1	BEFORE THE WASHINGTON STATE
2	UTILITIES AND TRANSPORTATION COMMISSION
3	WASHINGTON UTILITIES AND)
4	TRANSPORTATION COMMISSION,)
5	Complainant,) v.) DOCKET NOS. UE-140762
6) and UE-140617 PACIFIC POWER & LIGHT COMPANY,) (Consolidated)
7	Respondent.)
9	HEARING - VOLUME IV
10	Pages 104 - 372
11 12 13	ADMINISTRATIVE LAW JUDGE DENNIS J. MOSS COMMISSION CHAIRMAN DAVID DANNER COMMISSIONER JEFFREY GOLTZ COMMISSIONER PHILIP JONES
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MEF-8 Residential Rate Worksheet 368

- 1 OLYMPIA, WASHINGTON DECEMBER 16, 2014
- 2 9:30 A.M.

3

- 4 JUDGE MOSS: Let's be on the record. Good
- 5 morning, everybody. My name is Dennis Moss. I'm an
- 6 administrative law judge with the Washington Utilities and
- 7 Transportation Commission.
- 8 We are convened this morning in the matter
- 9 styled Washington Utilities and Transportation Commission
- 10 against Pacific Power and Light Company, Docket UE-140762.
- 11 This is the company's general rate case.
- 12 Our order of business today is I'm going to
- 13 take appearances here momentarily, using the short form if
- 14 you would, please.
- 15 I'll outline the plan for the hearing.
- 16 We'll take up the pending objection/motion
- 17 concerning Mr. Hill's testimony.
- I will have a comment or two about the
- 19 timeliness of other revisions.
- 20 And we'll take up any other preliminary
- 21 business.
- 22 And then we'll have Mr. Williams on the stand
- 23 as our first witness, I believe.
- 24 So let's start with appearances, and we'll
- 25 begin with the company.

- 1 MS. MCDOWELL: Okay. Katherine McDowell here
- 2 for PacifiCorp.
- 3 MS. WALLACE: Sarah Wallace on behalf of
- 4 PacifiCorp.
- 5 MS. DAVISON: Melinda Davison and Jesse
- 6 Cowell for Boise Cascade [sic].
- 7 MR. PURDY: Brad Purdy on behalf of The
- 8 Energy Project.
- 9 MR. FFITCH: Simon ffitch, Senior Assistant
- 10 Attorney General for the Office of Public Counsel.
- 11 MS. CAMERON-RULKOWSKI: Jennifer
- 12 Cameron-Rulkowski, Assistant Attorney General on behalf of
- 13 Staff.
- MR. OSHIE: Pat Oshie on behalf of Staff.
- 15 I'd also like to introduce my colleague,
- 16 Brett Shearer, who's sitting in the second row. He'll be
- 17 handling certain witnesses in this case, Judge.
- 18 JUDGE MOSS: All right. Thank you very much.
- 19 The Commissioners are going to join us
- 20 momentarily after we get through the preliminary matters
- 21 here. And I'll send somebody out to get them at the
- 22 appropriate moment.
- Our plan for the hearing today is we're going
- 24 to have Mr. Williams first, and then we'll proceed through
- 25 the order of witnesses that was circulated among the parties

- 1 and to me. So Williams will be followed by Strunk, Gorman,
- 2 Hill, and Parcell. Each of these witnesses will appear
- 3 individually and be subject to cross-examination by counsel.
- 4 At the conclusion of that process, we will
- 5 have all five witnesses impaneled for purposes of questions
- 6 from the bench.
- 7 And after that, the parties may, if they
- 8 wish, have follow-up questions relevant to the discussion
- 9 between the Commission and the witness panel.
- 10 And then we'll see if there's a need for
- 11 anything further.
- 12 Now, of course that plan is going to change
- 13 here momentarily as we move to the motion that is pending,
- 14 or the objection that is pending. I have pending before us
- 15 an objection by the company to some late revision to
- 16 Mr. Hill's testimony. I have read the objection and the
- 17 proposed relief it requests.
- I have read, Mr. ffitch, your response to
- 19 that.
- I don't really feel the need for anything
- 21 further, but in the interest of being conservative in my due
- 22 process considerations I'll ask if the parties have anything
- 23 further they wish to tell me.
- 24 MS. MCDOWELL: Your Honor, Katherine McDowell
- 25 here for PacifiCorp. We did file that objection, I would

- 1 say, reluctantly. We did work hard to try to come up with a
- 2 resolution that would work for folks.
- We're really down to one issue, which is
- 4 whether the Company can present supplemental testimony on
- 5 the ROR and pre-tax interest coverage ratio. We only have a
- 6 couple of questions on that. We don't think it will delay
- 7 the proceedings in any way and we think it's fair to allow
- 8 the Company to respond to such a material change in the ROR
- 9 recommendation.
- JUDGE MOSS: Mr. ffitch, anything?
- 11 MR. FFITCH: Thank you, your Honor. I think
- 12 while we did make a record on our position and response, I
- 13 think the truth is that we're very close. We did not object
- 14 to having some supplemental rebuttal by the Company narrowly
- 15 tailored, and our dispute really was about how narrow.
- We still are concerned about additional
- 17 testimony regarding rate of return and the interest coverage
- 18 issues, which are simply a matter of mathematical changes
- 19 flowing through the numbers.
- The other reason why it was hard for us to
- 21 specifically agree to additional testimony by Company
- 22 witnesses was that other parties, Commission Staff and the
- 23 industrial customers, both addressed those issues. And I
- 24 didn't feel like it was appropriate for us to unilaterally
- 25 agree to additional Company testimony that might prejudice

- 1 their positions.
- 2 But we abide by the bench's decision on the
- 3 scope of the supplemental rebuttal, which we're not
- 4 objecting to as a general matter.
- 5 JUDGE MOSS: All right. Fine. Anybody else
- 6 feel compelled to speak to me before I rule on this?
- 7 All right. Fine. I think the objection was
- 8 well taken, and I think the relief proposed was in order. a
- 9 60 basis point change in the rate of debt to debt cost
- 10 resulting in a 30 basis point change in the overall rate of
- 11 return recommendation by the witness, I find to be a
- 12 substantial change. And I think the Company is entitled to
- 13 inquire into both matters.
- And of course, as you say, mathematically
- 15 that does have an impact on the analysis of coverage ratios,
- 16 and I think it's appropriate for the Company to be able to
- 17 inquire into that.
- 18 Now having said all that, of course, I think
- 19 the Company is aware and has represented to me that they
- 20 intend for this to be brief and narrow. It is my fervent
- 21 wish to conclude this hearing no later than noon on
- 22 Thursday, maybe sooner. So I don't want to spend a great
- 23 deal of time on supplemental or direct examination which may
- 24 indeed of course prompt some additional cross-examination
- 25 the parties are not presently anticipating.

- 1 So with that all said, I do want to say one
- 2 further thing just as a general matter, and that is that I'm
- 3 going to just suggest that in the future, parties be a bit
- 4 more diligent about these types of revisions and getting
- 5 them in early. This throws off not only the other parties,
- 6 but also we here at the Commission who are analyzing all of
- 7 this.
- 8 While the change in Mr. ffitch's view is
- 9 obvious, it was not obvious to us. We saw what Mr. Hill had
- 10 done, but there's no way we can be certain that that's not
- 11 what he intends to do unless you come forward and tell us
- 12 it's a mistake. So that came kind of late.
- 13 And I was just griping a little bit this
- 14 morning at you, Ms. Davison. I just received, at 9:11 this
- 15 morning, revised testimony from Mr. Gorham. I'm assuming
- 16 that that is very slight, very minor changes you have, the
- 17 sort of thing we ordinarily do on the stand. And indeed
- 18 we're going to have to do that on the stand today, because I
- 19 can't take the time now, between 9:11 and 9:30, to get all
- 20 of this stuff rearranged in the Commissioners' notebooks and
- 21 the policy advisors' notebooks and my notebook. We're just
- 22 going to have to do it on the stand when he takes the stand.
- MS. DAVISON: Your Honor, these are normally
- 24 revisions that would happen on the stand. And I apologize.
- 25 We were trying to be helpful by providing paper copies in

- 1 advance to all the parties in advance, which I handed out to
- 2 all the parties. But they're not substantive changes.
- JUDGE MOSS: That's good to hear. I'm
- 4 pleased to hear that. I did not make it all the way
- 5 through, so I'm not sure what all the changes -- I saw a
- 6 couple of them, but I wasn't able to get through all of them
- 7 in the time I had.
- 8 That's just me griping because I'm under a
- 9 lot of pressure in the 15 minutes before a hearing starts.
- 10 So take that with a grain of salt.
- 11 All right. With that, any other preliminary
- 12 business?
- MR. ROBERTS: I'd like to make an appearance.
- 14 Sam Roberts for Walmart Stores, Inc.
- JUDGE MOSS: Oh, sorry. Mr. Roberts,
- 16 welcome.
- 17 MR. WIEDMAN: And your Honor, Joseph Wiedman
- 18 for The Alliance for Solar Choice.
- 19 JUDGE MOSS: Welcome as well. I suspect this
- 20 is the first time for both of you here. And Wiedman was
- 21 your name?
- MR. WIEDMAN: Wiedman.
- JUDGE MOSS: Wiedman. All right. Let me jot
- 24 these down so that I can address you properly.
- 25 And you, sir?

- 1 MR. ROBERTS: Sam Roberts.
- 2 JUDGE MOSS: Roberts. Very well. Thank you
- 3 very much.
- And of course you're sitting where the
- 5 witness needs to sit. So if you do have questions of
- 6 witnesses and so on, then we'll make some substitutions so
- 7 you can be at the front table at the appropriate time. All
- 8 right? Very good. Thank you.
- 9 MS. MCDOWELL: Your Honor, one more
- 10 appearance: My associate, Adam Lowney, is here with me
- 11 today. And he will be handling a couple of the witnesses in
- 12 the hearing as well. So I just wanted to introduce him as
- 13 well.
- JUDGE MOSS: So new generations of counsel.
- 15 I've lived that long, have I? All right.
- 16 MS. DAVISON: Your Honor, we have reached a
- 17 stipulation with the company on several of our
- 18 cross-examination exhibits. I don't know at what point you
- 19 would like to take that up. That will greatly help in your
- 20 goal of noon on Thursday because we will not need to
- 21 cross-examine witnesses to get the exhibits in.
- 22 And I think there's two that the Company
- 23 doesn't agree with.
- MS. MCDOWELL: We're down to one.
- MS. DAVISON: We're down to one. Okay.

- 1 JUDGE MOSS: Do these concern the cost of
- 2 capital witnesses at all, or other witnesses?
- 3 MS. MCDOWELL: There's a couple for Strunk.
- 4 JUDGE MOSS: A couple for Strunk. Very well.
- 5 And that does remind me, and I thank you for
- 6 that, that we should discuss briefly the question of
- 7 stipulating in exhibits. I typically find it works pretty
- 8 well that we can stipulate in all or most all of the
- 9 exhibits. Is that agreeable to the parties in this
- 10 case? Mr. Oshie?
- 11 MR. OSHIE: Yes, your Honor. It's agreeable
- 12 to Staff. We are very comfortable stipulating to the
- 13 admission of the direct testimony.
- 14 We have three exhibits that are to be used in
- 15 cross-examination of our cost of capital witness,
- 16 Mr. Parcell, that we have objection to. The objection will
- 17 be handled by Jennifer. Thank you.
- 18 JUDGE MOSS: All right. Thank you. We'll
- 19 take up -- and other parties similarly have a very small
- 20 number of exhibits to which they wish to object?
- 21 MS. MCDOWELL: Your Honor, PacifiCorp only
- 22 objects to one of Boise's exhibits, and it's an exhibit for
- 23 Mr. Duvall.
- Other than that, we will stipulate to all of
- 25 the exhibits of all of the parties, but we do have a couple

- 1 of supplements.
- 2 MS. WALLACE: It's with the agreement of
- 3 supplementing -- changing the witness for one of them and
- 4 supplementing it, and then supplementing another.
- 5 JUDGE MOSS: To the extent the parties work
- 6 these things out among themselves, I'm pretty amenable to
- 7 that sort of thing. I don't want anybody to be taken by
- 8 disadvantage here.
- 9 So maybe you can work out that last one. You
- 10 say that's for who, Mr. Strunk? Do you still have a
- 11 dispute?
- 12 MS. DAVISON: No, I don't think there's an
- 13 objection to that.
- MS. WALLACE: One for Mr. Duvall.
- JUDGE MOSS: Cost of capital?
- MS. MCDOWELL: We're good to go on cost of
- 17 capital except for Staff.
- 18 And if we're in that place where we're
- 19 stipulating to the exhibits, with the exception of the
- 20 exhibits to which Staff has reserved an objection, can we
- 21 just assume they're all admitted, or do I need to go through
- 22 the process of admitting them?
- JUDGE MOSS: That's right. You can assume
- 24 that they're admitted unless otherwise noted. And I'm going
- 25 to take care of that with the cost of capital witnesses

- 1 right now.
- 2 Ms. Rulkowski, which exhibits is Staff going
- 3 to object to in terms of the cost of capital witnesses?
- 4 MS. CAMERON-RULKOWSKI: Your Honor, that is
- 5 Exhibit DCP-26.
- 6 JUDGE MOSS: That would be Mr. Parcell?
- 7 MS. CAMERON-RULKOWSKI: That's correct.
- JUDGE MOSS: All right.
- 9 MS. CAMERON-RULKOWSKI: And DCP-27CX.
- JUDGE MOSS: Okay.
- 11 MS. CAMERON-RULKOWSKI: And DCP-28CX.
- 12 JUDGE MOSS: All right, then. With the
- 13 exception of those three exhibits that Ms. Cameron-Rulkowski
- 14 has just identified for the record, DCP-26CX through 28CX,
- 15 the exhibit list shows exhibits for Mr. Parcell, additional
- 16 exhibits for Mr. Parcell, and then there are additional
- 17 exhibits for Mr. Williams, Mr. Strunk, Mr. Gorman and
- 18 Mr. Hill. And those should all be deemed admitted as
- 19 marked.
- 20 All right. Everybody has the exhibit list.
- 21 (Cost of Capital Exhibits with the
- 22 exception of DCP26CX through 28CX
- 23 admitted.)
- 24 MS. CAMERON-RULKOWSKI: Your Honor, just one
- 25 other item from Staff.

- 1 JUDGE MOSS: Sure.
- 2 MS. CAMERON-RULKOWSKI: We will be
- 3 withdrawing two of our cross exhibits for Mr. Strunk.
- 4 JUDGE MOSS: Okay. And which are those?
- 5 MS. CAMERON-RULKOWSKI: KGS-39CX and
- 6 KGS-40CX.
- 7 MS. MCDOWELL: Can you repeat those numbers
- 8 again, please.
- 9 MS. CAMERON-RULKOWSKI: Certainly. KGS-39
- 10 and KGS-40.
- JUDGE MOSS: So Staff is withdrawing KGS-39CX
- 12 and KGS40-CX. All right.
- MS. CAMERON-RULKOWSKI: Unless some other
- 14 party is relying on those as exhibits to the record.
- JUDGE MOSS: I don't think so.
- 16 MR. FFITCH: And your Honor, just for clarity
- 17 of the record on Mr. Hill?
- 18 JUDGE MOSS: Yes.
- 19 MR. FFITCH: The exhibit list should reflect
- 20 that there's revised testimony, as we've discussed, dated
- 21 December 1, 2014. And we communicated with the bench
- 22 yesterday about those specifics.
- JUDGE MOSS: That's 1 and 15?
- 24 MR. FFITCH: That's 1 and 15 with the
- 25 revisions of December 1, 2014.

- 1 Now we had also stated to the Company that we
- 2 had no objection to Mr. Hill's original unrevised testimony
- 3 remaining in the record. So I'm not sure how you'd like to
- 4 proceed on that, but we have no objection to both of them
- 5 being in the record.
- 6 JUDGE MOSS: Right. And that was part of the
- 7 relief requested by the Company that I granted. So we will
- 8 have that. It's a little awkward, perhaps, but I have
- 9 re-marked the exhibits on the exhibit list to reflect the
- 10 revisions of December 1. I didn't put the dates, but they
- 11 now have the small letter "r" indicating that SGH-1CT and
- 12 SGH-15 are now marked as revised exhibits. I thought I
- 13 circulated that, perhaps not.
- 14 MS. CAMERON-RULKOWSKI: Your Honor, I have
- 15 one comment. And that is that if it turns out that cross
- 16 exhibits that we've now stipulated to the admission of, if
- 17 they are not actually used in cross-examination, is there a
- 18 process whereby they can be withdrawn?
- 19 JUDGE MOSS: If a party wants to withdraw
- 20 their own cross exhibits, I'm certainly amenable to that.
- 21 That's less paper we have to deal with, although we've
- 22 already got the paper. So I guess that really makes little
- 23 difference.
- Or somebody else might want to use them, and
- 25 that's always a possibility. They could come up during the

- 1 course of examination, in which case I would not allow them
- 2 to be withdrawn.
- 3 MS. MCDOWELL: Your Honor, I think part of
- 4 the value of the stipulation is that we don't have to do
- 5 cross-examination to lay the foundation for those exhibits
- 6 to come in.
- 7 JUDGE MOSS: Right.
- 8 MS. MCDOWELL: So my understanding here is
- 9 that by the agreement we've just reached, my
- 10 cross-examination will now be shorter. So I will not be
- 11 examining on all of the exhibits if --
- JUDGE MOSS: You don't need to.
- MS. MCDOWELL: Thank you.
- 14 JUDGE MOSS: I meant to limit that ruling to
- 15 if you want to withdraw one of your own exhibits, then I
- 16 would allow you to do.
- 17 But you're not allowed to withdraw somebody
- 18 else's exhibits.
- MS. MCDOWELL: As much as we might like.
- JUDGE MOSS: As much you'd might want to.
- 21 MS. DAVISON: Are we just dealing with cost
- 22 of capital exhibits?
- JUDGE MOSS: Right now, yes. I think we're
- 24 going to be on that subject all day today, or certainly most
- 25 of it. That being the case, I thought I'd just take care of

- 1 that right now, and then we'll take care of the others
- 2 perhaps at the end of the day today, or maybe I'll start 15
- 3 minutes early tomorrow. Is that agreeable?
- 4 MS. CAMERON-RULKOWSKI: All right, your
- 5 Honor. So I'm going to withdraw my withdrawal of KGS-39 and
- 6 40, that being the case.
- 7 JUDGE MOSS: All right. I'll allow that.
- 8 MS. CAMERON-RULKOWSKI: Thank you, your
- 9 Honor.
- 10 JUDGE MOSS: Which were those? Tell me
- 11 again.
- 12 MS. CAMERON-RULKOWSKI: KGS-39 and KGS-40.
- JUDGE MOSS: Now I have to write "not
- 14 withdrawn."
- MS. MCDOWELL: Judge Moss, so one more
- 16 preliminary: The exhibits to which Staff objects for Mr.
- 17 Parcell will come up very early in my cross-examination of
- 18 Mr. Parcell. So it probably makes sense to hear the
- 19 argument on that before we begin his examination rather than
- 20 have me launch in and immediately stop. So I wanted to give
- 21 you --
- JUDGE MOSS: Sure. I'll count on you to
- 23 remind me of that. All right?
- MS. MCDOWELL: Yes, sir.
- JUDGE MOSS: And that will certainly be a

- 1 good way to proceed today. I'm likely to forget.
- 2 MS. MCDOWELL: And one other preliminary
- 3 matter: Last hearing, we just had the witnesses give their
- 4 name and identify any changes they had to their testimony
- 5 without going through the predicate information about would
- 6 your answers be the same, et cetera. Are you --
- 7 JUDGE MOSS: I don't really have to hear that
- 8 for the thousandth time, no.
- 9 MS. MCDOWELL: Thank you. It's actually
- 10 refreshing not to have to do that.
- JUDGE MOSS: I'm glad to bring a little
- 12 freshness into your life.
- MS. MCDOWELL: I can use that this morning,
- 14 sir.
- 15 JUDGE MOSS: We can certainly dispense with
- 16 those formalities, yes.
- 17 MS. MCDOWELL: That will help us move along.
- JUDGE MOSS: Anything else?
- Yes, Mr. Purdy?
- MR. PURDY: Yes. In the interest of speeding
- 21 this along -- and I don't know if this is out of order or
- 22 not -- but with respect to my indication to you yesterday
- 23 that there might be some cross of Ms. Steward, we've managed
- 24 to work that out, and we will have none.
- JUDGE MOSS: Okay.

- 1 MR. PURDY: Further I just received an e-mail
- 2 from Mr. Eberdt, who was experiencing some transportation
- 3 issues. And he was wondering if he could be available by
- 4 telephone whenever his turn comes up.
- 5 JUDGE MOSS: Is it snowing over there?
- 6 MR. PURDY: I didn't hear anything about
- 7 snow. Maybe tornadoes again or earthquakes.
- 8 JUDGE MOSS: If a witness has difficulty
- 9 appearing because of health or transportation issues, then
- 10 certainly we have to just go with that. There's nothing we
- 11 can do about it, just as there's nothing they can do about
- 12 it. So yes, that will be fine.
- MR. PURDY: Thank you.
- 14 JUDGE MOSS: And I don't think we'll be
- 15 seeing Mr. Eberdt before tomorrow in any event.
- 16 MS. MCDOWELL: I don't see him on the list.
- JUDGE MOSS: He's there.
- 18 MR. PURDY: My impression is he did not have
- 19 any cross.
- JUDGE MOSS: No cross. So in any event, he
- 21 would have leave to have him available by phone in any
- 22 event.
- MR. PURDY: Thank you.
- 24 JUDGE MOSS: That was another thing I tried
- 25 to improve our process, you know. I never give up. And so

- 1 I early on, in my instructions this time, I said if there's
- 2 no cross indicated for a witness, they can appear, if they
- 3 can be available, by telephone.
- 4 It didn't work. I still got 15 individual
- 5 requests. But maybe next time.
- 6 MS. MCDOWELL: Sorry about that. We'll
- 7 really believe you next time.
- 8 JUDGE MOSS: So then you can bring some
- 9 freshness into my life.
- MS. MCDOWELL: We'll work on that.
- JUDGE MOSS: Are we ready to go with
- 12 Mr. Williams, then?
- MS. MCDOWELL: The company is ready.
- 14 JUDGE MOSS: All right, Mr. Williams.
- Mr. Kermode is going to help us out by
- 16 getting the commissioners.
- We'll get you sworn and let you get settled.

18

- 19 BRUCE N. WILLIAMS, witness herein, having been first
- 20 duly sworn on oath, was examined and
- 21 testified as follows:

22

- JUDGE MOSS: Please be seated. Get yourself
- 24 organized. We have a couple of minutes until the
- 25 commissioners arrive. Let's be off the record.

- 1 (Recess.)
- 2 (Commissioners arrive)
- 3 JUDGE MOSS: Let's be back on the
- 4 record. While the commissioners are getting settled in here
- 5 a little bit, I'll ask to make sure that everybody has their
- 6 cell phones turned off or at least silenced.
- 7 Commissioners, I have, before you came in,
- 8 ruled on the objection that the Company lodged with respect
- 9 to Mr. Hill's revised testimony.
- 10 And we are going to have some oral
- 11 supplemental direct examination of Mr. Williams by -- Ms.
- 12 McDowell, are you going to conduct that?
- MS. MCDOWELL: That's correct, your Honor.
- 14 JUDGE MOSS: And then Mr. ffitch will have an
- 15 opportunity for cross-examination.
- 16 Following that, we will take up Mr. Strunk
- 17 and on down the witness order of presentation.
- 18 When we get to the end of that, those five
- 19 witnesses, then we will have the five witnesses impaneled
- 20 for purposes of your examination. So that's how we're going
- 21 to proceed this morning. All right?
- 22 The witness has been sworn. Ms. McDowell,
- 23 proceed.
- MS. MCDOWELL: Thank you, your Honor.
- 25 And good morning, Commissioners.

- 1 DIRECT EXAMINATION
- 2 BY MS. MCDOWELL:
- 3 Q Good morning, Mr. Williams.
- 4 A Good morning.
- 5 Q Can you please state your name and spell it for
- 6 the record.
- 7 A Bruce Williams; B-R-U-C-E, W-I-L-L-I-A-M-S.
- 8 Q Mr. Williams, did you pre-file testimony in this
- 9 proceeding?
- 10 A Yes, I did.
- 11 Q Do you have any changes or corrections to that?
- 12 A I have one correction to my rebuttal testimony on
- 13 page 11.
- 14 JUDGE MOSS: Could you give us the exhibit
- 15 number, Ms. McDowell?
- MS. MCDOWELL: That would be BNW-16T.
- 17 Q (By Ms. McDowell) And again, is that page 11,
- 18 Mr. Williams?
- 19 A Yes, it is. I'll wait until people get there.
- JUDGE MOSS: Thank you. I think we're there.
- 21 THE WITNESS: Okay. At the bottom of the
- 22 page is a table following line No. 12. The ratings for
- 23 Avista should be Baal/BBB. So delete the plus sign.
- 24 And the ratings for Puget Sound Energy should
- 25 be the same, Baal and then BBB. Delete the plus sign there

- 1 as well.
- Those are my changes.
- JUDGE MOSS: Thank you.
- 4 Q (By Ms. McDowell) Thank you, Mr. Williams.
- 5 Have you reviewed the revised testimony of
- 6 Mr. Hill on behalf of Public Counsel in this proceeding?
- 7 A Yes, I have.
- 8 Q Do you have that testimony with you?
- 9 A I do.
- 10 Q Can you turn to page 27 of that testimony, please?
- 11 A I'm there.
- 12 Q Now, there Mr. Hill comments on your calculation
- 13 of a debt cost that would be used in a hypothetical capital
- 14 structure for the company; is that correct?
- 15 A That is correct. The company calculated a
- 16 hypothetical debt cost of 5.80 percent.
- 17 Q And can you explain why you calculated that 5.80
- 18 debt cost?
- 19 A Certainly. The hypothetical cost of debt would
- 20 correspond to the hypothetical capital structure that
- 21 contains the 49.1 percent common equity.
- 22 And in my judgment, and also in discussions and
- 23 feedback with the rating agencies and their writings, it's
- 24 clear to me that a capital structure with 49.1 percent would
- 25 result in a downgrade of the company. I think it's

- 1 reasonable to assume that that downgrade would be to a BBB
- 2 level. And that is the resulting financing cost that a BBB
- 3 utility would have incurred.
- 4 Q So your 5.80 debt cost is correlated to your
- 5 assumption of a BBB rating?
- 6 A Yes, it is.
- 7 Q So Mr. Williams, can you turn to the bottom of
- 8 page 27. And there, beginning on line 17 and going down to
- 9 line 20, Mr. Hill criticizes your analysis by comparing BHE,
- 10 or Berkshire Hathaway Energy's capital structure to
- 11 PacifiCorp's.
- 12 What is your response to that criticism?
- 13 A I think there are several flaws in that criticism.
- 14 First is it's not an apt comparison to compare the
- 15 holding company to PacifiCorp. The holding company is much
- 16 broader, more diversified, has a variety of lines of
- 17 businesses.
- 18 The other, I think, flaw is that much of the
- 19 financing that Berkshire Hathaway, the ultimate parent
- 20 company, has provided to BHE is in the form of debt that's
- 21 structured to receive equity credit from the rating
- 22 agencies. So when the rating agencies look at the BHE
- 23 capital structure, it doesn't appear like Mr. Hill has shown
- 24 it here. It appears with more equity and closer to the
- 25 company's common equity percentage.

- 1 The other point I would make, too, is in
- 2 Mr. Hill's exhibit it does show that the company is
- 3 capitalized with a common equity level right in line with
- 4 the other subsidiaries of BHE.
- 5 Q So continuing on page 27, beginning lines 21 and
- 6 going on to line 22, Mr. Hill states that it's not
- 7 reasonable to assume that a roughly 2 percent equity ratio
- 8 difference would cause a downgrade.
- 9 Can you respond to that testimony?
- 10 A Certainly. First of all, it's not 2 percent; it's
- 11 closer to 3 percent would be the change in the common equity
- 12 component.
- And I mentioned earlier based on my readings of
- 14 the rating agency reports, feedback I received from them, I
- 15 think it's entirely reasonable and appropriate to assume
- 16 that it would be a BBB rating result from that change in the
- 17 capital structure.
- 18 Q So Mr. Williams, can you turn your attention to
- 19 the top of page 28. And there Mr. Hill states that
- 20 PacifiCorp's equity ratio increased between 2006 and 2014
- 21 without a change in its credit rating. Is that a valid
- 22 criticism of your analysis?
- 23 A I don't think it's a valid criticism.
- 24 I think it shows again that the company increased
- 25 its common equity percentage, which allowed us to keep the

- 1 ratings. And those ratings then are what produced the cost
- 2 of the debt, the 5.19 percent that's in the actual capital
- 3 structure. So I don't think that's a fair comparison.
- 4 I think also what he's missing is during that time
- 5 period, the financial crisis of 2008, put a lot of stress on
- 6 the markets and on companies. And I think the company
- 7 appropriately adjusted its capital structure in light of
- 8 those circumstances and the market turmoil with an eye to
- 9 really retaining our credit ratings to help finance the
- 10 business as we were going through a period of significant
- 11 capital spending, and while trying to keep the debt cost as
- 12 low as we could.
- 13 Q So Mr. Williams, going on down into that
- 14 paragraph, Mr. Hill states that both 49 percent -- well,
- 15 ratios between 49 percent and 52 percent are well above the
- 16 industry average.
- Do you agree with that testimony?
- 18 A No, I wholeheartedly disagree. In my rebuttal
- 19 testimony on page 3, I show that the average for the
- 20 industry was 51.24 percent during the first nine months of
- 21 this year through September.
- 22 And that's also supported by the Company's
- 23 response to Data Request Boise 17.10 that shows the average
- 24 common equity percentage for 2013-2014 is 51.82 percent.
- 25 And that number is very much in line with the Company's 51.7

- 1 percent common equity percentage.
- 2 Q So Mr. Williams, just to clarify, the capital
- 3 structure that you just referred to in that data request
- 4 response, is that related to Mr. Strunk's proxy group?
- 5 A Yes, that is a response that Mr. Strunk prepared,
- 6 Boise 17.10.
- 7 Q So now lastly, Mr. Hill criticizes your analysis
- 8 because you've repriced PacifiCorp's debt cost back to 2006.
- 9 Can you respond to that criticism?
- 10 A Yes. He is correct. I have repriced the debt
- 11 that was issued beginning in 2006 through the current most
- 12 recent issuance.
- And I believe that is appropriate and reasonable,
- 14 given that since 2006 the Commission here has set the
- 15 company's capital structure at a level below what the
- 16 company actually has. So corresponding to that time period
- 17 of that hypothetical capital structure, I have adjusted the
- 18 debt since 2006. And I believe that's reasonable and
- 19 appropriate.
- 20 Q So Mr. Williams, can you now turn to page 32.
- JUDGE MOSS: Of what?
- MS. MCDOWELL: I'm sorry. Of Mr. Hill's
- 23 testimony.
- JUDGE MOSS: Thank you.
- 25 Q (By Ms. McDowell) Same testimony, just skipping

- 1 from page 28 to page 32. And here Mr. Hill addresses your
- 2 debt cost for your long-term debt under your actual capital
- 3 structure, correct?
- 4 A Yes. I think it continues on to the top of page
- 5 33, I believe. But yes. There's that discussion.
- 6 Q Now Mr. Hill indicates that PacifiCorp's current
- 7 5.19 percent actual cost of debt overstates PacifiCorp's
- 8 long-term costs going forward, and that the use of this debt
- 9 cost is conservative. Do you agree with that testimony?
- 10 A No, I do not. It is the company's actual cost of
- 11 debt. I don't view it as conservative or non-conservative.
- 12 It's what the actual cost is.
- 13 The company has worked hard to reduce the cost of
- 14 debt. And as I mentioned in my direct testimony, not only
- 15 have we taken advantage of market opportunities to issue
- 16 long-term debt at favorable rates for 10 and 30 years, we've
- 17 also done things like negotiate lower underwriting fees of
- 18 about nine million dollars since 2006.
- 19 We've also refinanced the preferred stock that I
- 20 discussed in my direct testimony.
- 21 And we've also reduced some tax-exempt debt, all
- 22 of which provides savings to customers, and which we've
- 23 passed 100 percent through. The Company isn't trying to
- 24 keep any of those. All of those savings are reflected in
- 25 the 5.19 cost of the debt, the actual cost.

