Port of Grays Harbor MEMORANDUM

TO: Executive Director

DATE: October 8, 2019

FROM: Director of Finance and Administration

SUBJECT: AMENDMENT OF GRAYS HARBOR PILOTAGE DISTRICT TARIFF

ACTION REQUESTED

Release the Port of Grays Harbor pilotage budget, five-year capital plan, prior year pilotage financial statement and proposed pilotage tariff.

BACKGROUND

Pursuant to RCW 53.08.390, the Port was given the authority to commence pilotage service in the Grays Harbor Pilotage District. The Port began providing pilotage services on October 1, 2001.

The Washington State Board of Pilotage Commissioners has the responsibility to oversee all pilotage activity in the State of Washington while the UTC sets the pilotage tariffs. RCW 53.08.390 allows the Port Commission to recommend tariff rates to the UTC.

RCW 53.08.390 further requires the Port to release its pilotage budget, five-year capital spending plan, prior year financial statement, and the proposed pilotage tariff prior to a public hearing. That public hearing is scheduled for November 12, 2019 at which time the Commission can take public testimony and staff will prepare a Resolution where the Commission may approve and recommend the pilotage tariff.

TARIFF ANALYSIS

The tariff recommendation supports the Port's commitment to provide safe and efficient pilotage services in the Grays Harbor District; employ and retain highly skilled bar pilots; and to stabilize pilotage service costs for the vessels calling Grays Harbor.

As we considered a tariff recommendation for 2020, staff reviewed shipping projections, pilot boat condition, as well as new pilot training and staffing expectations through 2020. Export shipping activity peaked in 2014 and has varied due to global market conditions and is reflected in the following pilot job projections.

| 2016 Actual | 2017 Actual | 2018 Actual | 2019 Projected | 2020 Budget |
|-------------|-------------|-------------|----------------|-------------|
| 99 vessels | 109 vessels | 112 vessels | 84 vessels | 75 vessels |
| 229 jobs | 258 jobs | 289 jobs | 210 jobs | 188 jobs |

Due to a decrease in vessels, the addition of a Pilot Trainee, and the purchase of a new pilot boat staff recommends a 15% increase in the draft, tonnage, boarding, and harbor shift rates plus the addition of a Pilot Boat Surchage to be added to each job. The other tariff charges, including the Pension Charge and Travel Charges, are sufficient to allow the Port to break-even covering all operating and overhead costs.

The Pension Charge is used to fund pension payments to the retirees of the former Grays Harbor Pilots Association. These pension payments are now administered by the Port of Grays Harbor.

The tariff increase would take effect January 1, 2020 if adopted by the Washington State Utilities and Transportation Commission.

RECOMMENDATION

Staff recommends release of the Port of Grays Harbor pilotage budget, five-year capital plan, prior year pilotage financial statement and proposed pilotage tariff.

| GRAYS HARBOR PILOTAGE DISTRICT | | | | | | | | | | |
|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|----------------|------------------|-------------------------------------|--------------------|--------------------|--|--|
| FINANCIAL PROFORMA | | | | | | | | | | |
| | 2015 Actual | 2016 Actual | 2017 Actual | 2018 Actual | 2019 YTD July | Original 2019 Tariff Proposal | 2019 Projection | 2020 Projection | | |
| ACTIVITY | A 2014 November 2014 Contract Cont | | | | | | 的特殊方式 | The Market | | |
| # of Vessels | | | | | | | | | | |
| Port Facilities | 82 | 99 | 109 | 112 | 45 | 120 | 84 | 75 | | |
| Weyerhaueser Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Vessels | 82 | 99 | 109 | 112 | 45 | 120 | 84 | 75 | | |
| # of Assignments | | | | | | | | | | |
| Port Facilities | 200 | 229 | 258 | 289 | 125 | 300 | 210 | 188 | | |
| Weyerhaueser Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Assignments | 200 | 229 | 258 | 289 | 125 | 300 | 210 | 188 | | |
| Assignment Ratio: | 2.4 | 2.3 | 2.4 | 2.6 | 2.8 | 2.5 | 2.5 | 2.5 | | |

