BEFORE THE WASHINGTON 1 UTILITIES AND TRANSPORTATION COMMISSION 2 In re Application of NO. TS-180677 3 BACKCOUNTRY TRAVELS LLC BACKCOUNTRY TRAVELS, LLC'S RESPONSE TO BENCH REQUEST NO. 4 2A AND 2B RE: TS-180067 For a Certificate of Public Convenience APPLICATION 5 and Necessity to Operate Vessels in Furnishing Passenger Ferry Service 6 **INTRODUCTION** I 7 On February 26, 2019, a Notice of Bench Requests was issued by the Honorable 8 Andrew J. O'Connell, Administrative Law Judge, seeking explanation and analysis relied upon by the parties in determining that public convenience and necessity require approval of 10 Backcountry Travels, LLC (Backcountry) Application. Additionally, the Request sought 11 production of any data and information relied upon to determine that allowing two operators 12 on Lake Chelan is both commercially viable and further that it would not result in diminished 13 levels of service by either or both providers. In response to this Request Backcountry Travels, LLC submits the following. 14 15 16 JEFFERS, DANIELSON, SONN & AYLWARD, P.S. Attorneys at Law (509) 662-3685 / FAX (509) 662-2452 2600 Chester Kimm Road / P.O. Box 1688 17 BACKCOUNTRY TRAVELS. LLC'S RESPONSE TO JUDICIAL REQUEST 2A AND 2B Wenatchee, WA 98807-1688 Page 1 of 7

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II PUBLIC CONVENIENCE AND NECESSITY REQUIRE APPROVAL OF THE APPLICATION

The evidence submitted in these proceedings support a conclusion that the services sought to be provided by Backcountry are necessary to serve the current need for transportation on Lake Chelan. The starting point for this analysis is the actual input from the members of the public. As pointed out in the testimony submitted by Commission Staff witness Michael Dotson, there were more comments submitted in support of this Application than any other, regardless of industry, in his six years of employment with the Commission. There were only three comments submitted in opposition to the Application.

Review of the statements in support establish that the current ferry services on Lake Chelan fail to meet the needs of both visitors to and residents of Lake Chelan and Stehekin. Among the needs that are currently unmet are: services that allow residents of Stehekin to efficiently conduct business outside of their community; services that allow visitors to travel in a safe and cost-effective manner to be able to board the ferry prior to its departure; services that allow departing visitors to return to their homes in a safe and cost-effective manner; services that allow travel by students in Stehekin to attend appointments outside of the community without missing multiple days of schooling; services that conduct "flag stops" that allow persons to access their private property on Lake Chelan; sufficient capacity for all visitors and residents to travel on a given date during certain seasons; services that provide adequate means of transportation in the event of emergency.

In addition to the failure of the current service to meet the needs of the public, the comments submitted demonstrate that current services also lack in quality and convenience. Members of the public noted the age of the vessels, lack of amenities, lack of accessibility for disabled persons and options for travelling with pets that have made

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travel on the current ferry inconvenient. In addition to these concerns, the above identified failure to meet the needs of the public necessarily create inconvenience in relation to travelling on Lake Chelan and logically have a negative impact on the total number of persons who are able to visit and do business in Stehekin and other areas of the lake.

In short, the overwhelming evidence of the public comments provides first hand data from the actual persons who are forced to rely on the current provider that the current ferry services are inadequate. As demonstrated by the direct testimony provided in support of the Application, the services sought to be offered by Backcountry specifically address and will substantially meet all of the public needs that are currently left wanting by the present ferry service.

2 A (i) (ii)COMMERCIAL VIABILITY OF TWO FERRY SERVICES ON LAKE CHELAN

The services sought to be provided by Backcountry are unique from and supplemental to those that are offered by the current ferry service. As attested to in the Pre-filed Testimony and accompanying Exhibits, specifically Exhibit No. CCC-2, there has been a significant reduction in the total number of riders on the current ferry service from 2007 through 2017 as compared to the ridership from 1996 through 2006. This reduction in ridership is inconsistent with the growth of the tourism industry in the Lake Chelan Valley as well as the increase in available accommodations and recreational opportunities in Stehekin that have developed since 2007. It is logical to expect that as more persons visit the region, a corresponding increase in utilization of the only public means of exploring the upper Lake Chelan area would have occurred, provided that there was a ferry service that would allow those additional persons to access those areas.

There is a ready explanation for why ridership has decreased and that is the fact

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that during the same time period the level of services offered by the current ferry has been reduced. If there are fewer and fewer options for persons to travel to Stehekin and all points in between one can then understand how ridership has decreased. Backcountry's financial viability is, in part, built upon capturing the patronage of those persons who simply cannot have their needs met by the current services. Backcountry has a ready-made consumer base that exceeds the number of projected riders forecasted in their first year and, as noted below, what they have projected is more than sufficient to render them commercially viable. Just because two ferry services occupy the same body of water does not mean that they cannot provide complimentary services that provide a more convenient set of options to serve a broader spectrum of those members of the public that seek to access this truly unique place in nature.