- 1 Q Mr. Williams, can you turn to page 33 of
- 2 Mr. Hill's testimony?
- 3 A Yes.
- 4 Q And I'd like to direct your attention to lines 12
- 5 through 14. And there Mr. Hill testifies that PacifiCorp's
- 6 cost of debt will continue to decline. Do you see that
- 7 testimony on line 14?
- 8 A I do.
- 9 Q Do you agree with that testimony?
- 10 A No. As much as we'd like to have it continue to
- 11 decline, I think we all agree that interest rates are going
- 12 to increase.
- And as the company has existing debt that matures
- 14 -- and we have over 300 million dollars of debt that will
- 15 mature through the next three years, roughly -- that
- 16 low-cost debt will be refinanced at market rates. So it's
- 17 quite likely that those rates will be higher than current
- 18 rates.
- 19 And so over time, I do expect the company's cost
- 20 of debt will increase. Now we will work to try to minimize
- 21 that increase as much as we can, but I think it's just our
- 22 expectation that the cost of debt will increase.
- 23 Q So the last couple of questions I want to ask you
- 24 are on page 58 of Mr. Hill's testimony. Can you turn to
- 25 that, please.

- 1 A I'm there.
- 2 Q So in Mr. Hill's revised testimony, his rate of
- 3 return recommendation changed from 7.32 percent to 7.01
- 4 percent. Are you familiar with that change?
- 5 A Yes, I am.
- 6 Q Can you comment on the reasonableness of
- 7 Mr. Hill's revised rate of return recommendation?
- 8 A Yes. I don't believe it's reasonable.
- 9 In my rebuttal testimony on page 13, I present the
- 10 rate of returns of an authorized year to date through
- 11 September. That 7.01 as he recommends would be the lowest
- 12 rate of return authorized by any commission in any state
- 13 this year in this country. So to me it falls out of the
- 14 range of reasonableness from that regard.
- I would say also just from the company's
- 16 perspective, we had a recent ruling in Utah where they
- 17 authorized a rate of return of 7.57 percent.
- 18 And then we had deliberations last week in
- 19 Wyoming, and those deliberations are going to yield an
- 20 overall rate of return of 7.41 percent.
- 21 So that 7.01 is 40 to 55 basis points lower than
- 22 the company's most recent determinations.
- Q Mr. Williams, would a 7.1 rate of return impact
- 24 PacifiCorp's creditworthiness?
- 25 A Absolutely. And I think it's 7.01.

- 1 But what that means is the company would have
- 2 lower revenues, lower cash flows. And from the rating
- 3 agency and investor perspective, cash flows are crucial, and
- 4 that's what drives the ratings process.
- 5 So anything that would reduce the revenues and
- 6 cash flows from the currently authorized rates here in
- 7 Washington, which the 7.01 would do, would certainly
- 8 diminish and weaken the credit quality of the company.
- 9 MS. MCDOWELL: Thank you, Mr. Williams.
- 10 That concludes our supplemental rebuttal
- 11 testimony. We appreciate the opportunity to present that
- 12 testimony, and this witness is available for
- 13 cross-examination.
- 14 JUDGE MOSS: As indicated earlier,
- 15 Mr. ffitch, I believe you were the only one now who has
- 16 cross-examination for Mr. Williams. So if you would please
- 17 proceed.
- 18 MR. FFITCH: Thank you, your Honor. May I
- 19 have just a moment, because we've had new testimony. I just
- 20 want to take a look at my cross and see if there's anything
- 21 that needs to be adjusted or dropped.
- JUDGE MOSS: How much time do you need?
- MR. FFITCH: Just a minute, your Honor.
- JUDGE MOSS: All right.
- 25 (Pause in proceedings.)

- 1 MR. FFITCH: We're ready to proceed.
- JUDGE MOSS: Go ahead.
- 3 CROSS-EXAMINATION
- 4 BY MR. FFITCH:
- 5 Q Good morning. I'm Simon ffitch with the Public
- 6 Counsel office.
- 7 First of all, your testimony indicates that you're
- 8 the vice president and treasurer of Pacific Power and Light
- 9 Company, or Pacific Power, right?
- 10 A Yes, I am.
- 11 Q And that's a division of PacifiCorp?
- 12 A Yes. Pacific Power is a division of PacifiCorp.
- 13 Q All right. Could I ask you, please, to turn to
- 14 Cross-examination Exhibit BNW-21CX. That's a response to
- 15 Public Counsel Data Request No. 4.
- 16 A Okay. I'm there.
- 17 Q All right. And I'm looking at the first page.
- 18 And Part A of your response there indicates that Pacific
- 19 Power is one of three divisions of PacifiCorp, correct?
- 20 A Yes, that is correct.
- 21 Q The other two being Rocky Mountain Power and
- 22 PacifiCorp Energy?
- 23 A Yes.
- Q Now, Pacific Power serves utility customers in
- 25 Washington, Oregon, and California, correct?

- 1 A That is correct.
- 2 Q And Rocky Mountain Power serves customers in
- 3 Idaho, Wyoming, and Utah?
- 4 A Yes.
- 5 Q Now according to your response to Public Counsel
- 6 Request 4B, the third division, PacifiCorp Energy, manages
- 7 coal mining operations and participates in wholesale energy
- 8 trading; is that right?
- 9 A Yes.
- 10 Q Do the coal mining and energy trading operations
- of PacifiCorp Energy affect the credit rating of PacifiCorp?
- 12 A When the rating agencies do their credit
- 13 assessment of PacifiCorp, they're looking at the entire
- 14 company, which would include the mining, the generation, the
- 15 fuel, as well as the regulated distribution businesses of
- 16 Pacific Power and Rocky Mountain Power.
- 17 Q All right. Now can I get you to turn to page 2 of
- 18 this exhibit, please.
- 19 A Okay.
- 20 Q According to your response to this part of the
- 21 exhibit, the intercompany revenues attributed to PacifiCorp
- 22 Energy are nearly double those attributed to Pacific Power
- 23 in the first quarter of 2014; is that right?
- I'm looking at the far right-hand column?
- 25 A Yes. I wouldn't say double, but they're

- 1 significantly larger than Pacific Power's revenues, yes.
- 2 Q All right. None of these divisions that we've
- 3 just been talking about, PacifiCorp Energy, Pacific Power,
- 4 and Rocky Mountain Power have standalone capital structures,
- 5 do they?
- 6 A No, they do not. Just one capital structure,
- 7 PacifiCorp.
- 8 Q All right. And is it fair to say that the
- 9 Washington operations of Pacific Power comprise about 7
- 10 percent of the PacifiCorp overall business?
- 11 A Yes. I believe Washington is about 7 percent of
- 12 the overall revenues of PacifiCorp.
- 13 Q All right. Now, in this case -- I think perhaps
- 14 you've already alluded to this -- you're presenting two
- 15 capital structures that could be used for ratemaking
- 16 purposes.
- One of them is a common equity ratio of 51.73
- 18 percent, and the other is 49.1 percent common equity,
- 19 correct?
- 20 A Yes, that is correct.
- 21 O And the lower of those two is based on the
- 22 ratemaking capital structure that the Commission used in
- 23 PacifiCorp's last general rate case, correct?
- 24 A Yes. That's what I referred to as the
- 25 hypothetical capital structure.

- 1 Q All right. Did Pacific Power's credit rating
- 2 decline following the order in the last Washington State
- 3 general rate case for PacifiCorp?
- 4 A Well, first, Pacific Power doesn't have a credit
- 5 rating.
- 6 It's PacifiCorp that has the credit ratings.
- 7 To answer your question, no, PacifiCorp's credit
- 8 rating did not decline, but that's because we don't finance
- 9 PacifiCorp consistent with a hypothetical capital structure.
- 10 I would also say that that order with the
- 11 hypothetical capital structure has been noticed by the
- 12 rating agencies, and I do show that in my direct testimony.
- 13 Q It's your testimony in this case, though, that if
- 14 rates are set using the 49.1 percent common equity ratio
- 15 that PacifiCorp's, the parent, credit rating will decline;
- 16 not might decline, but will decline. Isn't that your
- 17 testimony?
- 18 A No, I think you've mischaracterized it.
- 19 I think my testimony is if the company actually
- 20 capitalized itself at the 49.1 common equity level, it would
- 21 be downgraded to BBB. So then it's appropriate to have a
- 22 cost of debt that is consistent with that credit rating, the
- 23 BBB, which is the 5.80.
- 24 Q So you're not saying it will be downgraded; it's
- 25 just your speculation that it might be downgraded?

- 1 A No, again, I think you're mischaracterizing it.
- 2 I think the company hasn't been downgraded because
- 3 we haven't implemented that hypothetical capital structure.
- 4 We've maintained that 51.7 percent level.
- 5 If the Commission would like to set rates at that
- 6 49.1 percent hypothetical level, it's fair and appropriate,
- 7 then, to have a cost of debt that conforms to that capital
- 8 structure and the BBB rating that would likely result from
- 9 that.
- 10 Q When you refer to the company, the capitalization
- of the company, you're referring to PacifiCorp, the parent,
- 12 correct?
- 13 A Yes, I am. As we talked earlier, there's not a
- 14 separate capital structure for Pacific Power, Rocky Mountain
- 15 Power, or PacifiCorp Energy. There's just one consolidated
- 16 capital structure.
- Q Okay. Can I ask you to please turn to your Cross
- 18 Exhibit No. 26. That's your Company response to Public
- 19 Counsel Data Request 47.
- 20 A Okay. I'm there.
- 21 Q Thank you. Now, in this data request we asked you
- 22 to provide any examples of a 2 percent change in common
- 23 equity ratio causing a three-notch change in a utility's
- 24 bond rating, correct?
- 25 A Yes.

- 1 Q And you replied, quote, Mr. Williams is presently
- 2 not aware of any examples in the electric utility industry
- 3 in which a two percent change in common equity ratio from an
- 4 operation that comprises less than 10 percent caused the
- 5 utility's bond rating to decline by three bond rating
- 6 notches."
- 7 That was your response, correct?
- 8 A That was part of the response.
- 9 The next paragraph continues that the only
- 10 situation I'm aware of is the company here in the state of
- 11 Washington. And as we've talked about earlier, the company
- 12 is not financing itself at that lower common equity level.
- 13 So it's kind of a hypothetical situation.
- I'm not aware of anybody else that meets those
- 15 requirements, solely the company.
- 16 Q But it's not your testimony that there was
- 17 actually a three-notch bond rate downgrade for PacifiCorp,
- 18 correct?
- 19 A No. I'm not saying we've been downgraded. We
- 20 have maintained the ratings.
- 21 Q Since you provided this answer, have you become
- 22 aware of any such bond rating downgrades due to the 2
- 23 percentage point difference in common equity ratio?
- 24 A No. This is the only circumstance I'm aware of
- 25 that would meet these requirements, is the company here in

- 1 Washington.
- 2 Q Please turn to Cross Exhibit 22. That's your
- 3 response to Public Counsel Request 33.
- 4 A Public Counsel 33?
- 5 O Correct.
- 6 A Yes, I'm there.
- 7 Q And again, Cross Exhibit BNW-22CX for the record.
- 8 In that question, we asked the company to provide
- 9 the common equity ratio at year end from 2006 forward
- 10 through 2013, together with the corporate credit or issue
- 11 rating for each of the rating agencies, correct?
- 12 A Yes.
- 13 Q And that is shown on page 2 of the exhibit, if we
- 14 turn the page. Do you have that?
- 15 A I do.
- 16 Q And that data shows, does it not, that the
- 17 company's credit rating was unchanged during that period
- 18 from 2006 to 2013, although the common equity ratio had
- 19 fluctuated from 49.2 to 53 percent?
- 20 A Yes, that's correct.
- 21 Q Can we turn, please to Cross Exhibit 24-CX.
- 22 That's in response to Public Counsel Data Request 39.
- 23 A Okay, I'm there.
- 24 Q All right. In that data request, we asked you to
- 25 provide your marginal cost of debt over the 2011, 2012, and

- 1 2013 period. And you provided that.
- 2 And I'm going to ask you to turn to page 12 of the
- 3 exhibit, the last page of the cross exhibit.
- 4 A I'm there.
- 5 Q All right. And that exhibit shows an average cost
- 6 rate for ten-year debt of 3.4 percent. Would you agree with
- 7 that?
- 8 A I don't know. I didn't calculate the average cost
- 9 of the ten-year debt. So subject to check, I'll accept your
- 10 averaging.
- 11 There's also some 30-year debt in there.
- 12 Q Yes.
- 13 A So I don't know if you averaged that one in or
- 14 not.
- 15 Q I was going to get to that, actually.
- 16 A Okay.
- 17 Q But perhaps you could tell us which lines -- well,
- 18 actually we can see in Column -- Column E has the term of
- 19 the debt, correct?
- 20 A Correct. That's the maturity.
- 21 Q So would you accept subject to check that the
- 22 ten-year debt there at the interest rates are shown in
- 23 Column A, that averages out to 3.4 percent?
- 24 A I'm sorry. You were looking at the interest rate
- 25 in Column A?

- 1 Q Right. For the ten-year debt?
- 2 A I think it's probably more appropriate to look at
- 3 Column M, the cost of money to the company.
- 4 But either way, I think that rate is probably
- 5 reasonable for the average.
- 6 Q Okay. Thank you.
- 7 And then with regard to -- you mentioned the
- 8 30-year debt. That's also shown in this table, correct?
- 9 A Yes. That's on line 4, I believe.
- 10 Q And that's a cost rate of 4.17 percent, correct?
- 11 A Yes.
- 12 Q Those are both well below your current embedded
- debt cost of 5.19 percent; is that right?
- 14 A That is correct.
- MR. FFITCH: Thank you, Mr. Williams.
- We don't have any other questions for the
- 17 witness, your Honor.
- 18 JUDGE MOSS: All right. I suppose we ought
- 19 to go ahead and ask if there's any redirect at this time.
- MS. MCDOWELL: No.
- 21 MS. DAVISON: Your Honor, if I may ask just a
- 22 couple of quick questions as a result of the live testimony
- 23 that Mr. Williams gave on the witness stand?
- JUDGE MOSS: I suppose we'll allow that.
- MS. DAVISON: Thank you.

- 1 CROSS-EXAMINATION
- 2 BY MS. DAVISON:
- 3 Q Mr. Williams, you mentioned in your live testimony
- 4 the ROR that Wyoming is proposing to give to Rocky Mountain
- 5 Power; is that correct?
- A Yes.
- 7 Q And is that based on a decision meeting that was
- 8 held in Wyoming last week?
- 9 A Yes.
- 10 Q During that decision meeting, did the Wyoming
- 11 commissioners indicate that they were inclined to give Rocky
- 12 Mountain Power a 9.5 percent ROE?
- 13 A I believe so. I didn't participate directly in
- 14 the call. But that's what I heard.
- 15 Q And what's your current ROE?
- 16 A Where?
- 17 Q In Wyoming?
- 18 A I believe it's 9.8 percent.
- MS. DAVISON: Thank you. No further
- 20 questions.
- JUDGE MOSS: Okay. Thank you.
- Ms. McDowell?
- MS. MCDOWELL: Just one redirect question,
- 24 your Honor.

25

1 RE-DIRECT EXAMINATION 2 BY MS. MCDOWELL: So you've supplied the rate of return in Wyoming, 4 and that's 7.41 percent? Does that sound correct? 5 Let me just double check that. Yes, 7.41 percent. And I guess the tentative ROE is 9.5 percent? 6 Α Yes, that's my understanding. And what do you understand the capital structure, 8 the equity ratio and the capital structure to be? 10 51.4 percent. 11 MS. MCDOWELL: That's all the questions I 12 have, your Honor. 13 JUDGE MOSS: Thank you. 14 All right. Mr. Williams, you heard my plan. 15 I think you were in the hearing room earlier this morning. 16 THE WITNESS: Yes. 17 JUDGE MOSS: So I'm going to release you from the stand subject to recall later by the panel. So that's 18 19 our testimony. 20 I believe Mr. Strunk is our next witness. 21 Do you all want a break?

COMMISSIONER GOLTZ: Let's keep going.

JUDGE MOSS: Mr. Strunk, if you'll remain

24 standing I'll swear you in.

22

23

25

- 1 KURT STRUNK, witness herein, having been first duly
- 2 sworn on oath, was examined and testified
- 3 as follows:

4

- 5 MS. MCDOWELL: Thank you, your Honor.
- 6 DIRECT EXAMINATION
- 7 BY MS. MCDOWELL:
- 8 Q Good morning, Mr. Strunk.
- 9 A Good morning.
- 10 Q Can you please state your name and spell it for
- 11 the record?
- 12 A My name is Kurt Strunk; K-U-R-T, S-T-R-U-N K.
- 13 Q Mr. Strunk, have you prepared direct and rebuttal
- 14 testimony in this proceeding?
- 15 A Yes, I have.
- 16 Q Do you have any changes or corrections to that
- 17 testimony?
- 18 A I have a few corrections to the rebuttal
- 19 testimony. The first one is on page 13.
- JUDGE MOSS: You need to give us a minute.
- 21 That's 17-T? Exhibit 17-T?
- THE WITNESS: Yes.
- JUDGE MOSS: What page?
- 24 THE WITNESS: Page 13. At the bottom of the
- 25 page on line 20, the words "and in Exhibit No. KGS-22"

- 1 should be stricken.
- JUDGE MOSS: Okay.
- 3 THE WITNESS: The next change is on page 33.
- 4 JUDGE MOSS: Go ahead.
- 5 THE WITNESS: There's a Q and A running from
- 6 line 4 to line 11. That Q and A is stricken.
- 7 JUDGE MOSS: Okay.
- 8 THE WITNESS: The next is on Exhibit KGS-22.
- 9 I have three changes to that exhibit.
- JUDGE MOSS: All right.
- 11 THE WITNESS: The first one is in the title.
- 12 Over the period 1987 to 2011, that should read through 2012.
- JUDGE MOSS: All right.
- 14 THE WITNESS: Then below the table, where it
- 15 says "Count of years greater than 11.95 percent," that
- 16 should read count of years greater than 12.15 percent.
- 17 And finally, in the footnote at the bottom,
- 18 the last footnote, where it says, "The source for the 11.95
- 19 percent market-implied return," that should read the source
- 20 for the 12.15 percent market implied return.
- Those are all the changes.
- MR. STRUNK: Thank you, Mr. Strunk.
- 23 Mr. Strunk is available for
- 24 cross-examination.
- 25 JUDGE MOSS: All right. In the way of

- 1 cross-examination, we have Staff has indicated 20 minutes.
- 2 You may proceed.
- 3 MS. CAMERON-RULKOWSKI: Thank you, your
- 4 Honor.
- 5 CROSS-EXAMINATION
- 6 BY MS. CAMERON-RULKOWSKI:
- 7 Q Good morning, Mr. Strunk.
- 8 A Good morning.
- 9 Q My name is Jennifer Cameron-Rulkowski. I'm with
- 10 the Attorney General's Office, representing Staff.
- I would ask to you first please turn to page 7 of
- 12 your rebuttal testimony. And that's Exhibit KGS-17T.
- JUDGE MOSS: What page?
- MS. CAMERON-RULKOWSKI: This is page 7.
- JUDGE MOSS: Thank you.
- 16 Q (By Ms. Cameron-Rulkowski) And this is referring
- 17 to lines 8 through 11 and 16 through 18. I think it will be
- 18 easiest if I have you read lines 8 through 11 quickly for
- 19 the record.
- 20 A Of course. Line 8 begins, "Messrs. Parcell, Hill,
- 21 and Gorman removed the allowed returns for Virginia Power's
- 22 generation facilities, claiming that they are not
- 23 comparable, without removing other observations that would
- 24 logically be excluded if a rigorous compatibility screen
- 25 were applied."

- 1 Q Thank you, Mr. Strunk.
- 2 And then also line 16, that full sentence that
- 3 ends at line 18?
- 4 A "In light of the weight the published averages are
- 5 given by investment analysts, it is appropriate to use them
- 6 as the proper benchmark for industry allowed returns."
- 7 Q Thank you.
- 8 And now I'm going to ask you to please turn to
- 9 Staff's Cross Exhibit KGS41-CX.
- 10 A I have the cross exhibits printed, but they're not
- 11 labeled with numbers. So if you could tell me what the
- 12 document, is that would be very helpful.
- 13 Q Certainly. This is Regulatory Research Associates
- 14 Regulatory Focus dated January 15, 2014, titled Major Rate
- 15 Case Decisions Calendar 2013.
- 16 CHAIRMAN DANNER: I'm sorry. What was the
- 17 number?
- 18 MS. CAMERON-RULKOWSKI: The number of the
- 19 exhibit is KGS41-CX.
- 20 Q (By Ms. Cameron-Rulkowski) And Mr. Strunk, would
- 21 you please read that top paragraph?
- 22 A "The average return on equity authorized electric
- 23 utilities was 10.02 percent in 2013 compared to 10.17
- 24 percent in 2012. There were 48 electric ROE determinations
- 25 in 2013 vs. 58 in 2012. We note that the data includes

- 1 several surcharge rider generation cases in Virginia that
- 2 incorporate plant specific ROE premiums. Virginia statutes
- 3 authorize the State Corporation Commission to approve ROE
- 4 premiums of up to 200 basis points for certain generation
- 5 projects. See the Virginia Commission profile. Excluding
- 6 these Virginia surcharge rider generation cases from the
- 7 data, the average authorized electric ROE was 9.8 percent in
- 8 2013 compared to 10.01 percent in 2012.
- 9 Q And we can stop there. Thank you, Mr. Strunk.
- 10 MS. MCDOWELL: Your Honor, may I approach and
- 11 give him a numbered version?
- 12 JUDGE MOSS: That would be helpful. Thank
- 13 you.
- 14 Q (By Ms. Cameron-Rulkowski) Now, Mr. Strunk, do
- 15 you think Regulatory Research Associates would emphasize the
- 16 Virginia information in that paragraph that you just read if
- 17 they did not think was meaningful information for its
- 18 readers?
- 19 A Yes, they do think it's meaningful information for
- 20 its readers.
- 21 But my testimony that we read earlier is with
- 22 respect to what investment analysts look at and what the
- 23 investment community looks at, and that is the average
- 24 number.
- 25 There's no reference in analysts' reports to the

- 1 average number excluding Virginia. That just doesn't --
- 2 analysts' reports do not present it that way.
- 3 Q And I'll ask to you turn to page 5 of that
- 4 exhibit.
- JUDGE MOSS: Which exhibit?
- 6 MS. CAMERON-RULKOWSKI: This is still
- 7 KGS41-CX.
- 8 Q (By Ms. Cameron-Rulkowski) Do you see that
- 9 Virginia Electric and Power in Virginia is listed four times
- 10 on that page?
- 11 A Yes, I do.
- 12 Q And these are all in 2013, correct?
- 13 A They are.
- 14 Q And so is it fair to say that these cannot all be
- 15 general rate cases?
- 16 A Yes. RRA classifies which cases are riders and
- 17 which cases relate to distribution-only utilities, which
- 18 cases relate to transmission-only utilities, and so that
- 19 allows for a more close comparison to vertically integrated
- 20 utilities. And that's the comparison that I present in my
- 21 rebuttal this morning.
- 22 Q Thank you.
- Now I'm going to ask you to turn to page 37 of
- 24 your rebuttal testimony. That's KGS17-T, page 37. And I'm
- 25 going to ask to you just read lines 20 to 21 and continue on

- 1 to the following page 38.
- JUDGE MOSS: Ms. Cameron-Rulkowski, there's
- 3 no reason to have the witness read what what's in his
- 4 pre-filed testimony. If you have a question about it, feel
- 5 free to ask your question. But there's no reason to have
- 6 him read it into the record. That just takes up time
- 7 unnecessarily.
- 8 MS. CAMERON-RULKOWSKI: I'm fine with that,
- 9 your Honor.
- 10 Q (By Ms. Cameron-Rulkowski) So, Mr. Strunk, I
- 11 would ask you to refer to the testimony at the bottom of
- 12 page 37 and the top of page 38 through your Table 3 there.
- 13 Is it your testimony that coal-fired generation is
- 14 more risky?
- 15 A That's not exactly my testimony, no.
- 16 My testimony relates to Pacific Power and
- 17 PacifiCorp generally with respect to the challenges that are
- 18 faced by some of the new regulations that are likely to be
- 19 implemented over the coming years, and the challenge of
- 20 moving off coal-fired generation to cleaner energy sources.
- 21 And those challenges are -- present financial
- 22 challenges because such a move and such a transition is a
- 23 costly one and requires a financially strong utility.
- 24 Q When rating agencies assign ratings, they consider
- 25 all relevant information, correct?

- 1 A Yes, they do.
- 2 Q And were you here when Mr. Williams was testifying
- 3 a few minutes ago?
- 4 A Yes, I was.
- 5 Q And did you hear him say that rating agencies
- 6 consider not just mining operations, but also
- 7 coal-generating operations when they're setting their
- 8 ratings?
- 9 A Yes, I did.
- 10 Q And would you agree with that?
- 11 A I would agree with that. Rating agencies are
- 12 focused on bondholders who are looking at the cost of equity
- 13 here.
- 14 Q So would the factor of coal generation be
- 15 reflected in PacifiCorp ratings?
- 16 A Yes, it would, insofar as it's relevant to the
- 17 bondholders, yes.
- 18 Q And are PacifiCorp senior ratings all single A?
- 19 A That is my understanding, yes.
- The unsecured ratings are A minus.
- 21 Q Did you include the ratings of your proxy group
- 22 companies in your testimony?
- 23 A I included them in my work papers as part of the
- 24 credit rating screen that I performed to select across the
- 25 group, yes.

- 1 Q I'm going to have you turn to the exhibit that now
- 2 is in the record prepared by Mr. Parcell. It is Exhibit
- 3 DCP-8.
- 4 Do you have a copy of that?
- 5 A If you could provide a copy of that, I would be
- 6 very grateful. Thank you.
- 8 group?
- 9 A I do.
- 10 Q Now under the S&P column in your proxy group, do
- 11 you see any companies that have the same rating as
- 12 PacifiCorp?
- 13 A The way the ratings are presented here, it doesn't
- 14 specify whether they're talking about secured ratings or
- 15 unsecured ratings. So it's hard to tell.
- 16 Q Let's assume that they're senior secured ratings.
- 17 A They don't look like senior secured ratings to me.
- 18 But...
- MS. MCDOWELL: I'm going to object to that
- 20 question. I think he's being asked to assume facts.
- 21 JUDGE MOSS: He already answered it. There's
- 22 no reason to object now.
- MS. MCDOWELL: Fair enough.
- 24 Q (By Ms. Cameron-Rulkowski) I will ask you to look
- 25 at the Moody's column. And you do you see any companies in

- 1 the Moody's column that have the same ratings as
- 2 PacifiCorp?
- 3 MS. MCDOWELL: Objection, your Honor. You
- 4 know, I think he's just testified that he doesn't know what
- 5 the source of these ratings are. And so I think the
- 6 question is assuming facts not in evidence.
- 7 JUDGE MOSS: I think he can answer that
- 8 question. Mr. Strunk seems to be a very capable witness,
- 9 and I'll let him go ahead and answer that. If he wants to
- 10 give the same answer, he's certainly free to do so.
- 11 THE WITNESS: There are 13 companies there
- 12 that have the A3 rating which would correspond to the senior
- 13 unsecured PacifiCorp rating of A minus.
- 14 Q (By Ms. Cameron-Rulkowski) So Mr. Strunk, do you
- 15 see Moody's bond rating for PacifiCorp on this exhibit at
- 16 the top of the page?
- 17 A Yes.
- 18 Q And what is that rating?
- 19 A That's A1.
- 20 Q And do you see any companies in your proxy group
- 21 that have that identical rating?
- 22 A I don't think the -- we're comparing apples and
- 23 oranges here. But to the extent that what's shown in the
- 24 exhibit is not shown, that doesn't mean that there aren't
- 25 any, because these are not necessarily the same class of

- 1 bonds or ratings.
- 2 Q Well, I appreciate the answer, but if I could just
- 3 have you answer my question I would appreciate it.
- 4 JUDGE MOSS: I think he did answer your
- 5 question, Ms. Rulkowski.
- 6 MS. MCDOWELL: Thank you, your Honor.
- 7 Staff has no further questions for
- 8 Mr. Strunk.
- 9 JUDGE MOSS: All right.
- Then Mr. ffitch, you appear to be the other
- 11 party who has indicated cross for Mr. Strunk, and you've
- 12 indicated a half an hour. I'm feeling rested and relaxed.
- 13 Unless we have some need, I'd say let's proceed.
- MR. FFITCH: I will proceed. Thank you, your
- 15 Honor.
- 16 CROSS-EXAMINATION
- 17 BY MR. FFITCH:
- 18 Q Good morning, Mr. Strunk.
- 19 A Good morning, Mr. ffitch.
- 20 Q Mr. Strunk, you are the vice president or a vice
- 21 president of National Economic Research Associates, or NERA;
- 22 is that right?
- 23 A Yes, that's correct.
- Q And you've testified that you have served as
- 25 advisor in other 50 rate cases; is that correct?

- 1 A Yes, that's correct.
- 2 Q Can you please turn to Cross Exhibit
- 3 42-CX? That's your -- the company response to Public
- 4 Counsel Request 15.
- 5 JUDGE MOSS: Which exhibit?
- 6 MR. FFITCH: 42-CX. Just let me know when
- 7 you get there.
- 8 THE WITNESS: I have it in front of me.
- 9 Q (By Mr. ffitch) And in that question, we asked
- 10 you for a list of rate cases in the U.S. in which you have
- 11 presented cost of capital testimony. And this is the list
- 12 which you provided, correct?
- 13 A Yes, that's correct.
- 14 Q And your list includes six cases other than this
- 15 current case that we're in right now, right?
- 16 A I count seven in the list.
- 17 Q That's including this current case, right?
- 18 A Yes.
- 19 Q And of those cases shown on this page, only three
- 20 of those involve regulated utilities; is that correct, other
- 21 than this case?
- 22 A No, they all involve regulated utilities.
- Q Well, the first case on the list, automobile
- 24 insurance companies, that's not a regulated utility company,
- 25 is it?

- 1 A In Newfoundland, in Labrador, it is, yes.
- 2 Q Insurance is a utility service in your view?
- 3 A In the view of the Newfoundland and Labrador Board
- 4 of Commissioners of Public Utilities it is, yes.
- 5 Q All right. But in the view of the United States
- 6 electric and utility industry, that would be a different
- 7 type of business, correct?
- 8 A It is a different type of business, yes.
- 9 Q And the electricity transmission cases before
- 10 FERC, those are not retail electric rate cases, are they?
- 11 A They would have to do with the OATT rates that are
- 12 electric transactions.
- 13 Q Now you provided a cost of analysis in your
- 14 rebuttal testimony, correct?
- 15 A Yes, I did.
- 16 Q So in that update, your current equity costs --
- 17 current equity cost estimate is 9 percent under your most
- 18 recent DCF result. Do I have that right?
- 19 A You're referring to Summary Exhibit KGS-18?
- 20 O Correct. And the DCF result is shown in KGS-27?
- 21 A Well, there are actually two DCF results. One is
- 22 for the proxy group and one is for an industry group. So
- one of them is 9 percent, that's correct. And the other is
- 24 10.1 percent.
- 25 Q All right. Now in selecting a group of companies

- 1 to study for your DCF analysis, you started with all of the
- 2 electricity companies or the electric utilities followed by
- 3 Value Line, correct?
- 4 A Yes, that was the starting point.
- 5 Q And then you screened for various items such as
- 6 bond rating similarities, mergers, et cetera?
- 7 A Those are parts of it. Those were two of the
- 8 screening elements. There were others, yes.
- 9 Q Okay. And all of the Value Line companies operate
- 10 in the United States, correct?
- 11 A Yes, they do.
- 12 Q Now, in your analysis, you undertake another DCF
- 13 analysis that you call the yield plus growth model, am I
- 14 right?
- 15 A That's correct.
- 16 Q And in your updated cost of the capital analysis
- in your rebuttal, you performed that yield plus growth DCF
- 18 analysis again in the update, correct?
- 19 A I performed it in both the direct and rebuttal,
- 20 yes.
- 21 Q All right. And did you perform that analysis in
- 22 the same manner in the rebuttal that you did in your direct
- 23 testimony?
- 24 A Yes.
- 25 Q And in that analysis, you add the Value Line

- 1 electric utility dividend yield to the projected earnings
- 2 growth that you derive from the Zacks investment reference,
- 3 correct?
- 4 A That's fair, yes.
- 5 Q Let me ask to you turn to Exhibit 44, Cross
- 6 Exhibit 44. That's your response to Public Counsel Data
- 7 Request 20.
- 8 A I'm with you.
- 9 Q It's the case, isn't it, Mr. Strunk, that
- 10 according to the data you provided in response to this DR,
- 11 the Zacks earning growth rate projections are for electric
- 12 companies outside the U.S., including Chile, Brazil, China,
- 13 and Korea; is that right?
- 14 A That's not a fair characterization. The Zacks
- 15 list which is included here in the exhibit, Cross Exhibit
- 16 44, includes all 47 of the Value Line companies. And it
- 17 also includes 27 additional companies. Some of these
- 18 companies do operate outside of U.S.
- 19 Q Okay. Including Chile, Brazil, China, and Korea,
- 20 correct?
- 21 A Yes. And some of those entities would have ADR's
- 22 that trade on the New York Stock Exchange. They're
- 23 classified as the electric utilities industry by the
- 24 investment service Zacks.
- 25 Q And you're referring to pages 2 and 3 of the

- 1 exhibit which lists all the companies on the Zacks list,
- 2 right?
- 3 A Right. Those are the 74 companies that are
- 4 covered by Zacks.
- 5 Q And in addition to the foreign companies, this
- 6 list includes unregulated generation companies in the U.S.
- 7 such as Calpine; isn't that right?
- 8 A It includes generators, it includes distributors
- 9 it includes transmission companies. It includes a mix of
- 10 what investors consider to be the utility industry.
- Okay. So that's a yes answer?
- 12 A It is.
- 13 Q Are you aware that 30 percent of the companies
- 14 included in the Zacks growth rate are either companies that
- 15 operate outside the U.S. or are unregulated generation
- 16 companies?
- 17 A I've answered that question with respect to the
- 18 number of companies. There are 47 of the Value Line
- 19 utilities are in that list and then 24 additional companies.
- 20 I haven't confirmed whether all of those 24 additional
- 21 companies operate outside the U.S. But I think it's fair to
- 22 say a number of them do, yes.
- 23 Q All right. So you don't disagree with that
- 24 magnitude of this portion of the companies, approximately 30
- 25 percent?

