

BEFORE THE WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION

WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION,

Complainant,

v.

AVISTA CORPORATION,

Respondent.

DOCKETS UE-200900 and
UG-200901 (*consolidated*)

In the Matter Petition of Avista
Corporation d/b/a Avista Utilities for an
Accounting Order Authorizing
Accounting and Ratemaking Treatment
of Costs Associated With the Company's
Wildfire Resiliency Plan

DOCKET UE-200894

DECLARATION OF AMY WHITE

I, Amy White, under penalty of perjury under the laws of the state of Washington,
declares as follows:

1 I am employed by the Washington Utilities and Transportation Commission
(Commission) as a Regulatory Analyst in the Energy Section of the Regulatory Services
division of the Commission.

2 I am assigned to docket UE-200894 as lead analyst and, as part of my background
review, I downloaded Avista Corporation's (Avista or Company) Application to the Idaho
Public Utilities Commission (IPUC) in case AVU-E-20-05. I have attached a true and
accurate copy of this IPUC Application as Attachment A to this Declaration. Avista filed its
application in May 2020 and is still awaiting a decision from the IPUC.

3 As a result of reviewing Avista’s petition and its IPUC Application, Staff has concerns regarding the proper allocation of costs across jurisdictions.

4 Staff also has concerns about the nature of the costs the company seeks to defer. In its petition Avista states it seeks to defer “incremental expenses...until such time these costs are included in base rates. Avista would seek a prudence determination and recovery method of the deferred costs in a future Commission proceeding¹.” The Company seeks to defer \$2.6 million in what it calls “incremental expenses” without any proof that these expenses are indeed incremental, rather than costs that are already included in rates. The Company states in its filing in this docket that vegetation control is a major aspect of the wildfire mitigation plan, and Avista has a long-running record in this area with the Commission. The Company’s recent commission-basis reports show expenses of around \$5 million annually for vegetation control; the Company was ordered to maintain (and report on) its vegetation control programs at no less than \$4.025 million annually in Docket UE-100467.²

5 Finally, Staff believes that the deferral should be reviewed in the context of Avista’s general rate case, which is currently pending before the Commission. Avista includes a pro forma adjustment for wildfire mitigation plan expenses for future expenses that are currently only estimates rather than known and measurable amounts, while asking to delay ratemaking treatment for expenses in the immediate future that are more apt to be known and measurable amounts or that could reasonably be updated during the pendency period of

¹ *Wash. Utils. & Transp. Comm’n v. Avista Corporation*, Docket UE-200894, Petition, 1, ¶ 1 (October 30, 2020).

² *Wash. Utils. & Transp. Comm’n v. Avista Corporation*, Dockets UE-100467 & UG-100468, Order 07, 5 ¶ 12, Appx. A at 9, ¶ j (Nov. 19, 2010)

the rate case. Viewing the petition apart from the general rate case is piecemeal ratemaking, anathema to a Commission opposed to single issue filings.

DATED this 11th day of December 2020, at Centralia, Washington

/s/ Amy White
Amy White



Avista Corp.
1411 East Mission P.O. Box 3727
Spokane, Washington 99220-0500
Telephone 509-489-0500
Toll Free 800-727-9170

May 29, 2020

Diane Hanian, Commission Secretary
Idaho Public Utilities Commission
11331 W Chinden Blvd.
Boise, ID 83714

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IDaho PUBLIC UTILITIES
COMMISSION

AVU-E-20-05

RE: Avista Utilities Application for an Accounting Order regarding Wildfire Resiliency Plan.

Dear Ms. Hanian:

Avista Corporation, doing business as Avista Utilities, pursuant to Section 61-524 Idaho Code and Rule 52 of the Idaho Public Utilities Commission, respectfully requests that the Commission issue an order authorizing the accounting and ratemaking treatment related to the incremental costs the Company will incur associated with its Wildfire Resiliency Plan. In this filing, the Company is requesting Commission approval to defer, for later rate-making treatment, the return on and of incremental capital and expenses detailed in this Application related to the Company's Wildfire Resiliency Plan efforts, until such time the annual costs and capital investment are included in base rates.

Please direct questions on this matter to me at (509) 495-8601.

Sincerely,

/s/ Liz Andrews

Senior Manager of Revenue Requirements
Avista Utilities
liz.andrews@avistacorp.com
509-495-8601

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IDAHO PUBLIC UTILITIES COMMISSION

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BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

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IN THE MATTER OF THE APPLICATION)	CASE NO. AVU-E-20- <u>05</u>
OF AVISTA CORPORATION FOR)	
AN ACCOUNTING ORDER AUTHORIZING)	APPLICATION OF AVISTA
ACCOUNTING AND RATEMAKING)	CORPORATION FOR
TREATMENT OF COSTS ASSOCIATED WITH)	DEFERRAL COSTS
THE COMPANY'S WILDFIRE RESILIENCY)	ASSOCIATED WITH WILDFIRE
PLAN)	RESILIENCY PLAN

I. INTRODUCTION

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Avista Corporation, doing business as Avista Utilities (hereinafter Avista or Company), at 1411 East Mission Avenue, Spokane, Washington, pursuant to Section 61-524 Idaho Code and Rule 52 of the Idaho Public Utilities Commission ("Commission Rules of Procedure"), respectfully requests that the Commission issue an order authorizing the accounting and ratemaking treatment related to the incremental costs the Company will incur associated with its Wildfire Resiliency Plan. In this filing, the Company is requesting Commission approval to defer, for later rate-making treatment, the return on and of incremental capital and expenses detailed in this Application related to the Company's Wildfire Resiliency Plan efforts, until such time the annual costs and capital investment are included in base rates. Avista would

1 seek a prudence determination and recovery method of the deferred costs in a future
2 Commission proceeding.

3 Pursuant to Commission Rule of Procedure 201, the Company requests that this filing
4 be processed under the Commission's Modified Procedure rules through the use of written
5 comments.

