entering into a hedge just at the  
22   Rockies without a corresponding hedge at the other  
23   two basins is not barred by the proposed mechanism,  
24   is it?

25          A.    No.

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1           Q.    With respect to the basin weightings in the  
2    mechanism, it's possible, if more gas is available at  
3    a particular basin than the weightings suggest, that  
4    AE can exceed those weightings in one basin; is that  
5    right?

6           A.    Not for hedges.  Hedges are done at the  
7    basin weightings because that is the amount of  
8    capacity that is available on a peak day to deliver.  
9    The activities in the basin to capture the value of  
10   the transportation and/or lower commodity cost in the  
11   Rockies, in your example, happens under the basin  
12   optimization part of the program.

13          Q.    Let me ask it this way.  Let's assume that  
14   the basin weighting is established for the year at  
15   Rockies of 18 percent.

16          A.    Okay.

17          Q.    But under the mechanism, AE can go as high  
18   as 25 percent in that basin, can it not?

19          A.    If the -- if the basin weightings are  
20   established at 18 percent in the Rockies, Avista  
21   Energy would not go above the 18 for hedges.

22          Q.    But it can buy gas up to 25 percent at the  
23   Rockies under that scenario, can't it?

24          A.    If the capacity is available.

25          Q.    And that is the maximum permitted by the

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1 tariff based on capacity available, is it not?

2 A. That is correct. But the capacity  
3 available, if it is being unused today, is utilized  
4 either in off-system sales, capacity releases or  
5 basin optimization.

6 Q. Please state why hedges could not be entered  
7 into at a 25 percent weighting based on the capacity,  
8 though the weighting under the mechanism is 18  
9 percent if prices are favorable to do that  
10 transaction, and then adjust the other weighting  
11 percentages accordingly.

12 A. Because, under the mechanism, the pricing to  
13 the Utility for the Tier 2 volumes are -- is  
14 established at the basin weightings. And if you have  
15 hedged a greater percentage in any one basin, you're  
16 financially exposed to the differential in price  
17 between the basins. You went long in the Rockies and  
18 you're required to deliver -- you went 25 percent in  
19 the Rockies and you're required to deliver 18 percent  
20 out of Sumas, the price differential between Rockies,  
21 if it shifted, Avista Energy would be exposed to the  
22 difference in price.

23 Q. And changing the weightings under the  
24 mechanism would also have the effect of reducing --  
25 for example, if you increased the weighting of one

0291

1 basin that turned out to have very attractively  
2 priced gas compared to another basin, that would have  
3 the effect of lowering the basin differentials  
4 available under the mechanism, correct, because now  
5 you're rebasing the basin price?

6 A. Could you restate that?

7 Q. Yes.

8 A. I'm not sure I followed you.

9 Q. Let me start over. The basin differentials,  
10 once they're established, set forth the basis for  
11 calculating basin differential benefits; correct?

12 A. Yes.

13 Q. And so if, as the mechanism is actually  
14 operated, Avista Energy uses one basin at a higher  
15 level than the mechanism prescribes for the basin  
16 weighting, that can give rise to a basin differential  
17 and a benefit to AE and Avista Utilities' customers;  
18 correct?

19 A. Yes.

20 Q. And if you rebase that basin percentage  
21 midstream, that basin differential would disappear,  
22 wouldn't it, if you rebased it to reflect the new  
23 weighting?

24 CHAIRWOMAN SHOWALTER: Mr. Trotter, can you  
25 just explain to me what you mean by rebase, so I can

0292

1 understand what the answer is and what time you're  
2 talking about?

3 Q. Yes, the rebase -- let me just start over  
4 again. I'm sorry. What I'm trying to get at is that  
5 the basin weighting is set in February. And if  
6 Avista Energy is able to say 18 at Sumas, and Sumas  
7 turns out to be a very low-priced basin after  
8 February, Avista Energy has the discretion to buy  
9 more than 18 percent of the gas at that basin; right?