- 1 A Well, I can't confirm the number. I'd have to
- 2 look at each company.
- 3 But as I've said, 24 of the -- 27 of the 74
- 4 companies are not in the Value Line group and may have
- 5 operations outside the U.S.
- 6 Q All right. Well, can you turn to page 2 of the
- 7 exhibit, please?
- JUDGE MOSS: Can you give us a number,
- 9 please?
- 10 MR. FFITCH: Sorry, your Honor. We're still
- 11 on page 44.
- 12 Q (By Mr. ffitch) The last two pages are a list of
- 13 the companies. Second company on the list, A-E-S-A-Y,
- 14 what's that?
- 15 A That company operates in Brazil. It's a
- 16 subsidiary of AES, or it's related to AES, which is a U.S.
- 17 company.
- 18 Q All right. If we go down the list to Atlantic, or
- 19 AT, what's that?
- 20 A My understanding is that that would be Atlantic
- 21 Path 15 California transmission.
- 22 Q And then there are two Brookfield companies
- 23 further down the list?
- 24 A Right. Brookfield is a Canadian utility. They
- 25 have -- they operate electric sector assets in the U.S. and

- 1 Canada.
- 2 Q And then we have Calpine.
- Fair to say if we continue on down this list, a
- 4 significant percentage of these are either foreign companies
- 5 or deregulated generation companies, correct?
- I can continue down the list if you'd like.
- 7 A I'm not going to split hairs with you on this.
- 8 There are a number of companies that are outside
- 9 the U.S., and some of them include generators.
- 10 Q Okay. Thank you.
- I'm not sure if we need a page reference for this.
- 12 I'll just ask you. In your direct testimony, Mr. Strunk,
- 13 you cite the Australian energy regulator as authority for
- 14 increasing the market risk premium based on many factors,
- including a forward looking risk premium, correct?
- 16 A Yes, that's correct.
- 17 Q And just for context, the market risk premium is a
- 18 key element in the CAPM, or Capital Asset Pricing Model,
- 19 correct?
- 20 A It's one of the key elements, yes.
- 21 Q And under that model, the theory is that the cost
- 22 of the equity equals the risk-free rate plus beta times the
- 23 market risk premium, correct?
- 24 A Yes.
- 25 Q Could you please turn to Cross Exhibit 45, your

- 1 Cross Exhibit KGS 45? That's your response to Public
- 2 Counsel Data Request 21.
- 3 A I'm there.
- 4 Q And there you note that the Australian energy
- 5 regulator recently increased the market risk premium from 6
- 6 percent to 6.5 percent, correct?
- 7 A It did.
- 8 Q And in this data request we asked you to calculate
- 9 your CAPM cost of equity using your risk-free rate, the
- 10 Australian market risk premium, a U.S. beta. And that's
- 11 shown at the bottom of the page, page 1 of the exhibit,
- 12 right?
- 13 A It is. It's shown at the bottom.
- I also explain in the response why such a
- 15 calculation is not an appropriate calculation.
- 16 Q Okay. But that does, according to this
- 17 calculation at least, read or generate a result of 8.315
- 18 percent as a cost of equity estimate?
- 19 A Right. But it's mixing a market risk premium that
- 20 was calculated off of a different interest rate which was
- 21 calculated off the Australian risk-free rate with the -- and
- 22 applying it to something that -- to a model that's applied
- 23 to the U.S. risk-free rate. And that doesn't make sense.
- Q But you, in your direct testimony, cite the
- 25 Australian energy regulator as authority for increasing the

- 1 risk premium?
- 2 A I do. I do. And the reason I do that is because
- 3 they want -- they considered the forward looking risk
- 4 premium. They used a DCF model to estimate what the market
- 5 return was expected to be, and they used that to inform
- 6 their equity risk premium for the CAPM. That's what I
- 7 cited.
- 8 But to think you can just apply a risk premium
- 9 that's calculated off of their risk-free rate to our
- 10 risk-free rate here in America is not a valid comparison.
- 11 Q Just addressing your updated CAPM now, Mr. Strunk,
- 12 that shows that your current risk-free rate is 3.09 percent,
- 13 correct?
- 14 A Yes. That was the prevailing rate at the time of
- 15 my testimony.
- 16 Q And that's roughly 60 basis points below the 3.7
- 17 percent you used in your direct, correct?
- 18 A Yes, it is.
- 19 Q Now we just noted a few minutes ago that your
- 20 current DCF equity cost estimate was 9 percent, correct?
- 21 A Yes, for the proxy group.
- 22 Q And your original DCF was 9.23 percent, am I
- 23 correct?
- 24 A Yes, you are.
- 25 Q So these DCF results alone indicate that the cost

- 1 of equity capital has declined since you filed your direct
- 2 testimony, don't they?
- 3 A They provide one indication, yes.
- 4 I've included a variety of models. And certain of
- 5 the other models indicate an increase.
- 6 But it's true if you look exclusively at one of
- 7 the models, that model does show a decrease.
- 8 Q All right. Thank you. Thank you, Mr. Strunk.
- 9 MR. FFITCH: No further questions, your
- 10 Honor.
- JUDGE MOSS: All right. Any redirect?
- MS. MCDOWELL: No, your Honor.
- JUDGE MOSS: Mr. Strunk, as with
- 14 Mr. Williams, I'll release you from the stand at this time
- 15 subject to recall by our panel. That's probably going to be
- 16 this afternoon sometime. Thank you.
- 17 We'll take a short break. Looks like it's
- 18 11:00 straight up, so let's try to be back here by five
- 19 after and in our seats by ten after.
- 20 (Recess.)
- JUDGE MOSS: We're on the record.
- 22
- 23 MICHAEL GORMAN, witness herein, having been first
- duly sworn on oath, was examined and
- 25 testified as follows:

- 1 DIRECT EXAMINATION
- 2 BY MS. DAVISON:
- 4 Mr. Gorman, can you state your full name for the
- 5 record?
- 6 A Michael Gorman.
- 7 Q And did you submit pre-filed written testimony in
- 8 this proceeding?
- 9 A Yes.
- 10 Q And is it also correct that we made a filing this
- 11 morning of some corrections to your pre-filed written
- 12 testimony?
- 13 A Yes.
- 14 Q Do you have any other corrections besides the ones
- 15 that were submitted this morning?
- 16 A I do not.
- JUDGE MOSS: All right. I'll have the record
- 18 reflect that those were pre-distributed and the parties have
- 19 no objection to the minor changes in Mr. Gorham's testimony.
- 20 All right. So Mr. Gorham is now available
- 21 for cross, I take it?
- MS. DAVISON: Yes, your Honor.
- JUDGE MOSS: You've indicated an hour and a
- 24 half for this witness. And I'm fervently hoping you can
- 25 compress that into a briefer period, but you've designated

- 1 what you've designated. So have at it.
- 2 MS. MCDOWELL: Well, I think it's going to be
- 3 an hour.
- JUDGE MOSS: Well, if it's an hour, we can
- 5 finish before lunch.
- 6 MS. MCDOWELL: Then I would get a medal. But
- 7 if I went over, I would not. So that's the line
- 8 designation.
- 9 JUDGE MOSS: I can't offer to buy you lunch.
- MS. MCDOWELL: I understand. I understand.
- 11 CROSS-EXAMINATION
- 12 BY MS. MCDOWELL:
- 13 Q Good morning, Mr. Gorham.
- 14 A Good morning.
- 15 Q I'm going to be asking you some questions about
- 16 your responsive testimony in this proceeding. And for the
- 17 record, it's MPG-1T. Do you have your testimony with you?
- 18 A I do, yes.
- 19 Q Can you turn to page 18 and 19 of your testimony
- 20 to begin with?
- 21 A I'm there.
- 22 Q And there you recommend that the Commission adopt
- 23 a hypothetical capital structure including a 49.1 percent
- 24 common equity ratio; is that correct?
- 25 A It is.

- 1 Q And you support -- in that testimony, on pages 18
- 2 and 19, you support that argument by pointing to industry
- 3 averages for equity ratios.
- 4 Do you see that in the table on page 19 that has
- 5 those ratios?
- 6 A It is one of the reasons to show that the
- 7 hypothetical is reasonable, that's correct.
- 8 Q And at the bottom of page 19, you point to this
- 9 data and say, "This is clear evidence that PacifiCorp's
- 10 proposed capital structure contains too much common equity,
- 11 and is not reasonable."
- 12 Do you see that?
- 13 A Yes.
- 14 Q So in discovery in this case, Pacific Power asked
- 15 you whether you had ever proposed or supported a
- 16 hypothetical capital structure containing less equity than a
- 17 company's actual capital structure in other regulatory
- 18 proceedings. Do you recall that request?
- 19 A I do.
- 20 Q And subject to check -- and the data request is
- 21 2.2 -- you listed two Washington cases and then a case from
- 22 Illinois. Does that sound right?
- 23 A Yes.
- 24 Q So in that response you failed to mention that on
- 25 October 16, 2014, FERC just issued a new order involving the

- 1 use of hypothetical capital structure in one of your cases,
- 2 correct?
- 3 A Can you repeat? Your wording is important on
- 4 that.
- 5 Q Okay. I just wanted to say in that response, you
- 6 failed to mention that on October 16, 2014, FERC issued a
- 7 new order involving the use of hypothetical capital
- 8 structures in one of your cases, correct?
- 9 A I think the FERC decided not to take up the issue
- 10 of hypothetical capital structures in that proceeding.
- 11 Q And you did not list that in your data request
- 12 response where we asked about cases where you had been
- 13 involved that addressed capital structure -- hypothetical
- 14 capital structures, correct?
- 15 A Correct. That was a complaint where FERC had not
- 16 yet set it for hearing. So I hadn't filed testimony in
- 17 support of that adjustment. But that was an issue in that
- 18 case. And I apologize. It should have been disclosed.
- 19 Q And you did file about a 50-page affidavit in that
- 20 case, correct?
- 21 A I did. But again, it was a complaint to request
- 22 that FERC take the issue for settlement in that litigation.
- 23 Q Well --
- 24 A It was not a hearing.
- 25 Q I'm sorry. I didn't mean to interrupt.

- I have copies of that case and I'd like to ask you
- 2 a couple questions about it.
- 3 MS. MCDOWELL: Your Honor, may I distribute
- 4 that case?
- 5 THE COURT: Are you proposing this as a new
- 6 cross exhibit?
- 7 MS. MCDOWELL: Your Honor, it's a case, so I
- 8 would not propose --
- 9 JUDGE MOSS: An order?
- MS. MCDOWELL: Excuse me; an order.
- JUDGE MOSS: All right. You can ask him
- 12 about a published order. Sure.
- MS. MCDOWELL: That's what I was planning to
- 14 do. And I have copies.
- 15 JUDGE MOSS: That's fine. So it looks like a
- 16 typical FERC order, about a thousand pages.
- MS. MCDOWELL: A thousand pardons.
- 18 JUDGE MOSS. I guess I don't have any room to
- 19 talk. It's 96 pages, and I think my last one was about 200.
- 20 Q (By Ms. McDowell) Now for the record, I've just
- 21 handed you an order. And the citation to the order is 148
- 22 FERC Paragraph 61,049. And this case involved cost of
- 23 capital issues around MISO utilities, correct?
- 24 A On a complaint based on those issues, yes.
- 25 Q And this case involved 21 different MISO

- 1 transmission operators; does that sound right?
- 2 A Transmission owners across MISO, yes, that sounds
- 3 about right.
- 4 Q And there were multiple parties and experts in
- 5 that case, including you, Mr. Hill, and Mr. Parcell?
- 6 A That's correct.
- 7 Q Now, in that case you argued for a 50 percent cap
- 8 on equity ratios for those companies, correct?
- 9 MS. DAVISON: Your Honor, I object to this
- 10 line of questioning on several bases.
- 11 One is relevance. I don't see what the
- 12 relevance is of a FERC complaint case to Mr. Gorman's
- 13 testimony.
- 14 Second, we had not been provided this order
- 15 in advance. It's a very lengthy order. I've had no
- 16 opportunity to review it and to make any judgment about it
- 17 whatsoever.
- 18 JUDGE MOSS: All right. Your objection is
- 19 overruled.
- Go ahead.
- MS. MCDOWELL: Thank you.
- 22 Q (By Ms. McDowell) So just so the record is clear,
- 23 because I'm not sure I heard your answer to my last
- 24 question, in that case you argued for a 50 percent cap on
- 25 equity ratios for those MISO companies, correct?

- 1 A The transmission-owning entities, yes.
- 2 Q And can you turn to page 10 of this order?
- 3 A I'm there.
- 4 Q And there in numbered paragraph 13 it indicates
- 5 that the complainants were supporting that position based on
- 6 your national proxy group, which had an average common
- 7 equity ratio of 48.8 percent. Do you see that?
- 8 A I do.
- 9 Q So that's similar to the industry average data you
- 10 provided in this case on Table MPG-3 on page 19, correct?
- 11 A Yes.
- 12 Q And turning to page 84 of that order?
- 13 A 84?
- 14 Q Yes, please.
- 15 A I'm there.
- 16 Q And I'm going to be asking you about comments on
- 17 both pages 84 and 85. But it's true, isn't it, that FERC
- 18 denied your argument that capital structures with more than
- 19 50 percent are unreasonable?
- 20 A Can you refer me to the paragraph you're
- 21 referencing?
- 22 Q So paragraph -- page 85, top of the page there, it
- 23 states the requested 50 percent cap appears both arbitrary
- 24 and unduly restrictive.
- Does that refresh your recollection about the FERC

- 1 ruling in that case?
- 2 MS. DAVISON: I believe for the record that
- 3 the ruling appears to be paragraph 195.
- 4 JUDGE MOSS: Thank you. That's where I'm
- 5 reading.
- 6 THE WITNESS: Well, the sentence preceding it
- 7 simply said that they didn't believe we made our case; that
- 8 50 percent is the reasonable cap for a common equity ratio
- 9 for a transmission owner.
- 10 Q (By Ms. McDowell) So the FERC refused to even
- 11 set the issue for hearing; correct?
- 12 A That's correct.
- 13 Q Now I wanted to direct your attention to paragraph
- 14 194 there. And do you see where FERC said it is reasonable
- 15 to assume that individual utilities are subject to different
- 16 risk factors, have different investment needs, and may
- 17 pursue different business strategies, all of which affect
- 18 capitalization decisions.
- 19 Do you see that?
- 20 A I do.
- 21 Q And isn't it true that your capital structure
- 22 recommendation for PacifiCorp in this case is based on
- 23 similar evidence that FERC just flatly rejected?
- 24 MS. DAVISON: Objection. I'm not sure
- 25 there's a foundation to make that claim.

- 1 JUDGE MOSS: I'm not following that question
- 2 either, Ms. McDowell.
- 3 Q (By Ms. McDowell) Well, Mr. Gorman, you rely on
- 4 industry average data to support your hypothetical capital
- 5 structure in this case, correct?
- 6 A In part, yes.
- 7 Q And you presented that same evidence to FERC in
- 8 this case, correct?
- 9 A I provided that evidence at FERC, but I provided
- 10 additional evidence in this case.
- 11 Q But in any event, FERC agreed that evidence was
- 12 not sufficient to take the case to hearing, correct?
- 13 A That that information by itself was not
- 14 sufficient.
- 15 Q So can you turn to page 39 of your testimony,
- 16 please?
- 17 A I'm there.
- 18 Q And I want to direct your attention to your
- 19 testimony beginning on line 17; page 39, line 17.
- 20 A I'm there.
- 21 Q Now there you testified that you believe there was
- 22 additional risk in long-term interest rate markets created
- 23 by this Federal Reserve stimulus policy.
- Do you see that?
- 25 A I do.

- 1 Q And you're referring there to the end of the bond
- 2 purchasing program by the Feds?
- 3 A Well, the quantitative easing program and duration
- 4 of it has come to an end now. But the liquidity placed into
- 5 the long-term interest rate market is still there.
- 6 So while the additional acquisitions of Treasury
- 7 securities and collateralized mortgage securities have
- 8 ended, that liquidity still persists.
- 9 Q So you acknowledge that there is new market risk
- 10 associated with long-term interest rates; is that correct?
- 11 A I'm sorry. Where are you reading?
- 12 Q Lines 19 and 20, you talk about the greater
- 13 current market rate risk?
- 14 A It's created by that Federal Reserve stimulus in
- 15 the capital markets and particularly the interest rate
- 16 markets over the last five or six years. Because I believe
- 17 that there is -- interest rates are relatively low, and I
- 18 think there is risk at those low interest rates, I
- 19 considered that in forming what I believe to be an
- 20 appropriate forward-looking equity risk premium.
- 21 Q So let me ask you about that. And that's really
- 22 in the next couple of lines where you indicate that you
- 23 provided a 70 percent weight to the high end of your
- 24 estimates and a 30 percent weight to the low end of your
- 25 risk premium estimates to address that market risk

- 1 associated with long-term interest rates; is that correct?
- 2 A That's correct.
- 3 Q So in doing that, you just took the high end of
- 4 your results, gave them 70 percent; low end, 30 percent; is
- 5 that how that works?
- 6 A It is. At the end of the evaluation, that's what
- 7 I did.
- 8 Q So can you turn to cross Exhibit 27-CX?
- 9 A Right. 26-CX?
- 10 Q It's 27-CX, which is your response testimony in
- 11 PacifiCorp's last rate case.
- 12 A Right. I'm there.
- 13 Q And can you turn to page 35 of that exhibit?
- 14 A I'm there.
- 15 Q So this is actually 33 -- page 33 of the
- 16 testimony, page 35 of the exhibit. Are you with me?
- I just didn't want to confuse you.
- 18 A I'm there, yes.
- 19 Q So in the last case you testified in involving
- 20 PacifiCorp in Washington, you gave a similar weighting to
- 21 your risk premium results, correct?
- 22 A Similar, but the interest rates were even lower at
- 23 that time. So I gave more weight to the high end of the
- 24 risk premium then to the low.
- 25 Q So I was going to ask you about that. In this

- 1 case, you say for interest rate risk, you rate it at 70
- 2 percent.
- 3 In the last case, without any mention of interest
- 4 rate risk, you actually gave it a higher weighting?
- 5 A Well, during this time period, the Federal Reserve
- 6 action became a hot issue in rate proceedings. So I gave it
- 7 more discussion in my testimony more recently.
- 8 But the weighting was based on my assessment of
- 9 interest rate risk at that time, which was largely impacted
- 10 by the Federal Reserve stimulus policy which was ongoing at
- 11 that time. And there was great uncertainty about what would
- 12 happen in the interest rates once it was ended, once it did
- 13 end.
- 14 We have some assurance that now that it has
- 15 ended, interest rates didn't skyrocket. So some of that
- 16 uncertainty is now clearer. But there is still some
- 17 lingering impacts about whether or not today's -- actually
- 18 lower interest rates today than when I filed the testimony
- 19 will remain low or whether or not they'll creep up over
- 20 time.
- 21 O But it's true --
- 22 A That seemed risk-important to recognize that risk
- 23 in a risk premium model.
- Q But it's true, isn't it, in your testimony last
- 25 year where you gave a greater weighting, you never even

- 1 mentioned interest rate risk?
- 2 A Had you asked me why I did that I would have
- 3 explained it that way, because I was cross-examined on that
- 4 in several rate cases -- and I believe some involved
- 5 PacifiCorp -- on the Federal Reserve's stimulus policies.
- 6 Q So can you turn to Exhibit 26-CX please?
- 7 A Okay.
- 8 Q And this is testimony filed about two weeks ago in
- 9 the Puget Sound Energy case that's pending here at the
- 10 Commission?
- 11 A Yes, it is.
- 12 Q Can you turn to page 31 of that exhibit, please?
- 13 A I'm there.
- 14 Q And so it's page 31 of the exhibit, page 29 of the
- 15 testimony, lines 19 through 21. There you indicate that you
- 16 provide 75 percent weight to the high end of the risk
- 17 premium estimates and 25 percent to the low end. Do you see
- 18 that?
- 19 A I do.
- 20 Q So that's the same weighting you gave to
- 21 PacifiCorp last year, but a different and higher rating than
- 22 you gave to PacifiCorp this year, correct?
- 23 A That's correct. And again that is because
- 24 interest rates dropped again at the end of this year to be
- 25 in line with where they were in the PacifiCorp prior rate

- 1 case.
- 2 Again there's a relationship, I believe, to the
- 3 level of interest rates and the uncertainty of where
- 4 interest rates are going to go going forward.
- 5 So at the time this testimony was filed, interest
- 6 rates kind of crept back up with the expectation that the
- 7 quantitative easing policy would end and interest rates
- 8 would increase some and stabilize without the Federal
- 9 Reserve stimulus policy.
- But when it ended, they actually dropped. So when
- 11 they dropped it caused me to have some greater concern about
- 12 whether or not they're going to creep back up again. So
- 13 again, it deals with that risk and appropriate equity risk
- 14 premium relationship when you develop an equity risk premium
- 15 study.
- 16 Q So, Mr. Gorman, I'm confused because you just
- 17 filed this testimony two weeks ago, correct?
- 18 A Yes. What I'm referring --
- 19 Q After you filed testimony in the PacifiCorp case,
- 20 correct?
- 21 A Yes.
- 22 Q And this testimony relates to current cost of
- 23 capital, correct?
- A Would you like me to explain the difference?
- 25 Q Yes, I would.

- 1 A It's pretty straightforward, and it's shown right
- 2 on the schedules. In this case -- in this testimony --
- 3 sorry. On my Schedule 17 in this case --
- 4 MS. DAVISON: Can you give us the exhibit
- 5 number?
- 6 THE WITNESS: MPG-17, page 1, shows an
- 7 average Treasury bond yield of 3.27 and a decline in
- 8 interest -- Treasury bond yield down to about 3.29 in the
- 9 most recent estimate. That's in this case.
- 10 The more recent testimony, Puget Sound, the
- 11 13-week average dropped to about 3.14. But the most recent
- 12 spot estimate was a little more than 3 percent.
- The BAA utility bond yields dropped
- 14 marginally -- or increased from 4.69 up to 4.71 and then
- 15 single A utility bonds dropped by about seven basis points.
- Again, the most recent numbers showed a
- 17 decline relative to those of PacifiCorp. It was that
- 18 decline in interest rates at the end of the quantitative
- 19 easing program by the Federal Reserve that just caused me to
- 20 pause in determining what I felt to be an appropriate
- 21 risk-adjusted equity risk premium.
- 22 Everyone in the market, I think as
- 23 Mr. Williams said when he was on the stand earlier today,
- 24 expected interest rates to increase when the quantitative
- 25 easing program ended. They didn't do that. They declined.

- 1 That raised concerns, particularly more recently when
- 2 interest rates dropped down to levels that were lower than
- 3 they had been even during the stimulus program.
- So it was a judgment call on my part. I
- 5 thought the appropriate weight to the high end, recognizing
- 6 that the decline in interest rates and facing an expectation
- 7 of increasing interest rates, suggested to me that there's
- 8 risk in this interest rate market.
- 9 Q (By Ms. McDowell) So Mr. Gorman, it's true, isn't
- 10 it, that if you weighted the PacifiCorp high end results
- 11 with that 75 percent ratio you used in the last PacifiCorp
- 12 case and in the current Puget testimony, your high-end
- 13 results would be over 10 percent?
- 14 And the calculations are in your footnote on pages
- 15 22 -- footnote 22 and 23 on page 40.
- JUDGE MOSS: This is page 40 of his
- 17 testimony?
- 18 MS. MCDOWELL: Of his testimony in this case.
- 19 THE WITNESS: Well, the high end right now is
- 20 9.95 percent. So I imagine that would go up to over 10
- 21 percent, yes.
- 22 MS. DAVISON: Just so the record is clear,
- 23 that we're referring to CAPM testimony only, correct?
- 24 THE WITNESS: It's risk premium.
- MS. DAVISON: It's risk premium testimony,

- 1 CAPM.
- 2 Q (By Ms. McDowell) This is your risk premium
- 3 testimony, correct, not just CAPM?
- 4 A It is. The CAPM starts right after line 4. So
- 5 the footnote deals with the first four lines on that page.
- 6 Q Thank you.
- 7 MS. DAVISON: Thank you.
- 8 Q (By Ms. McDowell) So can you turn to page 66 of
- 9 your testimony, please?
- 10 A I'm there.
- 11 Q And on lines 1 to 3 you testified that the trend
- 12 in authorized ROE'S is decreasing, and that on that basis on
- 13 line 6, you encourage the Commission to reduce PacifiCorp's
- 14 return on equity.
- Do you see that testimony?
- 16 A Well, this testimony recognizes a climbing trend
- 17 in authorized returns on equity, and that the low returns on
- 18 equity have been low and should stay low.
- 19 And this testimony is based on my understanding of
- 20 commissions typically use a sense of gradualism in adjusting
- 21 the authorized return on equity. So they don't move it as
- 22 fast as the market may drop the cost of capital because it
- 23 may go up just as fast.
- 24 So the point I was trying to make with this
- 25 testimony is we've seen a decreasing trend over time to very

- 1 low capital market costs, and it's been sustained at low
- 2 levels. So this is really intended to help give some
- 3 confidence to the Commission that in a gradualistic
- 4 determination of a fair return on equity in this proceeding,
- 5 capital market costs have been low for a long time, they
- 6 stay low, and the authorized return on equity should be low.
- 7 Q So PacifiCorp's current ROE is 9.5 percent,
- 8 correct?
- 9 A Correct.
- 10 Q And you're proposing a decrease of 20 basis points
- 11 to 9.3 percent, correct?
- 12 A Correct.
- 13 Q And PacifiCorp's current return on equity was set
- 14 last December, December 2013, correct?
- 15 A Yes.
- 16 Q Now can you turn to -- back to 27-CX, page 3 of
- 17 that testimony?
- 18 JUDGE MOSS: Page 3 of the exhibit or page 3
- 19 of the testimony?
- 20 CHAIRMAN DANNER: Page 3 of --
- 21 THE WITNESS: The June 13 Pacific Power
- 22 testimony?
- Q (By Ms. McDowell) That's correct. So it's page
- 3 of the exhibit, page 1 of the testimony.
- 25 A I'm there.

- 1 Q And at the bottom of the page, do you see your ROE
- 2 recommendation last year for PacifiCorp?
- 3 A I do.
- 4 Q And do you see that was 9.20?
- 5 A I do.
- 6 Q So that's compared to your recommendation of 9.3
- 7 in this case, correct?
- 8 A Correct.
- 9 Q So your models show an increase in the ROE in this
- 10 case vs. the last, correct?
- 11 A It shows what I believe to be a fair return on
- 12 equity, which is slightly higher now than in the last case,
- 13 but still lower than the 9.5 authorized return on equity.
- 14 Q Well, let me ask you to turn to -- back to Exhibit
- 15 26-CX, your testimony in the PSE remand case.
- 16 A Sorry. What page?
- 17 Q And this would be page 5 of the exhibit, page 3 of
- 18 the testimony.
- 19 CHAIRMAN DANNER: What was the exhibit
- 20 number?
- MS. MCDOWELL: 26-CX.
- 22 CHAIRMAN DANNER: Thank you.
- THE WITNESS: I'm there.
- Q (By Ms. McDowell) And on lines 3 through 7, you
- 25 indicate your recommendation in that case of 9.3 percent,

- 1 beginning on line 3, that the previous 9.8 percent return on
- 2 equity exceeded market -- PSE's market cost of equity in
- 3 early 2013 and continues to exceed its current market cost
- 4 of equity. This overstatement of costs ranges from at least
- 5 50 basis points in April 2013 to no fewer than 20 basis
- 6 points today.
- 7 Do you see that testimony?
- 8 A I do.
- 9 Q And that again reinforces the point that your
- 10 models are increasing in terms of their return on equity
- 11 results, not decreasing, correct?
- 12 A Well, the high end of my model, yes; they're
- 13 higher today, yes.
- Q So can you turn to MPG-23CX, please? And --
- 15 A I'm sorry. MPG-23?
- Q 23CX, which is a response to a data request, 5.2?
- 17 A Yes. Okay.
- 18 Q And there you stated in that response that for
- 19 your proxy group you did not consider companies -- which
- 20 companies had PCAMs or decoupling other risk sharing
- 21 mechanisms.
- Do you see that response?
- 23 A I said I didn't do an independent determination of
- 24 those specific risk factors.
- 25 But all of those regulatory mechanisms are

- 1 considered in a business risk assessment by credit rating
- 2 agencies and are captured in their bond rating.
- 3 Q And you agree that for PacifiCorp, its credit
- 4 rating is based on its actual consolidated capitalization,
- 5 correct?
- 6 A It's a PacifiCorp-wide bond rating, that's
- 7 correct.
- 8 Q And since your position is that credit ratings
- 9 reflect the company's risk and the credit ratings are the
- 10 total company, then it follows that the company's risk state
- 11 by state is the same?
- 12 A Generally, yes.
- But if there are specific regulatory mechanisms or
- 14 changes that are unique to a specific jurisdiction, the risk
- 15 impact of that regulatory mechanism could be considered in
- 16 estimating a fair return for that jurisdiction.
- 17 Q So can you turn to Cross Exhibit MPG-24CX, please?
- 18 A I'm there.
- 19 Q And this is testimony you filed in a Pacific Power
- 20 Utah rate case in April of 2014, correct?
- 21 A Yes.
- 22 Q And you were here this morning when Mr. Williams
- 23 testified about the results of that case?
- 24 A That settled case?
- 25 O Correct.

- 1 A Yes.
- 2 Q So now can you turn to page 2 of that exhibit,
- 3 which I think is also page 2 of the testimony?
- 4 A I'm there.
- 5 Q And this is actually your corrected testimony, so
- 6 it's redlined. I just want to be clear that this is the
- 7 redlined testimony from the filed testimony. This is not a
- 8 change that was inserted into this cross exhibit.
- 9 You recognize that change to the --
- 10 A I do.
- 11 0 -- rate of return?
- 12 A I do.
- 2 So that corrected rate of return is 7.41 percent
- 14 that you recommended in Utah, correct?
- 15 A Yes.
- Q And that's based on an ROE of 9.4 percent and an
- 17 equity ratio of 51.6 percent.
- 18 Does that sound correct?
- 19 A Well, the recommended return was based on my
- 20 recommended return on equity and the company's proposed
- 21 capital structure.
- 22 Q So even though your position is that PacifiCorp's
- 23 risk is the same in every state, just six months ago you
- 24 recommended a materially higher rate of return for
- 25 PacifiCorp in Utah, correct?

