

**EXHIBIT NO. \_\_\_(DEG-13)  
DOCKET NO. UE-072300/UG-072301  
2007 PSE GENERAL RATE CASE  
WITNESS: DONALD E. GAINES**

**BEFORE THE  
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND  
TRANSPORTATION COMMISSION,**

**Complainant,**

**v.**

**PUGET SOUND ENERGY, INC.,**

**Respondent.**

**Docket No. UE-072300  
Docket No. UG-072301**

**FIFTH EXHIBIT (NONCONFIDENTIAL) TO THE  
PREFILED REBUTTAL TESTIMONY OF  
DONALD E. GAINES  
ON BEHALF OF PUGET SOUND ENERGY, INC.**

**JULY 3, 2008**

0377

1

BEFORE THE WASHINGTON

2

UTILITIES AND TRANSPORTATION COMMISSION

3

WASHINGTON UTILITIES AND )  
)Docket UG-040640

4

TRANSPORTATION COMMISSION, )Docket UE-040641

Complainant, )(Consolidated)

5

)Volume IV

v.

)Pages 377-606

6

PUGET SOUND ENERGY, INC., )

7

Respondent. )

8

In the Matter of the Petition of )

9

PUGET SOUND ENERGY, INC., )Docket UE-031471

)(Consolidated)

10

For an Order Regarding the )

Accounting Treatment for Certain )

11

Costs of the Company's Power Cost )

Only Rate Filing )

12

)

In the Matter of the Petition of )

13

)

PUGET SOUND ENERGY, INC., )Docket UE-032043

14

)(Consolidated)

For an Accounting Order Authorizing )

15

Deferral and Recovery of )

Investment and Costs Related to the )

16

White River Hydroelectric Project. )

17

18

A hearing in the above-entitled matter

19

was held at 9:51 a.m. on Tuesday, December 14, 2004,

20

at 1300 South Evergreen Park Drive Southwest,

21

Olympia, Washington, before Judge DENNIS MOSS,

22

Chairwoman MARILYN SHOWALTER, Commissioner RICHARD

23

HEMSTAD and Commissioner PATRICK OSHIE.

24

Barbara L. Nelson, CCR

25

Court Reporter

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1 JUDGE MOSS: Okay. Thank you. All right.  
2 Mr. Gaines, it appears that your examination is  
3 complete, at least for the time being, and so I'll  
4 ask that you step down, and thank you very much for  
5 your testimony.

6 THE WITNESS: Thank you, Judge Moss.

7 JUDGE MOSS: I believe -- is Mr. Hill next?

8 MS. DODGE: Yes.

9 MR. CEDARBAUM: Your Honor, Judge Moss, can  
10 we just go off the record for just a second?

11 JUDGE MOSS: Sure. We're off the record.

12 (Discussion off the record.)

13 JUDGE MOSS: Mr. Hill, would you please rise  
14 and raise your right hand?

15 Whereupon,

16 STEPHEN G. HILL,  
17 having been first duly sworn, was called as a witness  
18 herein and examined and testified as follows:

19 JUDGE MOSS: Thank you. Please be seated.

20

21 D I R E C T E X A M I N A T I O N

22 BY MR. FFITCH:

23 Q. Mr. Hill, could state your full name and  
24 spell your last name for the record?

25 A. Stephen G. Hill, H-i-l-l.

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1 Q. And were you retained by the Public Counsel  
2 Office of the State Attorney General to testify  
3 regarding cost of capital in this matter?

4 A. Yes, I was.

5 Q. Do you have Exhibits 351 through 368 before  
6 you? Those are your pre-filed response testimony and  
7 exhibits.

8 A. Yes, I do.

9 Q. Now, do you have the exhibit numbers marked  
10 on those, or should I -- I'd be happy to give you a  
11 copy of the exhibit list, so you can cross-reference.

12 A. I don't have the exhibit numbers marked on  
13 them, on my copy.

14 JUDGE MOSS: Mr. ffitch, while you're  
15 getting situated there, I have no objection to your  
16 referring to them in both ways if it will make it  
17 easier for the witness.

18 MR. FFITCH: Thank you, Your Honor.

19 Q. Was this testimony and these exhibits  
20 prepared by you, Mr. Hill?

21 A. They were prepared by me.

22 Q. Do you have any corrections or changes to  
23 the testimony and exhibits?

24 A. A couple typos. One is on page 55, at line  
25 nine. The sentence should read, beginning at line

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1 nine, The price of that index of 20 percent dash  
2 negative 20 percent growth, not 205 growth.

3 And then the other one is -- was pointed out  
4 by Dr. Cicchetti in his rebuttal, and that's my  
5 Exhibit SGH-5, which is Exhibit Number 355, page six  
6 of that. And the treasury bond yield in the footnote  
7 on that page is incorrect. It should be 5.15, as it  
8 is in the body of the testimony and as it is in my  
9 exhibits.

10 Q. Any other corrections or changes?

11 A. No, sir.

12 Q. With those corrections and changes, is this  
13 testimony and are these exhibits true and correct, to  
14 the best of your knowledge?

15 A. Yes.

16 Q. If I asked you the questions contained in  
17 the testimony today, would your answers be the same?

18 A. Yes, they would.

19 MR. FFITCH: Your Honor, I would like to  
20 offer Exhibits 351 through 368.

21 JUDGE MOSS: Any objections? Apparently  
22 not. Those will be admitted as marked.

23 MR. FFITCH: Your Honor, Mr. Hill is  
24 available for cross-examination.

25 JUDGE MOSS: All right. And we have -- Mr.

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1 Van Cleve has pointed out to me that ICNU has five  
2 minutes, and Ms. Dodge, do you wish to precede ICNU  
3 or follow, since you are the primary adversary here?

4 MS. DODGE: I would prefer to follow.

5 JUDGE MOSS: All right. Mr. Van Cleve, why  
6 don't you proceed with your questions.

7

8 C R O S S - E X A M I N A T I O N

9 BY MR. VAN CLEVE:

10 Q. Mr. Hill, can you tell us what your billing  
11 rate for this case was?

12 A. My billing rate for this case is \$150 an  
13 hour.

14 Q. And did you pursue this case on a fixed fee  
15 arrangement or a billable hour basis?

16 A. A fixed fee contract arrangement. I made a  
17 bid, an original bid of right at 15,000 for the  
18 entire case, and due to the complexity of it, I had  
19 to recently ask for a \$5,000 addendum to that  
20 contract.

21 Q. If you could refer to Exhibit 249, which, if  
22 you don't have, I can provide to you.

23 A. I don't have it. I've seen it, but --

24 JUDGE MOSS: Who's the witness, Mr. Van  
25 Cleve?

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1 MR. VAN CLEVE: Yes, Your Honor.