10 A. Yes.

11 Q. And if it does, then that will cause a basin  
12 differential benefit to occur, wouldn't it, that  
13 would be shared under the mechanism between Avista  
14 Energy and Avista Utilities?

15 A. 80/20.

16 Q. Now, if instead the basin weighting is  
17 changed to reflect that new updated basin weighting  
18 based on the attractive price at Sumas, then the  
19 basin differential would be eliminated, because  
20 you're no longer comparing it to what was set in  
21 February; you'd be comparing it now to the updated  
22 actually-used percentage; correct?

23 A. You would establish a new basis under which  
24 your hedging program should be structured midstream.  
25 That is, in October or November, whenever you changed

0293

1 it. You would change your basis or your basin  
2 weighting at Sumas to 25 percent in the example, as I  
3 recall, and in so doing, to avoid financial exposure,  
4 you would have to change your hedging structure. It  
5 would also have an impact on customers, but you would  
6 have to change your hedging structure to 25 percent  
7 at Sumas in October.

8           You also -- so you're basically hedging at  
9 the beginning of the heating season, which  
10 historically is not the best time to do that.

11           Additionally, you would -- I won't say  
12 destroy the ability, but you certainly hamper the  
13 ability to do long-term releases and intermediate  
14 term for the season releases at the various basins  
15 based on where you had established your original  
16 weightings.

17       Q.   Now I'd like you to answer my question.

18       A.   Okay.

19       Q.   And that was wouldn't the rebasing of the  
20 basin percentage eliminate the basin optimization  
21 benefit?

22       A.   Yes.

23       Q.   There were a number of questions asked about  
24 the Strategic Oversight Group, and I'm going to let  
25 others pursue those. But one question I did have was



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1 when was that Strategic Oversight Group created?

2 A. It was created in, as I recall, in April of  
3 '02, when the current structure went into place.

4 MR. TROTTER: Thank you. Those are all my  
5 questions.

6

7 E X A M I N A T I O N

8 BY JUDGE MACE:

9 Q. I just wanted to refer back to a question  
10 that Chairwoman Showalter asked that sort of reflects  
11 when the Strategic Oversight Group was set up. The  
12 current benchmark in effect now, has that been  
13 operating since April of '02?

14 A. That's my recollection, yes.

15 JUDGE MACE: Thank you. Mr. Cromwell.

16 MR. CROMWELL: Thank you, Your Honor.

17

18 C R O S S - E X A M I N A T I O N

19 BY MR. CROMWELL:

20 Q. Good afternoon, Mr. Gruber.

21 A. Good afternoon.

22 Q. I just wanted to follow-up on one thing to  
23 make sure I'm clear on the numbers. Mr Trotter had  
24 you looking at the table one on your rebuttal  
25 testimony, Exhibit 53, and I believe that, at least

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1 for the company's part of that table, that's the same  
2 that's on your table one in your direct testimony; is  
3 that correct?

4 A. That is correct.

5 Q. So for the expense category, can you tell me  
6 how you calculated those expenses?

7 A. All of them?

8 Q. Well, I think there's -- let's take the  
9 first five, employees, credit, premium --

10 JUDGE MACE: Can we hold on, Mr. Cromwell?

11 MR. CROMWELL: Oh, I'm sorry.

12 JUDGE MACE: Exactly what are you referring  
13 to? I believe it's Mr. Gruber's 3-T, at page three?

14 MR. CROMWELL: It is, Your Honor. It is  
15 either Mr. Gruber's Exhibit 53, his rebuttal  
16 testimony, at page three, that column labeled company  
17 table per RHG-1-T, which was his direct testimony.  
18 So in other words, that data is derivative of his  
19 direct testimony, which I believe was admitted as  
20 Exhibit 51, where it can be found at page seven.

21 JUDGE MACE: Thank you.

22 CHAIRWOMAN SHOWALTER: Can you just, if  
23 we're looking at something, just tell us a page?

24 MR. CROMWELL: All right.

25 Q. How about the first instance of this data,

1     which would be Exhibit 51, page seven, table one.