- 1 MS. DAVISON: Objection. I believe that
- 2 misstates Mr. Gorman's testimony.
- 3 He didn't say that the risk was the same in
- 4 each state. He elaborated on various factors that
- 5 contribute to the risk of each state.
- 6 JUDGE MOSS: Ms. McDowell, you might want to
- 7 lay the foundation.
- 8 Q (By Ms. McDowell) So Mr. Gorman, I believe your
- 9 testimony was that the risks for PacifiCorp are generally
- 10 the same state by state, given possible mechanisms in each
- 11 state?
- 12 A I said generally the PacifiCorp-wide risk is the
- 13 same. But in setting a fair return on equity, there may be
- 14 unique circumstances to that jurisdiction that would be
- 15 taken into consideration.
- 16 Q So even though your position is that PacifiCorp's
- 17 risk is generally the same in each state, just six months
- 18 ago you recommended a materially higher rate of return for
- 19 PacifiCorp in Utah, correct?
- 20 A Well, again, you're misrepresenting what my
- 21 testimony was in that jurisdiction.
- 22 What I recommended in Utah was a return on equity
- 23 of 9.4 percent. In Utah, they use an actual capital
- 24 structure to set the overall rate of return. So I didn't
- 25 make an adjustment to that capital structure because it's

- 1 inconsistent with the general practice of Utah. So I
- 2 accepted the company's capital structure in that
- 3 jurisdiction.
- 4 And with the company's capital structure, my
- 5 recommended return on equity, my recommended overall rate of
- 6 return, is 7.14 percent.
- 7 Q So Mr. Gorman, can you turn back to Exhibit 20C --
- 8 26CX, please, your testimony in the Puget case?
- 9 A Sorry. 27CX?
- 10 Q It's 26CX?
- 11 A Thank you. I'm sorry.
- 12 Q And all the way to the last page, page 44, which
- is your exhibit MPG-24?
- 14 A Page 64?
- 15 Q Page 44. Now --
- 16 A I don't think I'm at the right place.
- 17 Q I'm in MPG-26CX, the last page, which is a rate of
- 18 return table. Do you have that?
- 19 A The very last page of the entire document?
- 20 Q Of the exhibit. It's a 44-page exhibit.
- 21 A Of Exhibit MPG-41, page 404?
- Q No. MPG-26CX. And it's your Exhibit 24 to that
- 23 testimony, which would be page 44 of the exhibit.
- 24 A I'm there.
- Q So it's true, isn't it, that that PacifiCorp Utah

- 1 rate of return, the 7.57, is actually quite close to your
- 2 recommended rate of return for Puget, isn't it, at 7.53
- 3 percent?
- 4 A Well, my recommended return on equity for Puget is
- 5 9.3 and for PacifiCorp is 9.4. So those are close numbers.
- 6 Q And the rate of return that you're recommending
- 7 for Puget in this jurisdiction at this time is 7.53 percent,
- 8 correct?
- 9 A Based on the capital structure I found to be
- 10 appropriate and based on the company's contractual and
- 11 obligated embedded cost of debt, yes.
- 12 Q And that's 33 basis points higher than your
- 13 recommended rate of return for PacifiCorp in this case,
- 14 correct?
- 15 A What is?
- 16 Q Your recommended rate of return for PSE is at 7.53
- 17 percent; your recommended rate of return for PacifiCorp is
- 18 at 7.2 percent.
- 19 Does that sound right?
- 20 A In this case?
- 21 Q That's correct.
- 22 A Yes.
- 23 Q So your recommended rate of return for Puget Sound
- 24 Energy is 30 points higher than for PacifiCorp, correct?
- 25 A Based on the determination of an appropriate

- 1 balanced rate of return, including a fair return on equity,
- 2 appropriate capital structure, and the contractual cost of
- 3 their embedded securities, yes.
- 4 Q So can you turn to page -- or the last exhibit I
- 5 wanted to ask you about, which is MPG-25CX.
- 6 A The Fitch Ratings report?
- 7 O That's correct.
- 8 A Yes, I'm there.
- 9 Q And I'm going to direct your attention to -- let
- 10 me just lay the foundation. This is a document that you
- 11 cited in your testimony as part of your discussion of the
- 12 economic outlook for utilities; is that correct?
- 13 A Yes, it is.
- Q And the report was dated December 12, 2013?
- 15 A Yes.
- 16 Q Now, I've got to find my spot. So just give me
- 17 one moment.
- 18 In the fourth paragraph down, do you see the words
- "electric industry challenged"?
- 20 A Yes.
- 21 Q And there there's a quote stating that the
- 22 electric industry faces stagnant growth prospects as the
- 23 recent trend of declining per capita consumption is expected
- 24 to continue, if not accelerate.
- Do you see that?

- 1 A I do.
- 2 Q And then I wanted to ask you about a second quote
- 3 in this document that you referenced in your testimony. And
- 4 this is at page 4.
- 5 A Page 4 of the Fitch document?
- 6 O That's correct.
- 7 A I'm there.
- 8 Q And this is the last paragraph on the page there,
- 9 on page 4.
- 10 COMMISSIONER GOLTZ: I'm sorry. What exhibit
- 11 number is it?
- 12 MS. MCDOWELL: I'm on page 25CX, which is the
- 13 Fitch electric industry outlook for 2014 cited in
- 14 Mr. Gorman's testimony and included in his work papers.
- 15 Q (By Ms. McDowell) So the quote I wanted to ask
- 16 you about is it states here that the credit impacts to
- 17 utilities from weak or lost electricity sales to efficiency
- 18 are largely neutral over the near term, as most utilities
- 19 have riders or decoupling mechanisms in their tariffs that
- 20 recover the gross margins that were lost due to lower sales.
- 21 Do you see that?
- 22 A I do.
- 23 Q Now to your knowledge, Pacific Power has no rider
- 24 or decoupling mechanism in Washington, does it?
- 25 A It's my understanding it does not.

- 1 Q In your opinion, all else equal, do you agree that
- 2 PacifiCorp's ROE should be 20 to 30 basis points higher than
- 3 a utility that has a decoupling mechanism?
- 4 A In my judgment, PacifiCorp's fair return on equity
- 5 should be based on the evidence I reviewed in determining
- 6 what an appropriate return on equity is for PacifiCorp.
- 7 O So can I --
- 8 A The utility is filing annual rate cases. It can
- 9 mitigate the risk of declining sales. Its rates are
- 10 continuously calibrated to reflect its sales level and its
- 11 cost of service.
- 12 So to the extent PacifiCorp can manage its sales
- 13 risk by annually adjusting its cost of service and rate
- 14 structure, then it can manage changes in sales and sales
- 15 risk, as well as all the other operating and financial risks
- 16 that it must manage in operating an electric utility.
- 17 Q So Mr. Gorman, can you turn to -- back to MPG-26CX
- 18 please?
- 19 This is your testimony in the Puget Sound remand
- 20 proceeding, page 7 of the exhibit, page 5 of the testimony.
- 21 A I'm there.
- 22 Q And there you -- on lines 4 through 6, you state
- 23 your belief that an authorized utility return on equity
- 24 should be decreased in the range of 20 to 30 basis points if
- 25 a decoupling mechanism is in place?

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- 1 A I do.
- 2 Q So since PacifiCorp has no decoupling mechanism in
- 3 Washington, wouldn't you agree that it should have an ROE
- 4 that's 20 to 30 basis points higher than a utility that does
- 5 have such a mechanism?
- 6 A You're misrepresenting this testimony.
- 7 What this testimony did was estimate a fair return
- 8 on equity for a company without a decoupling mechanism. If
- 9 you implement a decoupling mechanism, you change the
- 10 regulatory procedures and reduce the risk to the utility.
- 11 There's transfer issues around that too.
- 12 So if you start with a utility without one, you
- 13 implement a new regulatory procedure, then it's important to
- 14 recognize that in reducing the return on equity.
- 15 For PacifiCorp, I measured a fair return on equity
- 16 based on its investment risk right now. Had you -- which
- 17 includes no decoupling mechanism. So the rate of the return
- 18 I'm finding appropriate for PacifiCorp reflects its
- 19 investment risk without a decoupling mechanism.
- 20 So there would be no need and it would be
- 21 inappropriate to increase that authorized return on equity
- 22 based on some other utility who at that time was seeking a
- 23 decoupling mechanism in its regulatory mechanism.
- MS. MCDOWELL: Thank you, Mr. Gorman. That's
- 25 all I have.

- 1 JUDGE MOSS: Thank you. I don't believe any
- 2 other party has cross for you. That would be the case.
- 3 All right. Well, Mr. Gorman, as the other
- 4 cost of capital witnesses, you're subject to recall this
- 5 afternoon.
- 6 MS. DAVISON: I have some redirect.
- 7 JUDGE MOSS: All right. And following brief
- 8 redirect.
- 9 MS. DAVISON: I do have some redirect.
- JUDGE MOSS: Go ahead.
- 11 MS. DAVISON: Thank you, your Honor. It will
- 12 be brief, I promise.
- JUDGE MOSS: I thought it probably would be.
- 14 RE-DIRECT EXAMINATION
- 15 BY MS. DAVISON:
- 16 Q So Mr. Gorham, Ms. McDowell is trying to suggest
- 17 that your analysis for the remand case should be the same
- 18 for a PacifiCorp general rate case. Can you explain why
- 19 that is an oversimplistic analysis?
- 20 A Because they haven't been properly calibrated in
- 21 relationship to one another.
- 22 In this case I estimated a proxy group that had
- 23 similar investment risk to PacifiCorp.
- In the Puget case I estimated a proxy group that
- 25 had similar investment risks to Puget Sound at the time of

- 1 the analysis.
- 2 In this case, if there are changes to the risk
- 3 structure of PacifiCorp, I would have noted those and
- 4 commented on whether or not they impacted a fair return on
- 5 equity in this case. I did not note any changes in this
- 6 case.
- 7 In Puget Sound, the origin of that case was the
- 8 issue of whether or not the authorized return on equity
- 9 based on my study, which reflected Puget Sound's beginning
- 10 investment risk, should reflect a risk reduction because a
- 11 regulatory mechanism would be implemented that would lower
- 12 its operating risk.
- The circumstances in this case are very different
- 14 than that case. And the procedures to produce a fair return
- on equity required a few more steps in Puget Sound than they
- 16 do here.
- MS. DAVISON: No further questions.
- 18 JUDGE MOSS: Thank you. All right. I'll
- 19 look around this time so I don't make any further misssteps.
- 20 All right. With that, Mr. Gorman, you may
- 21 step down subject to this afternoon's process with the
- 22 panel.
- It is approaching the noon hour.
- 24 Ms. McDowell did a fine job getting us to lunch before our
- 25 stomachs start complaining. And we appreciate that effort.

25

Let's come back at 1:15. Thank you. 2 (Luncheon Recess.) 3 4 STEPHEN G. HILL, witness herein, having been first 5 duly sworn on oath, was examined and testified as follows: 6 7 JUDGE MOSS: Anything preliminary? 8 MR. FFITCH: Just briefly, your Honor. 9 10 DIRECT EXAMINATION BY MR. FFITCH: 11 Good afternoon, Mr. Hill. 12 13 Good afternoon. 14 And you were retained by the Public Counsel Office to prepare cost of capital testimony in this case, correct? 15 16 Α Correct. 17 And do you have any changes or corrections to your 0 18 testimony? 19 I have one change that was incorporated in the refiled testimony of December 1. 20 21 Q Thank you. Other than that, I have no other changes. 23 MR. FFITCH: Thank you, your Honor. The 24 witness is available for cross.

JUDGE MOSS: And we all have that updated

- 1 testimony.
- 2 So for Mr. Hill, again it's the Company, one
- 3 and a half hours. Ms. McDowell?
- 4 MS. MCDOWELL: I can assure you I'll be less
- 5 than that.
- JUDGE MOSS: That's nice. That's good.
- 7 CROSS-EXAMINATION
- 8 BY MS. MCDOWELL:
- 9 Q So good afternoon, Mr. Hill.
- 10 A Good afternoon.
- 11 Q I wanted to ask you just a couple of questions
- 12 about the revision to your testimony that you just
- 13 mentioned.
- 14 And just so we have the dates straight, you filed
- 15 your original testimony on October 10; does that sound
- 16 right?
- 17 A Correct.
- 18 Q The Company filed rebuttal on November 14.
- 19 And then you filed your revised testimony on
- 20 December 1; does that sound correct?
- 21 A Right.
- 22 Q Now, at page 6 of Mr. Williams' testimony, he
- 23 states, "Mr. Hill accepts my recommended cost of long-term
- 24 debt and short-term debt of 5.80 percent and 2.11 percent
- 25 respectively if a hypothetical capital is utilized."

- Now, your use of a 5.80 percent cost of debt was
- 2 apparent for Mr. -- in the face of Mr. Williams' testimony,
- 3 correct?
- 4 A I'd have to say yes to that.
- 5 Q Hard to miss even with a cursory review, correct?
- 6 A Yes. In fact, his testimony is what alerted me to
- 7 the fact that I had made an error, because I knew I was not
- 8 in agreement with Mr. Williams. And so when he said that we
- 9 were in agreement, I knew there was an error.
- 10 At that point, when I -- and I didn't read -- I
- 11 wasn't able to read his testimony right when it was filed.
- 12 But I read it some days later. And upon that realization, I
- 13 contacted Public Counsel and began the wheels turning to get
- 14 my testimony changed.
- 15 Q Now, your counsel indicated in his filing on this
- 16 issue yesterday that your testimony was revised as soon as
- 17 you discovered the error.
- 18 So can you tell me, please, the exact date on
- 19 which you read Mr. Williams' testimony for the first time
- 20 and discovered your error?
- 21 A No, I can't tell you the exact date. No.
- Q Well, your testimony revision was filed on
- 23 December 1, correct?
- 24 A Right, after we made the change and the testimony
- 25 was reprocessed and all that sort of stuff. My recollection

- 1 is that it happened over the Thanksgiving holiday.
- 2 So I don't know whether it began production before
- 3 Thanksgiving or after Thanksgiving, but reading Mr.
- 4 Williams' testimony alerted me to the fact that I had made
- 5 the error. And we made the changes as rapidly as we could.
- 6 Q So isn't that true that you served a data request
- 7 on PacifiCorp, PC-161, that asked about the hypothetical
- 8 debt costs on Monday, November 21, 2014?
- 9 Do you recall that?
- 10 A I don't recall it sitting here specifically.
- But I know that I did quite a bit of investigation
- 12 on the 5.8 number. And there's quite a bit of testimony in
- 13 my direct about why that is not appropriate for ratemaking
- 14 purposes. So I'm not surprised that I asked a data request
- 15 about it, because I investigated it quite thoroughly.
- 16 Q But presumably those data requests that you issued
- 17 on November 21 were issued in response to your reviewing
- 18 Mr. Williams' rebuttal testimony, correct?
- 19 A I can't answer that as I sit here.
- When did you say his rebuttal testimony was
- 21 submitted?
- 22 Q The rebuttal testimony was filed on November 14.
- Your data requests were filed on November 24.
- 24 A Well, that would stand to reason.
- 25 Q So you believe you discovered the error before you

- filed those data requests; is that correct?
- 2 A No. That wouldn't make sense.
- 3 Q So you filed a data request asking about page 5 of
- 4 Mr. Williams' testimony even though page 6 of Mr. Williams'
- 5 testimony has the information about him accepting your cost
- 6 of debt -- your accepting his hypothetical cost of debt.
- 7 And you're saying before you filed those data
- 8 requests you did not realize the error in your testimony?
- 9 A I believe that's the sequence of events.
- 10 Q Can you turn to your revised Exhibit SGH-15R,
- 11 please?
- 12 A I'm there.
- 13 Q And this is your corrected overall cost of capital
- 14 exhibit; is that right?
- 15 A Yes.
- 16 Q And there you've corrected the long-term debt, the
- 17 weighted average cost rate, and the overall ROR; is that
- 18 correct?
- 19 A Yes.
- 20 Q And then the pre-tax interest coverage discussion
- 21 is also revised?
- 22 A Right. Those are just mathematical outcomes of
- 23 changing the debt from 5.8 to 5.19.
- Q Now, Mr. Hill, isn't it true that the short-term
- debt number of 2.11 percent is Mr. Williams' hypothetical

- 1 short-term debt number?
- 2 A It's the same one that Mr. Williams used, yes.
- 3 Q For his hypothetical capital structure, the actual
- 4 short-term debt number is 1.73 percent; isn't that correct?
- 5 A That may be correct. The ultimate outcome of it
- 6 is it's a zero weighted cost.
- 7 Q I'm just trying to clarify, are you accepting that
- 8 portion of the hypothetical capital structure, or is that
- 9 another mistake?
- 10 A The 2.11 figure is the figure that he used in the
- 11 hypothetical capital structure. It's immaterial whether you
- 12 use 2.11 or some other figure; it works out to a zero
- 13 percent weighted cost rate.
- Q So just to be clear, are you accepting that
- 15 hypothetical short-term debt number, or is that another
- 16 mistake?
- 17 A It probably should be changed to the actual
- 18 short-term debt. The result will be identical.
- 19 Q Now, of all of your many exhibits in this case,
- 20 wouldn't you agree that SGH-15 is the most straightforward
- 21 to calculate?
- 22 A Well, they're all arithmetic, so they're all
- 23 pretty straightforward.
- 24 Q And don't the problems in this exhibit suggest the
- 25 need to carefully scrutinize all of your other exhibits?

- 1 A I carefully scrutinize all of my exhibits.
- 2 Q So do you recall testifying in the 2009 Puget rate
- 3 case?
- 4 A Yes.
- 5 Q And I believe that was Dockets UE-090704 and
- 6 UG-090705; does that sound correct?
- 7 A I'll accept your representation.
- 8 Q And was that the last time that you presented your
- 9 complete cost of equity models in a fully litigated
- 10 Washington rate case?
- 11 A I can't recall. I'll take that representation.
- 12 It seems about right.
- Q So will you refer to your Cross Exhibit SGH-24CX?
- 14 A I have it.
- 15 Q And do you recognize this as an excerpt from your
- 16 testimony in the Puget case?
- 17 A It appears to be, yes.
- 18 Q And can you refer to page 6 of that exhibit, which
- is page 31 of the testimony?
- 20 A I have it.
- 21 Q And there beginning on line 12, you describe how
- 22 you calculated your DCF growth rates.
- Do you see that?
- 24 A Yes.
- Q And now can you compare that testimony to page 39

- of your testimony in this case, SGH-1CTR?
- 2 And I'd like you to again turn to page 39 if you
- 3 could.
- 4 A All right.
- 5 Q And I've compared your testimony in the Puget case
- 6 and the testimony in this case and they appear to be
- 7 virtually identical.
- 8 Would you accept that you basically filed the same
- 9 testimony on DCF growth rates?
- 10 A No. The testimony is very different. The wording
- 11 is largely the same.
- 12 This is a section of my testimony where I explain
- 13 the process by which I estimate the long-term DCF growth
- 14 rate. It's rather lengthy. It's very detailed. And it's
- 15 meant to explain the process because the other growth rate
- 16 analyses that I have are contained in my appendix to another
- 17 exhibit. And this explains one company in detail.
- 18 So the process is the same from company to
- 19 company. But the numbers are different. The analysis is
- 20 different.
- 21 Q The inputs are different, correct, but your growth
- 22 rates that you use are the same?
- 23 A No. The growth rates are not the same.
- 24 Q The growth rate methodologies are the same?
- 25 A The methodology is the same, yes.

- 1 My description of it is largely the same, just
- 2 like my description of Hope and Bluefield is largely the
- 3 same from testimony to testimony.
- 4 Q I understand. I was really interested in your
- 5 methodologies. And I think you were indicating that those
- 6 were demonstrated in your exhibits. And I believe you have
- 7 a growth rate exhibit which contains a lot of that
- 8 information in the Puget case that is on page 23 of the
- 9 exhibit.
- 10 A Are you back in the cross exhibit now?
- 11 O I am.
- 12 A 24CX. Page what?
- 13 Q Page 23.
- 14 A I have it.
- 15 Q And can you compare that to your Exhibit SGH-6 in
- 16 this case?
- 17 A Okay.
- 18 Q So this demonstrates what we just discussed, which
- 19 is the use of the same methodologies, but with different
- 20 inputs and different birth rates coming out of those inputs;
- 21 is that a fair summary?
- 22 A Yes.
- 23 Q I'd like to hand you an excerpt from the order in
- 24 the Puget case we were just discussing.
- MS. MCDOWELL: Your Honor, may I distribute

- 1 these?
- JUDGE MOSS: Sure.
- 3 MS. MCDOWELL: Now I've handed you an excerpt
- 4 from Order 11 in the 2009 PSE case. And I wanted to direct
- 5 your attention to paragraph 299 of that order.
- 6 A I have it.
- 7 Q And there the Commission states, "In this context
- 8 we find that Mr. Hill's DCF estimates for Public Counsel are
- 9 persuasively critiqued by Dr. Morin for the Company because
- 10 they rely on growth rates that are obscure and not subject
- 11 to replication."
- 12 Do you see that?
- 13 A I see that.
- 14 Q And despite this criticism, you rely on those same
- 15 growth rate methodologies in this case, don't you, Mr. Hill?
- 16 A I do rely on the same growth rate methodologies.
- 17 I've relied on them for 30 years. I believe they are
- 18 accurate. They produce a reliable cost of equity capital
- 19 and I will continue to rely on them.
- 20 Q So Mr. Hill, can you now turn to Exhibit SGH-21CX?
- 21 A I'm there.
- 22 Q And this is your testimony in the current PSE
- 23 case. Do you recognize that testimony?
- 24 A Yes, I do.
- 25 Q And in this case, in the Puget case, you propose

- 1 the same range of 8.5 percent to 9.5 percent for your ROE
- 2 recommendation, the same one for PSE as you do for
- 3 PacifiCorp, correct?
- 4 A Correct.
- 5 Q But isn't that true that for PacifiCorp your DCF
- 6 results are 20 basis points higher and your CAPM results are
- 7 35 basis points higher?
- 8 A That may very well be true.
- 9 Q Now, can you go back to page 16 of your testimony
- 10 in this case?
- 11 A 16?
- 12 Q That's correct.
- 13 A All right.
- 14 Q And on the subject of interest rates, you comment
- 15 that interest rates are predicted to increase as the economy
- 16 improves. Do you see that?
- 17 A I do see that.
- 18 Q And on page 17, the next page, you cite Value
- 19 Line's quarterly forecast from August 2014. Do you see
- 20 that?
- 21 A You're talking about after the quote?
- 22 Q Yes. It begins on line 3, going down to --
- 23 A Yes.
- 24 Q And in the Value Line comments it indicates that
- 25 GDP was a much better than expected 4 percent during the

- 1 second quarter. Do you see that?
- 2 A I do see that.
- 3 Q And also that growth will average 3 to 3.5
- 4 percent.
- 5 Do you see that also?
- 6 A I do see that.
- 7 Q Now, can you, while keeping this page of your
- 8 current testimony, can you turn to SGH-22CX, please?
- 9 A I'm there.
- 10 Q Now, do you recognize this as the testimony you
- 11 filed in the recent Avista rate case?
- 12 A I do, yes.
- 13 Q And can you turn to page 18 of that exhibit,
- 14 please?
- 15 A I'm there.
- 16 Q And there you have a similar quote to Value Line,
- 17 but the February 2014 publication; do you see that?
- 18 A Yes.
- 19 Q And there, as of February, Value Line was
- 20 predicting GDP of only 2 to 2.5 percent.
- Do you see that, line 17?
- 22 A That's not a prediction. They were thinking that
- 23 in the first quarter of 2014 -- well, I guess it was a
- 24 prediction at that time, but it hadn't come out. But they
- 25 were talking about the quarter in which they were writing.

- 1 It's not a future prediction.
- 2 Q So according to this Value Line data that you have
- 3 relied on, the economic outlook has improved over the course
- 4 of the year, hasn't it?
- 5 A I think what you'd have to say is the economic
- 6 outlook has stabilized to some degree.
- 7 But just as Mr. Gorman said earlier today, with
- 8 that stabilization has come lower interest rates. So
- 9 contrary to what you might expect, i.e., the GDP increasing
- 10 and the interest rates -- inflation increasing and interest
- 11 rates increasing, the reverse has happened.
- 12 GDP has improved somewhat, stabilized a little
- 13 above 3, and yet interest rates have declined. Even after
- 14 the Fed stopped buying its own bonds, interest rates have
- 15 declined.
- 16 So I talk at some point in my testimony in this
- 17 proceeding about Value Line and its projections of increased
- 18 bond yields over -- in the future periods not being as
- 19 reliable because they've been projecting increased bond
- 20 yields for several years and they haven't come to pass.
- 21 Q I wanted to ask you about that, because you
- 22 include that criticism of Value Line in your PacifiCorp
- 23 testimony, but you didn't include that criticism in the
- 24 Avista testimony you filed just a few months ago; isn't that
- 25 correct?

- 1 A That's correct.
- 2 Q And when PacifiCorp asked you about whether you
- 3 considered Value Line a reliable forecaster in discovery,
- 4 you agreed that Value Line was reliable, didn't you?
- 5 A I use Value Line and always have in my cost of
- 6 capital analysis. And I use their projections, I use their
- 7 projected growth rates, I use projected yields. I think you
- 8 have to take those into account.
- 9 But you also have to be aware of what the reality
- 10 is. And over the past few years, the expectation has been
- 11 for increased GDP growth and increased inflation as usually
- 12 happens in recoveries. It's been my experience in every
- 13 recovery that we've had that those two things have gone hand
- 14 in hand. And with those things go increased bond yields.
- 15 It's what everyone expected and what everyone has been
- 16 expecting for four years. It hasn't happened because the
- 17 inflationary pressures are not there.
- 18 So those projections have been consistently
- 19 incorrect. So I think you have to temper what those
- 20 projections are with what really is happening.
- 21 Q So can you turn to page 5 of your testimony
- 22 please, your testimony in this case?
- 23 A I am there.
- Q And so on the top of page 5, you recognize a
- 25 reduction of 10 basis points in your ROE recommendation for

- 1 PacifiCorp because it has less risk than the proxy group.
- 2 Do you see that?
- 3 A Specifically it's for capital structure
- 4 differences, reduced financial risk. You see that on line
- 5 9, reduced financial risk.
- 6 Q Right. What I was looking at is on lines 5
- 7 through 6. With a slightly higher bond rating and higher
- 8 common equity ratio, the group has lower than average
- 9 financial risk?
- 10 A Yes.
- 11 Q So your testimony here is that you're not relying
- 12 on the bond rating; you're relying on the equity ratio?
- 13 A I'm relying on both. But the actual
- 14 quantification was through the Hamada Equation, which deals
- 15 with the difference in capital structure.
- 16 Q So just to be clear, a portion of this 10 percent
- 17 reduction in PacifiCorp's ROE is related to the fact that
- 18 you believe they have a higher bond rating than the proxy
- 19 group; is that correct?
- 20 A They have a slightly higher bond rating than the
- 21 proxy group.
- 22 And their common equity ratio is higher than the
- 23 proxy group. They use the common equity ratio to quantify
- 24 what the increase in ROE ought to be for a 1 percent
- 25 decrease in the common equity ratio.

- 1 Q So Mr. Hill, can you turn to page 58 of your
- 2 testimony, please?
- 3 A I have it.
- 4 Q And there you indicate at the top of page 58 that
- 5 PacifiCorp's bond rating is generally similar to the proxy
- 6 group. Do you see that?
- 7 A Slightly higher than, but generally similar to.
- 8 Q So that's really not a legitimate basis for
- 9 decreasing PacifiCorp's ROE in this case, correct, if the
- 10 bond rating is generally similar to that of the proxy group?
- 11 A It's slightly higher than the proxy group, but
- 12 generally similar. So yes, it is a rationale for decreasing
- 13 the ROE.
- 14 That's not what I did. I decreased the ROE -- as
- 15 I said, the metric for the decrease was based on the
- 16 difference in the common equity ratio. The 49 percent
- 17 hypothetical common equity ratio that I recommend for
- 18 PacifiCorp is higher than the average common equity ratio of
- 19 the market traded companies I use in my sample or that Mr.
- 20 Strunk uses in his sample.
- 21 So the ratemaking common equity ratio has more
- 22 common equity than the market traded companies that we used
- 23 to estimate the cost of the equity. So therefore, this
- 24 company, PacifiCorp, has less financial risk.
- 25 Q So Mr. Hill, were you here this morning when

- 1 Mr. Williams testified?
- 2 A I was.
- 3 Q Did you hear Mr. Williams testify that when in Mr.
- 4 Strunk's proxy group, the common equity is calculated on an
- 5 operating company basis and not a holding company basis; in
- 6 fact, the equity ratio is 51 to 52 percent?
- 7 A I did hear that. And that would be fine if you
- 8 estimated the cost of equity using operating company capital
- 9 structures. But you don't.
- 10 You estimate the cost of equity using the market
- 11 base data you have for market traded companies. Operating
- 12 companies are not market traded companies.
- So the capital structure that's important to
- 14 stockholders, and the one that determines the cost of
- 15 equity, is the capital structure of the holding companies,
- 16 the market traded companies. That's the comparison you need
- 17 to make when you determine the cost of equity that needs to
- 18 be allowed to the applicant utility.
- 19 Q And that's not true in every case, is it?
- When the company has its own credit rating, that
- 21 is the credit rating folks use for the purposes of
- 22 determining equity ratios; isn't that correct?
- 23 A Credit rating is only one aspect of determining
- 24 equity risk. I think when you're doing -- if you're doing a
- 25 DCF or you're doing a CAPM, you're using market data. So

- 1 you have to use the capital structure of the market based
- 2 companies. And those are the holding companies, not the
- 3 operating companies.
- 4 Q So can you turn to page 21 of your testimony in
- 5 the Puget case, CX21 again, page 54 of the exhibit.
- 6 A I have it.
- 7 MR. FFITCH: Just to be clear, Counsel,
- 8 you're referring to page 51 of the testimony, page 54 of the
- 9 exhibit?
- 10 MS. MCDOWELL: That's right.
- 11 Q (By Ms. McDowell) So I want to ask you about
- 12 your testimony from lines 16 through 19 on this page where
- 13 you were actually comparing your estimate for the PSE
- 14 proceeding with your estimate in this case.
- Do you see that?
- 16 A Yes.
- 17 Q And there you testify that the cost of equity
- 18 estimate in this case for 2014 is in the same range as what
- 19 was determined for the target 2013 time period you were
- 20 dealing with in the PSE case.
- Is that a correct summary of your testimony?
- 22 A That's a general description. What's going on
- 23 here is part of the Commission's examination in the PSE case
- 24 is, is a cost of equity determined in 2013 still appropriate
- 25 now and for the future.

- 1 So my analysis in the PSE was backcast to 2013.
- 2 And I'm comparing it to the result I had for PacifiCorp,
- 3 saying they're generally the same, so that my backcast 2013
- 4 cost of equity was reasonable for today as well as the
- 5 future.
- 6 Q So your position is that ROE results are generally
- 7 constant from 2013 to 2014; is that a fair summary?
- 8 A That's been my experience.
- 9 Q But yet you're in here proposing a decrease of 60
- 10 basis points to PacifiCorp's ROE from the ROE this
- 11 Commission set in 2013?
- 12 A And what's the question?
- 13 Q Well, your testimony was just that ROE rates are
- 14 constant in 2013 to 2014, but you're here in 2014 arguing
- 15 for a 60 basis points reduction from the ROE that was set in
- 16 2013 by this Commission?
- 17 A I guess my suggestion is that the Commission's
- 18 allowed ROE in 2013 was a little too high, because in my
- 19 experience as a cost of capital expert, the cost of capital
- 20 hasn't changed much since 2013.
- 21 Q Can you refer to your Cross Exhibit 23CX please.
- 22 A I have it.
- 23 Q And do you recognize this as a paper you wrote
- 24 called "What is ROE"?
- 25 A I do.

- 1 Q And this paper was submitted to the Alabama Public
- 2 Service Commission by the AARP in March 2013; is that
- 3 correct?
- 4 A That is correct.
- 5 Q Now can you refer to page 10 of this exhibit,
- 6 please?
- 7 A I have it.
- 8 Q I wanted to direct your attention to what you
- 9 indicated --
- 10 COMMISSIONER GOLTZ: Sorry; what page are you
- 11 on?
- 12 MS. MCDOWELL: I'm on page 10 of 23CX, page 8
- 13 of the exhibit.
- JUDGE MOSS: Just to be perfectly clear,
- 15 you're on page 10 of the exhibit, which is page 8 of the
- 16 article.
- MS. MCDOWELL: I said it the exact opposite.
- 18 Excuse me.
- 19 JUDGE MOSS: That's all right. That's why
- 20 I'm here.
- MS. MCDOWELL: To humble me.
- JUDGE MOSS: No, to have a good clear record.
- MS. MCDOWELL: Thank you.
- JUDGE MOSS: Not to humble you.
- Q (By Ms. McDowell) Okay, Mr. Hill, I was going to

- 1 ask you about a portion of your paper discussing Mobile
- 2 Gas's ROE of between 13.35 percent and 13.85 percent.
- 3 Do you see that at the top of the page there?
- 4 A I do.
- 5 Q And there, continuing on a couple sentences down,
- 6 you indicate that the return on equity currently being
- 7 allowed by Mobile Gas as evidenced by the 10 percent ROE's
- 8 currently being allowed for other utilities in the U.S.
- 9 exceeds the company's cost of common equity.
- 10 So isn't it true that in this paper you were
- 11 advocating for a reduction to a 10 percent ROE in March of
- 12 2013 for Mobile Gas?
- 13 A It is true that I wrote this paper for AARP to
- 14 present to the Alabama Public Utilities Commission, which
- 15 hadn't had a rate case in 30 years.
- 16 And they had consistently awarded the electric and
- 17 gas companies in that state ROE's in the neighborhood of 14
- 18 percent. The AARP was able to convince the Commission to
- 19 have a round table -- not a hearing, but a round table
- 20 discussion, and felt that in the sense of trying to
- 21 cooperate with the Commission and companies and in the sense
- of gradualism would ask for a 10 percent return on equity.
- 23 My recommendation to the Commission, not only in
- 24 this case, but also Alabama Power and one other gas case in
- 25 2013, was that the cost of equity was from 8.5 to 9 or 9.5

- 1 percent, but that in order to be conciliatory, AARP going to
- 2 request 10 percent.
- 3 So the short answer to your question is yes, but I
- 4 feel like it needs some explanation.
- 5 Q Well, it is curious, because your testimony is
- 6 that ROE's are constant between 2013 and 2014, yet you're
- 7 proposing a 10 percent ROE for this company in 2013 and an
- 8 8.9 percent ROE for PacifiCorp in 2014?
- 9 A I explained why the difference is. The cost of
- 10 capital has been constant. And I told the Alabama Public
- 11 Service Commission the same thing. The cost of capital is
- 12 between 8.5 and 9.5 percent, but AARP wanted to request a
- 13 conciliatory number with this commission.
- Q So Mr. Hill, can you turn to page 5 of your
- 15 revised testimony, please.
- 16 A I am almost there. I'm there.
- 17 Q Now, Mr. Hill, in your testimony revisions, you
- 18 changed on line 15, the ROR, rate of return, from 17.32 to
- 19 17.01.
- 20 Do you see that?
- 21 A Yes.
- 22 Q And you also -- that triggered a change in the
- 23 pre-tax interest coverage calculation you did; is that
- 24 correct?
- 25 A Yes, that's correct.

