

**EXHIBIT NO. ___(WJE-1HCT)
DOCKET NO. UE-06 ___/UG-06 ___
2006 PSE GENERAL RATE CASE
WITNESS: W. JAMES ELSEA**

**BEFORE THE
WASHINGTON UTILITIES AND TRANSPORTATION COMMISSION**

**WASHINGTON UTILITIES AND
TRANSPORTATION COMMISSION,**

Complainant,

v.

PUGET SOUND ENERGY, INC.,

Respondent.

**Docket No. UE-06 ___
Docket No. UG-06 ___**

**PREFILED DIRECT TESTIMONY (HIGHLY CONFIDENTIAL) OF
W. JAMES ELSEA
ON BEHALF OF PUGET SOUND ENERGY, INC.**

**REDACTED
VERSION**

FEBRUARY 15, 2006

PUGET SOUND ENERGY, INC.

**PREFILED DIRECT TESTIMONY (HIGHLY CONFIDENTIAL) OF
W. JAMES ELSEA**

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1 **PUGET SOUND ENERGY, INC.**

2 **PREFILED DIRECT TESTIMONY (HIGHLY CONFIDENTIAL) OF**
3 **W. JAMES ELSEA**

4 **I. INTRODUCTION**

5 **Q. Please state your name, business address, and position with Puget Sound**
6 **Energy, Inc.**

7 A. My name is W. James Elsea. My business address is 10885 N.E. Fourth Street
8 Bellevue, WA 98004. I am the Financial Analysis Manager of Energy Resources
9 for Puget Sound Energy, Inc. (“PSE” or “the Company”).

10 **Q. Have you prepared an exhibit describing your education, relevant**
11 **employment experience, and other professional qualifications?**

12 A. Yes, I have. It is Exhibit No. ___(WJE-2).

13 **Q. What are your duties as Financial Analysis Manager of Energy Resources**
14 **for PSE?**

15 A. My present responsibilities include oversight of analysis of individual power
16 resources and portfolios of power resources for the Company’s Least Cost Plan
17 and resource acquisition processes.

1 **Q. What is the nature of your testimony in this proceeding?**

2 A. My testimony in this case picks up where I left off in PSE's 2005 Power Cost
3 Only Rate Case, Docket Number UE-050870 (the "2005 PCORC"). In that case,
4 I described the modeling tools and quantitative analyses the Company utilized to
5 evaluate the various resource alternatives that were proposed in response to its
6 2004 Requests for Proposals ("RFPs") process to meet the Company's need for
7 additional power resources.

8 That 2004 RFP process led to the acquisition of the Hopkins Ridge Wind Project,
9 the prudence of which was approved in the 2005 PCORC. The same 2004 RFP
10 process, along with subsequent modeling updates and analyses, also led to the
11 selection and acquisition of the Wild Horse Wind Project and the purchased
12 power agreement with OrSumas, LLC for the output of the ORMAT Recovered
13 Energy Generation resource ("ORMAT PPA") that are presented for recovery and
14 prudence determination in this proceeding.

15 Because Stage 1 and Stage 2 of the Company's 2004 RFP modeling tools and
16 analyses have already been presented to the Commission and other stakeholders
17 in the context of the 2005 PCORC, my direct testimony in this case focuses
18 instead on the modeling updates and additional analyses that were completed after
19 the Hopkins Ridge acquisition and the Company's 2005 PCORC filing.

20 Information about the earlier stages of the 2004 RFP process modeling and
21 analyses is provided as Exhibit No. ___(WJE-8HC) to my testimony in this case.

1 **Q. Please summarize the results of the Company's additional modeling and**
2 **analyses.**

3 A. The Company's additional analyses showed that the Wild Horse Project remained
4 the next most attractive project to emerge from PSE's 2004 RFP process (after the
5 Hopkins Ridge Project that PSE had already acquired), with a 20-year levelized
6 cost of approximately \$[REDACTED]/MWh and a net present value benefit to PSE's electric
7 portfolio that ranges from a low of \$35 million under conditions of low future gas
8 prices to \$67 million under conditions of high gas prices. In general, the Wild
9 Horse Wind Project results in portfolio benefits of greater than \$50 million when
10 compared with the cost of generic resources in the Company's 2005 Least Cost
11 Plan ("LCP").

12 These analyses also showed that the ORMAT PPA presented a favorable
13 opportunity, with a 20-year levelized cost of approximately \$[REDACTED]/MWh and a
14 portfolio benefit of \$0.4 million in the base price scenario when compared with
15 generic resources from the 2005 LCP. In addition, this resource, through the
16 productive use of waste heat from Northwest Pipeline compressor turbines,
17 provides additional supply diversity to PSE's portfolio, as described in Mr. Roger
18 Garratt's direct testimony, Exhibit No. ___(RG-1HCT).

19 **Q. Does your testimony address any projects other than the Wild Horse Wind**
20 **Project and the ORMAT PPA?**

21 A. Yes, I also describe how the Company's modeling tools, analyses and additional

1 information were utilized to evaluate the new purchased power agreement and
2 related transmission agreement with the Public Utility District No. 1 of Chelan
3 County, Washington, for the Rocky Reach and Rock Island hydropower resources
4 (collectively the “Chelan Contract”) that is described in greater detail in Mr. Joel
5 L. Molander’s direct testimony, Exhibit No. __ (JLM-1T) and is also presented for
6 prudence determination in this proceeding.