2           A.     Okay.

3           Q.     And I suppose, for the record, was I correct  
4     in my assertion, Mr. Gruber, that the data in your  
5     rebuttal testimony on table one that you discussed  
6     with Mr. Trotter a few moments ago is in fact the  
7     same that you came up with for your direct testimony?

8           A.     That is correct.

9           Q.     All right. And for those first five  
10    expenses that you have there, employee credit,  
11    premium for delivery, currency and load volatility,  
12    can you tell me how you came up with those figures?

13          A.     Yes, in general terms, the figures are  
14    subject to calculation in various work papers, but  
15    the first figures employ loaded labor costs. That  
16    represents adding four employees at various levels to  
17    the Utility. Loaded for, you know, labor cost,  
18    loaded for benefits and some ancillary services like  
19    computers and office space. That's the \$408,500  
20    number.

21                 Credit of 512,500 is our estimate of the  
22    cost of a credit facility to allow the Utility to  
23    post collateral for purchases for the gas procurement  
24    program on the commodity side.

25                 Currency was based, the 176,000 in currency

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1 was based on an earlier study that determined, over a  
2 period of time, it was actually prior to the 2002  
3 time frame, the credit or the -- I'm sorry, the  
4 exchange exposure at AECO for purchases that the  
5 Utility makes at AECO in U.S. dollars or is billed in  
6 U.S. dollars that are -- the purchases are actually  
7 made in Canadian dollars.

8 The low volatility is the 20 percent of the  
9 -- of Avista Energy's -- it's Avista Energy's share  
10 of the 20 percent or is their 20 percent of the cost  
11 of covering that low volatility, as shown on Exhibit  
12 55-C, I believe. That's the first five.

13 Q. Okay. Thank you. And can you tell me, did  
14 you perform the calculations that generated these  
15 numbers or did someone under your direction perform  
16 them?

17 A. They were prepared under my direction.

18 Q. By whom?

19 A. A number of people, actually. The employee  
20 loaded labor cost was prepared in our -- I'm  
21 referring now to Exhibit 55. They came under my  
22 direction, but the labor cost was a result of  
23 estimates I made and our accounting department made  
24 for the miscellaneous services and loadings. The  
25 credit was based on a study by the Utilities' credit

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1 department. The premium for physical delivery was an  
2 estimate based on a study made by Avista Energy.  
3 Currency -- Avista Energy provided some of the data.  
4 I believe that study was done at the Utility by our  
5 accounting department, resource accounting.

6 Q. And were all these calculations performed  
7 roughly contemporaneously with the submission of your  
8 direct testimony, or were they historical, actually?

9 A. These have been developed over time. They  
10 were not necessarily developed just for my direct  
11 testimony. We've been discussing how to structure  
12 the -- a revised benchmark mechanism with the  
13 Commission Staff for some time, a year and a half,  
14 roughly, and some of these numbers were developed as  
15 a part of those discussions, some were developed -- I  
16 think some may have been developed for my testimony.

17 Q. All right. Thank you. Do you have a copy  
18 of Bench Request 1 available to you?

19 A. I do.

20 MR. CROMWELL: And Your Honor, if I may, as  
21 an aside, Mr. Meyer, are these nonconfidential, Bench  
22 Request 1?

23 MR. MEYER: Yes.

24 Q. Okay. Mr. Gruber, I'd ask you to look down  
25 at roughly the bottom third of the table, those rows

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1 -- I guess if we say the row AE actual total P&L is  
2 the last row, I'd ask you to look at the four above  
3 there, premium for physical delivery, currency,  
4 credit, overhead, and go over to the columns labeled  
5 2000, 2001 and 2002. Those are the same numbers that  
6 you have in your testimony; correct?

7 A. Yes, they are.

8 Q. And those -- in the document which has been  
9 marked and I believe admitted as Bench Request 1,  
10 those are the estimates for the Avista Energy costs  
11 for those same functions; is that correct?