- 1 Q And that's why you've changed the number 3.28 to
- 2 3.56; is that correct?
- 3 A That's correct.
- 4 Q Now, a pre-tax interest coverage ratio of 3.56 is
- 5 stronger than a 3.28 ratio; is that correct?
- 6 A Right. Pre-tax interest coverage went up because
- 7 the cost of debt went down.
- 8 Q But isn't it true that because the company's rate
- 9 of return was reduced by 31 basis points, the company's cash
- 10 flow would be reduced?
- 11 A No. It's exactly what I just said. The pre-tax
- 12 interest coverage went up because the cost of debt, the
- 13 interest that it has to cover, went down.
- 14 O But --
- 15 A It's explained best on my Exhibit 15. It's just a
- 16 mathematical equation. Pre-tax interest divided by the
- 17 weighted interest costs gives you the number.
- 18 Q But I understand the math, but I guess I'm asking
- 19 about the logic. Under the logic of your financial metric,
- 20 isn't it your position that the Commission could just keep
- 21 reducing PacifiCorp's rate of return and improve its
- 22 financial metrics?
- 23 A They could keep reducing the cost of debt and
- 24 improve its financial metrics.
- But they can't really do that. They don't have

- 1 the power to do that. The cost of debt is what it is.
- 2 Q Then that metric doesn't make any sense, does it?
- 3 A Yes, it does. It makes a lot of sense.
- 4 Q Well, it's a debt metric, not an overall cost of
- 5 capital metrics?
- 6 A It's a pre-tax interest coverage metric.
- 7 MS. MCDOWELL: That's all I have. Thank you.
- JUDGE MOSS: Thank you very much.
- 9 Mr. ffitch, do you have any redirect?
- 10 MR. FFITCH: I may have one or two questions,
- 11 your Honor.
- 12 RE-DIRECT EXAMINATION
- 13 BY MR. FFITCH:
- 14 Q Just briefly, Mr. Hill, the Company's asked a lot
- 15 of questions about the revision.
- 16 Just to be clear, there was one basic change to
- 17 your testimony, and that was to the cost of debt; is that
- 18 correct?
- 19 A That's right.
- 20 Q And the only other changes were numerical changes
- 21 that resulted from the mathematics and that flowing through
- 22 to, for example, the interest coverage that we just heard
- 23 about?
- 24 A That's correct.
- 25 Q And there was no testimony to your narrative -- no

- 1 change to your narrative testimony?
- 2 A No. The narrative testimony I have that outlines
- 3 why 5.8 is not acceptable and why 5.19 is acceptable didn't
- 4 change.
- 5 Q Can I get you to turn to page 32 of your revised
- 6 testimony, please.
- 7 A I have it.
- 8 Q And at line 20, there you support the use of the
- 9 5.19 percent debt amount; is that correct?
- 10 A Yes. I say that 5.19 percent is reasonable for
- 11 ratemaking purposes, and I go on to say that it's probably
- 12 even conservative because the company's current embedded
- 13 cost of debt is 5.19.
- 14 Their marginal cost of debt, we heard from
- 15 Mr. Williams earlier today, is between 3 and 4. So as long
- 16 as they keep adding debt at 3 to 4 percent, that overall
- 17 cost of debt is going to come down.
- 18 So 5.19 is reasonable. It's probably even
- 19 conservative.
- 20 Q And that was in your original testimony, which was
- 21 not revised; is that correct?
- 22 A That's correct.
- 23 Q You were asked by counsel if the last time you
- 24 presented a fully developed cost of capital in a fully
- 25 litigated case was in the 2009 Puget case; do you recall

- 1 that?
- 2 A I recall that. I recall that I couldn't recall
- 3 for sure.
- 4 Q If you turn to Cross Exhibit 22CX that was
- 5 provided to you by the Company?
- 6 A Yes, I have that.
- 7 Q That is a copy of your testimony in the 2014
- 8 Avista general rate case, correct?
- 9 A Yes.
- 10 Q And that's a fully developed cost of capital
- 11 analysis, is it not?
- 12 A Yes, it is.
- 13 Q Now that case ultimately was settled, as I recall.
- 14 But in that case you filed with the Commission a fully
- 15 developed analysis, correct?
- 16 A Yes.
- 17 Q You were asked about Dr. Morin's critique of your
- 18 growth rate methodology, and you indicated that you stood by
- 19 your analysis and continue to use that.
- 20 Could you just elaborate a little bit on why you
- 21 have continued to use that analysis notwithstanding Dr.
- 22 Morin's position?
- 23 A The analysis that I developed using the
- 24 sustainable growth rate, I believe is derived directly from
- 25 the work of Myron Gordon, who is often known as the father

- 1 of DCF. He indicated that sustainable growth rate of the B
- 2 times R plus SV growth rate that I used was the most
- 3 reliable DCF growth rate.
- 4 I believe i's important to use that methodology
- 5 along with other growth rate measures like projected
- 6 earnings, projected dividends, book value, that sort of
- 7 thing, to estimate the cost the equity.
- 8 And it's not mechanistic. In other words, we
- 9 don't just plug numbers in and get a DCF. There's some
- 10 math; there's some amount of judgment involved in it. But I
- 11 think that's a process that investors most likely go through
- 12 in reaching a determination about what a long-term growth
- 13 rate is.
- We've seen examples even in this case of analysts
- 15 rejecting negative growth rates. In other words, they're
- 16 saying earnings growth rates are the only things that
- 17 investors look at, but not the negative ones. Well, if
- 18 earnings growth rate is all investors consider, then you've
- 19 got to take them all. But they're not willing to take them
- 20 all.
- 21 My point is that growth rate analysis is much more
- 22 complicated than a plug and play kind of approach. And I
- 23 believe that kind of analysis that I've done since day one
- 24 takes into consideration what the likely long-term
- 25 sustainable growth rate will be for the DCF. And that's the

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idea behind DCF; that in fact, growth rates have to be 2 sustainable over the long term to be realistic. And I 3 believe this is the best way to get at that. 4 MR. FFITCH: Those are all my questions. 5 JUDGE MOSS: Anything further? Mr. Hill, we appreciate your being here 6 7 individually, and we'll see you later as part of our panel. 8 And in the meantime, Mr. Parcell can collect his goods and so forth. 9 10 DAVID C. PARCELL, witness herein, having been first 11 12 duly sworn on oath, was examined and 13 testified as follows: 14 15 DIRECT EXAMINATION 16 BY MS. CAMERON-RULKOWSKI: 17 0 Good afternoon. 18 A Good afternoon. 19 Would you please state your name for the record? Q. 20 Α Certainly. David C. Parcell, P-A-R-C-E-L-L. 21 0 Do you have any corrections to the testimony or 22 exhibits that you filed? 23 Α I do. 24 Q Would you please go ahead and go through those?

Certainly. If you'll turn, please, to page 3,

- 1 line 9, there were the word "two" appears in that sentence.
- 2 Strike "two" and put in "three." Change "two" to "three."
- 3 Page 16, line 1, after "U.S.," insert the word
- 4 "utility," U-T-I-L-I-T-Y.
- 5 CHAIRMAN DANNER: I'm sorry. I can't catch
- 6 that. Tell me again.
- 7 THE WITNESS: U.S. utility.
- 8 CHAIRMAN DANNER: What line?
- 9 THE WITNESS: Line 1.
- JUDGE MOSS: After U S. Line 1.
- 11 THE WITNESS: Page 19, line 9; page 19, line
- 12 9, after the word "remained," insert "at or," -- A-T, O-R --
- "remain at or below."
- Page 36, line 11; page 36, line 11, under the
- 15 Strunk Group column, there's a number, 149 percent. Change
- 16 that to 154 percent. Change "149" to "154."
- 17 And on line 16, make the same change. Change
- 18 "149" to "154."
- 19 Page 40, line 19; page 40, line 19, the word
- 20 "exceeds," mark through that and insert the word "matches,"
- M-A-T-C-H-E-S.
- 22 Page 44, the general vicinity of lines 14,
- 23 you'll see two references to a footnote 10. Both of those
- 24 should be footnote 9. So footnote 9 should be three lines
- 25 in a row. So change footnote 10 to footnote 9.

- Finally on page 47; page 47, line 9, the 19.3
- 2 should be 20.3. Change 19.3 to 20.3.
- And finally, on DCP-5, for the row 2009,
- 4 under the Moody's, it shows A3. That should be A2. In
- 5 other words, Moody's upgraded one year sooner than I showed
- 6 it. So A3 becomes A2 in 2009.
- 7 And that completes my changes, taking into
- 8 consideration we gave out some revised schedules yesterday.
- 9 MS. CAMERON-RULKOWSKI: Indeed. Thank you,
- 10 Mr. Parcell.
- 11 Mr. Parcell is now available for
- 12 cross-examination.
- JUDGE MOSS: Thank you. All right.
- Then the Company has indicated again 1.5
- 15 hours. Ms. McDowell, are you going to take the bat again?
- 16 MS. MCDOWELL: I am, your Honor. And I will
- 17 also say that right off the bat, I'm going to be asking
- 18 about an exhibit that I know Staff has an objection to.
- 19 JUDGE MOSS: All right. Let's do that. Let
- 20 me get to the right place in my exhibit list here.
- 21 So this is DCP-26 we're going to talk
- 22 about?
- MS. MCDOWELL: That's correct.
- JUDGE MOSS: All right. Staff has an
- 25 objection. Please state it.

- 1 MS. CAMERON-RULKOWSKI: The objection is
- 2 relevance. It's not clear at all that this testimony is
- 3 relevant to this proceeding.
- And I can elaborate a little bit. We
- 5 listened to testimony from Mr. -- on Mr. Gorman's testimony
- 6 and then also on Mr. Hill's testimony. But I'm really not
- 7 sure what the -- how Mr. Parcell's testimony in this
- 8 proceeding would be relevant.
- 9 JUDGE MOSS: Well a witness's testimony from
- 10 other proceedings, particularly expert witnesses such as
- 11 those we've had with us today, can certainly be relevant in
- 12 terms of drawing comparisons to the testimony in this case.
- So we'll wait and see if you use the exhibit
- 14 or not and how you use it. I can't really make a
- 15 determination in the abstract.
- 16 MS. CAMERON-RULKOWSKI: After I heard the
- 17 testimony that was elicited from Mr. Gorman, I --
- 18 Mr. Parcell's testimony is based on 2013 data.
- But then I heard that there was testimony
- 20 elicited from Mr. Hill, and he does have testimony also on
- 21 2013. So I'll be very interested here.
- 22 JUDGE MOSS: My best guess is that this is
- 23 going to prove to be relevant.
- 24 But in any event, make your objection at the
- 25 time you think it's appropriate to do so, and I can rule on

- 1 the individual question at that time. I don't think I can
- 2 address this objection at this point in time.
- What about the other two?
- 4 MS. CAMERON-RULKOWSKI: So the objection to
- 5 Mr. Schooley's testimony, the objection there is also
- 6 relevance. I don't understand how his testimony would be
- 7 relevant to this proceeding because it's testimony of
- 8 someone who is not here on the stand today. He does not
- 9 testify in any detail about return on equity or cost of
- 10 capital. So again, I don't know why it would be relevant.
- JUDGE MOSS: All right.
- 12 Is your objection to DCP-28 also relevance.
- MS. CAMERON-RULKOWSKI: It is not.
- JUDGE MOSS: Well, again, with respect to
- 15 27CX I can't make an abstract determination without a
- 16 relevant objection. I have to hear the question before I
- 17 determine whether it's relevant or not. So we'll have to
- 18 wait on that one as well.
- MS. CAMERON-RULKOWSKI: Fair enough, your
- 20 Honor.
- JUDGE MOSS: What about 28?
- MS. CAMERON-RULKOWSKI: Now 28 is only a
- 23 small portion of Mr. Parcell's exhibit -- of Mr. Parcell's
- 24 testimony in this case. His testimony also had multiple
- 25 exhibits attached to it.

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- 1 And so only using this very small portion
- 2 which was then elaborated on later in this -- in the
- 3 complete document would mischaracterize his testimony. And
- 4 that's the concern there.
- 5 JUDGE MOSS: Well, under the rule of optional
- 6 completeness, if you feel it is appropriate to do so we can
- 7 expand this exhibit to include other portions if that's
- 8 appropriate. I don't want to do it if it's not needed, but
- 9 that's an option that you have. If she uses the exhibit and
- 10 you wish to assert that right, I will allow it.
- MS. CAMERON-RULKOWSKI: Thank you, your
- 12 Honor.
- MS. MCDOWELL: We have no objection to that.
- 14 And we've put a small amount in just to save trees, but
- 15 happy to have it all in.
- 16 JUDGE MOSS: Maybe you all can confer before
- 17 we finalize this later this afternoon or tomorrow morning
- 18 and see if there's some need to do that. Again, we don't
- 19 want to unnecessarily put paper in the record. If it's
- 20 important to the case, then we'll do so.
- 21 All right. Why don't you go ahead and
- 22 proceed with your questions.
- MS. MCDOWELL: Thank you, your Honor.

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- 1 CROSS-EXAMINATION
- 2 BY MS. MCDOWELL:
- 3 Q Good afternoon, Mr. Parcell.
- 4 A Good afternoon.
- 5 Q So can you turn to page 4 of your testimony in
- 6 this case, DCP-1T?
- 7 A Sure. I have that.
- 8 Q And there at the top of page 4, just to get our
- 9 bearings here, you're -- you testified that your common
- 10 equity range for PacifiCorp is a range of 9 to 9.5.
- 11 Do you see that?
- 12 A Yes.
- 13 Q And you have a range for your ROR, your rate of
- 14 return, 7.07 to 7.31.
- Do you see that?
- 16 A Yes, ma'am.
- 17 Q In both cases you select the bottom of those
- 18 ranges, so a 9 percent ROE and a 7.07 percent ROR, correct?
- 19 A For my point recommendation, that is correct.
- 20 Q Now, can you turn to page -- or to Cross Exhibit
- 21 DCP-26 --
- 22 A 26, you said?
- 23 Q 26.
- 24 A Sure. That's the PSE case, right?
- 25 Q Yes. That's the case we were just discussing.

- 1 A Yes, I have that.
- 2 Q And this testimony was filed a couple of weeks ago
- 3 in the PSE case; is that correct?
- 4 A Yes, December 3.
- 5 Q And you filed that testimony on behalf of the
- 6 Commission Staff, correct?
- 7 A Also correct.
- 8 Q Now can you turn to the summary of your results on
- 9 page 30 of this exhibit?
- 10 A 30?
- 11 Q That's correct. It's 30 of the exhibit, 27 of the
- 12 testimony.
- 13 A Okay. Bear with me if you would because I just
- 14 brought a copy of my testimony. I did not print out what
- 15 you sent me. So I want to make sure we're on the same page.
- 16 But I'm with you on the one now for sure.
- 17 Q I'll try to give you the alternative page numbers.
- 18 A I appreciate that.
- 19 Q Now on lines 22 -- 21 to 22, you recommend a
- 20 return on equity range of 9.0 percent to 10.0 percent.
- 21 Do you see that?
- 22 A Yes, I do.
- 23 Q And your -- the top of your range in terms of the
- 24 results you show there on page 27 would be the top of your
- 25 CE range, your comparable earnings range; is that correct?

- 1 A That is correct.
- 2 Q Now, based on this range of 9.0 to 10.0 percent
- 3 for PSE, you select a point estimate of 9.5 percent; is that
- 4 correct?
- 5 A Yes. As of the early 2013 time frame, correct.
- 6 Q And then on the -- following on to the following
- 7 page, lines 11 through 12, you also indicate that a 9.8
- 8 percent number, which is PSE's current ROE as I understand
- 9 it, is within your recommended range.
- 10 Do you see that?
- 11 A Within it, that is correct.
- 12 Q Now can you turn to page 38 of your testimony in
- 13 this case?
- 14 A Current case?
- 15 Q Current case.
- 16 A 38, you said?
- 17 O Yes.
- 18 A Thank you. I have that.
- 19 Q Now, there you set out a summary table that looks
- 20 similar. Do you see that line -- it's in between lines 16
- 21 and line 20?
- 22 A Yes, ma'am.
- 23 Q And there you have the exact same CE range for
- 24 PacifiCorp that you have for PSE, correct, 9.0 to 10.0?
- 25 A For CE, correct.

- 1 Q But for PacifiCorp, you set your range as 9.0
- 2 percent to 9.5 percent, correct?
- 3 A No. In PacifiCorp the range was 9 to 10, but I
- 4 put the midpoint of the range at 9.5. But I compared the
- 5 midpoint of the DCF range of 9.0.
- 6 So I was using midpoints to determine a more
- 7 narrow range for PacifiCorp than the broader range I took in
- 8 the case of PSE because of the nature of this different
- 9 proceeding, which I'll gladly explain if you'd like.
- 10 Q Well, let me just focus on your testimony here.
- 11 A Sure.
- 12 Q On lines 22 to 23, you say, "I recommend a return
- on equity range of 9.0 to 9.5 percent for PacifiCorp."
- Do you see that?
- 15 A You said 9 to 9.5, correct?
- 16 Q Correct.
- 17 A That is correct, yes, ma'am.
- 18 Q And in basically the same part of the page in your
- 19 PSE testimony, lines 21 to 22, you say you recommend a
- 20 return on equity range of 9.0 percent to 10 percent for PSE?
- 21 A Right. For the early 2013 time period, that is
- 22 correct, yes, ma'am.
- 23 Q And the basis for your top of the range 10 percent
- 24 recommendation for PSE was your CE outcome, correct?
- 25 A Yes, ma'am, that's right.

- 1 Q And you have the same CE outcome in the PacifiCorp
- 2 case, correct?
- 3 A Correct.
- 4 Q But yet you cut the range off at 9.5 percent, not
- 5 at 10 percent, correct?
- 6 A Right. As I indicated before, in the PSE case I'm
- 7 using the broader range based upon my understanding of the
- 8 directives of that case; whereas in the PacifiCorp case, I'm
- 9 using the midpoints of both my comparable earnings in DCF
- 10 range to get a mid point of 9.25.
- 11 I might add if I had used the upper and lower end
- 12 of my DCF and CE in this case, it would have been 8.6 for
- 13 DCF, 10.0 for CAPM, for CE. That's a midpoint of 9.35,
- 14 about the same as my 9.25.
- So it's just about I did them differently because
- of the nature of that remand proceeding and my
- 17 interpretation of what information was being requested and
- 18 how to best respond to that request.
- 19 Q Well, you certainly don't include that explanation
- 20 anywhere in the PSE testimony, do you?
- 21 A Well, that testimony stands on its own. My PSE
- 22 testimony is not built upon incorporating my PacifiCorp
- 23 testimony. My PSE testimony stands by itself.
- It would not be appropriate, in my humble opinion,
- 25 to be quoting PacifiCorp in my PSE testimony, especially

- 1 since it took place two years earlier.
- 2 Q So can you turn to page 39 of your testimony in
- 3 this case, please?
- 4 A Sorry. 39?
- 5 0 39?
- 6 A Sure. I'm there. Thank you.
- 7 Q And on line 4 of that testimony?
- 8 A Yes.
- 9 Q You indicate that you selected the low end of the
- 10 range, 9.0 percent, because your DCF and CE conclusions
- 11 focus on the highest results, do you see that?
- 12 A Yes, ma'am.
- 13 Q But it's clear from what we just looked at that
- 14 you don't use the highest results from your CE method for
- 15 PacifiCorp, do you; you cut off your CE results at the
- 16 midpoint, correct?
- 17 A That is correct. But I'm referring here to the
- 18 fact that -- I think you also asked me a data request to
- 19 this effect -- I did not use a formula approach to determine
- 20 my CE results. So Mr. Hill, for example, does use a formula
- 21 approach. And that would have been the more adjustment, if
- 22 you will.
- I focused just primarily on the actual earnings
- 24 and the resulting market to book ratios. So from my
- 25 perspective, if 9.5 -- 9 .495, which is a common CE result

- 1 for the industry, and proxy groups have been accompanied by
- 2 market book ratios of above 100 percent, that is adequate.
- 3 And that is, to my way of thinking, high end results.
- 4 Q Well, I'd like to go through your CE results a
- 5 little bit.
- 6 A Sure.
- 7 Q On page 37, you summarize the cost of equity
- 8 indicated by your CE results. And there you indicate recent
- 9 returns of 9.4 percent to 10.3 percent for your historical
- 10 CE analysis, correct?
- 11 A Correct.
- 12 Q And prospective returns of 9.5 percent to 11.1
- 13 percent; do you see that?
- 14 A Yes.
- 15 Q And in neither case is the bottom of your range of
- 16 results 9.0 percent, correct?
- 17 A Right. But you didn't mention -- you left out the
- 18 part where I referred to 133 percent market book ratio for
- 19 the historic and over 150 percent market book ratio for
- 20 prospective. Those are relevant considerations to
- 21 determining the CE results. And those are in the same
- 22 sentence as you quoted.
- 23 Q But you don't adjust the results anywhere in your
- 24 testimony, do you?
- 25 A I'm sorry. Could you repeat that.

- 1 Q Your ranges that you state are bottomed out at 9.4
- 2 and 9.5 respectively, correct?
- 3 They aren't bottomed out. They reflect the
- 4 investor expectation that a return of no more than 9.5
- 5 percent is adequate to produce market book ratios well above
- 6 100 percent. That's not bottoming out, no.
- 7 Q Let's turn to your CE discussion.
- 8 A My what?
- 9 Q The discussion of your CE analysis?
- 10 A Sure.
- 11 Q I believe it's on page 36. Now, there you list 16
- 12 different results for the proxy group and this front group.
- Do you see that?
- 14 A Those are actually ranges. There's more results
- 15 of that embedded within those. But those are the high and
- 16 low for each of those categories, yes.
- 17 Q And again, there's nowhere in these ranges that
- 18 you state is there a result as low as 9.0 percent?
- 19 A That's correct. But the 9.4 to 9.5 are
- 20 accompanied by market book ratios of over 135 percent.
- 21 Q Well, let's turn to the data request I think you
- 22 referred to, which is DCP-25CX?
- 23 A Yes, thank you. Sure. I have that one.
- You said 25, didn't you?
- 25 O I did.

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- 1 A Yes, thank you.
- 2 Q And there PacifiCorp asks you to reconcile the
- 3 fact that you were recommending a bottom of the range that
- 4 was not indicated by any of your results?
- 5 A Right.
- 6 Q And the Company specifically asked you did you
- 7 make an adjustment for market to book ratios.
- 8 And nowhere in that data request response do you
- 9 say the words "yes," correct?
- 10 A That's correct, because the adjustment for the
- 11 ratios would be as the so-called market to book approach
- 12 like Mr. Hill uses, where you actually have a formula that
- 13 throws in market to book retention growth, internal growth,
- 14 external growth. And that to me is an adjustment in this
- 15 context.
- 16 And I don't use that. I've seen Mr. Hill use it,
- 17 but I don't use that adjustment.
- 18 Q You don't demonstrate that anywhere in your work
- 19 papers or even in this response to the data request, do you?
- 20 A No, because I don't do it. I don't say what I
- 21 don't do.
- 22 Q But you showed the result --
- 23 A I've never -- I apologize.
- 24 Q And I apologize to you. I don't mean to talk over
- 25 you.

- 1 A Just be nice.
- 2 Q I will if you will.
- 3 A So let me just ask you another question, then,
- 4 about your Data Request 55. Your response is that in
- 5 response to the question why you set a range of 9 to 10 in
- 6 light of the results that were higher than that, you
- 7 indicate that six of the eight period averages are 10.1
- 8 percent or less, and four of the eight are 9.8 percent or
- 9 less.
- 10 Do you see that?
- 11 A I do.
- 12 Q But doesn't that still mean that half of your
- period averages are greater than 9.8 percent?
- 14 A That is correct.
- 15 But again, the accompanying book ratios are well
- 16 over 130 percent.
- 17 Q So in your testimony on page 38, lines 8 through
- 18 10, just to clarify this, you confirm that you do not
- 19 incorporate any market to book adjustment, correct?
- 20 A Not in a formulistic sense; that is correct.
- 21 Q But just in kind of a general way you reduce the
- 22 returns for market to book ratios?
- 23 A I don't reduce the returns. I just point out that
- 24 it's not the required return. The required return is less
- 25 than the indicated return.

- 1 Q And that's true for PacifiCorp, where you set a
- 2 range of 9 to 9.5, but less true for PSE where you set a
- 3 range of 9 to 10; is that correct?
- 4 A Well, again, PacifiCorp was in the context of 2013
- 5 -- actually, early 2013 time frame. And my interpretation
- 6 of what was being requested in PacifiCorp was a more broad
- 7 or even a wider analysis of what the potential returns could
- 8 be. At least that's the approach I took to PSE --
- 9 PacifiCorp instead of PSE in that prior sentence.
- 10 Let me recap. In PSE I accepted my assignment as
- 11 focusing on the early 2013 time period. All my analyses
- 12 were as of that time period.
- And also, I interpreted the Commission's agreement
- 14 and order to indicate that -- show us what were reasonable
- 15 returns at that point in time. Therefore, as opposed to
- 16 focusing just on the midpoints, I went to the lower band of
- 17 the lowest return and the highest band of the highest to get
- 18 a broader range.
- 19 Again, the midpoint would likely be the same using
- 20 and averaging two midpoints. But I took the broader range
- 21 approach in that case because that was my interpretation of
- 22 what was being desired.
- 23 Q And wouldn't you agree that that kind of broader
- 24 range look would be fairly applied to PacifiCorp, given the
- 25 fact that the cases are pending concurrently and the

- 1 Commission is looking at this issue at the same time?
- 2 A Not really, because again, PSE is in time frame of
- 3 early 2013. That's almost two years ago now. And I think
- 4 the latest data that I used was March 31 of 2013 in that
- 5 case.
- 6 And I'm using data through September of 2014 in
- 7 this case. So it's 18 months apart.
- 8 It's true the Commission is hearing them more or
- 9 less back to back, but one is a remand. And the
- 10 Commission's order specifically stated early 2013, which is
- 11 what I did.
- 12 Q Let me just ask you about your CAPM results in the
- 13 case.
- 14 A Sure.
- 15 Q Can you turn to page 39 of your testimony in this
- 16 case?
- 17 A Yes. 39?
- 18 Q Yes.
- 19 A Yes, I'm there.
- 20 Q And there you testify that while your CAPM results
- 21 are less than your DCF or CE results, the Commission should
- 22 use them to support your recommendation for a low end of the
- 23 range outcome; is that a fair summary of your testimony?
- 24 A Roughly speaking.
- 25 What I'm really saying here is the same thing that

- 1 Mr. Gorman and Mr. Hill have already told you, which is
- 2 we've been waiting for interest rates for go up for four
- 3 years now. And by George, if we keep predicting, one year
- 4 we're going to be right. We haven't been right yet.
- 5 And if an investor had thought in 2010 they're
- 6 going up and you bet the farm on it, you wouldn't have the
- 7 farm today.
- 8 And the longer they stay low, the more it becomes
- 9 a norm. My 93-year-old father can't get a CD over 1 percent
- 10 before two years. And that's normal for him. And people
- 11 who used to get 5 percent CD's have all but forgotten that
- 12 they were. That's an opportunity cost for your ratepayers.
- 13 And that's the way people are reacting to this long-term low
- 14 interest rate environment. It's not a novelty anymore.
- 15 It's the norm now.
- 16 Q So Mr. Parcell, can you turn to page 30 of your
- 17 PSE testimony, DCP-26CX, please?
- 18 A Yes.
- JUDGE MOSS: And that's page 30 of the
- 20 exhibit?
- MS. MCDOWELL: That's correct.
- 22 THE WITNESS: It will be 28 of the
- 23 testimony?
- 24 Q (By Ms. McDowell) 27 of the testimony.
- JUDGE MOSS: It's page 27 of the testimony.

- 1 THE WITNESS: Thank you.
- 2 Q (By Ms. McDowell) Now, it's true, isn't it, that
- 3 your CAPM results in the PSE case are much lower than they
- 4 are in the Pacific Power case?
- 5 A The PSE case, they were a midpoint of 6.7.
- 6 At the current time it's 7.3. So the CAPM has
- 7 gone up.
- 8 O So I have the ranges here. Your PSE results, 6.5
- 9 to 6.8, and your Pacific Power results 7.2 to 7.4.
- 10 Do you see that?
- 11 A Yes.
- 12 Q And in your PSE testimony you don't have a similar
- 13 comment about the Commission considering the low CAPM
- 14 results to justify a lower range outcome, correct?
- 15 A Correct.
- 16 Q So even though PSE's CAPM results are lower, you
- don't advocate for the Commission to consider those,
- 18 correct?
- 19 A Right, because I'm talking two years ago in PSE.
- 20 And when I came across that question and answer, I
- 21 determined it would be more confusing in a historic sense
- 22 that it would be as opposed to being clear in a present
- 23 sense. Therefore, I made the executive decision to take
- 24 that out of that PSE case because it was two years ago.
- 25 Q Doesn't the fact that the CAPM results are

- 1 increasing in the PacifiCorp case suggest that the costs of
- 2 capital are increasing and not declining, as your narrower
- 3 range for PacifiCorp suggests?
- 4 A Well, the DCF costs are lower in the PacifiCorp
- 5 vs. PSE.
- 6 Q But the CAPM results are higher?
- 7 A That's correct.
- 8 Q And the CE results are the same, correct?
- 9 A They are the same, yes.
- 10 Q And you ultimately rely on the CE results to
- 11 justify your recommendation in the PSE case, correct?
- 12 A In part, yes.
- 13 Q That's how you get to 9.5 and to justify a 9.8 as
- 14 a part of a reasonable range, correct?
- 15 A That's correct. If I just did DCF and CAPM I'd be
- 16 below 9 percent.
- 17 Q So Mr. Parcell, can you turn to DCP-27, please?
- 18 A Sure.
- 19 Q And do you recognize this as the testimony of Tom
- 20 Schooley filed concurrently with your testimony in the PSE
- 21 case?
- 22 A I do.
- 23 Q And I just have one question to ask you on this
- 24 testimony. I wanted to direct your attention to page -- the
- 25 top of page 7. And --

- 1 A I have that.
- 2 Q And this question actually begins -- there's a
- 3 question that leads up to it at the bottom of page 6. The
- 4 bottom of page 6 reports on PSE's earnings?
- 5 A Yes.
- 6 Q And the top of page 7 the question is: "Of what
- 7 importance is this data?"
- 8 And the answer is, "This data implies that, since
- 9 PSE is not achieving its authorized return of 7.77 percent,
- 10 it is unnecessary to reduce the authorized return."
- 11 Do you see that testimony?
- 12 A Yes, ma'am, I do.
- 13 Q So based on this testimony, wouldn't you agree
- 14 that if PacifiCorp is not achieving its authorized return,
- 15 it would be unnecessary to reduce its authorized return from
- 16 9.5 percent to 9.0 percent?
- 17 A I do disagree with that. And I'll gladly tell you
- 18 why if you want to know.
- 19 Q So can you turn to page 23CX, please?
- 20 A Page 23 of what?
- 21 Q I'm sorry. Exhibit 23CX.
- 22 A Oh, sure. Yes. I have that.
- 23 Q Now this is your data request response to
- 24 PacifiCorp's Data Request No. 50. And this data request
- 25 response referred to a survey of electric utility rate

- 1 decisions in 2014.
- 2 Do you recall responding to this data request?
- 3 A Yes, I do.
- 4 Q And in your response, you confirm that the survey
- 5 found that the average ROE for the electric utility rate
- 6 case decisions in 2014 was 9.9 percent?
- 7 A That is correct.
- 8 Q Do you recall that?
- 9 A And I'm glad you brought this schedule up, because
- 10 the same information shows the prior authorized returns from
- 11 the prior year, and that average was 10.14. So over that
- 12 one-year period, the average return on equity for electric
- 13 utilities dropped 26 basis points.
- So that does indicate a decline in cost of equity
- 15 as shown by regulators.
- 16 Q But it also indicates an average ROE that's 90
- 17 basis points higher than your recommendation --
- 18 A That's right, but 26 base points lower than the
- 19 year before.
- 20 Q So on page 2 of this cross-examination exhibit, in
- 21 the article entitled "Risk Holds Sway," it quotes -- are you
- 22 with me?
- MS. WALLACE: 23CX.
- 24 Q (By Ms. McDowell) Sorry if I misspoke. 23CX on
- 25 page 2.