7 The Company’s modeling showed that the Chelan Contract has a 20-year
8 levelized cost of \$ [REDACTED] /MWh, with a net present value benefit to PSE’s electric
9 portfolio of approximately \$360 million.

10 **II. ADDITIONAL QUANTITATIVE EVALUATION OF THE**
11 **2004 RFP PROCESS FINALISTS**

12 **A. A Brief Review of the Portfolio Screening Model Analyses of**
13 **Stage 2 RFP Finalists**

14 **Q. Please summarize how the Company selected projects for further pursuit**
15 **using the Company’s Portfolio Screening Model in the Stage 2 Analysis of its**
16 **2004 RFP evaluation process.**

17 A. The Company combined 18 leading project proposals into portfolios by
18 considering the following: (i) cost of the stand-alone resource, (ii) seasonal
19 supply shapes, (iii) resource diversity, and (iv) how well the combinations of
20 resources satisfied the Company’s resource need. PSE ultimately selected 12
21 representative portfolios under four price scenarios for further evaluation through

1 the Portfolio Screening Model. Details regarding this process, including the
2 summary conclusions described below, are provided in Exhibit No. ___(WJE-
3 8HC).

4 **Q. What is the Portfolio Screening Model?**

5 A. The Portfolio Screening Model is a simulation model that the Company has
6 developed to help evaluate cost and risk for a wide variety of resource alternatives
7 and portfolio strategies. The Portfolio Screening Model can be used to calculate
8 variable costs for resources that are currently in or may be added to the
9 Company's electric portfolio, as well as fixed costs for new resources that may be
10 added to the portfolio. The model can also be used to perform probabilistic
11 analysis of several key uncertainty factors and addresses a variety of topics
12 related to resource acquisitions including end effects for resource alternatives that
13 have varying lives.

14 **Q. How did the Company analyze the 12 portfolios mentioned above?**

15 A. The Company calculated the present values of portfolio costs for each of the
16 12 portfolios. The Company also prepared a scatter plot of portfolio cost and risk
17 for the twelve portfolios in each of the four scenarios to compare how well
18 portfolios perform in each of the price scenarios. The scatter plot and evaluation
19 are provided in Exhibit No. ___(WJE-8HC).

1 **Q. What did the Company conclude from this portfolio analysis?**

2 A. The conclusion of the quantitative analysis in Stage 2 showed that acquisition of
3 the entire Stage 1 “short” list, and most combinations thereof, would present a
4 low cost portfolio. Of particular note is that in each scenario, a portfolio made up
5 of the following resources was one of the lowest cost portfolios with medium
6 level of risk:

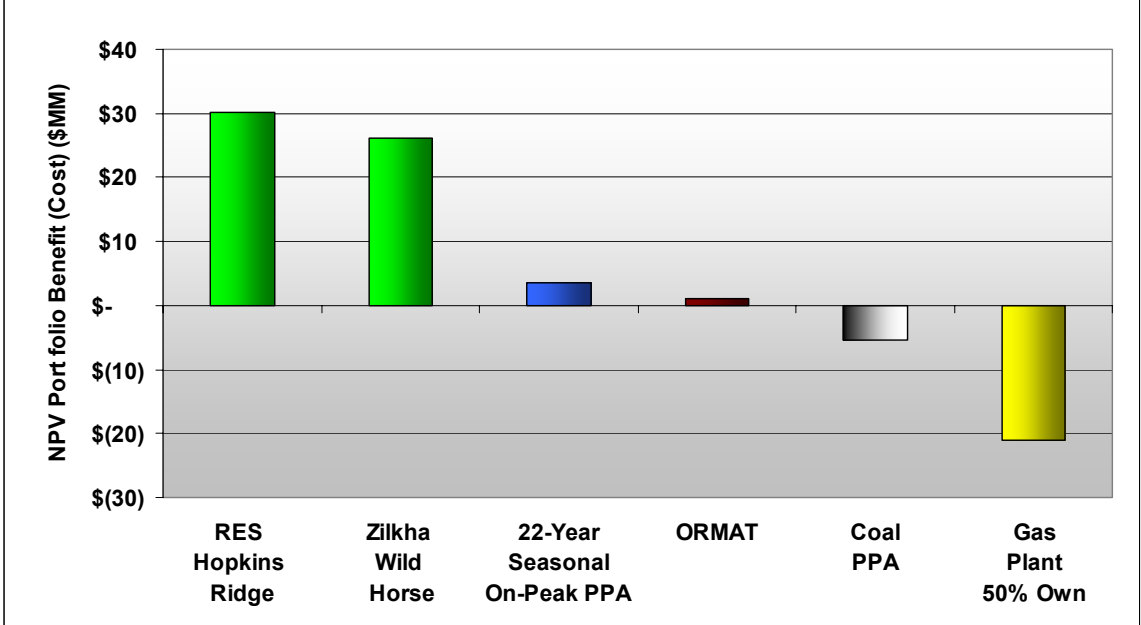
- 7 1. APS 2-yr PPA
- 8 2. Wild Horse Wind Project
- 9 3. Hopkins Ridge Wind Project
- 10 4. ORMAT Recovered Heat Project

11 Given this quantitative analysis, the Company was in the position to focus
12 additional efforts on qualitative factors, due diligence, and negotiations regarding
13 final commercial terms in pursuing final contracts to acquire the resources that
14 made the short list, as described in Mr. Roger Garratt’s direct testimony.