6 Communications in reference to this Application should be addressed to:

7	David J. Meyer, Esq.	Patrick D. Ehrbar
8	Vice President and Chief Counsel for	Director of Regulatory Affairs
9	Regulatory and Governmental Affairs	Avista Corporation
10	Avista Corporation	P.O. Box 3727
11	P.O. Box 3727	1411 E. Mission Avenue, MSC-27
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16
17 Avista Dockets (Electronic Only) - AvistaDockets@avistacorp.com
18

19 A table of contents for this Application follows:

20	Description	Page
21	I. Introduction	1
22	II. Background	3
23	III. Summary of Avista's Wildfire Resiliency Plan	5
24	IV. Forecasted Risk and Cost Summary	14
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28
29 Included with this application are the following supporting Attachments A - E:

- 30 • Attachment A - Wildfire Resiliency Plan (May 2020)
- 31 • Attachment B - Wildfire Risk Analysis Summary, Proposed Actions
32 (September 2019)
- 33 • Attachment C - Wildfire Resiliency Cost Forecast (January 2020)
- 34 • Attachment D - Proposed Wildland Urban Interface (WUI) Map
- 35 • Attachment E - Wildfire Resiliency Communications Plan.

1 **II. BACKGROUND**

2 As the number of large wildland fires in the Pacific Northwest continue to trend
3 upward, Avista, beginning in June of 2019, held a series of wildfire workshops to evaluate
4 opportunities to reduce the risk of wildfires associated with the Company’s electric
5 transmission and distribution systems in its Idaho and Washington service territories. Data
6 from Climate Central’s “2016 Western Wildfire Report” suggests a 300% increase in large
7 fires, and a 600% increase in the number of acres burned, since 1970,¹ and is particularly acute
8 in several states including Idaho, Wyoming and Montana, where a 10-fold increase has
9 occurred.^{2/3} Though southwestern states are most at-risk, Idaho and Washington are ranked
10 in the top ten of at-risk states. This increases the probability of fire starts and elevates the
11 overall risk of fire impact.

12 As a result of the workshops, together with consideration from the Wildfire Steering
13 Committee⁴ and the broader wildfire Subject-Matter-Experts (“SME”)⁵, served to inform
14 Avista’s electric Idaho and Washington (combined) Wildfire Resiliency Plan. Avista
15 developed its Wildfire Resiliency Plan (“WF Plan”) based on experience and information from
16 its peers in the energy and forestry industries that focus on reducing wildfire risk in the

¹ See Attachment A, page 5-6.

² Both the frequency and scope of wildfires are on the rise. Information from the 2016 Western Wildfires report also indicates that the number of days associated with “High Fire Danger” or “Red Flag” is increasing. See Attachment B, page 3.

³ Washington State Department of Natural Resources (DNR) takes the lead on most large wildland fires, outside of federal lands, that occur within the state. In 2015, the DNR published a 20-year “Forest Health & Strategic Plan” for Central and Eastern Washington and identified 2.7 million acres (30%) as ‘unhealthy forest.’ As noted in the 2015 DNR plan, the state of Washington has more than 22 million acres of forestland with approximately 10 million forecasted acres in eastern Washington. As of 2015, 2.7 million acres – nearly 30% of all forestlands in eastern Washington – need treatment to become more resilient to insects, diseases and wildfires. This same information for Idaho is not as readily available or publicized. See Attachment B, page 4.

⁴ The Wildfire Steering Committee is made up of Company management personnel across divisions including: Operations, Environmental, Risk, Legal, Regulatory and Communications.

⁵ Wildfire Subject-Matter-Experts included Avista division managers and area operating engineers representing both Idaho and Washington electric facilities.

1 Company's electric service territories in Idaho and Washington.⁶ The WF Plan, included as
2 Attachment A to this Application, details the development and implementation of a
3 comprehensive multi-year effort that, as described later in this Application, includes enhanced
4 system hardening and vegetation management efforts that reflects a focus on reducing fire
5 ignition events, as well as other situational awareness and operational efforts.⁷

6 As provided in the WF Plan, Avista is proposing a proactive, strategic, continuous
7 improvement and risk informed approach to respond to the wildfire risks on our system,
8 encompassing immediate steps, as well as long-term efforts to reduce wildfire risk. Specific
9 WF Plan objectives include a focus in the following areas:

- 10 • Protect lives and property;⁸
- 11 • Ensure emergency preparedness and align operating practices with fire threat
- 12 conditions; and
- 13 • Protect Avista's energy delivery infrastructure.

14 Avista provides electrical service to approximately 400,000 customers in Idaho and
15 Washington, with over 120,000 of those customers living in elevated fire risk areas.⁹ A key
16 factor in Avista's plan development is how best to reduce the likelihood of a wildfire related

⁶ To help inform Avista's Wildfire Resiliency Plan, Avista hosted a Pacific Northwest working group, including Idaho Power, Puget Sound Energy, Portland General, Northwestern Energy, and PacifiCorp. In Idaho, Avista continues to work closely with Idaho Power managers and engineers to ensure consistency. Avista also consulted with Kootenai Electric and Northern Lights in the State of Idaho; Idaho's lead fire protection agency, the Idaho Department of Lands; the Idaho community fire protection agency "Smart Growth Alliance"; and the University of Idaho. Avista is also a member organization to the Western Energy Institute, participating in their Wildfire Taskforce meetings.

⁷ The recommendations within the Company's WF Plan seek to reduce the risk of wildfire from the interaction of Avista's energy delivery system and the environment, as well as the impacts of wildfire to Avista's system. The recommendations represent Avista's initial WF Plan that will periodically be reviewed to ensure that it is consistent with industry best practices and is providing benefits to customers and the communities Avista serves.

⁸ Though many elements of the WF Plan focus attention on Avista's transmission and distribution infrastructure and the effort to reduce spark ignition events, the plan's primary objective is to protect lives and property by reducing the number of utility-involved wildfires.

⁹ As discussed below, the Company has created a wildland urban interface (WUI) map with designations of high fire risk areas (Tier 2 and Tier 3) within Avista's Washington and Idaho service territories. Over 120,000 of Avista's approximately 400,000 customers (or approximately 30%) live in WUI Tier 2 / Tier 3 high fire threat area.

1 to the Company’s electric operations. The recommendations made in this plan are based on the
2 ability to reduce the risks associated with public and worker safety, the risks to property and
3 infrastructure, and to lessen the impact of electric system outages to customers and the
4 community.