- 1 And there's a discussion of the ISO New England
- 2 decision at FERC.
- 3 Do you see that, in the first part of the
- 4 article?
- 5 And I want to ask you about one quote which is at
- 6 the midcolumn on the third column over. It said that, "As
- 7 FERC explained, if ROE's were tied too closely to current
- 8 interest rates, investors would simply choose to put their
- 9 money elsewhere."
- Now, your recommended ROE of 9.0 percent in this
- 11 case does not account for this risk of investor disinterest,
- 12 correct?
- 13 A Investor what?
- 14 Q The loss of investment interest in utility
- 15 investment if ROE's were tied too closely to current
- 16 interest rates.
- 17 A I'm sorry. I must have misunderstood your
- 18 question, because I don't see the connection between this
- 19 page and your question. So maybe I'm missing something.
- 20 Q Let me rephrase my question.
- 21 A Sure. Thank you.
- 22 Q In this article, there's a quote saying, "As FERC
- 23 explained, if ROE's were tied too closely to current
- 24 interest rates, investors would simply choose to put their
- 25 money elsewhere."

- 1 Do you see that quote?
- 2 A Yes, ma'am.
- 3 Q And I'm asking you, did your recommendation in
- 4 this case consider whether investors would continue to
- 5 invest in PacifiCorp at that 9 percent?
- 6 A Again, interest rates are lower today than they
- 7 were a year ago when the Commission gave PacifiCorp 9.5
- 8 percent.
- 9 So -- and that part was on appeal at that time.
- 10 So if 9.5 was appropriate based upon the context of your
- 11 question a year ago, and interest rates are lower today,
- 12 that logic would indicate on its own less than 9.5 percent.
- Q Can you turn to page 39 of your testimony, please?
- 14 A You said 39?
- 15 Q Yes.
- 16 A Yes. I'm there. Thank you.
- 17 Q Again, lines 1 through 5. As another reason for
- 18 justifying the bottom end of your range recommendation, you
- 19 refer to the possible implementation of a PCAM mechanism in
- 20 this case.
- 21 Do you see that?
- 22 A Yes, ma'am.
- 23 Q You agree that PacifiCorp currently does not have
- 24 any PCAM mechanism, right?
- 25 A Right, as Mr. Williams points out in his

- 1 testimony.
- 2 Q And even if the Commission adopted one in this
- 3 case, wouldn't it be premature to make any risk adjustment
- 4 for a PCAM at this time before there's any demonstration of
- 5 an actual reduction in risk?
- 6 A It's not a risk adjustment.
- 7 What it's saying is it's something new for the
- 8 company. And I'm not going outside my range. I'm just
- 9 saying it's a factor to tell us where to go within the
- 10 range.
- 11 And this company's been asking for a PCAM for
- 12 years, according to my information. And the Staff is
- 13 recommending one in this case.
- So it's a new factor potentially for the company,
- 15 and it's a positive factor.
- 16 I mean, Mr. Williams said that the rating agents
- 17 have commented on the Company's lack of PCAM in Washington.
- 18 It's the only state that does not have one for PacifiCorp.
- 19 So it's a new factor. So it's a factor to help
- 20 determine where within the range to set PacifiCorp's cost of
- 21 equity.
- 22 But I don't go beyond the range. I'm not making
- 23 an adjustment per se. I'm just going within the range.
- Q So Mr. Parcell, can you turn to DCP-28CX?
- 25 A Sure. I have that.

- 1 Q And do you recognize this as testimony previously
- 2 filed in a Cascade Natural Gas case in this jurisdiction?
- 3 A At least the first four pages of it, yes.
- 4 Q And on page 5 of this exhibit, which is page 3 of
- 5 the testimony, you recommend that if -- that Cascade's ROE
- 6 should be 25 basis points higher if it does not have a
- 7 decoupling mechanism; isn't that correct?
- 8 A As of 2006, yes, for a gas company.
- 9 Q So since PacifiCorp does not have a decoupling
- 10 mechanism, is it your position --
- 11 MS. CAMERON-RULKOWSKI: I'm going to object.
- 12 Mr. Parcell has not testified to making any adjustments
- 13 whatsoever based on decoupling. And so I think that this
- 14 question would be outside the scope of his testimony.
- JUDGE MOSS: I'm going to overrule the
- 16 objection.
- Go ahead with the question.
- 18 Q (By Ms. Wallace) So since PacifiCorp does not
- 19 have a decoupling mechanism, is it your position that
- 20 PacifiCorp's ROE should be 25 basis points higher than a
- 21 utility that has a decoupling mechanism?
- 22 A I have not addressed decoupling in the context of
- 23 electric utilities such as PacifiCorp, or actually any
- 24 electric company in two or three years now. So I have not
- 25 run those numbers lately.

- 1 Certainly in 2006 it was a big factor for a gas
- 2 company like Cascade.
- 3 But the analysis I make is the cost of capital for
- 4 a broad spectrum of publicly traded companies. Maybe some
- of those companies may have a subsidiary with decoupling,
- 6 but other subsidiaries do not. But whatever is there is
- 7 built in, and it's not a factor that I would be comfortable
- 8 either adding to or subtracting from based upon the
- 9 information that I've done lately and what I've done in
- 10 either this or the PSE case prior testimonies.
- 11 So I'm sorry. I just can't help you on that. I
- 12 haven't studied it.
- 13 Q At least since the time you filed this testimony
- in 2006; is that your testimony?
- 15 A I'm sorry?
- 16 Q You haven't looked at this since 2006 when you
- 17 filed this testimony previously?
- 18 A No. I said I have not looked at the decoupling
- 19 impact on an electric utility in two or three years, is what
- 20 I said.
- 21 What I did say in '06 is that I had an indicator
- 22 of the impact for a gas utility in 2006, but that was eight
- 23 years ago. That may be the same today; it may not be the
- 24 same. I just don't know.
- Q Well, you know, I was just wondering about it

- 1 because you recommend a higher ROE for PSE than you did for
- 2 PacifiCorp, notwithstanding the fact that PSE has a
- 3 decoupling mechanism.
- 4 A PSE has lower bond ratings than PacifiCorp.
- 5 And also PSE's return on equity was as of early
- 6 2013, whereas PacifiCorp's is in the second -- the fourth
- 7 quarter of 2014. It's a different time period, different
- 8 proxy companies.
- 9 And most of my recommendations are lower today
- 10 than they were two years ago because the cost of equity has
- 11 declined over the last two years, as indicated by the lower
- 12 authorized returns by utility commissions.
- 13 Q And isn't that true, Mr. Parcell, that every one
- of the utilities in your proxy group in this case is also in
- one of the proxy groups in the PSE case?
- 16 A Repeat that, please?
- 17 Q Isn't it true that every one of the utilities in
- 18 your proxy group in this case is in one of the proxy groups
- 19 you use in the PSE case?
- 20 A It's probably true because in the PSE case I have
- 21 my own proxy group.
- 22 I also do analyses of Mr. Gorman's proxy group
- 23 from 2013.
- And PSE was in Dr. Morin's proxy group as of 2013.
- So I'm using three different proxy groups, which

- 1 probably includes 75 to 90 percent of all electric utilities
- 2 between the three of them. You'd almost have to follow.
- 3 Q So can you turn to page 46 of your testimony,
- 4 please?
- 5 A I'm sorry; 46?
- 6 Q Yes, please, in this case.
- 7 A Sure. I'm there. Thank you.
- 8 Q So there you point to an Exhibit DCP-16, which you
- 9 indicate states that -- or demonstrates that electric
- 10 utilities had equity ratios of less than 50 percent and had
- 11 singe A ratings.
- Do you see that?
- 13 A Yes.
- 14 Q Now, would you agree that in that exhibit there
- are 21 decisions where the utility was single A rated?
- 16 A I'll accept that.
- 17 Q And as of those 21 decisions, only one involved a
- 18 utility with a single A rating that had a common equity
- 19 ratio of less than 50 percent, correct?
- 20 A I'll accept that. But that still shows that 49
- 21 percent is enough to maintain an A rating.
- 22 Q But it's certainly well below the average for that
- 23 single A rated utility?
- A But you don't have to be the average. You're in
- 25 the game, so to speak. Companies with lower equity ratios

- 1 have had A ratings and maintained A ratings.
- 2 Q So can you turn to page 40 of your testimony?
- 3 A Sure. I have that.
- 4 Q And I wanted to ask you about your testimony about
- 5 the financial integrity test that you conducted on your
- 6 recommendation. And that's contained here on lines 14
- 7 through 19; is that correct?
- 8 A Yes.
- 9 Q Now you did just a single test to determine
- 10 whether your recommendation would maintain PacifiCorp's
- financial integrity, correct?
- 12 A I'm sorry. I didn't hear all that.
- 13 Q I'm sorry. You just did a single test to verify
- 14 that your recommendation would maintain PacifiCorp's
- 15 financial integrity?
- 16 A There are two tests. There's coverage and the
- 17 debt to total capital calculation. There's two tests there.
- 18 Q Now when we asked you about the source of your
- 19 tests that you ran, you provided the information in
- 20 DCP-22CX. Can you turn to that please?
- 21 A Sure. I have that.
- 22 Q And that information was provided in response to
- 23 Data Request No. 49?
- 24 A Yes, ma'am.
- 25 Q And you basically provided these as the source

- 1 documents for your financial analysis of your recommendation
- 2 in this case; is that correct?
- 3 A The information in the -- DCP-15, the benchmark
- 4 ratios came from DCP-22CX.
- 5 But the analyses were done by me. The
- 6 calculations for PacifiCorp is where it shows. I think
- 7 that's what you asked me.
- 8 Q Yes. That's a fine clarification in your
- 9 response. That is what I was asking, whether this was
- 10 basically the source of the framework for your analysis.
- 11 A That is correct, yes.
- 12 Q And the document that you provided on page 3 of
- 13 DCP-22, that document is dated 2004, correct?
- 14 A Yes, ma'am.
- 15 Q And it's true, isn't it, that S&P no longer uses
- 16 this approach to reviewing credit metrics, correct?
- 17 A No, not this exact metric, that is correct.
- 18 Q And to do this metric it requires a business
- 19 profile score from Standard & Poor's, correct?
- 20 A Yes.
- 21 Q And Standard & Poor's no longer provides business
- 22 profile scores, do they?
- 23 A Not to my knowledge.
- Q So how is it that one can conduct this analysis
- 25 when a critical input to the analysis is no longer provided

- 1 by Standard & Poor's?
- 2 A I used the business position of 4, which is the
- 3 middle business position of electric utilities. I should
- 4 say was.
- 5 O As of 2004?
- 6 A And -- well, thereafter. They didn't discontinue
- 7 it in 2004, but it was published in 2004.
- 8 O But it hasn't been used in some time?
- 9 A For some time, yes.
- 10 MS. MCDOWELL: That's all I have. Thank you.
- 11 JUDGE MOSS: Thank you. Any redirect?
- 12 MS. CAMERON-RULKOWSKI: Yes, your Honor.
- 13 RE-DIRECT EXAMINATION
- 14 BY MS. CAMERON-RULKOWSKI:
- 15 Q Mr. Parcell, Ms. McDowell had asked you about
- 16 various questions about the range that you propose in this
- 17 case, the PacifiCorp case. And now the basis for the low
- 18 end of your range, which analysis is that?
- 19 I can give you a little more context. On page 38
- 20 you summarize the results of your three types of analyses?
- 21 A Yes.
- 22 Q And the low end of your range, does that come from
- one of those particular analyses?
- 24 A It does. That is the midpoint of my DCF analysis.
- 25 My DCF analysis is a range of 8.75 to 9.25. The midpoint of

- 1 that is 9.0. So the 9.0 DCF midpoint forms the lower end of
- 2 my cost of capital range.
- 3 MS. CAMERON-RULKOWSKI: Thank you very much.
- 4 That's all I have for Mr. Parcell
- JUDGE MOSS: You may as well stay where you
- 6 are.
- 7 THE WITNESS: Keep my chair?
- JUDGE MOSS: It's probably the most
- 9 comfortable one anybody's going to have.
- 10 Why don't we take a break while we get
- 11 organized here, because I'm going to ask you to give up your
- 12 chairs to the witnesses.
- 13 (Recess.)
- 14 JUDGE MOSS: Let's be back on the record. We
- 15 have our panel seated now. And this is the opportunity to
- 16 questions from the bench, so I'll ask if you have any
- 17 preferences as to order.
- 18
- 19 QUESTIONS TO THE PANEL FROM THE BENCH
- 20 CHAIRMAN DANNER: I want to thank you all of
- 21 you for being here today. It's been a very interesting day
- 22 so far.
- I guess I'll start with Mr. Parcell. There
- 24 was a discussion earlier of Mr. Schooley's testimony in the
- 25 other case which we are not litigating today. And he said

- 1 that PSE continues to earn less than its authorized rate of
- 2 return but it's getting closer, and said that that date
- 3 implies since they're not achieving their authorized rate of
- 4 return it's unnecessary to reduce the authorize the rate of
- 5 return.
- And I remember Ms. McDowell asked you about
- 7 that, and you said no, there's a difference. And you
- 8 invited her to ask to you explain the difference, and she
- 9 didn't take you up on it.
- 10 I wanted to know why in this case that is not
- 11 a factor. If they're not achieving their authorized rate of
- 12 return, is it unnecessary to reduce that?
- 13 And then I'd ask others to weigh in.
- MR. PARCELL: All right. I will not put
- 15 words in Mr. Schooley's mouth, and I haven't discussed this
- 16 with him.
- 17 However, my reading of the rules of conduct,
- 18 so to speak, in a case is such that when you had that
- 19 hearing in 2013, it was, for lack of a better term that
- 20 comes to mind, an expedited rate case with no cost of
- 21 capital testimony. In the remand there was no cost of
- 22 capital.
- 23 And I think -- and it's just me thinking;
- 24 I've not talked to Schooley about this -- but I think what
- 25 he was saying is that in the absence of the company not

- 1 earning its authorized return, maybe the cost of capital had
- 2 less importance in that context. But again, that's my
- 3 words, not his.
- 4 CHAIRMAN DANNER: So as a general matter, to
- 5 say that if you're not achieving your authorized rate of
- 6 return it's not necessary to reduce it? That's not --
- 7 MR. PARCELL: Or vice versa. The fact that
- 8 you do or do not earn your authorized rate of return is not
- 9 by itself justification for an increase or decrease in the
- 10 cost of equity.
- 11 CHAIRMAN DANNER: Thank you.
- 12 Anyone else want to respond to that?
- 13 All right. Thank you.
- 14 And then I wanted to also get others' views
- 15 on the effect of the PCAM, having a PCAM or not having a
- 16 PCAM, what should be its effect on ROE.
- 17 And I'll just throw that out there to whoever
- 18 wants to take it.
- 19 MR. STRUNK: I can take a first shot at that.
- The companies in my proxy group use PCAMs.
- 21 It's very standard practice for the industry. 42 states in
- 22 the U.S. use dollar for dollar PCAM recovery. And so the
- 23 effect of a PCAM is really already baked into the ROE
- 24 estimates or baked into the ROE estimates for any of the
- 25 proxy groups that are on the record in this case.

- 1 CHAIRMAN DANNER: And of course one of the
- 2 issues that we've have had before this Commission is the
- 3 elements of a PCAM, whether the ones that you're looking at
- 4 in your proxy group, for the most part do they have the same
- 5 characteristics?
- 6 Do they have sharing of --
- 7 MR. STRUNK: I can't speak to that directly
- 8 for the -- each operating company is going to be very
- 9 different.
- 10 But what I can say generally is that as I
- 11 said before, 42 of the states in the U.S. use dollar for
- 12 dollar recovery with no sharing or debt payments. So it
- 13 would only be very rare that there would be a sharing or
- 14 debt band in the beginning.
- 15 MR. GORMAN: Can I offer an opinion on that?
- 16 The issue with PCAM is whether or not they're
- 17 provided an opportunity to recover their cost of service.
- 18 So within that there is some uncertainty about what those
- 19 costs are going to be.
- There are many ways to manage cost
- 21 uncertainty.
- One means is passing it on to ratepayers
- 23 through an automatic adjustment cost.
- 24 Another way is to negotiate supply contracts
- 25 with coal suppliers and put some of that price uncertainty

- 1 off on the coal suppliers, both in volume and in price.
- 2 So when you compare one utility to other
- 3 utilities and only look at the regulatory mechanisms, you're
- 4 not doing a full review of the options available to those
- 5 utilities to manage that commodity risk.
- 6 So it is far more complicated of an issue
- 7 than just questioning who has a PCAM, who doesn't, and what
- 8 are the terms of PCAM; because another layer of that risk
- 9 assessment is how do they buy coal, how much risk do they
- 10 take, how much risk do they put back on suppliers?
- 11 What are their other generation mixes? Do
- 12 they have hydro facilities, nuclear facilities?
- So it's a very complicated assessment that
- 14 deals not only with cost recovery risk, but what options you
- 15 have available to manage that risk and how effective are you
- in managing that risk. So there's not one solution to
- 17 manage the risk. There are many different options.
- 18 CHAIRMAN DANNER: That's all the questions I
- 19 have for now.
- 20 COMMISSIONER JONES: Good afternoon,
- 21 everyone. I'll start with Mr. Williams.
- 22 Mr. Williams, can you turn to your Exhibit --
- 23 it's the Fitch Ratings. I think it's BNW-2.
- MR. WILLIAMS: Okay.
- 25 COMMISSIONER JONES: This regards the PCAM.

- 1 So following up on Chairman Danner's
- 2 question, ever since I've been here we've discussed the
- 3 PCAM.
- 4 MR. WILLIAMS: For quite a while, I believe
- 5 we have.
- 6 COMMISSIONER JONES: I went back to the
- 7 acquisition in '06. And there was a rate case after that.
- 8 Staff and the parties were supposed to enter
- 9 into a collaborative and come up with a PCAM and submit it
- 10 to the Commission. Didn't happen. So this has been before
- 11 us for a long time.
- So my question to you is in that second
- 13 paragraph from the bottom, it says Fitch would expect PPW to
- 14 pursue a power cost mechanism in a future rate filing.
- So why didn't you do it in this case?
- Why didn't you submit something?
- Because now we're faced with a Staff proposal
- 18 in responsive and the Company hasn't proposed anything.
- 19 MR. WILLIAMS: I think the Company has made a
- 20 proposal for the renewable portion of it. Mr. Duvall will
- 21 be talking more about that, I believe, tomorrow. And I
- 22 think he can address why he thinks that's a better vehicle
- 23 for the company than the full PCAM.
- I know we proposed one in the last case. And
- 25 I guess the structure of it or arrangements was not

- 1 acceptable by the Staff.
- 2 So I think we're proposing a renewable
- 3 mechanism as maybe a midpoint, trying to meet their concerns
- 4 and still provide some protection for the Company.
- 5 So I would say we have proposed maybe the
- 6 substance of a PCAM, but not maybe calling it a PCAM.
- 7 COMMISSIONER JONES: Well, do you think the
- 8 burden should be on the Company or the Staff or any
- 9 responsive party to file an appropriate PCAM?
- 10 MR. WILLIAMS: Well, I think it's the
- 11 Company's responsibility. And we did try that in the last
- 12 case and it wasn't acceptable.
- So I think what we're proposing now is
- 14 something that we think hopefully will be more acceptable to
- 15 the parties and give the Company some protection on the
- 16 variability of the renewable resources.
- 17 COMMISSIONER JONES. I don't have the order
- 18 in front of me.
- 19 And I acknowledge your point on the renewable
- 20 resources. But that, in my view, is just one small portion
- 21 of fuel costs. As Mr. Gorman says, you have coal and
- 22 wholesale purchases.
- So I guess the follow-up question is I think
- 24 the Commission has given you pretty clear guidance in the
- 25 past in orders about things like a sharing band and a dead

- band, haven't we?
- 2 MR. WILLIAMS: That's my understanding, yes.
- 3 COMMISSIONER JONES: Okay. The next series
- 4 of questions regards Berkshire Hathaway debt to BHE.
- 5 I think earlier this morning -- I'd just like
- 6 to explore this a little bit. It gets to this question that
- 7 Mr. Hill mentions in his testimony about holding company cap
- 8 structure vs. the operating company.
- 9 And I fully realize that the Commission has
- 10 never imposed a double leverage adjustment, and I'm not
- 11 going in that direction.
- 12 But I'm just trying to understand. This
- 13 morning you said the Berkshire Hathaway debt to BHE is made
- 14 to look like equity. So what does that mean?
- 15 Is that an intracompany loan? If you could
- 16 briefly describe to the Commission?
- 17 MR. WILLIAMS: Sure. I'll use some technical
- 18 terms. I'll to try to explain, and if it doesn't make sense
- 19 please let me know.
- 20 But the securities that Berkshire Hathaway
- 21 purchases from BHE in exchange for cash are called junior
- 22 subordinated debentures. And they're a form of debt.
- 23 They're typically very long-lived, 30 or 40 years.
- 24 And they're subordinated. So in terms of
- 25 security they rank behind all the other creditors. So in

- 1 that regard they're closer to equity.
- 2 And they also have some deferral features if
- 3 BHE can't or doesn't want to pay the interest. They can
- 4 defer the interest payment. And that's typically not a
- 5 feature on those debt instruments. That's another
- 6 quasi-equity feature like dividends. If the company can't
- 7 pay the dividends, you just don't declare them. And the
- 8 shareholders take that risk.
- 9 So it's a combination of the subordination,
- 10 the deferral features, that really get some equity credit
- 11 from the rating agencies. So it has some equity
- 12 characteristics.
- 13 COMMISSIONER JONES: I see. So it relates
- 14 both to the subordination of that debt and some of the
- 15 deferral features in that debt.
- MR. WILLIAMS: Yes.
- 17 COMMISSIONER JONES: And about how large is
- 18 that; do you recall?
- 19 MR. WILLIAMS: I don't recall for certain.
- 20 Just looking at the numbers that were in Mr. Hill's
- 21 exhibits, I think it's around four to six billion dollars.
- 22 COMMISSIONER JONES: Four to six billion?
- MR. WILLIAMS: Yes.
- 24 COMMISSIONER JONES: Okay.
- MR. WILLIAMS: And I'm just going by the

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- 1 numbers in the exhibits. If I had the Berkshire Hathaway
- 2 10-K I could determine that quickly, but I don't.
- 3 COMMISSIONER JONES: That's not necessary.
- 4 Mr. Hill or Mr. Gorman, do you have any
- 5 comment on that issue of the holding company leverage vs.
- 6 the operating company leverage?
- 7 Mr. Hill, I think you had mentioned that in
- 8 your testimony.
- 9 MR. HILL: Yes, I mentioned it in the context
- 10 of looking at the published capital time structure in the
- 11 10-K; not Berkshire Hathaway, but BHE.
- 12 COMMISSIONER JONES: Right.
- MR. HILL: BHE's published 10-K common equity
- 14 ratio was in the 30's, 32 to 33 percent. They still had a
- 15 relatively high bond rating. That was my point.
- And it was countering Mr. Williams saying
- 17 that a 2 percent drop in common equity ratio would cause the
- 18 bond rating to go down. Well, here was BHE with a much
- 19 lower common equity ratio than PacifiCorp, but still
- 20 maintaining a similar bond rating ratio.
- 21 His explanation that a good percentage of it
- 22 -- and I'm not sure what the percentage is -- is
- 23 subordinated debt to Berkshire Hathaway would make -- would
- 24 provide some explanation for that.
- 25 COMMISSIONER JONES: Okay. Mr. Williams, my

- 1 next questions are regarding the credit rating of A minus,
- 2 which is what you've enjoyed since 2006.
- 3 MR. WILLIAMS: On the unsecured debt yes.
- 4 COMMISSIONER JONES: Right, on the senior
- 5 unsecured.
- 6 So in that time period, as I recall the
- 7 acquisition, one of the merger commitments was for the
- 8 equity layer not to go below 44 percent.
- 9 And I frankly forget where the equity of
- 10 PacifiCorp started at that time. My sense was it was in the
- 11 mid to high 40's.
- 12 Then BHE, or Berkshire Hathaway, made quite a
- 13 substantial equity injection into the company, and then it's
- 14 been -- it was that way until about 2011, and then you
- 15 started to make dividend payments back to BHE.
- 16 Is that kind of an accurate summary of since
- 17 2006?
- 18 MR. WILLIAMS: Yes. Let me clarify a little
- 19 bit, though. The equity contributions were really begun
- 20 under Scottish Power.
- 21 They did continue under MidAmerican, or BHE
- ownership, through I believe 2008 or 2009.
- There was a period of time where there was no
- 24 contributions.
- 25 And then you're correct. I think beginning

- 1 in 2011 we began to pay dividends back to or pay dividends
- 2 to BHE.
- 3 The acquisition commitment I think you're
- 4 referring to was a dividend test. And it had a threshold, I
- 5 think initially requiring 48 percent common equity for
- 6 PacifiCorp to pay dividends. And that threshold then
- 7 stepped down over time to 44 percent, where it's at
- 8 currently and stays at that level kind of going forward.
- 9 COMMISSIONER JONES: And my recollection is
- 10 that that lower equity layer has never been tested?
- 11 MR. WILLIAMS: No. We've never had an issue
- 12 with that test when we're paying dividends.
- 13 COMMISSIONER JONES: But would you agree the
- 14 equity layer, at least for the Washington jurisdiction, has
- 15 varied a bit for that period from 2006 to 2013, but -- I
- 16 think Mr. Hill states in his testimony -- the credit rating
- 17 has stayed constant at an A minus during that entire period,
- 18 correct?
- 19 MR. WILLIAMS: Yes, I think -- as I remember,
- 20 in 2006 we requested, I think, a 49 percent common equity
- 21 level. And rates were set at 47. And then over time that's
- 22 risen to the 49.1 that's currently the authorized rate here
- 23 in Washington.
- I guess my point is that the ratings have
- 25 been maintained because the company has capitalized itself

- 1 at a higher equity level and not at the 47 or 49 percent
- 2 authorizing rates.
- 3 So to answer your question, yes, we have
- 4 maintained the ratings of A minus, but that's because the
- 5 capitalization has not followed the authorized levels.
- 6 COMMISSIONER JONES: Mr. Gorman, in your
- 7 testimony relating to cap structure, you do make an issue of
- 8 these dividend payments which began, as Mr. Williams says, I
- 9 think in 2011, about 500 million per year according to the
- 10 10-K's. So I think Mr. Williams admits in his rebuttal that
- 11 that could equate to a 50 basis point reduction in the cap
- 12 structure.
- So my question so you is A), do you think
- 14 that this -- these dividends will continue over time; and
- 15 B), what is going to be the impact in the future in the rate
- 16 year and beyond, if these dividend payments continue.
- MR. GORMAN: It's my understanding, based on
- 18 credit analyst reports -- and I'm assuming they're getting
- 19 this information from PacifiCorp -- that they do plan to
- 20 make large dividend payments at least over the next three
- 21 years through 2016. As they're paying large dividends,
- 22 they're not growing their equity base. And they are issuing
- 23 debt.
- 24 So over that time period I would expect that
- 25 the common equity ratio will continue to decline down

- 1 towards the hypothetical common equity ratio used by this
- 2 jurisdiction.
- 3 And I would note that the S&P credit report
- 4 recognizing those large dividend payments and the climb in
- 5 the common equity ratio has not noted that to be a concern.
- 6 They have a stable bond rating outlook. They have a strong
- 7 regulatory ranking. They have strong financial ranking.
- 8 There is no apparent concern in the published debt rating
- 9 reports that PacifiCorp's actual common equity ratio is
- 10 declining.
- 11 It's declining quite significantly, and
- 12 coming closer to the hypothetical capital structure used by
- 13 this Commission.
- 14 COMMISSIONER JONES: And you've testified
- 15 before us quite a few times. And you are aware that we use
- 16 hypothetical capital structures frequently for the three
- 17 companies we regulate, correct?
- 18 MR. GORMAN: That is my understanding, yes.
- 19 And I think the credit analysts know that the
- 20 hypothetical capital structure can be a common equity ratio
- 21 that's above the actual level and below the actual level.
- 22 I think the credit rating agencies understand
- 23 that the hypothetical capital structure is instruction for
- 24 company management, but what this regulatory commission
- 25 expects them -- how they are expected to manage their

- 1 capital in providing service to retail customers in this
- 2 state.
- 3 To the extent regulation is a surrogate for
- 4 competition, I think that meets that objective. In the
- 5 competitive marketplace a company takes market prices and
- 6 they have to adjust their actual cost structure in order to
- 7 profitably operate at these market prices. That produces an
- 8 incentive for them to have a competitive cost structure.
- 9 In setting rates we can't use market prices
- 10 because they're not available. So we have to set prices
- 11 based on a competitive cost structure. So that creates a
- 12 tie between a regulated price setting scheme and a
- 13 market-based price setting scheme.
- 14 COMMISSIONER JONES: Mr. Strunk, I think on
- 15 page 3 of your testimony when you discuss hypothetical
- 16 capital structures you -- well, let me ask you. Are you
- 17 aware of the hypothetical capital structures that we have
- 18 used for our three companies going back to the western
- 19 energy crisis?
- 20 MR. STRUNK: Yes, I'm generally familiar with
- 21 the use of hypothetical capital structures in this
- 22 jurisdiction. And my understanding is that it's been used
- 23 both to increase the equity ratio --
- 24 COMMISSIONER JONES: Correct.
- 25 MR. STRUNK: -- and to decrease --

- 1 COMMISSIONER JONES: You're going where I was
- 2 going. I came on this Commission in 2005. And I think in
- 3 some important cases prior to that and even when I became a
- 4 Commissioner, by order we established what was called an
- 5 EBM, an equity building mechanism, in which we established a
- 6 capital structure with more equity than necessary, or then
- 7 actual at the time, because as you may recall in those days,
- 8 in order to make wholesale power purchases to serve native
- 9 load, our utilities were in dire straits. So we used an
- 10 equity building mechanism to strengthen and set them above
- 11 what we thought the actuals were.
- 12 And we did not adjust the ROE at all, either
- 13 up or down.
- And so that's why I'm a little bit curious
- 15 about the symmetry of an ROE adjustment mechanism with a
- 16 hypothetical capital structure. You and the company argue
- 17 that we should make this 28 basis point adjustment. And to
- 18 the best of my knowledge, we've never done this.
- 19 Is that your understanding as well?
- MR. STRUNK: That's my understanding of the
- 21 Washington state precedent.
- It is practice in other jurisdictions to
- 23 adjust the ROE up. NERA was involved in a case in Texas
- 24 where the Texas commission imputed a higher debt ratio and a
- 25 lower equity ratio. And when it did that, it adjusted the

- 1 ROE up by 50 basis points.
- 2 COMMISSIONER JONES: Okay.
- 3 MR. STRUNK: So while it's not practice in
- 4 Washington, it is necessary from a financial theory
- 5 perspective and is consistent with that other regulatory
- 6 practice that was described.
- 7 COMMISSIONER JONES: Mr. Williams, do you
- 8 have any further comments on that, or are you going to rely
- 9 on Mr. Strunk?
- 10 MR. WILLIAMS: I'm going to rely on Mr.
- 11 Strunk.
- 12 I would like to comment on what Mr. Gorman
- 13 said, if I may.
- 14 COMMISSIONER JONES: Yes.
- 15 MR. WILLIAMS: I do agree that we share our
- 16 plan and our projections with the rating agencies. So they
- 17 are well aware of our dividend and our financing plans and
- 18 expectations.
- 19 But our current plan has the common equity
- 20 level declining a little bit more, but not getting anywhere
- 21 near the hypothetical level. So currently we expect the
- 22 common equity level will bottom out about 51.4 percent.
- The other point I would like to address
- 24 quickly -- and I'm sorry if I'm running long -- the cost
- 25 that Mr. Gorman spoke of, to me that's really the overall