2 JUDGE MOSS: What is the witness?

3 MR. VAN CLEVE: That was from Story.

4 JUDGE MOSS: Okay. So this is one of Mr.  
5 Story's exhibits, Number 249?

6 MR. VAN CLEVE: Yes, there were some  
7 questions about it yesterday.

8 Q. Mr. Hill, while everyone's finding Exhibit  
9 249, let me ask you when, approximately, you were  
10 retained to work on this case?

11 A. It was the summer. I got the proposal in my  
12 computer. I could get an exact date, but it was  
13 sometime this summer. There were several cases  
14 ongoing in this jurisdiction, and I was contacted --  
15 actually, I was working for the Staff and the  
16 consumer advocate on PacifiCorp, and also was asked  
17 about a Verizon case, which I was unable to do,  
18 because I was too busy, this case, and one other,  
19 Northwest Natural, I believe. PacifiCorp and  
20 Northwest Natural were settled.

21 Q. Okay. Do you have Exhibit 249 in front of  
22 you?

23 A. I do.

24 Q. And even though this is on yellow paper, the  
25 company informed us today that it would no longer be

0495

1 considered confidential. So I'd like to direct your  
2 attention, under Pacific Economics Group, that  
3 column, which subtitles -- it says cost of capital,  
4 and it says \$374,160.06. Do you see that?

5 A. Yes, I do.

6 Q. And do you think that that is a reasonable  
7 expenditure for the company's cost of capital  
8 testimony in this case?

9 A. No, I don't.

10 MS. DODGE: Objection. There's been no  
11 foundation laid that this witness has a basis for  
12 giving that opinion.

13 JUDGE MOSS: You might lay some foundation.

14 Q. Mr. Hill, how many cases have you testified  
15 in regarding cost of capital?

16 A. I've been testifying on cost of capital  
17 since 1980, and about 220 cases, maybe a little more.

18 Q. And are you familiar with what cost of  
19 capital experts generally charge for providing their  
20 services?

21 A. Yes, I am familiar with that.

22 Q. And why don't you tell us what, on an  
23 average basis, you think they generally do charge?

24 A. The -- my experience is that cost of capital  
25 witnesses for companies generally make two to three



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1 times what cost of capital witnesses for public  
2 advocates make, so that would be in the neighborhood  
3 of 25 to 50,000.

4 Prior to this case, the highest I had seen  
5 was for Mr. Hadaway. He had, I believe, a two-year  
6 contract with PacifiCorp to do all their testimony in  
7 all their jurisdictions for a quarter of a million  
8 dollars. I've never seen anything on this scale.

9 MR. VAN CLEVE: Thank you. I do not have  
10 any other questions.

11 JUDGE MOSS: Thank you. All right. Ms.  
12 Dodge.

13 MS. DODGE: Thank you, Your Honor.

14

15 C R O S S - E X A M I N A T I O N

16 BY MS. DODGE:

17 Q. Mr. Hill, please turn to page five of your  
18 testimony. It's Exhibit 351.

19 A. I have it.

20 Q. Now, in the first Q and A on this page, you  
21 note that several regulatory bodies have set the  
22 authorized equity return in the single digits, and  
23 you cite several cases. And in footnote one on that  
24 page, your list includes cases involving a number of  
25 water and telephone companies, doesn't it, not just

0497

1 electric and gas companies?

2 A. Yes, telephone companies are generally  
3 considered --

4 Q. And I'm sorry --

5 A. -- to be more risky than gas companies or  
6 electric companies.

7 Q. That was --

8 JUDGE MOSS: Please don't interrupt the  
9 witness. Were you finished with your answer?

10 THE WITNESS: Yes, sir.

11 JUDGE MOSS: Did you get that, Ms. Nelson?

12 THE REPORTER: I did.

13 JUDGE MOSS: Go ahead, please.

14 Q. Even with respect to electric or gas  
15 companies, you agree, don't you, that the companies  
16 involved in the cases you cite were in significantly  
17 different positions than PSE with respect to their  
18 financial strength and their risk profiles?

19 A. Well, I believe, as Mr. Valdman said  
20 yesterday, it's very difficult to isolate companies  
21 that are exactly the same. In fact, I don't think  
22 that could be done. The point is that utilities  
23 generally have similar risk compared to other  
24 investments in the marketplace, and I'm merely  
25 showing the Commission, because I believe there's a

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1 real aversion by regulatory bodies to go below the  
2 double digit level, i.e., to single digits. I wanted  
3 to show the Commission that there have been some  
4 regulators in the country that have done that.

5 Q. Did you review the Commission orders that  
6 you cite in your footnote?

7 A. No, I did not.

8 Q. Are you aware, from your work in the field,  
9 that, for example, in the Connecticut case that you  
10 cite, Connecticut Light and Power, the Commission in  
11 that case noted that Connecticut Light and Power  
12 Company have reduced its operating risk by divesting  
13 itself of generation?

14 A. Yes, I realize some of those companies are  
15 wires companies, and I believe I gave an incorrect  
16 response to you a moment ago. One of the orders that  
17 I cite was the West Virginia water order, and I'm  
18 very familiar with that case and I have read the  
19 order in that case.

20 Q. Do you --

21 A. And although water companies are thought to  
22 generally have somewhat less risk than gas and  
23 electric companies, they are similar in risk.

24 Q. Do you recall, with respect to the West  
25 Virginia case, that the West Virginia Commission

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1 criticized the water company in that case for using a  
2 proxy group made up of gas companies to support its  
3 requested ROE, and the Commission determined that  
4 this was inappropriate because, quote, Natural gas  
5 investment is far riskier and not comparable to  
6 water?

7 A. That's what the Commission said, but the  
8 Commission in West Virginia has for years rejected  
9 other kinds of sample groups that are different than  
10 the company being regulated. And the fact that  
11 Standard and Poor's gives water utilities and gas  
12 distribution utilities similar business position  
13 rankings indicates that that's incorrect.

14 MS. DODGE: I have no further questions.

15 JUDGE MOSS: Thank you. Do we have any  
16 questions from the bench?

17

18 E X A M I N A T I O N

19 BY CHAIRWOMAN SHOWALTER:

20 Q. Well, just following up on the last  
21 question, I understood Mr. Gaines to say that  
22 business position is not the same as credit rating,  
23 and I probably would have asked him a follow-up  
24 question if I hadn't already had my opportunity, but  
25 since you raised it, isn't there a distinction -- or

0500

1 what is the distinction, if any, between business  
2 position and credit rating?

3 A. Well, I'm afraid I have to disagree with Mr.  
4 Gaines. I believe he informed you that they weren't  
5 related. Business position was something different  
6 than a bond rating. And while that is true, and I  
7 believe there's an exhibit in Mr. Lazar's testimony,  
8 which is this new publication by Standard and Poor's,  
9 June 2nd, 2004. And the whole focus of the new  
10 Standard and Poor's rating paradigm is built around  
11 business risk position.