15 **Q. Did the Company separately examine the resources that made up the**
16 **portfolios?**

17 A. Yes, the Company used the Portfolio Screening Model to model the existing PSE
18 portfolio and separately added individual proposals in a separate Portfolio
19 Screening Model run. The chart below presents the results of such modeling as to
20 including or not including each proposal in the portfolio. The benefit or cost to
21 the portfolio is measured by the change in 20-year NPV total portfolio cost. In

1 each case, the base portfolio assumed energy deficits would be purchased from
 2 the market through 2008, and beginning in 2009 a mix of additional wind
 3 resources along with an equal mix of gas and coal generation resources would be
 4 added to meet the Company’s load need.



5
 6 **Q. How did the Wild Horse and ORMAT projects compare to other project**
 7 **proposals submitted in the 2004 RFP process with respect to quantitative**
 8 **analyses?**

9 A. The Wild Horse Project compared very favorably. As discussed in Exhibit
 10 No. ___(WJE-8HC), the wind project proposals had one of the lowest ranges of
 11 projected levelized costs (\$44 to \$96 per MWh) of any fuel type submitted in
 12 response to PSE’s RFPs. Among the six wind projects on the “most favorable”
 13 list, the Wild Horse Wind Project had the next lowest projected levelized-cost,

1 second only to the Hopkins Ridge Project, which the Company also acquired.

2 The ORMAT project also showed net portfolio benefits, albeit to a lesser extent
3 than the Wild Horse or Hopkins Ridge projects.

4 **B. Subsequent Updates to PSE's 2004 RFP Stage 2 Modeling**

5 **Q. Did the Company undertake any updates to the Portfolio Screening Model**
6 **subsequent to its Stage 2 analysis for the 2004 RFP process?**

7 A. Yes. Generally, the Company updates prices for natural gas and power as
8 forward prices change and as long-term third-party forecasts are updated.
9 Because the due diligence and contract finalization stage of the 2004 RFP process
10 extended for a number of months after the conclusion of the Stage 2 analysis, the
11 Company again updated its forward gas prices in August 2005 for the Wild Horse
12 Wind Project evaluation. The Company did so again in October 2005 for the
13 Chelan Contract evaluation, which is described below.

14 **Q. Did the Company undertake other updates besides gas and power prices?**

15 A. Yes, the Company updated the weighted average cost of capital to 8.4% that was
16 allowed by the Commission in the 2004 general rate case. In addition, the
17 Company also strives on an ongoing basis to improve modeling logic.

18 During June 2005, the Company changed the logic involved in the calculation of
19 end-effects. The end effects for a generation plant are forecast as the present

1 value of the difference between margin value of the power created and book value
2 of the generation plant in the 20th year. The margin value of the plant is the
3 difference between the projected market value of the power and the projected
4 fixed and variable costs of plant operation. If the projected margin is positive and
5 greater than the book value, then there is terminal value to the plant that reduces
6 portfolio revenue requirements. If the projected margin is negative, then there is
7 a terminal cost.

8 Prior to the June 2005 logic change, if the projected margin was negative, the
9 terminal cost was the sum of the book value and the negative margin. However,
10 the Company believes that if projected margins were negative, the plant likely
11 would not be operated and consequently the terminal cost would be limited to the
12 unrecovered book cost. Accordingly, the Company updated its Portfolio
13 Screening Model to reflect this revised end effects calculation.

14 **Q. What was the impact of that change?**

15 A. Compared with the Stage 2 RFP analysis, this logic change had the effect of
16 reducing the portfolio costs, by reducing the terminal cost, of thermal resources.

17 **C. Updated Wild Horse Wind Project Analysis**

18 **Q. What gas and power prices did the Company use in the August 2005 Update**
19 **for evaluation of the Wild Horse Wind Project?**

1 A. In August 2005 the Company updated the AURORA model and the Portfolio
2 Screening Model with the projected gas and power prices resulting from two
3 different scenarios. For scenario one, the Company reoptimized the Business As
4 Usual Scenario described in the 2005 Least Cost Plan with the following gas
5 prices. For gas prices in 2006-2010, the Company used Kiindex average marks for
6 that time period from June 1, 2005 to July 21, 2005. For 2011-2025, the
7 Company used CERA "Rear View Mirror" forecast prices. The gas prices are
8 described in PSE's 2005 LCP Chapter V. Natural Gas Price Forecasts, a copy of
9 which is provided as Exhibit No. ___(WJE-3), and the scenarios are described in
10 Chapter X, Electric Analysis and Results, a copy of which is provided as Exhibit
11 No. ___(WJE-4). This levelized Sumas gas price from 2006-2025 was
12 \$6.20/mmbtu.

13 Additional changes to AURORA were the adoption of Northwest Power and
14 Conservation Council's ("NWPC") regional load forecast for the Oregon-
15 Washington-Idaho region in AURORA. The Company adopted the NWPC load
16 forecast in an attempt to calibrate the AURORA output Mid-C power prices to the
17 Kiindex Mid-C forward prices. This scenario is referred to as Business As Usual
18 August 05.