5 This Application will provide a summary of the Company’s recommendations and
6 forecasted costs¹⁰ for the annual period 2020 through 2029.¹¹ Approval of the proposed
7 incremental costs through some form of cost-recovery, as proposed in this Application, is an
8 important element of the Company’s plan and helps support the level of wildfire mitigation
9 efforts proposed in the Company’s WF Plan. The proposed incremental costs are not currently
10 included in Avista customer rates, or otherwise recovered through other recovery mechanisms
11 or tools.¹²

12

13 **III. SUMMARY OF AVISTA’S WILDFIRE RESILIENCY PLAN**

14 In June 2019, Avista convened a series of subject matter expert wildfire workshops to
15 evaluate opportunities to reduce the risk of wildfire associated with its electric transmission
16 and distribution systems in its Idaho and Washington service territories.¹³ The primary goal of

¹⁰ All costs provided in the Company’s Wildfire Resiliency Plan are provided as combined electric system (Idaho and Washington) expenditures. However, expenditures will be allocated or directly charged to Idaho and Washington depending on the type of cost and location of the activity. The split between Idaho and Washington is estimated to be approximately 35% to 45% Idaho / 55% to 65% Washington. A higher percentage (up to 45%) of the cost is expected in Idaho due to a higher concentration of WUI Tier 2 and Tier 3 areas at risk in Avista’s Idaho service territory compared to Washington.

¹¹ The Wildfire Resiliency Plan was informed by information and analysis completed and summarized in Attachments B, “Wildfire Risk Analysis Summary, Proposed Actions September 2019” and Attachment C, “Wildfire Resiliency Cost Forecast, January 2020.”

¹² Due to the current COVID19 pandemic, it is unclear at this time the timing of Avista’s next general rate case. A deferral mechanism to capture the Company’s WF Plan expenditures (capital and expense) will help ensure recovery of these important costs, until such time as they can be included in base rates.

¹³ These workshops were divided into three sub-sections: 1) Design based (material and construction standards; 2) Operations (control center and field operations) and 3) Maintenance (programmatic asset maintenance and vegetation management).

1 these workshops was to: 1) Identify actions to reduce the probability of electric ignition; and
2 2) Quantify the consequence or impact of potential actions. As a result, during the course of
3 the six workshops held, over one hundred and sixty potential action items were identified. (See
4 Attachment B, pages 19-20 for more workshop information.)

5 The workshops, together with consideration from the Wildfire Steering Committee and
6 the wildfire SMEs, served to inform Avista’s electric system Wildfire Resiliency Plan.
7 Included as Attachment B, the “Wildfire Risk Analysis Summary, Proposed Actions” report,
8 provides a summary of that effort and includes preliminary recommendations for systems and
9 practices, along with modifications to existing maintenance and construction programs. As
10 noted in the report, and summarized below, the stated goals of the Wildfire Resiliency Plan
11 are:

- 12 • Enhance Emergency Operation Preparedness (EOP)¹⁴: to recognize wildfire as
13 a recurring threat to utility infrastructure, the communities we serve, and our
14 customers.
- 15 • Promote Safety: to protect physical assets, property, and human lives. To
16 manage the risk of wildfire through design-based, system operations, asset
17 maintenance, and outreach activities.¹⁵
- 18 • Safeguard Company Assets: to mitigate the impact of direct financial costs and
19 liability exposure associated with large-scale wildfire events.
- 20
- 21
- 22

23 In addition to these objectives, a model-framework was identified to promote a
24 comprehensive approach to wildfire risk. The elements of this model approach include: 1)
25 Planning, such as EOP response, insurance review, communications planning and outreach; 2)

¹⁴ Fire is unlike other storms that disrupt power, and utility experts recognize that service restoration must be in coordination with fire protection activities and, in many instances, be postponed until it is safe to enter an area. One of the recommended actions identified through Avista’s wildfire workshops is to delineate fire in Avista’s Emergency Operations Procedure to ensure close coordination with fire incident command and to promote the safety of employees and 1st responders above service restoration.

¹⁵ The Wildfire Resiliency Plan includes an emphasis on collaboration with land-management and fire response agencies.

1 enhanced System Operations and Maintenance, such as system hardening, vegetation
2 management, and fire resiliency “Ops Toolkit”; 3) Weather and Fire Risk Monitoring, such as
3 situational awareness and performance metrics; and 4) Regulatory and Industry efforts, such
4 as utility industry engagement, partnering with fire protection agencies, legislative
5 opportunities and Commission engagement.¹⁶

6 As a part of the Company’s wildfire resiliency analysis, the Company focused on
7 understanding the risk exposure of wildfires in general, but also the opportunity to reduce risk
8 through specific actions taken associated with the Company’s transmission and distribution
9 areas. Specifically, “Risk” was quantified as the probability of an event occurring, times the
10 financial impact of the event (*Risk = Probability X Impact*), where impact is characterized as
11 the sum of: 1) Direct Financial Cost (replacement costs, fire suppression, 1st party damages) +
12 2) Customer (interruption cost estimate (ICE), 3rd party claims) + 3) Safety (public and
13 employee injuries).

14 Prior to the SME workshops held in June 2019, Avista contracted with the Core Logic
15 Consulting Group to conduct a risk analysis to ascertain the risk impact of a single large
16 wildfire event. Core Logic’s analysis was based on historic observation and was limited to the
17 impact to property. It did not include the potential for loss of life, injury, fire suppression,
18 timber loss, and other economic loss factors. This exercise was conducted to provide a baseline
19 for the subsequent SME risk workshops and to determine if Avista’s liability insurance levels
20 were adequate to protect against a single large event.

21 The Wildfire Risk Analysis Summary report (Attachment B) reflects the findings of

¹⁶ The goals and objectives, as well as the framework of the Company’s WF Plan are also summarized in Attachment A, page 8 - 9, “Wildfire Resiliency Plan,” Executive Summary.

1 the SME workshop participants together with direct feedback from the Avista Wildfire
2 Steering Committee, Operations & Technical Staff, and Executive Management. It forms the
3 basis of Avista’s 2020 Wildfire Resiliency Plan (Attachment A). Avista’s risk analysis
4 indicates that the accumulated 10-year risk of wildfires is at least \$8 billion dollars and is the
5 driving force behind adding wildfire specific defense strategies.