12 Now, they -- and their rating criteria,  
13 their benchmarks are segregated by business risk  
14 position. So a company, for example, a wires company  
15 or a gas distributor or water company, they generally  
16 have business risk positions from one to three.

17 Q. Well, is that separate or different than  
18 what we were talking about, which is -- I thought it  
19 was a rating from maybe one to 10, I wasn't sure.

20 A. Yeah, it does go from one to 10, but I was  
21 just -- I was going through the scale to tell you  
22 what companies are spread out that way, and then,  
23 perhaps if you were able to see the grid, Standard  
24 and Poor's lays out a grid with a one to 10 in the  
25 left-hand column, and then the benchmarks that are

0501

1 necessary, like the debt leverage, and the debt  
2 leverage requirements get to be greater -- I mean,  
3 the amount of common equity necessary to achieve a  
4 certain bond rating gets greater as the risk  
5 increases.

6 Let me say that again. As the risk  
7 increases, as the business position risk goes from  
8 one to 10, the amount of equity you need in a capital  
9 structure to attain a BBB rating increases. Your  
10 business risk increases -- business risk is really a  
11 more fundamental measure of your risk than your  
12 financial risk, because if you don't have any  
13 business risk, you can be capitalized with all debt  
14 and have a high bond rating. But the more business  
15 risk you have, for example, if you're a marketer, a  
16 gas marketer, which is at the top level of business  
17 risk, you may need a 70 percent equity ratio to get a  
18 BBB rating.

19 Q. Okay.

20 A. Okay.

21 Q. I'm following that. Thank you.

22 A. So, all right.

23 MR. FFITCH: Excuse me, Your Honor. Maybe  
24 the moment has passed now, but the discussion's about  
25 Exhibit 345.

0502

1           CHAIRWOMAN SHOWALTER: Well, I followed the  
2 matrix, if you will.

3           THE WITNESS: Okay.

4           Q. Well, I was going to ask you about this same  
5 page five and these same companies you cited. First  
6 of all, the company has put forth, as peer groups,  
7 conceptually, electric or combined electric and gas  
8 utilities in fully-regulated states that -- that is,  
9 the utilities that are planning or likely to have  
10 expansion of infrastructure, or at least that, I  
11 think, is how the company would define its peer  
12 group.

13           And I want to ask you, do you think that is  
14 conceptually an appropriate peer group?

15           A. I don't disagree that that should be part of  
16 the consideration, or it might be part of the  
17 consideration. I'm not sure that the company's --  
18 the company accomplished what it set out to do in  
19 that regard, but I think that even though there's  
20 been a great deal of discussion about the risk  
21 differences between wires companies and fully  
22 integrated companies, the cost of capital differences  
23 are not that substantial.

24           For example, I just finished testimony for  
25 Bangor Hydro Electric Company in Maine, that's a

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1 wires company. There really are very few wires  
2 companies out there to assess that are doing well  
3 enough to perform a DCF, so one has to use a sample  
4 of integrated, fully-integrated electric companies in  
5 order to get a sense of what the cost of equity is  
6 for electrics, and it's between nine and 10 percent.

7           Really, the only way you can quantify, then,  
8 what the wires company risk is going to be is to put  
9 that cost of capital at the lower range of what would  
10 be reasonable for a fully-integrated electric.

11           So while I don't disagree that that could be  
12 a consideration for forming a sample group, and I  
13 point out that I've also selected combination  
14 electric and gas companies in my sample group, I  
15 didn't pay attention to whether or not they came from  
16 a jurisdiction that was restructured or not, because  
17 I don't believe that imparts that much difference in  
18 the cost of capital.

19           And I will also finally note that the return  
20 rates that Dr. Cicchetti cites from the jurisdictions  
21 that are -- haven't deregulated really are simply  
22 jurisdictions that award high returns on equity. For  
23 example, he doesn't cite West Virginia. West  
24 Virginia hasn't deregulated, and they just awarded a  
25 seven percent return to a water company on equity.



0504

1 Q. You're getting kind of far from my question.

2 A. Okay, all right.

3 Q. My question was is it appropriate to select,  
4 not why not to select, but is it appropriate to

5 select utilities that are integrated and/or combined

6 with gas in regulated states? Is that a reasonable

7 peer group? I didn't ask you really what might --

8 what other groups might --

9 A. Yeah.

10 Q. -- be reasonable. I just want to know if

11 you think that's a reasonable peer group?

12 A. And I do think that's a reasonable peer

13 group, and that's the kind of peer group that I put

14 together, as well.

15 Q. All right. If you had a group of 10

16 companies, all of which did fit the mold of

17 integrated electric and/or combined gas and

18 integrated electric from regulated states, why

19 wouldn't that group be preferable to a group that

20 included other kinds of states or utilities?

21 And this begs the question of whether all of

22 the right utilities were included, such as from West

23 Virginia, but wouldn't you want to have that as the

24 core peer group and just make sure it's complete?

25 A. Well, in theory -- right. In theory, I

0505

1 think you want to try to get a group of companies  
2 that closely -- as closely as possible matches the  
3 company for whom you're trying to calculate the cost  
4 of equity. The problem is, in practical application,  
5 that's very difficult to do, because -- not only  
6 because there are states that have deregulated, some  
7 have, some haven't, but there are also companies that  
8 own operations, some in states that have deregulated,  
9 some in states that haven't.

10 For example, AEP, they own property in  
11 Texas, which are now T and D companies, although they  
12 still haven't really separated, while at the same  
13 time they own properties in Kentucky and West  
14 Virginia, which have not deregulated and have no  
15 intention of doing so. So it's very difficult.

16 There are a few stand-alone wires companies.  
17 Other than that, I don't think you can really say  
18 honestly that you can choose only companies from  
19 states that are deregulated without getting other  
20 noise from other issues. Unregulated operations is  
21 one, having operations in other states that are  
22 regulated or are not -- deregulated, I mean.

23 So theoretically, I agree with you.  
24 Practically, it's very difficult to do that.

25 Q. Could you look at Exhibit 182? It's one of

0506

1 Mr. Gaines' exhibits.

2 A. DEG-12. Is that a part of his direct  
3 testimony?

4 JUDGE MOSS: No, it's part of his rebuttal.

5 THE WITNESS: All right.

6 MR. FFITCH: I may be able to assist the  
7 witness if I know which -- what was originally  
8 labeled for Mr. Gaines.

9 THE WITNESS: DEG-13 was the original.

10 MS. DODGE: Twelve.

11 JUDGE MOSS: No, DEG-12 was Exhibit 182.

12 THE WITNESS: Oh, I'm sorry. Thank you,  
13 sir. I have it.

14 Q. My question is do you think this is a  
15 reasonable set of states to look at, and I think what  
16 I mean is every -- do you think that the states and  
17 companies that are on here are reasonable ones for us  
18 to look at in terms of what commissions did, and  
19 that's separate from another question, which is who  
20 is not on here. But as far as looking at these  
21 companies and what commissions did, is it -- do we  
22 gain some guidance by looking at this list?