19 **Q. What was the second scenario used to update gas and power prices?**

20 A. For scenario two, the Company used current Kiindex gas prices through 2010 and
21 then assumed a continuing trend of higher gas prices. This levelized gas price

1 from 2006-2025 was \$7.90/mmbtu. This scenario is referred to as the Strategic
2 Plan Scenario.

3 **Q. What is Kiodex and why did the Company use an average of Kiodex for**
4 **forward gas prices?**

5 A. Kiodex Global Market Data (“Kiodex”) is a third party service for energy and
6 commodity market data, as explained in Mr. Mills’ direct testimony. Beginning
7 in June 2005, the Company has contracted with Kiodex for data pertaining to
8 specific gas and power trading points. For long-term forecasts used in analysis of
9 resource acquisitions, the Company uses Kiodex forward gas prices for the first 5
10 years of the analysis period. To reduce the potential for selecting extreme high or
11 low forward marks, the Company uses the Kiodex daily marks averaged over a
12 three month period. The Kiodex prices were available for June 1 through July 21,
13 2005, at the time the Company prepared the August update.

14 **Q. How did these updated gas price forecasts compare with the prices assumed**
15 **in the 2004 RFP acquisition process and the 2005 LCP?**

16 A. The following graph shows the Business As Usual August 05 and the Strategic
17 Plan Scenario gas prices compared with the price forecasts assumed in the 2004
18 RFP acquisition process and the 2005 LCP. In general, the updated forecasts
19 reflect higher forward market prices in 2006-2010.

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Q. What were the power price forecasts that resulted from these gas price forecasts?

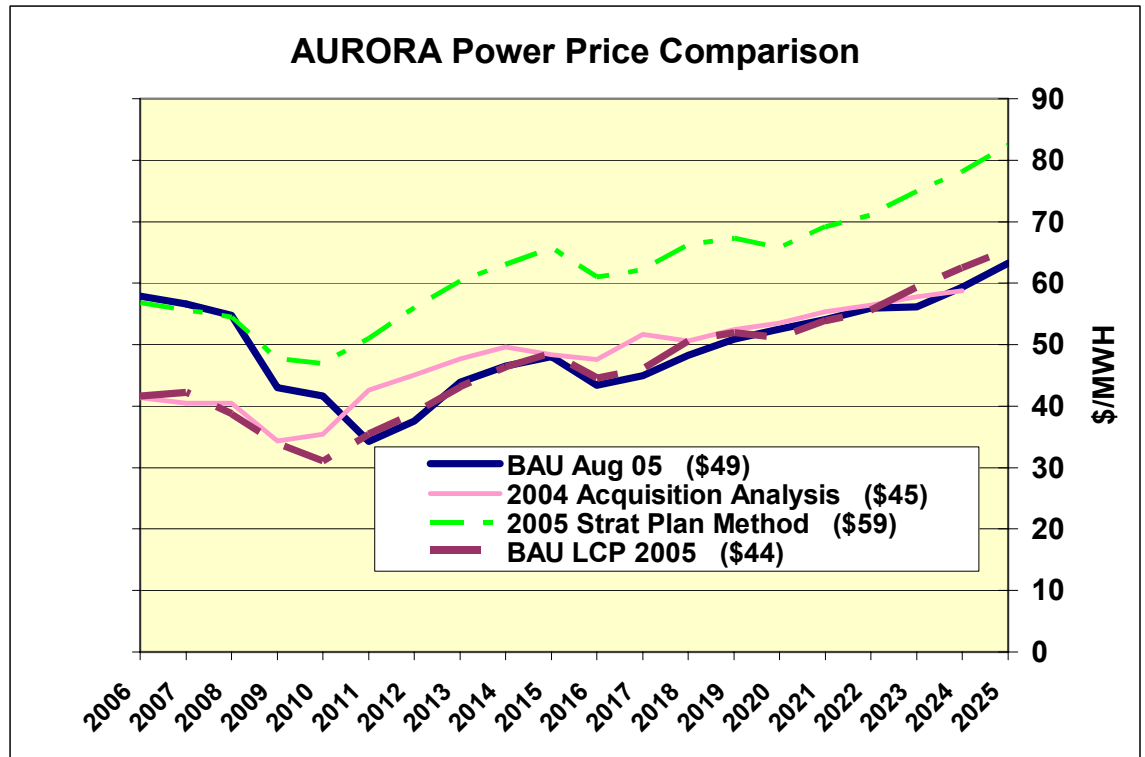
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A. The following graph shows the power price forecasts for the Business As Usual August 05 and the Strategic Plan Scenario compared with the power price forecasts assumed in the 2004 RFP acquisition process and the 2005 LCP.

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Q. To what resources did the Company apply these updated scenarios?

A. Using the two scenarios, Business As Usual August 05 and 2005 Strategic Plan Method, the Company evaluated the Hopkins Ridge Wind Project, the Wild Horse Wind Project, an existing CCCT project located in the Northwest, and a proposed CCCT Project with an expected commercial operation date of 2009.