| GRAYS HARBOR PILOTA | | | | | | | | |
|-----------------------------------------|----------------|----------------|----------------------|-------------------|------------------|-------------------------------------|-----------------------------------|--------------------|
| INANCIAL PROFORMA | | | | | | | | - |
| | 2015 Actual | 2016 Actual | 2017 Actual | 2018 Actual | 2019 YTD July | Original 2019 Tariff Proposal | 2019 Projection | 2020 Projectio |
| EVENUE | | | | | | | | |
| Pilotage Services | 1,178,081 | 1,398,041 | 1,620,293 | 1,761,915 | 737,252 | 1,750,000 | 1,376,000 | 1,532,66 |
| Charter Agreement/Launch Service | 1,200 | 1,950 | 1,201 | 2,343 | 986 | 1,200 | 1,200 | 1,20 |
| Tariff Increase | 1,200 | 1,000 | 1,201 | 2,010 | - | - | 1,200 | 1,2 |
| TOTAL REVENUE | 1,179,281 | 1,399,991 | 1,621,494 | 1,764,258 | 738,238 | 1,751,200 | 1,377,200 | 1,533,86 |
| | NET TRANSPORT | 4% | MANTER AND MANY MARY | RADERS BROKENSKER | | Electronic entering the second | and the state of the state of the | COLUMN STREET, SAN |
| Tariff Change % (not including pensior | 5% 6.5% | | 0% | 0% | 0.0% | 0.0% | 0.0% | 15% |
| Tariff increase including pension charg | 0.3% | 6.8% | 3.9% | -1.6% | -2.9% | -2.9% | -2.9% | 10.9% |
| XPENSES | | | | | | | | MARKED |
| Personnel - Wages & Benefits | 855,994 | 824,711 | 807,487 | 888,935 | 652,200 | 873,578 | 856,372 | 743,10 |
| | | | | | 0% Inc | 0% Inc | 2% Inc | |
| Pilot Trainee - Stipend | 71,667 | 16,800 | - | - | | 72,000 | - | 146,94 |
| Pension-Retired Pilots | | | | | | | | |
| Advertising | 50 | 53 | 53 | 216 | | 100 | 100 | 1(|
| Insurance | 1,821 | 1,684 | 1,684 | 1,688 | 991 | 2,000 | 1,726 | 1,7 |
| Legal | 1,117 | 957 | 1,133 | 8,261 | 1,056 | 1,000 | 1,000 | 1,0 |
| Pilot Launch/Boarding Services | 237,499 | 309,229 | 330,437 | 460,905 | 212,616 | 375,000 | 283,800 | 360,0 |
| Contract Pilot | - | | | | | - | - | |
| Training | 6,784 | 375 | 9,575 | 1,100 | 4,049 | 10,000 | 10,000 | 10,0 |
| Repairs & Maintenance | 60,318 | 1,442 | 139,015 | 112,861 | 4,550 | 40,000 | 60,000 | 60,0 |
| Other outside services | 7,861 | 287 | 760 | 168 | 16,894 | 1,200 | 750 | 5 |
| Electricity | - | | | | | - | | - 100 |
| Telephone | 3,227 | 5,597 | 4,347 | 5,069 | 2,703 | 4,000 | 4,000 | 5,0 |
| Supplies | 9,922 | 5,692 | 14,323 | 10,508 | 4,062 | 10,500 | 10,500 | 8,0 |
| Bad Debts | - | - | - | | | - | - 12 | - |
| Dues & memberships | 16,250 | 13,000 | 13,000 | 13,000 | 7,583 | 13,000 | 13,000 | 13,0 |
| Subscriptions | - | | | | | - | - | - |
| Misc | 121 | 386 | 386 | 386 | | 750 | 500 | - 11 |
| Taxes | 19,690 | 19,270 | 24,777 | 27,680 | 11,803 | 26,300 | 24,000 | 22,3 |
| Travel | 7,319 | 13,286 | 13,512 | 10,372 | 9,953 | 12,000 | 12,000 | 20,0 |
| Sub-total operating exps | 1,299,640 | 1,212,769 | 1,360,489 | 1,541,149 | 928,460 | 1,441,428 | 1,277,748 | 1,391,8 |
| Net income before Admin OH | (120,359) | 187,222 | 261,005 | 223,109 | (190,222) | 309,772 | 99,452 | 142,0 |
| Office & Admin Overhead | 85,328 | 70,910 | 87,638 | 82,254 | 60,118 | 103,888 | 103,393 | 115,8 |
| Depreciation-Shared Admin Assets | 2,524 | 2,408 | 1,595 | 1,712 | 1,224 | 1,906 | 2,041 | 2,2 |
| Depreciation-Pilotage assets | 17,033 | 18,009 | 20,156 | 20,847 | 13,230 | 36,786 | 30,800 | 24,0 |
| Net income after Admin OH | (225,244) | 95,895 | 151,616 | 118,296 | (264,794) | 167,192 | (36,782) | |
| Gain Sharing | - | - | 81,632 | 65,332 | Children - Ha | 83,596 | A Constant - A St | e less de- |
| Net Income | (225,244) | 95,895 | 69,984 | 52,964 | (264,794) | 83,596 | (36,782) | to the states of |

Tariff Update Notices

October 1, 2019

RE: Revisions to Port of Grays Harbor Terminal Tariff No. 1

• Terminal Tariff No. 1 (Marine Terminal Services) - Issued October 1, 2019.