23 A. Some guidance, yes. There are problems with  
24 this list, one of which is Wisconsin. I have a real  
25 problem with the awards that the Wisconsin Commission

0507

1 provides their companies, and you see Wisconsin is  
2 entered more times than anything else on this list --  
3 one, two, three, four, five, six -- six times. And  
4 for example, they're entered for the electric  
5 operations and the gas operations of the same  
6 company. So there's another 12 percent ROE that's  
7 stuck in the list that really should be one, not two,  
8 that drives the cost up.

9           If you eliminate Wisconsin from this  
10 average, the average ROE is 10.58, not 10.9. And  
11 also, Madam Chairman, you mentioned Public Utilities  
12 Fortnightly the other day, and glad to see that  
13 somebody else besides me reads that magazine. You'll  
14 know that they just published a ROE awards over the  
15 October 2003 through November 2004, and the majority  
16 of those returns, the vast majority were between 10  
17 and 10 and a quarter. That's more recent than this  
18 list.

19           Q. And I'm trying to determine what's the right  
20 list versus either a list that's inapt or too narrow  
21 or too broad. You said you had trouble with  
22 Wisconsin. Is that because you disagree with what  
23 they did or just this double counting aspect that you  
24 mentioned?

25           A. Both. If you look at a histogram of the

0508

1 equity return awards, either in this Public Utilities  
2 Fortnightly article that I mentioned, which is  
3 November of this year, or Mr. Gaines' display here,  
4 and I've analyzed this before, Wisconsin is beyond  
5 the top end of the bell curve. Their numbers are  
6 outside of the mainstream of regulatory bodies in the  
7 United States. That's the primary reason that I  
8 would not include that in my consideration.

9           Secondarily, these orders in Mr. Gaines'  
10 list is between January 2003 and June 2004. It's a  
11 little bit different time period than the Public  
12 Utilities Fortnightly, but you have to realize, and  
13 you understand that the evidence in a hearing comes  
14 six months to nine months prior to the decision.  
15 These are all decision dates and they're based on a  
16 cost of capital that was probably higher than it is  
17 now.

18           So that's another factor. Cost of capital  
19 is coming down, so these older studies are based on  
20 information that could be as much as two years old  
21 here. So that's another consideration. I think the  
22 cost of capital is clearly below 10 percent for  
23 electricians, and these numbers here show that the  
24 average allowed return is from 10 to 10 and a half.  
25 I think that's too high.

0509

1 Q. You said the cost of capital is coming down.  
2 It's a present tense. Do you think it is still  
3 coming down?

4 A. It has been, even though the short term --

5 Q. My question is do you think it still is?

6 A. Well, the most recent information that I  
7 have at my disposal is a cost of equity analysis I  
8 did for Bangor Hydro two weeks ago, it's a small  
9 wires company in Maine, looking at electric  
10 utilities, and again, these are fully-integrated  
11 electrics, and the numbers have slipped from nine to  
12 10, and to 8.75 to 9.75, so it's below what I  
13 analyzed in this case.

14 And that seems to be unusual, because the  
15 fed is cranking up short-term interest rates.  
16 However, if you look at long-term treasury rates,  
17 they're not moving. In fact, they're coming down.  
18 So that tells me that investors long-term really  
19 don't have a lot of faith in this economic expansion  
20 to push up interest rates.

21 Q. On page five of your testimony, you have  
22 this list in the footnotes of various utilities where  
23 there was an ROE of less than 10 percent?

24 A. Yes, ma'am.

25 Q. Is there any combined gas and electric

0510

1 integrated utility listed there that's from a state  
2 with full regulation? I thought possibly Wyoming,  
3 Lower Valley Energy. I don't know what that does or  
4 is.

5 A. I don't know the answer to that question. I  
6 can find out.

7 Q. Well, that's all right. We're here. But  
8 maybe -- New York is a deregulated state; correct?

9 A. That's correct.

10 Q. New Jersey is a deregulated state; correct?

11 A. I believe that's correct.

12 Q. Arkansas is not, but that's a gas company;  
13 correct?

14 A. Yes, ma'am.

15 Q. Tennessee is not, and that's a water  
16 company?

17 A. Right.

18 Q. Wyoming, I believe, is not, and that's an  
19 energy company. I just don't know what that is.

20 A. It's probably a gas company.

21 Q. Colorado is not, but that's a telephone  
22 company?

23 A. Right.

24 Q. Connecticut is deregulated, I believe. Not  
25 certain. I think it is, so that would be an open

0511

1 question there. Do you know if that's an electric  
2 company or a wires company or a gas --

3 A. Connecticut Light and Power, I believe, is a  
4 wires company.

5 Q. Wires only?

6 A. I believe, but I have to double check that.

7 Q. Okay. New Hampshire is a deregulated state,  
8 but that's a telecom company, anyway?

9 A. Right.

10 Q. All right.

11 A. Well, just, there's -- never mind.

12 Q. All right. My broader question to you is  
13 the issue of a utility such as Puget, which has  
14 already committed -- or committed is maybe too strong  
15 a word -- is already definitely planning to expand,  
16 and this is pursuant to an integrated resource plan,  
17 and they are proceeding along.

18 And I am trying to think of how that should,  
19 if it should, change our thinking when we know a  
20 company is about to acquire more resources as  
21 distinct from an abstract rate case where you look  
22 back and -- look back at the test period, set the  
23 rate year as if things are going to go on  
24 indefinitely for a while.

25 A. Mm-hmm.



0512

1 Q. I have to say, don't you think that knowing  
2 what is about to happen with the company should  
3 affect or at least affect our calculation, if not our  
4 judgment, about what it will mean to have one credit  
5 rating versus another or one picture to Wall Street  
6 versus another when they're going out in the relative  
7 near term for these new -- this new infrastructure?

8 A. Well, I think it -- when you say Wall  
9 Street, I assume you mean the investment community.  
10 It's always good to know more than less if you're an  
11 investor. The more certainty you have, the better  
12 off you are.

13 The Commission has provided some certainty  
14 to the company through this PCORC mechanism that it  
15 will be able to rate base plant additions sooner than  
16 a rate case. I don't know many regulatory  
17 jurisdictions that have that sort of risk reducing  
18 mechanism in place. I do know of one in Connecticut,  
19 Yankee Gas Company, I believe, had a similar  
20 mechanism where they had a pipeline they had to lay,  
21 and the Commission said, as you -- as is confirmed  
22 and the construction expenditures are confirmed,  
23 we'll put that in the rate base.