Q. Did the Company use an updated cost forecast for the Wild Horse Project in the Portfolio Screening Model?

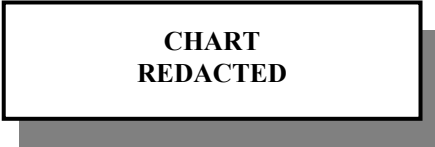
A. Yes. The Company periodically updated the pro forma financial forecast for the Wild Horse Project to reflect new information derived from due diligence and negotiations with the Wild Horse Project developer. The costs for the Wild Horse

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Project are higher than those for the Hopkins Ridge Project, as discussed in Mr. Roger Garratt’s direct testimony. The Portfolio Screening Model analysis used a “snapshot” of pro forma costs as of August 16, 2005.

Q. What did the Company conclude from this updated modeling?

A. The Hopkins Ridge and Wild Horse wind resources continued to demonstrate greatest benefit to the Company’s power portfolio. The updated portfolio benefit analysis is referred to as PSM 7-5A, and is shown in the following chart:



Applying the August 2005 Business As Usual reoptimization, the Wild Horse Project presented a \$54 million portfolio benefit, relative to the 2005 LCP Generic Portfolio. This benefit does not include any Project residual value that may exist at the end of the Project’s 20 year useful life.



1 **Q. What is the projected levelized cost of power from the Wild Horse Project**
2 **and how does that compare to other project proposals with respect to these**
3 **updated quantitative analyses?**

4 A. The updated levelized cost of the Wild Horse Wind Project in the Portfolio
5 Screening Model forecast is approximately \$█/MWh. This compares favorably
6 with the levelized cost of about \$80/MWh for gas fired CCCT generation.

7 **D. Quantitative Evaluation of the ORMAT PPA**

8 **Q. Did the Company also reevaluate the estimated costs and benefits of the**
9 **ORMAT PPA?**

10 A. Yes. The Company further evaluated this relatively small resource opportunity,
11 which is to provide 4.95 MW of net capacity and approximately a 65% capacity
12 factor. The PPA is priced at \$█/MWh in 2007, the first year of commercial
13 operation with an annual escalation of █% per year through the 20 year term.

14 **Q. How does the portfolio analysis of the ORMAT PPA compare with other**
15 **alternatives?**

16 A. As shown in the Total Portfolio Benefit chart shown in Section III, below, the
17 ORMAT PPA is estimated to have a portfolio benefit of \$0.4 million in the base
18 price scenario when compared with generic resources from the 2005 LCP. This
19 relatively small benefit means that the costs of the ORMAT PPA are

1 approximately the same costs as the generic mix of market purchase, gas
2 generation and coal generation assumed in the Portfolio Screening Model. In
3 addition, this resource, through the productive use of waste heat from Northwest
4 Pipeline compressor turbines, provides additional supply diversity to PSE's
5 portfolio.

6 The levelized cost of the ORMAT PPA is approximately \$█/MWh including
7 \$█/MWh of power cost and \$█/MWh of imputed debt cost. The comparison of
8 levelized cost with other alternatives is shown in the Levelized Resource Cost
9 chart presented below in Section III.

10 **III. QUANTITATIVE EVALUATION OF THE**
11 **CHELAN CONTRACT**

12 **Q. Has the Company applied the modeling tools described above and in your**
13 **Exhibit No. ___(WJE-8HC) to evaluate other resource opportunities?**

14 A. Yes. The Company also applied these tools to resource opportunities that came to
15 its attention outside the 2004 RFP process. The Company ran the Portfolio
16 Screening Model, with the inputs and updates described above, to evaluate the
17 potential cost or benefit to PSE's power portfolio of the Chelan Contract.

18 **Q. Please describe the Company's quantitative evaluation of the Chelan**
19 **Contract.**

20 A. First, the Company developed a flexible proforma model of revenue requirements

1 associated with the contract. The foundation for the proforma was estimates of
2 operating and capital improvement costs. To this foundation was added logic for
3 quantification of the term sheet conditions including up-front payments required
4 by the Public Utility District No. 1 of Chelan County, Washington, and put forth
5 in their offer. The result was a proforma model that compiled capital and
6 operating costs into annual contract cost including imputed debt.

7 Second, the Company developed an estimate of the price of market power with
8 similar characteristics to the power from this contract. Similar characteristics
9 include variable energy, useable capacity that is about two times the average
10 energy, and ancillary services such as load following, voltage control, and hour to
11 hour energy and capacity flexibility resulting from drawing down or filling
12 storage capacity.

13 Third, the Company used a forecast of 60 years of variable hydro conditions in a
14 Monte Carlo simulation of the proforma model to test the range of contract costs
15 due to weather uncertainty.

16 Finally, the Company used its Portfolio Screening Model to calculate the benefit
17 to PSE's electric portfolio of the contract versus the 2005 LCP generic portfolio.
18 The Portfolio Screening Model was run in Monte Carlo mode to check variability
19 of portfolio power costs versus the 2005 LCP generic portfolio.

1 **Q. Please explain the proforma model used to evaluate the proposed power**
2 **purchase agreement.**

3 A. The proforma analysis was developed by the Company using MS Excel software.
4 The output of the model is the forecast of annual revenue requirements through
5 2031. The annual revenue requirement is comprised of operation and
6 maintenance of the Rocky Reach and Rock Island hydro projects, the existing and
7 future debt service of these hydro projects, and the upfront payments and other
8 fees included in the PPA. The detail of the assumptions is included in Exhibit
9 No. ___(WJE-5HC). The detailed model output is shown in Exhibit
10 No. ___(WJE-6HC).