6 The Wildfire Risk Analysis Summary report (Attachment B) provides a detailed
7 description of all electric transmission and distribution inherent and managed risk costs
8 together with the treatment implementation costs over the planned ten-year period.¹⁷ Further,
9 proposed treatment actions in these areas are identified and grouped as follows:

- 10 • **Base Level** – efforts that support or enable other actions; or standalone actions that
11 can be readily incorporated by the organization.
- 12 • **Primary** – actions that represent significant value (risk reduction) and are
13 recognized as industry best-practices.
- 14 • **Secondary** – actions that represent the highest risk value but require significant
15 human and or financial commitments.
- 16 • **Future** – identified as providing value but of lower priority and therefore, not
17 considered in the initial phase of the Wildfire Resiliency Plan.

18 Electric Transmission

19 Avista operates 2,270 miles of transmission in portions of western Montana, northern
20 Idaho and eastern Washington. In 2006, Avista adopted tubular steel poles as the ‘standard
21 installation’ for 115kV and 230 kV powerlines. Since that time, Avista has worked to replace
22 its aging wooden structures with steel, and all new construction is exclusively steel. In 2009,
23 NERC published the “Transmission Vegetation Management” standard FAC-003-2 which
24 fundamentally reshaped the industry’s approach to transmission line clearance activities. For
25 Avista, the combination of system hardening and well-maintained rights-of-way have
26

¹⁷ All costs are indicated as 10-year accumulated amounts and are order of magnitude estimates.

1 increased the fire resiliency of its transmission system.

2 Transmission fire ignition events are relatively rare. From 2014 to 2018, there were
3 611 sustained outages, but only 252 between May and September (fire season). However,
4 there were over 3,000 momentary outages and nearly half of those (1,500) occurred during fire
5 season. Eighty percent (80%) of transmission line faults are momentary (less than 5 minutes)
6 and are generally the result of lightning, wind, and planned switching operations.

7 Conversely, the impact of fire to transmission structures can be significant. For
8 example, the replacement cost of a single wood transmission structure ranges from \$7,500 to
9 over \$25,000, and damages to conductor can escalate into the millions of dollars. For treatment
10 actions identified on the transmission system (base, primary, secondary and future), see
11 Attachment B pages 6 – 11.

12 **Electric Distribution**

13 The vast majority of electric outages occur on the distribution system, but the impact
14 to customers is typically restricted by line fuse action (1-100 customers typical). To contrast
15 this situation, transmission outages are infrequent (low probability) but often impact thousands
16 of customers. However, from a fire prevention standpoint, the distribution system is the
17 ignition source for most utility related fires. Data from the Outage Management System
18 (OMT) indicates that annually, one hundred (100) fire ignition events are associated with
19 overhead distribution lines. In almost all cases, these fires naturally extinguished or were
20 extinguished by 1st responders, including Avista line servicemen. In the current risk
21 environment, the distribution system warrants enhanced focus with respect to fire ignition, and
22 this risk is especially acute in the wildland-urban interface (WUI) areas (discussed further
23 below).

1 Fire ignition sources include tree contacts with powerlines, but also include animal
2 contacts, equipment failure, and electrical pole fires.¹⁸ Between 2014 and 2018 there were
3 1,933 tree related outages with 1,011 occurring during fire season. Over that time period there
4 were 462 reported pole fires. Though the Company's distribution vegetation management
5 spend annually is approximately \$8 million, there is a \$3 million work backlog and the number
6 of danger trees continues to increase.¹⁹ For treatment actions identified on the distribution
7 system (base, primary, secondary and future), see Attachment B pages 12 - 17.

8 **Wildland Urban Interface (WUI)**

9 Because the Company's WF Plan was developed using a risk-based approach, the
10 Company has identified higher risk areas that can benefit the most from prudently applied
11 expenditures, rather than blanket solutions applied to our entire service territory. The
12 recommendations provided in the Company's WF Plan are based on each recommendations'
13 ability to reduce the operating and financial risk associated with wildfires. Therefore,
14 understanding risk and how risk is monetized is an important component of understanding the
15 content of the WF Plan.

16 One element of risk reduction includes the prioritized application of solutions.
17 Recommendations within the WF Plan consider geographic location and apply risk reduction
18 measures in areas with higher fire threat potential. The boundaries of forest lands and homes
19 and businesses are referred to as the Wildland Urban Interface (WUI). Homes and businesses
20 located near the WUI are determined to be most at-risk from the impact of wildfires and are

¹⁸ Whereas the risk profile of transmission is largely associated to the costs of fire impact to transmission lines, the risk profile of distribution is aligned with ignition. The 1991 Firestorm involved over ninety ignition events. A majority of those fire starts were related to distribution lines.

¹⁹ A warming climate and drought conditions have stressed trees resulting in widespread damage from insects and disease. In many cases, trees subject to insect damage die within six to eighteen months making it difficult to identify dead or dying trees with ground patrols.

1 often located in rural areas that lack fire suppression resources. In 2019, Avista’s GIS
2 Technical Group created a combined WUI map for Avista’s electric Idaho and Washington
3 service territories that is based on the following principles:

4 • Fuel Concentration – areas identified as having moderate to very high fuel
5 concentrations (areas with a high volume of trees) were considered in the analysis. Fuels
6 data was derived from the U.S. Department of Agriculture’s Wildfire Hazard Potential
7 map (2018 USDA WHP).

8
9 • Housing Density – parcels smaller than 20 acres were included in the analysis but
10 highly-developed urban areas were excluded. Urban areas do not meet the definition of
11 Wildland Urban Interface.

12 Using this information, Avista “WUI Risk Levels” were established, similar to the
13 work done in California, identifying three wildfire risk levels:

- 14 • Tier 1 – Moderate levels of fuel and low to moderate housing densities (low)
15 • Tier 2 – Moderate to high levels of fuel and moderate housing densities (medium);
16 and
17 • Tier 3 – High fuel levels and moderate to high housing densities (high)
18

19 The WUI map helps the Company identify and prioritize areas of greatest risk and
20 serves to inform our recommendations and operational decisions related to wildfire resiliency.