- 1 rate of return. And I don't think you can -- you should
- 2 focus so much on the capital structure component, but how
- 3 all those, the capital structure and the costs, interplay
- 4 and the resulting overall rate of return that that produces.
- 5 MR. GORMAN: Can I respond to that?
- 6 There is some differences in the overall rate
- 7 of return, even if you hold most of the components constant.
- 8 For example, PacifiCorp has a lot of variable cost debt in
- 9 their capital structure. So right now that's cheap. That
- 10 helps reduce their overall rate of return.
- 11 But there's risk associated with it. If
- 12 short-term interest rates go back up, that cost of debt is
- 13 going to go back up and customers are going to pay a higher
- 14 rate of return to support that level of variable cost debt.
- 15 Other utilities don't have as much variable
- 16 cost debt in their capital structure. That's not a
- 17 criticism of PacifiCorp. I think it's a good thing. But it
- is an a explanation why you can't target on the rate of
- 19 return because they're not apples to apples comparison
- 20 between utilities.
- JUDGE MOSS: Mr. Hill, did you have
- 22 something?
- 23 MR. HILL: Just briefly on the balance
- 24 between ROE and capital structure, those two things actually
- 25 work against each other. If you raise the common equity

- 1 ratio, you should probably lower the ROE. I mean,
- 2 theoretically that's really not arguable. You've got more
- 3 financial risk, you have to have a higher ROE. You have
- 4 less financial risk, you have a lower ROE. That's the
- 5 theory.
- 6 The practical aspect of it is when you're
- 7 within a couple of percentage points like we are here,
- 8 you're kind of splitting hairs. And we're kind of splitting
- 9 hairs over this 2 and a half percent cost of equity thing.
- 10 I think it's important. The company thinks it's important.
- 11 They brought it up. We argued it out.
- 12 But practically I would say that when you're
- 13 in a 2 percentage point change in capital structure, it's
- 14 not a grave error to not do anything to the common equity
- 15 ratio. If you're going to change 10 percentage points, yes,
- 16 you've got to recognize that. Maybe even 5 is something
- 17 you've got to recognize. But 2 percent, not so much.
- 18 COMMISSIONER JONES: Mr. Hill, I think you
- 19 mentioned this in your testimony. It's also important to
- 20 put this in context of the six-state utility. And
- 21 Washington state is 7 percent of the load of this six-state
- 22 holding company.
- 23 Am I correct?
- MR. HILL: Exactly right.
- 25 COMMISSIONER JONES: Mr. Gorman, just to

- 1 clarify the 49.1 percent cap structure again, summarize the
- 2 adjustments. I think you mentioned this on page 48 and 49
- 3 of your testimony.
- 4 But this is basically the same cap structure
- 5 that you recommended and we accepted in the last case. So
- 6 you did make some adjustments for leases, operating leases,
- 7 and PPA's; but you did exclude other pension, other
- 8 post-retirement benefits, did you not?
- 9 MR. GORMAN: In developing the credit metrics
- 10 you've got to judge whether the rate of return I was
- 11 recommending was not only fair, but whether or not it helped
- 12 support credit metrics that would support their
- investment-grade bond rating.
- So it was a test of the reasonableness of my
- 15 rate of return recommendation. In doing that test, there
- 16 are certain financial obligations the utility is going to
- 17 take on that are off balance sheet that are recognized as
- 18 debt obligations by credit rating agencies. Not all of them
- 19 are outside management's control.
- Pensions and OPEB's, for example, the amount
- 21 of cash contributions they make to those trusts determines
- 22 how much debt-like characteristics those obligations have.
- 23 And they have discretion to determine how much cash
- 24 contribution they're going to make.
- 25 And I haven't done it, but you could go back

- 1 and see what have customers been paying in rates; for
- 2 example, if it's an accrual pension contribution, accrual
- 3 OPEB expense, to verify whether or not the company actually
- 4 deposited that amount of money in the pension trust.
- 5 There's a way of gauging whether or not that debt obligation
- 6 or meeting their commitment to their employees has been
- 7 satisfied in line with what customers have actually paid the
- 8 utility to meet that obligation.
- 9 So it gets far more complicated than
- 10 determining whether or not a utility entered into a purchase
- 11 power agreement and now they have to meet the financial
- 12 obligations of that contract; the utility enters into a
- 13 leasing agreement and now they have to meet that financial
- 14 obligation. Those are clearly contracts that allow them to
- 15 meet their service obligation to customers going forward.
- 16 The OPEB and the pension obligations are a
- 17 little different because there's some give and take in the
- 18 regulatory treatment, the discretion of management, and
- 19 other factors, which, if they're ignored, could result in
- 20 awarding a higher rate of return in order to meet that off
- 21 balance sheet debt obligation when customers have already
- 22 made a pretty strong commitment to meeting that financial
- 23 obligation already. So that's the bottom line basis of it.
- There are also some other issues. And one of
- 25 them deals with whether or not you look at it on a total

- 1 company basis or a jurisdictional retail basis.
- 2 The credit rating agencies look at it total
- 3 company basis. There's no question there.
- 4 But in this case we're trying to answer the
- 5 question whether or not the rate of return we're asking
- 6 customers to pay is just unreasonable.
- 7 So in answering that question, it's necessary
- 8 to focus on the financial obligations the utility incurs to
- 9 provide that retail service. Customers in this jurisdiction
- 10 shouldn't be asked to pay higher rates to support financial
- 11 obligations outside of this jurisdiction.
- 12 So my analysis focuses on retail operations,
- 13 which is not what the credit rating agencies do. They look
- 14 at total company. And that's one of the ongoing
- 15 disagreements that Mr. Williams and I have had in presenting
- 16 these credit metrics for many of our cases now.
- 17 The second one is how you deal with some of
- 18 these other off balance sheet obligations, which credit
- 19 rating agencies recognize, but it's kind of a long story in
- 20 determining whether or not it should be used to determine
- 21 whether or not customers should pay higher rates to support.
- 22 COMMISSIONER JONES: So this is not anything
- 23 new to Mr. Williams as well. It sounds like the two of you
- 24 see each other in Utah, Wyoming, and in other jurisdictions.
- 25 Okay.

- 1 CHAIRMAN DANNER: I just want to ask
- 2 Mr. Williams to respond. You heard Mr. Hill say that the
- 3 cash structure here, we're splitting hairs, and the
- 4 difference really at this point is in the noise.
- 5 And Commissioner Jones mentioned only 7
- 6 percent of the territory.
- 7 This is obviously, though, something the
- 8 Company feels very strongly about in the way you've done the
- 9 hypothetical cap structure. It's a big issue in the case
- 10 before us. It's being litigated from the last case.
- 11 So is this an argument over principle or is
- 12 this actual numbers?
- Can you clarify that for us? What is the
- 14 dispute over?
- MR. WILLIAMS: Well, I think it's about
- 16 fairness. And we're asking our customers in Washington to
- 17 pay the same capital structure and cost of capital that we
- 18 ask customers in every other state, whether it's California,
- 19 Idaho, Utah, Wyoming, Oregon. All the other states are on
- 20 an actual capital structure and actual capital cost of debt
- 21 and preferred and no adjustment to the equity.
- 22 And I know for historical reasons it's
- 23 different here in Washington. And I know I've testified
- 24 many times that the Company would like to have the actual
- 25 cost.

- 1 I think in this case we did present the
- 2 alternative, the hypothetical capital structure that is the
- 3 fully hypothetical with the cost of debt I know that other
- 4 parties disagree with. But I think it makes sense for the
- 5 reasons I outlined earlier.
- 6 So to me, I think it's fairness. We're just
- 7 asking Washington customers to pay on the same basis that
- 8 all the other states are.
- 9 And if I was one of the other states, and
- 10 seeing how Washington is setting rates a level below actual,
- 11 I would wonder why customers in that state should not do the
- 12 same. And I think at that point you would kind of be in a
- 13 spiral downwards about who could get to the lowest level the
- 14 quickest. And I don't think that's good for the customers
- 15 or good for the Company. So that's why we would like
- 16 everybody on the actual capital structure.
- 17 CHAIRMAN DANNER: So it's more of a slippery
- 18 slope argument than there will be an actual downgrade on the
- 19 basis of anything our state did?
- 20 MR. WILLIAMS: Well, I'm just speaking off
- 21 the top of my head right now. But if all the other states
- 22 went to a hypothetical 49, I don't think the Company would
- 23 have any choice but to then finance itself at that 49
- 24 percent level. We wouldn't make that much of a sacrifice or
- 25 adjustment to maintain the ratings if people aren't going to

- 1 pay for the equity that supports the ratings.
- 2 I understand Washington is small. It's only
- 3 7 percent. But every state is important. And all the
- 4 states provide diversification, which is a benefit from the
- 5 ratings perspective. They all balance each other out in
- 6 terms of maybe weather or customer load issues or
- 7 distribution issues, things like that. So every state is
- 8 important, but at least to me I think it's a matter of
- 9 mariners.
- 10 CHAIRMAN DANNER: Okay. Anyone else want to
- 11 comment on that?
- 12 MR. HILL: I'd like to make the comment that
- 13 the slippery slope can go both ways.
- We have to remember the subsidiary capital
- 15 structure can be changed by the parent. The parent company
- 16 can get another infusion from Berkshire Hathaway, infuse
- 17 that then to Pacific Power as equity capital, and suddenly
- 18 they're -- if you -- if all you do is base rates on what the
- 19 booked capital structure for the subsidiary is, that allows
- 20 the parent company to set the capital structure for
- 21 ratemaking.
- 22 And because common equity is three times the
- 23 cost of debt, it becomes very expensive if the capital
- 24 structure gets to 52, 55 percent equity, 58 percent equity,
- 25 at what point does it become untenable? That's a problem.

- I think it's a problem that FERC has on their
- 2 hands. They allow up to 60 percent equity ratio. And so
- 3 the ITC capitalizes all of its subsidiaries at 60 percent
- 4 equity, while the parent company has 30 percent equity. So
- 5 they borrow money, infuse that into their subsidiaries, and
- 6 then rates are based on 60 percent equity. So it's very bad
- 7 for ratepayers in my view.
- 8 So I think we have to be concerned certainly
- 9 about what Mr. Williams is saying for the health of the
- 10 company.
- 11 But also, for the benefit of ratepayers, I
- 12 think the Commission is wise in using a limit on the upper
- 13 end of capital structure, ratemaking capital structures. I
- 14 think it's dangerous to say that we're only going to rely on
- 15 book value capital structure. Then you're forced to use
- 16 that for ratemaking, and then it allows the parent company
- 17 to sort of set their own rates. It's a bad incentive.
- 18 MR. GORMAN: Just quickly, I agree that the
- 19 objective should be fairness. But in establishing
- 20 appropriate capital structure, the entity that should be
- 21 making that determination are the regulatory commissions,
- 22 not PacifiCorp senior management.
- In this case, I appreciate Mr. Williams
- 24 having conversations with credit analysts. But we're not
- 25 privy to those conversations. We don't know what they said

- 1 or what response they were been given or what question might
- 2 have been asked.
- 3 But in the public disclosures, the suggestion
- 4 that there would be a drop in the bond rating by coming down
- 5 to a 49 percent common equity ratio is a pretty iffy
- 6 assertion. In fact, I'm confident it's not accurate.
- 7 I would also suggest that even though
- 8 authorized returns on equity have come down more recently,
- 9 the spread to marginal cost of debt is quite wide. So to
- 10 the extent the utility management sees an opportunity for an
- 11 unusually large spread for equity capital relative to debt
- 12 capital, that's a good investment opportunity for them.
- 13 That would give them the incentive to fatten up their common
- 14 equity ratio to a level that's really higher than necessary
- 15 to support their bond rating.
- 16 And because of that uncertainty, I think the
- 17 determination of who should set an appropriate ratemaking
- 18 capital structure should be the regulatory commissions, not
- 19 PacifiCorp management.
- 20 CHAIRMAN DANNER: Mr. Strunk?
- 21 MR. STRUNK: If I could just clarify for the
- 22 record, the analysis that I've done in my testimony, both
- 23 direct and rebuttal, looks at this issue from the
- 24 perspective of what if this were applied to the whole
- 25 company. And that's the right regulatory policy question,

- 1 because unlike the other analyses that have been put on
- 2 here, those analyses just focus on the 7 percent.
- 3 But the right question for this Commission
- 4 is, is this a reasonable capital structure for a utility.
- 5 And that's the analysis that has been done with respect to
- 6 the credit rating and the cost of capital.
- 7 CHAIRMAN DANNER: All right. Thank you.
- 8 Anyone else wish to opine on that?
- 9 All right. Thank you.
- 10 COMMISSIONER JONES: Mr. Parcell, I'm not
- 11 ignoring you. You're kind of sitting comfortably back
- 12 there.
- MR. PARCELL: So far.
- 14 COMMISSIONER JONES: So far. But just most
- 15 of my questions have dealt with cap structure. And I'm
- 16 going to come back to you on CAPM and CE.
- 17 But I'm turning it over to Commissioner
- 18 Goltz.
- 19 COMMISSIONER GOLTZ: So starting with capital
- 20 structure, in following up on the combination of -- first
- 21 Mr. Gorman mentioned about the conversations I think
- 22 Mr. Williams and other members of the company have had with
- 23 rating agencies.
- 24 Can you, Mr. Williams, turn to your Exhibit
- 25 BNW-6?

- 1 MR. WILLIAMS: All right. I'm there.
- 2 COMMISSIONER GOLTZ: So on page 3 of that
- 3 exhibit, there's a heading toward the bottom of the page
- 4 that says "Benefits from Berkshire Hathaway affiliation."
- 5 And it talks about the dividends paid to then MEHC in 2012
- 6 and 2011.
- 7 And by the way, this document is dated May,
- 8 2013.
- 9 But then the second full sentence says that
- 10 the dividends were intended to manage PacifiCorp's equity
- 11 ratio -- and then skipping a parenthetical -- around 50
- 12 percent after it, meaning the ratio, had accreted to 53
- 13 percent as of year end 2010.
- Now, I gather that they make these analyses
- 15 after conversations with the company. And I read that as
- 16 indicating similar to what Mr. Gorman was saying, that the
- 17 equity ratio is being managed toward, around, 50 percent.
- 18 And am I reading that wrong?
- And some of you may want to comment on that
- 20 as well.
- 21 MR. WILLIAMS: I think you're reading that
- 22 exactly right. I guess it depends on --
- 23 COMMISSIONER GOLTZ. The other panel members
- 24 don't have to comment.
- MR. WILLIAMS: -- what they mean by 50

- 1 percent. And I think 51.4, 51.7, at least in my mind, is
- 2 around 50 percent.
- 3 COMMISSIONER GOLTZ: Meaning it's 1.4 percent
- 4 above, and 49.1 is nine-tenths of a cent below?
- 5 MR. WILLIAMS: Well, the fact that they're
- 6 starting from 53 to around 50 makes me think it's in the
- 7 range above it.
- 8 But as to the matter of what we're talking to
- 9 the agencies about, I think in our responses to data
- 10 requests we do share the presentation to the rating
- 11 agencies. So it's in there on a confidential basis.
- 12 But you can see what we're telling the rating
- 13 agencies. And it's wholly consistent with what we've told
- 14 you here and what we've told you in the past in terms of
- 15 dividends and financing plans. So it's available in the
- 16 data requests on a confidential basis.
- 17 COMMISSIONER GOLTZ: These rating agency
- 18 reports, I mean, they're like Department of State cables.
- 19 Every word seems to be chosen carefully. And it's not
- 20 sloppy writing at all. And they use terms, manage the
- 21 equity to around 50 percent after it had accreted.
- 22 And "accreted" certainly means it just sort
- of got away from you, just sort of slipped up to that 53
- 24 percent mark, as sort of being not managed.
- 25 And I'm reading that as being a reflection, I

- 1 assume, of a conversation that says yeah, 53 percent is too
- 2 high; it's really got to be around, guote/unquote, 50
- 3 percent.
- 4 MR. WILLIAMS: I think maybe it will help if
- 5 I explain a little bit how we do our financing plan. But
- 6 when we do our annual plan and budget, we look at how we can
- 7 finance the company in terms of amount of debt and dividends
- 8 to produce the financial metrics and ratios that will meet
- 9 the targets that the agencies have laid out for us. And
- 10 those are the targets in their published reports, so we know
- 11 what those are.
- 12 And maybe we start running scenarios at 53
- 13 percent common equity. And we see that based on that, given
- 14 the capital spending and the regulatory recovery and the
- 15 cash flows the company's expecting to receive, we don't need
- 16 53 percent, where maybe in the past we did.
- 17 So as capital spending maybe has come down,
- 18 the company then is able to reduce the common equity
- 19 component, still mindful of where the ratios are resulting
- 20 from that scenario.
- 21 And as we get down to 51.7 or 52.1 last time,
- 22 51.7 now and actually 51.4, that level of common equity will
- 23 produce financial metrics that the agencies are looking for
- 24 to maintain their rating.
- 25 So I wouldn't say it's unmanaged. It's very

- 1 well managed through the planning process, trying to have
- 2 just enough equity that will produce the financial ratios
- 3 that the rating agencies are looking for.
- 4 So we're not looking to have excess equity in
- 5 the company. That wouldn't really make financial sense
- 6 given their returns. So we're trying to have just the
- 7 minimum necessary to maintain the ratings.
- 8 COMMISSIONER GOLTZ: Anyone else have a
- 9 comment on that?
- 10 MR. GORMAN: I'm just going to repeat
- 11 Mr. Hill's comment that 49.1 is kind of 50 percent, just
- 12 like 51.4 is kind of 50 percent.
- But we don't see those metrics in rate cases
- 14 supporting their capital structure. We just hear about
- 15 them.
- 16 I've looked at the confidential presentation
- 17 of credit analysts, and I didn't see any report that said 49
- 18 percent would cause you to get a BBB bond rating.
- 19 If these are legitimate benchmarks, or
- 20 whether or not they're benchmarks with some range, that's
- 21 what is necessary to determine whether or not you're setting
- 22 up appropriate cost structures in setting hypothetical
- 23 capital structure.
- 24 And I believe that the 49.1 is reasonable
- 25 based on what I've seen in this case and what you see for

- 1 industry data, both equity analysts and credit analysts.
- 2 All of it indicates that it is capable of supporting
- 3 PacifiCorp's current bond rating.
- 4 COMMISSIONER GOLTZ: So I have a different
- 5 topic for Mr. Strunk. I heard you say in response, I
- 6 believe to questions from Chairman Danner about the PCAM,
- 7 that looking at your proxy group, many of which -- most of
- 8 which have the power of cost adjustment mechanism of a PCAM,
- 9 and so therefore, the presence of one is baked into that
- 10 analysis.
- 11 So my question is: Can I assume from that
- 12 that the -- you aren't saying that the absence of such a
- 13 mechanism for the company suggests a higher ROE?
- 14 MR. STRUNK: No. PCAMs have become so common
- 15 in the industry that they really don't affect -- it's not
- 16 something that investors look at when they determine the
- 17 cost of capital for a utility. And that's because they are
- 18 so common.
- 19 And in my proxy group, the entities that are
- 20 there mostly operate outside of Washington state. And
- 21 outside of Washington state, the existence of debt bands and
- 22 sharing mechanisms is quite rare. So you generally would
- 23 see, for all of these companies, a dollar for dollar PCAM.
- 24 COMMISSIONER GOLTZ: I quess you aren't
- 25 saying -- you are saying that -- strike that.

- 1 We've seen some evidence in the credit
- 2 reports that the credit agencies, rating agencies, are
- 3 proponents of power cost adjustment mechanisms.
- 4 Commissioner Jones read from one.
- 5 But Pacific Power doesn't have one. But so
- 6 is it your testimony that because of that absence the return
- 7 on equity should be increased?
- 8 MR. STRUNK: No, it's not my testimony.
- 9 Although it may be a big concern for
- 10 bondholders, it's not something that we see a lot in the
- 11 equity analyst reports.
- 12 COMMISSIONER GOLTZ: And for Mr. Williams, is
- 13 it the same question as opposed to for capital structure?
- Is the fact that -- I mean, in your testimony
- 15 you talk about the absence of a PCAM. But does that have
- 16 any relevance to the capital structure as you see it?
- MR. STRUNK: Yes. Sorry.
- 18 COMMISSIONER GOLTZ: I assume you agree.
- 19 MR. STRUNK: Yes. I think the PCAM has a
- 20 very important effect on cash flows. And so it would be
- 21 very relevant to capital structure and managing the -- from
- 22 a Treasury perspective, which Mr. Williams can speak to.
- MR. WILLIAMS: Yes, I would agree with that.
- 24 From the bondholder perspective, they don't
- 25 have the upside that the equity holders might have. They

- 1 just have the downside. So the PCAM to them is an important
- 2 instrument, an important vehicle.
- And then as well as managing for the
- 4 company's liquidity, capital structure, you know, I was here
- 5 during the power crisis. So I remember how painful that can
- 6 be and what can happen quickly in terms of capital structure
- 7 and borrowing costs and just liquidity. And so from a
- 8 Treasury perspective it is important too.
- 9 COMMISSIONER GOLTZ: So I gather, then, that
- 10 you would advocate for a PCAM, correct, full PCAM?
- 11 MR. WILLIAMS: Well, I'm not the power cost
- 12 or PCAM witness.
- But Mr. Duvall is. And I think he can talk
- 14 to you about the renewable resource mechanism.
- 15 I think in an ideal world, yeah, we'd love a
- 16 dollar for dollar cost recovery mechanism. And I understand
- 17 that's not the direction the Commission or Staff wants to go
- 18 here. So we're trying to find an alternative that makes
- 19 sense for all the parties.
- 20 COMMISSIONER GOLTZ: Right. And in the Fitch
- 21 Report that Mr. Jones read from, where it was an admonition
- or a suggestion that the Company apply for one in the next
- 23 rate case, they had just recited in that excerpt the fact
- that we didn't require debt bands or sharing bands.
- 25 So is it then Mr. Duvall is the witness we

- 1 should ask as to why that was not proposed by the Company in
- 2 this rate case?
- 3 MR. WILLIAMS: Yes.
- 4 COMMISSIONER GOLTZ: Okay. So I have a
- 5 question, then, for Mr. Strunk and the others if you want to
- 6 comment.
- 7 In your rebuttal testimony, on pages 36 and
- 8 37, you mention a new risk. That's the Clean Power Plan
- 9 under Section 111(d) of the Clean Air Act. And that would
- 10 increase the risk for utilities.
- 11 Is the implication there that -- well, first
- 12 let me ask, is that really a new risk or is it just an old
- 13 risk in different clothes; meaning that in 2008-2009, there
- 14 was the so-called Waxman-Markey cap and trade legislation in
- 15 Congress that was cited as increasing costs of coal-fired
- 16 generation. And so that was a risk.
- 17 That sentiment for that kind of waned as we
- 18 had the great recession. But at least in this state there
- 19 was still a fair amount of legislative activity pushing for
- 20 a cleaner energy supply and getting off coal. We had that a
- 21 couple years ago in legislative session.
- 22 So is that really a new risk, or is it just
- 23 the same risk in a different format?
- 24 And my next question is going to be what is
- 25 the impact of all that on ROE?

- 1 MR. STRUNK: I think you're absolutely right
- 2 to recognize that that was a risk that was out there before.
- And what we've seen however, is the
- 4 realization of the risk. There's a concrete plan put on the
- 5 table by the EPA that would have utilities comply with this
- 6 for existing generation units by 2020. And to comply with
- 7 that is going to require a lot of changes. It's going to
- 8 require a lot of investments. And it's not going to be --
- 9 it's going to be an expensive transformation.
- 10 And in the context of that transformation
- 11 which has newly been actually formalized, the state,
- 12 Washington state, really needs a financially strong utility.
- 13 And that financially strong utility will then be able to
- 14 contract with generators to develop facilities, will be able
- 15 to build its own replacement facilities.
- And the importance and the value of the A
- 17 credit rating that Mr. Williams has described in his
- 18 testimony will be borne out as that transformation takes
- 19 place.
- 20 COMMISSIONER GOLTZ: So is it your testimony
- 21 that all other things being equal, a utility that's more
- 22 dependent upon coal should have a higher ROE than other
- 23 utilities?
- 24 MR. STRUNK: No. I wouldn't say it that way.
- 25 I have not -- that is not my view.

- 1 My view is that this is a particular issue
- 2 that PacifiCorp faces. And that should be an issue that's
- 3 taken into consideration when the ROE is set, when the
- 4 capital structure is set for rate paying purposes.
- 5 COMMISSIONER GOLTZ: Let me just ask also,
- 6 you say that you compare PacifiCorp, all of PacifiCorp, with
- 7 your proxy utilities. And you have that on your Exhibit
- 8 KGS-17T at the bottom of page 37 and the top of page 38.
- 9 But you make reference to an Exhibit KGS-25
- 10 that presents the comparison. And I don't see that in
- 11 KGS-25.
- 12 MR. STRUNK: I'm sorry. That should be a
- 13 reference to KGS-24. That's the exhibit right before there.
- 14 And so what we've seen in the analysis that
- 15 has come out so far on the Clean Power Plan is that there
- 16 are potential credit issues. And the credit issues will be
- 17 more severe if there are not adequate mechanisms to flow
- 18 through the increased dispatch costs of higher marginal cost
- 19 generation and if there are not adequate mechanisms to
- 20 facilitate the construction of new facilities to replace the
- 21 facilities that will be retired.
- 22 So there's really a focus to make this
- 23 transition work in a way that preserves the utility's
- 24 financial strength. It really requires a regulatory
- 25 framework that is accommodating and recognizes the changes

- 1 that are taking place.
- 2 COMMISSIONER GOLTZ: I was afraid that, you
- 3 know, you were implicitly saying that a utility, as I
- 4 mentioned, more dependent on coal, their investors were
- 5 entitled to a higher ROE than the others. And that would be
- 6 somewhat ironic to make that argument, I think.
- 7 MR. STRUNK: No, that's not my testimony.
- 8 COMMISSIONER GOLTZ: That's all I have.
- 9 MR. HILL: Commissioner, could I comment?
- I just want to say I don't disagree with Mr.
- 11 Strunk particularly.
- But I just want to note that we're in a
- 13 situation that for a type of company for which building rate
- 14 base is a key factor, here with the EPA mandate, here you
- 15 have a governmental body requiring building of a certain
- 16 sort of plant.
- 17 And I'm not aware of any regulatory body
- 18 across the U.S. that's disallowed environmental construction
- 19 when it's required by the government. So here you have a
- 20 government entity saying yes, you have to build a plant.
- 21 You're in almost a fairyland of financial
- 22 opportunity with interest rates being lower than they have
- 23 been since 1968. And so it's really almost not a risk, but
- 24 an opportunity to build rate base in a very favorable cost
- 25 of capital environment for utilities to expand their

- 1 operations with a government mandated buildout.
- 2 So I mean, my point simply is there's other
- 3 ways to look at it, like oh, this is more risk and we need
- 4 another tracker. There's other ways to look at it. I think
- 5 this could be a favorable thing for utilities.
- I started in this business in '81 when
- 7 interest rates were 21 percent and everyone was building a
- 8 nuclear plant. That was a bad deal, a serious bad deal.
- 9 That's not the case now. It's just the opposite now.
- 10 COMMISSIONER GOLTZ: I have no further
- 11 questions.
- 12 COMMISSIONER JONES: And Mr. Hill, you also
- 13 come from West Virginia, right?
- MR. HILL: There's a --
- 15 COMMISSIONER JONES: -- coal-fired
- 16 generation?
- 17 Just to follow up on Commissioner Goltz --
- 18 and I am going to get to you, Mr. Parcell. You're still
- 19 sitting there with no questions.
- So is it the investor expectations, both on
- 21 the buy side as well as debt, that 111(d) is going to happen
- 22 and they're baking that in there into their expectations
- over the next five to ten years?
- Is that your testimony?
- MR. STRUNK: Yes. From the reports that I

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- 1 reviewed, there's a general expectation that 111(d) will
- 2 happen in some form or another.
- 3 There have been some comments that challenge
- 4 it or seek to roll it back. But -- or limit its scale. But
- 5 the reports I've read have generally accepted it as
- 6 something that's going to happen in some way or form in some
- 7 period of time.
- 8 COMMISSIONER JONES: And it follows that it's
- 9 your testimony that because PacifiCorp is 60 percent
- 10 dependent on baseload generation of coal, it will have a
- 11 fairly significant impact on Pacific Power -- PacifiCorp;
- 12 excuse me.
- MR. STRUNK: Yes, it will happen.
- 14 And I don't agree with Mr. Hill's
- 15 characterization of a fairyland cost of capital environment.
- 16 The only way you can get to that conclusion is by fussing
- 17 with the objective market indicators that we see.
- 18 It doesn't matter, from an ROE perspective,
- 19 whether the expected higher interest rates have realized. I
- 20 mean, these witnesses characterize waiting for the interest
- 21 rate rise as like waiting for Godot. But in fact it doesn't
- 22 matter whether or not they've been realized. What matters
- 23 is investor expectations. And we have objective indicators
- 24 that show increases over time.
- 25 COMMISSIONER JONES: That was my question,

- 1 was investor expectations. And I think you've answered that
- 2 question.
- And in response to Commissioner Goltz, you
- 4 are not arguing that there's a direct relationship to ROE,
- 5 because there are many tools in the toolbox that regulators
- 6 can use, would you not agree, whether it's securitization of
- 7 stranded assets or formula rates or trackers, there are many
- 8 things that state commissions can do if we move in a certain
- 9 direction that could hurt a utility like PacifiCorp,
- 10 right?
- 11 MR. STRUNK: Absolutely. And I think those
- 12 mechanisms are going to be necessary, and you've hit on
- 13 quite a few of them. There would be capital trackers or if
- 14 there are stranded assets.
- 15 COMMISSIONER JONES: Right.
- MR. STRUNK: And securitization and
- 17 mechanisms to flow through higher dispatch costs.
- 18 COMMISSIONER JONES: So Mr. Parcell, finally,
- 19 why is your CAPM so low? Let's start there.
- MR. PARCELL: It starts at the risk-free
- 21 rate.
- 22 COMMISSIONER JONES: But compared to even
- 23 Mr. Hill and Mr. Gorman, I think, you derive a CAPM of --
- 24 what is it? What is your average CAPM?
- MR. PARCELL: 7.3, I believe.