11 **Q. Did the proforma model include a calculation of the cost of imputed debt?**

12 A. Yes. The cost of imputed debt is the equity return on the amount of equity that
13 would be required to offset imputed debt to maintain the Company's capital and
14 interest coverage ratios. Imputed debt is explained further on page 16 of Exhibit
15 No. ___(WJE-5HC).

16 **Q. What is the estimated cost of the Chelan Contract?**

17 A. From the present through the term of the contract, all in operating costs of the
18 Chelan Contract are approximately \$█ million (Nominal dollars) and
19 \$█ million (NPV at 8.4%). On a levelized basis, the estimated all-in cost of the
20 PPA is \$█ per MWh. This levelized cost includes the carrying cost on the

1 \$89 million up-front payment from the date of payment through the term of the
 2 contract. The levelized cost also includes amortization of the \$89 million plus
 3 carrying costs from date of power receipt through the term of the contract.
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Contract Costs (2006 Dollars in 000's)	2006-2031		
	Nominal (\$000)	NPV (\$000)	2006 Levelized (\$/MWh)
Operating Costs	\$ [REDACTED]	\$ [REDACTED]	\$ [REDACTED]
Equity Offset Imputed Debt	\$ [REDACTED]	\$ [REDACTED]	\$ [REDACTED]
TOTAL	\$ [REDACTED]	\$ [REDACTED]	\$ [REDACTED]

5 **Q. Did you compare the Chelan Contract costs with a current estimate of**
 6 **equivalent market power?**

7 A. Yes. As stated above the Company developed an estimate of the price of market
 8 power with equivalent synthetic hydro characteristics. Beginning with an
 9 October 2005 AURORA forecast of energy prices, the Company developed an
 10 equivalent hydro market price by considering capacity and ancillary service
 11 characteristics to the power from this contract. For an explanation see Exhibit
 12 No. ___(WJE-7HC). The proposed Chelan Contract is about \$1.3 billion less
 13 than the same amount of power at equivalent synthetic hydro market prices, or
 14 \$ [REDACTED] per MWh less on a levelized basis.

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	2006-2031		
Market Benefits (2006 Dollars in 000's)	Nominal (\$000)	NPV (\$000)	2006 Levelized (\$/MWh)
Equivalent Market Costs	\$ [REDACTED]	\$ [REDACTED]	\$ [REDACTED]
Benefits vs. Market	\$ [REDACTED]	\$ [REDACTED]	\$ [REDACTED]

2

The following graph shows the annual comparison of the Chelan Contract, under average hydro conditions, with the current estimate of equivalent synthetic hydro market power that includes the AURORA October update plus capacity value and ancillary service value.

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1 **Q. Did the Company evaluate the estimated cost of the Chelan Contract under**
2 **adverse hydro conditions?**

3 A. Yes, to evaluate the impact of hydro variability on Chelan Power System costs,
4 PSE assumed power generation at Rocky Reach and Rock Island as forecast in
5 Final Regulation FR06, developed by the NWPP for 70 water years from 1929
6 through 1998. Minimum generation during the 70-year period was 80% of the
7 average and occurs in water-year 1937.

8 **Q. What is the variability of the levelized cost that can be expected over the 20-**
9 **year contract term?**

10 A. The variability of the 20-year levelized cost, including imputed debt, ranges from
11 a low of \$[REDACTED]/MWh to a high of \$[REDACTED]/MWh. This distribution has a mean of
12 \$[REDACTED]/MWh and a coefficient of variation of 4.7% (\$[REDACTED]/MWh).

13 **Q. What is the cost variability in a single year due to hydro variability?**

14 A. The Company evaluated the range of contract costs, revenue requirement,
15 expected for 2013, the first full single year with output from both Rocky Reach
16 and Rock Island. The cost range is forecast from about \$[REDACTED]/MWh to \$[REDACTED]/MWh.
17 As expected, the range is wider for a single year than for a series of 20 years.

1 **Q. Did you use the Portfolio Screening Model that has been used in the**
2 **evaluation 2004 RFP offers and the Wild Horse Wind Project and**
3 **ORMAT PPA discussed above?**

4 A. Yes. Costs and benefits of the proposed Chelan Contract to PSE's overall
5 resource portfolio were evaluated using the Company's 20-year Portfolio
6 Screening Model that is used to evaluate all potential resource acquisition
7 candidates. Because the proposed PPA ends in 2031, six years beyond the 20
8 year horizon of the Portfolio Screening Model, the end effects of the proposed
9 Agreement were evaluated within the Portfolio Screening Model using a trend of
10 the market values in the last three years of the Agreement. This is a similar
11 approach to the logic used to evaluate the end effects of a generation plant that
12 has a useful life longer than the Portfolio Screening Model study length.

13 **Q. Were there other modifications to the Portfolio Screening Model?**

14 A. Yes, two additional modifications. First, the Company's base portfolio assumed
15 in the Portfolio Screening Model was modified to remove the assumed level of
16 energy and capacity available from the Chelan Contract from resources. Second,
17 the Company updated the gas and power prices prior to running the Portfolio
18 Screening Model.