21 The WF Plan denotes the combination of WUI Tiers 2 & 3 as “elevated fire threat areas”.

22 These areas comprise 40% of Avista’s electric distribution and 20% of the Company’s
23 transmission systems. As shown on Attachment D (Avista’s Proposed Wildland Urban

24 Interface Map), elevated fire threat levels are depicted in orange (Tier 2) and red (Tier 3)

25 highlighted areas. Portions of the map not highlighted are classified as Non-WUI and represent

26 areas with low fuel concentrations, very low housing densities, or large urban areas (> 10,000

27 population).

1 **Plan Recommendation Summary**

2 As provided in Attachment A, the WF Plan includes detailed information on the 28
3 individual “Plan Recommendations,” grouped into four categories. Similar to other utility
4 wildfire plans (including those from Pacific Gas and Electric, San Diego Gas and Electric,
5 Southern California Edison, and PacifiCorp) these categories include:

- 6 • Grid Hardening – Replacing infrastructure in fire prone areas. The likelihood of a
7 spark-ignition source is mitigated and critical infrastructure is protected from the
8 impacts of fire. (See Attachment A, pages 25, 28-37)
9
- 10 • Enhanced Vegetation Management – Identifying potential conflicts on an annual basis
11 and prioritizing those risks from highest to lowest. Wildfire Resiliency aligns resources
12 with risk. (See Attachment A, pages 26, 38-49)
13
- 14 • Situational Awareness – Adding line and monitoring equipment, system operators can
15 respond quickly to variable weather and fire threat conditions. (See Attachment A,
16 pages 26, 50-56)
17
- 18 • Operations and Emergency Response – Through training and simulation, Avista
19 personnel will be better prepared to work with fire professionals during an event.²⁰
20 (See Attachment A, pages 26, 57-65)
21

22 Plan recommendations also reflect cost prudence and were adopted on their basis to:

- 23 • Leverage existing asset programs and operating practices;
- 24 • Promote public safety; and
- 25 • Mitigate financial risks.

26
27 Within the WF Plan each recommendation is described, and the “Current” and “Future

²⁰ This category includes the creation of “Wildfire Performance Metrics.” Electric reliability is determined through a series of metrics established by the Institute of Electrical and Electronics Engineers (IEEE), and includes outage frequency and duration. Indices such as MAIFI (momentary outage frequency), SAIDI (sustained outage duration), and CEMI (customers experiencing multiple interruptions) are commonplace throughout the industry. In contrast, fire metrics are characterized as the number of acres burned, suppression costs, structures damaged, and injuries. Avista does track some fire-related information, such as the number of pole fires. This recommendation, however, would implement a set of performance measures to quantify and better understand the risk of wildfire on its operating systems. Avista will be monitoring the effectiveness of its wildfire mitigation measures over time and sharing these results with the Commission. The creation of performance measures should allow for evaluation and continuous improvement following the “Plan-Do-Check-Act” model. See Attachment A, page 60.

1 State” of each distribution and transmission operation recommendation, as well as expected
2 benefits, are provided. (See summary tables on pages 9-11 of Attachment A.) Further detail of
3 the costs associated with these recommendations is described further in Avista’s WF Plan
4 (pages 25 – 65) and summarized below.

5 **Wildfire Resiliency Communications Plan**

6 A key element of the Company’s Wildfire Resiliency Plan is ensuring that Avista
7 stakeholders know the plan is in place and that the Company is taking the right precautionary
8 steps to reduce the potential for and impact of a wildfire. A strong and effective strategic
9 communications campaign is critical to the Company to ensure broad awareness and
10 demonstrate Avista’s commitment to reducing the impact of wildfires. This plan must be in
11 place and directed at all of Avista’s key stakeholders, including customers, employees, state
12 and local government officials and regulators, law enforcement and fire departments, local
13 media, and shareholders. The Company’s Wildfire Resiliency Communication Plan objectives
14 include the following:

- 15 • Ensure awareness among all key stakeholders of the significant actions and investment
16 Avista is taking to prevent or mitigate the risk of wildfires.
- 17 • Instill confidence in Avista as a proactive and responsible corporate citizen.
- 18 • Get “buy-in” support and recognition from key stakeholders that Avista is taking
19 wildfire safety seriously and has a Wildfire Resiliency Plan in place.
- 20 • Help generate support and recognition for Avista as a leader that is doing all it can to
21 help avoid wildfires and has in place a strong wildfire prevention and safety program.
- 22 • Demonstrate Avista’s focus on prioritizing the safety and well-being of its customers
23 and the communities it serves.

24
25 The first phase of the Wildfire Resiliency Communication Plan is focused on the plan’s
26 initial launch and the communications objectives noted above. The timing and implementation
27 of the tactics will be aligned with when the plan is finalized and made publicly available. No
28 communications will begin until the organization is ready from an operational and regulatory

1 standpoint.

2 The second phase of the Wildfire Resiliency Communication Plan will support specific
3 strategies included within the WF Plan, such as enhanced vegetation management. Each
4 initiative that requires customer or external stakeholder behavior changes, would have its own
5 communications plan with objectives, tactics and timelines associated.

6 Included as Attachment E is a summary of Avista’s Wildfire Resiliency
7 Communication Plan.

8
9 **IV. FORECASTED RISK AND COST SUMMARY**

10 Precise identification of the risk and cost for any given year is not possible nor realistic,
11 and for wildfires in particular, there is a significant difference between small fire events which
12 can occur many times each season versus a large event which may occur once every few years.
13 Therefore, in order to represent a more realistic picture of relative risks and costs, a 10-year
14 planning horizon was adopted.

15 As noted above, Avista developed its WF Plan based on experience and information
16 from peers in the energy and forestry industries that focuses on reducing wildfire risk in our
17 electric service territories of Idaho and Washington. As a part of this development, and
18 included as Attachment C, is Avista’s “Wildfire Resiliency Cost Forecast,” dated January
19 2020, which provides detailed information of the 10-year cost forecast for the period 2020
20 through 2029. This cost information, along with the detailed risk analysis of the selected plan
21 recommendations, helped inform Avista’s WF Plan recommendations (Attachment A), and is
22 consistent with the “Wildfire Risk Analysis Summary – Proposed Actions” report included as
23 Attachment B.