- 1 COMMISSIONER JONES: 7.3.
- 2 And what is yours, Mr. Gorman?
- 3 MR. GORMAN: High 8's.
- 4 COMMISSIONER JONES: High 8's?
- 5 MR. HILL: Eight and a half for me.
- 6 COMMISSIONER JONES: So just walk through. I
- 7 think it relates both to the risk-free rate and the market
- 8 risk premium, right, the MRP --
- 9 MR. PARCELL: Yes.
- 10 COMMISSIONER JONES: -- and how you did that.
- 11 MR. PARCELL: The first thing that comes to
- 12 mind is I use the actual recent yields in Treasury bonds, 20
- 13 years.
- 14 And the reason I use 20 years is the
- 15 Sinquefield-Ibbotson studies, which go back to 1926, they
- 16 use 20 years as the government bond rate.
- 17 And I use actual yields. And Mr. Gorman and
- 18 I believe Mr. Hill -- and he can correct me if I'm wrong --
- 19 they use a blend of actual and projected interest rates.
- 20 And I don't use projected interest rates
- 21 because the mechanisms used to develop the risk premiums use
- 22 actual interest rates, not projected.
- So I think that's a big one right there, the
- 24 fact I use actual recent interest rates and they use, in
- 25 addition to that, or maybe exclusive of that, projected

- 1 interest rates.
- 2 And I don't recall that our risk premiums are
- 3 that much different. Mine is about 5.85, and I think
- 4 they're about in that ballpark aren't they? We both use
- 5 Value Line data.
- 6 COMMISSIONER JONES: Does it relate to the
- 7 source of data?
- 8 I thought your MRP, market risk premium, was
- 9 forward looking and you used Bloomberg Finance EPS analyst
- 10 estimates.
- MR. PARCELL: Not me.
- 12 COMMISSIONER JONES: That's not you?
- MR. PARCELL: No. For my risk premiums, I
- 14 use three things. I looked at the S&P 500 Industrial, or
- 15 combination, S&P 500, you can calculate with trends on
- 16 equity market ratios for them going back to 1978.
- 17 So I looked at achieved returns on equity for
- 18 the S&P 500 for each year from 1978 to 2013, and I compared
- 19 those to the level of 20-year Treasury bonds over the same
- 20 period. And that gave me an average of 6.75 percent.
- 21 COMMISSIONER JONES. Okay.
- 22 MR. PARCELL: That's returns on equity and
- 23 yields on Treasury bonds.
- 24 Then I moved from there to the
- 25 Sinquefield-Ibbotson studies, which were from 1926. And

- 1 those use total returns; which in other words, for the S&P
- 2 500, in any given year the return would be a combination of
- 3 dividends paid and change in stock price or capital gains.
- 4 And compare those to total returns only.
- 5 And I look at the arithmetic basis.
- And I average those three, and I get 5.85
- 7 percent as the risk premium. And that's ballpark with those
- 8 two gentlemen.
- 9 COMMISSIONER JONES: And then you also use
- 10 the CE, what we've referred to as CE, the comparable
- 11 earnings analysis, right?
- 12 MR. PARCELL: That is correct.
- 13 COMMISSIONER JONES: But none of the other
- 14 witnesses uses that, right?
- MR. PARCELL: Mr. Gorman does not. As a
- 16 matter of fact, he makes it clear that he doesn't even like
- 17 it.
- 18 COMMISSIONER JONES: I think Mr. Gorman may
- 19 want to respond to that.
- MR. PARCELL: Is that fair?
- 21 Mr. Hill uses a version of comparable
- 22 earnings. But he goes a step beyond me. He calls it the
- 23 market to book. He take returns on equity and applies a
- 24 formula which includes market to book. So that's a form of
- 25 comparable earnings. But it's a formulistic form, where I

- use more of a -- not formulistic.
- 2 And the way I do it, that's the least
- 3 sensitive measure that I use with regard to interest rates,
- 4 because as interest rates change, the CE changes much more
- 5 slowly. But I use returns over a business cycle as opposed
- 6 to a given year.
- 7 COMMISSIONER JONES: So which of the three
- 8 methods should we give more weight to, Mr. Parcell?
- 9 I think in your testimony you come up with a
- 10 recommendation of 9.0. And you have a CAPM of 7.3, you have
- 11 a CE of 9.5, and a DCF constant growth of 9.0.
- 12 So I think this is always a dilemma, a
- 13 challenge for the Commission when we make our decisions.
- 14 And I'll get to this interest rate environment in a minute.
- 15 But in the environment that we're in now,
- 16 which of those three methods should we give more weight to?
- 17 MR. PARCELL: Well, I would give less weight
- 18 in this environment to CAPM.
- And that leaves more weight to comparable
- 20 earnings and DCF. And I hope you're not pinning me to one.
- 21 Are you pinning me to one?
- 22 COMMISSIONER JONES. No.
- MR. PARCELL: Okay. Good.
- 24 COMMISSIONER JONES: I would never do that.
- 25 MR. PARCELL: I've always liked to use three

- 1 and rely upon two. They give me a comfort level.
- 2 COMMISSIONER JONES: So what would be your
- 3 number two; DCF constant growth or DCF sustainable growth?
- 4 MR. PARCELL: Sustainable growth can be a
- 5 version of constant growth, the two versions of constant
- 6 growth in multistage. And I use constant growth.
- 7 I use sustainable growth as one growth rate
- 8 indicator.
- 9 COMMISSIONER JONES: Mr. Hill, let's --
- 10 before we get to that question, let me go to Mr. Gorman
- 11 because I think you raised this today. The interest rate
- 12 projections are terribly difficult to make in this
- 13 environment, right?
- MR. GORMAN: Yes.
- 15 COMMISSIONER JONES: Very difficult. I mean,
- 16 what were your projections of the ten-year Treasury bond a
- 17 year ago, probably at 3 percent, right, or high 2's?
- 18 MR. GORMAN: Yes. To qualify that, they're
- 19 always difficult to make, because analysts' projections
- 20 almost always project increases in interest rates, and they
- 21 almost always overstate what the actual interest rate turns
- 22 out to be.
- 23 COMMISSIONER JONES: Right.
- 24 MR. GORMAN: Particularly right now they're
- 25 overstating changes in interest rates.

- 1 COMMISSIONER JONES: So the testimony as well
- 2 as financial literature indicate that the -- as you said,
- 3 the Federal Reserve discontinued the QE, the quantitative
- 4 easing policy sometime this year.
- 5 MR. GORMAN: Yes.
- 6 COMMISSIONER JONES: All analysts expected
- 7 interest rates to go up, at least on the ten-year bond,
- 8 maybe close to 3 percent.
- 9 MR. GORMAN: All the projections I saw in the
- 10 editorials I read support that, yes.
- 11 COMMISSIONER JONES: And what happened?
- MR. GORMAN: They went down.
- 13 COMMISSIONER JONES: What's it today, 2.1,
- 14 2.0?
- MR. GORMAN: That area, yes.
- 16 COMMISSIONER JONES: So this is kind of the
- 17 dilemma that we face. I'd like to hear from all of you on
- 18 this. How should we grapple with this for this particular
- 19 company at this particular time?
- I think there were some questions earlier
- 21 today about when interest rates might rise. And we have the
- 22 70/30 weighting or the 75/25 rating or whatever.
- But just give us some guidance on what we
- 24 should be looking at, because we're dealing with rates for a
- 25 company for a rate-effective period that's going to be in

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- 2015, when supposedly the Federal Reserve is going to start
- 2 to tighten or at least eliminate the phrase "liquidity" for
- 3 a considerable period of time, right?
- 4 MR. GORMAN: Yes. And this predicament was
- 5 considered in my testimony and in developing my rate of
- 6 return. And we talked a little bit about this in my cross
- 7 this morning.
- 8 One model specifically is a risk premium
- 9 model. And a risk premium, when debt securities are more
- 10 risky in relationship to equity securities, the risk premium
- 11 goes up. Conversely -- or I'm sorry; goes down.
- 12 Conversely, when equity risk premiums are
- 13 lower risk than debt, then the opposite happens.
- 14 I found debt securities to be above average
- 15 risk, where equity securities seemed to be relatively stable
- 16 in their outlooks. Therefore, I gave above average equity
- 17 risk premium in estimating what a risk premium return on
- 18 equity should be. That gives consideration to projected
- 19 interest rates as well as current observable interest rates,
- 20 and also gives a little margin on the equity cost because
- 21 there's uncertainty about what those interest rates are
- 22 going to be going forward.
- I think I also tended to round up most of the
- 24 interpretation of my models.
- 25 COMMISSIONER JONES: I think you did.

- 1 MR. GORMAN: So all of that was designed to
- 2 recognize the uncertainty of long-term capital market costs
- 3 in this environment.
- 4 COMMISSIONER JONES: So of the three models
- 5 -- I'm going to ask you the same question I asked of
- 6 Mr. Parcell, just to be fair. And you can pick two. It
- 7 doesn't have to be one.
- 8 So in this environment with such uncertainty
- 9 about what the Fed is going to do -- I mean, I read an
- 10 article in the Wall Street Journal today that the reason
- 11 interest rates are staying low is because of currency. And
- 12 foreign central banks and foreign buyers are buying a lot of
- 13 our Treasury debt. That's not usually something that
- 14 commissions deal with, that sort of evidence. That's kind of
- 15 complicated stuff. But that's what they're talking about.
- So in that environment, with considerable
- 17 uncertainty, should we put more weight on risk premium?
- 18 Should we put more weight on DCF?
- 19 All of you seem to be saying that CAPM,
- 20 especially you, Mr. Parcell, down at 7.3, is on the low
- 21 side, and perhaps we should look at that but not give that
- 22 much weight to it.
- MR. GORMAN: I'm going to be as wishy-washy,
- 24 I think, as Mr. Parcell on that.
- It depends on the environment you're in.

- 1 It's a three-legged stool. I think Dr. Morin has described
- 2 it in his book.
- 3 And the reason you want to do more than one
- 4 study is because in any market you can get a model result
- 5 that makes sense; you can do it again six months later and
- 6 it's not going to make sense. That's why it's necessary to
- 7 do more than one measurement of current market cost of
- 8 equity.
- 9 Based on my results of my study today, I gave
- 10 more consideration to the DCF model and the risk premium
- 11 model; whereas my CAPM model was closer to what I felt to be
- 12 comfortably recommending for a return on equity range in
- 13 this case.
- 14 That hasn't been the case over the last few
- 15 cases because I've been setting my CAPM analysis aside
- 16 because I thought the result was unreasonably low also.
- But in terms of endorsing a methodology, I
- 18 think in every case it's necessary to do the three studies
- 19 and to use the information available at that point in time
- 20 to interpret those study results to produce what is a
- 21 reasonable range.
- 22 COMMISSIONER JONES: In your opinion,
- 23 Mr. Gorman, you deal with a lot of commissions across the
- 24 country. Is there any magic to a round even number like
- 25 9.50 for an equity return?

- 1 That's where we are now with this company.
- 2 Is there any magic to that, going below that or going above
- 3 that?
- 4 MR. GORMAN: Well, the magic, you know, we
- 5 talked a little bit about risk and all the risks the utility
- 6 faces. A lot of these risks will likely result in some sort
- 7 of regulatory filing, which means there's going to be impact
- 8 on customer rates.
- 9 So this environmental risk, all this capital
- 10 investment risk, these are risks to the utility. But a lot
- 11 of it is being transferred to customers because they're
- 12 going to have to pay those rates. So another risk to the
- 13 utility is whether or not customers can afford to pay those
- 14 rates, because if they can't there's going to be a
- 15 degradation in the utility's credit standing.
- So with all these other costs pushing the
- 17 cost of service up, you have one opportunity to reflect a
- 18 decline in cost of service. And it seems to be fair and
- 19 balanced to recognize that decline in cost of service in
- 20 setting a fair and reasonable estimate for the overall cost
- 21 of service.
- 22 COMMISSIONER JONES: For the Company,
- 23 Mr. Strunk, Mr. Williams, do you have any comment, Mr.
- 24 Strunk, on the methodologies that we should put more weight
- on, or any weighting, your top two or top one?

- 1 MR. STRUNK: Yes. And let me just preface my
- 2 comments on that question with the notion that what's
- 3 important there is the end result, right?
- 4 The end result must be a number that the
- 5 investment community can live with.
- 6 And the recommendations that are before the
- 7 Commission from the other parties are ROE's that are clearly
- 8 unacceptable to the investment community.
- 9 And I can give you two examples. One, the
- 10 only vertically integrated utilities in the country that
- 11 have been awarded ROE's of 9.3 or 9.0 have been -- in the
- 12 last two years have been Entergy Arkansas and Maui Electric.
- And those are numbers that the investment
- 14 community just can't live with. And let me tell you why.
- 15 In the Entergy Arkansas case, the company
- 16 took the ROE back to the Commission and requested rehearing.
- 17 It was reheard, and the Commission brought the number up.
- 18 In the case of Maui Electric, there were a
- 19 number of other very difficult orders for the company and
- 20 its affiliates, and that ended up in a transfer of ownership
- 21 of the utility, which is currently being purchased by FPL,
- 22 now NextEra.
- So I think that's pretty objective evidence
- 24 that the recommendations that are before this Commission are
- 25 numbers that they can't -- that the investment community

- 1 won't live with. As for the --
- 2 CHAIRMAN DANNER: Wait. I want to make sure
- 3 we've established some sort of causation here, because what
- 4 I hear is that in Arkansas the utility didn't like the
- 5 result, went back for reconsideration and got a better
- 6 result from their point of view; and in Hawaii, NextEra came
- 7 in.
- 8 How is that -- where is the causation that
- 9 the investor community said, "We can't live with those
- 10 results?"
- 11 MR. STRUNK: Well, I think you can see it in
- 12 the fact that FPL is paying a fairly reasonable price for
- 13 HECO.
- 14 And the fact that the company went back for
- 15 reconsideration is, I think, a pretty good sign that it
- 16 wasn't an acceptable ROE.
- MR. GORMAN: Can I comment on that?
- 18 CHAIRMAN DANNER: Yes, please.
- 19 MR. GORMAN: I think we haven't seen ROE's
- 20 drop into the low 9 percent area, although I think there's a
- 21 good chance they will if capital market costs stay low on an
- 22 industry-wide basis.
- But we have seen them pretty consistently
- 24 drop into the high 9 basis. And two years ago that would
- 25 have been an unheard of rate of return on common equity.

- 1 When we got down to 11, down to 10, it's just how far are
- 2 they going to keep going, was the question.
- 3 But even though the authorized returns on
- 4 equity were declining, we still saw utilities invest
- 5 significant amounts of common equity in utility planned
- 6 equipment.
- 7 Is it a lower ROE? Yes, it is.
- 8 But is it in any way creating an economic
- 9 impediment to investment? No, it's not.
- 10 We've seen utility rate bases grow
- 11 significantly over the last five years. We've seen utility
- 12 common equity ratios grow over the last five years.
- 13 All of that is an indication that the
- 14 authorized returns on equity are at least at market, if not
- 15 still above market.
- 16 So I disagree with Mr. Strunk on that issue.
- 17 I think authorized returns on equity, the evidence shows
- 18 that they're at or above market, and that there is room to
- 19 reduce the ROE's and still create incentive for reinvestment
- 20 in utility planned equipment.
- 21 CHAIRMAN DANNER: So even at the low 9's?
- 22 MR. GORMAN: Based on current fair market
- 23 capital cost, yes. I think a fair return on equity is in
- 24 the low 9 region, area, now.
- JUDGE MOSS: Mr. Hill, do you have a comment

- 1 on that?
- 2 MR. STRUNK: If I could respond to that?
- 3 CHAIRMAN DANNER: Mr. Strunk?
- 4 MR. STRUNK: Effectively, Mr. Gorman is
- 5 referring to a hypothetical. He's saying that the
- 6 authorized ROE's, which are upwards of 10 percent, are
- 7 supporting capital investment.
- 8 But we don't know whether or not a low 9
- 9 would support that capital investment.
- 10 So I think the evidence I put forward would
- 11 show that they don't.
- 12 CHAIRMAN DANNER: Well, I guess I'm kind of
- 13 taking issue with the fact that every time a utility seeks
- 14 reconsideration on an order or seeks any kind of review of
- 15 the order that that's necessarily signs of a rebellion in
- 16 the investor community. It could just be a strategy or a
- 17 better argument or other factors.
- 18 So I was just questioning the fact that
- 19 you're saying that this is direct evidence of investors
- 20 getting cold feet. And I just don't see that.
- 21 MR. STRUNK: Right. And that's a fair point.
- 22 But the opportunity for FPL to buy HECO at an
- 23 attractive price is --
- 24 MR. HILL: That aspect right there, FPL, or
- 25 NextEra Energy's recent announcement that it intended to

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- 1 acquire Hawaiian Electric indicates to me that at 9 percent
- 2 ROE for Maui -- not for everybody; it's 9 and a half for the
- 3 other subsidiaries -- FPL is ready to buy. They said,
- 4 "That's a return I can live with. I'm buying this company."
- 5 So to me it doesn't show that the investment
- 6 community is not interested. It shows that they are
- 7 interested.
- 8 So I think I disagree with Mr. Strunk on that
- 9 issue. That's enough.
- 10 COMMISSIONER JONES: Mr. Strunk, you didn't
- 11 finish answering my question on which methodology we should
- 12 put more weight on. Could we address that?
- MR. STRUNK: Sure. I've given weight to all
- 14 of the methodologies.
- 15 And I think that the more important issue is
- 16 what are the inputs?
- To what extent are we looking at objective
- 18 inputs that haven't been fussed with and haven't been
- 19 subject to decisions of the experts that are subjective?
- 20 And so my recommendation would be to look at
- 21 all of the models. It's an approach that the Commission has
- 22 taken in the past, that they're always interested in looking
- 23 at a variety of models. And I'll give weight to each of
- 24 them.
- 25 COMMISSIONER JONES: So you're being wishy

- 1 washy as well. All of you are.
- 2 MR. HILL: Commissioner, I'll give you an
- 3 answer.
- 4 COMMISSIONER JONES: Mr. Hill from the great
- 5 state of West Virginia.
- 6 MR. HILL: West Virginia votes for DCF. DCF
- 7 has always been my primary methodology. The others are
- 8 supporting.
- 9 I agree that we ought to do them all because
- 10 we find different information.
- 11 But I think quite frankly, the DCF
- 12 methodology is tried and true. It's been around a very long
- 13 time. It's hard to mess with.
- 14 And the others are easier to mess with, if
- 15 you know what I'm saying. You can pick a risk premium by
- 16 changing the time period you study, by changing the aspects
- of the time period, or are you going to look at utility bond
- 18 yields or Treasury bond yields. You can almost pick and
- 19 choose from a variety of opportunities with the risk
- 20 premium. So I'm not as favorable to that.
- 21 And CAPM falls within the risk premium
- 22 models. So I'm not as favorable to those.
- DCF seems to be tried and true to me. I rely
- 24 primarily on that.
- 25 COMMISSIONER JONES: Thank you for answering

- 1 my question.
- So my next question -- you'll probably forgo
- 3 on this -- but what is the interest rate on the ten-year
- 4 Treasury going to be at the end of next year?
- 5 MR. HILL: You know, weirdly, at a national
- 6 financial conference last year, they asked that question of
- 7 all the smarty pants financial analysts.
- 8 And I was one of the few that said interest
- 9 rates will be lower this year than last year. So I was
- 10 right. But that doesn't happen very often, you know. If I
- 11 was right very often, I wouldn't have any need to be here.
- 12 I'd be on my yacht in Bimini someplace.
- I think that -- and I forget who said this
- 14 today, but I think we are in for a long haul. I've said
- 15 this here before. I don't see where the suggested increase
- 16 is coming from. I don't see the inflation pressure. I
- don't see the commodity price pressure.
- I would agree that there will be
- 19 international things we don't count on: the banking thing
- 20 you mentioned, Greece going down the tubes. There could be
- 21 shocks. Something in the Middle East, that's always a
- 22 possibility. It would be a shock to the system. I'm not
- 23 sure, after the initial furor was over, that they would add
- 24 to the long-term capital cost because people are worried
- 25 about getting their return.

- 1 People are trading billions of dollars of
- 2 bonds every day, and they're taking 3 percent on 30-year
- 3 Treasury bonds. They're buying it every day. If they
- 4 thought the yield was going to be 4 percent next week, they
- 5 wouldn't pay for the 3 percent. They'd wait. But they're
- 6 not. They're buying it every day.
- 7 So my financial professor told me a long time
- 8 ago the best indication of what the interest rate's going to
- 9 be in the future is where it is right now.
- 10 JUDGE MOSS: Does that complete questions
- 11 from the bench, then?
- 12 Okay. Then this looks like we have time,
- 13 perhaps, for any followup from counsel or an early dinner.
- 14 MS. DAVISON: I have a couple of questions.
- JUDGE MOSS: Anything from the Company?
- MS. MCDOWELL: I don't think so.
- JUDGE MOSS: Nothing from the Company,
- 18 apparently.
- Ms. Davison, you have something?
- 20 CROSS-EXAMINATION
- 21 BY MS. DAVISON:
- 22 Q I have a couple of follow-up questions just to
- 23 make the record clear.
- 24 Mr. Strunk, you referred to a Texas case in your
- 25 testimony on the panel. Can you tell us the name of the

- 1 Texas case and the year it was decided?
- JUDGE MOSS: Lonestar Transmission?
- 3 MR. STRUNK: No. It was the one that was --
- 4 Mr. Hill, maybe you can help me here.
- 5 It was at the outset of restructuring when
- 6 the distribution utilities were -- I think it was '06, 2006.
- 7 I'd have to get the docket number. I don't have it off the
- 8 top of my head.
- 9 Q (By Ms. Davison) What was the company name
- 10 again?
- 11 A It was all of the distributors in Texas.
- 12 Q So it was a generic broad order?
- 13 A Yes.
- 14 Q All right. Thank you.
- 15 And then, Mr. Strunk, you made the statement that
- 16 with regard to a power cost adjustment mechanism that having
- 17 dead bands and sharing mechanisms is rare; is that correct?
- 18 A Yes, that's correct.
- 19 Q Are you aware that PacifiCorp has dead bands and
- 20 sharing mechanisms in its power cost adjustment mechanism in
- 21 Oregon?
- 22 A Yes. I am aware of that.
- When I said "rare," I was speaking at the national
- 24 level.
- I understand that they are in place in Washington

- 1 and in Oregon. But those are two of the eight states that
- 2 do some sort of dead band or sharing mechanism. The other
- 3 42 states do not do it. They do dollar for dollar.
- 4 Q And so you're aware that Portland General Electric
- 5 also has dead bands and sharing mechanisms in their power
- 6 cost adjustment mechanism?
- 7 A Yes.
- 8 MS. DAVISON: That's it.
- 9 JUDGE MOSS: All right. Anything else? Mr.
- 10 ffitch?
- 11 MR. FFITCH: Nothing, your Honor. Thank you.
- 12 JUDGE MOSS: Ms. Rulkowski?
- MS. CAMERON-RULKOWSKI: Nothing from Staff,
- 14 your Honor.
- 15 JUDGE MOSS: Looks like early dinner is on.
- 16 I really don't think it's worthwhile to go on
- 17 to another witness, even though we could.
- 18 (Multiple voice cross-talk.)
- JUDGE MOSS: We'll see you tomorrow.
- I think today has gone as efficiently as I
- 21 could have hoped, and I appreciate your efforts in that
- 22 regard.
- I think tomorrow we can expect will go with
- 24 equal efficiency, if not even greater efficiency, so we may
- 25 very well finish our proceedings tomorrow. So we'll keep

- 1 that in mind overnight as counsel hone their
- 2 cross-examination to those essential questions.
- 3 MS. CAMERON-RULKOWSKI: Your Honor I do have
- 4 something. Of the three exhibits I initially had objections
- 5 to, I believe where I did object to questions, that they
- 6 were overruled, all of them.
- 7 And I don't believe that they were offered
- 8 for admission. So I don't know if they're in yet.
- 9 JUDGE MOSS: We'll deem them to have been
- 10 offered for admission, and I will admit them as marked.
- 11 (Exhibits DCP26CX-28CX admitted.)
- 12 JUDGE MOSS: Why don't we start tomorrow at
- 9:00 to buy a little insurance on my inclinations.
- 14 (Pause in proceedings.)
- 15 (Commissioners depart.)
- JUDGE MOSS: All right. I think we can get
- 17 back on the record and get this resolved fairly quickly. I
- 18 see there are certain advantages to having a former
- 19 administrative law judge in the counsel role who can build
- 20 even more efficiency into our progress here.
- 21 So the question is really fundamentally if
- 22 there will be any -- if counsel anticipate objections to any
- 23 of the remaining exhibits. We've admitted all of those for
- 24 the cost of capital folks today.
- MR. OSHIE: No objections from Staff, your

- 1 Honor.
- 2 MR. FFITCH: Your Honor, we've agreed with
- 3 Ms. McDowell for the Company. We do not object to any of
- 4 their cross exhibits, and I believe it's mutual. I believe
- 5 they didn't object to any of our cross exhibits to the
- 6 Company.
- JUDGE MOSS: All right. Very well.
- 8 Mr. Purdy, we're to you.
- 9 MR. PURDY: We have none. No problems.
- JUDGE MOSS: MS. Davison?
- MS. DAVISON: We have one exhibit we're
- 12 objecting to. And that is Mr. Dean's testimony being used
- 13 as a cross exhibit for Mr. Mullins.
- 14 And we believe that based on previous rulings
- 15 we've received in previous cases that it's not appropriate
- 16 to ask a witness about testimony that is not their testimony
- 17 and does not understand the work papers or all the
- 18 complexities associated with that particular testimony.
- 19 I don't see any relevance whatsoever to Mr.
- 20 Mullins having to answer questions about Mr. Dean's
- 21 testimony that he has no familiarity with at all.
- 22 JUDGE MOSS: Have you tried to work this out
- 23 between yourselves?
- 24 MS. MCDOWELL: We've worked it out to the
- 25 extent we've stipulated on pretty much everything except

- 1 that piece of testimony on their end.
- 2 And then we have one exhibit on our end.
- 3 So I think the answer is yes, we have tried.
- 4 JUDGE MOSS: How about if I just boot them
- 5 both out? No, I'm just kidding.
- 6 Actually, I will say that it has always been
- 7 -- I have always been reluctant to allow into a case
- 8 testimony from someone who is not appearing as a witness in
- 9 the case before me. So that is sort of the baseline.
- 10 Now I do allow it. I've allowed it in this
- 11 case already. In the face of an objection it can be another
- 12 matter.
- So I'll need to know why the company feels
- 14 it's important or imperative that we should refer to
- 15 Mr. Dean's testimony.
- 16 MS. MCDOWELL: So Mr. Dean was Boise's power
- 17 cost witness in the preceding case.
- 18 Mr. Mullins is their power cost witness in
- 19 this case.
- JUDGE MOSS: Okay.
- MS. MCDOWELL: With respect to the one
- 22 particular issue, market caps, they've re-raised the issue
- 23 in this case. And in data request responses, Mr. Mullins
- 24 specifically pointed to the testimony of Mr. Dean as being
- 25 illustrative of the position.

- 1 So there's a strong connection here. This is
- 2 not like some other witness for some other party. This is
- 3 Boise's witness in the last case on power cost issues that
- 4 have some relation to this case.
- 5 The questioning is very limited. But it does
- 6 have some -- the questioning would be about the position in
- 7 the previous case as compared to the position in this case.
- 8 And because the witness is different, the testimony is
- 9 required, I think, to be able to reference that.
- 10 But it's limited. It's really more a coming
- in as a prior statement of a party as opposed to an
- 12 inconsistent statement of an individual subject to
- 13 impeachment, if that makes sense.
- JUDGE MOSS: Ms. Davison?
- 15 MS. DAVISON: Your Honor, I'd just reiterate,
- 16 that Mr. Mullins -- I'm not sure which data response Ms.
- 17 McDowell is referring to, but my recollection is that it was
- 18 just simply saying that that issue had been raised
- 19 previously.
- I don't believe that Mr. Mullins has any
- 21 ability to know what the position and thinking of Mr. Dean
- 22 is or was as it relates to market caps.
- 23 And I think the Company is free to ask Mr.
- 24 Mullins lots of questions about market caps, but I don't
- 25 think that any -- asking him to speculate about what

- 1 Mr. Dean's position was, why he took it, what his analysis
- 2 was, is going to be beneficial to the record at all.
- JUDGE MOSS: Have you indicated as a cross
- 4 exhibit the data request response to which you just
- 5 referred?
- 6 MS. MCDOWELL: I have not, your Honor.
- 7 JUDGE MOSS: I think under the circumstances,
- 8 then, I will sustain the objection and not allow that
- 9 exhibit.
- Now you have one, right?
- MS. MCDOWELL: Oh, I'm sorry. I'm wrong. It
- 12 is in the cross exhibits. It's 16-CX.
- JUDGE MOSS: It is in the cross exhibits?
- MS. MCDOWELL: Mm-hm. I'm sorry.
- 15 JUDGE MOSS: In that case, my ruling is
- 16 slightly different. I will reserve judgment until the
- 17 witness is on the stand.
- 18 And you may question the witness about these
- 19 matters and you may ask him whether and to what extent he
- 20 relied on the testimony of this other witness. And if I
- 21 become persuaded that it is in some fashion important to our
- 22 record that we have it for a point of reference, then I may
- 23 allow it in for that limited purpose.
- 24 But that's the best I can do at this point.
- 25 I can't -- I don't think I can rule definitively on it since

- 1 you have represented that he does refer to it in his data
- 2 request response. And so I'll wait and see how that
- 3 develops.
- 4 Ms. Davison, we'll take it up again at that
- 5 point. All right?
- 6 MS. DAVISON: Thank you.
- 7 JUDGE MOSS: All right.
- 8 So you have one as well, right, an
- 9 objection?
- MS. MCDOWELL: We do. We have an objection
- 11 to an Exhibit 13-CX for Mr. Duvall. It's the CAISO answer
- 12 filed with FERC regarding the CAISO PacifiCorp EIM
- 13 agreement.
- JUDGE MOSS: Okay. What's your objection?
- 15 MS. MCDOWELL: Our objection is that it's a
- 16 document filed by the CAISO, not by PacifiCorp.
- 17 It doesn't have any apparent connection to
- 18 Mr. Duvall's testimony.
- 19 So it's a relevancy question, but it's also a
- 20 question that there's no foundation or connection to this
- 21 witness. It's generally about the EIM, which Mr. Duvall
- 22 does testify to, but the fact that there's -- it's a CAISO
- 23 document; it's not a PacifiCorp document.
- JUDGE MOSS: That may be. It doesn't
- 25 necessarily have to be a PacifiCorp document to be fair

- 1 game. Particularly with respect to the EIM, we're getting
- 2 into some relatively uncharted territory in this case.
- 3 So I think it best again, and particularly
- 4 since your objection is in part relevance, as I discussed
- 5 earlier today, it's difficult if not impossible to rule on a
- 6 relevance objection absent knowing what the question is.
- 7 MS. MCDOWELL: And difficult for me to argue
- 8 that it's completely irrelevant. We just can't imagine what
- 9 the relevance is at this point.
- 10 JUDGE MOSS: Right. But counsel may have a
- 11 very good idea about what that is and develop it to my
- 12 satisfaction.
- So again, I think I'll have to reserve
- 14 judgment on that. But except as to those two exhibits, 13CX
- 15 -- and what's the exhibit number, Ms. Davison, that you're
- 16 objecting to?
- MS. WALLACE: It's GND-13CX.
- JUDGE MOSS: GND-13CX.
- MS. WALLACE: And it's actually BGM-13CX.
- JUDGE MOSS: BGM?
- 21 MS. WALLACE: No, that's the one that we're
- 22 objecting to.
- JUDGE MOSS: Oh, the other one.
- Okay. GND13-CX and BGM-13CX.
- I will reserve judgment on those until the

- 1 appropriate time in our hearing. And as all other
- 2 exhibits--
- MS. WALLACE: There's two more things.
- 4 They're not objections, though.
- 5 JUDGE MOSS: Let's go ahead and get this
- 6 taken care of, then, unless it has something to do with this
- 7 part.
- 8 MS. WALLACE: It's relative to adding things
- 9 to the cross exhibits.
- 10 JUDGE MOSS: We'll take that up in a moment.
- MS. DAVISON: Your Honor, excuse me. It's
- 12 actually 14CX.
- JUDGE MOSS: BGM-14CX?
- MS. DAVISON: Yes, thank you.
- 15 JUDGE MOSS: So with the exception of Exhibit
- 16 Nos. GND13-CX and BGM-14CX, marked for identification, I
- 17 should say, all of the exhibits currently on the exhibit
- 18 list will be admitted as marked.
- 19 (All remaining exhibits with the
- 20 exception of GND-13CX and BGM-14CX
- 21 admitted.)
- 22 And I'll provide that exhibit list to the
- 23 court reporter.
- 24 And so then is there some question of
- 25 supplementation, then, a separate question about

- 1 supplementing exhibits?
- MS. WALLACE: We've agreed to it.
- 3 There's an exhibit -- there's one
- 4 supplementation and then there's one moving the witness --
- 5 moving the exhibit to a different witness and then
- 6 supplementing it.
- 7 So for the supplementation, we're still on
- 8 GND, Mr. Duvall. It's GND-15CX. Actually, sorry; it's
- 9 14CX. I'm not doing well with my numbers. 14CX. And it's
- 10 our response to PC-2 and the hydro deferral docket.
- 11 And they've included the first supplemental
- 12 response. But there are actually six supplemental
- 13 responses. So they've agreed that we could add the other
- 14 supplemental responses.
- JUDGE MOSS: You're going to have those
- 16 available for us?
- MS. WALLACE: We have them right here. We
- 18 can keep them here until tomorrow or go ahead and pass them
- 19 out.
- JUDGE MOSS: You can go ahead and distribute
- 21 them this evening.
- What's the other one?
- MS. WALLACE: And just one note on that. The
- 24 fifth supplemental response is actually GND-8C. So it's not
- 25 repeated in this cross exhibit.

- 1 JUDGE MOSS: Okay.
- 2 MS. WALLACE: And then the other one is a
- 3 cross exhibit that's currently designated for Ms. Natasha
- 4 Siores. And it's NCS-18CX. And it has several different
- 5 responses to data requests.
- 6 And just the response to PC-130 is being
- 7 redirected to Mr. Dalley.
- 8 And we're adding the first supplemental
- 9 response to that data request as well.
- 10 JUDGE MOSS: All right. What's the next
- 11 number for Mr. Dalley?
- 12 MS. WALLACE: The next number is 10CX.
- 13 RBD-10CX.
- 14 JUDGE MOSS: All right. That will be fine.
- 15 The parties have agreed, so I don't have to make any
- 16 rulings. And I'm okay with that.
- 17 If you've got them to distribute this
- 18 evening, that will be fine.
- MS. WALLACE: Okay. Great.
- JUDGE MOSS: So we're squared away on the
- 21 rest of the pre-filed material, it would seem.
- 22 Mr. ffitch?
- MR. FFITCH: Your Honor, just as a reminder,
- 24 we did have that substitute at Exhibit DKS-3CX which I
- 25 passed out this morning that added a missing attachment.

It's Public Counsel Data Request 17. JUDGE MOSS: It's my understanding that there's no objection to that either. So that will be fine. All right. Is there any other business we should take up this evening? All right. We'll still get you out of here a bit early. Thank you all for staying a little bit late to take care of that. And we'll see you tomorrow at 9:00 in the morning. Let's go off the record. (Whereupon, the proceedings were adjourned at 4:45 p.m.)

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