1 **Q. What gas prices were assumed in the evaluation of the proposed Chelan**
2 **Contract?**

3 A. Base Gas Price assumed a levelized price of \$6.28/mmbtu (2006-2025). For the
4 period 2006 through 2010 the Company used Kiindex forward prices based on
5 average of historic forward prices 6/1/2005 through 8/15/2005. Forward prices
6 are pre hurricanes Katrina and Rita. For the years from 2011 through 2020 the
7 Company used the CERA (Cambridge Energy Research Associates) “Rear View
8 Mirror” forecast dated Q4 2004. From 2020 through 2025 the Company trended
9 the CERA prices.

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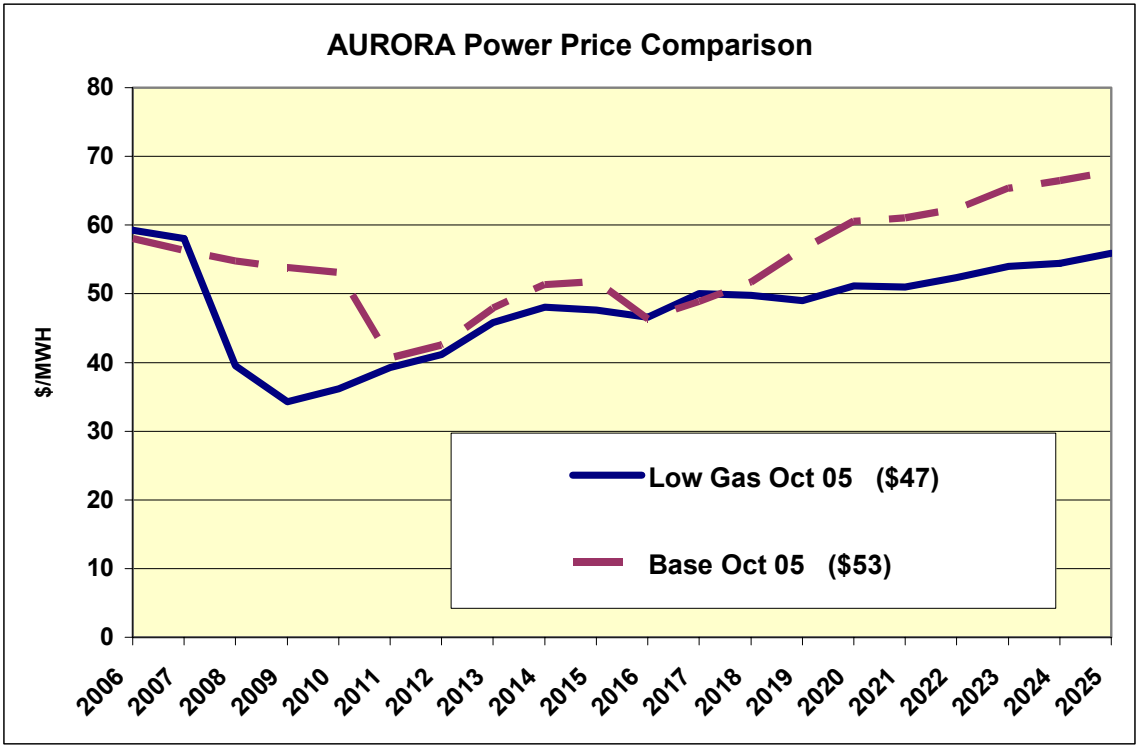
The Low Gas Price Assumptions resulted in a levelized gas price of \$5.16/mmbtu

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(2006-2025). For the years 2006 and 2007 the Company used forward prices based on the average of historic forward prices 6/1/2005 through 8/15/2005. And for the years 2008 through 2020 the Company used the CERA “World in Turmoil” forecast dated Q4 2004. From 2020 through 2025 the Company trended the CERA prices.

Q. What were the resulting power prices assumed in the evaluation of the proposed Chelan Contract?

A. The AURORA forecast of power prices, assuming the gas prices shown above resulted in a levelized power price of about \$53/MWh for the base price scenario and \$47/MWh for the low gas price scenario.



11

1 **Q. What did the results of the Portfolio Screening Model show?**

2 A. The Portfolio Costs shown below are for PSE’s portfolios, both with and without
3 the proposed Chelan Contract. Portfolio costs include the variable fuel costs of
4 PSE’s existing portfolio, fixed and variable costs of assumed new resources,
5 market purchases when the portfolio is deficit in any hour, market sales when the
6 portfolio is surplus, and end effects for any generation resources with a useful life
7 longer than the term of the model.

8 Static Analysis Reference Price Scenario: This Portfolio comparison indicated
9 that the proposed Agreement reduces portfolio costs by over \$359 million
10 (PV 2006\$), and by over \$1.2 billion in nominal dollars.