12 A. No, those -- the costs are the benefits to  
13 the Utility. That is what the Utility would  
14 experience in cost if it brought the procurement  
15 system or program back in-house. And for purposes of  
16 consistency, we show, for example, credit at 512,000  
17 as an Avista Energy expense. I cannot say that that  
18 is their expense associated with this program.

19 Q. So when the title of that box, which is AE  
20 actual operation of benchmark mechanism, you're  
21 telling me now today that the numbers in the bottom  
22 there are not AE's actual operation expenses, but  
23 rather are the AU foregone expensed items; is that  
24 correct?

25 A. In some cases. I can't say -- I think the

0300

1 premium for physical delivery is probably what Avista  
2 Energy experiences for physical delivery under the  
3 mechanism as it's proposed. Actually, this is --  
4 this is a -- an estimate of the actuals under the  
5 mechanisms that existed at the time, so -- but it is,  
6 in fact, an estimate.

7 Q. All right. Thank you. I'd like to turn now  
8 to page 21 of Exhibit 51, your direct testimony. And  
9 at the top of the page there --

10 JUDGE MACE: I'm sorry, which page?

11 MR. CROMWELL: Page 21.

12 JUDGE MACE: Thank you.

13 Q. And at the top four lines there, is it  
14 accurate, Mr. Gruber, that you describe the  
15 difference in benefit sharing between the current  
16 mechanism and the proposed mechanism?

17 A. Yes, with respect to the \$3 million  
18 guarantee that's proposed with respect to capacity  
19 release/off-system sales.

20 Q. And that's -- in your testimony, you refer  
21 to that as the transportation component; correct?

22 A. Yes.

23 Q. And would you agree that ultimately it's a  
24 question of judgment for this Commission to determine  
25 what the appropriate sharing of benefits for

0301

1 transportation should be?

2 A. Yes.

3 Q. I'd ask you now to turn to Exhibit 53, your  
4 rebuttal testimony, at page five. And if you would  
5 refer to lines nine through 13.

6 A. Yes.

7 Q. And there you suggest that Ms. Elder had  
8 made an error in her calculation of capacity release  
9 and off-system sales; is that correct?

10 A. Yes.

11 Q. Would you recognize that the .69, or I  
12 should say 69 cents a decatherm, includes the value  
13 of off-system sales based on the company's records  
14 produced during discovery?

15 A. Do I understand that it's based on the  
16 company's records? I understand Ms. Elder's study  
17 was based on -- partially on information that was  
18 provided by the company in terms of the volumes that  
19 were released and/or established as off-system sales.

20 Q. And that was information produced by the  
21 company in response to Public Counsel data requests;  
22 correct?

23 A. I'd have to -- can you refer me to the data  
24 request?

25 Q. I could. It's actually just a foundational



0302

1 question.

2 A. Okay.

3 Q. If you will accept it subject to check?

4 A. Okay.

5 Q. I'd ask you now to turn to what's been  
6 admitted as Exhibit 61, and it was the company's  
7 response to Staff Data Request 132. Do you have that  
8 available?

9 A. Yes, just a minute. Yes.

10 Q. And what you produced was -- I believe it's  
11 18 CFR Part 284.8; correct?

12 A. That is correct.

13 Q. And if I could direct your attention to  
14 subsections (H)(1), that's on the right column,  
15 second paragraph, are you with me?

16 A. Paragraph number two?

17 Q. I'm sorry, no, it's -- it's denominated  
18 (H)(1). It's (H)(1).

19 A. Got you, okay. Sorry.

20 Q. Release of capacity. If you would simply  
21 review that paragraph to yourself for a moment?

22 A. Okay.

23 Q. Let me know when you're ready.

24 A. I'm ready.

25 Q. Would you agree that off-system sales are

0303

1 not subject to the provision you cite in your  
2 response to the data request asking for the authority  
3 you relied upon in your testimony?

4 A. Off-system sales are not subject to the  
5 tariff rate restriction in 18 CFR 284.8, no.

6 Q. And so because Ms. Elder's 69 cents a  
7 decatherm calculation includes off-system sales, it  
8 is indeed possible for this aggregate value of  
9 capacity release and off-system sales to exceed the  
10 .27760 cap; is that correct?