1 The Wildfire Resiliency Cost Forecast report (Attachment C) focuses on forecasted
2 capital investments and operating expenses based on the recommendations from the Risk
3 Analysis Summary (Attachment B). The cost forecast reflects a refinement in scope versus
4 that of Attachment B and includes preliminary cost estimates. Several estimates are based on
5 results of Avista’s Subject-Matter-Expert Fire Workshops (June 2019), while others reflect
6 parametric estimates based on subsequent efforts to develop the Wildland Urban Interface
7 (WUI) map (Attachment D). Feasibility estimates generally reflect accuracy levels between
8 30 and 50%. Definitive cost estimates require final engineering design and contractual
9 commitments for materials and labor.

10 Consistent to that discussed above, in developing the cost forecast for the 10-year
11 planning horizon from 2020 to 2029, activities were grouped into the four main areas:

12 **Enhanced Vegetation Management** – This includes actions in excess of Avista’s
13 current Vegetation Management program and reflects a focus on reducing fire ignition
14 events. Plan elements include collecting vegetation data via digital hi-resolution
15 photography and Light Imaging, Detection, and Ranging (LIDAR), increasing the
16 frequency of the Risk Tree treatments in fire prone areas, and conducting a public
17 outreach campaign associated with ‘right tree-right place’ concepts.

18
19 **Situational Awareness** – This category includes extending Supervisory Control and
20 Data Acquisition (SCADA) systems to a portion of Avista’s thirty-three non-
21 communication substations (dark stations). Using SCADA to monitor and control
22 powerlines is a fundamental tenant of utility wildfire plans across the western U.S. and
23 Canada. Avista also plans to develop a web-based ‘fire-weather dashboard’;
24 combining publicly available weather and fire threat information to inform operational
25 readiness and enable enhancements to the Dry Land Mode (DLM) distribution
26 protection scheme.

27
28 **Operations “Toolkit” & Metrics** – Avista has a number of existing work processes
29 and programs aimed at reducing the impact of wildfire. Enhancements to existing
30 programs and the addition of other ‘operating’ elements are included in this group.

31
32 **Grid Hardening & Dry Land Mode** – Avista developed a non-reclosing distribution
33 protection scheme back in the early 2000’s to mitigate fire ignitions. The protection
34 scheme known internally as Dry Land Mode (DLM) will be updated to ensure
35 alignment with program objectives. Additionally, infrastructure replacements or *grid*

1 *hardening* will be implemented to reduce fire ignitions.

2

3 Summarized risk values, along with cost values, for these categories are shown in Table
4 No. 1 below, representing the 10-year electric system (Idaho and Washington) planning
5 horizon for both incremental operating expense as well as capital improvements to
6 infrastructure. In simple terms, risk is the product of the probability of an event and its
7 consequence:

8 ***Risk = (The likelihood of occurrence, or probability) X (The financial impact of an event)***

9 • Inherent Risk - describes the current state risk level and reflects defense strategies
10 already in place.

11 • Managed Risk - describes the future state risk level with the addition of Wildfire
12 Resiliency elements

13

14 The values shown for risk in Table No. 1 are percentage based and reflect a range for each
15 category.

16 Vegetation and grid hardening risk scores indicate a “bounded range” because the
17 probability of occurrence is based on the frequency of forced outages. Although the probability
18 of electrical outages is well understood, an event’s impact can vary widely based on many
19 factors, including weather, fire risk levels, emergency response, and location. Managed risk
20 scores represent future state levels, and lower levels of event probability and event outcome.
21 In Table No. 1, the column labeled ‘Risk Mitigation’ indicates the average percentage
22 difference between current state and future state risk levels.

Table No. 1 Resiliency Risk and Cost Summary – Idaho and Washington Electric

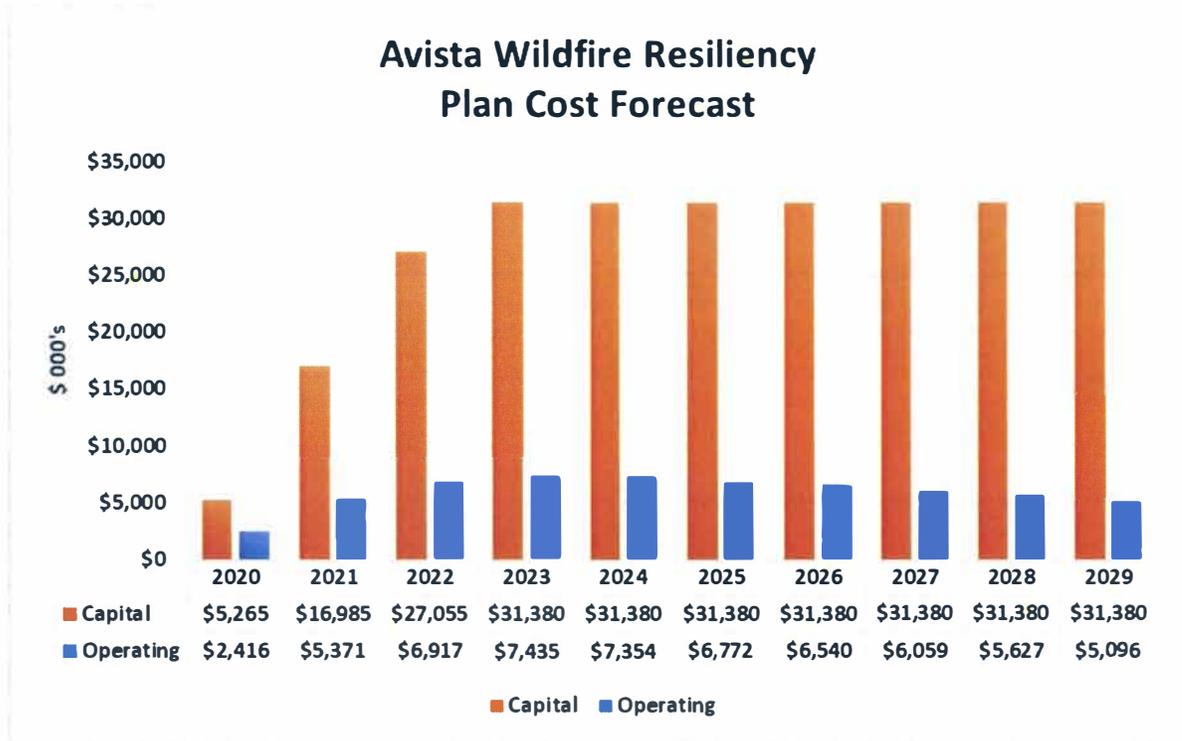
Resiliency Risk and Cost Summary					
2020-2029 Operating Horizon	Inherent Risk (range %)	Managed Risk (range %)	Risk Mitigation (avg %)	10-yr Capital Investment (\$)	10-yr Operating Expense (\$)
Enhanced Vegetation Management	48.3-100	3.2-14.5	88%	\$5,100,000	\$51,175,000
Situational Awareness	25.9-100	0.8-1.1	98%	\$17,965,000	\$1,019,000
Operations & Emergency Response	19.7-100	5.3-23.4	76%	\$300,000	\$2,378,000
Grid Hardening & Dry Land Mode	41-100	0.7-2.7	98%	\$245,600,000	\$5,014,000
Plan Total	44.1-100	2.8-12.5	89%	\$268,965,000	\$59,586,000