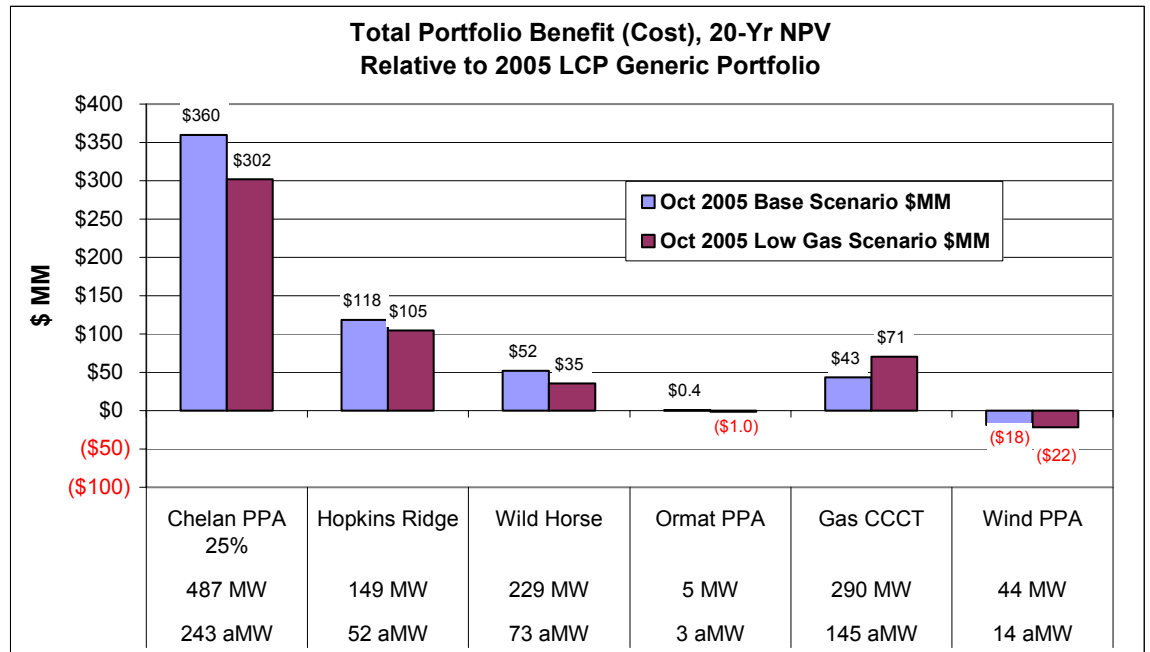
Static Reference Case	With Chelan (000’s)	Without Chelan (000’s)	(Savings) Cost (000’s)
20-year NPV (2006 \$)	\$7,745,109	\$8,104,841	(\$359,732)
20-year Nominal	\$19,669,699	\$20,936,768	(\$1,267,070)

11 Static Analysis Low Gas Price Scenario: This Portfolio comparison indicated that
12 the proposed Agreement reduces portfolio costs by over \$300 million
13 (PV 2006\$). The low gas price scenario was run to test the viability of the
14 Agreement under conditions when gas prices fell below \$4.00 per mmbtu at the
15 start of the Agreement and spot power prices were also proportionally lower. The
16 following table shows that the portfolio savings are robust even under conditions
17 of lower market prices for power and gas.

Static Low Gas Case	With Chelan (000's)	Without Chelan (000's)	(Savings) Cost (000's)
20-year NPV (2006 \$)	\$7,396,014	\$7,697,896	(\$301,882)
20-year Nominal	\$19,467,922	\$20,518,932	(\$1,051,010)

1 **Q. How does the portfolio analysis for the proposed Chelan Contract compare**
2 **with the Company's Wind Projects and other alternatives?**

3 A. The Portfolio benefit of the proposed Chelan Contract is approximately
4 \$360 million when compared to a PSE portfolio that contains the 2005 LCP
5 generic resources in place of the Chelan Contract. Also shown on the chart is the
6 significant benefit of the Hopkins Ridge Wind Project and a confirmation of the
7 portfolio benefits of Wild Horse Wind Project.



8

1 **Q. What are the levelized costs of each of these resources?**

2 A. Although on a portfolio basis the Chelan Contract shows the largest benefit, the
3 levelized cost of the proposed Chelan Contract is approximately equal to the
4 levelized cost of the Hopkins Ridge Wind Project. The chart below shows the
5 levelized project costs for each of the resources shown in the portfolio evaluation
6 used in the Chelan Contract Analysis.

7

8

9

10

**CHART
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11

12

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IV. CONCLUSION

16

Q. Please summarize your testimony.

17

A. PSE's extensive quantitative analyses of the many resource alternatives proposed

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1 to it in its 2004 RFP process, including updated analyses undertaken after PSE's
2 decision to acquire the Hopkins Ridge Wind Project, ultimately led to the
3 conclusion that the Wild Horse Wind Project was the next most attractive
4 resource opportunity available to PSE from a levelized cost and portfolio benefit
5 perspective.

6 PSE also updated the quantitative evaluation of the ORMAT PPA and concluded
7 that portfolio benefits and levelized cost remain attractive as initially determined
8 in the 2004 short list evaluation.

9 PSE also applied the quantitative modeling it had developed for the 2004 RFP
10 process to other opportunities that arose outside that process. These analyses
11 showed that the proposed new purchased power agreement and related
12 transmission agreement with the Chelan Public Utility District for the Rocky
13 Reach and Rock Island hydroelectric projects was lower priced and even more
14 beneficial to the Company's electric portfolio than any of the resource
15 alternatives to emerge from the 2004 RFP.

16 **Q. Does that conclude your testimony?**

17 A. Yes, it does.

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