11 A. It is possible.

12 Q. Okay. You also noted that the glut of  
13 capacity and low values for capacity in off-system  
14 sales --

15 JUDGE MACE: Mr. Cromwell, could you slow  
16 down just a little bit, please?

17 MR. CROMWELL: I apologize. I indulged in  
18 some soda this afternoon.

19 Q. Mr. Gruber, in your testimony, you also  
20 noted, I believe, a glut of capacity and low value  
21 for capacity and off-system sales --

22 A. Yes.

23 Q. -- that occurs during off-peak months; is  
24 that correct?

25 A. Yes.

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1           Q.    I'd ask that you refer to Exhibit 254-C if  
2   you have that available?

3           A.    That one I don't believe I have at my  
4   fingertips.

5           MR. MEYER:  Sorry, which one?  Which  
6   exhibit?

7           MR. CROMWELL:  It's been admitted as 254-C.  
8   It was Exhibit 4-C to Ms. Elder's testimony.

9           MR. MEYER:  I'm still trying to find it.  
10   Now that I've got Ms. Elder's testimony, which  
11   exhibit?

12          MR. CROMWELL:  It's 4-C, so it would be  
13   marked CME-4C.

14          MR. MEYER:  4-C.  Got you.

15          MR. CROMWELL:  I believe we previously  
16   admitted it as 254-C.

17          JUDGE MACE:  That's correct.

18          Q.    Are you with me, Mr. Gruber?

19          A.    I am now.

20          Q.    There's a table there, and if we look down  
21   to -- I believe it's the ninth line or row --

22          CHAIRWOMAN SHOWALTER:  What's the name of  
23   it?

24          Q.    Assume percent of transport recovery.  Do  
25   you see that?  I suppose the other way to look at it

0305

1 is third up from the bottom.

2 A. Yes.

3 Q. And that line accounts for the lower values  
4 for capacity and off-system sales during the off-peak  
5 months, does it not?

6 A. Yes, it does.

7 Q. And for peak months, that line would adjust  
8 the value down by 50 percent; is that correct?

9 A. For off-peak months, it adjusts the value  
10 down. It appears to adjust the value down by 50  
11 percent for off-peak months.

12 Q. Thank you. So it's true, is it not, that  
13 Ms. Elder, in fact, adjusted for lower value of  
14 capacity and off-system sales in off-peak months in  
15 her analysis, is it not?

16 A. Yes, but the total of the off-system sales  
17 and transportation capacity release value shown in  
18 this table is approximately 69 cents per decatherm,  
19 as I testified in my direct -- or my rebuttal  
20 testimony.

21 CHAIRWOMAN SHOWALTER: What row is that that  
22 you're referring to?

23 THE WITNESS: It isn't shown on a row on  
24 this exhibit. It's a calculation of the total value  
25 -- I have to go back to it.

0306

1                   CHAIRWOMAN SHOWALTER: Is it implicit in one  
2 of these rows?

3                   THE WITNESS: Yeah. Well, it's a  
4 calculation of total dollars recovered versus therms  
5 released or decatherms released.

6                   JUDGE MACE: Is there a way that it could be  
7 calculated by looking at this exhibit?

8                   THE WITNESS: Give me just a second. Yes,  
9 I'll give you an example. Using one of 100 percent  
10 months, December, for example, if you divide the  
11 number shown as the monthly transport release  
12 off-system sales revenue, the bottom number in that  
13 column, in the December column, by the fourth number  
14 up, which is the soon available for release, divide  
15 the result of that by 31 days in December, it comes  
16 to 69.47 cents, which is consistent -- pretty much  
17 consistent throughout this. You have to adjust for  
18 the assumed percent of transport recovered.

19                   CHAIRWOMAN SHOWALTER: Just along those  
20 lines, if you go all the way over to the right-hand  
21 side and divide the bottom right number by the fourth  
22 to the bottom right number, is that a comparable  
23 calculation? I meant third to the bottom right  
24 number.