As noted in the Table No. 1, the wildfire resiliency program includes a capital investment of \$268,965,000 over a 10-year period with corollary operating expenses of \$59,586,000 (all electric system numbers).²¹ Comprehensive risk analysis indicates a 10-year inherent potential risk exposure of at least \$8 billion dollars. This value includes the accumulated risks associated with all 28 WF Plan recommendations and should not be interpreted as a precise financial estimate. A better metric is the percentage of risk mitigation which reflects an 89% reduction for the overall plan.

The following Graph No. 1 illustrates the total estimated capital and operating expense, on a per year basis (Washington and Idaho electric) from 2020 to 2029.

²¹ All operating expenses provided in this report reflect incremental amounts above existing expense levels and are specific to the Wildfire Resiliency Plan.

1 **Graph No. 1**



13 While capital plan elements are projected to sunset in 10-years, the majority of

14 operating expense items are on-going and are generally related to enhanced vegetation

15 management.²²

16 As discussed above, the 28 specific individual plan recommendations that result in

17 these costs estimates are provided in the WF Plan. By far the single largest capital investment

18 is associated with electric distribution grid hardening. This accounts for \$193,200,000 invested

19 in distribution systems located in elevated fire risk areas, with another \$44,000,000 invested

20 to convert wood poles to steel on the transmission system. These two plan elements account

²² As noted above, the majority of the incremental operating expenses are generally related to enhanced vegetation management. Current vegetation management expenses included in Idaho base rates are based on 2018 electric system levels totaling approximately \$7.9 million for distribution and \$1.3 million for transmission operations. Idaho's share of these amounts included in base rates today is approximately \$2.1 million for distribution and \$450,000 for transmission.

1 for 88% of total capital spend, over the ten-year period.

2 For operating expense, three elements: transmission and distribution digital data
3 collection; annual risk tree; and the public safety initiative ‘right tree right place,’ account for
4 \$42,700,000 (72%) over the same 10-year period. Though the WF Plan includes 28
5 recommendations to mitigate the risk of wildfire, five of the elements accounts for 85% of the
6 total program costs.

7 **Potential Operating & Maintenance Expense Offsets**

8 The goal of wildfire resiliency is to reduce the overall risk associated with wildfires. In
9 short, the benefits of this plan are largely measured in terms of risk reduction for all parties
10 involved. The Company, however, recognizes a potential for costs savings and cost shifts from
11 operating and maintenance expense towards capital investment. The overall impact of cost
12 savings and cost shifts will not be well understood until the plan is operational and performance
13 data can be obtained and analyzed. However, one of the objectives of this plan is to reduce the
14 number of equipment failures and tree related outages and by doing so, avoid emergency
15 response.

16 The following Table No. 2 lists a number of potential cost savings opportunities
17 associated with the Wildfire Resiliency Plan.

1 **Table No. 2**

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Plan Element	Benefit	Cost Savings/Shift
Annual Risk Tree and Right Tree Right Place Programs	Improved System Performance (fewer outages)	Reduced spend on emergency response and unplanned repairs
Digital Data Collection	Automates data gathering process for vegetation and structure condition inspection	Reduces field inspection activities. Enables computerized QA/QC functions
Grid Hardening	Improves System Performance (fewer outages)	Reduced spend on emergency response and unplanned repairs
Situational Awareness (communication & control systems)	Enables remote monitor and control of equipment	Reduced service related truck rolls
Operations & Emergency Response	Better prepared and equipped first responders	Reduces the risk of injury and accidents

9

10 It should also be noted that this plan indicates program level spend estimates and does
11 not differentiate between incremental and embedded cost elements. Though many plan
12 elements represent incremental costs, some activities will simply be absorbed by the
13 workforce. For example, annual fire safety training will occur at monthly safety meetings
14 which are already in place. This is an embedded cost estimated at \$1,300,000 over 10-years.
15 However, the bulk of plan elements including enhanced vegetation management and grid
16 hardening represent additional activities and incremental costs. As previously indicated, these
17 categories account for 85% of overall program costs.

18

19 **V. PROPOSED ACCOUNTING TREATMENT**

20 In this Application, the Company is requesting an Order allowing the Company to
21 defer, for later rate-making treatment, the revenue requirement associated with the WF Plan
22 costs. These costs include investment transferred to plant-in-service and incremental related
23 expenses, detailed in this Application (or its attachments), related to the Company's Wildfire

1 Resiliency Plan efforts annually starting in 2020, until such time the capital investment and
2 expenses can be included in future base rates.

3 Avista proposes to record amounts that would be subject to the deferral in accordance
4 with the Code of Federal Regulations to Federal Energy Regulatory Commission (“FERC”)
5 Account 182.3 (Other Regulatory Assets) as described below. The prudence and recovery of
6 the costs associated with the Company’s WF Plan would be addressed in future regulatory
7 proceedings. With deferred accounting, the Commission will have the opportunity to review
8 the costs after-the-fact and make a prudency determination prior to the Company receiving
9 recovery of the prudently incurred costs through retail rates.