24 Q. But doesn't -- I believe Iowa has a form of,  
25 quote, unquote, prior approval and any state that has

0513

1 something --

2 A. Well --

3 Q. -- kind of like prior approval. I want to  
4 use that term loosely.

5 A. Like IRP, integrated resource plan? I mean,  
6 the big question is whether or not the Commission  
7 co-opts itself by entering into an IRP and later on  
8 can say something's imprudent because they've gotten  
9 into the plan. There are states that do have IRPs.  
10 Some commissions are actively involved in it and some  
11 are not. But I think, my understanding, and I don't  
12 have a full understanding of the PCORC situation, but  
13 I understand that to be different than an IRP.

14 Q. Well, in our -- with our terminology, the P  
15 is just a plan, and our companies do a plan, but  
16 then, after the plan, there is, if necessary,  
17 specific --

18 A. Mechanism.

19 Q. -- RFPs and other mechanisms for actually  
20 acquiring the resource, and it's in that connection  
21 that the PCORC arises and in that connection, I think  
22 in other states, there are various mechanisms for  
23 giving some assurance, short of a rate case many  
24 years later --

25 A. Right.

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1 Q. -- that the company's on the right track.

2 A. Well, CWIP, for example, didn't really come  
3 into existence until the 1980s, and the building of  
4 those huge power plants. The companies were looking  
5 at huge outlays without getting any return on that,  
6 and so construction work in progress became a pretty  
7 standard regulatory tool.

8 Getting back to your question about what  
9 kind of risk does the investment community assess to  
10 Puget because they have stated that they're going to  
11 add plant, I think that it -- if the Commission is --  
12 well, I don't want to say agreeable, but if the  
13 Commission is obviously supportive of the utility,  
14 which this Commission has been with the PCORC  
15 mechanism of plant additions, they recognize that,  
16 because of the market price volatility of power  
17 supply in the past, that it might be a good idea for  
18 this company to get its own generation.

19 You're sort of pushing the company along  
20 with your public statements about why this might be a  
21 good idea. Wall Street would see that as a good  
22 situation and not a risky situation. Here, the  
23 regulators recognize the need for a native  
24 generation, and therefore, it's likely that they will  
25 be supportive of the company. I think that's a

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1 positive thing, because, after all, the way utilities  
2 grow their earnings and the way they make money is to  
3 build plant.

4           It's the old-fashioned way we used to do  
5 things when regulation was going along before people  
6 thought of taking it all apart. If you want to grow  
7 your earnings, you build plant and you make more  
8 money on the billable plant. That's the way you do  
9 it.

10       Q. The problem I see is a chicken-egg thing,  
11 which is if the company does go out and secure or  
12 propose to secure, say, some wind generation --

13       A. For example.

14       Q. -- and then sets it up a la Fredrickson that  
15 they want to come in and get our approval, then isn't  
16 part of the problem is, when they've gone out to do  
17 that or to get it lined up, they have the, quote, old  
18 equity ratio and not the kind of new one that might  
19 follow, and so how do you get -- how do you or should  
20 you be able to get the benefit of the -- there's some  
21 Latin phrase, like ex post ante or something, on  
22 this, but, basically, if we knew now that we would  
23 approve such a thing --

24       A. Yes.

25       Q. -- wouldn't we want the benefit of the

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1 credit rating that would result if Wall Street knew  
2 in advance that that's where the equity ratio would  
3 be? Am I right or wrong on this? I really pose this  
4 as a real question, but it sounds --

5 A. Well, I think that if you could, simply by a  
6 stroke with a pen and allowing this company to earn a  
7 return on 45 percent equity, if you could effect a  
8 bond rating upgrade from that simple action, that  
9 might be a consideration. I frankly don't think  
10 that's a reasonable likelihood of that occurring.

11 I think that if the company wants to raise  
12 its equity ratio, it's looking at raising -- someone  
13 said \$800 million of capital -- that number's gone  
14 from five to 800 -- over the next few years, they  
15 raise more of it -- the way to raise the equity ratio  
16 is they raise more of that capital from the equity  
17 market than they do from the debt market.

18 And then they'll wind up with a 45 percent  
19 equity ratio, or whatever they wind up with. Then  
20 they come back in here two years from now and say,  
21 well, our common equity ratio is 45 percent. We go,  
22 well, okay, let's see what your actual cost of  
23 capital is.

24 And what you're suggesting is that the  
25 company's position here is that you need to give us a

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1 45 percent equity ratio so this credit will be  
2 loosened up and it will be easier for us to get  
3 capital.

4           But if you look at the way companies are  
5 capitalized, you'll see in the list that we had Mr.  
6 Gaines read that's in my testimony, those are all  
7 holding companies, but that's where they raise the  
8 capital. The holding companies issue the equity, and  
9 they're capitalized with less than 40 percent equity  
10 right now. So -- and they're building plant, they're  
11 increasing rate base, and so I don't believe the  
12 company needs the 45 percent equity ratio.

13           I think consumers in this state have done  
14 their job, they did their job last time helping the  
15 company out by paying rates on 40 percent when they  
16 had 30. Now I think it's up to the company to get  
17 their own capital structure up to 45.

18           Q. But that's quite a different rationale just  
19 now that you offered. You were saying that the  
20 ratepayers were out ahead of the company --

21           A. Earlier.

22           Q. -- earlier, and so now, as a compensating  
23 factor, the company should be out ahead, so to speak,  
24 of the ratepayers, and is that -- I understand the  
25 point, but I'm wondering if, in the end, it actually

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1 helps ratepayers? For me --

2 A. I think it does definitely help ratepayers.

3 Q. In the short run.

4 A. And if I gave you the impression that it was  
5 a tit-for-tat thing, I'm sorry, that wasn't my  
6 intent. It's a normal course of events, when  
7 utilities are adding plant, for some of that -- some  
8 of those monies will be internally generated monies  
9 they don't pay out as dividends, that they retain,  
10 some of those monies will come from there. Some will  
11 come from short-term debt, small amount. Some will  
12 come from preferred stock or debt and some will come  
13 from equity.

14 When companies are expanding, they have to  
15 raise capital in the marketplace, and that's why you  
16 need to have an investment grade bond rating for a  
17 utility. That's important, and I've said that to you  
18 in previous Puget rate cases. I think that's  
19 important.

20 But it's a normal course of events for the  
21 company to take their own destiny in their hands and  
22 determine how they're going to capitalize those  
23 operations. If they want a higher equity ratio, then  
24 they have to raise more equity from the capital  
25 market, and they're certainly in a position to do

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1 that. Their business position has improved from five  
2 to four, they have had a BBB bond rating with much  
3 worse common equity ratios and much lower coverages  
4 than we're recommending in this proceeding.

5 So I think -- that's why I hesitate to ask ratepayers  
6 once again to step up to the plate, or continue to  
7 step up to the plate for the company.

8 And I think it would be more expensive for  
9 ratepayers, let me finally say, because I think that  
10 the cost of the common equity ratio difference  
11 between 40 and 45 outweighs the benefits.