The following changes to Terminal Tariff No. 1 will take effect as specified below:

• Subrule 430, "Handling, Wharfage, Service and Facility, Car Handling," has been modified to reflect new service rates

 Subrule 510, "Schedule of Labor Hour Rates Per Title," has been modified to include increases in ILWU and Port labor contracts

• Subrule 605, "Schedule of Equipment Rental Rates," has been modified to reflect new service rates, add rates for office and warehouse space and delete some equipment that is no longer rented

 Subrule 625, "Water, Fresh furnished to Vessels and Other Users," has been modified to include increases in Port costs

Subrule 701, "Free Time," has been modified to change the definition of free time from 14 to 10
days and change the amount of time that cargo canbe stored from 30 to 10 days

· Subrule 710, "Wharf Demurrage Rates," has been modified to reflect new service rates

· Subrule 720, "Storage Rates," has been modified to reflect new service rates

Grays Harbor Pilotage District 2020-2024 Capital Spending Plan NEW ASSETS - PILOTAGE DIVISION

| IPAD Replacement | Toughpad Replacement | Radio Replacement | Radio Replacement | PPU Replacement | PPU Replacement | Radio (McMullen) | IPAD (McMullen) | PPU (McMullen) | Pilot Boat | IPAD Replacement | IPAD Replacement | Toughpad Replacement | ASSET DESCRIPTION |
|------------------|----------------------|-------------------|-------------------|-----------------|-----------------|------------------|-----------------|----------------|------------|------------------|------------------|----------------------|---------------------|
| 4 | 4 | G | თ | 4 | 4 | G | 4 | 4 | 20 | 4 | 4 | 4 | EE . |
| 7/1/24 | 7/1/24 | 1/1/24 | 1/1/24 | 1/1/22 | 1/1/22 | 1/1/21 | 1/1/21 | 1/1/21 | 7/1/20 | 7/1/21 | 7/1/20 | 7/1/20 | ACQUISITION DATE |
| 1,500 | 4,000 | 1,000 | 1,000 | 25,000 | 25,000 | 1,000 | 1,500 | 25,000 | 3,300,000 | 1,500 | 1,500 | 4,000 | ORIGINAL COST |
| | | | | | | | | | φ | ŝ | θ | φ | |
| | | | | | | | | | \$ 165,000 | 188 | 188 | 500 | 2020 |
| | | | | | | θ | θ | θ | \$ | ÷ | θ | φ | |
| | | | | | | 200 | 375 | 6,250 | \$ 165,000 | 375 | 375 | 1,000 | 2021 |
| | | | | φ | θ | θ | θ | θ | ф | ф | ф | ф | |
| | | | | 6,250 | 6,250 | 200 | 375 | 6,250 | \$ 165,000 | 375 | 375 | 1,000 | 2022 |
| | | | | φ | ↔ | ↔ | θ | θ | \$165 | θ | θ | ÷ | |
| | | | | 6,250 | 6,250 | 200 | 375 | 6,250 | ,000 | 375 | 375 | 1,000 | 2023 |
| φ | Ś | Ф | ф | ÷ | θ | Ω | ↔ | \$ | \$1 | ÷ | ÷ | ÷ | |
| 375 | \$ 10,000 | 375 | 375 |) \$ 6,250 | \$ 6,250 | \$ 200 | 375 | 6,250 | \$165,000 | 938 | 938 | \$ 2,500 | 2024 |

TOTAL PILOTAGE DIVISION - NEW ASSETS

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3,392,000 \$ 165,875 \$ 173,575 \$ 186,075 \$186,075 \$199,825

PORT OF GRAYS HARBOR COMMISSION MEETING AGENDA

November 12, 2019

The Port Commission will begin the Commission Meeting at 9:00 a.m. Items to be discussed with action taken where required are as follows:

PLEDGE OF ALLEGIANCE

MINUTES:

1. Requesting Approval of Minutes of October 08, 2019 Regular Commission Meeting as recorded in the Minutes Book No. 21 on pages 70 through 78 inclusive. **VOUCHERS:**

1. Requesting Approval of Payroll Vouchers issued October 18, 2019 and November 5, 2019, ACH/Wire Transfers No. 99901264 through and including No. 99901283, and General Disbursement Vouchers No. 100980 through and including No. 101311 for payment in the amount of \$4,623,631.29.