The testimony of Commission Staff Member Greg Hammond establishes that Backcountry has sufficient financial resources to provide their proposed services for a 12-month time period as referenced above. Mr. Hammond's testimony goes on to address the concern offered by the current ferry service that Backcountry's projections are inaccurate due to the fact that it did not factor in the Stehekin commuter traffic that is served by the ferry. Mr. Hammond clearly refutes that assertion as a material concern with the application of simple mathematics demonstrating that the stated concern would, even if proven true, account for less than one-half of a percent of Backcountry's projected revenues. The services to be provided are significantly different than those offered by the current ferry service and are oriented to serve a different segment of the public.

III 2BCONSIDERATION OF 2010 REPORT PURSUANT TO ESB 5894

Consideration was given to the 2010 report. Upon careful analysis of the contents it is submitted that the current circumstances surrounding the current Application differ

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significantly from those present when prior applications have been submitted and denied by the Commission. Previous applications have been denied on the basis that the applicants had inadequate financial abilities, failed to present evidence that public need and convenience required authorization for a second ferry service or evidence that the current provider failed to reasonably and adequately serve the territory in question. None of these issues are applicable to the current Application.

Mr. Hammond has testified that Backcountry has demonstrated the financial ability to operate the proposed ferry service. There have been more submissions from members of the public in support of the Application than Mr. Hammond has observed in his 6 years of employment with the Commission. The testimony provided by those supporting statements speak to the failure of the current ferry service to adequately meet the specific needs of those members of the public and the fact that a second ferry service is necessary and would drastically increase the convenience of travel on Lake Chelan.

In contrast to previous applicants, Backcountry has identified and provided data that informs and provides credence to the estimated number of passengers. Backcountry has demonstrated that it has adequately addressed concerns regarding insurance, maintenance, safety, storage and docking for its proposed ferry. Backcountry has addressed, to the satisfaction of Mr. Hammond at least, the issue of wages associated with operation of its ferry.

Backcountry's application is not one based solely on the principals or laissez faire economics or a disdain for government supported monopolies. Backcountry's proposed services are not dependent on taking customers from the current service provider. Backcountry has instead identified a significant failure in the adequacy and convenience of the current services, substantiated the existence of those failures through public

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comments and come up with a financially viable means of meeting the public need and expanding access to Lake Chelan and Stehekin to a broader range of visitors and those persons who rely on ferry service to operate their businesses. At the time of the 2010 Report the economy was just beginning to recover from the Great Recession of 2008-2009. Present economic circumstances differ drastically from that point in time. Absent authorization from the Commission to establish a second ferry service, the Stehekin Valley will continue to be limited in its ability to benefit from the economic growth that has been experienced in areas not dependent on inadequate and inconvenient means of transportation.

Backcountry's proposed services do meet a need for a particular type of service as presented in the testimony previously submitted to the Court. It is submitted that the weight of the evidence submitted demonstrates that the incumbent service provider cannot prove that the proposed services are not economically feasible. Backcountry has come to the Commission under significantly different circumstances than existed at the time of the Report and they further submit a proposal that does not contain the flaws and inadequacies of preceding applicants. It is submitted that Backcountry has met its burden in establishing that there is a legal and factual basis for granting its Application. As such, the Commission has a sufficient basis to grant the Application under the relevant statutory guidelines.

DATED the 8th day of March, 2019.

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By /s/ Jordan L. Miller

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CERTIFICATE OF SERVICE Pursuant to RCW 9A.72.085, the undersigned hereby certifies under penalty of 2 perjury under the laws of the state of Washington, that on the 8th day of March, 2019, the foregoing was delivered to the following persons in the manner indicated: **Andrew Richards** U.S. Mail Hathaway Burden Hand Delivery – Messenger Garvey Schubert Barer, P.C. Service 1191 Second Avenue, Suite 1800 Overnight Courier Seattle, WA 98101-2939 Facsimile \boxtimes Email: arichards@gsblaw.com hburden@gsblaw.com kmueller@gsblaw.com 10 Jeff Roberson U.S. Mail 11 Harry Fukano Hand Delivery – Messenger Office of the Attorney General Service 12 Utilities and Transportation Division Overnight Courier 1400 S. Evergreen Park Drive SW 13 Facsimile P.O. Box 40128 \boxtimes Email: Olympia, WA 98504-0128 14 jeff.roberson@utc.wa.gov Harry.fukano@utc.wa.gov 15 16 17 /s/ Jerei Bargabus JEREI BARGABUS 18 19 20 21 22 23 24 JEFFERS, DANIELSON, SONN & AYLWARD, P.S. Attorneys at Law (509) 662-3685 / FAX (509) 662-2452 2600 Chester Kimm Road / P.O. Box 1688 BACKCOUNTRY TRAVELS, LLC'S RESPONSE TO JUDICIAL REQUEST NO. 2A AND 2B Page 7 of 7 Wenatchee, WA 98807-1688

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