12 Q. And by more expensive, surely, in the very  
13 short run, it would be more expensive, because it all  
14 translates to a higher rate. I think another  
15 question, though, is over the long run --

16 A. Right.

17 Q. -- is it? And is it also your opinion that,  
18 over the long run, assuming that there are going to  
19 be some major financings of major infrastructure, is  
20 it your opinion that the ratepayers will be better  
21 off with the lower equity ratio and the lower ROE  
22 that you suggest?

23 A. Yes, is the short answer to that question.

24 The --

25 Q. So you're not concerned that if we adopt



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1 your proposal, that Wall Street would see this as a  
2 some kind of negative sign and, say, lower the credit  
3 rating or tighten up lending?

4 A. No, I'm not concerned that Wall Street, the  
5 bond rating agencies will lower the credit rating. I  
6 believe that the recommendation I've made here on  
7 behalf of the Attorney General will maintain the  
8 company's credit rating where it is.

9 Q. Okay. I think I wanted to ask you a couple  
10 of questions. Dr. Cicchetti was able to rebut your  
11 testimony in his rebuttal, but you haven't had an  
12 opportunity to respond to it formally. And I take it  
13 you probably read his rebuttal of your testimony  
14 pretty carefully?

15 A. Yes, I did.

16 Q. If we could turn to Exhibit 206.

17 JUDGE MOSS: That's his rebuttal testimony?

18 CHAIRWOMAN SHOWALTER: Right.

19 THE WITNESS: I'm there.

20 Q. Well, on page five, lines two to four, or  
21 maybe two to eight, he seems to be saying you're only  
22 looking at a one-notch difference, not a two, and you  
23 should be looking at two. And I wonder what your  
24 answer was to that, your response to lines two to  
25 eight?

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1 A. Let me read this.

2 Q. Okay.

3 A. Oh, my analysis looked at -- first of all,  
4 the analysis I did in my testimony looked at the cost  
5 of setting rates with a 45 percent equity ratio and,  
6 just off the top of my head, it was something like  
7 \$15 million a year to ratepayers, and the savings  
8 were less than a million, about half a million a  
9 year, given the \$500 million of debt that the one  
10 might issue. And I looked at the debt cost  
11 differential as the differential between BBB and  
12 BBB+.

13 Now, all the company witnesses, and we heard  
14 Dr. Cicchetti here say yesterday that a move from BBB  
15 to BBB+ is about all we could expect out of this rate  
16 case. He thinks that might be a plateau, that we  
17 might move on to something higher later on. But all  
18 their testimony is about a one-notch move in the bond  
19 rating, because Puget's first mortgage bonds are  
20 rated BBB.

21 The corporate rating, which takes into  
22 account the fact that they have unregulated  
23 operations, is BBB-, but the first mortgage bonds,  
24 the secured debt, senior secured debt of Puget is  
25 BBB. That's an important distinction, because this

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1 has been bandied about quite a bit.

2           So if the BBB goes up to BBB+, the first  
3 mortgage bonds above the BBB+, that's one ratings  
4 notch. And that's what I was measuring. That's what  
5 they're talking about. But when they rebut my  
6 testimony and criticize that analysis, they always  
7 talk about two ratings notches.

8           And if you talk about two ratings notches  
9 and you start out talking about a BBB-, then you're  
10 into the BB range, and there's a huge cost difference  
11 between BBB and BB, and that enables the company to  
12 put some numbers in the record that I don't think are  
13 accurate.

14       Q. So is the short answer you are focused on  
15 senior secured debt, as distinct from corporate bond  
16 rating, is that what you were saying, or corporate  
17 credit rating?

18       A. Yes, ma'am. I was looking at the cost of --  
19 if a company's going to issue long-term debt to build  
20 plant, they should issue it as cost effectively as  
21 possible and it should be secured debt. It shouldn't  
22 be debentures which are not secured.

23           So I was looking at the cost of how much you  
24 could save with issuing \$500 million of debt if your  
25 bond rating went from BBB to BBB+, and it's about

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1 half a million dollars a year. But in order to get  
2 there, it's going to cost you 15. It doesn't seem  
3 like a good trade-off to me.

4 Q. What about other aspects of a credit -- of a  
5 better credit rating, such as dealing with trading  
6 partners and things like that? That is, isn't it  
7 more focused on the corporate credit rating?

8 A. That's -- that is more focused on the  
9 corporate credit rating, and there are advantages to  
10 that. However, I think it was pointed out earlier  
11 today that Mrs. Ryan, when she talks about that issue  
12 in her testimony, trying to quantify the cost and  
13 benefits, she finds the present value of 10 years of  
14 those savings and compares that to the one-year cost  
15 of those savings. That's really not a fair  
16 comparison.

17 If you want to look at 10 years, then run  
18 everything out 10 years and discount it to the  
19 present value or just look at one year. Either/or.

20 Q. All right. But if we were to do that  
21 exercise properly, you would say focusing on the  
22 corporate credit rating is the place to look at?

23 A. I think, for that kind of credit that you  
24 just discussed, the trade credit and trading  
25 partners, yes, I think corporate credit rating is

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1 where you should look.

2 Q. All right. Could you turn to page seven of  
3 Dr. Cicchetti's rebuttal?

4 A. I have it.

5 Q. He pointed out in his testimony that  
6 Pinnacle West is listed here with an A- rating and he  
7 thought it should not be included. And after he  
8 removed it, he made a calculation, but I wanted to  
9 ask you whether you -- whether it should be included  
10 and why?

11 A. I included it because it has a split rating.  
12 If you look at my testimony, and it's -- I don't have  
13 the exhibit numbers, but I'll give you my exhibit  
14 number. It's SGH Exhibit 8.

15 JUDGE MOSS: That's 358.

16 THE WITNESS: Thank you, sir. You'll see  
17 that the criteria are that the company have a BBB  
18 bond rating, and all those I selected have BBB -- at  
19 least one BBB bond rating. Pinnacle West has a BBB  
20 bond rating from Moody's and a low single A bond  
21 rating from Standard and Poor's. Dr. Cicchetti  
22 elects to report only one of those bond ratings.

23 And I wanted to obtain a large enough  
24 sample, so I also included the companies that had a  
25 split rating, BBB and single A. There's a couple of

0525

1 other of those, by the way. There's -- Cleco is one  
2 and -- Cleco Corporation is one, and I think there's  
3 one more. Progress Energy.

4 Q. All right. If we go to Exhibit 358, we'll  
5 see the split?

6 A. Yes, ma'am.

7 Q. Okay. Thank you. Perhaps you could turn to  
8 page 445 of Dr. Cicchetti's rebuttal.

9 A. I have it.

10 Q. And on lines five to seven, he says that you  
11 ignore the more fundamental issue of whether DCF  
12 theory fits PSE's facts. And I would like your  
13 response as to whether DCF theory does fit PSE's  
14 facts, or whether that matters?