25                   THE WITNESS: I used the fourth.

0307

1                   MR. CROMWELL: Your Honor, just for  
2 clarification, are we -- we're referring to the  
3 number that ends in an eight down in that lower  
4 right-hand corner?

5                   CHAIRWOMAN SHOWALTER: I was wondering, if  
6 you go to the bottom right-hand corner with the  
7 number that ends 797, and you divide it -- I don't  
8 know if it's into or by the number that ends with  
9 338.

10                  MR. CROMWELL: Okay. Just wanted to make  
11 sure everyone's on the same page. Thank you.

12                  THE WITNESS: And you have to adjust it for  
13 71 percent assumed percentage of transport recovered,  
14 that number would have to be weighted by the number  
15 of days in each month. It's difficult to get to it  
16 in the total column, because the percentages are  
17 different. You can't add the percentages across.  
18 But month by month, if you follow that formula, it  
19 works out to 69 cents.

20                  CHAIRWOMAN SHOWALTER: Okay.

21                  Q. Mr. Gruber, I'd like you to now, if we look  
22 at -- well, strike that.

23                  If we go to Exhibit 53, and go to page 13,  
24 referring to the last six lines of that page, are you  
25 with me?

0308

1           A.    Yes.

2           Q.    You suggest that if Avista Utilities were to  
3   be managing the procurement function, that Avista  
4   Utilities would be exposed to similar market  
5   conditions as Avista Energy is and would purchase gas  
6   in a similar fashion; correct?

7           A.    Yes.  Can I review real quickly the context  
8   that we lead into here?  Just a moment, please.

9           Q.    Please do.

10          A.    Yes, I -- the Utility would be subject to  
11   similar market conditions.

12          Q.    So that conclusion is not premised upon a  
13   hypothetical?  You believe that, as a general matter,  
14   that the Utility, if it were to manage this function,  
15   would be subject to the same market conditions that  
16   Avista Energy is subject to?

17          A.    Yes, and it would follow pretty much the  
18   same steps in terms of basin optimization, economic  
19   storage withdrawal, and following that, the Utility  
20   would end up at the same place, buying gas at Sumas  
21   in this example.

22          Q.    I'd like you to follow me with a  
23   hypothetical for a moment.  And let us first assume  
24   that the Commission rejects the Company's proposed  
25   mechanism and returned the procurement function to

0309

1 Avista Utilities and placed it under your control.

2 A. Okay.

3 Q. Were you to manage that procurement function  
4 for Avista Utilities, Avista Utilities' customers  
5 would receive 100 percent of the benefit of your  
6 management; is that correct?

7 A. Yes.

8 Q. And if Mr. D'Arienzo does exactly what you  
9 would have prudently done, then there is no rationale  
10 for Avista Energy retaining 20 percent of the  
11 benefits associated with a given transaction, is  
12 there?

13 A. Not necessarily. The ability to acquire the  
14 gas at the same price relies on your presence in the  
15 market. I think we've testified before in this case  
16 that the advantage that Avista Energy brings to the  
17 table is the fact that they have a much larger  
18 portfolio to deal with, they're in the market every  
19 day, the Utility is in the market on a seasonal  
20 basis, so Avista Energy, in most cases, may be able  
21 to purchase gas at -- without paying some of the  
22 premiums that the Utility ends up paying doing it on  
23 -- not necessarily a part-time basis, but more of a  
24 seasonal basis. So I don't know that we would come  
25 to the same dollar result with Avista Energy as the



0310

1 Utility. In fact, we would not.

2 Q. I understand that it is the company's  
3 position that Avista Utilities and Avista Energy face  
4 a different position in the market.

5 A. Mm-hmm.

6 Q. Let me put it differently. There is no  
7 reason to reward Avista Energy for taking a  
8 management action which you or any prudent Avista  
9 Utility gas manager would have done facing similar  
10 market conditions, is there?