10 Deferred accounting treatment, as proposed in this filing, allows costs associated with
11 the WF Plan to be set aside for the opportunity for future recovery. This includes the WF plan
12 operating expenses, as well as depreciation expense and property taxes on the plant that is in
13 service, the financing costs associated with the investment, and the related state and federal
14 taxes. By deferring all costs, including the financing costs on the investment, the amount
15 recognized by the Company is the same amount that is recognized when the investment is
16 included in base rates. The deferral of the revenue requirement for plant investment would
17 begin in the month that the investment transfers to plant in 2020 and would continue monthly
18 until such plant is included in retail rates in a future proceeding. Monthly WF Plan expenses
19 starting in 2020 will be recorded or debited to various expense accounts monthly, with deferral
20 of those costs accounted for as shown below.

21 The monthly accounting entries for the Idaho electric deferral of capital and expenses
22 are provided in Table No. 3:

1 **Table No. 3**

2 **Accounting Entry to Record the Deferral of Revenue Requirement - Recorded Monthly**

<u>Account Description</u>	<u>FERC Account</u>	<u>Debit</u>	<u>Credit</u>
Regulatory Asset - Deferred Costs	182.3XX ED.ID	XXX	
Regulatory Credit - Deferred Costs	407.4XX ED.ID		XXX
Regulatory Asset (Contra) - Equity Return on Investment (1)	182.3XX ED.ID		XXX

5 The Company's monthly accounting entries will include the standard calculations, including adjusting for revenue related expenses (i.e. uncollectible customer accounts, commission fees and Idaho income taxes) and deferred federal income taxes.

7 (1) In accordance with FASB ASC 980-340, Avista would capitalize the deferred revenue requirement of the Wildfire Resiliency Plan costs in FERC Account No. 182.3. The portion that represents incurred costs that would otherwise be charged to expense (i.e WF Plan expenses, as well as depreciation expense and interest) would be recorded in FERC Account No. 407.4. The portion that represents the earnings on shareholders' investment would be recorded in a contra regulatory asset (FERC Account No. 182.3) until recovery occurs in future years.

11 In the absence of a deferred accounting order from the Commission, the costs will
 12 remain in the various capital and expense FERC accounts.

13 In a future proceeding, Avista would address the prudence of the costs incurred and
 14 request recovery of the deferred costs, including a carrying charge on the deferral at the
 15 authorized rate of return. At that time, the Company would also propose an amortization period
 16 to recover the costs from Idaho customers over a future period.

17 The amortization of the regulatory asset, after approval in a future proceeding, would
 18 be accounted for as provided in Table No. 4:

1 **Table No. 4**

2 **Accounting Entry to Record Amortization of Deferral - Recorded Monthly**

3 Account Description	FERC Account		Debit	Credit
4 Customer Accounts Receivable	142.100	ED.ID	XXX	
5 Customer Revenue	44X.XXX	ED.ID		XXX
6 Regulatory Debit - Amortization of Costs	407.3XX	ED.ID	XXX	
7 Regulatory Asset (Contra) - Equity Return on Investment	182.3XX	ED.ID	XXX	
8 Regulatory Asset - Deferred Costs	182.3XX	ED.ID		XXX

9 The Company's monthly accounting entries will include the standard calculations, including adjusting for revenue related expenses (i.e. uncollectible customer accounts, commission fees and Idaho income taxes) and deferred federal income taxes.

10 **VI. CONCLUSION**

11 The risk of large wildfire events is increasing across the western United States. Recent
12 fire events in California illustrate that utility operating risk is increasing related to wildfires.
13 Reducing the risk of wildfires is critical for customers, communities, investors, and the
14 regional economy. Avista has taken a proactive approach for many years to manage wildfire
15 risks and impacts, and through this plan, the Company has identified additional wildfire
16 defenses for implementation. The goals, strategies, and tactics set forth in this plan reflect a
17 quantitative view of risk. Additional research, conversation and analysis with Avista's
18 operating staff and steering group provided critical qualitative and contextual information that
19 also shaped the recommendations. This combination of quantitative and qualitative analysis
20 ensures the recommendations are robust, well-rounded, and thoughtful, and that they align with
21 the plan goals and are appropriate.

22 As noted above, the comprehensive risk analysis indicates a 10-year inherent electric
23 system risk exposure of at least \$8 billion dollars. This value includes the accumulated risks
associated with all 28 plan recommendations included in the WF Plan and should not be

1 interpreted as a precise financial estimate. A better metric of the value provided by the WF
2 Plan is the percentage of risk mitigation, reflecting an estimated 89% reduction. This reflects
3 the combination of the reduction in event probabilities, primarily through enhanced vegetation
4 and grid hardening efforts, and also a reduction in impact severity through improved
5 emergency response and better situational awareness.

6 Though planned investments in infrastructure and vegetation maintenance defenses
7 represent the bulk of costs, human investments in training, partnerships, and engagement with
8 customers are another important feature of Wildfire Resiliency. Wildfire Resiliency represents
9 a departure from traditional utility strategies aligned with meeting customer demand (capacity)
10 and maintaining service continuity (reliability). Avista's strategy aligns with other utility
11 wildfire plans by adding defenses in four key areas: vegetation management, grid hardening,
12 situational awareness and operations and emergency response.

13 Approval by this Commission to defer the return on capital investment and incremental
14 expenses associated with the Company's Wildfire Resiliency Plan, would allow the Company
15 to set these costs aside for an opportunity to recover these costs in a future rate proceeding.
16 Furthermore, the Commission will have the opportunity to review the costs after-the-fact and
17 make a prudence determination prior to the Company receiving recovery of the prudently
18 incurred costs through retail rates.

19 Avista respectfully requests that this Application be processed under Modified
20 Procedure; i.e., by written submissions rather than by hearing. RP 201, et seq.

1 **VII. REQUEST FOR RELIEF**

2 WHEREFORE, Avista respectfully requests that the Commission issue an Order
3 authorizing the deferred accounting treatment detailed in this Application related to the
4 Company's Wildfire Resiliency Plan capital investment and expenses. The revenue
5 requirement associated with the Company's actual investment (transfers to plant-in-service)
6 and actual operating expenses of implementing its Wildfire Resiliency Plan, would be deferred
7 to preserve the opportunity in a future proceeding to address the prudence and recovery of
8 these costs, with this Application being processed under Modified Procedure.

9
10 DATED at Spokane, Washington, this 29th day of May 2020.

11 AVISTA CORPORATION

12
13 By  _____

14 Patrick Ehrbar
15 Director of Regulatory Affairs
16 Avista Corp.