15 A. It does. It does matter. I think if a  
16 company is so unusual that it doesn't pay dividends  
17 or the growth rate is highly unusual, I think that  
18 the DCF might not be an accurate measure of the cost  
19 of equity, but you have to remember here that I'm not  
20 just using Puget market data to estimate the cost of  
21 equity; I'm using the data of 10 other companies.

22 And so by using a sample, similar sample  
23 group, if there were any abnormalities which might  
24 cause a DCF for Puget to be odd, for some reason,  
25 then those kind of get washed out in the larger

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1 sample group.

2 Q. Okay. And I apologize. This was  
3 specifically about Dr. Wilson, but you were brought  
4 into the argument.

5 A. Well, he has the same false assumptions as I  
6 do, apparently, according to Dr. Cicchetti.

7 CHAIRWOMAN SHOWALTER: All right. That's  
8 all the questions I have. Thank you.

9

10 E X A M I N A T I O N

11 BY COMMISSIONER HEMSTAD:

12 Q. Just pursuing from that same page, page 45  
13 of Dr. Cicchetti's testimony, rebuttal, line 13, 14,  
14 Although PSE has positive cash and earnings, it has  
15 negative dividend growth. Do you have any comment on  
16 that?

17 A. It doesn't have negative dividend growth.  
18 It had negative dividend growth because it reduced  
19 its dividend a couple years ago. And in the future,  
20 it's expected to continue to grow.

21 Q. The Chair asked you to comment on Dr.  
22 Cicchetti's criticisms of your testimony. Mr. Gaines  
23 also directly attacked your testimony and, along with  
24 Dr. Wilson, and asserts that the -- overall, I think,  
25 paraphrasing it, that the company will be worse off

0527

1 with your capital structure and cost of equity. Do  
2 you have any comment on that critique?

3 A. Well, I'll try to be brief, although I could  
4 go on and on, I'm sure. I do not believe that's  
5 true. I believe that the capital structure the  
6 company now has, which is about 40 percent equity, is  
7 a cost-effective capital structure in that it will  
8 produce an overall return over the long-term that  
9 would be lower than one that's produced by a higher  
10 equity ratio. Although you may shave a little bit  
11 off of the debt costs, I don't disagree with that,  
12 you're going to pay a whole lot more up front for the  
13 higher equity.

14 So from a ratepayer's point of view, it's  
15 more cost-effective to be where they are now.  
16 They've gotten to -- they've gotten from a very  
17 serious equity deficit in the capital structure three  
18 or four years ago, down around 30 percent, now to 40  
19 percent. They're in a position to improve their  
20 capital structure, and if they do, we could consider  
21 a higher equity ratio in the future.

22 But I think that 40 percent equity ratio is  
23 reasonable. Certainly a range between 40 and 45 is  
24 reasonable, but I think 40 is more cost effective in  
25 the long run.



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1           There is also an issue about short-term  
2 debt, which I'm concerned about, and I don't want to  
3 take advantage of the Commissioner's question, and  
4 I'll just leave it at that. I think there's some  
5 questions that have not been answered about the  
6 company's short-term debt.

7           Q. I'll ask the question. What is your concern  
8 about the short-term debt?

9           A. Well, the company has created Rainier  
10 Receivables to -- in order to get cheaper short-term  
11 debt. The problem is, as I think our  
12 cross-examination showed this morning, that the  
13 short-term debt is more expensive than long-term  
14 debt, because they're piling all of the costs of  
15 those facilities on a small amount of debt that  
16 appears on Puget's balance sheet when most of the  
17 debt is on Rainier Receivables' balance sheet.

18           So if I'm an analyst at the Commission and  
19 I'm directed by the chairman to look at Puget and  
20 tell me how much short-term debt they've used over  
21 the past year, if I go to Puget's balance sheet, I'm  
22 not going to be able to answer that question. All  
23 I'm going to see is the short-term debt that appears  
24 on Puget's balance sheet, because the other debt  
25 that's at Rainier Receivables goes away in

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1 consolidation. It appears on the balance sheet of  
2 the parent company, but not on Puget's balance sheet.

3 So from the point of view of a regulator,  
4 essentially they've created an entity that has  
5 off-balance sheet debt that you're not readily able  
6 to track. I have a problem with that.

7 I also have a problem with the issue of how  
8 short-term debt is calculated. If Rainier  
9 Receivables is not going to be included, then maybe  
10 they ought to pay the cost of that facility and not  
11 Puget. Why should the regulated ratepayers pay the  
12 cost of it if they're not getting any advantage from  
13 the debt. So -- and the debt exists -- the  
14 cheapness, quote, unquote, of the debt exists only  
15 because of Receivables, an asset that lives at the  
16 Puget Sound Energy level.

17 So Puget enables this facility to happen,  
18 but they don't get the advantage of having that  
19 short-term debt in their balance sheet. I have  
20 concerns about that, and that's one reason, in my  
21 capital structure, I make some estimates about levels  
22 of short-term debt and cost rates, because I'm not  
23 really able to discern what's going on.

24 Q. Well, let me ask the ultimate question. Do  
25 you agree or disagree with Mr. Gaines when he says

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1 that arrangement allows Puget to have a lower cost  
2 for short-term debt?

3 A. Well, I have to disagree with that, because,  
4 first of all, he's very careful to draw a distinction  
5 between the cost of debt and the -- I forget the  
6 terminology he used, but the price, the pricing, when  
7 all of the factors are rolled into it, you know, he  
8 says, Okay, we've got short-term debt that's 1.2  
9 percent, but the cost rate they supplied to Puget is  
10 eight percent. Well, if we're having to pay eight  
11 percent, then that's what the cost rate is.

12 So I guess my concern is that I haven't seen  
13 that this situation is advantageous for the company.  
14 In the projections for the rate year, the company  
15 projects so much is short-term debt and so much of it  
16 coming from the securitization facility and so much  
17 coming from somewhere else. I really don't know if  
18 they're considering all of the debt that exists at  
19 Puget, some of it, some of it at Rainier Receivables.  
20 I just don't know.

21 So I think that's a problem. That's why I  
22 brought it up to the Commission. And yes, our  
23 recommendations regarding short-term debt and the  
24 cost rate in this case are not that far apart. I  
25 mean, we all come to the -- hit the same mark. I

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1 merely bring it up to you because I find it troubling  
2 that there's stuff going on that's not readily  
3 discernible. That's the concern I have.

4 COMMISSIONER HEMSTAD: Thank you. That's  
5 all I have.

6

7 E X A M I N A T I O N

8 BY CHAIRWOMAN SHOWALTER:

9 Q. Well, that -- you just hit on the follow-up  
10 question I want to ask, because I was struggling to,  
11 as Commissioner Hemstad put it, struggling to  
12 understand all of this earlier with Mr. Gaines, and  
13 then he brought me back to Exhibit 179, page three,  
14 where the ultimate recommendation is so similar. And  
15 are you troubled as a matter of principle, but it  
16 doesn't have a real effect in this particular case?  
17 Why are we spending so much time on this issue? Of  
18 what import is it to the results that we ought to  
19 decide here?