WORKSHOP:

1. Recreation Plan: Review of Goals & Financial Strategy for Implementation

a) Presentation by Shelli Hopsecger, Consultant with CCAI

REPORTS:

1. Marina Dredging Update

- a) Presentation by Randy Lewis, Director of Environmental & Engineering Services
- 2. Westport Marina Summer Activity Report
- a) PowerPoint Presentation by Molly Bold, Westport Marina Manager

3. Public Information Report

a) Presentation by Kayla Dunlap, Public Affairs Manager

4. Vessel Activity

a) Presentation by Leonard Barnes, Deputy Executive Director

VISITORS/PUBLIC COMMENTS:

Any member of the public in attendance will be allowed a total of five minutes to address the Commission and comment on any agenda item or any other matter. Each speaker should state their name, address and subjects for comment.

ACTION ITEMS:

1. Amend Lease No. 605, Ferrellgas

- a) Presentation by Leonard Barnes, Deputy Executive Director
- b) Commission Action

2. Approval of Change Order No. 1, Contract 2004, Westport Marina Maintenance Dredging Project Phase 2

- a) Presentation by Randy Lewis, Director of Environmental & Engineering Services
- b) Commission Action
- 3. Amend Westport Marina Tariff
- a) Presentation by Molly Bold, Westport Business Manager
- b) Commission Action

4. Approval of Change Order No. 5, Contract 1967, Bowerman Field Airport Drainage Improvements

- a) Presentation by Mike Johnson, Contract & Project Manager
- b) Commission Action

5. Authorization for Executive Director to Award Contract No. 2020, Warehouse H Electrical Upgrades

a) Presentation by Mike Johnson, Contract & Project Manager

b) Commission Action

PUBLIC HEARING - 2020 PILOTAGE TARIFF

1. RECESS Regular Commission Meeting for Public Hearing on the 2020 Pilotage Tariff

A. Presentation of 2020 Pilotage Tariff by Mike Folkers, Director of Finance & Administration

- **B. PUBLIC HEARING/COMMENTS**
- 2. ADJOURN Public Hearing and Reconvene Regular Commission Meeting

PUBLIC HEARING - 2020 BUDGET

1. RECESS Regular Commission Meeting for Public Hearing on the 2020 Budget

A. Presentation of 2020 Budget by Mike Folkers, Director of Finance & Administration

B. PUBLIC HEARING/COMMENTS

2. ADJOURN Public Hearing and Reconvene Regular Commission Meeting

RESOLUTIONS:

1. 2020 PORT BUDGET

a) Adoption of 2019 Property Tax Levy for Collection in 2020

- 1) Presentation by Mike Folkers, Director of Finance & Admin.
- 2) Resolution No. 2987
- 3) Commission Action

b) Request for Adoption of 2020 Budget

- 1) Presentation by Mike Folkers, Director of Finance & Admin.
- 2) Resolution No. 2988
- 3) Commission Action

2. Amendment of Grays Harbor Pilotage District Tariff

- a) Presentation by Mike Folkers, Director of Finance & Admin.
- b) Resolution No. 2989

c) Commission Action

3. Acceptance of Contract No. 1967, Drainage Improvements at Bowerman Field Airport

- a) Presentation by Mike Johnson, Contract & Project Manager
- b) Resolution No. 2991
- c) Commission Action

4. Change Time of the December 2019 Regular Commission Meeting

- a) Presentation by Art Blauvelt, Legal Counsel
- b) Resolution No. 2993
- c) Commission Action

VISITORS/PUBLIC COMMENTS:

As outlined previously, visitors are offered the opportunity for comment. Each speaker should state their name, address and subjects for comment.

NEW BUSINESS

RECESS the Regular Commission Meeting

EXECUTIVE SESSION: *

Purpose: To consider the acquisition, sale or lease of real estate, and to discuss with the Port's legal counsel matters relating to agency enforcement actions, litigation or potential litigation.

*Note: Actual topics to be discussed will be announced at the meeting. No action will be taken during Executive Session.

SUGGESTED DATE FOR THE NEXT REGULAR MEETING: Dec. 10, 2019 Noon

The Port's board meetings are open to the public. For more information, and for Americans with Disabilities Act (ADA) requests for reasonable accommodation, please phone (360) 533-9528 or write to P.O. Box 660, Aberdeen, WA 98520.