11 A. I think there is if they can get a better  
12 deal.

13 Q. All right. And how would this Commission  
14 measure that increment of difference?

15 A. The measurement that we're recommending is  
16 the 80/20 sharing in the commodities portion of Tier  
17 3.

18 Q. That isn't what you just told me. What you  
19 just told me was that Avista Energy and Avista  
20 Utilities are essentially different actors in the  
21 market. So my question to you was how can this  
22 Commission measure the increment or difference in  
23 Avista Energy's ability in the same given set of  
24 market conditions to obtain a certain deal that is  
25 some increment better than the deal which Avista

0311

1 Utility could do were it to be performing the same  
2 function under the same market conditions?

3 A. It is very difficult to measure that  
4 increment, and what we're recommending in this case  
5 is 80/20 sharing to reward Avista Energy for what  
6 they bring to the table.

7 Q. So it's true, is it not, that the proposed  
8 mechanism does not, in any respect, attempt to  
9 measure the difference between -- to put it  
10 colloquially -- the deal that Avista Energy can do  
11 versus the deal that Avista Utilities could do?

12 A. I'm not sure I could point to any mechanism  
13 to measure that difference in this specifically.

14 Q. Thank you. I'd ask that you now turn to  
15 page 15 of your rebuttal testimony. And referring to  
16 lines 16 through 25 -- are you with me?

17 A. Yes.

18 Q. And here you criticize Ms. Elder's Exhibit  
19 CME-6, which has been admitted as Exhibit 256, where  
20 Ms. Elder compared Avista's commodity cost to basin  
21 weightings; is that correct?

22 A. Yes.

23 Q. Did you perform the same calculation Ms.  
24 Elder did with the basin weightings you claim were in  
25 effect during the study period?

0312

1           A.    I may have done a rough calculation.  I  
2   don't think I have it.

3           Q.    So you don't know whether changing the basin  
4   weightings, in fact, makes any difference at all, do  
5   you?

6           A.    Well, it makes some difference, but I'm not  
7   sure that it was a huge dollar amount.  I don't know  
8   the dollar amount.

9           Q.    Would you agree that it's not a material  
10   difference in the result?

11          A.    I would have to calculate it.

12          Q.    Would you accept, subject to check --

13          A.    Subject to check.

14          Q.    -- that there's not a material difference --

15          A.    Subject to check, yes.

16          Q.    -- were you to change the basin weightings?

17          A.    Yes, sir.

18          Q.    Thank you.  I'd like you to go to page 17,  
19   please.  And at lines 22 through 24, you state, I  
20   quote, The ability to generate capacity release and  
21   off-system sales revenue is a function of the cost  
22   differences between supply basins and the amount of  
23   available capacity that is underutilized in each  
24   quarter?

25          A.    Correct.

0313

1           Q.    You don't mention here at all the .27760 a  
2    decatherm FERC cap in applying to these sales, do  
3    you?

4           A.    No, I do not.

5           Q.    And you'd agree, as we previously discussed,  
6    that off-system sales are not subject to the FERC cap  
7    on capacity release deals; correct?

8           A.    I would.

9           Q.    So the value of off-system sales can be  
10   determined by the cost differences between supply  
11   basins, can they not?

12          A.    Yes.

13          Q.    Do you still believe that the average value  
14   of capacity release in off-system sales can be no  
15   greater than .27760 cents a decatherm? I'm sorry,  
16   excuse me. It should be .27760 dollars a decatherm.

17          A.    Capacity releases can be no greater than  
18   .2776 on Northwest pipeline.

19          Q.    However, my question to you, sir, was --

20               MR. MEYER: Sorry, he's not finished.

21               THE WITNESS: I'm not finished with the  
22   answer. Off-system sales are a function of market  
23   value between basins in the amount of available  
24   capacity that exists between those basins. It can  
25   exceed the .277 number.

0314

1           Q.    So again, the average value of capacity  
2    release and off-system sales in the aggregate can  
3    exceed the FERC cap; correct?