20 A. Because it's important, in my view, and I am  
21 troubled on a principle basis and not because, since  
22 we're looking forward to the rate year, we can  
23 project what we think a reasonable level of  
24 short-term debt ought to be, and I don't think four  
25 percent is unreasonable, or whatever, 4.36, or

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1 whatever my number was.

2 It's similar, when I look back at Puget in  
3 the past, over the past five quarters, they show only  
4 about half a percent of short-term debt, but if I  
5 roll Rainier Receivables into Puget Sound Energy,  
6 then they come up to more short-term debt. And so  
7 out of that combination of that analysis, I think  
8 four point something is a reasonable amount. And the  
9 rate of four percent is less than the company, simply  
10 because I think they're overprojecting what the cost  
11 is going to be.

12 But on the long-term basis, we were talking  
13 about what was the long-term effect of this. The  
14 long-term effect of this is the company has a  
15 short-term debt facility that you're not going to be  
16 able to track simply by looking at the balance sheet  
17 of the regulated utility, and who knows where that  
18 short term debt's being used. I don't know where  
19 it's being used. And I think that's a concern.

20 CHAIRWOMAN SHOWALTER: Thank you.

21

22 E X A M I N A T I O N

23 BY COMMISSIONER OSHIE:

24 Q. Mr. Hill, I want to follow up on some  
25 questions that were asked by the Chair, and it really

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1 revolves around the discussion that you had regarding  
2 the comparable companies in the DCF analysis, and I  
3 know that there was a lot of discussion about trying  
4 to comp the companies very finely, so that there  
5 might be -- only gas and electric might be  
6 considered or you had considered other companies, but  
7 I guess my question is, is that really more academic  
8 or -- in its import or do investors really parse  
9 their investment decisions -- do the majority of  
10 investors really parse their investment decisions  
11 that finely? Do they only look at electric and gas  
12 combos or, of electric companies, those with  
13 generation, those without?

14 A. I don't think that investors parse their  
15 investment decisions that finely. There are --  
16 there's a myriad of investment factors. That's one  
17 of them. I think that an all electric  
18 fully-integrated company and a combination  
19 electric-gas company are very similar in risk.

20 I also, as I've tried to explain to Chairman  
21 Showalter earlier, there -- although we talk a lot  
22 about the risk differences between wires-only  
23 companies and fully-integrated companies, the actual  
24 numbers are not that great. The ROE differentials  
25 are really not that great.

0534

1           They're basically, in the utility business,  
2 they have franchise service territories. A  
3 generation risk is more serious than distribution  
4 risk, because you have the very kind of risk we were  
5 talking about earlier of you have to construct  
6 generation, and unless you add generation in small  
7 increments, it's, quote, unquote, lumpy.

8           You have a big chunk of generation. If  
9 anybody's going to build a nuclear plant again, and I  
10 think someday, within the next decade, that will  
11 happen, but that's a huge investment. And we saw the  
12 problem in the 1970s and '80s where an investment  
13 like that would almost drown a company. I don't  
14 think we're going to see that kind of thing anymore,  
15 and there are other mechanisms in place for  
16 integrated companies to have pre-approval by  
17 regulatory bodies or special rate mechanisms by  
18 regulatory bodies.

19           I think certainly investors have learned and  
20 so have company management learned that they need to  
21 be protected when they go out and invest in some of  
22 these huge projects to build base load generation.

23           So two answers to your question. One is  
24 it's -- I don't deny that different kinds of  
25 utilities is a factor in the decision. It's one of

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1 many, many factors. And the actual cost of equity  
2 differential between those kinds of companies is not  
3 as great as we might think it is.

4 COMMISSIONER OSHIE: All right. Thank you.  
5 No further questions.

6

7 E X A M I N A T I O N

8 BY CHAIRWOMAN SHOWALTER:

9 Q. I have one follow-up on that. Are you  
10 assuming that Puget has a certified franchise  
11 territory?

12 A. Am I assuming that Puget does? No, I'm  
13 speaking in generalities about utility operation,  
14 traditional utility operation.

15 Q. That, in general, utilities do?

16 A. Yes, in general, they do.

17 Q. Does it matter to you if Puget doesn't?

18 A. Does it matter that they don't?

19 Q. Yeah.

20 A. No, I don't believe it makes a big  
21 difference.

22 Q. Then is having a franchise territory  
23 significant?

24 A. The point I was making was that it's a  
25 utility operation that doesn't get much



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1 company-on-company competition. In some areas of the  
2 country, it's very strict. You can't go within a  
3 certain boundary. In West Virginia, it's less  
4 strict, because there are interstate pipelines that  
5 criss-cross the country -- the country -- the state,  
6 and people are able to tap onto those lines and get  
7 gas without buying from the local distributor. It's  
8 always been a big problem there. So each  
9 jurisdiction is different in that regard.

10 Q. Well, that seems to me that your answer just  
11 to Commissioner Oshie points out how different the  
12 different states are, that that is one of the  
13 problems here, that there are states that have  
14 restructured and states that haven't, but whether a  
15 state has or hasn't restructured, they may have  
16 different degrees of certainty that they provide --

17 A. Right.

18 Q. -- either in terms of -- and I'm really not  
19 speaking of distribution at all; I'm really speaking  
20 on the generation side. So it's difficult to --

21 A. Assess?

22 Q. Yeah.

23 A. Yeah. Well, for example, I'm testifying for  
24 the Georgia Public Service Commission and Atlanta Gas  
25 Light right now. That is a distribution company,

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1 obviously, but they have a great deal of protection.  
2 The Commission has set up lots of protections with  
3 their suppliers and backstops about risk, and the  
4 company really has very, very little risk that  
5 impinges on them having to do with supply. So they  
6 really are just a pipes in the ground kind of  
7 company.

8 And that's different than the arrangement,  
9 for example, in Connecticut with Yankee Gas.

10 CHAIRWOMAN SHOWALTER: Okay. Thank you.

11 JUDGE MOSS: All right. We didn't get into  
12 your area, Mr. Van Cleve, but I'll ask if you have  
13 any follow-up, Ms. Dodge?

14 MS. DODGE: Just a housekeeping matter. I'd  
15 like to move to admit Exhibits 369 and 370.

16 JUDGE MOSS: All right. Those will be  
17 admitted as marked. And is there any redirect, Mr.  
18 Ffitch?

19 MR. FFITCH: No redirect.

20 JUDGE MOSS: All right. Well, Mr. Hill, we  
21 appreciate you being here and giving your testimony,  
22 and you may step down.

23 THE WITNESS: Thank you, sir.

24 JUDGE MOSS: Why don't we take our afternoon  
25 break while we get Dr. Wilson arranged on the witness