4           A.    It could exceed it or it could fall way  
5    short, depending on the market.

6           Q.    Thank you.  And I apologize for interrupting  
7    you before.

8           A.    That's all right.

9           Q.    I heard a pause.  Referring to page 18 of  
10   your testimony, and it is, again, your rebuttal  
11   testimony, at lines 11 through 16, you suggest here  
12   that changing basin weightings impacts Avista  
13   Energy's decisions on how to hedge with fixed price  
14   gas; correct?

15          A.    Yes, I do.

16          Q.    Would you agree that the way the company's  
17   proposed mechanism is currently structured with fixed  
18   basin weightings allows Avista Energy to take gas  
19   from higher cost basins even if gas from lower cost  
20   basins is available?

21          A.    Yes.

22          Q.    And would you also agree that the mechanism  
23   that's currently proposed would allow Avista Energy  
24   to take almost no risk on its determination on where  
25   to purchase hedged gas because Avista Energy knows

0315

1 the composition of the first of the month ahead of  
2 time; is that correct?

3 A. I'm not sure I follow the question. Can you  
4 restate that?

5 Q. Surely. Would you agree that there is very  
6 low risk to Avista Energy in its decision as to where  
7 to purchase hedged gas when it knows the composition  
8 of the first of the month price prior to its purchase  
9 of that hedge?

10 A. Hedge gas is a part of Tier 1, is a -- is  
11 the basis -- well, it is the basis for Tier 1, and it  
12 is hedged at the basin weightings, and other than  
13 counter-party risk, the ability of a counter-party to  
14 pay its bills, credit issues, et cetera, there is --  
15 those are the risks that Avista Energy experiences in  
16 doing the hedges.

17 I'm not sure I understand why there would be  
18 a risk to Avista Energy for hedging what's at the  
19 basin weightings.

20 Q. Are the risks that you just described the  
21 same risks that Avista Utilities would be exposed to  
22 were it purchasing hedges?

23 A. Yes.

24 Q. I'd like to refer you back to your direct  
25 testimony, page seven, table one.

0316

1 JUDGE MACE: This is Exhibit 51.

2 MR. CROMWELL: Yes, Your Honor.

3 THE WITNESS: Page seven?

4 Q. The table one that we discussed earlier?

5 A. Oh.

6 JUDGE MACE: That's on page seven?

7 MR. CROMWELL: Yes.

8 THE WITNESS: Correct.

9 JUDGE MACE: Thank you.

10 Q. The entry for estimated loss of  
11 transportation benefits and off-system sales, can you  
12 tell me who performed that calculation?

13 A. It was performed under my direction by our  
14 resource accounting group.

15 Q. Within Avista Utilities?

16 A. Yes.

17 Q. And how was that determined?

18 A. It was determined by a calculation of the  
19 transportation -- or I'm sorry, the capacity release  
20 and off-system sales that Avista Energy had performed  
21 over the four-year period. I say the four-year  
22 period. I have to check the length of the period in  
23 that study. And it was -- it attempted to compare  
24 what the Utility would have done under the same  
25 circumstances, and that is the Utility, the dollars

0317

1 were adjusted for the way the Utility did capacity  
2 releases. This was shown in a work paper.

3           It was an adjustment to the Utility  
4 typically doing capacity releases on a first of the  
5 month basis, that is a monthly, so we reprice the  
6 capacity releases at first of the month index on the  
7 differentials between basins. We had made an  
8 adjustment for the Utility not doing as many  
9 off-system sales. Basically, the off-system sales to  
10 end users were adjusted out and the net of that  
11 entire study worked out to about just a shade under  
12 \$6 million for -- I guess it was a three-year period,  
13 and we averaged that at \$2 million a year.

14           So it was basically a study to determine  
15 what the Utility would have done if Avista Energy had  
16 not been doing it during that same period, which  
17 included the 2001 -- or 2000-2001 period.

18           MR. CROMWELL: Thank you, Mr. Gruber. I  
19 have nothing further, Your Honor.

20           THE WITNESS: Okay.

21           JUDGE MACE: All right. We'll resume  
22 tomorrow at 9:30. Let's be off the record.

23           (Proceedings adjourned at 5:08 p.m.)

24

25